

**PROPERTY AND
FACILITY MANAGEMENT**

PROPERTY & FACILITY MANAGEMENT

Department Goal

The goal of the Department of Property and Facility Management for the 1996-2001 Capital Improvement Budget/Program is to maintain public facilities in a safe and adequate manner and that serves for the health and welfare of the public. This budget continues to focus on basic life extending maintenance of Municipal facilities such as roof, structures, life safety conditions and appearance.

The Municipality of Anchorage has over 300 facilities which are used for general government operations and cultural and recreational services. The facilities include the Loussac Library, Sullivan Arena, Egan Convention Center, Alaska Center for the Performing Arts, the Anchorage Museum of History and Art, and police and fire facilities. Municipal facilities are important because they enhance the quality of life and the livability of Anchorage.

The citizens of Alaska have invested millions of dollars in our public facilities and it is important that this investment be safeguarded to assure that future generations also have the use of these facilities. This capital improvement program addresses the highest priority needed renovation and upgrade projects which will extend the life and maintain the adequate appearance of Municipal facilities.

Major Facility Upgrades

The major focus of the Department of Property and Facility Management's budget continues to be to maintain Municipal facilities in a safe and attractive manner. With matching funds from the Area Wide Capital Improvement Fund, this department has been able to maximize grant dollars received from the State of Alaska. The projects which have been identified are those of the greatest need and importance.

Dempsey Anderson Ice Rink Completion

Due to the tremendous demand for ice skating time, an additional ice rink is currently being designed for construction adjacent to the existing Dempsey Anderson Ice Rink. Funding is requested to complete construction of the additional rink.

Harry J. McDonald Memorial Center Recreation Center

Funding is proposed for completion of a recreation center, including a second ice rink and gymnasium, locker rooms, seating and storage.

Additional Community Interests

Funding is being requested to plan, design and begin the renovation of the Public Health Facility.

Fleet Services

The goal of the Fleet Services Capital Improvement Program is to outline a program for replacement or additions to the general government vehicle and equipment fleet. Programming fleet purchases during the annual budget process improves the ability of managers to balance vehicle and equipment resources with the other resources under their control.

References to 'Revolving Fund', in the narrative description of vehicles to be purchased, refer to amounts necessary to repay expenditures of the prior year for which the prior year budgeted amount was insufficient, and for which funds were advanced from a Revolving Fund created for unforeseen replacement vehicle purchases.

MUNICIPALITY OF ANCHORAGE
 Capital Improvement Program
 PRIORITY LIST BY DEPARTMENT
 (000's)

7-Nov-95

Page 9-3

Property & Facility Management

YEAR	PROJECT TITLE	DEPT PRIORITY	GO BONDS	STATE GRANTS	OTHER SOURCES	TOTAL REQUEST
CATEGORY: Code Correction/Safety Improv.						
1996	HOLLYWOOD VISTA REDEVELOPMENT-SITE	1	0	930	500	1,430
TOTAL: Code Correction/Safety Improv.			0	930	500	1,430
CATEGORY: Facility Improv./Renovation						
1996	FACILITY UPGRADES - HLB FUNDED HIGHEST	1	0	0	308	308
1996	FACILITY UPGRADES-HIGHEST PRIORITY GRANT	2	0	1,434	615	2,049
1996	DEMPSEY ANDERSON-ICE RINK COMPLETION	3	3,100	1,100	0	4,200
1996	HARRY J. MC DONALD MEM'L REC CTR COMPLETION	4	8,485	1,100	0	9,585
1996	HEALTH & HUMAN SERVICES - FACILITY UPGRADE	5	0	1,415	0	1,415
1996	PERFORMING ARTS CENTER	6	0	0	800	800
1996	PROPERTY & FACILITY MGT - FLEET SERVICES	7	0	350	0	350
1996	GIRDWOOD FIRE STATION EXPANSION PROJECT	8	0	0	0	0
1996	ENCLOSED PEDESTRIAN OVERPATH OR UNDERPASS	9	0	60	0	60
TOTAL: Facility Improv./Renovation			11,585	5,459	1,723	18,767
CATEGORY: Fleet Services						
1996	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	804	804
1996	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	114	1,146	1,260
1996	STREET MAINTENANCE FLEET PURCHASES	3	0	0	974	974
1996	GENERAL GOVERNMENT FLEET PURCHASE - II	5	0	0	525	525
1996	PARKS & RECREATION FLEET EQUIPMENT	6	0	0	96	96
1996	EQUIPMENT MAINTENANCE PURCHASES	7	0	0	61	61
TOTAL: Fleet Services			0	114	3,606	3,720
TOTAL FOR 1996			11,585	6,503	5,829	23,917
CATEGORY: Code Correction/Safety Improv.						
1997	MC KAY BUILDING DEMOLITION	1	0	1,775	0	1,775
TOTAL: Code Correction/Safety Improv.			0	1,775	0	1,775
CATEGORY: Facility Improv./Renovation						
1997	FACILITY UPGRADES - HIGHEST PRIORITY PROJECTS	1	0	1,555	667	2,222
1997	GIRDWOOD FIRE STATION EXPANSION PROJECT	2	0	1,970	0	1,970
TOTAL: Facility Improv./Renovation			0	3,525	667	4,192
CATEGORY: Fleet Services						
1997	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	900	900
1997	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	0	165	165
1997	STREET MAINTENANCE FLEET PURCHASES	3	0	0	1,500	1,500
1997	GENERAL GOVERNMENT FLEET PURCHASE - II	4	0	0	300	300
1997	PARKS & RECREATION FLEET EQUIPMENT	5	0	0	100	100
1997	EQUIPMENT MAINTENANCE PURCHASES	6	0	0	100	100
TOTAL: Fleet Services			0	0	3,065	3,065
TOTAL FOR 1997			0	5,300	3,732	9,032
CATEGORY: Facility Improv./Renovation						
1998	UPGRADE & RENOVATION OF MUNICIPAL FACILITIES	1	0	1,400	600	2,000
1998	GIRDWOOD FIRE STATION EXPANSION PROJECT	2	0	1,370	0	1,370
TOTAL: Facility Improv./Renovation			0	2,770	600	3,370
CATEGORY: Fleet Services						
1998	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	900	900
1998	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	0	165	165
1998	STREET MAINTENANCE FLEET PURCHASES	3	0	0	1,500	1,500
1998	GENERAL GOVERNMENT FLEET PURCHASE - II	4	0	0	300	300
1998	PARKS & RECREATION FLEET EQUIPMENT	5	0	0	100	100

MUNICIPALITY OF ANCHORAGE
 Capital Improvement Program
 PRIORITY LIST BY DEPARTMENT
 (000's)

7-Nov-95

Page 9-4

Property & Facility Management

YEAR	PROJECT TITLE	DEPT PRIORITY	GO BONDS	STATE GRANTS	OTHER SOURCES	TOTAL REQUEST
1998	EQUIPMENT MAINTENANCE PURCHASES	6	0	0	100	100
TOTAL: Fleet Services			0	0	3,065	3,065
TOTAL FOR 1998			0	2,770	3,665	6,435
CATEGORY: Facility Improv./Renovation						
1999	UPGRADE & RENOVATION OF MUNICIPAL FACILITIES	1	0	1,400	600	2,000
TOTAL: Facility Improv./Renovation			0	1,400	600	2,000
CATEGORY: Fleet Services						
1999	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	900	900
1999	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	0	165	165
1999	STREET MAINTENANCE FLEET PURCHASES	3	0	0	1,500	1,500
1999	GENERAL GOVERNMENT FLEET PURCHASE - II	4	0	0	300	300
1999	PARKS & RECREATION FLEET EQUIPMENT	5	0	0	100	100
1999	EQUIPMENT MAINTENANCE PURCHASES	6	0	0	100	100
TOTAL: Fleet Services			0	0	3,065	3,065
TOTAL FOR 1999			0	1,400	3,665	5,065
CATEGORY: Facility Improv./Renovation						
2000	UPGRADE & RENOVATION OF MUNICIPAL FACILITIES	1	0	1,400	600	2,000
TOTAL: Facility Improv./Renovation			0	1,400	600	2,000
CATEGORY: Fleet Services						
2000	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	900	900
2000	STREET MAINTENANCE FLEET PURCHASES	2	0	0	1,500	1,500
2000	GENERAL GOVERNMENT FLEET PURCHASE - II	3	0	0	300	300
2000	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	100	100
2000	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	100	100
TOTAL: Fleet Services			0	0	2,900	2,900
TOTAL FOR 2000			0	1,400	3,500	4,900
CATEGORY: Facility Improv./Renovation						
2001	UPGRADE & RENOVATION OF MUNICIPAL FACILITIES	1	0	1,400	600	2,000
TOTAL: Facility Improv./Renovation			0	1,400	600	2,000
CATEGORY: Fleet Services						
2001	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	900	900
2001	STREET MAINTENANCE FLEET PURCHASES	2	0	0	2,000	2,000
2001	GENERAL GOVERNMENT FLEET PURCHASE - II	3	0	0	300	300
2001	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	100	100
2001	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	100	100
TOTAL: Fleet Services			0	0	3,400	3,400
TOTAL FOR 2001			0	1,400	4,000	5,400
TOTAL FOR ALL YEARS: Property & Facility Management			11,585	18,773	24,391	54,749

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Code Correction/Safety Improv.	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY 1-Essential 2-Necessary 3-Desirable
		DEBT SERVICE (000's)	
HOLLYWOOD VISTA REDEVELOPMENT-SITE PREPARATION The Hollywood Vista Apartment Complex consists of 347 units, all of which were vacated in 1988. The Municipality of Anchorage purchased the project from HUD for the sum of \$1 in August 1988. This sale was contingent on the Municipality's agreement to demolish the improvements. The 1993 Legislature awarded the Municipality an initial grant of \$800,000 to begin the demolition process. The money was used to remove most of the asbestos. The project is currently on hold pending the recommendations of the task force created by AR 95-146. Their mission is to prepare a redevelopment plan for the site and a developer request for proposals for demolition of the buildings and sale of the property. The funding requested would cover the cost of building demolition and site restoration should the Municipality find it necessary to complete that portion of the project. = (Continued on Next Page)	S= 930 O= 500		Government Hill
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Code Correction/Safety Improv.	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desirable
HOLLYWOOD VISTA REDEVELOPMENT-SITE PREPARATION (Continued) The Task Force was recently formed and is expected to complete its work by October, 1995. The Task Force is expected to provide a recommendation on how the Municipality can most cost-effectively demolish the improvements and then market the land for the highest possible price. = "Other" funding source shown is revenue anticipated from sale of restored land.			
Sub-Total(s)	S= 930 O= 500		
Category Total	1,430	0.0 0.0	
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
FACILITY UPGRADES - HLB FUNDED HIGHEST PRIORITY PROJECTS The following are the most critically needed renovation and upgrades projects: FIRE STATION #3 - AIRPORT HEIGHTS: \$ 35,000 Replace Boiler/Upgrade HVAC System CONIFER PARK: 20,000 Replace Picnic Shelter Roof DEMPSEY ANDERSON ICE ARENA: 45,000 Replace Condenser Tower 3500 TUDOR ROAD BUILDING: 18,000 Interior Painting 20,000 Replace Exterior Sidewalk Lighting SULLIVAN ARENA: 50,000 Replace Corroded Water Line ANCHORAGE MUSEUM OF HISTORY AND ART: 25,000 Phase I Roof Repairs TRANSIT FACILITY: 25,000 Replace Exterior Caulking POLICE HEADQUARTERS BUILDING: 70,000 Rplc 14 Variable Spd Mtr Controllers	H= 308		Areawide
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST</p> <p>The following are critically needed facility renovation and upgrade projects:</p> <p>OLD PUBLIC SAFETY BUILDING: \$ 75,000 Heating System Upgrades 5,000 Roof Preventive Maintenance</p> <p>FIRE STATION #4 - MCINNES: 60,000 Contract Women's Restroom</p> <p>FIRE STATION #6 - PATERSON: 380,000 Renovate/Add Living & Restroom Space</p> <p>FIRE STATION #8 - O'MALLEY 75,000 Contract Women's Restroom</p> <p>FIRE STATION #12 - 80TH 40,000 Repair/Upgrade HVAC System</p> <p>VARIOUS FIRE STATIONS: 26,500 Exterior & Interior Repair Work 20,000 Roof Preventive Maintenance</p> <p>FIRE TRAINING CENTER: 40,000 Roof Upgrades 15,000 Exterior Painting</p> <p>STREET MAINTENANCE FACILITY (KLEOP): 50,000 Renovate Wash Bay Area</p> <p>BITTNER HOUSE: (Continued on Next Page)</p>	<p>S= 1,434 H= 615</p>		<p>Areawide</p>
		1996	

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued)</p> <p>3,000 Upgrade Roof</p> <p>RUSSIAN JACK SKI CHALET: 25,000 Recarpet/Interior & Exterior Paint</p> <p>KINCAID PARK SKI CHALET: 17,500 Recarpet/Interior Painting</p> <p>ANCHORAGE MUSEUM OF HISTORY & ART: 5,000 Replace Garage Entry Ceiling 35,000 Clean and Reseal Exterior Brick 25,000 Interior Painting 70,000 Rplc Wall Fabric in Galleries 2,3,4</p> <p>SPENARD RECREATION CENTER: 40,000 Replace Carpet and Paint Facility 25,000 Resurface Gym and Handball Floors</p> <p>PERFORMING ARTS CENTER: 200,000 Exterior Building Renovation Work</p> <p>ANIMAL CONTROL SHELTER: 2,000 Roof Preventive Maintenance</p> <p>ANCHORAGE SENIOR CENTER: 25,000 Repaint Interior 35,000 Replace Fabric Wall Materials</p> <p>MULCAHY FOOTBALL CHANGE FACILITY: (Continued on Next Page)</p>			
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued) 20,000 Replace Unit Heaters & Upgrade Heat 3500 TUDOR ROAD BUILDING: 125,000 Electrical Code Upgrades 3,000 Roof Preventive Maintenance 12,000 Replace Carpet 50,000 Restroom Renovation (Phase I) PARK RESTROOMS (VARIOUS): 25,000 Reroof Park Restroom Facilities RESOLUTION PARK: 15,000 Repaint Deck & Understructure GOVERNMENT HILL COMMUNITY CENTER: 12,000 Exterior Painting POLICE HEADQUARTERS BUILDING: 25,000 Exterior Painting 30,000 Interior Painting VARIOUS FACILITIES: 100,000 Correct ADA Access Deficiencies 25,000 Repair/Retube Boilers PUBLIC HEALTH BUILDING: 87,000 Code Correction Work Z. J. LOUSSAC LIBRARY: (Continued on Next Page)			
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department	1996 PROJECT COST (000's)	Category	
Property & Facility Management		Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued)</p> <p>25,000 Lighting Retrofit 90,000 Clean & Reseal Exterior Bricks 20,000 Replace Security Cameras 30,000 Interior Painting</p> <p>TRANSIT ADMINISTRATION: 3,000 Roof Preventive Maintenance 40,000 Upgrade HVAC System</p> <p>TRANSIT WARM STORAGE FACILITY: 5,000 Roof Preventive Maintenance</p> <p>TRANSIT MAINTENANCE FACILITY: 5,000 Roof Preventive Maintenance</p> <p>TRANSIT MAINTENANCE SHOP (NEW): 8,000 Paint Office and Parts Area</p> <p>DEMPSEY ANDERSON-ICE RINK COMPLETION To fund the construction of an additional ice rink adjacent to the existing rink on the Dempsey Anderson site. Funding for the design of the project has been provided by bond funds approved by voters in April, 1995.</p>	S= 1,100 B= 3,100	- 42.1 270.3	Areawide
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>HARRY J. MC DONALD MEM'L REC CTR COMPLETION Complete the recreation center to include:</p> <ul style="list-style-type: none"> - second ice rink - gymnasium - additional locker rooms - 4 dry changing rooms - public rest rooms - bleacher seating - Zamboni - additional landscaping and parking - general purpose room <p>Preliminary design will begin in 1995 using bonds approved by voters in April, 1995. Final design: 1996. Construction: 1996 - 1997.</p> <p>Existing facility operates at a loss of approximately \$115,000/year. Preliminary estimates of operations and maintenance costs for the proposed addition is a profit of approximately \$63,000/year; this would reduce the loss for the facility to approximately \$51,400/year. Operations and maintenance cost estimates will be further refined as preliminary design (Continued on Next Page)</p>	<p>S= 1,100 B= 8,485</p>	<p>- 63.6 739.9</p>	<p>Birchwood Chugiak Eklutna Valley Eagle River Eagle River Valley South Fork (E.R.)</p>
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY 1-Essential 2-Necessary 3-Desirable
		DEBT SERVICE (000's)	
<p>HARRY J. MC DONALD MEM'L REC CTR COMPLETION (Continued) progresses.</p> <p>HEALTH & HUMAN SERVICES - FACILITY UPGRADE Funding will be used to plan, design and begin the renovation of the Public Health Facility at 825 L Street. The following is a breakdown of the funding request: \$450,000 Planning and Design Major Renovation 350,000 Electrical Code Upgrades 500,000 Ventilation System Upgrades 25,000 Pavement Repairs 90,000 Extend Fire Sprinkler System</p> <p>PERFORMING ARTS CENTER This will fund the completion of roof repairs A portion of the roof as already been replaced. The Municipality is currently in litigation with the building architect in an attempt to recover the cost associated with replacing the roof. The net cost to the MOA for this project will depend on whether the Municipality prevails in its litigation. (Continued on Next Page)</p>	<p>S= 1,415</p> <p>O= 800</p>		<p>Areawide</p> <p>Areawide</p>
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)		Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
			DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>PERFORMING ARTS CENTER (Continued) "Other" source of funds refers to anticipated reimbursement of expenditures as a result of litigation.</p> <p>PROPERTY & FACILITY MGT - FLEET SERVICES Plan and design a new equipment maintenance shop for the Fleet Services Division of Property and Facility Management.</p> <p>GIRDWOOD FIRE STATION EXPANSION PROJECT This project would fund a major upgrade of the existing facility and 4,648 square feet of additional new construction of three more apparatus bays, ambulance personnel lockers and utility area, meeting/classroom space, storage, and hose tower. Renovations include a new roof and heating system, paving parking lot and landscaping. (SEE ANCHORAGE FIRE DEPARTMENT CIB FOR 1996 REQUEST.) The design is complete, funded by a 1993 Legislative Grant. 1997 funding would provide a 4,000 square foot addition containing a community (Continued on Next Page)</p>	S=	350		<p align="center">Areawide</p> <p align="center">Girdwood Valley</p>
			1996	

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>GIRDWOOD FIRE STATION EXPANSION PROJECT (Continued) room, entry, restrooms, mechanical room, office space and hallway. The funding for 1998 includes the additon of a 4,000 square foot library and paving of Glacier Creek Drive.</p> <p>ENCLOSED PEDESTRIAN OVERPATH OR UNDERPASS (EGAN CENTER/ACPA/6TH AVE) Design study for a pedestrian overpath or underpass connecting the Egan Center and the Alaska Center for the Performing Arts to 6th Avenue (including an exhibition hall).</p>	S= 60		Areawide
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department	1996 PROJECT COST (000's)	Category	
Property & Facility Management	S-State D-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
PROJECT TITLE AND DESCRIPTION		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
Sub-Total(s)		S= 5,459 B= 11,585 O= 800 H= 923	
Category Total	18,767	- 105.7 1,010.2	
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>NATURAL GAS IMPLEMENTATION PROGRAM (Continued) State of Alaska and the Municipality of Anchorage will work together to implement the program. The CIP reflects only that portion of the total Federal grant request that would be used by the Municipality. Although the government will own the fueling stations established with this funding, it is anticipated that they will be operated by the private sector and will be accessible to private fleets or individuals with vehicles fueled by natural gas. The scope of the project also includes an education program.</p> <p>STREET MAINTENANCE FLEET PURCHASES 1996 Replacement equipment \$ 135,000 Front End Loader 130,000 Grader 130,000 Grader 130,000 Grader 130,000 Grader 130,000 Grader 100,000 Large Dump Truck (Continued on Next Page)</p>	0= 974		ARDSA Councils
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
STREET MAINTENANCE FLEET PURCHASES (Continued) 100,000 Large Dump Truck 24,000 1 ton 4x4 Pickup 21,500 1 ton 4x4 Pickup 21,500 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 212,000 Boiler/Flusher Combination 111,000 Sander 111,000 Sander 111,000 Sander ----- \$1,669,000 TOTAL Retained Earnings \$ 950,000 G.O. Bonds* 695,000 Auction Proceeds 24,000 *Budgeted for under Public Works - Misc	0= 525		Areawide
GENERAL GOVERNMENT FLEET PURCHASE - II GENERAL GOVERNMENT REPLACEMENT VEHICLES AND EQUIPMENT AS FOLLOWS: 1996: (Continued on Next Page)			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) FINANCE: \$15,200 Mid-size Sedan ----- \$15,200 TOTAL Retained Earnings \$ 6,448 Contribution Amt \$ 8,752 HEALTH AND HUMAN SERVICES \$22,300 Sport Utility 4x4 ----- \$22,300 TOTAL Retained Earnings \$ 7,370 Contributed Amt. \$14,930 PROPERTY & FACILITY MANAGEMENT - CONTRACT MAINTENANCE: \$ 16,380 1/2 TON P.U. 4X4 16,380 1/2 TON P.U. 4X4 ----- \$ 32,760 TOTAL Retained Earnings \$ 20,256 Contributions \$ 12,504 PROPERTY & FACILITY MANAGEMENT - FACILITY MAINTENANCE: (Continued on Next Page)			
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department	1996 PROJECT COST (000's)	Category	
Property & Facility Management		Fleet Services	
PROJECT TITLE AND DESCRIPTION		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) \$ 17,000 1/2-ton 4x4 Pickup 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van <hr/> \$ 99,800 TOTAL <div style="margin-left: 100px;"> Retained Earnings \$ 53,570 Contributions \$ 46,230 </div>			
PROPERTY & FACILITY MANAGEMENT - ADMINISTRATION \$ 1,600 Revolving Fund <hr/> \$ 1,600 TOTAL <div style="margin-left: 100px;"> Retained Earnings \$ -0- Contributions \$ 1,600 </div>			
PUBLIC WORKS - COMMUNICATIONS \$ 20,000 3/4-ton 4x4 Pickup 1,740 Revolving Fund <hr/> \$ 21,740 TOTAL <div style="margin-left: 100px;"> Retained Earning \$ 10,900 </div> (Continued on Next Page)			
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department	1996 PROJECT COST (000's)	Category																																					
Property & Facility Management		Fleet Services																																					
PROJECT TITLE AND DESCRIPTION		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY																																				
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable																																				
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) <table style="margin-left: 40px; width: 80%;"> <tr> <td>Contributions</td> <td style="text-align: right;">\$ 10,840</td> </tr> </table> PUBLIC WORKS - ZONING ENFORCEMENT <table style="margin-left: 40px; width: 80%;"> <tr> <td>\$ 17,000</td> <td>1/2-ton 4x4 Pickup</td> </tr> <tr> <td>17,000</td> <td>1/2-ton 4x4 Pickup</td> </tr> <tr> <td>17,000</td> <td>1/2-ton 4x4 Pickup</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>\$ 51,000</td> <td>TOTAL</td> </tr> </table> <table style="margin-left: 40px; width: 80%;"> <tr> <td>Retained Earnings</td> <td style="text-align: right;">\$ 23,270</td> </tr> <tr> <td>Contributions</td> <td style="text-align: right;">\$ 27,730</td> </tr> </table> PUBLIC WORKS - BUILDING INSPECTION <table style="margin-left: 40px; width: 80%;"> <tr> <td>\$ 21,250</td> <td>Sport Utility 4x4</td> </tr> <tr> <td>21,250</td> <td>Sport Utility 4x4</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>\$ 42,500</td> <td>TOTAL</td> </tr> </table> <table style="margin-left: 40px; width: 80%;"> <tr> <td>Retained Earnings</td> <td style="text-align: right;">\$ 14,740</td> </tr> <tr> <td>Contributions</td> <td style="text-align: right;">\$ 27,760</td> </tr> </table> PUBLIC WORKS - PROJECT MANAGEMENT - ENGINEERING <table style="margin-left: 40px; width: 80%;"> <tr> <td>\$ 21,500</td> <td>Sport Utility 4x4</td> </tr> <tr> <td>2,620</td> <td>Revolving Fund</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>\$ 24,120</td> <td>TOTAL</td> </tr> </table> (Continued on Next Page)	Contributions	\$ 10,840	\$ 17,000	1/2-ton 4x4 Pickup	17,000	1/2-ton 4x4 Pickup	17,000	1/2-ton 4x4 Pickup	<hr/>		\$ 51,000	TOTAL	Retained Earnings	\$ 23,270	Contributions	\$ 27,730	\$ 21,250	Sport Utility 4x4	21,250	Sport Utility 4x4	<hr/>		\$ 42,500	TOTAL	Retained Earnings	\$ 14,740	Contributions	\$ 27,760	\$ 21,500	Sport Utility 4x4	2,620	Revolving Fund	<hr/>		\$ 24,120	TOTAL			
Contributions	\$ 10,840																																						
\$ 17,000	1/2-ton 4x4 Pickup																																						
17,000	1/2-ton 4x4 Pickup																																						
17,000	1/2-ton 4x4 Pickup																																						
<hr/>																																							
\$ 51,000	TOTAL																																						
Retained Earnings	\$ 23,270																																						
Contributions	\$ 27,730																																						
\$ 21,250	Sport Utility 4x4																																						
21,250	Sport Utility 4x4																																						
<hr/>																																							
\$ 42,500	TOTAL																																						
Retained Earnings	\$ 14,740																																						
Contributions	\$ 27,760																																						
\$ 21,500	Sport Utility 4x4																																						
2,620	Revolving Fund																																						
<hr/>																																							
\$ 24,120	TOTAL																																						
			1996																																				

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Fleet Services																	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY																
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable																
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) <table style="margin-left: 40px; width: 80%;"> <tr><td>Retained Earnings</td><td style="text-align: right;">\$ -0-</td></tr> <tr><td>Contributions</td><td style="text-align: right;">\$ 24,120</td></tr> </table> PUBLIC WORKS - SIGNAL MAINTENANCE \$ 29,170 Revolving Fund <hr style="width: 10%; margin-left: 0;"/> \$ 29,170 TOTAL <table style="margin-left: 40px; width: 80%;"> <tr><td>Retained Earnings</td><td style="text-align: right;">\$ -0-</td></tr> <tr><td>Contributions</td><td style="text-align: right;">\$ 29,170</td></tr> </table> PUBLIC WORKS - TRAFFIC ENGINEERING \$ 5,930 REVOLVING FUND <hr style="width: 10%; margin-left: 0;"/> \$ 5,930 TOTAL <table style="margin-left: 40px; width: 80%;"> <tr><td>Retained Earnings</td><td style="text-align: right;">\$ -0-</td></tr> <tr><td>Contributions</td><td style="text-align: right;">\$ 5,930</td></tr> </table> MAYOR'S OFFICE - ADMINISTRATION \$ 20,000 Full size 4 dr. sedan <hr style="width: 10%; margin-left: 0;"/> \$ 20,000 TOTAL <table style="margin-left: 40px; width: 80%;"> <tr><td>Retained Earnings</td><td style="text-align: right;">\$ 16,620</td></tr> <tr><td>Contributions</td><td style="text-align: right;">\$ 3,380</td></tr> </table> OFFICE OF EMERGENCY MANAGEMENT \$ 3,200 Revolving Fund <hr style="width: 10%; margin-left: 0;"/> (Continued on Next Page)	Retained Earnings	\$ -0-	Contributions	\$ 24,120	Retained Earnings	\$ -0-	Contributions	\$ 29,170	Retained Earnings	\$ -0-	Contributions	\$ 5,930	Retained Earnings	\$ 16,620	Contributions	\$ 3,380			
Retained Earnings	\$ -0-																		
Contributions	\$ 24,120																		
Retained Earnings	\$ -0-																		
Contributions	\$ 29,170																		
Retained Earnings	\$ -0-																		
Contributions	\$ 5,930																		
Retained Earnings	\$ 16,620																		
Contributions	\$ 3,380																		
			1996																

MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET

Department	1996 PROJECT COST (000's)	Category		
		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY	
Property & Facility Management		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable	
PROJECT TITLE AND DESCRIPTION	S-State A-Assmt F-Federal H-Heritage			
	B-Bond D-D.O.T. O-Other Land Bank			
<p>GENERAL GOVERNMENT FLEET PURCHASE - II (Continued)</p> <p>\$ 3,200 TOTAL Retained Earnings \$ -0- Contributions \$ 3,200</p> <p>PUBLIC WORKS - PAINT & SIGN SHOP \$ 26,650 Revolving Fund ----- Retained Earnings \$ -0- Contributions \$ 26,650</p> <p>PUBLIC WORKS - ADMINISTRATION \$ 1,600 Revolving Fund ----- Contributions \$ 1,600</p> <p>PARKS & RECREATION FLEET EQUIPMENT Parks and Recreation replacement and new equipment as follows: 1995: \$ 21,500 1 Ton 4X4 Pickup 21,500 1 Ton 4x4 Pickup 27,000 1 Ton Pickup w/snowplow 26,000 1 Ton 4x4 Flatbed</p> <p>\$ 96,000</p> <p>Retained Earnings \$ 96,000 Contributed Amount \$ -0-</p>	0=	96	5.0 0.0	Areawide
			1996	

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department	1996 PROJECT COST (000's)	Category	
Property & Facility Management		Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
EQUIPMENT MAINTENANCE PURCHASES PROPERTY & FACILITY MANAGEMENT FLEET SERVICES 1996: \$ 7,500 Waste Oil Burner (Kloep P.M. Shop) 7,500 Waste Oil Burner (Metro P.M. Shop) 3,000 Jack Stands 6,500 Port-A-Lift 5,000 D-Dec Scan Tool 6,000 10-ton Hydraulic Floor Jack 6,000 10-ton Hydraulic Floor Jack 4,000 5-ton Hydraulic Floor Jack 3,000 2 1/2-ton End Lift Jack 2,800 Exhaust Hose Reel 2,800 Exhaust Hose Reel 2,000 Exhaust Hoses (metal) 4,900 Saw-Zaw (Power Metal Saw)	0= 61		Areawide
\$ 61,000 TOTAL <div style="text-align: right; margin-right: 100px;">Retained Earning \$ 61,000</div>			
			1996

**MUNICIPALITY OF ANCHORAGE
1996 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1996 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY 1-Essential 2-Necessary 3-Desireable
		DEBT SERVICE (000's)	
Sub-Total(s)	S= 114 F= 1,146 O= 2,460		
Category Total	3,720	5.0 0.0	
*****	*****	*****	*****
Department Total(s)	S= 6,503 B= 11,585 F= 1,146 O= 3,760 H= 923		
Grand Total of Property & Facility Management	23,917	- 100.7 1,010.2	
			1996

MUNICIPALITY OF ANCHORAGE

1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Code Correction/Safety Improv.					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>HOLLYWOOD VISTA REDEVELOPMENT-SITE PREPARATION</p> <p>The Hollywood Vista Apartment Complex consists of 347 units, all of which were vacated in 1988. The Municipality of Anchorage purchased the project from HUD for the sum of \$1 in August 1988. This sale was contingent on the Municipality's agreement to demolish the improvements. The 1993 Legislature awarded the Municipality an initial grant of \$800,000 to begin the demolition process. The money was used to remove most of the asbestos. The project is currently on hold pending the recommendations of the task force created by AR 95-146. Their mission is to prepare a redevelopment plan for the site and a developer request for proposals for demolition of the buildings and sale of the property. The funding requested would cover the cost of building demolition and site restoration should the Municipality find it necessary to complete that portion of the project.</p> <p style="text-align: center;">=</p> <p style="text-align: center;">(Continued on Next Page)</p>	<p>S= 930</p> <p>O= 500</p>					
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Code Correction/Safety Improv.					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>HOLLYWOOD VISTA REDEVELOPMENT-SITE PREPARATION (Continued) The Task Force was recently formed and is expected to complete its work by October, 1995. The Task Force is expected to provide a recommendation on how the Municipality can most cost-effectively demolish the improvements and then market the land for the highest possible price. = "Other" funding source shown is revenue anticipated from sale of restored land.</p> <p>MC KAY BUILDING DEMOLITION Demolish building, remove debris and secure site.</p>		S= 1,775				
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Code Correction/Safety Improv.					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
Sub-Total(s)	S= 930 O= 500	S= 1,775				
Category Total	1,430	1,775	0	0	0	0
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued) The following are critically needed facility renovation and upgrade projects: OLD PUBLIC SAFETY BUILDING: \$ 75,000 Heating System Upgrades 5,000 Roof Preventive Maintenance FIRE STATION #4 - MCINNES: 60,000 Construct Women's Restroom FIRE STATION #6 - PATERSON: 380,000 Renovate/Add Living & Restroom Space FIRE STATION #8 - O'MALLEY 75,000 Construct Women's Restroom FIRE STATION #12 - 80TH 40,000 Repair/Upgrade HVAC System VARIOUS FIRE STATIONS: 26,500 Exterior & Interior Repair Work 20,000 Roof Preventive Maintenance FIRE TRAINING CENTER: 40,000 Roof Upgrades 15,000 Exterior Painting STREET MAINTENANCE FACILITY (KLEOP): 50,000 Renovate Wash Bay Area (Continued on Next Page)</p>						
				1996 - 2001		

**MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued) BITTNER HOUSE: 3,000 Upgrade Roof RUSSIAN JACK SKI CHALET: 25,000 Recarpet/Interior & Exterior Paint KINCAID PARK SKI CHALET: 17,500 Recarpet/Interior Painting ANCHORAGE MUSEUM OF HISTORY & ART: 5,000 Replace Garage Entry Ceiling 35,000 Clean and Reseal Exterior Brick 25,000 Interior Painting 70,000 Rplc Wall Fabric in Galleries 2,3,4 SPENARD RECREATION CENTER: 40,000 Replace Carpet and Paint Facility 25,000 Resurface Gym and Handball Floors PERFORMING ARTS CENTER: 200,000 Exterior Building Renovation Work ANIMAL CONTROL SHELTER: 2,000 Roof Preventive Maintenance ANCHORAGE SENIOR CENTER: 25,000 Repaint Interior 35,000 Replace Fabric Wall Materials (Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued) MULCAHY FOOTBALL CHANGE FACILITY: 20,000 Replace Unit Heaters & Upgrade Heat 3500 TUDOR ROAD BUILDING: 125,000 Electrical Code Upgrades 3,000 Roof Preventive Maintenance 12,000 Replace Carpet 50,000 Restroom Renovation (Phase I) PARK RESTROOMS (VARIOUS): 25,000 Reroof Park Restroom Facilities RESOLUTION PARK: 15,000 Repaint Deck & Understructure GOVERNMENT HILL COMMUNITY CENTER: 12,000 Exterior Painting POLICE HEADQUARTERS BUILDING: 25,000 Exterior Painting 30,000 Interior Painting VARIOUS FACILITIES: 100,000 Correct ADA Access Deficiencies 25,000 Repair/Retube Boilers PUBLIC HEALTH BUILDING: 87,000 Code Correction Work (Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES-HIGHEST PRIORITY GRANT REQUEST (Continued) Z. J. LOUSSAC LIBRARY: 25,000 Lighting Retrofit 90,000 Clean & Reseal Exterior Bricks 20,000 Replace Security Cameras 30,000 Interior Painting TRANSIT ADMINISTRATION: 3,000 Roof Preventive Maintenance 40,000 Upgrade HVAC System TRANSIT WARM STORAGE FACILITY: 5,000 Roof Preventive Maintenance TRANSIT MAINTENANCE FACILITY: 5,000 Roof Preventive Maintenance TRANSIT MAINTENANCE SHOP (NEW): 8,000 Paint Office and Parts Area</p> <p>DEMPSEY ANDERSON-ICE RINK COMPLETION To fund the construction of an additional ice rink adjacent to the existing rink on the Dempsey Anderson site. Funding for the design of the project has been provided by bond funds approved by voters in April, 1995.</p>	<p>S= 1,100 B= 3,100</p>					
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>HARRY J. MC DONALD MEM'L REC CTR COMPLETION Complete the recreation center to include:</p> <ul style="list-style-type: none"> - second ice rink - gymnasium - additional locker rooms - 4 dry changing rooms - public rest rooms - bleacher seating - Zamboni - additional landscaping and parking - general purpose room <p>Preliminary design will begin in 1995 using bonds approved by voters in April, 1995. Final design: 1996. Construction: 1996 - 1997.</p> <p>Existing facility operates at a loss of approximately \$115,000/year. Preliminary estimates of operations and maintenance costs for the proposed addition is a profit of approximately \$63,000/year; this would reduce the loss for the facility to approximately \$51,400/year. Operations and maintenance cost estimates will be further refined as preliminary design (Continued on Next Page)</p>	<p>S= 1,100 B= 8,485</p>					
				1996 - 2001		

**MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>HARRY J. MC DONALD MEM'L REC CTR COMPLETION (Continued) progresses.</p> <p>HEALTH & HUMAN SERVICES - FACILITY UPGRADE Funding will be used to plan, design and begin the renovation of the Public Health Facility at 825 L Street. The following is a breakdown of the funding request: \$450,000 Planning and Design Major Renovation 350,000 Electrical Code Upgrades 500,000 Ventilation System Upgrades 25,000 Pavement Repairs 90,000 Extend Fire Sprinkler System</p> <p>PERFORMING ARTS CENTER This will fund the completion of roof repairs A portion of the roof as already been replaced. The Municipality is currently in litigation with the building architect in an attempt to recover the cost associated with replacing the roof. The net cost to the MOA for this project will depend on whether the Municipality prevails in its litigation. (Continued on Next Page)</p>	<p>S= 1,415</p> <p>O= 800</p>					
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>PERFORMING ARTS CENTER (Continued) "Other" source of funds refers to anticipated reimbursement of expenditures as a result of litigation.</p> <p>PROPERTY & FACILITY MGT - FLEET SERVICES Plan and design a new equipment maintenance shop for the Fleet Services Division of Property and Facility Management.</p> <p>ENCLOSED PEDESTRIAN OVERPATH OR UNDERPASS (EGAN CENTER/ACPA/6TH AVE) Design study for a pedestrian overpath or underpass connecting the Egan Center and the Alaska Center for the Performing Arts to 6th Avenue (including an exhibition hall).</p> <p>FACILITY UPGRADES - HIGHEST PRIORITY PROJECTS MATCHING GRANTS The following is a listing of the highest most critically needed upgrade and renovation projects: FIRE VEHICLE MAINTENANCE: (Continued on Next Page)</p>	<p>S= 350</p> <p>S= 60</p>	<p>S= 1,555 H= 667</p>				
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES - HIGHEST PRIORITY PROJECTS MATCHING GRANTS (Continued) 19,000 Upgrade Paint Room FIRE STATION #3 - AIRPORT HEIGHTS: 50,000 Renovate Interior Living Area STREET MAINTENANCE FACILITY (KLOEP): 50,000 Renovate Shop & Office Area SIGN SHOP: 50,000 Pave Work and Storage Yard WOODLAND PARK SCHOOL: 175,000 Upgrade HVAC System ANIMAL CONTROL SHELTER: 7,500 Paint Building Exterior 5,000 Install Linoleum in Training Room ANCHORAGE MUSEUM OF HISTORY & ART: 47,000 Upgrade Audience Seating 61,000 Recarpet Auditorium & Admin Offices 10,000 Seal Fountain Leaks 30,000 Replace Defective Lighting Computer Z. J. LOUSSAC LIBRARY: 50,000 Replace Carpet 150,000 Upgrade Facility Deck 20,000 Renovate Computer Area (Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES - HIGHEST PRIORITY PROJECTS MATCHING GRANTS (Continued) BEN BOEKE ICE ARENA: 50,000 Paint Building Exterior 150,000 Replace Ceiling Over Rink #2 DEMPSEY ANDERSON ICE ARENA: 25,000 Repave Portion of Parking Lot MCDONALD MEMORIAL CENTER: 3,000 Restripe Parking Lot 25,000 Replace Entryway & Corridor Carpet SULLIVAN ARENA: 250,000 Phase II Entry Drum Repairs RUSSIAN JACK SKI CHALET: 2,500 Upgrade Restroom Tile & Ceiling Fan RUSSIAN JACK GREENHOUSE: 80,000 Connect Facility to MOA Sewer System 15,000 Replace Arctic Entry Way 200,000 Replace All Greenhouse Roofs LION'S CAMPER PARK: 125,000 Renovate Park Due to Vandalism MULCAHY BASEBALL PARK: 150,000 Renovate/Replace Pilots Locker Room SOUTH RUSSIAN JACK PICNIC AREA: (Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>FACILITY UPGRADES - HIGHEST PRIORITY PROJECTS MATCHING GRANTS (Continued) 20,000 Replace/Upgrade Restrooms</p> <p>PERFORMING ARTS CENTER: 15,000 Install Roof Access Hatch 37,000 Interior Upgrades</p> <p>OLD PUBLIC SAFETY BUILDING: 350,000 Electrical Code Upgrades</p> <p>GIRDWOOD FIRE STATION EXPANSION PROJECT This project would fund a major upgrade of the existing facility and 4,648 square feet of additional new construction of three more apparatus bays, ambulance personnel lockers and utility area, meeting/classroom space, storage, and hose tower. Renovations include a new roof and heating system, paving parking lot and landscaping. (SEE ANCHORAGE FIRE DEPARTMENT CIB FOR 1996 REQUEST.) The design is complete, funded by a 1993 Legislative Grant. 1997 funding would provide a 4,000 square foot addition containing a community room, entry, restrooms, mechanical room, (Continued on Next Page)</p>		S= 1,970	S= 1,370			
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>GIRDWOOD FIRE STATION EXPANSION PROJECT (Continued) office space and hallway. The funding for 1998 includes the additon of a 4,000 square foot library and paving of Glacier Creek Drive.</p> <p>UPGRADE & RENOVATION OF MUNICIPAL FACILITIES This funding will be used to continue with the long term program of life cycle repairs, and the renovation and upgrade of municipal facilities to ensure that they are maintained in good working order and available for public use and benefit.</p>			S= 1,400 H= 600	S= 1,400 H= 600	S= 1,400 H= 600	S= 1,400 H= 600
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
Sub-Total(s)	S= 5,459 B= 11,585 O= 800 H= 923	S= 3,525 H= 667	S= 2,770 H= 600	S= 1,400 H= 600	S= 1,400 H= 600	S= 1,400 H= 600
Category Total	18,767	4,192	3,370	2,000	2,000	2,000
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES Replacement police equipment as follows: 1996: 66 Marked/Unmarked Patrol Cars @ \$20,500 each \$ 1,353,000 3 Marked 4x4 Utility Wagons @ \$25,000 each 75,000 69 Accessory Packages 276,000 ----- TOTAL \$ 1,704,000 Retained Earnings \$ 473,550 Contributions 228,000 Auction Proceeds 51,250 Insurance Amount 51,200 *Bonds 900,000 *Budgeted under Anchorage Police Department.	0= 804	0= 900	0= 900	0= 900	0= 900	0= 900
NATURAL GAS IMPLEMENTATION PROGRAM The scope of this project includes developing the infrastructure for a natural gas vehicle fueling system and converting or acquiring enough government vehicles fueled by natural gas to establish a permanent and viable clean fuels program in the Anchorage bowl. The (Continued on Next Page)	S= 114 F= 1,146	F= 165	F= 165	F= 165		
					1996 - 2001	

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>NATURAL GAS IMPLEMENTATION PROGRAM (Continued) State of Alaska and the Municipality of Anchorage will work together to implement the program. The CIP reflects only that portion of the total Federal grant request that would be used by the Municipality. Although the government will own the fueling stations established with this funding, it is anticipated that they will be operated by the private sector and will be accessible to private fleets or individuals with vehicles fueled by natural gas. The scope of the project also includes an education program.</p>						
<p>STREET MAINTENANCE FLEET PURCHASES 1996 Replacement equipment \$ 135,000 Front End Loader 130,000 Grader 130,000 Grader 130,000 Grader 130,000 Grader 130,000 Grader 100,000 Large Dump Truck (Continued on Next Page)</p>	0= 974	0= 1,500	0= 1,500	0= 1,500	0= 1,500	0= 2,000
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>STREET MAINTENANCE FLEET PURCHASES (Continued)</p> <p>100,000 Large Dump Truck 24,000 1 ton 4x4 Pickup 21,500 1 ton 4x4 Pickup 21,500 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 24,000 1 ton 4x4 Pickup 212,000 Boiler/Flusher Combination 111,000 Sander 111,000 Sander 111,000 Sander ----- \$1,669,000 TOTAL Retained Earnings \$ 950,000 G.O. Bonds* 695,000 Auction Proceeds 24,000 *Budgeted for under Public Works - Misc</p> <p>GENERAL GOVERNMENT FLEET PURCHASE - II GENERAL GOVERNMENT REPLACEMENT VEHICLES AND EQUIPMENT AS FOLLOWS: 1996: (Continued on Next Page)</p>	0= 525	0= 300	0= 300	0= 300	0= 300	0= 300
	1996 - 2001					

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>GENERAL GOVERNMENT FLEET PURCHASE - II (Continued)</p> <p>FINANCE: \$15,200 Mid-size Sedan ----- \$15,200 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ 6,448 Contribution Amt \$ 8,752</p> <p>HEALTH AND HUMAN SERVICES \$22,300 Sport Utility 4x4 ----- \$22,300 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ 7,370 Contributed Amt. \$14,930</p> <p>PROPERTY & FACILITY MANAGEMENT - CONTRACT MAINTENANCE: \$ 16,380 1/2 TON P.U. 4X4 16,380 1/2 TON P.U. 4X4 ----- \$ 32,760 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ 20,256 Contributions \$ 12,504</p> <p>PROPERTY & FACILITY MANAGEMENT - FACILITY MAINTENANCE: (Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) \$ 17,000 1/2-ton 4x4 Pickup 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van 20,700 1-ton Cargo Van <hr/> \$ 99,800 TOTAL Retained Earnings \$ 53,570 Contributions \$ 46,230 PROPERTY & FACILITY MANAGEMENT - ADMINISTRATION \$ 1,600 Revolving Fund <hr/> \$ 1,600 TOTAL Retained Earnings \$ -0- Contributions \$ 1,600 PUBLIC WORKS - COMMUNICATIONS \$ 20,000 3/4-ton 4x4 Pickup 1,740 Revolving Fund <hr/> \$ 21,740 TOTAL Retained Earning \$ 10,900 (Continued on Next Page)						
					1996 - 2001	

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
GENERAL GOVERNMENT FLEET PURCHASE - II (Continued) <p style="margin-left: 40px;">Contributions \$ 10,840</p> PUBLIC WORKS - ZONING ENFORCEMENT <p style="margin-left: 20px;">\$ 17,000 1/2-ton 4X4 Pickup 17,000 1/2-ton 4x4 Pickup 17,000 1/2-ton 4x4 Pickup</p> <hr style="width: 10%; margin-left: 0;"/> <p style="margin-left: 20px;">\$ 51,000 TOTAL</p> <p style="margin-left: 40px;">Retained Earnings \$ 23,270 Contributions \$ 27,730</p> PUBLIC WORKS - BUILDING INSPECTION <p style="margin-left: 20px;">\$ 21,250 Sport Utility 4x4 21,250 Sport Utility 4x4</p> <hr style="width: 10%; margin-left: 0;"/> <p style="margin-left: 20px;">\$ 42,500 TOTAL</p> <p style="margin-left: 40px;">Retained Earnings \$ 14,740 Contributions \$ 27,760</p> PUBLIC WORKS - PROJECT MANAGEMENT - ENGINEERING <p style="margin-left: 20px;">\$ 21,500 Sport Utility 4x4 2,620 Revolving Fund</p> <hr style="width: 10%; margin-left: 0;"/> <p style="margin-left: 20px;">\$ 24,120 TOTAL (Continued on Next Page)</p>						
					1996 - 2001	

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
<p>GENERAL GOVERNMENT FLEET PURCHASE - II (Continued)</p> <p style="padding-left: 40px;">Retained Earnings \$ -0- Contributions \$ 24,120</p> <p>PUBLIC WORKS - SIGNAL MAINTENANCE \$ 29,170 Revolving Fund</p> <hr/> <p>\$ 29,170 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ -0- Contributions \$ 29,170</p> <p>PUBLIC WORKS - TRAFFIC ENGINEERING \$ 5,930 REVOLVING FUND</p> <hr/> <p>\$ 5,930 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ -0- Contributions \$ 5,930</p> <p>MAYOR'S OFFICE - ADMINISTRATION \$ 20,000 Full size 4 dr. sedan</p> <hr/> <p>\$ 20,000 TOTAL Retained Earnings \$ 16,620 Contributions \$ 3,380</p> <p>OFFICE OF EMERGENCY MANAGEMENT \$ 3,200 Revolving Fund</p> <hr/> <p>(Continued on Next Page)</p>						
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services											
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank											
	1996	1997	1998	1999	2000	2001						
<p>GENERAL GOVERNMENT FLEET PURCHASE - II (Continued)</p> <p>\$ 3,200 TOTAL Retained Earnings \$ -0- Contributions \$ 3,200</p> <p>PUBLIC WORKS - PAINT & SIGN SHOP \$ 26,650 Revolving Fund ----- Retained Earnings \$ -0- Contributions \$ 26,650</p> <p>PUBLIC WORKS - ADMINISTRATION \$ 1,600 Revolving Fund ----- Contributions \$ 1,600</p> <p>PARKS & RECREATION FLEET EQUIPMENT Parks and Recreation replacement and new equipment as follows: 1995: \$ 21,500 1 Ton 4X4 Pickup 21,500 1 Ton 4x4 Pickup 27,000 1 Ton Pickup w/snowplow 26,000 1 Ton 4x4 Flatbed \$ 96,000 Retained Earnings \$ 96,000 Contributed Amount \$ -0-</p>	0=	96	0=	100	0=	100	0=	100	0=	100	0=	100
	1996 - 2001											

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
EQUIPMENT MAINTENANCE PURCHASES PROPERTY & FACILITY MANAGEMENT FLEET SERVICES 1996: \$ 7,500 Waste Oil Burner (Kloep P.M. Shop) 7,500 Waste Oil Burner (Metro P.M. Shop) 3,000 Jack Stands 6,500 Port-A-Lift 5,000 D-Dec Scan Tool 6,000 10-ton Hydraulic Floor Jack 6,000 10-ton Hydraulic Floor Jack 4,000 5-ton Hydraulic Floor Jack 3,000 2 1/2-ton End Lift Jack 2,800 Exhaust Hose Reel 2,800 Exhaust Hose Reel 2,000 Exhaust Hoses (metal) 4,900 Saw-Zaw (Power Metal Saw) <hr/> \$ 61,000 TOTAL Retained Earning \$ 61,000	0= 61	0= 100	0= 100	0= 100	0= 100	0= 100
				1996 - 2001		

MUNICIPALITY OF ANCHORAGE
1996 - 2001 CAPITAL IMPROVEMENT PROGRAM

Department	Category					
Property & Facility Management	Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank					
	1996	1997	1998	1999	2000	2001
Sub-Total(s)	S= 114 F= 1,146 O= 2,460	F= 165 O= 2,900	F= 165 O= 2,900	F= 165 O= 2,900	O= 2,900	O= 3,400
Category Total	3,720	3,065	3,065	3,065	2,900	3,400

Department Total(s)	S= 6,503 B= 11,585 F= 1,146 O= 3,760 H= 923	S= 5,300 F= 165 O= 2,900 H= 667	S= 2,770 F= 165 O= 2,900 H= 600	S= 1,400 F= 165 O= 2,900 H= 600	S= 1,400 O= 2,900 H= 600	S= 1,400 O= 3,400 H= 600
Grand Total of Property & Facility Management	23,917	9,032	6,435	5,065	4,900	5,400
				1996 - 2001		