

POLICE

POLICE

Public Safety
Commissioner

Police
Administration
4110

Resource
Management
Administration
4120

Patrol
4620

Fiscal
Management
4140

Facility
Operations
4150

Crisis
Intervention
4810

Crisis
Intervention
4810

Uniformed Field
Services
Administration
4610

Investigation
Services
Administration
4710

Crisis
Intervention
4810

Staff
Services
4300

Technical
Services
Administration
4410

Patrol
4620

Traffic
4630

Police Reserve
4640

Person Crimes
4720

Property Crimes
4730

Metro Drug
Enforcement
4740

Youth Services
4750

Warrants
4760

Felony
Suppression
4770

Staff
Inspections
4310

Personnel
Management
4320

Training
4330

Crime
Prevention
4340

Records
4420

Communications
4430

Property and
Evidence
4450

Crime Lab and
Identification
4460

Data Systems
4470

DEPARTMENT SUMMARY

Department POLICE

Mission

To provide effective and efficient police service within the Police Service Area of the Municipality of Anchorage.

Major Programming Highlights

- The Computer Assisted Dispatch system, programmed for completion in 1987, will enhance response capability to emergency and non-emergency requests for police service and increase officer and community safety.
- The majority of Police operations were transferred to the new headquarters facility at Tudor and Bragaw in early 1986 and Police presence will be maintained downtown by a sub-station at 4th Avenue and D Street.
- Approximately 805,690 telephone calls (1.5 per minute) will be received and processed in 1987 by the Communications Section, generated by a projected population of 224,100 in the 110-square mile Anchorage Police Service Area.
- Police responses to requests for service in 1987 are expected to reach 117,755 (one every 4 minutes 27 seconds).
- The radio communications system will process approximately 2,879,230 radio transmissions (one every 10.9 seconds) in 1987.
- The program for public safety in our parks and our trails will be handled by the Police Department, replacing the Park Ranger program.

Resources

| | 1986 | 1987 |
|------------------|---------------|---------------|
| Direct Costs | \$ 36,201,450 | \$ 34,997,750 |
| Program Revenues | \$ 1,823,650 | \$ 1,881,530 |
| Personnel | 429FT | 434FT |

1987 RESOURCE PLAN

DEPARTMENT: POLICE

| DIVISION | FINANCIAL SUMMARY | | PERSONNEL SUMMARY | | | | | | | |
|--|-------------------|-------------|-------------------|----|-------------|-------|-----|----|---|-------|
| | 1986 REVISED | 1987 BUDGET | 1986 REVISED | | 1987 BUDGET | | | | | |
| | | | FT | PT | T | TOTAL | FT | PT | T | TOTAL |
| POLICE ADMIN | 432,620 | 433,030 | 3 | | | 3 | 3 | | | 3 |
| RESOURCE MANAGEMENT | 2,909,710 | 2,614,750 | 6 | | | 6 | 7 | | | 7 |
| DEPUTY CHIEF OF SERVICES | 100,730 | 94,510 | 1 | | | 1 | 1 | | | 1 |
| DEPUTY CHIEF OF OPERATION | 114,970 | 111,980 | 1 | | | 1 | 1 | | | 1 |
| STAFF SERVICES | 1,467,480 | 1,637,710 | 17 | | | 17 | 20 | | | 20 |
| TECHNICAL SERVICES | 6,340,560 | 6,045,740 | 102 | | | 102 | 101 | | | 101 |
| UNIFORMED FIELD SERVICES | 15,860,470 | 15,726,650 | 201 | | | 201 | 209 | | | 209 |
| INVESTIGATION SERVICES | 7,284,420 | 7,135,870 | 83 | | | 83 | 83 | | | 83 |
| CRISIS INTERVENTION | 1,296,990 | 801,810 | 15 | | | 15 | 9 | | | 9 |
| OPERATING COST | 35,807,950 | 34,602,050 | 429 | | | 429 | 434 | | | 434 |
| ADD DEBT SERVICE | 393,500 | 395,700 | | | | | | | | |
| DIRECT ORGANIZATION COST | 36,201,450 | 34,997,750 | | | | | | | | |
| ADD INTRAGOVERNMENTAL CHARGES CHARGES FROM OTHERS | 6,447,260 | 6,174,460 | | | | | | | | |
| TOTAL DEPARTMENT COST | 42,648,710 | 41,172,210 | | | | | | | | |
| LESS INTRAGOVERNMENTAL CHARGES TO OTHERS | 395,840 | 397,530 | | | | | | | | |
| FUNCTION COST | 42,252,870 | 40,774,680 | | | | | | | | |
| LESS PROGRAM REVENUES | 1,823,650 | 1,881,530 | | | | | | | | |
| NET PROGRAM COST | 40,429,220 | 38,893,150 | | | | | | | | |

1987 RESOURCES BY CATEGORY OF EXPENSE

| DIVISION | PERSONAL SERVICES | SUPPLIES | OTHER SERVICES | CAPITAL OUTLAY | TOTAL DIRECT COST |
|----------------------------------|-------------------|----------|----------------|----------------|-------------------|
| POLICE ADMIN | 222,880 | 4,220 | 205,930 | | 433,030 |
| RESOURCE MANAGEMENT | 527,680 | 188,420 | 1,897,280 | 1,370 | 2,614,750 |
| DEPUTY CHIEF OF SERVICES | 92,060 | 400 | 2,050 | | 94,510 |
| DEPUTY CHIEF OF OPERATION | 109,530 | 400 | 2,050 | | 111,980 |
| STAFF SERVICES | 1,558,790 | 22,540 | 50,400 | 5,980 | 1,637,710 |
| TECHNICAL SERVICES | 5,455,380 | 95,290 | 520,170 | 68,060 | 6,138,900 |
| UNIFORMED FIELD SERVICES | 15,906,840 | 95,280 | 119,160 | 53,030 | 16,174,310 |
| INVESTIGATION SERVICES | 6,808,980 | 46,780 | 198,210 | 81,900 | 7,135,870 |
| CRISIS INTERVENTION | 767,100 | 17,320 | 6,210 | 11,180 | 801,810 |
| LESS VACANCY FACTOR | 540,820 | | | | 540,820 |
| DEPT. TOTAL WITHOUT DEBT SERVICE | 30,908,420 | 470,650 | 3,001,460 | 221,520 | 34,602,050 |
| ADD DEBT SERVICE | | | | | 395,700 |
| TOTAL DIRECT ORGANIZATION COST | 30,908,420 | 470,650 | 3,001,460 | 221,520 | 34,997,750 |

RECONCILIATION FROM 1986 REVISED TO 1987 BUDGET

| Department | POLICE | Direct Costs | Positions |
|--|--------|--------------|-----------|
| 1986 Revised Budget: | | \$36,201,450 | 429FT |
| Amount Required to Continue Existing Programs in 1987: | | | |
| TRANSFER FROM PARKS AND RECREATION: | | | |
| - Responsibility for parks and trails security | | 333,420 | 5FT |
| REDUCTIONS IN EXISTING PROGRAMS: | | | |
| - Communications staff | | (262,430) | (5FT) |
| - Uniformed Field Services Administration | | (431,380) | (6FT) |
| - Youth Services staff | | (175,800) | (2FT) |
| - Crisis Intervention staff | | (437,780) | (6FT) |
| EXPANSIONS IN EXISTING PROGRAMS: | | | |
| - Personnel Management staff | | 87,900 | 1FT |
| - Crime Prevention staff | | 160,860 | 2FT |
| - Data Systems staff | | 229,210 | 5FT |
| - Patrol staff | | 522,620 | 7FT |
| - Traffic staff | | 145,930 | 2FT |
| - Property Crimes staff | | 72,970 | 1FT |
| - Metro Drug Enforcement staff | | 87,900 | 1FT |
| NEW PROGRAMS: | | | |
| - None | | | |
| MISCELLANEOUS INCREASES/DECREASES: | | | |
| - Reduction in personnel account | | (825,070) | |
| - Part year funding for positions begun during 1986 | | 522,830 | |
| - Reduce benefit rate (Retirement) | | (774,120) | |
| - Contract services | | (356,920) | |
| - Supplies | | 48,910 | |
| - Capital outlay | | (21,120) | |
| - Miscellaneous personal services | | (78,830) | |
| - Debt service | | 2,200 | |
| - Other miscellaneous services | | (55,000) | |
| 1987 BUDGET | | \$34,997,750 | 434FT |

1987 PROGRAM PLAN

DEPARTMENT: POLICE
PROGRAM: Police Administration

DIVISION: POLICE ADMIN

PURPOSE:

To provide management of the police department to insure continuous, efficient and effective operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources.

1986 OBJECTIVES:

- Relocation of the department headquarters to a new facility.
- Successful negotiation of a three year labor agreement.
- Implementation of some recommendations of the management study.

1987 OBJECTIVES:

- Continue to exercise strong and committed leadership to effect improvement in the operations of the department.
- Implement viable recommendations of the management study.
- Amend the department rules and procedures to improve their clarity while insuring that standards of performance are established or maintained.
- Continue to improve department awareness of the municipal administration public safety goals.
- Maintain coordination of law enforcement objectives and public safety goals with other criminal justice agencies and the public and private entities associated with law enforcement.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|---------|---|--------------|---------|---|-------------|---------|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 5 | 0 | 0 | 5 | 0 | 0 | 5 | 0 | 0 |
| PERSONAL SERVICES | \$ | 524,730 | | \$ | 436,220 | | \$ | 424,470 | |
| SUPPLIES | | 4,190 | | | 1,710 | | | 5,020 | |
| OTHER SERVICES | | 30,860 | | | 206,620 | | | 210,030 | |
| CAPITAL OUTLAY | | 4,870 | | | 3,770 | | | 0 | |
| TOTAL DIRECT COST: | \$ | 564,650 | | \$ | 648,320 | | \$ | 639,520 | |

PERFORMANCE MEASURES:

| | | | | | | |
|---|--|---------|--|---------|--|---------|
| Citizen complaints against police (per 1000 population) | | 30 | | 32 | | 32 |
| Requests for police service | | 116,535 | | 117,755 | | 117,755 |
| Average emergency response time (min) | | 3 | | 3 | | 3 |
| Investigation clearance rate (%) | | 73 | | 73 | | 73 |
| Personnel actions completed | | 1,200 | | 1,100 | | 1,000 |
| Crime prevention personal contacts | | 48,817 | | 45,000 | | 45,000 |
| Complaints against employees reviewed | | 80 | | 100 | | 110 |

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
1, 21, 22

1987 P R O G R A M P L A N

DEPARTMENT: POLICE
PROGRAM: Services

DIVISION: STAFF SERVICES

PURPOSE:

To administer the complaints investigation program; monitor adherence to departmental policies and procedures; assist in recruitment and selection of applicants for police employment; administer the labor agreement; prepare and maintain time accounting records; and provide training.

1986 OBJECTIVES:

- Maintain adherence to departmental policy and procedures through 100 investigations of employee misconduct.
- Process 500 applicants; hire 38 employees; process 40 promotions.
- Certify 24 police officer recruits after 12,500 hours of training.
- Conduct 45,000 public contacts with crime prevention information.

1987 OBJECTIVES:

- Maintain quality of investigations of employee misconduct complaints.
- Process 450 applicants for police employment; and hire 35 employees.
- Conduct 11,000 hours of recruit training to certify 15 police officers.
- Increase the ratio of police officers per junior high school to 3:7.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|----|---|--------------|----|---|--------------|----|--------------|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 17 | 0 | 0 | 17 | 0 | 0 | 20 | 0 | 0 |
| PERSONAL SERVICES | | | | \$ 1,226,560 | | | \$ 1,346,780 | | |
| SUPPLIES | | | | 31,000 | | | 23,350 | | 22,540 |
| OTHER SERVICES | | | | 41,810 | | | 73,610 | | 50,400 |
| CAPITAL OUTLAY | | | | 24,700 | | | 23,740 | | 5,980 |
| TOTAL DIRECT COST: | | | | \$ 1,324,070 | | | \$ 1,467,480 | | \$ 1,637,710 |

PERFORMANCE MEASURES:

| | | | | | | |
|----------------------------------|--|--------|--|--------|--|--------|
| Complaints investigated | | 80 | | 100 | | 110 |
| Personnel actions completed | | | | | | |
| ed | | 1,200 | | 1,100 | | 1,000 |
| Applicants processed | | 350 | | 500 | | 450 |
| Recruit academy training (hours) | | 12,500 | | 12,500 | | 11,000 |
| In-service training (hours) | | 3,700 | | 4,600 | | 4,600 |

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
6, 13, 14, 25, 38, 41, 56, 57

1987 P R O G R A M P L A N

DEPARTMENT: POLICE
PROGRAM: Uniformed Field Services

DIVISION: UNIFORMED FIELD SERVICES

PURPOSE:

To direct resources for initial response to all requests for police service; maintain an average response time of less than 3 and one-half minutes to emergency calls; coordinate special events requirements; provide an effective traffic enforcement program; and safely resolve hostage incidents

1986 OBJECTIVES:

- Respond to 117,755 requests for police service.
- Arrest 1,545 drunk drivers.
- Maintain an average three-minute response to emergency calls.
- Issue 3,600 hazardous citations; and investigate 13,500 accidents.
- Safely resolve 14 hostage and crisis situations.

1987 OBJECTIVES:

- Respond to 117,755 requests for police service.
- Arrest 1,545 drunk drivers.
- Maintain an average three-minute ten-second response to emergency calls.
- Issue 3,600 hazardous citations; and investigate 9,430 accidents.
- Safely resolve 16 hostage and crisis situations.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|----|---|--------------|----|---|--------------|----|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 211 | 0 | 0 | 216 | 0 | 0 | 218 | 0 | 0 |
| PERSONAL SERVICES | \$16,719,760 | | | \$16,833,920 | | | \$16,226,280 | | |
| SUPPLIES | 94,440 | | | 93,220 | | | 112,600 | | |
| OTHER SERVICES | 682,330 | | | 135,580 | | | 125,370 | | |
| DEBT SERVICE | 397,580 | | | 393,500 | | | 395,700 | | |
| CAPITAL OUTLAY | 362,100 | | | 94,740 | | | 64,210 | | |
| TOTAL DIRECT COST: | \$18,256,210 | | | \$17,550,960 | | | \$16,924,160 | | |
| PROGRAM REVENUES: | \$ 1,262,500 | | | \$ 1,110,000 | | | \$ 1,162,280 | | |

PERFORMANCE MEASURES:

| | | | |
|---------------------------------------|---------|---------|---------|
| Requests for service | 116,535 | 117,755 | 117,755 |
| Average emergency response time (min) | 3 | 3 | 18 |
| Drunk driver arrests | 1,783 | 1,545 | 1,783 |
| Hazardous citations issued | 8,744 | 3,600 | 74,000 |
| Accidents investigated | 12,360 | 13,500 | 9,430 |

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
2, 9, 16, 17, 23, 30, 37, 43, 46, 47, 51, 58

1987 PROGRAM PLAN

DEPARTMENT: POLICE
PROGRAM: Technical Services

DIVISION: TECHNICAL SERVICES

PURPOSE:

To provide support services to process and maintain documentation of police activities; maintain continuous radio communication with field units, and continuous 911 emergency operations; maintain chain of custody for all property and evidence; process evidence and photographs required.

1986 OBJECTIVES:

- Process 183,700 police reports and microfilm 450,000 documents.
- Process 2,742,120 radio transmissions and 623,520 telephone calls.
- Return or dispose of 50,000 items of property or evidence.
- Process 33,000 photos, 6,500 items of evidence, and 2,670 fingerprints.
- Process 175,000 computer information system transactions.

1987 OBJECTIVES:

- Process 169,875 police reports, and microfilm 677,000 documents.
- Process 2,533,730 radio transmissions, and 576,130 telephone calls.
- Return or dispose of 63,000 items of property or evidence.
- Process 36,000 photos, 5,500 items of evidence, and 2,670 fingerprints.
- Process 320,000 computer information system transactions.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|----|---|--------------|----|---|--------------|----|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 91 | 0 | 0 | 103 | 0 | 0 | 101 | 0 | 0 |
| PERSONAL SERVICES | \$ 4,971,280 | | | \$ 5,727,070 | | | \$ 5,362,220 | | |
| SUPPLIES | 90,670 | | | 69,940 | | | 95,290 | | |
| OTHER SERVICES | 446,180 | | | 473,310 | | | 520,170 | | |
| CAPITAL OUTLAY | 40,100 | | | 70,240 | | | 68,060 | | |
| TOTAL DIRECT COST: | \$ 5,548,230 | | | \$ 6,340,560 | | | \$ 6,045,740 | | |
| PROGRAM REVENUES: | \$ 86,200 | | | \$ 57,600 | | | \$ 63,200 | | |

PERFORMANCE MEASURES:

| | | | |
|-------------------------------|-----------|-----------|-----------|
| Request for service responses | 310,750 | 317,375 | 324,000 |
| Police reports processed | 167,000 | 183,700 | 169,875 |
| Telephone calls answered | 2,891,000 | 1,154,220 | 576,130 |
| Radio transmissions | 2,539,000 | 2,742,120 | 2,533,730 |
| Property disposal (items) | 14,000 | 28,000 | 14,000 |

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

3, 4, 5, 11, 15, 26, 27, 28, 31, 32, 33, 42, 53,
55

1987 P R O G R A M P L A N

DEPARTMENT: POLICE
PROGRAM: Investigation Services

DIVISION: INVESTIGATION SERVICES

PURPOSE:

To direct investigation of criminal offenses against persons and property insuring that resources are used effectively; reduce the occurrence of crime through prompt identification, apprehension and prosecution of offenders; and effect a reduction of loss of life, property, and injuries.

1986 OBJECTIVES:

- Receive 11,550 and assign 5,494 criminal cases for investigation.
- Achieve a clearance rate of 73 percent of person crimes cases assigned.
- Achieve a clearance rate of 59 percent of property crimes cases assigned.
- Seize \$1,474,000 in illegal drugs.
- Receive 18,760 and clear 12,120 court documents.

1987 OBJECTIVES:

- Receive 11,550 and assign 5,500 criminal cases for investigation.
- Achieve a clearance rate of 73 percent of person crime cases assigned.
- Achieve a clearance rate of 60 percent of property crime cases assigned.
- Seize \$1,500,000 in illegal drugs.
- Receive 18,950 and clear 12,240 court documents.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|----|---|--------------|----|---|--------------|----|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 78 | 0 | 0 | 83 | 0 | 0 | 83 | 0 | 0 |
| PERSONAL SERVICES | \$ 6,407,670 | | | \$ 6,932,740 | | | \$ 6,808,980 | | |
| SUPPLIES | 30,810 | | | 28,340 | | | 46,780 | | |
| OTHER SERVICES | 207,940 | | | 278,190 | | | 198,210 | | |
| CAPITAL OUTLAY | 43,740 | | | 45,150 | | | 81,900 | | |
| TOTAL DIRECT COST: | \$ 6,690,160 | | | \$ 7,284,420 | | | \$ 7,135,870 | | |
| PROGRAM REVENUES: | \$ 300 | | | \$ 365,500 | | | \$ 365,600 | | |

PERFORMANCE MEASURES:

| | | | |
|-------------------------|--------|--------|--------|
| Criminal cases received | 10,891 | 11,550 | 18,548 |
| Criminal cases assigned | 4,767 | 5,494 | 9,539 |

| | | | |
|----------------------------------|----|----|-----|
| Clearance rate of assigned cases | 59 | 66 | 412 |
|----------------------------------|----|----|-----|

| | | | |
|-------------------------------------|--------|--------|--------|
| Warrants, subpoenae, domestic writs | 18,570 | 18,760 | 43,220 |
|-------------------------------------|--------|--------|--------|

| | | | |
|----------------------------|-----------|-----------|-----------|
| Value of drugs seized (\$) | 1,767,545 | 1,474,926 | 1,500,000 |
|----------------------------|-----------|-----------|-----------|

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
7, 8, 10, 12, 19, 24, 35, 36, 39, 40, 44, 45, 48,
49, 50, 52

1987 PROGRAM PLAN

DEPARTMENT: POLICE

DIVISION: RESOURCE MANAGEMENT

PROGRAM: Resource Management

PURPOSE:

To insure continuous, operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources; long and short range planning; maintain effective monitoring of supply and utilization of police vehicles; and coordinate budget development.

1986 OBJECTIVES:

- Coordinate new headquarters design, construction, personnel relocation, telephone and 911 emergency telephone systems; purchase, delivery and installation of new furnishings.
- Coordinate final phase of police homecar expansion.
- Establish an internal central supply unit in police headquarters.

1987 OBJECTIVES:

- Assist in the implementation of management study recommendations.
- Update police service area expansion plans.
- Improve budget development and management practices.
- Update capital improvement projects planning.
- Improve economy of police vehicle acquisition and maintenance.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|-----------|---|--------------|-----------|---|-------------|-----------|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 5 | 0 | 0 | 6 | 0 | 0 | 7 | 0 | 0 |
| PERSONAL SERVICES | \$ | 402,500 | | \$ | 453,460 | | \$ | 527,680 | |
| SUPPLIES | | 191,480 | | | 205,180 | | | 188,420 | |
| OTHER SERVICES | | 1,946,830 | | | 2,246,070 | | | 1,897,280 | |
| CAPITAL OUTLAY | | 850 | | | 5,000 | | | 1,370 | |
| TOTAL DIRECT COST: | \$ | 2,541,660 | | \$ | 2,909,710 | | \$ | 2,614,750 | |
| PROGRAM REVENUES: | \$ | 268,940 | | \$ | 290,450 | | \$ | 290,450 | |

PERFORMANCE MEASURES:

| | | | | | | |
|------------------------------|--|-------|--|-------|--|--------|
| Capital improvement projects | | 4 | | 4 | | 6 |
| Police vehicles monitored | | 257 | | 317 | | 322 |
| Purchase transactions | | 1,590 | | 1,590 | | 1,630 |
| Statistical reports | | 492 | | 504 | | 556 |
| Research projects | | 8 | | 8 | | 8 |
| Programs evaluated | | 100 | | 120 | | 250 |
| Trend analyses | | 15 | | 15 | | 20 |
| Computer input transactions | | 0 | | 0 | | 10,000 |
| Inventories | | 0 | | 0 | | 12 |

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 18, 20, 29, 34, 54, 59