

LIBRARY

LIBRARY

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DEPARTMENT SUMMARY

Department LIBRARY

Mission

To provide equal access to public library services; assume a leadership role in the development of an effective information network linking Anchorage, the state, the nation and beyond; and initiate program events at the libraries.

Major Programming Highlights

- Expand a system-wide volunteer program.
- Operate an expanded main library consisting of an Alaska complex with book and archival collections, a Media Services section with playback and practice facilities, a children's theatre, public conference room and a theatre/lecture hall.
- Operate three regional branches 5 days a week, and five neighborhood branches 3 days a week.
- Relocate the Downtown Branch Library in the Old Federal Building.

Resources

| | 1986 | 1987 |
|------------------|---------------|--------------|
| Direct Costs | \$ 8,559,740 | \$ 7,926,850 |
| Program Revenues | \$ 69,610 | \$ 134,450 |
| Personnel | 120FT 11PT 5T | 109FT 13PT |

1987 RESOURCE PLAN

DEPARTMENT: LIBRARY

| DIVISION | FINANCIAL SUMMARY | | PERSONNEL SUMMARY | | | | | | | |
|------------------------------------------|-------------------|-------------|-------------------|----|---|-------|-------------|----|---|-------|
| | 1986 REVISED | 1987 BUDGET | 1986 REVISED | | | | 1987 BUDGET | | | |
| | | | FT | PT | T | TOTAL | FT | PT | T | TOTAL |
| ADMINISTRATION | 1,002,870 | 390,550 | 8 | | | 8 | 6 | | | 6 |
| PUBLIC SERVICES | 2,959,300 | 3,056,430 | 82 | 11 | 5 | 98 | 75 | 13 | | 88 |
| SUPPORT SERVICES | 2,487,070 | 2,174,480 | 30 | | | 30 | 28 | | | 28 |
| OPERATING COST | 6,449,240 | 5,621,460 | 120 | 11 | 5 | 136 | 109 | 13 | | 122 |
| ADD DEBT SERVICE | 2,110,500 | 2,305,390 | | | | | | | | |
| DIRECT ORGANIZATION COST | 8,559,740 | 7,926,850 | | | | | | | | |
| ADD INTRAGOVERNMENTAL CHARGES | 3,981,410 | 3,586,180 | | | | | | | | |
| CHARGES FROM OTHERS | | | | | | | | | | |
| TOTAL DEPARTMENT COST | 12,541,150 | 11,513,030 | | | | | | | | |
| LESS INTRAGOVERNMENTAL CHARGES TO OTHERS | 1,723,990 | 1,501,590 | | | | | | | | |
| FUNCTION COST | 10,817,160 | 10,011,440 | | | | | | | | |
| LESS PROGRAM REVENUES | 69,610 | 134,450 | | | | | | | | |
| NET PROGRAM COST | 10,747,550 | 9,876,990 | | | | | | | | |

1987 RESOURCES BY CATEGORY OF EXPENSE

| DIVISION | PERSONAL SERVICES | SUPPLIES | OTHER SERVICES | CAPITAL OUTLAY | TOTAL DIRECT COST |
|----------------------------------|-------------------|----------|----------------|----------------|-------------------|
| ADMINISTRATION | 328,320 | 20,700 | 37,100 | 4,430 | 390,550 |
| PUBLIC SERVICES | 2,984,580 | 31,900 | 114,910 | 4,430 | 3,135,820 |
| SUPPORT SERVICES | 1,034,540 | 54,960 | 281,060 | 803,920 | 2,174,480 |
| DEPT. TOTAL WITHOUT DEBT SERVICE | 4,347,440 | 107,560 | 433,070 | 812,780 | 5,700,850 |
| LESS VACANCY FACTOR | 79,390 | | | | 79,390 |
| ADD DEBT SERVICE | | | | | 2,305,390 |
| TOTAL DIRECT ORGANIZATION COST | 4,268,050 | 107,560 | 433,070 | 812,780 | 7,926,850 |

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RECONCILIATION FROM 1986 REVISED TO 1987 BUDGET

Department LIBRARY

Direct Costs Positions

| | | | | |
|--------------------------------------------------------|--------------|-------|------|----|
| 1986 Revised Budget: | \$ 8,559,740 | 120FT | 11PT | 5T |
| Amount Required to Continue Existing Programs in 1987: | 382,190 | | | |

REDUCTIONS IN EXISTING PROGRAMS:

| | | | | |
|--------------------------------------------------------------------------------|-----------|-------|-------|------|
| - Headquarters start-up cost | (418,360) | | | |
| - Acquisitions of library materials | (445,650) | | | |
| - Eliminate telephone reference service | (92,580) | (2FT) | | |
| - Reduce clerical and administrative staff | (196,400) | (5FT) | | |
| - Close Spenard Branch Library with opening of Headquarters Library | (40,330) | | | (5T) |
| - Consolidate and reduce programming and publicity | (78,180) | (1FT) | | |
| - Communications | (26,760) | | | |
| - Reduce hours at 8 regional branches from 160 hours/week to 120 hours/week | (41,010) | (1FT) | (4PT) | |
| - Reduce hours of 3 neighborhood branches from 137 hours/week to 66 hours/week | (227,600) | (3FT) | 3PT | |
| - Delay purchase of additional equipment for automated library system | (10,000) | | | |

EXPANSION IN EXISTING PROGRAMS:

| | | | | |
|------------------------------------------------------------------|---------|-----|-----|--|
| - Provide a fully operational Geac Library Information System | 151,980 | 1FT | | |
| - Full year operation of Downtown Branch Library | 58,700 | | 3PT | |
| - Full year operation of Headquarters Loussac Library | 439,850 | | | |
| - Copiers for all libraries and maintenance of library equipment | 60,000 | | | |
| - Increase volunteer program to cover information service desk | 9,500 | | | |
| - Increase book binding to preserve library holdings | 27,970 | | | |
| - Increase book holdings | 50,000 | | | |

MISCELLANEOUS INCREASES/DECREASES:

| | | | | |
|-----------------------------------------------------------------|-----------|--|--|--|
| - Reduction in personnel account | (183,750) | | | |
| - 1987 Debt Service | 194,890 | | | |
| - Supplies, travel, tuition and registration and other expenses | (180,930) | | | |
| - PERS/overtime adjustment | (50,040) | | | |
| - Adjustment for contributions | (16,380) | | | |

| | | | | |
|-------------|--------------|-------|------|--|
| 1987 BUDGET | \$ 7,926,850 | 109FT | 13PT | |
|-------------|--------------|-------|------|--|

1987 PROGRAM PLAN

DEPARTMENT: LIBRARY
PROGRAM: Administration

DIVISION: ADMINISTRATION

PURPOSE:

Direct and coordinate divisions of the Library and provide Administrative support to Mayor/Manager and Library support groups.

1986 OBJECTIVES:

- Provide leadership, direction and administrative support to the divisions within the department.
- Coordinate the move into the new Z.J. Loussac Public Library.
- Complete the reorganization of the Library Department.
- Coordinate three state categorical grants.
- Provide staff support for the Library Advisory Board, Friends of the Library and Anchorage Library Foundation.
- Provide departmental support in the area of budget preparation and analysis, financial reporting and control, and personnel function.

1987 OBJECTIVES:

- Provide leadership, direction and administrative support to the divisions within the department.
- Serve as support staff to the Mayor/Manager, Municipal committees, the Library Advisory Board, Friends of the Library and the Anchorage Library Foundation.
- Develop and pursue grants. Administer grants, contracts, and agreements.
- Provide direction and support in the planning and implementation of department programs.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|---------|---|--------------|---------|---|-------------|---------|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 2 | 0 | 0 | 3 | 0 | 0 | 2 | 0 | 0 |
| PERSONAL SERVICES | \$ | 170,560 | | \$ | 239,160 | | \$ | 148,190 | |
| SUPPLIES | | 5,300 | | | 5,500 | | | 12,990 | |
| OTHER SERVICES | | 62,530 | | | 59,640 | | | 18,550 | |
| CAPITAL OUTLAY | | 0 | | | 106,000 | | | 0 | |
| TOTAL DIRECT COST: | \$ | 238,390 | | \$ | 410,300 | | \$ | 179,730 | |

PERFORMANCE MEASURES:

Boards and groups supported 3 3 4

26 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

1

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1987 PROGRAM PLAN

DEPARTMENT: LIBRARY
PROGRAM: Public Services

DIVISION: PUBLIC SERVICES

PURPOSE:

To circulate books, periodicals, films and sound recordings, answer reference questions, provide adult and children's programs and activities through 8 branch facilities and the headquarters library.

1986 OBJECTIVES:

- Expand hours at Scott and Wesley Gerrish Library to eliminate lunch hour closures.
- Respond to need for increased desk coverage at Samson-Diamond Library.
- Provide circulation, reference, adult and children's services through 9 branch facilities.
- Increase cable programming to 306 hours.
- Increase number of 16mm films circulated by 17%.
- Enhance Interlibrary Loan service.

1987 OBJECTIVES:

- Provide full coverage for walk-in reference at Loussac and call-in reference from branches.
- Respond to anticipated increase in circulation.
- Respond to increased demand for interlibrary loan services.
- Provide children's programming and services at all branch libraries and Loussac.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|----|---|--------------|----|---|--------------|----|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 64 | 16 | 0 | 82 | 11 | 5 | 75 | 13 | 0 |
| PERSONAL SERVICES | \$ 2,280,760 | | | \$ 2,735,220 | | | \$ 2,905,190 | | |
| SUPPLIES | 60,560 | | | 66,410 | | | 31,900 | | |
| OTHER SERVICES | 100,650 | | | 140,970 | | | 114,910 | | |
| DEBT SERVICE | 2,641,830 | | | 2,110,500 | | | 2,305,390 | | |
| CAPITAL OUTLAY | 66,140 | | | 16,700 | | | 4,430 | | |
| TOTAL DIRECT COST: | \$ 5,149,940 | | | \$ 5,069,800 | | | \$ 5,361,820 | | |
| PROGRAM REVENUES: | \$ 63,190 | | | \$ 69,610 | | | \$ 119,450 | | |

PERFORMANCE MEASURES:

| | | | |
|-------------------------------|---------|---------|---------|
| Items circulated | 823,400 | 861,800 | 974,500 |
| Reference questions answered | 138,000 | 152,000 | 250,000 |
| Linear feet of Stevens | 0 | 0 | 200 |
| Coll. acquired/processed | | | |
| Hours open per week | 347 | 353 | 283 |
| Online bibliographic searches | 0 | 0 | 1,200 |

26 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
2, 3, 4, 5

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1987 P R O G R A M P L A N

DEPARTMENT: LIBRARY

DIVISION: SUPPORT SERVICES

PROGRAM: Technical and Automated Support

PURPOSE:

To provide professional and technical assistance in the areas of collection development, acquisitions, cataloging/processing, library automation, and office services.

1986 OBJECTIVES:

- Select and transfer materials from the Spenard Branch Library collection to form the core of the Downtown Branch Library collection.
- Increase the book holdings to 1.5 per capita.
- Order and receive 33,000 items of library materials.
- Provide catalog descriptions for 33,000 items of library materials.
- Provide accounting, clerical and word processing functions for the library system.

1987 OBJECTIVES:

- Maintain the library system book holdings at 1.5 per capita.
- Select and acquire new grant funded materials for the Downtown Branch Library.
- Provide accounting, clerical and word processing functions for the library system.
- Order and receive 30,557 items of library materials.
- Provide cataloging descriptions for 30,557 items of library materials.
- Provide a fully functional automated library system covering acquisitions, system maintenance, on-line catalog and circulation.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|-----------|---|--------------|-----------|---|-------------|-----------|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 25 | 0 | 0 | 30 | 0 | 0 | 28 | 0 | 0 |
| PERSONAL SERVICES | \$ | 832,900 | | \$ | 1,007,060 | | \$ | 1,034,540 | |
| SUPPLIES | | 82,700 | | | 54,240 | | | 54,960 | |
| OTHER SERVICES | | 167,040 | | | 227,670 | | | 281,060 | |
| CAPITAL OUTLAY | | 999,290 | | | 1,198,100 | | | 803,920 | |
| TOTAL DIRECT COST: | \$ | 2,081,930 | | \$ | 2,487,070 | | \$ | 2,174,480 | |

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1987 P R O G R A M P L A N

DEPARTMENT: LIBRARY

DIVISION: SUPPORT SERVICES

PROGRAM: Technical and Automated Support

| | 1985 REVISED | 1986 REVISED | 1987 BUDGET |
|--------------------------------------------------------------------------|--------------|--------------|-------------|
| PERFORMANCE MEASURES: | | | |
| Increased volumes | 3,781 | 12,554 | 2,245 |
| Books titles library materials selected | 17,205 | 25,502 | 8,861 |
| Periodical subscriptions maintained | 2,132 | 2,337 | 1,935 |
| Bestseller/current interest volumes leased | 8,745 | 10,015 | 7,700 |
| System availability during staffed hours | 70 | 86 | 88 |
| Increase office automation and word processing support to 90% of program | 10 | 70 | 80 |
| Prepare items for bindery | 6,370 | 3,448 | 4,740 |
| Library materials ordered cataloged and processed | 43,350 | 36,299 | 30,557 |
| Eliminate cataloging/processing backlog | 0 | 0 | 25,460 |
| Automation staff available during staffed hours | 54 | 79 | 99 |
| Number of terminals | 54 | 130 | 133 |
| Number of printers | 0 | 10 | 19 |
| Number of active modules | 3 | 3 | 8 |
| Process serials | 0 | 9,242 | 7,890 |

26 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

6, 7, 8, 9, 10, 11, 12, 13, 14, 16, 17, 18, 19,
20, 21, 22, 23

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1987 P R O G R A M P L A N

DEPARTMENT: LIBRARY
PROGRAM: Community Services

DIVISION: ADMINISTRATION

PURPOSE:

Provide an effective public information program for the library; publicize services and programs for new HQ library; work with the community; organize and coordinate programs for system and HQ facility; establish and coordinate the volunteer program for the library system.

1986 OBJECTIVES:

- Deliver system-wide library programming.
- Supply 800 service and program requests.
- Act as liaison with twelve local library support groups.
- Develop public awareness campaign for the library system.
- Expand the library volunteer program within the community.

1987 OBJECTIVES:

- Coordinate and publicize system-wide library services and programming.
- Deliver graphic services and program requests.
- Act as liaison with twelve local community support groups.
- Produce HQ library informational brochures.
- Coordinate a system-wide library volunteer program and publicize within the community.
- Coordinate centralized scheduling for the HQ meeting facilities.

RESOURCES:

| | 1985 REVISED | | | 1986 REVISED | | | 1987 BUDGET | | |
|--------------------|--------------|---------|---|--------------|---------|---|-------------|---------|---|
| | FT | PT | T | FT | PT | T | FT | PT | T |
| PERSONNEL: | 4 | 0 | 0 | 5 | 0 | 0 | 4 | 0 | 0 |
| PERSONAL SERVICES | \$ | 197,550 | | \$ | 200,060 | | \$ | 180,130 | |
| SUPPLIES | | 6,110 | | | 16,500 | | | 7,710 | |
| OTHER SERVICES | | 13,390 | | | 59,450 | | | 18,550 | |
| CAPITAL OUTLAY | | 0 | | | 1,200 | | | 4,430 | |
| TOTAL DIRECT COST: | \$ | 217,050 | | \$ | 277,210 | | \$ | 210,820 | |
| PROGRAM REVENUES: | \$ | 0 | | \$ | 0 | | \$ | 15,000 | |

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1987 P R O G R A M P L A N

DEPARTMENT: LIBRARY
PROGRAM: Community Services

DIVISION: ADMINISTRATION

| | 1985 REVISED | 1986 REVISED | 1987 BUDGET |
|----------------------------------------------------------------------------|--------------|--------------|-------------|
| PERFORMANCE MEASURES: | | | |
| Increase Volunteer contacts | 4 | 10 | 12 |
| HQ Library programs and services coordinated | 0 | 100 | 100 |
| Liaise with library support groups | 5 | 12 | 12 |
| Plan and implement public awareness program | 10 | 1 | 1 |
| Produce HQ informational brochures | 0 | 4 | 2 |
| System programs and services publicized and promoted | 0 | 800 | 300 |
| Coordinate a system-wide volunteer program | 0 | 1 | 1 |
| Provide information desk coverage 52 weeks (hours) | 0 | 780 | 2,704 |
| Coordinate the HQ tour schedule | 0 | 48 | 104 |
| HQ library programs and services - publicized and promoted | 0 | 50 | 100 |
| Coordinate displays/ or exhibits | 0 | 4 | 12 |
| Coordinate centralized scheduling and monitor HQ information message board | 0 | 120 | 352 |
| Fill graphics and program requests | 0 | 850 | 300 |
| Support displays and exhibits | 0 | 4 | 4 |

26 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:
24, 25, 26

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