

Submitted By: Chairman of the Assembly at
the Request of the Mayor
Prepared By: Office of Management &
Budget
For Reading: October 4, 2016

ANCHORAGE, ALASKA
AO 2016 - 102

**AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING
FUNDS FOR THE 2017 GENERAL GOVERNMENT OPERATING BUDGET FOR THE
MUNICIPALITY OF ANCHORAGE**

WHEREAS, on October 25 and November 1, 2016, as duly advertised, public hearings were held for
the 2017 General Government Operating Budget in accordance with Charter Section 13.04; and

WHEREAS, the General Government Operating Budget for 2017 is now ready for adoption and
appropriation of funds in accordance with Charter Section 13.05; now therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The General Government Operating Budget for 2017 is hereby adopted for the
Municipality of Anchorage.

Section 2. The direct cost amounts set forth for the 2017 fiscal year for the following operating
departments and/or agencies are hereby appropriated for the 2017 fiscal year:

| Department/Agency | 2017 Direct Cost | 2017 Debt Service | 2017 Total Direct Cost |
|----------------------------------|------------------------|-------------------------|------------------------------|
| GENERAL GOVERNMENT | | | |
| Assembly | \$ 3,388,823 | \$ - | \$ 3,388,823 |
| Chief Fiscal Officer | 468,906 | - | 468,906 |
| Development Services | 11,125,460 | - | 11,125,460 |
| Economic & Community Development | 10,411,157 | 903,974 | 11,315,131 |
| Employee Relations | 3,632,519 | - | 3,632,519 |
| Equal Rights Commission | 804,708 | - | 804,708 |
| Finance | 13,652,745 | - | 13,652,745 |
| Anchorage Fire Department | 93,083,898 | 4,844,644 | 97,928,542 |
| Health & Human Services | 11,197,734 | 291,705 | 11,489,439 |
| Information Technology | 19,074,546 | 898,680 | 19,973,226 |
| Internal Audit | 726,564 | - | 726,564 |
| Library | 8,247,276 | - | 8,247,276 |
| Maintenance & Operations | 42,337,167 | 44,621,119 | 86,958,286 |
| Management & Budget | 1,049,764 | - | 1,049,764 |
| Mayor | 1,823,703 | - | 1,823,703 |
| Municipal Attorney | 7,372,535 | - | 7,372,535 |
| Municipal Manager | 12,150,147 | 1,050,899 | 13,201,046 |
| Parks & Recreation | 18,744,749 | 3,214,944 | 21,959,693 |
| Planning | 3,344,192 | - | 3,344,192 |
| Anchorage Police Department | 108,671,877 | 252,428 | 108,924,305 |

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget

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| | 2017 Direct Cost | 2017 Debt Service | 2017 Total Direct Cost |
|---------------------------------------|------------------------|-------------------------|------------------------------|
| 1 Department/Agency | | | |
| 2 Project Management & Engineering | 6,568,831 | - | 6,568,831 |
| 3 Public Transportation | 22,503,186 | 482,017 | 22,985,203 |
| 4 Public Works Administration | 11,855,987 | - | 11,855,987 |
| 5 Purchasing | 1,795,161 | - | 1,795,161 |
| 6 Real Estate | 7,833,579 | - | 7,833,579 |
| 7 Non-Departmental (TANS DS Fund 101) | - | 214,048 | 214,048 |
| 8 Traffic | 5,513,595 | - | 5,513,595 |
| 9 Fund 202 Convention Ctr Reserve | 13,430,952 | - | 13,430,952 |
| 10 GRAND TOTAL GENERAL GOVERNMENT | <u>\$ 440,809,761</u> | <u>\$ 56,774,458</u> | <u>\$ 497,584,219</u> |

11
12 **Section 3.** The function cost amounts set forth for the 2017 fiscal year for the following operating
13 funds are hereby appropriated:

| | 2017 Function Cost | 2017 Debt Service | 2017 Total Function Cost |
|--|--------------------------|-------------------------|--------------------------------|
| 14 Fund No. Fund Description | | | |
| 15 <u>GENERAL FUNDS</u> | | | |
| 16 101000 Areawide General | \$ 121,881,717 | \$ 3,586,006 | \$ 125,467,723 |
| 17 104000 Chugiak Fire SA | 1,305,333 | - | 1,305,333 |
| 18 105000 Glen Alps SA | 347,873 | - | 347,873 |
| 19 106000 Girdwood Valley SA | 2,651,773 | 12,350 | 2,664,123 |
| 20 111000 Birchtree/Elmore LRSA | 295,859 | - | 295,859 |
| 21 112000 Sec. 6/Campbell Airstrip LRSA | 155,072 | - | 155,072 |
| 22 113000 Valli-Vue Estates LRSA | 124,939 | - | 124,939 |
| 23 114000 Skyranch Estates LRSA | 36,603 | - | 36,603 |
| 24 115000 Upper Grover LRSA | 15,477 | - | 15,477 |
| 25 116000 Raven Woods/Bubbling Brook LRSA | 19,877 | - | 19,877 |
| 26 117000 Mt. Park Estates LRSA | 34,555 | - | 34,555 |
| 27 118000 Mt. Park/Robin Hill RRSA | 163,134 | - | 163,134 |
| 28 119000 Chugiak/Birchwood/Eagle River RRSA | 7,119,369 | - | 7,119,369 |
| 29 121000 Eaglewood Contributing RSA | 106,846 | - | 106,846 |
| 30 122000 Gateway Contributing RSA | 2,154 | - | 2,154 |
| 31 123000 Lakehill LRSA | 52,994 | - | 52,994 |
| 32 124000 Totem LRSA | 27,221 | - | 27,221 |
| 33 125000 Paradise Valley South LRSA | 16,182 | - | 16,182 |
| 34 126000 SRW Homeowners LRSA | 58,959 | - | 58,959 |
| 35 129000 Eagle River Street Light SA | 386,271 | - | 386,271 |
| 36 131000 Anchorage Fire SA | 78,143,289 | 3,891,731 | 82,035,020 |
| 37 141000 Anchorage Roads & Drainage SA | 26,262,049 | 44,621,119 | 70,883,168 |
| 38 142000 Talus West LRSA | 150,198 | - | 150,198 |
| 39 143000 Upper O'Malley LRSA | 720,858 | - | 720,858 |
| 40 144000 Bear Valley LRSA | 51,122 | - | 51,122 |
| 41 145000 Rabbit Creek View/Heights LRSA | 107,514 | - | 107,514 |
| 42 146000 Villages Scenic Parkway LRSA | 22,784 | - | 22,784 |
| 43 147000 Sequoia Estates LRSA | 20,784 | - | 20,784 |
| 44 148000 Rockhill LRSA | 50,524 | - | 50,524 |
| 45 149000 South Goldenview Area RRSA | 684,931 | - | 684,931 |

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget

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| Fund No. | Fund Description | 2017 Function Cost | 2017 Debt Service | 2017 Total Function Cost |
|----------|----------------------------------|--------------------------|-------------------------|--------------------------------|
| 150000 | Homestead LRSA | 22,780 | - | 22,780 |
| 151000 | Anchorage Metropolitan Police SA | 120,816,356 | 252,428 | 121,068,784 |
| 161000 | Anchorage Parks & Recreation SA | 17,617,864 | 2,857,465 | 20,475,329 |
| 162000 | Eagle River/Chugiak Parks/Rec SA | 4,401,917 | 357,479 | 4,759,396 |
| 163000 | Anchorage Building Safety SA | 7,527,650 | - | 7,527,650 |
| 164000 | Public Finance & Investment Fund | 1,847,951 | - | 1,847,951 |
| | Subtotal General Funds | \$ 393,250,779 | \$ 55,578,578 | \$ 448,829,357 |
| | <u>SPECIAL REVENUE FUNDS</u> | | | |
| 202020 | Convention Center Reserves | \$ 13,430,952 | \$ - | \$ 13,430,952 |
| 221000 | Heritage Land Bank | 1,170,410 | - | 1,170,410 |
| | Subtotal Special Revenue Funds | \$ 14,601,362 | \$ - | \$ 14,601,362 |
| | <u>DEBT SERVICE FUNDS</u> | | | |
| 301000 | PAC Surcharge Revenue Bond | - | 297,200 | 297,200 |
| | Subtotal Debt Service Fund | \$ - | \$ 297,200 | \$ 297,200 |
| | <u>INTERNAL SERVICE FUNDS</u> | | | |
| 602000 | Self-Insurance | \$ 1,172,863 | \$ - | \$ 1,172,863 |
| 607000 | Information Technology | (5,654,787) | 898,680 | (4,756,107) |
| | Subtotal Internal Service Funds | \$ (4,481,924) | \$ 898,680 | \$ (3,583,244) |
| | GRAND TOTAL GENERAL GOVERNMENT | \$ 403,370,217 | \$ 56,774,458 | \$ 460,144,675 |

Section 4. The amount of FIVE MILLION SEVEN HUNDRED THOUSAND DOLLARS (\$5,700,000) is appropriated from the MOA Trust Fund (730000) as a contribution to the 2017 General Government Operating Budget, Areawide General Fund (101000) as revenue appropriated in support of operations.

Section 5. The 2017 Operating Budget for the Police and Fire Retiree Medical Administration Fund (165000) is adopted and appropriated as supported by contributions from 2017 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of TWO HUNDRED FORTY-FOUR THOUSAND FIVE HUNDRED THREE DOLLARS (\$244,503);
- Fund 165000 function cost is appropriated in an amount of TWO HUNDRED FORTY-FIVE THOUSAND THREE HUNDRED ELEVEN DOLLARS (\$245,311).

Section 6. The amount of ONE MILLION ONE HUNDRED SIXTY-SIX THOUSAND EIGHTY-SIX DOLLARS (\$1,166,086) of anticipated assessment revenues from the Downtown Improvement District, Special Assessment District ISD97, is appropriated to the Public Services Special Assessment District Fund (271000), for 2017 services benefiting property owners within said assessment district.

Section 7. The 2016 Operating Budget for the Police and Fire Retiree Medical Liability Fund (281000) is adopted and appropriated as supported by contributions from 2017 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE MILLION SIX HUNDRED THIRTY-NINE THOUSAND FOUR HUNDRED FORTY-EIGHT DOLLARS (\$3,639,448);

- Fund 281000 function cost is appropriated in an amount of THREE MILLION SIX HUNDRED FIFTY-FIVE THOUSAND SEVEN HUNDRED SIXTY-ONE DOLLARS (\$3,655,761).

Section 8. The 2017 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is adopted and appropriated from anticipated income included as expenditures in the General Government Operating Budget Departments.

- Equipment Maintenance (Fleet) direct cost is appropriated in an amount of ELEVEN MILLION EIGHT HUNDRED SIXTY-FIVE THOUSAND SIX HUNDRED EIGHTY DOLLARS (\$11,865,680);

- Fund 601000 function cost is appropriated in an amount of THIRTEEN MILLION FIVE HUNDRED SEVENTY-ONE THOUSAND FIVE HUNDRED TWENTY-THREE DOLLARS (\$13,571,523).

Section 9. The 2017 Operating Budget for the Police and Fire Retirement System Fund (715000) is adopted and appropriated from anticipated investment income of the Fund as approved by the Anchorage Police and Fire Retirement System Board:

- Police and Fire Retirement Agency direct cost is appropriated in an amount of EIGHT HUNDRED THIRTY-FIVE THOUSAND NINE HUNDRED SIXTEEN DOLLARS (\$835,916);

- Fund 715000 function cost is appropriated in an amount of EIGHT HUNDRED NINETY-THREE THOUSAND THREE HUNDRED TEN DOLLARS (\$893,310).

Section 10. The amount of EIGHT MILLION SIX HUNDRED NINETY-ONE THOUSAND EIGHT HUNDRED FIFTY-THREE DOLLARS (\$8,691,853) of anticipated E911 Surcharge revenue is hereby appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2017.

Section 11. This ordinance shall take effect upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this ____ day of _____, 2016.

Chair of the Assembly

ATTEST:

Municipal Clerk

MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

AM No. 580 - 2016

Meeting Date: October 4, 2016

From: MAYOR

**Subject: AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE
ADOPTING AND APPROPRIATING FUNDS FOR THE 2017
GENERAL GOVERNMENT OPERATING BUDGET FOR THE
MUNICIPALITY OF ANCHORAGE**

The 2017 Municipal Budget continues to move Anchorage forward, despite the state's economic and budgetary challenges. The State's predicament highlights the Municipality's need to enhance its independence and self-sufficiency. Historically, the State and Municipality have operated as two meshed systems, developing and supporting infrastructure and services together. With increasing responsibilities shifted to the Municipality, Anchorage's fiscal system must adapt. In 2017, this means a combination of cuts and additional revenues to ensure we have the means to invest in public safety and provide local services that support a safe, secure, and strong Anchorage.

Between cost shifts from the state, increases to labor and health care costs, the SAP software project, and the continued refusal of the state's Regulatory Commission to allow the taxpayers of Anchorage to collect a dividend from the municipally owned ML&P, we began the 2017 budget process in a \$40 million dollar hole. Through a combination of cuts and cost saving measures, from fuel savings to fleet freezes, we cut costs and restrained growth. We will also continue to aggressively pursue shared services opportunities with the State, ASD, and Joint Base Elmendorf Richardson to further reduce costs and retain the quality levels of service.

The 2017 Budget continues to prioritize rebuilding our police force. Our department must be right-sized, so that it is capable of pro-active law enforcement and crime prevention. In 2017, this translates to two full academies, a lateral academy to replace retiring officers, and the addition of 56 new officers.

THE ADMINISTRATION RECOMMENDS APPROVAL.

| | |
|-------------------------|--------------------------------------|
| Prepared by: | Lance Wilber, Director, OMB |
| Concur: | Robert E. Harris, CFO |
| Concur: | William Falsey, Municipal Attorney |
| Concur: | Michael K. Abbott, Municipal Manager |
| Respectfully submitted: | Ethan Berkowitz, Mayor |

2017 Proposed General Government Operating Budget

| | | Funding Sources | | | | | | | | | |
|--------|------------------------|--|--------|------------------|------------------|----------------|---------------------------|---------------|-----------------------|----------------------------------|-------------------------------------|
| Line # | Department | Description | Fund | Filled Positions | Vacant Positions | Direct Costs | Non-Property Tax Revenues | IGC | Fund Balance (All GG) | Property Tax Under Charter Limit | Property Tax SAs with Max Tax Rates |
| 1 | | | | | | | | | | | |
| 2 | | 2016 Revised General Government Operating Budget | | | | \$ 489,755,292 | \$ 164,095,064 | \$ 36,730,695 | \$ 4,348,042 | \$ 266,494,607 | \$ 18,086,886 |
| 3 | | | | | | | | | | | |
| 4 | | 2017 Continuation | | | | | | | | | |
| 5 | Multiple | Labor | Multi | - | (6) | 9,194,357 | - | - | 335,139 | 8,842,170 | 17,050 |
| 6 | Multiple | Non-Labor | Multi | - | - | (4,662,527) | - | - | (75,000) | (4,702,526) | 114,999 |
| 7 | Multiple | Non-Labor - Debt Service | Multi | - | - | (102,230) | 3,500 | - | - | (220,606) | 114,876 |
| 8 | Multiple | IGCs | Multi | - | - | - | - | - | - | - | - |
| 9 | Multiple | Fund Balance | Multi | - | - | - | - | - | (4,162,786) | 4,162,786 | - |
| 10 | Multiple | Revenues | Multi | - | - | 96,031 | (2,635,249) | (6) | 1,267,890 | 1,566,603 | (103,211) |
| 11 | | Total 2017 Continuation | | - | (6) | \$ 4,525,631 | \$ (2,631,749) | \$ (6) | \$ (2,634,757) | \$ 9,648,427 | \$ 143,714 |
| 12 | | | | | | | | | | | |
| 13 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 494,280,923 | \$ 161,463,315 | \$ 36,730,689 | \$ 1,713,285 | \$ 276,143,034 | \$ 18,230,600 |
| 14 | | Revenue Adjustments | | | | | | | | | |
| 15 | Taxes & Reserve | AO to be submitted in October - Increase MOA Trust Fund payout from 4.0% to 4.25% | 101000 | - | - | - | 400,000 | - | - | (400,000) | - |
| 16 | Taxes & Reserve | Dividend - Port of Anchorage | 101000 | - | - | - | 500,000 | - | - | (500,000) | - |
| 17 | Taxes & Reserve | Dividend - Solid Waste Services Disposal | 101000 | - | - | - | 1,142,839 | - | - | (1,142,839) | - |
| 18 | Taxes & Reserve | Marijuana Tax - per Treasury 08/16/16 - Treasury projection is between \$1M and 3M, this adjustment takes the total 2017 budget to the high-point of \$3M. | 101000 | - | - | - | 2,299,080 | - | - | (2,299,080) | - |
| 19 | | Total Revenue Adjustments | | - | - | \$ - | \$ 4,341,919 | \$ - | \$ - | \$ (4,341,919) | \$ - |
| 20 | | | | | | | | | | | |
| 21 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 494,280,923 | \$ 165,805,234 | \$ 36,730,689 | \$ 10,657,854 | \$ 262,856,546 | \$ 18,230,600 |
| 22 | | O&M on Voter Approved Debt | | | | | | | | | |
| 23 | Parks & Recreation | Voter Approved Bond O&M - ONE-TIME - Annual (20 year) contribution of \$100K to reserve for pools re 2007 Proposition 4, AO 2007-148(S), to renovate, replace and renew pool facilities. | 161000 | - | - | 100,000 | - | - | - | 100,000 | - |
| 24 | M&O | Voter Approved Bond O&M - ONE-TIME - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve. | 101000 | - | - | 340,000 | - | - | - | 340,000 | - |
| 25 | M&O | Voter Approved Bond O&M - 2014 Bond Proposition 5, AO 2014-20. | 141000 | - | - | 50,000 | - | - | - | 50,000 | - |
| 26 | Traffic | Voter Approved Bond O&M - 2014 Bond Proposition 5, AO 2014-20. | 141000 | - | - | 40,000 | - | - | - | 40,000 | - |
| 27 | M&O | Voter Approved Bond O&M - 2015 Bond Proposition 5, AO 2015-4. | 141000 | - | - | 431,000 | - | - | - | 431,000 | - |
| 28 | Parks & Recreation | Voter Approved Bond O&M - 2016 Bond Proposition 4, AO 2015-135. | 161000 | - | - | 159,000 | - | - | - | 159,000 | - |
| 29 | M&O | Voter Approved Bond O&M - 2016 Bond Proposition 5, AO 2015-134. | 141000 | - | - | 141,250 | - | - | - | 141,250 | - |
| 30 | | Total O&M on Voter Approved Debt | | - | - | \$ 1,261,250 | \$ - | \$ - | \$ - | \$ 1,261,250 | \$ - |
| 31 | | | | | | | | | | | |
| 32 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 495,542,173 | \$ 165,805,234 | \$ 36,730,689 | \$ 10,657,854 | \$ 264,117,796 | \$ 18,230,600 |
| 33 | | SAP Related Costs | | | | | | | | | |
| 34 | Information Technology | SAP Advanced Business Applications Developer (ABAP) will support production configuration and assist in functional change requests. July start. | 607000 | - | 1 | 58,349 | - | - | 58,349 | - | - |
| 35 | Information Technology | SAP Basis Developer for providing SAP Basis support for environment including, SAP HANA, BW on HANA, and other SAP products. July start. | 607000 | - | 1 | 58,349 | - | - | 58,349 | - | - |
| 36 | Information Technology | SAP Technical Analyst will support planning and development SAP system enhancements, configuration changes and projects. Analyze business requirements for processes and provide effective solutions to all issues. July start. | 607000 | - | 1 | 58,349 | - | - | 58,349 | - | - |
| 37 | Information Technology | SAP Security Administrator perform security audits and analyze user profiles to maintain proper software configuration settings. July start. | 607000 | - | 1 | 58,349 | - | - | 58,349 | - | - |
| 38 | Information Technology | SAP Go-Live Stabilization Efforts for 4 weeks | 607000 | - | - | 1,329,742 | - | - | 1,329,742 | - | - |
| 39 | Information Technology | SAP Application Management Services (AMS) to assist, troubleshoot, and work to resolve IT issues related to the SAP software system. | 607000 | - | - | 1,000,000 | - | - | 1,000,000 | - | - |
| 40 | Information Technology | HEC environment dedicated circuit. This expenditure is for the annual cost of the line between both parties ensuring reliable and secure connectivity. | 607000 | - | - | 54,000 | - | - | 54,000 | - | - |

2017 Proposed General Government Operating Budget

| | | Funding Sources | | | | | | | | | |
|--------|------------------------|---|---------|------------------|------------------|----------------|---------------------------|---------------|-----------------------|----------------------------------|-------------------------------------|
| Line # | Department | Description | Fund | Filled Positions | Vacant Positions | Direct Costs | Non-Property Tax Revenues | IGC | Fund Balance (All GG) | Property Tax Under Charter Limit | Property Tax SAs with Max Tax Rates |
| 41 | Information Technology | HEC S/W Maintenance covering the additional annual cost of hosting SAP in the HEC environment. | 607000 | - | - | 277,936 | - | - | 277,936 | - | - |
| 42 | Information Technology | Maintenance of Electronic Content Management Licenses purchased for development within the SAP system. | 607000 | - | - | 21,656 | - | - | 21,656 | - | - |
| 43 | Information Technology | Master Lease Interest on SAP capital funding. | 607000 | - | - | 359,972 | - | - | 359,972 | - | - |
| 44 | Information Technology | SAP related depreciation | 607000 | - | - | 3,557,670 | - | - | 3,557,670 | - | - |
| 45 | Information Technology | Eliminate SAP project facilities and equipment - Sunshine Mall, etc | 101000 | - | - | (165,000) | - | - | (165,000) | - | - |
| 46 | Finance | Eliminate SAP backfill professional services | 101000 | - | - | (425,104) | - | - | - | (425,104) | - |
| 47 | Information Technology | Eliminate three SAP backfill positions in July | 607000 | (3) | - | (209,736) | - | - | (209,736) | - | - |
| 48 | Employee Relations | Eliminate three SAP backfill positions in July | 101000 | (2) | (1) | (142,347) | - | - | - | (142,347) | - |
| 49 | Finance | Eliminate three SAP backfill positions in July | 101000 | (1) | (2) | (147,406) | - | - | - | (147,406) | - |
| 50 | Fire | Eliminate one SAP backfill position in July | 131000 | (1) | - | (58,577) | - | - | - | (58,577) | - |
| 51 | OMB | Eliminate one SAP backfill position in July | 101000 | - | (1) | (56,111) | - | - | - | (56,111) | - |
| 52 | Purchasing | Eliminate one SAP backfill position in July | 101000 | (1) | - | (53,664) | - | - | - | (53,664) | - |
| 53 | | Total SAP Related Costs | | (8) | - | \$5,576,427 | \$ - | \$ - | \$ 6,459,636 | \$ (883,209) | \$ - |
| 54 | | | | | | | | | | | |
| 55 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 501,118,600 | \$ 165,805,234 | \$ 36,730,689 | \$ 17,117,490 | \$ 263,234,587 | \$ 18,230,600 |
| 56 | | Expenditure Adjustments - Public Safety Ongoing | | | | | | | | | |
| 57 | Fire | 2017 Cont. AWWU charge AFD for fire hydrant use - estimated increase over 20 | 131000 | - | - | 245,542 | - | - | - | 245,542 | - |
| 58 | Police | 2017 Contribution to P&F Trust - increase a total of \$3.3M between Fire and Police departments | 151000 | - | - | 1,643,738 | - | - | - | 1,643,738 | - |
| 59 | Fire | 2017 Contribution to P&F Trust - increase a total of \$3.3M between Fire and Police departments | 131000 | - | - | 1,654,446 | - | - | - | 1,654,446 | - |
| 60 | Police | Prisoner Care Agreement escalator | 151000 | - | - | 928,000 | - | - | - | 928,000 | - |
| 61 | Police | Labor for June academy - 28 new recruits (\$66,154 x 28) | 151000 | - | 28 | 1,852,312 | - | - | - | 1,852,312 | - |
| 62 | Police | Labor for December academy - 28 new recruits (\$9,451 x 28) | 151000 | - | 28 | 264,628 | - | - | - | 264,628 | - |
| 63 | Fire | Public Safety Pay Plan - no cost of living increase in 2017 | Multi | - | - | (66,556) | - | - | - | (66,556) | - |
| 64 | Police | Public Safety Pay Plan - no cost of living increase in 2017 | 151000 | - | - | (54,479) | - | - | - | (54,479) | - |
| 65 | | Total Expenditure Adjustments - Public Safety Ongoing | | - | 56 | \$ 6,467,631 | \$ - | \$ - | - | \$ 6,467,631 | \$ - |
| 66 | | | | | | | | | | | |
| 67 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 507,586,231 | \$ 165,805,234 | \$ 36,730,689 | \$ 17,117,490 | \$ 269,702,218 | \$ 18,230,600 |
| 68 | | Expenditure Adjustments - One-Time | | | | | | | | | |
| 69 | Police | ONE-TIME - Academy funding for recruiting and backgrounds of new sworn officers | 151000 | - | - | 171,700 | - | - | - | 171,700 | - |
| 70 | Police | ONE-TIME - Academy training supplies for two academies: June (up-to 28 recruits) & December (up-to 28 recruits) & a lateral academy (up-to 6 recruits) | 151000 | - | - | 387,004 | - | - | - | 387,004 | - |
| 71 | Police | ONE-TIME - Academy outfitting supplies (uniforms, body armor, radio, etc) for a second academy up-to 28 recruits and a lateral academy up-to 6 recruits | 151000 | - | - | 465,766 | - | - | - | 465,766 | - |
| 72 | Multiple | ONE-TIME - Reduction in fleet rental rates | various | - | - | (2,018,388) | - | - | (25,143) | (1,957,905) | (35,340) |
| 73 | | Total Expenditure Adjustments - One-Time | | - | - | \$ (993,918) | \$ - | \$ - | \$ (25,143) | \$ (933,435) | \$ (35,340) |
| 74 | | | | | | | | | | | |
| 75 | | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | \$ 506,592,313 | \$ 165,723,234 | \$ 37,439,538 | \$ 9,742,651 | \$ 264,601,782 | \$ 18,371,671 |
| 76 | | Expenditure Adjustments - Department Reductions and Efficiencies | | | | | | | | | |
| 77 | CFO | Reduce professional services for cost savings | 101000 | - | - | (8,839) | - | - | - | (8,839) | - |
| 78 | Development Services | Eliminate filled Civil Engineer position for cost savings | 101000 | (1) | - | (156,897) | - | - | - | (156,897) | - |
| 79 | Development Services | Reduce non-labor for cost savings | 101000 | - | - | (43,000) | - | - | - | (43,000) | - |
| 80 | ECD | Transfer from Municipal Manager Department - Chief Innovation Officer position | 101000 | 1 | - | 142,722 | - | - | - | 142,722 | - |
| 81 | ECD | Workforce Development | 101000 | - | - | 25,000 | - | - | - | 25,000 | - |
| 82 | Employee Relations | Request for proposal (RFP) for Family Medical Leave Act program. It is in the process of being outsourced. | 101000 | - | - | 66,000 | - | - | - | 66,000 | - |
| 83 | Employee Relations | Eliminate full-time filled Personnel Technician | 101000 | (1) | - | (43,230) | - | - | - | (43,230) | - |
| 84 | Employee Relations | Reduce non-labor for cost savings | 101000 | - | - | (133,500) | - | - | - | (133,500) | - |
| 85 | Finance | Controller - Reduce position | 101000 | - | (1) | (103,121) | - | - | - | (103,121) | - |

2017 Proposed General Government Operating Budget

| | | | | | | | Funding Sources | | | | | |
|-------|--|--|---------|------------------|------------------|----------------|---------------------------|---------------|-----------------------|----------------------------------|-------------------------------------|------------|
| Line# | Department | Description | Fund | Filled Positions | Vacant Positions | Direct Costs | Non-Property Tax Revenues | IGC | Fund Balance (All GG) | Property Tax Under Charter Limit | Property Tax SAs with Max Tax Rates | |
| 86 | Finance | Treasury - Decreased postage cost due to Postal Service stepping back a couple pennies on the 1st Class Rate rather than proceeding with the \$0.50 rate Treasury had originally assumed would occur in 2016. | 101000 | - | - | (2,400) | - | - | - | (2,400) | - | |
| 87 | Fire | Reduce overtime | 101000 | - | - | (800,000) | - | - | - | (800,000) | - | |
| 88 | Health & Human Services | Reduce contribution to senior centers by 5% - Anchorage Senior Center \$26,285 - will be reduced from \$525,700 to \$499,415 and Chugiak Senior Center \$16,000 - will be reduced from \$320,000 to \$304,000. | 101000 | - | - | (42,285) | - | - | - | (42,285) | - | |
| 89 | Health & Human Services | Reduce ADVSAIP operating funded grants to providers | 101000 | - | - | (36,000) | - | - | - | (36,000) | - | |
| 90 | Health & Human Services | Eliminate Environmental Health Specialist - Seasonal position, 0.25FTE | 101000 | - | (1) | (14,916) | - | - | - | (14,916) | - | |
| 91 | Health & Human Services | Increase funding for Netsmart/INSIGHT software maintenance contract to support clinical services | 101000 | - | - | 43,000 | - | - | - | 43,000 | - | |
| 92 | Information Technology | Ongoing support of the IBM hardware maintenance for Mainframe environment. | 607000 | - | - | 72,000 | - | - | 72,000 | - | - | |
| 93 | Information Technology | ADA Compliance Tool & Services - resources needed to re-fit muni.org site. | 607000 | - | - | 115,000 | - | - | 115,000 | - | - | |
| 94 | Information Technology | ADA Compliance Tool & Services - resources needed to re-fit muni.org site. | 607000 | - | - | 35,000 | - | - | 35,000 | - | - | |
| 95 | Information Technology | Socrata Open Data license software maintenance. | 607000 | - | - | 68,400 | - | - | 68,400 | - | - | |
| 96 | Information Technology | Reduce Print Shop non-labor for cost savings | 101000 | - | - | (252,189) | - | - | - | (252,189) | - | |
| 97 | Library | Increase three positions from .75FTE to 1FTE | 101000 | - | - | 62,537 | - | - | - | 62,537 | - | |
| 98 | Library | Eliminate vacant positions due to staff turnover in Circulation and Technical Serv | 101000 | - | (3) | (208,559) | - | - | - | (208,559) | - | |
| 99 | Library | Reduce Friends of the Library support for library programs | 101000 | - | - | (4,033) | - | - | - | (4,033) | - | |
| 100 | M&O | Reduce contractual services for snow hauling | 141000 | - | - | (183,724) | - | - | - | (183,724) | - | |
| 101 | M&O | Eliminate six (6) winter seasonal Light Equipment Operator positions and two (2) full-time regular Medium Equipment Operator position | 141000 | - | (8) | (368,792) | - | - | - | (368,792) | - | |
| 102 | M&O | Eliminate one filled (1) full-time regular Administrative Officer position | 101000 | (1) | - | (124,059) | - | - | - | (124,059) | - | |
| 103 | Management & Budget | Reduce professional services for cost savings. | 101000 | - | - | (20,781) | - | - | - | (20,781) | - | |
| 104 | Mayor | Reduce Mayor's Community Grants for cost savings. | 101000 | - | - | (210,000) | - | - | - | (210,000) | - | |
| 105 | Mayor | Reduce non-labor for cost savings. | 101000 | - | - | (37,581) | - | - | - | (37,581) | - | |
| 106 | Municipal Attorney | Eliminate vacant legal secretary position | 101000 | - | (1) | (118,453) | - | - | - | (118,453) | - | |
| 107 | Municipal Attorney | Reduce non-labor for cost savings. | 101000 | - | - | (20,000) | - | - | - | (20,000) | - | |
| 108 | Municipal Manager | Reduce non-labor for cost savings. | 101000 | - | - | (39,350) | - | - | - | (39,350) | - | |
| 109 | Municipal Manager | Transfer to Office of Economic & Community Development - Chief Innovation Officer funding | 101000 | - | - | (83,000) | - | - | - | (83,000) | - | |
| 110 | Parks & Recreation | Realignment of staff and non-labor for cost saving | 162000 | - | 4 | 5,096 | - | - | - | 5,096 | - | |
| 111 | Parks & Recreation | Delete 5 Lifeguard positions for cost saving | 161000 | - | (5) | (58,213) | - | - | - | (58,213) | - | |
| 112 | Parks & Recreation | Reduce Contract Services for ice rink maintenance | 161000 | - | - | (46,883) | - | - | - | (46,883) | - | |
| 113 | Planning | Eliminate vacant Planning Office Associate position | 101000 | - | (1) | (76,464) | - | - | - | (76,464) | - | |
| 114 | Planning | Reduce non-labor for cost savings. | 101000 | - | - | (27,486) | - | - | - | (27,486) | - | |
| 115 | Planning | Reduce overtime for cost savings. | 101000 | - | - | (9,350) | - | - | - | (9,350) | - | |
| 116 | Project Management & Engin | Reduce personnel costs by increasing charges to APDES grant funding from in-house personnel working on M4 permit compliance issues. | 101000 | - | - | (75,000) | - | - | - | (75,000) | - | |
| 117 | Public Transportation | Reduce personnel and repair & maint. costs by eliminating fixed route service on seven (7) holidays (Dr. Martin Luther King Jr. Day, President's Day, Seward's Day, Veteran's Day, Day after Thanksgiving, Christmas Eve & New Years Eve.) This will save 2,529 timetable revenue hours. | 101000 | - | - | (320,498) | (82,000) | - | - | (238,498) | - | |
| 118 | Real Estate | Reduce Professional Svcs | 101000 | - | - | (36,846) | - | - | - | (36,846) | - | |
| 119 | Traffic | Reduce non-labor for cost savings. | 101000 | - | - | (60,000) | - | - | - | (60,000) | - | |
| 120 | Traffic | Reduce overtime for cost savings. | 101000 | - | - | (15,000) | - | - | - | (15,000) | - | |
| 121 | Multiple | Reduce fuel - align with current costs | various | - | - | (1,100,112) | - | - | (5,817) | (1,087,970) | (6,325) | |
| 122 | Multiple | IGCs with updated rates and factors - Fixed | multi | - | - | - | - | 708,849 | (7,634,279) | 6,742,694 | 182,736 | |
| 123 | Total Expenditure Adjustments - Department Reductions and Efficiencies | | | | (2) | (16) | \$ (4,245,806) | \$ (82,000) | \$ 708,849 | \$ (7,349,696) | \$ 2,300,630 | \$ 176,411 |
| 124 | | | | | | | | | | | | |
| 125 | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | | \$ 496,872,794 | \$ 165,723,234 | \$ 37,439,538 | \$ 9,767,794 | \$ 265,535,217 | \$ 18,407,011 | |
| 126 | Fund Balance Adjustments | | | | | | | | | | | |
| 127 | Multiple | 2015 Fund Balance Use | | - | - | - | - | - | 8,944,569 | (8,944,569) | - | |
| 128 | Total Fund Balance Adjustments | | | | - | - | \$ - | \$ - | \$ - | \$ 8,944,569 | \$ (8,944,569) | \$ - |
| 129 | | | | | | | | | | | | |
| 130 | Running Subtotal of 2017 Proposed General Government Operating Budget | | | | | \$ 494,280,923 | \$ 161,463,315 | \$ 36,730,689 | \$ 10,657,854 | \$ 267,198,465 | \$ 18,230,600 | |

2017 Proposed General Government Operating Budget

| Line # | Department | Description | Fund | Filled Positions | Vacant Positions | Funding Sources | | | | | |
|--------|------------|---|------|------------------|------------------|-----------------|---------------------------|---------------------------------|-----------------------|----------------------------------|-------------------------------------|
| | | | | | | Direct Costs | Non-Property Tax Revenues | IGC | Fund Balance (All GG) | Property Tax Under Charter Limit | Property Tax SAs with Max Tax Rates |
| 131 | | | | | | | | | | | |
| 132 | | 2016 Revised General Government Operating Budget | | | | \$ 489,755,292 | \$ 164,095,064 | \$ 36,730,695 | \$ 4,348,042 | \$ 266,494,607 | \$ 18,086,886 |
| 133 | | | | | | | | | | | |
| 134 | | Total Adjustments and Amendments | | (10) | 34 | \$ 12,591,215 | \$ 1,628,170 | \$ 708,843 | \$ 5,394,609 | \$ 4,574,806 | \$ 284,785 |
| 135 | | | | | | | | | | | |
| 136 | | 2017 Proposed General Government Operating Budget | | | | \$ 502,346,507 | \$ 165,723,234 | \$ 37,439,538 | \$ 9,742,651 | \$ 271,069,413 | \$ 18,371,671 |
| 137 | | | | | | | | | | Total Taxes | \$ 289,441,084 |
| 138 | | Less Depreciation / Amortization - Information Technology | | | | \$ (4,762,288) | | | | | |
| 139 | | 2017 Proposed General Government Operating Budget Appropriation | | | | \$ 497,584,219 | | | | | |
| 140 | | | | | | | | | | | |
| 141 | | | | | | | | Preliminary Tax Cap Calculation | | \$ 271,069,413 | |
| | | | | | | | | Amount (Over)/Under the Cap | | \$ - | |