

1986 Proposed General Government Operating Budget

GOALS AND OBJECTIVES

TRANSPORTATION

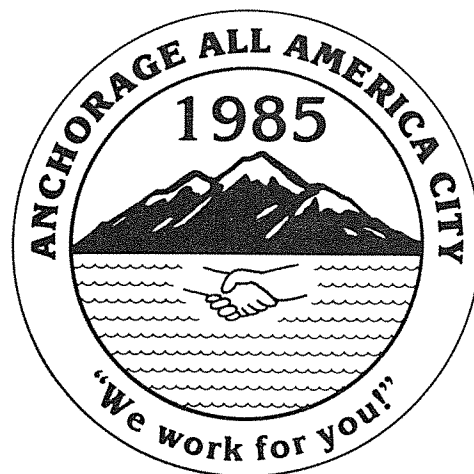
Provide transportation systems that will safely and efficiently move people and goods throughout the Municipality while protecting and enhancing the neighborhoods in which we live. Major objectives are building and upgrading roadways, improving the trail system and mass transit, and developing long-range transportation solutions to lead us into the next century.

PUBLIC SAFETY

Provide a comprehensive public safety program which strengthens the traditional public safety areas of police, fire, emergency medical services, and emergency preparedness and also addresses public health, environmental health, and basic human service needs. Provide constructive solutions to problems of air and water quality, domestic violence, abuse and child care.

NEIGHBORHOOD DEVELOPMENT

Strengthen our community through capital investments for safer, more attractive and livable neighborhoods. Promote strong ordinances and procedures for guiding development in Anchorage and provide adequate and dependable utilities. Encourage a true partnership between neighborhoods and the Municipality in determining and funding neighborhood projects.



OVERVIEW

1986 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

INTRODUCTION

Throughout the planning and development of the 1986 Operating Budget, there has been clear recognition of the municipality's responsibility to improve the efficiency of government service, respond to community needs through expansion of certain essential services and provide for the opening of newly constructed facilities within an environment of constricting revenue sources.

From 1979 to 1985, direct costs in the general government operating budgets increased an average of 9.7% a year (not adjusted for inflation). The 1986 Proposed Operating Budget represents a 1.8% increase in direct costs over 1985. Within this amount, the budget accommodates the opening of two new major facilities, (the Police Headquarters and Regional Library) and places greater emphasis on public safety concerns of alcohol abuse, domestic violence, water and air quality and hazardous wastes.

To accommodate the added service emphasis, efficiency improvements have been made to maintain public services at reduced costs and reductions have been made in certain lower priority services. Local property taxes required for the proposed budget are \$84.5 million, \$2.36 million less than the amount allowed under the tax limitations.

The following narrative overview provides the budget reviewer with an understanding of the 1986 budgetary environment and guidelines, significant program and expenditure changes, revenue assumptions and revenue changes recommended, status of the 1986 tax limit calculation, property tax changes and the budget schedule.

BUDGETARY ENVIRONMENT

Key assumptions in the development of the 1986 Operating Budget were:

- ° Overall federal funding would decrease in 1986 because of the anticipated elimination of Federal Revenue Sharing as of October 1, 1986.
- ° State financial support to municipalities would remain the same in 1986, but Anchorage would receive a slightly larger share.
- ° Efficiency improvements could be achieved in many areas to maintain current levels of service at reduced cost.
- ° Population growth in Anchorage would slow to 1.7%.
- ° The Anchorage Consumer Price Index would increase 2.5% for the period January-December, 1985.

BUDGETARY GUIDELINES

General government departments were given funding guidelines in May 1985, for the development of their 1986 budget submissions. The preliminary dollar amount allocated to each department was based on the following adjustments to the 1985 revised appropriations:

- Personal Services costs were increased 3%, or as otherwise required by collective bargaining agreements in effect in May.
- Supply, capital outlay and other service costs remained at 1985 levels with no adjustment for inflation.
- Debt Service costs for 1986 were based on actual amounts for authorized, issued debt.
- Approximately \$3.5 million of one-time 1985 costs were deleted (e.g., special equipment purchases or one-time programs).
- A further 3% reduction in funding was made, excluding debt service.

Several management directives accompanied the funding guidelines, including:

- Any service expansions or additions would require specific approval of the Mayor.
- Additional positions and reclassifications could not be included in the 1986 budget unless associated with approved new program activities.
- 1985 travel costs were not to be increased except to attend training programs.

Final adjustments to department budgets incorporated the Mayor's dual emphasis on cost reductions and public safety enhancements.

1986 EXPENDITURES

Within the 1986 proposed budget, there are several significant service/program and expenditure changes from 1985. The reallocation of resources to fund the highest priority services in 1986 is summarized below:

DIRECT COST CHANGES

	Asserbly/ Administration and Other	Public Safety	Management Services/ Neighborhood/ Transportation/ Cultural Activities	Total
1985 Revised Budget	\$16,980,860	\$74,316,480	\$119,712,530	\$211,009,870
Reductions	(2,157,310)	(1,612,450)	(7,345,020)	(11,114,780)
Amount reallocated to continue exist- ing services and fund service expan- sions	534,310	4,507,310	5,791,670	10,833,290
New services/programs	<u>893,020</u>	<u>697,360</u>	<u>2,526,950</u>	<u>4,117,330</u>
1986 Proposed Budget	\$16,250,880	\$77,908,700	\$120,686,130	\$214,845,710
% increase/(decrease)	(4.5%)	4.83%	.08%	1.8%

Within the 1986 proposed budget, some of the significant program and expenditure changes are:

- Emphasis on public safety programs is strengthened with additional police patrol officers and dispatchers, another park ranger, technical staff for air and water quality initiatives, a hazardous waste program and various domestic and child abuse prevention and treatment activities.
- Major reorganizations have been accomplished in several departments: Public Works, Information Systems, Property and Facility Management and Library.
- A net of sixty-six fewer positions are proposed for 1986.
- The new Headquarters Library will be opened during the year, with a dramatic increase over the current downtown headquarters space. Eighteen additional staff will be required.
- The Police Department will move into its new headquarters on Tudor Road while maintaining a substation in the central downtown area.
- Actual debt service requirements increased by approximately \$1.2 million over 1985 and tax requirement for debt service increased by \$2.4 million.

- Funding requirements for self insurance increased approximately \$600,000 over 1985 and pending federal legislation is expected to add \$400,000 in Medicare coverage costs for municipal employees.

1986 REVENUES

The following assumptions were made during the development of revenue projections for the proposed 1986 operating budget:

- Federal Revenue Sharing will be terminated at the end of the federal fiscal year (9/30/86). This will reduce federal support of municipal programs by approximately \$2.4 million in 1986 and \$7.2 million in 1987.
- State Municipal Assistance will continue at the same level as in 1985 and Anchorage's share will remain relatively unchanged at \$37.7 million.
- State Revenue Sharing will continue at the same level as in 1985, but Anchorage's share will increase by approximately \$1.5 million. This is due primarily to the impact of Anchorage's tax and revenue effort on distribution formulas.
- Recommended fee increases for facility health inspections, water quality and sanitation inspections and health clinic services will be approved. These fee increases are designed to decrease tax support and move toward full cost recovery from user fees.
- Recommended building safety fee increases will be approved. The increases are required to continue Building Safety as a self-supporting function and are necessitated by the combination of higher costs and a forecast change in the mix between commercial and residential construction which impacts efficiency and cost distributions.
- Recommended transit fee increases will be approved by the Assembly.
- The Municipal Utility Service Assessment (MUSA) ordinance will be expanded to include two utilities no longer receiving tax support: Solid Waste Services and Wastewater. This assessment in lieu of property taxes is already paid by the municipal telephone, water and electric utilities.
- The current utility net profit distribution which expires in 1985 will be replaced with an Assembly approved program for distribution of surplus utility revenues to general government. This distribution will be used to reduce the 1986 tax requirement, restore fund balance and permit a strengthening of key public safety programs as follows:

- Public Safety Program Support	\$2,357,210
- Tax Relief	2,142,790
- Fund Balance	<u>1,000,000</u>
	\$5,500,000

TAX LIMIT AND PROPERTY TAXES

The preliminary tax limitation calculation for 1986 (Appendix S) establishes property tax allowed of \$86,874,210. The property tax requirement of the 1986 proposed budget is \$84,513,600, or \$2,360,610 under the limitation.

While the recommended 1986 property taxes are below the allowed taxes, they represent a \$10 million increase over total 1985 property taxes. The increase is due primarily to increased costs of tax-supported services, declining revenues and a reduction in the amount of fund balances available to offset tax requirements.

The net increase in total property taxes required to fund the proposed budget can be summarized as follows:

Increase in service costs	\$ 6,541,620
Decrease in program revenues	+ 1,478,870
Increase in allocated revenues	- 3,015,350
Decrease in fund balance applied	<u>+ 5,065,780</u>
Change in Property Tax Requirement	\$ 10,070,920

BUDGET CHANGES RESULTING FROM OCTOBER 1, 1985 ELECTION

Any changes in the proposed 1986 budget required by passage of October 1 ballot issues will be presented in the Mayor's November budget message. If all the bond and services propositions pass, the effect on property taxes would be:

Additional taxes required for debt service in 1986	\$ 1,485,000
Additional taxes for voter approved services in 1986	<u>450,000</u>
TOTAL	\$ 1,935,000

BUDGET SCHEDULE

Review of the 1986 proposed operating budget will commence with scheduled Assembly work sessions in October. Several resolutions and ordinances proposing fee and revenue changes incorporated in this budget will be introduced in mid-October, with public hearings held in October and/or November.

Public hearings on the 1986 budget appropriation ordinance and the Federal Revenue Sharing plan will be held November 19 and 26, 1985. Final adoption of the budget will be on or before December 10, 1985.

1986 Proposed General Government Operating Budget

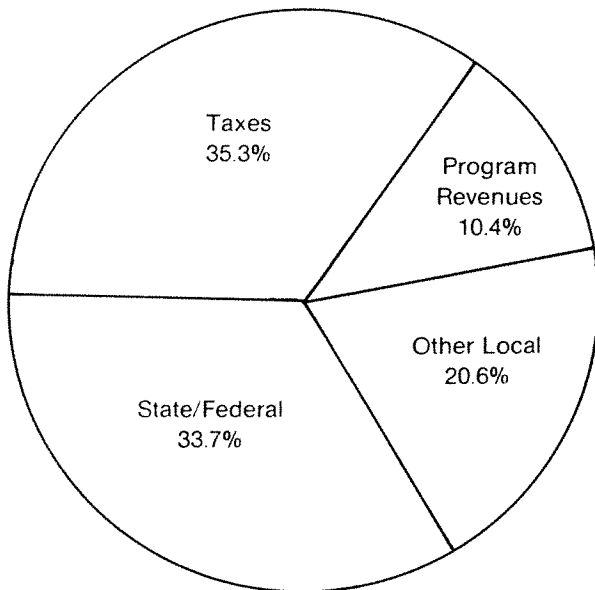
BUDGET AT A GLANCE

	<u>1985 Revised</u>	<u>1986 Proposed</u>
Direct Costs:	<u>\$211,009,870</u>	<u>\$214,845,710*</u>
Source of Funding:		
Taxes	\$ 74,442,680	\$ 84,513,600
State/Federal	71,165,900	70,158,160
Program Revenues	21,956,800	20,477,930
Other Local (Including Intragovernmental Charges)	<u>43,444,490</u>	<u>39,696,020</u>
Total Funding:	<u>\$211,009,870</u>	<u>\$214,845,710</u>

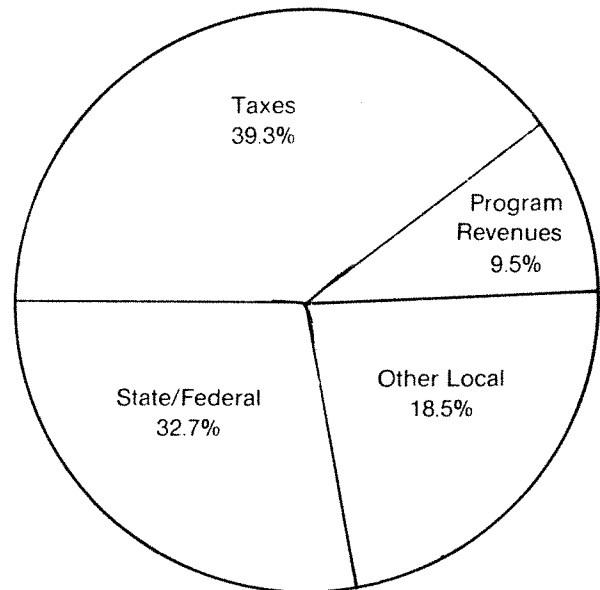
*Does not include October ballot issues.

SOURCES OF FUNDING

1985 Revised Budget



1986 Proposed Budget



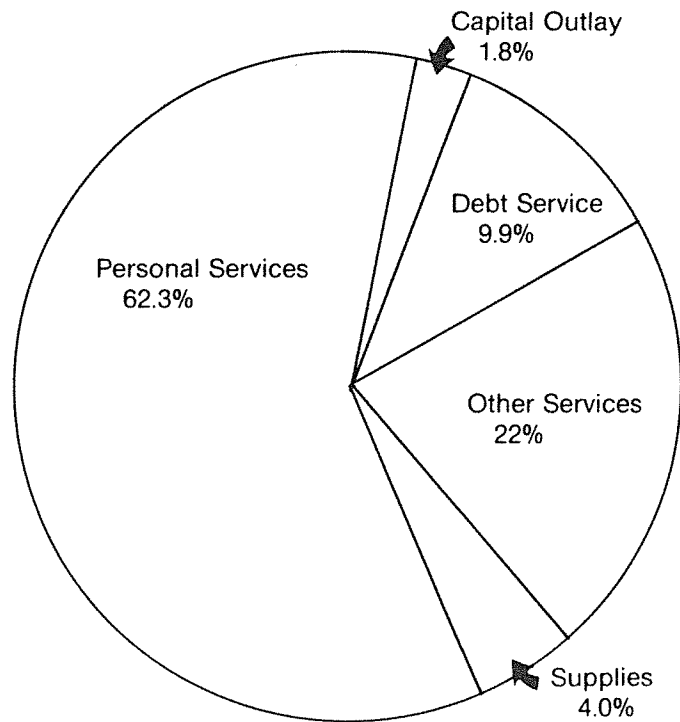
1986 Proposed General Government Operating Budget

DIRECT COSTS BY TYPE OF EXPENDITURE

Category	1984 Revised	1985 Revised	1986 Proposed
Personal Services	\$118,906,880	\$131,141,460	\$133,942,880
Supplies	8,031,380	8,461,740	8,562,400
Other Services	40,400,010	45,681,710	47,329,740
Debt Service	18,567,170	20,097,330	21,226,770
Capital Outlay	5,979,970	5,627,630	3,783,920
Total	\$191,885,410*	\$211,009,870	\$214,845,710

*The 1984 Revised Budget figure includes \$1,224,190 in direct operating costs for parking facilities which was subsequently transferred to the Parking Authority. For comparison purposes, the 1984 Revised Budget after the transfer would be \$190,661,220.

1986 DIRECT COSTS BY TYPE OF EXPENDITURE

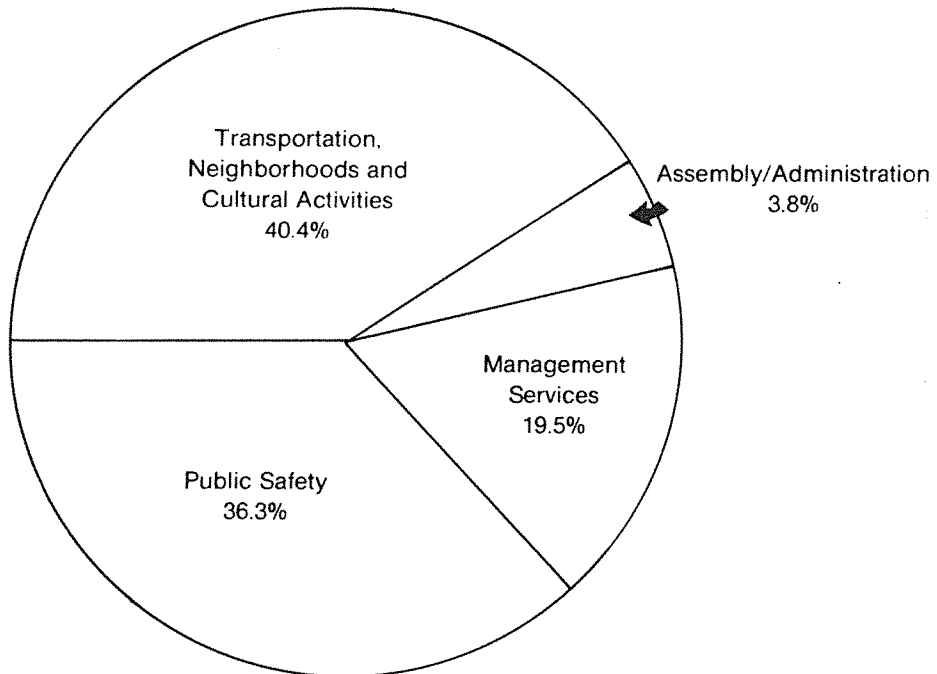


1986 Proposed General Government Operating Budget

DIRECT COST APPROPRIATION BY FUNCTIONAL AREA

Transportation/ Neighborhoods/ Cultural Activities	Public Safety	Management Services	Assembly/ Administration
Public Works \$46,881,550	Office of Public Safety \$ 371,330	Municipal Manager \$ 2,576,170	Assembly \$1,422,280
Parks & Recreation . . . 12,046,120	Health and Human Services 10,743,170	Finance 7,745,540	Equal Rights Commission 492,050
Transit 10,017,710	Fire 29,372,620	Information Systems 7,665,470	Internal Audit 443,000
Community Planning 3,530,330	Police 37,251,450	Property & Facility Management 21,014,660	Office of the Mayor 3,305,440
Capital Projects 904,180	Transportation Inspection 170,130	Employee Relations 2,897,060	Municipal Attorney 2,528,290
Library 8,680,190			
Museum 1,161,660			
Non-Departmental . . 3,625,310			
Total \$86,847,050	\$77,908,700	\$41,898,900	\$8,191,060

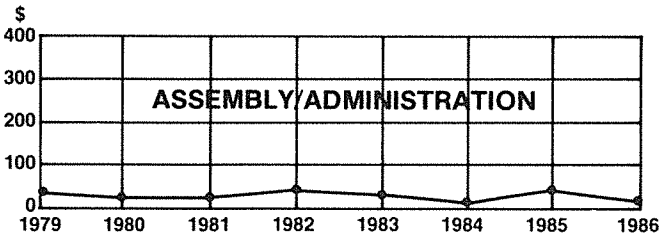
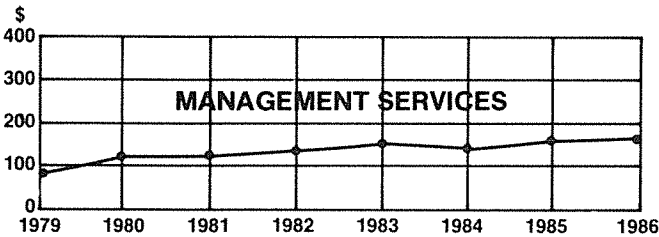
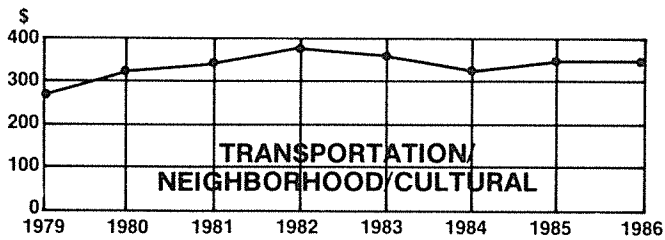
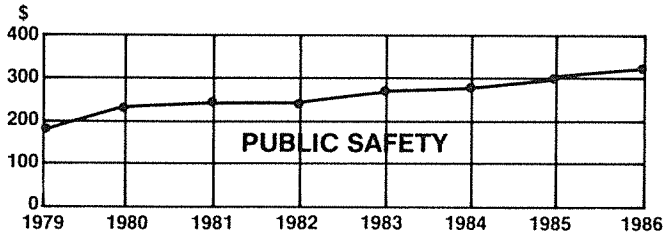
DIRECT COST SUMMARY BY FUNCTIONAL AREA



1986 Proposed General Government Operating Budget

PER CAPITA EXPENDITURE/REVENUE TRENDS

PER CAPITA EXPENDITURES* BY FUNCTIONAL AREA



(*Includes costs of services to utilities, capital budgets, and grants.)

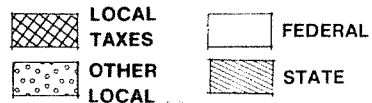
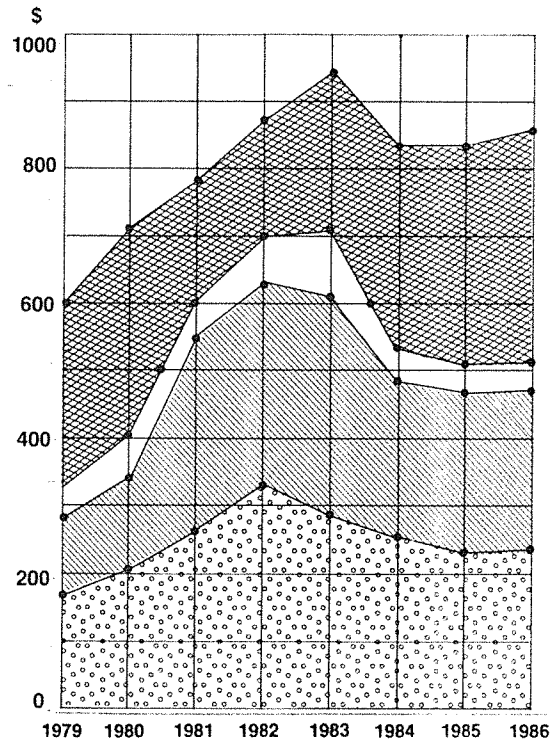
PER CAPITA EXPENDITURES

The program areas of Public Safety (Health and Human Services, Fire and Police) and Transportation/Neighborhood/Cultural Activities (Public Works, Transit, Parks and Recreation, Community Planning, Capital Projects, Library, Museum) account for approximately 77% of general government expenditures. The remaining 23% covers Management Support (Finance, Facility Management, Information Systems, Employee Relations, and Municipal Manager) and Assembly/Administration (Assembly, Equal Rights Commission, Internal Audit, Municipal Attorney and Office of the Mayor).

PER CAPITA REVENUES

In 1986 property taxes, service fees and other local revenues provide 67% of general government funds. State revenues will finance 29% of the general government budget. Federal revenues (primarily Federal Revenue Sharing) are declining and will make up about 4% of total revenues.

PER CAPITA REVENUES BY SOURCE



(*Includes revenues for services to utilities, capital budgets, and grants.)

1986 Proposed General Government Operating Budget

SUMMARY OF ALL REVENUE ACCOUNTS

Revenue Source	1984 Revised	1985 Revised	1986 Proposed
FEDERAL REVENUES			
9311 Federal Revenue Sharing	\$ 14,582,220	\$ 9,566,270	\$ 7,020,740
9312 Federal in Lieu of Property Tax	445,000	452,010	460,000
9324 Mass Transportation	623,090	623,090	500,000
9331 Other Federal Grant Revenue	-0-	-0-	40,000
9357 National Forest Allocation	2,970	1,480	1,480
Total Federal Revenues	\$ 15,653,280	\$ 10,642,850	\$ 8,022,220
STATE REVENUES			
9342 Municipal Assistance	\$ 32,663,520	\$ 37,718,600	\$ 37,718,600
9344 Fisheries Tax	50,000	66,700	66,700
9346 Health Facilities	1,032,000	977,500	1,017,750
9347 Liquor Licenses	512,000	320,570	320,570
9348 Amusement Device Licenses	30,000	30,000	30,000
9349 Road Maintenance	1,485,290	1,739,370	1,739,370
9355 Electric Co-Op Allocation	567,160	667,000	667,000
9356 State Auto Fees	3,965,060	4,163,310	4,303,520
9362 General State Revenue Sharing	14,103,230	14,817,300	16,239,930
9461 State Highway Maintenance	21,730	-0-	-0-
9481 State of Alaska - 911	22,700	22,700	32,500
Total State Revenues	\$ 54,452,690	\$ 60,523,050	\$ 62,135,940
LOCAL REVENUES			
9003 Penalty/Interest on Delinquent Taxes	734,320	860,600	860,600
9004 Tax Cost Recoveries	96,850	71,000	71,000
9021 Franchises	419,230	510,710	510,710
9022 Payment in Lieu of Taxes	60,000	67,960	67,960
9023 Hotel and Motel Taxes	3,285,570	3,548,420	3,832,290
9024 Penalty/Interest on Hotel/Motel Taxes	7,000	3,900	3,900
9111 Building and Trade Licenses	90,000	90,000	26,000
9112 Taxicab Permits	171,130	189,490	158,750
9113 Contractor Certificates/Exams	3,000	5,000	2,500
9114 Chauffeur Licenses	-0-	14,000	14,000
9115 Taxicab Permit Revisions	5,250	8,750	10,620
9116 Local Business Licenses	73,470	40,000	70,000
9117 Chauffeur License Renewal	35,000	21,000	18,250
9118 Bicycle Licenses	-0-	500	100
9113 Plan Checking Fees	1,100,000	1,100,000	698,940
9132 Building Permits	1,700,000	1,900,000	1,610,000

1986 Proposed General Government Operating Budget

SUMMARY OF ALL REVENUE ACCOUNTS

Revenue Source	1984 Revised	1985 Revised	1986 Proposed
9133 Electrical Permits	\$ 550,000	\$ 600,000	\$ 450,000
9134 Gas and Plumbing Permits	600,000	625,000	465,000
9135 Moving Fence/Sign Fees	20,000	15,000	1,190
9136 Construction and Right-of-Way Permits	108,000	191,500	134,300
9137 Elevator Inspection Fees	40,000	45,000	90,000
9138 Mobile Home Inspection Fees	45,000	45,000	27,000
9139 Land Use Permits	-0-	-0-	65,490
9141 Amusement Surcharge	-0-	50,000	75,800
9191 Animal Licenses	50,000	50,000	14,000
9192 Emission Inspection Fees	-0-	600,000	1,450,000
9199 Miscellaneous Permits	55,110	32,000	37,500
9211 Court Fines and Forfeitures	1,082,000	1,338,000	1,163,800
9212 Failure to Appear Warrants	-0-	-0-	355,500
9213 Library Book Fines	12,000	11,770	10,740
9214 Parking Violations	450,00	-0-	-0-
9215 Other Fines and Forfeitures	17,000	30,000	23,500
9411 Platting Fees	495,000	520,000	300,000
9412 Zoning Fees	140,000	115,000	100,000
9413 Sale of Publications	30,000	50,000	40,000
9415 Miscellaneous Map Sales	24,000	21,000	21,000
9416 Address Fees	50,000	-0-	-0-
9421 Junk Removal Fees	-0-	2,000	-0-
9423 Family Planning Fees	85,000	95,000	97,000
9424 Travel Immunization	5,100	-0-	-0-
9425 Dispensary Fees	20,000	32,500	47,500
9426 Sanitary Inspections Fees	368,500	453,300	499,170
9431 Public Transit Fees	1,228,040	1,390,960	1,414,650
9436 Transit Charter Fees	10,000	10,000	20,960
9441 Recreational Activities	218,170	207,640	246,690
9443 Swim Fees	412,970	536,040	663,710
9445 Cemetery Fees	49,000	40,000	32,000
9446 Ski Fees	14,000	14,000	11,000
9447 Golf Fees	14,000	16,000	25,000
9448 Camper Park Fees	90,000	90,000	90,000
9449 Sydney Laurence Auditorium/ 4th Avenue Fees	40,000	39,630	74,870
9451 Ambulance Service Fees	750,000	1,035,000	1,180,100
9453 Fire Alarm Fees	15,600	15,600	15,600
9454 State Fire Training Contract	36,300	36,300	36,500
9462 Subdivision Inspection Fees	668,000	685,000	379,240
9463 Mapping Fees	42,000	50,000	50,000
9464 Demolition Services	20,000	42,000	15,000
9471 Building Rental	-0-	-0-	1,400
9484 Animal Shelter Fees	120,000	200,000	120,000
9492 Service Fees - School District	556,300	552,760	555,000
9493 Microfiche Sales	28,160	26,670	27,800
9494 Clinic Fees	50,000	50,000	54,000

1986 Proposed General Government Operating Budget

SUMMARY OF ALL REVENUE ACCOUNTS

Revenue Source	1984 Revised	1985 Revised	1986 Proposed
9495 Parking Authority Service Fees	\$ -0-	\$ -0-	\$ 154,480
9499 Reimbursed Costs	1,049,280	1,074,080	1,089,450
9532 Miscellaneous Non-Operating Income	-0-	-0-	10,000
9601 Contributions from other Funds	3,132,240	2,968,240	249,370
9623 Utility Revenue Distribution	-0-	-0-	5,500,000
9711 Assessments	770,000	1,393,000	1,500,000
9712 Penalty/Interest on Assessments	540,000	543,000	592,000
9731 Lease and Rental Revenues	702,060	753,260	758,450
9732 Lease State Land Conveyance	-0-	61,030	55,000
9741 State Land Sales	582,660	715,980	934,550
9742 Other Property Sales	130,000	130,000	122,600
9751 Parking Meter Collections	330,000	-0-	-0-
9752 Parking Garages & Lots	950,540	15,000	-0-
9761 Cash Pool Short-Term Interest	7,978,450	8,667,370	6,946,540
9762 Other Short-Term Interest	189,740	180,400	210,300
9765 Long-Term Interest	-0-	-0-	800,000
9782 Lost Book Reimbursement	1,650	1,910	700
9783 Library Fees	-0-	-0-	1,400
9784 Beverage Revenue	-0-	6,000	24,600
9793 Liquor Licenses	1,000	2,000	5,000
9794 Appeal Receipts	15,500	13,500	11,500
9795 Sale of Contractor Specifications	17,500	18,500	20,000
9796 Transit Advertising Fees	30,000	30,000	30,000
9797 Copier Fees	52,500	50,020	57,770
9798 Miscellaneous Revenue	26,000	46,000	600
Total Local Revenues	\$ 32,889,190	\$ 35,060,290	\$ 37,511,940
OTHER REVENUES			
Intragovernmental Revenues	\$ 20,247,630	\$ 21,723,790	\$ 19,018,010
Fund Balance Applied	6,279,400	8,709,780	3,644,000
Taxes	62,872,120	74,442,680	84,513,600
Restricted Profits	(508,900)	(92,570)	-0-
Total Other Revenues	\$ 88,890,250	\$104,783,680	\$107,175,610
TOTAL REVENUES	\$191,885,410	\$211,009,870	\$214,845,710

1986 Proposed General Government Operating Budget

EXPLANATION OF TAXING DISTRICT MILL LEVIES

The Municipality of Anchorage operates under a "service area concept" whereby taxpayers in different areas or taxing districts of the municipality pay property taxes only for those services which they vote to receive within the district. Some services provided by the municipality must be offered on an "areawide" basis under state law. These include education, planning and zoning, property assessment, and tax collection. Other services require voter approval — these include road maintenance, police and fire protection and parks and recreation. This "service area concept" gives the taxpayers more control over the types and levels of service for which they are taxed.

The mill levy of a service area is computed in four steps:

1.	Total Direct Costs of Service Area	+	Net Intragovernmental Charges	=	Function Cost of Service Area
2.	Function Cost of Service Area	—	Program Revenues of Service Area	=	Net Program Cost of Service Area
3.	Net Program Cost of Service Area	—	Other Revenues Allocated to Service Area	=	Tax Requirement of Service Area
4.	Tax Requirement of Service Area	\div	Assessed Value of Service Area X 1,000	=	Mill Rate (Levy) for Service Area

Each service within the taxing districts has its own mill rate. The sum of these service mill rates within a taxing district comprises the mill rate by which taxes are levied. The table below shows how one taxing district mill levy has been computed for 1986. For more detailed definitions of the terms used here, consult the Glossary of Terms, Appendix U.

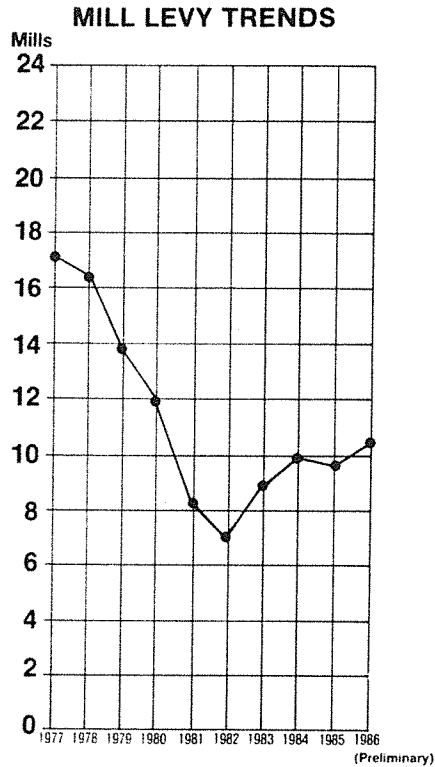
CALCULATION OF MULDOON TAXING DISTRICT MILL LEVY

Service Area (Services Approved by Muldoon Taxing District Voters)	Function Cost of Service Area	—	Program Revenues of Service Area	—	Other Revenues Allocated to Service Area	=	Tax Requirement Of Service Area	\div	Estimated Assessed Valuation of Service Area (\$ 000's)	=	Proposed Mill Levy Of Service Area
Areawide	\$70,921,400		\$8,269,310		\$48,981,860		\$13,670,230		\$15,003,063		.91
Fire	25,621,810		192,000		9,502,520		15,927,290		14,379,693		1.11
Road	24,743,380		0		7,973,310		16,770,070		12,646,099		1.33
Police	43,348,080		1,823,650		14,019,610		27,504,820		12,929,849		2.13
Parks and Recreation	13,182,640		1,310,180		5,259,280		6,613,180		13,598,075		.49
Road Debt Service	1,338,760		0		264,070		1,074,690		5,632,893		.19
							Total Mill Levy - General Government				6.16
							Total Mill Levy - School District				4.00*
							Mill Levy for Muldoon Residents				10.16

*School District mill levy assumed at approved rate for 1985 (4.00 mills).

1986 Proposed General Government Operating Budget

PROPERTY TAX PROFILE



Mill Levy (Downtown Area)
Data: Appendix R.

CALCULATION OF AVERAGE MILL LEVY

	1985 Revised	1986 Proposed	Increase/ Decrease
Direct Costs	\$ 211,009,870	\$ 214,845,710	\$ 3,835,840
Less Charges to: Utilities, Capital Budget, and Grants	(21,723,790)	(19,018,010)	(2,705,780)
Less User Fees	(19,015,660)	(20,123,140)	1,107,480
Less Fund Balance Applied	(8,709,780)	(3,644,000)	(5,065,780)
Less Other Revenues:			
Other Local	(16,044,630)	(17,388,800)	1,344,170
State	(60,523,050)	(62,135,940)	1,612,890
Federal	(10,642,850)	(8,022,220)	(2,620,630)
Plus Restricted Profits	92,570	0	(92,570)
Net Tax Requirement	\$ 74,442,680	\$ 84,513,600	\$ 10,070,920
Areawide Assessed Valuation	\$14,823,982,000	\$15,003,063,000	\$179,081,000
Average Mill Levy	5.02 mills	5.63 mills	.61 mills

Tax limitation calculation: Appendix S

1986 PRELIMINARY MILL LEVIES

Taxing District	Areawide	School District*	Fire	Roads	Police	Parks and/or Recreation	Road Debt Service	Total
Anchorage	.91	4.00	1.11	1.33	2.13	.49	.28	10.25
Hillside/Rabbit Creek	.91	4.00	1.11	—	—	.49	—	6.51
Spennard/Muldoon/Sand Lake/Oceanview	.91	4.00	1.11	1.33	2.13	.49	.19	10.16
Girdwood	.91	4.00	.82	.74	—	.30	—	6.77
Glen Alps	.91	4.00	—	.79	—	—	—	5.70
Eagle River	.91	4.00	1.11	.50	2.13	.20	—	8.85
Chugiak	.91	4.00	—	.50	2.13	.20	—	7.74
Eagle River/Chugiak Valley	.91	4.00	—	.50	2.13	.20	—	7.74
Other Outside Bowl	.91	4.00	—	—	—	—	—	4.91

*School District mill levy assumed at approved rate for 1985 (4.00 mills).

Mill levies by fund: Appendix P
Mill levy comparison by taxing district: Appendix Q.