

**POLICE**

# POLICE

Public Safety  
Commissioner

Police  
Administration  
4110

Resource  
Management  
Administration  
4120

Planning  
4130

Fiscal  
Management  
4140

Facility  
Operations  
4150

Deputy Chief of  
Operations  
4210

Deputy Chief of  
Services  
4220

Uniformed Field  
Services  
Administration  
4610

Patrol  
4620

Traffic  
4630

Police Reserve  
4640

Investigation  
Services  
Administration  
4710

Person Crimes  
4720

Property Crimes  
4730

Metro Drug  
Enforcement  
4740

Youth Services  
4750

Warrants  
4760

Felony  
Suppression  
4770

Crisis  
Intervention  
4810

Staff  
Services  
4300

Staff  
Inspections  
4310

Personnel  
Management  
4320

Training  
4330

Crime  
Prevention  
4340

Technical  
Services  
Administration  
4410

Records  
4420

Communications  
4430

Property and  
Evidence  
4450

Crime Lab and  
Identification  
4460

Data Systems  
4470

## DEPARTMENT SUMMARY

Department

POLICE

Mission

To provide effective and efficient police service within the Police Service Area of the Municipality of Anchorage.

### Major Programming Highlights

- The Computer Assisted Dispatch system, programmed for completion in 1987, will enhance response capability to emergency and non-emergency requests for police service and increase officer and community safety.
- The majority of Police operations were transferred to the new headquarters facility at Tudor and Bragaw in early 1986 and Police presence will be maintained downtown by a sub-station at 4th Avenue and D Street.
- Approximately 805,690 telephone calls (1.5 per minute) will be received and processed in 1987 by the Communications Section, generated by a projected population of 224,100 in the 110-square mile Anchorage Police Service Area.
- Police responses to requests for service in 1987 are expected to reach 117,755 (one every 4 minutes 27 seconds).
- The radio communications system will process approximately 2,879,230 radio transmissions (one every 10.9 seconds) in 1987.
- The program for public safety in our parks and our trails will be handled by the Police Department, replacing the Park Ranger program.

Resources

	1986	1987
Direct Costs	\$ 36,201,450	\$ 34,832,650
Program Revenues	\$ 1,823,650	\$ 1,881,530
Personnel	429FT	434FT

# 1987 RESOURCE PLAN

## DEPARTMENT: POLICE

DIVISION	FINANCIAL SUMMARY		PERSONNEL SUMMARY							
	1986 REVISED	1987 BUDGET	1986 REVISED				1987 BUDGET			
			FT	PT	T	TOTAL	FT	PT	T	TOTAL
POLICE ADMIN	432,620	423,030	3			3	3			3
RESOURCE MANAGEMENT	2,909,710	2,614,750	6			6	7			7
DEPUTY CHIEF OF SERVICES	100,730	94,510	1			1	1			1
DEPUTY CHIEF OF OPERATION	114,970	111,980	1			1	1			1
STAFF SERVICES	1,467,480	1,620,210	17			17	20			20
TECHNICAL SERVICES	6,340,560	6,038,310	102			102	101			101
UNIFORMED FIELD SERVICES	15,860,470	15,640,350	201			201	209			209
INVESTIGATION SERVICES	7,284,420	7,103,180	83			83	83			83
CRISIS INTERVENTION	1,296,990	790,630	15			15	9			9
OPERATING COST	35,807,950	34,436,950	429			429	434			434
ADD DEBT SERVICE	393,500	395,700								
DIRECT ORGANIZATION COST	36,201,450	34,832,650								
ADD INTRAGOVERNMENTAL CHARGES	6,447,260	6,160,710								
CHARGES FROM OTHERS										
TOTAL DEPARTMENT COST	42,648,710	40,993,360								
LESS INTRAGOVERNMENTAL CHARGES TO OTHERS	395,840	393,190								
FUNCTION COST	42,252,870	40,600,170								
LESS PROGRAM REVENUES	1,823,650	1,881,530								
NET PROGRAM COST	40,429,220	38,718,640								

## 1987 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT COST
POLICE ADMIN	222,880	4,220	195,930		423,030
RESOURCE MANAGEMENT	527,680	188,420	1,897,280	1,370	2,614,750
DEPUTY CHIEF OF SERVICES	92,060	400	2,050		94,510
DEPUTY CHIEF OF OPERATION	109,530	400	2,050		111,980
STAFF SERVICES	1,558,790	22,540	32,900	5,980	1,620,210
TECHNICAL SERVICES	5,455,380	95,290	518,820	61,980	6,131,470
UNIFORMED FIELD SERVICES	15,842,940	95,280	106,490	43,300	16,088,010
INVESTIGATION SERVICES	6,808,980	46,780	195,220	52,200	7,103,180
CRISIS INTERVENTION	767,100	17,320	6,210		790,630
DEPT. TOTAL WITHOUT DEBT SERVICE	31,385,340	470,650	2,956,950	164,830	34,977,770
LESS VACANCY FACTOR	540,820				540,820
ADD DEBT SERVICE					395,700
TOTAL DIRECT ORGANIZATION COST	30,844,520	470,650	2,956,950	164,830	34,832,650

ASSEMBLY REVISION 12/16/86

# RECONCILIATION FROM 1986 REVISED TO 1987 BUDGET

Department POLICE

Direct Costs Positions

1986 Revised Budget: \$36,201,450 429FT  
 Amount Required to Continue  
 Existing Programs in 1987:

## TRANSFER FROM PARKS AND RECREATION:

- Responsibility for parks and trails security 333,420 5FT

## REDUCTIONS IN EXISTING PROGRAMS:

- Communications staff (262,430) (5FT)  
 - Uniformed Field Services Administration (431,380) (6FT)  
 - Youth Services staff (175,800) (2FT)  
 - Crisis Intervention staff (437,780) (6FT)

## EXPANSIONS IN EXISTING PROGRAMS:

- Personnel Management staff 87,900 1FT  
 - Crime Prevention staff 160,860 2FT  
 - Data Systems staff 229,210 5FT  
 - Patrol staff 522,620 7FT  
 - Traffic staff 145,930 2FT  
 - Property Crimes staff 72,970 1FT  
 - Metro Drug Enforcement staff 87,900 1FT

## NEW PROGRAMS:

- None

## MISCELLANEOUS INCREASES/DECREASES:

- Reduction in personnel account (825,070)  
 - Part year funding for positions begun during 1986 522,830  
 - Reduce benefit rate (Retirement) (774,120)  
 - Contract services (356,920)  
 - Supplies 48,910  
 - Capital outlay (21,120)  
 - Miscellaneous personal services (78,830)  
 - Debt service 2,200  
 - Other miscellaneous services (55,000)  
 - PERS/overtime adjustment (63,900)  
 - Adjustment for contributions (101,200)

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1987 BUDGET \$34,832,650 434FT

# 1987 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Police Administration

DIVISION: POLICE ADMIN

## PURPOSE:

To provide management of the police department to insure continuous, efficient and effective operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources.

## 1986 OBJECTIVES:

- Relocation of the department headquarters to a new facility.
- Successful negotiation of a three year labor agreement.
- Implementation of some recommendations of the management study.

## 1987 OBJECTIVES:

- Continue to exercise strong and committed leadership to effect improvement in the operations of the department.
- Implement viable recommendations of the management study.
- Amend the department rules and procedures to improve their clarity while insuring that standards of performance are established or maintained.
- Continue to improve department awareness of the municipal administration public safety goals.
- Maintain coordination of law enforcement objectives and public safety goals with other criminal justice agencies and the public and private entities associated with law enforcement.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	5	0	0	5	0	0	5	0	0
PERSONAL SERVICES	\$	524,730		\$	436,220		\$	424,470	
SUPPLIES		4,190			1,710			5,020	
OTHER SERVICES		30,860			206,620			200,030	
CAPITAL OUTLAY		4,870			3,770			0	
TOTAL DIRECT COST:	\$	564,650		\$	648,320		\$	629,520	

## PERFORMANCE MEASURES:

Citizen complaints against police (per 1000 population)	30	32	32
Requests for police service	116,535	117,755	117,755
Average emergency response time (min)	3	3	3
Investigation clearance rate (%)	73	73	73
Personnel actions completed	1,200	1,100	1,000
Crime prevention personal contacts	48,817	45,000	45,000
Complaints against employees reviewed	80	100	110

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
1, 21, 22

ASSEMBLY REVISION 12/16/86

# 1987 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Services

DIVISION: STAFF SERVICES

## PURPOSE:

To administer the complaints investigation program; monitor adherence to departmental policies and procedures; assist in recruitment and selection of applicants for police employment; administer the labor agreement; prepare and maintain time accounting records; and provide training.

## 1986 OBJECTIVES:

- Maintain adherence to departmental policy and procedures through 100 investigations of employee misconduct.
- Process 500 applicants; hire 38 employees; process 40 promotions.
- Certify 24 police officer recruits after 12,500 hours of training.
- Conduct 45,000 public contacts with crime prevention information.

## 1987 OBJECTIVES:

- Maintain quality of investigations of employee misconduct complaints.
- Process 450 applicants for police employment; and hire 35 employees.
- Conduct 11,000 hours of recruit training to certify 15 police officers.
- Increase the ratio of police officers per junior high school to 3:7.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	17	0	0	17	0	0	20	0	0
PERSONAL SERVICES	\$ 1,226,560			\$ 1,346,780			\$ 1,558,790		
SUPPLIES	31,000			23,350			22,540		
OTHER SERVICES	41,810			73,610			32,900		
CAPITAL OUTLAY	24,700			23,740			5,980		
TOTAL DIRECT COST:	\$ 1,324,070			\$ 1,467,480			\$ 1,620,210		

## PERFORMANCE MEASURES:

Complaints investigated	80	100	110
Personnel actions completed	1,200	1,100	1,000
Applicants processed	350	500	450
Recruit academy training (hours)	12,500	12,500	11,000
In-service training (hours)	3,700	4,600	4,600

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
6, 13, 14, 25, 38, 41, 56, 57

ASSEMBLY REVISION 12/16/86

# 1987 PROGRAM PLAN

DEPARTMENT: POLICE

DIVISION: UNIFORMED FIELD SERVICES

PROGRAM: Uniformed Field Services

## PURPOSE:

To direct resources for initial response to all requests for police service; maintain an average response time of less than 3 and one-half minutes to emergency calls; coordinate special events requirements; provide an effective traffic enforcement program; and safely resolve hostage incidents

## 1986 OBJECTIVES:

- Respond to 117,755 requests for police service.
- Arrest 1,545 drunk drivers.
- Maintain an average three-minute response to emergency calls.
- Issue 3,600 hazardous citations; and investigate 13,500 accidents.
- Safely resolve 14 hostage and crisis situations.

## 1987 OBJECTIVES:

- Respond to 117,755 requests for police service.
- Arrest 1,545 drunk drivers.
- Maintain an average three-minute ten-second response to emergency calls.
- Issue 3,600 hazardous citations; and investigate 9,430 accidents.
- Safely resolve 16 hostage and crisis situations.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	211	0	0	216	0	0	218	0	0
PERSONAL SERVICES	\$16,719,760			\$16,833,920			\$16,162,380		
SUPPLIES	94,440			93,220			112,600		
OTHER SERVICES	682,330			135,580			112,700		
DEBT SERVICE	397,580			393,500			395,700		
CAPITAL OUTLAY	362,100			94,740			43,300		
TOTAL DIRECT COST:	\$18,256,210			\$17,550,960			\$16,826,680		
PROGRAM REVENUES:	\$ 1,262,500			\$ 1,110,000			\$ 1,162,280		

## PERFORMANCE MEASURES:

Requests for service	116,535	117,755	117,755
Average emergency response time (min)	3	3	18
Drunk driver arrests	1,783	1,545	1,783
Hazardous citations issued	8,744	3,600	74,000
Accidents investigated	12,360	13,500	9,430

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
2, 9, 16, 17, 23, 30, 37, 43, 46, 47, 51, 58

ASSEMBLY REVISION 12/16/86



# 1987 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Technical Services

DIVISION: TECHNICAL SERVICES

## PURPOSE:

To provide support services to process and maintain documentation of police activities; maintain continuous radio communication with field units, and continuous 911 emergency operations; maintain chain of custody for all property and evidence; process evidence and photographs required.

## 1986 OBJECTIVES:

- Process 183,700 police reports and microfilm 450,000 documents.
- Process 2,742,120 radio transmissions and 623,520 telephone calls.
- Return or dispose of 50,000 items of property or evidence.
- Process 33,000 photos, 6,500 items of evidence, and 2,670 fingerprints.
- Process 175,000 computer information system transactions.

## 1987 OBJECTIVES:

- Process 169,875 police reports, and microfilm 677,000 documents.
- Process 2,533,730 radio transmissions, and 576,130 telephone calls.
- Return or dispose of 63,000 items of property or evidence.
- Process 36,000 photos, 5,500 items of evidence, and 2,670 fingerprints.
- Process 320,000 computer information system transactions.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	91	0	0	103	0	0	101	0	0
PERSONAL SERVICES	\$ 4,971,280			\$ 5,727,070			\$ 5,362,220		
SUPPLIES	90,670			69,940			95,290		
OTHER SERVICES	446,180			473,310			518,820		
CAPITAL OUTLAY	40,100			70,240			61,980		
TOTAL DIRECT COST:	\$ 5,548,230			\$ 6,340,560			\$ 6,038,310		
PROGRAM REVENUES:	\$ 86,200			\$ 57,600			\$ 63,200		

## PERFORMANCE MEASURES:

Request for service responses	310,750	317,375	324,000
Police reports processed	167,000	183,700	169,875
Telephone calls answered	2,891,000	1,154,220	576,130
Radio transmissions	2,539,000	2,742,120	2,533,730
Property disposal (items)	14,000	28,000	14,000

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

3, 4, 5, 11, 15, 26, 27, 28, 31, 32, 33, 42, 53,  
55

ASSEMBLY REVISION 12/16/86

# 1987 P R O G R A M P L A N

DEPARTMENT: POLICE  
PROGRAM: Investigation Services

DIVISION: INVESTIGATION SERVICES

## PURPOSE:

To direct investigation of criminal offenses against persons and property insuring that resources are used effectively; reduce the occurrence of crime through prompt identification, apprehension and prosecution of offenders; and effect a reduction of loss of life, property, and injuries.

## 1986 OBJECTIVES:

- Receive 11,550 and assign 5,494 criminal cases for investigation.
- Achieve a clearance rate of 73 percent of person crimes cases assigned.
- Achieve a clearance rate of 59 percent of property crimes cases assigned.
- Seize \$1,474,000 in illegal drugs.
- Receive 18,760 and clear 12,120 court documents.

## 1987 OBJECTIVES:

- Receive 11,550 and assign 5,500 criminal cases for investigation.
- Achieve a clearance rate of 73 percent of person crime cases assigned.
- Achieve a clearance rate of 60 percent of property crime cases assigned.
- Seize \$1,500,000 in illegal drugs.
- Receive 18,950 and clear 12,240 court documents.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	78	0	0	83	0	0	83	0	0
PERSONAL SERVICES	\$ 6,407,670			\$ 6,932,740			\$ 6,808,980		
SUPPLIES	30,810			28,340			46,780		
OTHER SERVICES	207,940			278,190			195,220		
CAPITAL OUTLAY	43,740			45,150			52,200		
TOTAL DIRECT COST:	\$ 6,690,160			\$ 7,284,420			\$ 7,103,180		
PROGRAM REVENUES:	\$ 300			\$ 365,500			\$ 365,600		

## PERFORMANCE MEASURES:

Criminal cases received	10,891	11,550	18,548
Criminal cases assigned	4,767	5,494	9,539

Clearance rate of assigned cases	59	66	67
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Warrants, subpoenae, domestic writs	18,570	18,760	43,220
Value of drugs seized (\$)	1,767,545	1,474,926	1,500,000

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

7, 8, 10, 12, 19, 24, 35, 36, 39, 40, 44, 45, 48,  
49, 50, 52

ASSEMBLY REVISION 12/16/86

# 1987 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Resource Management

DIVISION: RESOURCE MANAGEMENT

## PURPOSE:

To insure continuous, operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources; long and short range planning; maintain effective monitoring of supply and utilization of police vehicles; and coordinate budget development.

## 1986 OBJECTIVES:

- Coordinate new headquarters design, construction, personnel relocation, telephone and 911 emergency telephone systems; purchase, delivery and installation of new furnishings.
- Coordinate final phase of police homecar expansion.
- Establish an internal central supply unit in police headquarters.

## 1987 OBJECTIVES:

- Assist in the implementation of management study recommendations.
- Update police service area expansion plans.
- Improve budget development and management practices.
- Update capital improvement projects planning.
- Improve economy of police vehicle acquisition and maintenance.

## RESOURCES:

	1985 REVISED			1986 REVISED			1987 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	5	0	0	6	0	0	7	0	0
PERSONAL SERVICES	\$	402,500		\$	453,460		\$	527,680	
SUPPLIES		191,480			205,180			188,420	
OTHER SERVICES		1,946,830			2,246,070			1,897,280	
CAPITAL OUTLAY		850			5,000			1,370	
TOTAL DIRECT COST:	\$	2,541,660		\$	2,909,710		\$	2,614,750	
PROGRAM REVENUES:	\$	268,940		\$	290,450		\$	290,450	

## PERFORMANCE MEASURES:

Capital improvement projects	4	4	6
Police vehicles monitored	257	317	322
Purchase transactions	1,590	1,590	1,630
Statistical reports	492	504	556
Research projects	8	8	8
Programs evaluated	100	120	250
Trend analyses	15	15	20
Computer input transactions	0	0	10,000
Inventories	0	0	12

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
18, 20, 29, 34, 54, 59

ASSEMBLY REVISION 12/16/86