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٠	Department	Unit No.	Division	Unit No.	Section	Unit Na.
	PUBLIC UTILITIES	8000	SOLID WASTE SERVICES	8903		

MISSION STATEMENT

It is the mission of the Solid waste Services Department to meet the solid waste collection and disposal needs for the citizens of Anchorage, to meet or exceed federal, state and local environment requirements pertaining to solid waste disposal and to operate in a manner consistent with sound fiscal objectives and business practices of the waste disposal industry. The major objective to be accomplished in 1983 is to determine the long term solid waste disposal needs for Anchorage and develop a revised master plan which insures that the Municipality of Anchorage remains a clean, environmentally safe, litter free community.

The goal of the Refuse Collections Division is to help maintain a clean and sanitary City Service Area by collecting refuse generated by residents and commercial establishments at least once each week and transporting it to the municipal processing and disposal facility. Twenty seven permanent and two temporary subject to call employees, directed by a general foreman, will maintain 68-1/2 scheduled routes, collect waste once weekly from 11,900 residences, make 415 weekly commercial can/bag collections and 5,898 weekly containerized collections serving Anchorage's commercial/multi-family housing units.

The goal of the <u>Processing</u> and <u>Disposal Division</u> is to process and dispose of all solid waste generated in the Anchorage Solid Waste Service Area in a sanitary, nonpolluting manner. Twenty two and one half employees, directed by a general foreman, will provide final refuse disposal service for an estimated 180,000 tons of waste by shredding and landfilling the refuse originating from the Anchorage and Girdwood areas.

The goal of the <u>Eagle River/Chugiak Solid Waste Disposal Division</u> is to provide environmentally sound, economically efficient waste disposal service for the citizens of the Eagle River/Chugiak/Peters Creek/Ekultna areas of the Municipality. This will be accomplished by contractually operating the new twenty acre sanitary landfill site opened in November of 1981.

The goal of the <u>Vehicle Maintenance Division</u> of the Solid Waste Services is to provide scheduled vehicle maintenance and nonscheduled repair service for the refuse collection and solid waste disposal fleets.

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1983 MAJOR BUSINESS ISSUES

Sanitary Landfill Replacement

By 1986 the Municipal Landfill site will have been filled to capacity. No matter what future action will be implemented with respect to resource and materials recovery, a new landfill site will be required to receive those wastes which must ultimately be disposed of on the lands surface. A site must be selected, approved, financed, designed, permits obtained, and constructed in a timely manner.

Long Term Planning

The <u>Solid Waste Master Plan</u> adopted in 1975 must be revised and updated with respect to recovery of energy and materials from solid wastes and the siting of a final land disposal site for the Anchorage Bowl Area. Long term solutions for the Eagle River/Chugiak communities solid waste disposal needs to be defined. Citizens along the Turnagain Arm are not charged for solid waste disposal, causing an inequity. A solution to this inequity should be found and implemented.

Financing Solid Waste Services

Major policy issues regarding the long term financing of waste disposal operations and capital intensive facilities must be formulated, selected and implemented. The tarrifs charged for refuse collection services must be revised early in 1983.

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Department Department	Unit No.	Division			Unit No.	Section			Unit No.	
PUBLIC UTILITIES	8000	SOLID	WASTE	ADMINISTRATION	8910					
				1981	1982		1983	1983		
FINANCIAL RESOURCES				ACTUAL	PRO-FORMA		PROPOSED	ADOPTED		
1000 Personal Services				87,183	100,870		374,070	374,070		
2000 Supplies				239	200		2,850	2,850		
3000 Other Service and Charg	ges			5,811	1,750		13,270	13,2	70	
4000 Debt Service				-0-	-0-		-0-	-0-	-0-	
5000 Capital Outlay				-0-	-0-		-0-	-0-		
DIRECT ORGANIZATIONAL COST 6000 Intragovernmental Charges BUDGET UNIT COST				93,233 46,434 139,667 137,787	102,820 56,420 159,240 159,240		390,190 114,660 504,850 504,850	390,190 106,510 496,700 496,700		
7000 Intragovernmental Revenue FUNCTION COST			1,880	-0-		-0-	-0			
PERSONNEL RESOURCES				RANGE & STEP	BUDGET		PROPOSED	OSED ADOPTED		
Solid Waste Services Director Civil Engineer III (1) Principal Administrative Officer (N) Junior Administrative Officer (2) Senior Office Associate Office Associate (1) Accounting Clerk (2)			22E 17N 16N 12N 10N 09B 08E/F	1 0 0 0 1 0		1 1 1 1 1 1 2	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
Total (1) Positions laterally transferred from 8920 (2) Positions laterally transferred from 8950				2		8	8			

								1
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Department L		Unit No.	Section			Unit No		
PUBLIC UTILITIES 8	000	VEHICLE MA	INTENANCE	8940				
			1981	1982		1983	1983 19	
FINANCIAL RESOURCE	ES		ACTUAL	PRO-FOF	RMA .	PROPOSED	OPOSED ADO	
1000 Personal Services			-0-	-0-		261,160	261,	160
2000 Supplies			-0	-0- -0- -0- -0-		456,160	456,160 140,610 -0- -0- 857,930	
3000 Other Services and Char	ges		-0-			140,610		
4000 Debt Service			-0-			-0-		
5000 Capital Outlay			-0-			-0-		
DIRECT ORGANIZATIONAL COST			-0-			857, 9 30		
6000 Intragovernmental Charg	-0-	-0-		18,630	18,910			
BUDGET UNIT COST	-0-	0		876,560	876,840			
7000 Intragovernmental Revenue			-0-	-0-		876,560	876,840	
FUNCTION COST		-0	-0-		-0-	-0-		
PERSONNEL RESOURCE	RANGE & STEP	BUDGET		PROPOSED	ADOPTED			
General Foreman (1)			16C	O		1	1	
Mechanic/Welder (2)	22Ј	-0-		1				
Mechanic (2) Serviceman II (2)			21 Ј	-0		1.	1	
			18J	-0⊢		1	1	
Serviceman I (2)			14J	-0-	:	1	1	
Total				-0-		5	5	
(1) New Position (2) Lateral transfers from Public Works								