

PROPERTY & FACILITY MANAGEMENT

PROPERTY & FACILITY MANAGEMENT

Department Goal

The goal of the Department of Property and Facility Management for the 1998-2003 Capital Improvement Budget/Program is to maintain, refurbish or upgrade municipal facilities to maximize useful life through a program of proactive renovation projects focused on high priority items such as roofs, building structures, air/heating systems, life safety conditions and aesthetic value.

The purpose of municipal facilities is to enhance the quality of life and the livability of Anchorage. The Municipality of Anchorage has over 300 facilities which are used for general government operations and civic, cultural and recreational services. These facilities include Loussac Library, Sullivan Arena, Egan Convention Center, Alaska Center for the Performing Arts, Anchorage Museum of History and Art, police and fire facilities, and parks and recreational facilities.

Millions of dollars have been invested in our public facilities. Safeguarding these investments for the use of future generations is a primary goal of Property & Facility Management. This capital improvement program addresses the highest priority needed renovation and upgrade projects which will extend the life and maintain the overall appearance of Municipal facilities.

Fleet Services

The goal of the Fleet Services Capital Improvement Program is to outline a program for replacement or additions to the general government vehicle and equipment fleet. Programming fleet purchases during the annual budget process improves the ability of managers to balance vehicle and equipment resources with the other resources under their control.

MUNICIPALITY OF ANCHORAGE
Capital Improvement Program
PRIORITY LIST BY DEPARTMENT
(000's)

26-Aug-97

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Property & Facility Management

YEAR	PROJECT TITLE	DEPT PRIORITY	GO BONDS	MATCHING GRANTS	STATE GRANTS	OTHER SOURCES	TOTAL REQUEST
CATEGORY: Facility Improv./Renovation							
1998	98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS	1	0	1,257	0	539	1,796
1998	1998 FACILITY UPGRADE PROJECTS UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,257	0	839	2,096
CATEGORY: Fleet Services							
1998	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	867	867
1998	STREET MAINTENANCE FLEET PURCHASES	2	0	0	0	881	881
1998	GENERAL GOVERNMENT FLEET PURCHASE	3	0	0	0	115	115
1998	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	0	108	108
1998	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	0	63	63
TOTAL: Fleet Services			0	0	0	2,034	2,034
TOTAL FOR 1998			0	1,257	0	2,873	4,130
CATEGORY: Facility Improv./Renovation							
1999	99 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS	1	0	1,588	0	680	2,268
1999	1999 FACILITY UPGRADE PROJEFCTS UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,588	0	980	2,568
CATEGORY: Fleet Services							
1999	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	900	900
1999	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	0	0	700	700
1999	STREET MAINTENANCE FLEET PURCHASES	3	0	0	0	1,000	1,000
1999	GENERAL GOVERNMENT FLEET PURCHASE	4	0	0	0	300	300
1999	PARKS & RECREATION FLEET EQUIPMENT	5	0	0	0	100	100
1999	EQUIPMENT MAINTENANCE PURCHASES	6	0	0	0	100	100
TOTAL: Fleet Services			0	0	0	3,100	3,100
TOTAL FOR 1999			0	1,588	0	4,080	5,658
CATEGORY: Facility Improv./Renovation							
2000	2000 MAJOR FACILITY UPGRADE PROJECTS	1	0	1,255	0	538	1,793
2000	2000 FACILITY UPGRADE PROJECT UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,255	0	838	2,093
CATEGORY: Fleet Services							
2000	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	900	900
2000	NATURAL GAS IMPLEMENTATION PROGRAM	2	0	0	0	450	450
2000	STREET MAINTENANCE FLEET PURCHASES	3	0	0	0	1,500	1,500
2000	GENERAL GOVERNMENT FLEET PURCHASE	4	0	0	0	300	300
2000	PARKS & RECREATION FLEET EQUIPMENT	5	0	0	0	100	100
2000	EQUIPMENT MAINTENANCE PURCHASES	6	0	0	0	100	100
TOTAL: Fleet Services			0	0	0	3,350	3,350
TOTAL FOR 2000			0	1,255	0	4,168	5,445
CATEGORY: Facility Improv./Renovation							
2001	2001 MAJOR FACILITY UPGRADE PROJECTS	1	0	1,302	0	558	1,860
2001	2001 FACILITY UPGRADE PROJECT UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,302	0	858	2,160
CATEGORY: Fleet Services							
2001	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	900	900
2001	STREET MAINTENANCE FLEET PURCHASES	2	0	0	0	2,000	2,000
2001	GENERAL GOVERNMENT FLEET PURCHASE	3	0	0	0	300	300
2001	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	0	100	100
2001	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	0	100	100
TOTAL: Fleet Services			0	0	0	3,400	3,400
TOTAL FOR 2001			0	1,302	0	4,258	5,560

1998-2003 CAPITAL IMPROVEMENT BUDGET/PROGRAM

MUNICIPALITY OF ANCHORAGE
 Capital Improvement Program
 PRIORITY LIST BY DEPARTMENT
 (000's)

26-Aug-97

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Property & Facility Management

YEAR	PROJECT TITLE	DEPT PRIORITY	GO BONDS	MATCHING GRANTS	STATE GRANTS	OTHER SOURCES	TOTAL REQUEST
CATEGORY: Facility Improv./Renovation							
2002	2002 MAJOR FACILITY UPGRADE PROJECTS	1	0	1,224	0	524	1,748
2002	2002 FACILITY UPGRADE PROJECT UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,224	0	824	2,048
CATEGORY: Fleet Services							
2002	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	900	900
2002	STREET MAINTENANCE FLEET PURCHASES	2	0	0	0	2,000	2,000
2002	GENERAL GOVERNMENT FLEET PURCHASE	3	0	0	0	300	300
2002	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	0	100	100
2002	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	0	100	100
TOTAL: Fleet Services			0	0	0	3,400	3,400
TOTAL FOR 2002			0	1,224	0	4,224	5,448
CATEGORY: Facility Improv./Renovation							
2003	2003 MAJOR FACILITY UPGRADE PROJECTS	1	0	1,284	0	550	1,834
2003	2003 FACILITY UPGRADE PROJECT UNDER \$10,000	2	0	0	0	300	300
TOTAL: Facility Improv./Renovation			0	1,284	0	850	2,134
CATEGORY: Fleet Services							
2003	ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES	1	0	0	0	850	850
2003	STREET MAINTENANCE FLEET PURCHASES	2	0	0	0	1,000	1,000
2003	GENERAL GOVERNMENT FLEET PURCHASE	3	0	0	0	250	250
2003	PARKS & RECREATION FLEET EQUIPMENT	4	0	0	0	100	100
2003	EQUIPMENT MAINTENANCE PURCHASES	5	0	0	0	90	90
TOTAL: Fleet Services			0	0	0	2,290	2,290
TOTAL FOR 2003			0	1,284	0	3,140	4,424
TOTAL FOR ALL YEARS Property & Facility Management			0	7,910	0	22,763	30,673

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM</p> <p>The following are a listing of the highest priority projects for 1998:</p> <p>ANCHORAGE MUSEUM OF HISTORY AND ART: \$ 15,000 Complete Interior Repainting 15,000 Repaint Exterior of Original Bldg. 35,000 Enlarge Security Office 62,000 Upgrd/Replce Fire Detectn/Alarm Sys 100,000 Upgrade Roof Flashing & Membrane 150,000 Replace/Upgrade HVAC Controls 18,000 Refurbish Annex Roof</p> <p>ANCHORAGE POLICE DEPARTMENT TRAINING CENTER: 35,000 Upgrd/Rplc Shingled Front Exterior</p> <p>ANCHORAGE SENIOR CENTER: 10,000 Upgd/Rpl Water Heater for Dishwasher 17,000 Upgrd/Rplc Roof Top Air-Conditioner</p> <p>ANIMAL CONTROL SHELTER: 16,000 Replace Dishwasher System</p> <p>BEN BOEKE ICE ARENA: 40,000 Seismically Brace Ceiling & Lights</p> <p>BERING STREET PM SHOP: 15,000 Refurbish/Upgrade Roof</p> <p>DEMPSEY ANDERSON ICE ARENA: (Continued on Next Page)</p>	<p>O= 539 M= 1,257</p>		<p>Areawide</p>
<p><i>For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.</i></p>			<p>1998</p>

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued) 45,000 Replace Condenser Tower FAIRVIEW RECREATION CENTER (NEW) 20,000 Reseal Entire Building Exterior FIRE STATION #3 - AIRPORT HEIGHTS: 35,000 Replace Boiler/Upgrade HVAC System FIRE TRAINING CENTER: 18,000 Replace/Upgrade Furnace System VARIOUS FIRE STATIONS: 100,000 Emergency Upgrade Work GOVERNMENT HILL COMMUNITY CENTER: 20,000 Install New Fire Alarm System 40,000 Asbestos Abatement H. J. MCDONALD MCDONALD MEMORIAL CENTER: 30,000 Patch/Upgrade Access Road Surface OLD PUBLIC SAFETY BUILDING: 10,000 Refurbish Roof PERFORMING ARTS CENTER: 25,000 Repaint Building Lobbies 50,000 Emergency Facility Upgrades 60,000 Replace/Upgrade HVAC Controls 15,000 Rplc/Upgd Temperature Control Valves (Continued on Next Page)			
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>19,000 Replace/Upgrade Security System 21,000 Upgrade Chiller System 10,000 Flashing/Roof Upgrades 10,000 Upgrade Smoke Detectors</p> <p>SELECTED MAJOR FACILITIES: 100,000 Emergency Facility Upgrades 100,000 Perform Energy Conservation Upgrades</p> <p>SPENARD RECREATION CENTER: 20,000 Refinish Gym Floors</p> <p>TRANSIT ADMINISTRATION BUILDING: 20,000 Replace/Upgrade Fire Alarm System</p> <p>VARIOUS MUNICIPAL FACILITIES: 300,000 Upgrade Underground Storage Tanks 50,000 ADA Compliance Projects</p> <p>Z. J. LOUSSAC LIBRARY: 30,000 Upgrade Security System 110,000 Replace 3rd Floor Carpet 10,000 Upgrade CCTV System</p>			
<p><i>For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.</i></p>			<p>1998</p>

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 The following is a listing of municipal upgrade projects costing under \$10,000: ANCHORAGE SENIOR CENTER: \$ 5,000 Repair Ice Damage 5,000 Replace Kitchen D/W Hot Water Booster 2,000 Paint Trim & Door Jambs Lobby/Corrid 3,000 Replace Wallpaper Lounge/Rec/Meet Rm 3,000 Replace Kitchen Equipment BROTHER FRANCIS SHELTER: 4,000 Repr/Repnt Walls/Ceiling Men's Restrm 5,000 Instll Sink & Counter Men's Restroom CENTENNIAL PARK LOG CABIN: 2,500 Recondition Exterior Logs CHUGIAK SENIOR CENTER: 8,000 Repr/Rplc Smoke Detect/Corrid Fire Dr 4,000 Instll/Rplc Smoke Holders Fire Doors CONIFER PARK: 7,500 Replace Picnic Shelter Roof DIMOND MALL BUS SHELTER: 8,500 Preventive Maintenance to Roof Surfc EGAN CONVENTION CENTER: 8,500 Replace Restroom Counter Top FAIRVIEW RECREATION CENTER (NEW): (Continued on Next Page)	0= 300		Areawide
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued) 1,000 Preventive Maintenance to Roof Surfc 2,000 Repair Leaks in Tunnel 4,000 Rplc Mirrors & Ballet Rls Exercise Rm 8,000 Rplc Room Divider in Multi-Purpose Rm FAIRVIEW RECREATION CENTER (OLD): 2,000 Preventive Maintenance to Roof Surfc FIRE STATION #5 - SPENARD ROAD: 2,000 Pave Around Drain N/W Cornor Prk Lt 1,000 Replace Carpet in Office 1,500 Install Light Fixtr w/Dimmer In Dorm 1,000 Replace Kitchen Counter Tops FIRE STATION #8 - O'MALLEY: 1,500 Replace Floor Tile in Bathroom 1,000 Replace Counter Tops in Kitchen FIRE STATION #9 - HUFFMAN ROAD: 1,000 Clean & Seal Shakes on Hose Tower 1,000 Replace Roof on Hose Tower 2,000 Connect Drains & Fill in Front of Bld 5,000 Replc Tile & Showers Men's Restroom FIRE STATION #11 - EAGLE RIVER: 2,500 Rplc Tile in Kitchen/Day Room/Bathrm 1,500 Replace Kitchen Counter Tops (Continued on Next Page)			
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued) FIRE TRAINING CENTER: 7,700 Install Fluorescent Lites Corridors FIRE TRAINING HOSE TOWER: 2,000 Regrout Top Block Hose Tower Rail FIRE VEHICLE MAINTENANCE FACILITY: 5,000 Repair Vehicle Hoists (3) HEALTH & HUMAN SERVICES STORAGE BLDG: 7,000 Replace Roof KLATT ROAD STREET MAINTENANCE FACILITY: 3,000 Preventive Maintenance to Roof Surfc KINCAID PARK SKI CHALET: 3,000 Preventive Maint Roof/Rplc Pavers 7,000 Interior Improve(Paint & Carpet) MABLE T. CAVERLY SENIOR CENTER: 5,000 Upgrade Fire Alarm System 5,000 ADA Upgrades to Bathroom MOUNTAIN VIEW COMMUNITY CENTER: 2,500 Preventive Maintenance to Roof Surfc MOUNTAIN VIEW APD SUBSTATION: 1,300 Replace Entry Doors PIONEER SCHOOL HOUSE COMPLEX: 1,000 Repaint Roof Flashing (Continued on Next Page)			
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued) POLICE HEADQUARTER FACILITY: 3,000 Instl Siesmic Brace Intr Lites(Dispt) RUSSIAN JACK GREENHOUSE: 2,000 Repr Foundation Leak East Side Door RUSSIAN JACK HOUSE #2: 5,000 Remove/Replc Asphalt Shingle Roof RUSSIAN JACK MAINTENANCE SHOP: 1,000 Repair Damaged Loose Soffits RUSSIAN JACK SKI CHALET: 1,000 Preventive Maintenance to Roof Surfc 2,500 Repair Bathroom Tile/Ceiling Fan 3,000 Replace Carpet SPENARD RECREATION CENTER: 3,500 Preventive Maintenance to Roof Surfc 2,000 Replace Carpet in Multi-Purpose Room 8,000 Replace Security System Components TOWN SQUARE PARK: 4,000 Repr Light Bollards/Ongoing Vandalism VARIOUS FACILITIES: 65,000 Unplanned Emerncy Repair/Vandalism WAREHOUSE #1: 4,000 Preventive Maintenance to Roof Surfc (Continued on Next Page)			
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Facility Improv./Renovation	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued) WAREHOUSE #2: 4,000 Preventive Maintenance to Roof Surf WOODLAND PARK SCHOOL: 1,000 Instll Smoke Gaskets on Corridor Door Z. J. LOUSSAC LIBRARY: 7,500 Repr Flashing/Pavers/Masonry 9,500 Upgrade Emergency Lighting System 9,000 Rplc Pblc Conf Rm Uphols/Wall Fabric 2,500 Repair Flag Pole Lights 3500 EAST TUDOR ROAD: 9,000 Instl Magnetic Hold Opn/Corridor Drs			
----- Sub-Total(s)	----- O= 839 M= 1,257	-----	-----
Category Total	2,096	0.0 0.0	
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES Additional and Replacement Police Vehicles as follows (1998) 30,000 Range/Armor Van H.D 23,000 Prisoner Transport Van 58,000 2 Sport Utility 4X4 @ 29,000 each 595,000 28 Patrol Vehicles (marked & unmarked) @ 21,250 each \$ 161,460 30 Police Accessory Packages ----- \$ 867,460 Retained Earnings \$ 803,135 Contributions -0- Auction Proceeds 18,575 Insurance Recovery 45,750 ----- 867,460 STREET MAINTENANCE FLEET PURCHASES 1998 Replacement and Additional Equipment \$ 115,000 Street Sweeper 115,000 Street Sweeper 165,000 Patcher Unit (Continued on Next Page)	0= 867		Anc Metro Police Service Area
STREET MAINTENANCE FLEET PURCHASES 1998 Replacement and Additional Equipment \$ 115,000 Street Sweeper 115,000 Street Sweeper 165,000 Patcher Unit (Continued on Next Page)	0= 881	54.3 0.0	ARDSA Councils
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION		O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 5-Desireable
STREET MAINTENANCE FLEET PURCHASES (Continued) 170,000 Crawler-Dozer 50,000 Rubber Tired Roller 100,000 Steel Drum Roller 70,000 Loader/Backhoe 110,000 Screening Plant 55,000 De-Icer/Water Tank/St.Flusher 55,000 De-Icer/Water Tank/St.Flusher 55,000 De-Icer/Water Tank/St.Flusher 180,000 AWD Grader 180,000 AWD Grader 20,000 IMAC Ice Buster 20,000 IMAC Ice Buster 20,000 IMAC Ice Buster 26,320 15 Passenger Van ADDITIONAL EQUIPMENT 62,500 C.C.Truck w/S.B.& Air Compressor 62,500 C.C.Truck w/S.B.& Air Compressor ----- \$1,631,320 Retained Earnings \$ 799,660 Auction Proceeds 81,660 G.O. Bonds* 750,000 (Continued on Next Page)			
<i>For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.</i>			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department	1998 PROJECT COST (000's)	Category	
Property & Facility Management		Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
<p>STREET MAINTENANCE FLEET PURCHASES (Continued)</p> <p>*Budgeted under Section 6-Public Works Misc.</p> <p>GENERAL GOVERNMENT FLEET PURCHASE General Government replacement vehicles and equipment as follows: 1998:</p> <p>MISD - Reprographics, Records Management: \$ 22,000 AWD Cargo Minivan ----- \$ 22,000 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ 15,743 Contributions 6,257</p> <p>PUBLIC WORKS - CODE ABATEMENT \$ 18,600 1/2 Ton Pickup 4x4 ----- \$ 18,600 TOTAL</p> <p style="padding-left: 40px;">Retained Earnings \$ 8,900 Contributions \$ 9,700</p> <p>PUBLIC WORKS - ZONING ENFORCEMENT \$ 18,600 1/2 Ton Pickup Ext. Cab 4x4 ----- 18,600 TOTAL (Continued on Next Page)</p>	<p>0= 115</p>	<p>8.4 0.0</p>	<p>Various</p>
<p><i>For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.</i></p>			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
EQUIPMENT MAINTENANCE PURCHASES (Continued) 1,500 Work Bench Grinder 1,000 Drill Press 7,500 Waste Oil Burner 7,500 Waste Oil Brner 15,000 Exhaust System (Kloep Maint.) ----- 62,500 Retained Earnings \$ 59,000 Auction Proceeds \$ 3,500			
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

**MUNICIPALITY OF ANCHORAGE
1998 CAPITAL IMPROVEMENT BUDGET**

Department Property & Facility Management	1998 PROJECT COST (000's)	Category Fleet Services	
PROJECT TITLE AND DESCRIPTION	S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Lend Bank M-Matching State Grant	O&M COST (000's)	COMMUNITY COUNCIL - PRIORITY
		DEBT SERVICE (000's)	1-Essential 2-Necessary 3-Desireable
Sub-Total(s)	O= 2,034		
Category Total	2,034	62.7 0.0	
*****	*****	*****	*****
Department Total(s)	O= 2,873 M= 1,257		
Grand Total of Property & Facility Management	4,130	62.7 0.0	
For specific funding needed in later years, please review the same project name/description included in the Capital Improvement Program section.			1998

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM The following are a listing of the highest priority projects for 1998: ANCHORAGE MUSEUM OF HISTORY AND ART: \$ 15,000 Complete Interior Repainting 15,000 Repaint Exterior of Original Bldg. 35,000 Enlarge Security Office 62,000 Upgrd/Replce Fire Detectn/Alarm Sys 100,000 Upgrade Roof Flashing & Membrane 150,000 Replace/Upgrade HVAC Controls 18,000 Refurbish Annex Roof ANCHORAGE POLICE DEPARTMENT TRAINING CENTER: 35,000 Upgrd/Rplc Shingled Front Exterior ANCHORAGE SENIOR CENTER: 10,000 Upgd/Rpl Water Heater for Dishwasher 17,000 Upgrd/Rplc Roof Top Air-Conditioner ANIMAL CONTROL SHELTER: 16,000 Replace Dishwasher System BEN BOEKE ICE ARENA: 40,000 Seismically Brace Ceiling & Lights BERING STREET PM SHOP: 15,000 Refurbish/Upgrade Roof DEMPSEY ANDERSON ICE ARENA: (Continued on Next Page)</p>	<p>M= 1,257 O= 539</p>					
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>45,000 Replace Condenser Tower FAIRVIEW RECREATION CENTER (NEW) 20,000 Reseal Entire Building Exterior FIRE STATION #3 - AIRPORT HEIGHTS: 35,000 Replace Boiler/Upgrade HVAC System FIRE TRAINING CENTER: 18,000 Replace/Upgrade Furnace System VARIOUS FIRE STATIONS: 100,000 Emergency Upgrade Work GOVERNMENT HILL COMMUNITY CENTER: 20,000 Install New Fire Alarm System 40,000 Asbestos Abatement H. J. MCDONALD MCDONALD MEMORIAL CENTER: 30,000 Patch/Upgrade Access Road Surface OLD PUBLIC SAFETY BUILDING: 10,000 Refurbish Roof PERFORMING ARTS CENTER: 25,000 Repaint Building Lobbies 50,000 Emergency Facility Upgrades 60,000 Replace/Upgrade HVAC Controls 15,000 Rplc/Upgd Temperature Control Valves (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>98 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>19,000 Replace/Upgrade Security System 21,000 Upgrade Chiller System 10,000 Flashing/Roof Upgrades 10,000 Upgrade Smoke Detectors</p> <p>SELECTED MAJOR FACILITIES: 100,000 Emergency Facility Upgrades 100,000 Perform Energy Conservation Upgrades</p> <p>SPENARD RECREATION CENTER: 20,000 Refinish Gym Floors</p> <p>TRANSIT ADMINISTRATION BUILDING: 20,000 Replace/Upgrade Fire Alarm System</p> <p>VARIOUS MUNICIPAL FACILITIES: 300,000 Upgrade Underground Storage Tanks 50,000 ADA Compliance Projects</p> <p>Z. J. LOUSSAC LIBRARY: 30,000 Upgrade Security System 110,000 Replace 3rd Floor Carpet 10,000 Upgrade CCTV System</p> <p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 The following is a listing of municipal (Continued on Next Page)</p>	0=	300				
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued) upgrade projects costing under \$10,000: ANCHORAGE SENIOR CENTER: \$ 5,000 Repair Ice Damage 5,000 Replace Kitchen D/W Hot Water Booster 2,000 Paint Trim & Door Jambs Lobby/Corrid 3,000 Replace Wallpaper Lounge/Rec/Meet Rm 3,000 Replace Kitchen Equipment BROTHER FRANCIS SHELTER: 4,000 Repr/Repnt Walls/Ceiling Men's Restrm 5,000 Instll Sink & Counter Men's Restroom CENTENNIAL PARK LOG CABIN: 2,500 Recondition Exterior Logs CHUGIAK SENIOR CENTER: 8,000 Repr/Rplc Smoke Detect/Corrid Fire Dr 4,000 Instll/Rplc Smoke Holdrs Fire Doors CONIFER PARK: 7,500 Replace Picnic Shelter Roof DIMOND MALL BUS SHELTER: 8,500 Preventive Maintenance to Roof Surfc EGAN CONVENTION CENTER: 8,500 Replace Restroom Counter Top FAIRVIEW RECREATION CENTER (NEW): (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank H-Matching State					
	1998	1999	2000	2001	2002	2003
<p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued)</p> <p>1,000 Preventive Maintenance to Roof Surfc 2,000 Repair Leaks in Tunnel 4,000 Rplc Mirrors & Ballet Rls Exercise Rm 8,000 Rplc Room Divider in Multi-Purpose Rm</p> <p>FAIRVIEW RECREATION CENTER (OLD): 2,000 Preventive Maintenance to Roof Surfc</p> <p>FIRE STATION #5 - SPENARD ROAD: 2,000 Pave Around Drain N/W Cornor Prk Lt 1,000 Replace Carpet in Office 1,500 Install Light Fixtr w/Dimmer In Dorm 1,000 Replace Kitchen Counter Tops</p> <p>FIRE STATION #8 - O'MALLEY: 1,500 Replace Floor Tile in Bathroom 1,000 Replace Counter Tops in Kitchen</p> <p>FIRE STATION #9 - HUFFMAN ROAD: 1,000 Clean & Seal Shakes on Hose Tower 1,000 Replace Roof on Hose Tower 2,000 Connect Drains & Fill in Front of Bld 5,000 Replc Tile & Showers Men's Restroom</p> <p>FIRE STATION #11 - EAGLE RIVER: 2,500 Rplc Tile in Kitchen/Day Room/Bathrm 1,500 Replace Kitchen Counter Tops (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued)</p> <p>FIRE TRAINING CENTER: 7,700 Install Fluorescent Lites Corridors</p> <p>FIRE TRAINING HOSE TOWER: 2,000 Regrout Top Block Hose Tower Rail</p> <p>FIRE VEHICLE MAINTENANCE FACILITY: 5,000 Repair Vehicle Hoists (3)</p> <p>HEALTH & HUMAN SERVICES STORAGE BLDG: 7,000 Replace Roof</p> <p>KLATT ROAD STREET MAINTENANCE FACILITY: 3,000 Preventive Maintenance to Roof Surfc</p> <p>KINCAID PARK SKI CHALET: 3,000 Preventive Maint Roof/Rplc Pavers 7,000 Interior Improve(Paint & Carpet)</p> <p>MABLE T. CAVERLY SENIOR CENTER: 5,000 Upgrade Fire Alarm System 5,000 ADA Upgrades to Bathroom</p> <p>MOUNTAIN VIEW COMMUNITY CENTER: 2,500 Preventive Maintenance to Roof Surfc</p> <p>MOUNTAIN VIEW APD SUBSTATION: 1,300 Replace Entry Doors</p> <p>PIONEER SCHOOL HOUSE COMPLEX: 1,000 Repaint Roof Flashing (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued)</p> <p>POLICE HEADQUARTER FACILITY: 3,000 Instl Siesmic Brace Intr Lites(Dispt)</p> <p>RUSSIAN JACK GREENHOUSE: 2,000 Repr Foundation Leak East Side Door</p> <p>RUSSIAN JACK HOUSE #2: 5,000 Remove/Replc Asphalt Shingle Roof</p> <p>RUSSIAN JACK MAINTENANCE SHOP: 1,000 Repair Damaged Loose Soffits</p> <p>RUSSIAN JACK SKI CHALET: 1,000 Preventive Maintenance to Roof Surfc 2,500 Repair Bathroom Tile/Ceiling Fan 3,000 Replace Carpet</p> <p>SPENARD RECREATION CENTER: 3,500 Preventive Maintenance to Roof Surfc 2,000 Replace Carpet in Multi-Purpose Room 8,000 Replace Security System Components</p> <p>TOWN SQUARE PARK: 4,000 Repr Light Bollards/Ongoing Vandalism</p> <p>VARIOUS FACILITIES: 65,000 Unplanned Emergncy Repair/Vandalism</p> <p>WAREHOUSE #1: 4,000 Preventive Maintenance to Roof Surfc (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>1998 FACILITY UPGRADE PROJECTS UNDER \$10,000 (Continued)</p> <p>WAREHOUSE #2: 4,000 Preventive Maintenance to Roof Surfc</p> <p>WOODLAND PARK SCHOOL: 1,000 Instll Smoke Gaskets on Corridor Door</p> <p>Z. J. LOUSSAC LIBRARY: 7,500 Repr Flashing/Pavers/Masonry 9,500 Upgrade Emergency Lighting System 9,000 Rplc Pblc Conf Rm Uphols/Wall Fabric 2,500 Repair Flag Pole Lights</p> <p>3500 EAST TUDOR ROAD: 9,000 Instl Magnetic Hold Opn/Corridor Drs</p> <p>99 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM</p> <p>The following are a listing of the major facility upgrade projects for 1999:</p> <p>3500 EAST TUDOR ROAD: \$190,000 Install Building Sprinkler System</p> <p>ANCHORAGE MUSEUM OF HISTORY & ART: 15,000 Refinish Upper Level Hardwood Floors 15,000 Replace Service Corridor Flooring 50,000 Replace Gallery Light Fixtures (Continued on Next Page)</p>		<p>O= 680 M= 1,588</p>				
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>99 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>50,000 Replace Carpet in Alaska Gallery 85,000 Cntnue Wall Fabric Replace (Gal 5/6) 80,000 Replace Gallery Carpet</p> <p>ANCHORAGE SENIOR CENTER: 20,000 Replace Carpet Lobby & Dining Area</p> <p>ANIMAL CONTROL CENTER: 15,000 Replace Walk-in Cooler 30,000 Paint Interior Dog Run 11,000 Replace Meeting Room Flooring</p> <p>CLITHEROE CENTER: 10,000 Install Kitchen Fire Protectn System</p> <p>EGAN CONVENTION CENTER: 120,000 Replace concert Stage & Risers</p> <p>FIRE STATION #4 - MACINNES & TUDOR: 35,000 Replace/Upgrade HVAC Sytem</p> <p>KINCAID PARK (NORTH BUNKER) 18,000 Replace Overhead Door</p> <p>PERFORMING ARTS CENTER: 50,000 Carpet Replacement 50,000 Emergency Building Improvements</p> <p>SULLIVAN SPORTS ARENA: (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.D.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>99 MAJOR MUNICIPAL FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>100,000 Upgrade Refrigeration System 300,000 Repave/Restripe Portion of Parkn Lot 50,000 Replace Corroded Water Lines 75,000 Pave Dirt Parking Lot (Southside)</p> <p>WAREHOUSE #2: 20,000 Replace/Upgrade Heating Syetem</p> <p>WOODLAND PARK SCHOOL FACILITY: 810,000 Mechanical System Renovation</p> <p>Z. J. LOUSSAC LIBRARY: 34,000 Window Glazing 15,000 Mdfy Emgncy EVC Syst to Hook-up Elev 20,000 Clean Acoustic Ceiling Panels</p> <p>1999 FACILITY UPGRADE PROJEFCTS UNDER \$10,000 Various Facility Upgrade Project Under \$10,000.</p> <p>2000 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM The following is a listing of the major municipal upgrade projects for 2000: (Continued on Next Page)</p>		<p>O= 300</p>	<p>O= 538 M= 1,255</p>			
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2000 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>3500 EAST TUDOR ROAD FACILITY: 10,000 Rplc Ceiling/Upgrd for Seismic Codes</p> <p>ANCHORAGE MUSEUM OF HISTORY & ART: 60,000 Correct UV Infiltration Problems 20,000 Install Video Srvllnc Syst in Annex</p> <p>ANCHORAGE POLICE DEPARTMENT TRAINING FACILTY: 10,000 Reconstruct Ceiling Sound Deflectors</p> <p>ANCHORAGE POLICE DEPARTMENT HEADQUARTER: 60,000 Replace Carpeting 30,000 Repaint Facility Interior</p> <p>BEN BOEKE ICE ARENA: 100,000 Upgrade Ice Refrigeration System 50,000 Repaint Building Interior 75,000 Repaint Building Exterior</p> <p>CLITHEROE CENTER: 30,000 Repaint Facility Exterior 50,000 Facility Lighting Upgrades</p> <p>CHUGIAK SENIOR CENTER: 46,000 Phase 2 Mechanical Upgrades 30,000 Phase 3 Mechanical Upgrades</p> <p>DEMPSEY ANDERSON ICE ARENA: (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank H-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2000 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>15,000 Repaint Building Exterior EGAN CONVENTION CENTER:</p> <p>100,000 Upgrade HVAC System Controls FAIRVIEW RECREATION CENTER (NEW):</p> <p>10,000 Repaint Building Interior 10,000 Replace Lockers</p> <p>FAIRVIEW RECREATION CENTER (OLD) 10,000 Repaint Building Interior</p> <p>FIRE STATION #5 - SPENARD ROAD: 12,000 Resurface/Rplc Apparatus Room Floor</p> <p>FIRE TRAINING CENTER: 30,000 Replace Interior Carpet</p> <p>FIRE VEHICLE MAINTENANCE FACILITY: 10,000 Remove Paint Room Equipment</p> <p>GRANDVIEW GARDENS LIBRARY: 65,000 Replace/Upgrade Boiler/Controls</p> <p>H. J. MCDONALD MEMORIAL CENTER: 25,000 Rplc Entryway Carpet/Corridor Mattnng</p> <p>KINCAID PARK SKI CHALET: 20,000 Interior Upgrades (Paint/Carpet)</p> <p>MULCAHY BASEBALL PARK COMPLEX: (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2000 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>10,000 Repaint Steel Exterior</p> <p>PARKS & RECREATION ADMINISTRATION FACILITY: 20,000 Refurbish Exterior Block Walls 20,000 Replace Carpet</p> <p>PEDESTRIAN OVERPASSES AND WALKWAYS: 75,000 Resurface/Repaint as Needed</p> <p>PERFORMING ARTS CENTER: 10,000 Code Upgrades/Fire Alarm Upgrades 10,000 Upgrade Humidity System 10,000 Flashing/Roof Upgrades 10,000 Replace Temperature Control Valves</p> <p>SULLIVAN SPORTS ARENA: 150,000 Refurbish Roof</p> <p>TRANSIT ADMINISTRATION BUILDING: 15,000 Replace Exterior Doors</p> <p>TRANSIT MAINTENANCE FACILITY (NEW): 10,000 Replace Exterior Doors</p> <p>WOODLAND PARK SCHOOL: 15,000 Resurface/Repaint Bldg. Exterior 200,000 Remove/Rplc Asbestos Floor Tiles</p> <p>Z. J. LOUSSAC LIBRARY: (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2000 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>20,000 Repaint Building Interior 10,000 Energy Upgrades Exterior Lighting 10,000 Upgrade Flashing/Pavers/Masonry 50,000 Renovate Computer Area 20,000 Upgrade Video Studio 55,000 Replace Theater Curtain 35,000 Refurbish Parking Lot Surface 150,000 Refurbish Assembly Chambers</p> <p>2000 FACILITY UPGRADE PROJECT UNDER \$10,000 Various Facility Upgrade Projects Under \$10,000.</p> <p>2001 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM The following is a listing of the major municipal facility upgrade project for 2001: 3500 EAST TUDOR ROAD FACILITY: 50,000 Restroom Renovation (Phase 2) 20,000 Rpl/Upgrd Exterior Sidewalk Lighting 20,000 Repaint Building Interior (Continued on Next Page)</p>			O= 300	O= 558 M= 1,302		
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2001 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>30,000 Carpet Replacement</p> <p>ANCHORAGE MUSEUM OF HISTORY AND ART:</p> <p>85,000 Contn Wall Fabric Rplc(Gallery 8/9)</p> <p>100,000 Rplc/Upgrd Public Address/Music Syst</p> <p>25,000 Refurbish/Paint Interior Surfaces</p> <p>10,000 Install Shower in Exhibit Prep Area</p> <p>ANCHORAGE SENIOR CENTER:</p> <p>12,000 Carpet Rplc Rec.Room/Classrm/Offices</p> <p>30,000 Enlarge Parking Area</p> <p>18,000 Replace/Upgd Boiler/Hot Water Heater</p> <p>BEN BOEKE ICE ARENA:</p> <p>40,000 Upgrade Rink #2 Heating System</p> <p>CHUGIAK SENIOR CENTER:</p> <p>17,000 Rplc Carpet Center Lobby/Dining Area</p> <p>12,000 Renovate Toilets/12 West Wing Apts.</p> <p>DEMPSEY ANDERSON ICE ARENA:</p> <p>130,000 Install New Roof Membrane</p> <p>EGAN CONVENTION CENTER:</p> <p>150,000 Refurbish/Replace Roof</p> <p>25,000 Replace Restroom Partitions</p> <p>100,000 Upgrade Public Address/Sound System (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2001 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>75,000 Rplc Summit Hall Divider Wall Covrng 52,000 Upgrd Lobby Revolving/Entrance Doors</p> <p>VARIOUS FIRE STATIONS: 40,000 Cnst Roof Over Exterior Fuel Tanks</p> <p>FLEET SERVICES MAINTENANCE SHOP: 45,000 Refurbish Roof</p> <p>GOVERNMENT HILL COMMUNITY CENTER: 18,000 Reinsulate Roof and Attic Area</p> <p>OLD PUBLIC SAFETY BUILDING: 100,000 Rmv/Rplc Asbestos Ceiling/Floor Tile</p> <p>PERFORMING ARTS CENTER: 15,000 Repaint Interior Lobbies 50,000 Carpet Replacement</p> <p>SULLIVAN SPORTS ARENA: 125,000 Repaint Facility Exterior</p> <p>TRANSIT MAINTENANCE FACILITY (NEW): 300,000 Refurbish Seams in EDPM Membrane</p> <p>Z. J. LOUSSAC LIBRARY: 34,000 Continue Window Glazing Project 110,000 Replace Carpet Media Level & Offices 22,000 Upgrade Public Address System</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2001 FACILITY UPGRADE PROJECT UNDER \$10,000 VARIOUS FACILITY UPGRADE PROJECT UNDER \$10,000.</p> <p>2002 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM The following is a listing of the major municipal facility upgrade project for 2002: ANCHORAGE MUSEUM OF HISTORY AND ART: \$ 40,000 Replace/Upgrade Surveillance System 25,000 Upgrade Annex HVAC System ANCHORAGE POLICE DEPARTMENT TRAINING CENTER: 350,000 Install Standby Generator ANCHORAGE POLICE DEPARTMENT HEADQUARTERS: 40,000 Upgrade Roof Surface BEN BOEKE ICE ARENA: 150,000 Upgrade Ceiling Over Rink #2 CLITHROE CENTER: 80,000 Pave Parking Lot 30,000 Recarpet 2nd Floor 20,000 Replace/Upgrade Floor Tile 150,000 Replace Roof & Drainage System CHUGIAK SENIOR CENTER: 50,000 Repaint Building Exterior (Continued on Next Page)</p>				O= 300	O= 524 M= 1,224	
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2002 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>DEMPSEY ANDERSON ICE ARENA: 35,000 Repaint Building Interior 78,000 Upgrade Parking Lot</p> <p>FAIRVIEW RECREATION CENTER (OLD): 80,000 Replace/Upgrade Roof</p> <p>FIRE STATION #3 - AIRPORT HEIGHTS: 65,000 Renovate Kitchen & Living Area</p> <p>FIRE STATION #5 - SPENARD ROAD: 35,000 Upgrade/Renovate Restrooms</p> <p>GOOSE LAKE BATH HOUSE: 30,000 Upgrade Park Restrooms</p> <p>MULCAHY BASEBALL PARK COMPLEX: 20,000 Repaint Wooden Fences</p> <p>MULCAHY FOOTBALL/HOCKEY COMPLEX: 50,000 Insulate/Upgrade Sewer Line</p> <p>PERFORMING ARTS CENTER: 50,000 Emergency Building Renovations</p> <p>RUSSIAN JACK GREENHOUSES: 200,000 Complete Greenhouse Roof Replacement</p> <p>RUSSIAN JACK SKI CHALET: 15,000 Replace/Upgrade Ashpalt Shingles (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2002 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>SPENARD COMMUNITY CENTER: 80,000 Replace/Upgrade Roof</p> <p>Z. J. LOUSSAC LIBRARY: 30,000 Replace Sound System in Theater 45,000 Rplc Sound System Assembly Chambers</p> <p>2002 FACILITY UPGRADE PROJECT UNDER \$10,000 Various Facility Upgrade Project Under \$10,000.</p> <p>2003 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM The following is a listing of the major municipal facility upgrade projects for 2003: ANCHORAGE POLICE DEPARTMENT HEADQUARTERS: \$ 30,000 Repaint Building Exterior ANIMAL CONTROL SHELTER: 12,000 Const Shelter Incmng Aft Hrs Animals BROTHR FRANCIS SHELTER: 16,000 Repaint Building Interior CLITHEROE CENTER: (Continued on Next Page)</p>					O= 300	O= 550 M= 1,284
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2003 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>40,000 Purch/Assemble New Maintenance Shop 30,000 Kitchen Gas Conversion 50,000 Chnage Out Single Pane Windows</p> <p>DEMPSEY ANDERSON ICE ARENA: 100,000 Upgrate Refrigeration System</p> <p>EGAN CONVENTION CENTER: 200,000 Replace Carpet in Explorer Hall 220,000 Rplc Main Components Lobby Escalator</p> <p>FIRE STATION #1 - DOWNTOWN: 25,000 Replace/Upgrade Overhead Doors</p> <p>FIRE STATION #9 - HUFFMAN ROAD: 15,000 Install Emergency Generator</p> <p>H. J. MCDONALD MEMORIAL CENTER: 20,000 Repaint Interior Walls</p> <p>HILLSIDE PARK: 35,000 Crrct Light Pollution frm/Trail Lite</p> <p>KINCAID PARK SKI CHALET: 70,000 Replace/Upgrade Roof</p> <p>MABLE T. CAVERLY SENIOR CENTER: 30,000 Upgrade HVAC System</p> <p>MOUNTAIN VIEW COMMUNITY CENTER: (Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2003 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>20,000 Replace/Upgrade Roof NORTHWOOD STREET MAINTENANCE SHOP (KLOEP): 25,000 Renovate Shop & Office Area OLD PUBLIC SAFETY BUILDING: 30,000 Replace/Upgrade Roof - Admin Area 50,000 Upgrd Fire Alarm in Admin Area/Jail 10,000 Reomove Old Halon System PERFORMING ARTS CENTER: 50,000 Ongoing Carpet Replacement 100,000 Emergency Building Renovations 10,000 Upgrade Roof and Flashing 15,000 Repaint Interior Lobby PIONEER SCHOOL HOUSE COMPLX: 15,000 Replace/Upgrade Roof PUBLIC HEALTH FACILITY: 20,000 Overhaul/Upgrade Boilers SOUTH RUSSIAN JACK PICNIC AREA: 20,000 Replace/Upgrade Restrooms SPENARD RECREATION CENTER:r 30,000 Repaint Building Interior SULLIVAN SPORTS ARENA: (Continued on Next Page)</p>						
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>2003 MAJOR FACILITY UPGRADE PROJECTS MATCHING GRANT PROGRAM (Continued)</p> <p>100,000 Upgrade HVAC Equipment</p> <p>TRANSIT ADMINISTRATION BUILDING: 37,000 Replace Carpet 18,000 Repaint Building Interior</p> <p>WAREHOUSE #2: 11,000 Replace Carpet</p> <p>WOODLAND PARK SCHOOL: 175,000 Replace/Upgrade Exterior Windows</p> <p>Z. J. LOUSSAC LIBRARY: 30,000 Upgrd Audience Seating in Theater 25,000 Upgrade Exterior Lighting 150,000 Extend Stair Cover to Spacefram</p> <p>2003 FACILITY UPGRADE PROJECT UNDER \$10,000 Various Facility Upgrade Projects Under \$10,000.</p>						0= 300
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Facility Improv./Renovation					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
Sub-Total(s)	O= 839 M= 1,257	O= 980 M= 1,588	O= 838 M= 1,255	O= 858 M= 1,302	O= 824 M= 1,224	O= 850 M= 1,284
Category Total	2,096	2,568	2,093	2,160	2,048	2,134
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>ANCHORAGE POLICE DEPARTMENT FLEET PURCHASES Additional and Replacement Police Vehicles as follows (1998)</p> <p>30,000 Range/Armor Van H.D 23,000 Prisoner Transport Van 58,000 2 Sport Utility 4X4 @ 29,000 each 595,000 28 Patrol Vehicles (marked & unmarked) @ 21,250 each \$ 161,460 30 Police Accessory Packages ----- \$ 867,460</p> <p style="margin-left: 40px;">Retained Earnings \$ 803,135 Contributions -0- Auction Proceeds 18,575 Insurance Recovery 45,750 ----- 867,460</p> <p>STREET MAINTENANCE FLEET PURCHASES 1998 Replacement and Additional Equipment \$ 115,000 Street Sweeper 115,000 Street Sweeper 165,000 Patcher Unit (Continued on Next Page)</p>	0= 867	0= 900	0= 900	0= 900	0= 900	0= 850
<p>STREET MAINTENANCE FLEET PURCHASES 1998 Replacement and Additional Equipment \$ 115,000 Street Sweeper 115,000 Street Sweeper 165,000 Patcher Unit (Continued on Next Page)</p>	0= 881	0= 1,000	0= 1,500	0= 2,000	0= 2,000	0= 1,000
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.D.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>STREET MAINTENANCE FLEET PURCHASES (Continued)</p> <p>170,000 Crawler-Dozer 50,000 Rubber Tired Roller 100,000 Steel Drum Roller 70,000 Loader/Backhoe 110,000 Screening Plant 55,000 De-Icer/Water Tank/St.Flusher 55,000 De-Icer/Water Tank/St.Flusher 55,000 De-Icer/Water Tank/St.Flusher 180,000 AWD Grader 180,000 AWD Grader 20,000 IMAC Ice Buster 20,000 IMAC Ice Buster 20,000 IMAC Ice Buster 26,320 15 Passenger Van</p> <p>ADDITIONAL EQUIPMENT</p> <p>62,500 C.C.Truck w/S.B.& Air Compressor 62,500 C.C.Truck w/S.B.& Air Compressor</p> <p>----- \$1,631,320</p> <p style="margin-left: 100px;">Retained Earnings \$ 799,660 Auction Proceeds 81,660 G.O. Bonds* 750,000</p> <p>(Continued on Next Page)</p>						
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>STREET MAINTENANCE FLEET PURCHASES (Continued) *Budgeted under Section 6-Public Works Misc.</p> <p>GENERAL GOVERNMENT FLEET PURCHASE General Government replacement vehicles and equipment as follows: 1998: MISD - Reprographics, Records Management: \$ 22,000 AWD Cargo Minivan ----- \$ 22,000 TOTAL Retained Earnings \$ 15,743 Contributions 6,257</p> <p>PUBLIC WORKS - CODE ABATEMENT \$ 18,600 1/2 Ton Pickup 4x4 ----- \$ 18,600 TOTAL Retained Earnings \$ 8,900 Contributions \$ 9,700</p> <p>PUBLIC WORKS - ZONING ENFORCEMENT \$ 18,600 1/2 Ton Pickup Ext. Cab 4x4 ----- 18,600 TOTAL (Continued on Next Page)</p>	0= 115	0= 300	0= 300	0= 300	0= 300	0= 250
				1998 - 2003		

**MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM**

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>GENERAL GOVERNMENT FLEET PURCHASE (Continued)</p> <p align="right">Contributions \$ 18,600</p> <p>PUBLIC WORKS - BUILDING SAFETY</p> <p>\$ 55,800 Three 1/2 Ton Pickups Ext. Cab</p> <p>----- 4x4 @ 18,600</p> <p>\$ 55,800 TOTAL</p> <p align="right">Contributions \$ 55,800</p>						
<p>PARKS & RECREATION FLEET EQUIPMENT</p> <p>Parks and Recreation replacement and new equipment as follows:</p> <p>1998:</p> <p>\$ 107,700 Six 1/2 Ton Pickups</p> <p>----- 2WD @ 17,950 each</p> <p>107,700 TOTAL</p> <p align="right">Retained Earnings \$ 97,980</p> <p align="right">Auction Proceeds \$ 9,800</p>	0= 108	0= 100	0= 100	0= 100	0= 100	0= 100
<p>EQUIPMENT MAINTENANCE PURCHASES</p> <p>PROPERTY & FACILITY MANAGEMENT FLEET SERVICES</p> <p>1998:</p> <p>\$ 25,000 3/4 Ton Pick Up 4x4 w/liftgate</p> <p>5,000 Heavy Duty Jacks</p> <p align="center">(Continued on Next Page)</p>	0= 63	0= 100	0= 100	0= 100	0= 100	0= 90
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
<p>EQUIPMENT MAINTENANCE PURCHASES (Continued)</p> <p>1,500 Work Bench Grinder 1,000 Drill Press 7,500 Waste Oil Burner 7,500 Waste Oil Brner 15,000 Exhaust System (Kloop Maint.) ----- 62,500</p> <p style="padding-left: 100px;">Retained Earnings \$ 59,000 Auction Proceeds \$ 3,500</p> <p>NATURAL GAS IMPLEMENTATION PROGRAM The scope of this project includes the development of a natural gas vehicle conversion program of government vehicles fueled by natural gas to establish a permanent and viable clean fuels program in the Anchorage bowl. The State of Alaska and the Municipality of Anchorage will work together to implement the program. This project will ultimately result in a fleet of about 250 natural gas powered Municipal and State vehicles. The scope of the project (Continued on Next Page)</p>						
		<p>D= 63 F= 637</p>	<p>D= 40 F= 410</p>			
				1998 - 2003		

MUNICIPALITY OF ANCHORAGE
1998 - 2003 CAPITAL IMPROVEMENT PROGRAM

Department Property & Facility Management	Category Fleet Services					
PROJECT TITLE AND DESCRIPTION	(000's) S-State B-Bond A-Assmt D-D.O.T. F-Federal O-Other H-Heritage Land Bank M-Matching State					
	1998	1999	2000	2001	2002	2003
NATURAL GAS IMPLEMENTATION PROGRAM (Continued) also includes an education and public awareness program.						
----- Sub-Total(s)		D= 63 F= 637 O= 2,034	D= 40 F= 410 O= 2,900	O= 3,400	O= 3,400	O= 2,290
Category Total	2,034	3,100	3,350	3,400	3,400	2,290
*****	*****	*****	*****	*****	*****	*****
Department Total(s)		D= 63 F= 637 O= 2,873 M= 1,257	D= 40 F= 410 O= 3,738 M= 1,255	O= 4,258 M= 1,302	O= 4,224 M= 1,224	O= 3,140 M= 1,284
Grand Total of Property & Facility Management	4,130	5,668	5,443	5,560	5,448	4,424
				1998 - 2003		