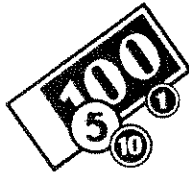


# MUNICIPAL MANAGER



FINANCE



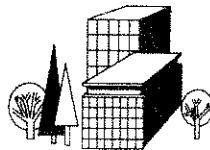
INFORMATION  
SYSTEMS



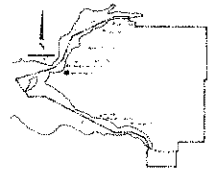
PROGRAM PLANNING AND  
BUDGETING



HUMAN RESOURCES



PROPERTY AND  
FACILITY MANAGEMENT



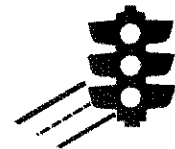
COMMUNITY  
PLANNING



LIBRARY



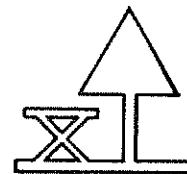
MUSEUM



PUBLIC WORKS



PUBLIC TRANSIT



PARKS AND  
RECREATION

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# MUNICIPAL MANAGER

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Administrative  
Support

Program  
Planning and  
Budgeting

Finance

Information  
Systems

Community  
Planning

Property and  
Facility  
Management

Human  
Resources

Museum

Library

Parks  
and  
Recreation

Public  
Transit

Public  
Works

# EXECUTIVE SUMMARY

## Executive Area

## MUNICIPAL MANAGER

### Major Program Highlights

- Establish and implement a neighborhood planning program that emphasizes community growth compatible with the character of existing neighborhoods.
- Complete automation of the budget process, installing a new system for use in 1986 budget preparation.
- Design and establish a flexible benefits program for employees.
- Manage 16 new major municipal facilities in 1985.
- Enhance utilization of computer technology, specifically networking, data base development and management, office automation, and distributed processing in order to improve the capability to share systems and information, and to access that information, and to improve office efficiency.
- Integrate all new and upgraded streets into the municipal road system and maintain the streets at a high level to ensure pedestrian safety and a safe, easy access into and out of neighborhoods.
- Provide limited Sunday bus service on ten routes.
- Operate and maintain the following new major cultural and recreational facilities for a full year: Anchorage Museum of History and Art, Dempsey-Anderson Ice Arena, and Spenard and Fire Lake Recreation Centers.
- Open in late 1985 the new 140,000-square-foot Z.J. Loussac Public Library as a regional information resource for Southcentral Alaska.

### Major Issues to be Addressed in 1985

- Increasing complexity in general government operations requires intensive management information and systems development support.
- The cost of labor and related benefits increases each year, creating a need for innovative approaches to benefit packages, to reduce the impact on government costs.
- Increase efforts to improve the quality of life through protection and enhancement of neighborhoods.
- Enhance employee productivity through establishment of performance/productivity measuring systems.
- The new museum will establish itself as a major cultural center in Alaska. Emphasis on expansion of the collection by donations from the private sector and on maintenance of a strong exhibition program is essential.
- The Headquarters Library, scheduled for opening in 1985, will require major administrative and work program changes by the existing staff. New operations and procedures must also complement and enhance the current community based branch library system.
- Acquisition and development of park land and opening of new recreation facilities require expanded maintenance and facility management programs to permit a safe and healthful experience by users.
- The current road system in Anchorage must handle ever-increasing traffic during peak periods, requiring major emphasis on improved traffic signalization and the increased use of mass transit to relieve traffic congestion and improve air quality.

### Resources

	1984*	1985
Direct Costs	\$115,233,770	\$122,466,050
Program Revenues	\$ 15,807,010	\$ 15,557,020
Personnel	1,160FT + 85PT + 155T	1,235FT + 97PT + 169T

\*The 1984 Revised Budget figure includes \$1,224,190 in direct operating costs for Parking Facilities which was subsequently transferred to the Parking Authority. For comparison, the 1984 Revised Budget after the transfer would be \$114,009,580; program revenues would be \$14,090,570.