

## Local Emergency Planning Committee (LEPC)

DATE: **MARCH 19<sup>th</sup>, 2025**

CHAIR: Amanda Loach

RECORDER: Andrew Preis

**MEMBERS PRESENT** (*P = Present, O = Online, A=Absent, AE=Absent/excused*)

<b><u>LEPC Voting Members:</u></b>		<b><u>Other Agencies Represented:</u></b>	<b><u>Other Attendees:</u></b>
Chairperson – Amanda Loach/Civil Defense	P		
Doug Lamkin – Building Owner / Manager	O	Mark Farley – Centennial Post Acute	P
George Vakalis – SERC / Member-at-Large	P	Care Facility	
Alyssa Farrar – Local Environmental	O	Renee Aguilar – AHD EP	P
Manch Garhart – First Aid / EMS	O	Amy Von Behren	O
Ashley Lally – Member at Large	P	Jean Boyda – AFD	O
Lore Olson – Hospitals	O	Jon Glover – AFD Wildfire Division	O
John Huffman – Local Disaster Planning / CERT	O	Ben Russell – OEM Mitigation	O
Brian Dean – AFD Fire Marshal	AE	Scott Joyce	O
Brian Wilson – APD Captain/Law Enforcement	O		
<b><u>Support Staff:</u></b>			
Sean MacKenzie-OEM	AE		
Andrew Preis-OEM	P		
<b><u>Ex-Officio Members (non-voting):</u></b>			
Aviva Braun - Weather	O		
<b><u>Reporting Agencies:</u></b>			
Community Right to Know (CRTK) - Jean Boyda	O		
State Emergency Response Commission (SERC)	P		
Division of Homeland Security and Emergency Management (DHS&EM) – JJ Little	O		
Alaska Partnership for Infrastructure Protection (APIP) – Shawna Watson / Robert Carmichael	A		
Joint Medical Emergency Planning Group (JMEPG) – Michael Kubler	A		
Communications (AWARN/ALMR) Jason Beach			
Anchorage Health Department (AHD) – Dr. Elisabeth Whitney	O		
Community Emergency Response Team (CERT/Citizen Corp), John Huffman, Manch Garhart	O		
Emergency Operations Center, Andrew Preis OEM	P		

Agenda Item	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP
AGENDA/ITEM	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP (Track, Open, Close)
Call to Order and Introductions	Meeting called to order by Chair Loach – 1:00pm		
Welcome and Roll Call	Welcome & Rollcall – Andrew Preis Committee members present: 9/10 (quorum met)		
Safety Minute	<ul style="list-style-type: none"> <li>- Jon Glover, AFD Wildland Fire Division. Presentation on prep for potentially active wildland fire season for the MOA.</li> </ul>	Upcoming town hall being organized for May 19 <sup>th</sup> , 6:30pm, @Loussac Library	
Consent Agenda- Approval of previous meeting minutes from 12/11/24	Motion: George Vakalis Second: Ashley Lally Result: Approve, unanimous		
Consent Agenda- Approval of Agenda for 3/19/25	Motion: George Vakalis Second: Ashley Lally Result: Approve, unanimous		
Presentation	<ul style="list-style-type: none"> <li>- Steve Johnson, Anchorage Health Dept. Strategic National Stockpile Program presentation. See attached slides.</li> </ul>		
Break – 10min	Motion: George Vakalis Second: Ashley Lally Result: Approve, unanimous		
<b>AGENCY REPORTS:</b>			
Community Right to Know Act (CRTK)	Jean Boyda, AFD/CRTK. <ul style="list-style-type: none"> <li>- Deadline was March 1<sup>st</sup> for facilities to submit their paperwork. 410 submitted in ePlans.</li> <li>- In the process of contacting non-filing facilities.</li> <li>- Locations with hazardous materials are indicated in the CAD system mobile maps for firefighters to know what is on-site during a response. Materials indicated with colors and shapes, input based on facility submissions.</li> </ul>		

Agenda Item	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP
Emergency Plans	Amanda Loach, OEM <ul style="list-style-type: none"> <li>- Integrated Preparedness Plan (IPP) 2025 presentation from Amanda Loach, OEM director. See attached slides.</li> </ul>		
State Emergency Response Committee (SERC)	George Vakalis <ul style="list-style-type: none"> <li>- N/A</li> </ul>		
Division of Homeland Security and Emergency Management (DHS & EM)	JJ Little, DHS&EM <ul style="list-style-type: none"> <li>- Reminder of the upcoming LEPCA/SERC meetings that follow the day after the Spring Preparedness Conference</li> </ul>		
Alaska Partners for Infrastructure Protection (APIP)	<ul style="list-style-type: none"> <li>- N/A</li> </ul>		
Joint Medical Emergency Planning Group (JMEPG)	Sean Murphy – Alaska Regional EM, current JMEPG Chair <ul style="list-style-type: none"> <li>- Pediatric mass casualty exercise on 3/18</li> <li>- JMEPG to meet about Mount Spurr volcano planning</li> </ul>		
Communications: (AWARN/ALMR)	Jason Beach – MOA Comms/Radio Shop <ul style="list-style-type: none"> <li>- N/A</li> </ul>		
Anchorage Health Department (AHD)	Dr. Elisabeth Whitney – AHD EP <ul style="list-style-type: none"> <li>- Present and observing</li> </ul>		
Citizen Corps/CERT	John Huffman – UAA Director EHSRM <ul style="list-style-type: none"> <li>- UAA CERT is up and running, with new employees joining and getting trained up.</li> <li>- UAA is at a heightened awareness for Mount Spurr, have activated incident response structure for planning and procurement</li> </ul> Manch Garhart, Girdwood VFD/CERT <ul style="list-style-type: none"> <li>- Getting Girdwood CERT trained up for potential ashfall event</li> <li>- Working through some procurement of PPE.</li> </ul>		
MOA Emergency Operations Center	Andrew Preis – Programs Manager, OEM: <ul style="list-style-type: none"> <li>- Report delivered by Andrew. See attached notes.</li> </ul>		
Ex-Officio member comments	Aviva Braun, NWS <ul style="list-style-type: none"> <li>- Volcano work has largely taken over daily</li> </ul>		



	<p>activities</p> <ul style="list-style-type: none"> <li>- NWS responsible for alerting the area from ground level up to 10,000ft of hazardous volcanic activities and ashfall, and the Alaska Aviation Weather Unit and Ash Advisory Center responsible for alerting airborne crafts and the aviation community</li> <li>- All entities involved work and communicate directly with the Alaska Volcano Observatory (AVO)</li> <li>- When alerting from the AVO goes from yellow to orange, then orange to red: <ul style="list-style-type: none"> <li>NWS would share a special weather statement product</li> <li>Continue to plan and prepare</li> <li>Help disseminate what the eruption is likely to look like</li> </ul> </li> <li>- 2 considerations for when an eruption occurs <ul style="list-style-type: none"> <li>How high the plume of ash is/goes</li> <li>Impact to the current weather</li> <li>These considerations go into what the impact is likely to be</li> </ul> </li> <li>- NWS would issue an ashfall warning, then downgrade to advisory as appropriate and necessary</li> </ul>		
<b>Break</b>	N/A		
<b>Unfinished Business:</b>	- N/A		
<b>New Business:</b>	<ul style="list-style-type: none"> <li>- Kathy Shea, AKDEC presented some ideas on funding alternatives for LEPCs, and getting facilities involved.</li> <li>- One idea for funding an LEPC is set it up as a 501C3 with the IRS as an organization for funding emergency planning activities</li> <li>- Aleutian/Pribilof Islands LEPC is set up this way, and is actively receiving grant funding</li> <li>- There is an attorney in Colorado who is willing/able to consult on 501C3 for LEPCs</li> <li>- LEPCs can also work with CRTK facilities to</li> </ul>		-

Agenda Item	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP
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	<p>fund things like snacks and drinks at meetings.</p> <ul style="list-style-type: none"> <li>- Facility Involvement, facilities storing/using extremely hazardous substances (EHS) are required to be involved in the LEPC of the jurisdiction they are in</li> <li>- EHSs are defined by Congress and there are 143 facilities in the MOA. Some of these are cellphone towers</li> <li>- Facilities can designate an emergency coordinator, and that person participates in planning processes at LEPC meetings. LEPC can do outreach, and/or AFD can go inspect the facilities and talk to them about LEPC involvement.</li> <li>- Accountability options include civil litigation, EPA/AKDEC help inform/involve.</li> </ul>		
Public Comment	<ul style="list-style-type: none"> <li>- Mark Farley, Facility Manager at Centennial Post Acute Care Facility. Is intending to participate more in the LEPC going forward.</li> <li>- Facility is 101 bed longer term care facility.</li> <li>- Actively planning for shelter in place in the event of ashfall.</li> </ul>		
Committee Member Comment	<ul style="list-style-type: none"> <li>- Alaska Preparedness Conference coming up April 15-17</li> <li>- May 20-22 Hale Borealis Health Preparedness Conference at the Denaina Center. Tickets and signup online.</li> </ul>		
ADJOURNMENT:	<p>Motion requested to adjourn meeting</p> <p>Motion: Ashley Lally</p> <p>Second: Brian Wilson</p> <p>Result: Approve, unanimous</p> <p>Meeting adjourned at: 2:59pm</p> <p>Next meeting will be Wednesday JUNE 18<sup>th</sup> 1pm-3pm Loussac Library Moose Room/MS Teams hybrid</p>		



Signed

6/25/2025

Date

Strategic National Stockpile presentation:

### Strategic National Stockpile (SNS)



[www.hhs.gov/health](http://www.hhs.gov/health)

### Strategic National Stockpile (SNS)

Medicines will be delivered to any state in the U.S. within 12 hours.

Each state has plans to receive and distribute SNS medicine and medical supplies to local communities as quickly as possible.



[www.hhs.gov/health](http://www.hhs.gov/health)

### Medical Countermeasures or MCM

Medical countermeasures, or MCMs, are FDA-regulated products (biologics, drugs, devices) that may be used in the event of a potential public health emergency stemming from a terrorist attack with a biological, chemical, or radiological/nuclear material, or a naturally occurring emerging disease.



[www.hhs.gov/health](http://www.hhs.gov/health)

### Cities Readiness Initiative or CRI

The Cities Readiness Initiative (CRI) is a program to aid cities in increasing their capacity to deliver medicines during an anthrax attack. The CRI will help save lives through timely delivery of medical supplies during a large-scale public health emergency.



[www.hhs.gov/health](http://www.hhs.gov/health)



## SNS Deployment Examples

- 9/11 Terrorist attacks
- 2001 and Anthrax attacks
- Hurricane Katrina
- 2009 H1N1 influenza pandemic
- 2014-16 Ebola outbreak
- COVID-19 Pandemic
- Mpox Outbreak

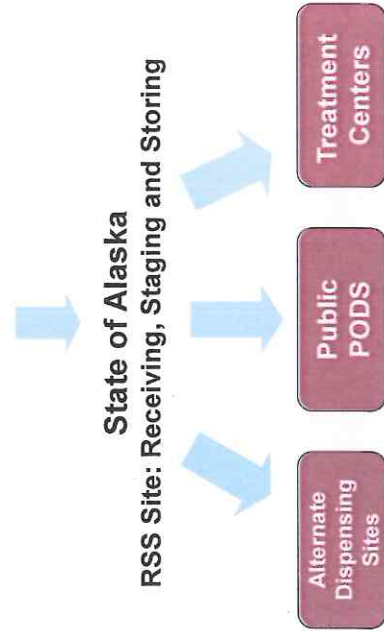


## How do we request SNS assets?

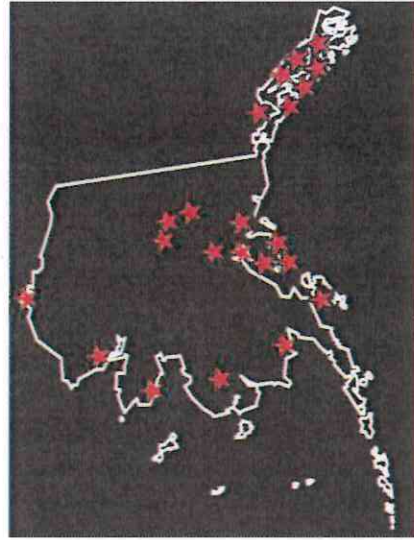


## Shipping Breakdown

ASPR ships SNS Materials



## 22 Regional Hubs



## SNS Supplied Countermeasures

- Medical Supplies
  - IV Administration
  - Airway Management
  - Wound Care
  - Burn & Blast
- Pharmaceuticals
  - Radiation Countermeasures
  - Antibiotics
  - Nerve Agents Antidotes
  - Antivirals



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## Specific Items Support

- **Vaccines** If the agent is well defined, can be tailored to provide pharmaceuticals, supplies and/or products specific to the suspected or confirmed agent(s).
- **Rapid Purchasing Power**
- **Federal Medical Station or FMS**
- **CHEMPAK**

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## SNS Supplied Countermeasures

- Category A Threat Agents
  - Anthrax
  - Botulism
  - Plague
  - Smallpox
  - Tularemia
- Viral Hemorrhagic Fevers (Ebola, Marburg, Lassa)
- Other Threats
  - Nerve Agents, Pandemic Influenza, Radiological



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## Federal Medical Station (FMS)

- Turns a building into a temporary medical hospital
- Accompanied by SNS/FMS team that advises on set-up support
- Stocked with beds, supplies, and medicine to care for 250 non-acute, special need or quarantined patients for up to three days
- Modular configuration
- Scalable to the incident from 50 to 250 beds
- Modeled for all age populations
- Transports by air, water or ground for maximum geographic distribution



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## CHEMPACK

- CHEMPACKs are containers of nerve agent antidotes placed in secure locations in local jurisdictions around the country to allow rapid response to a chemical incident.
- These medications treat the symptoms of nerve agent exposure and can be used even when the actual agent is unknown.



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## A POD is not

Medical Clinic

Shelter

Triage Hospital

Communal place to "Chat"



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## What is a POD?



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## Types of PODs Medical vs. Non-Medical Model

### MEDICAL/Vaccine

- Thorough screening
- Uses medical staff
- Documentation
- Patient tracking
- May require release/signature



### NON-MEDICAL/Pills

- Minimal screening
- Minimal to no medically trained staff
- Minimal documentation
- Little to no patient tracking
- No release/signature



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## Types of PODs

Public (Pull)

Private (Push)



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## Typical Stations for all PODs



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## Current Push Partners

- Alaska Native Medical Center
- Alaska Regional Hospital
- Anchorage Water and Wastewater Utility
- JBER 673rd Medical Group
- Providence Alaska Medical Center
- Ted Stevens International Airport

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Thank you!



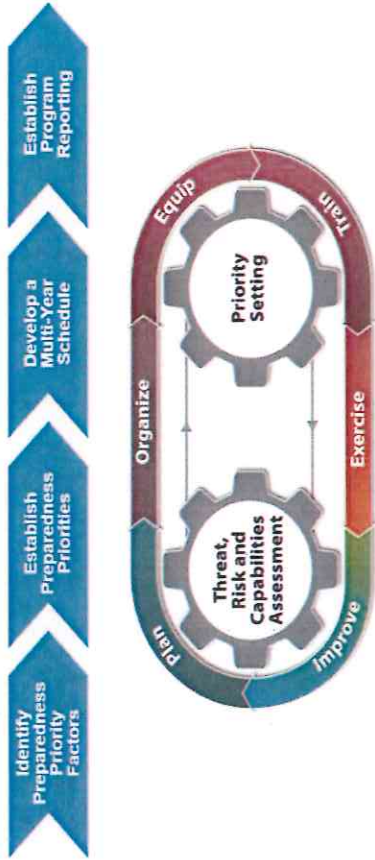
Anchorage  
Health  
Department

Contact info:  
Steve Johnson  
Anchorage Health Department  
(907) 343-6727  
Stephen.Johnson@anchorageak.gov

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Anchorage 2025 Integrated Preparedness Plan presentation:

Municipality of Anchorage  
2025 Integrated Preparedness Plan  
March 2025



### Integrated Preparedness Overview

- The purpose of the Integrated Preparedness Plan (IPP) is to document overall preparedness priorities and activities for the Municipality of Anchorage.
- Incorporating all elements of the Integrated Preparedness Cycle allows for maximum efficiency of resources, time, and funding.
- This works towards improving the Municipality's capabilities.

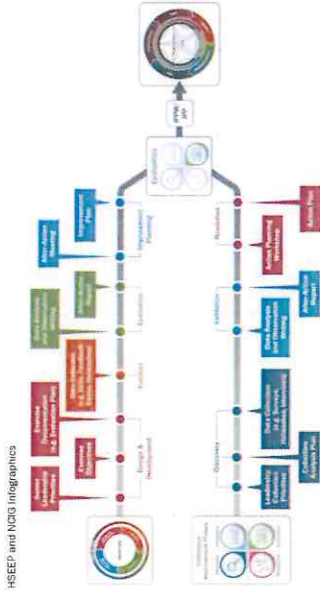
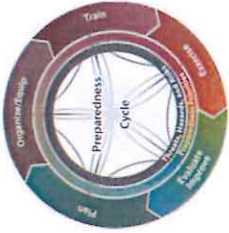


Figure 31 Side-by-Side View of the HSEEP and NGB Products

Luminate



GOALS & OBJECTIVES

- The IPP process supports the goals and objectives from the Office of Emergency Management Strategic Plan. The goals and supporting objectives are:
1. Build a culture of preparedness in the Municipality of Anchorage
    - a) Develop strategies to enhance professional development, outreach, and maintain information that illustrates the MCA's preparedness status. This includes the development of the MCA's Multiyear.
    - b) Update and support implementation of the MCA Multiyear.
  2. Ready the Municipality of Anchorage for disasters
    - a) Build and train Emergency Operations Center (EOC) Emergency Response Team (ERT).
    - b) Update Emergency Operations Plan (EOP).

The IPP and Training Plan process integrates professional development, whole-community involvement, building and maintaining a well-trained EOC staff, and supports updates to the EOP. It is an ongoing, annual cycle to collect, evaluate, and maintain information that illustrates the MCA's preparedness status. This process identifies needs and actions to address those needs.

Corrective Actions and Improvement Plans  
Integrated Preparedness Plan & Continuous Improvement

- > As part of the preparations for the Integrated Preparedness Plan ODM conducted a full review of the Integrated Preparedness Plan and identified areas for improvement and not identify additional improvement information collected through the IPP process.
  - o Action Plan to Remedy
    - Include any additional items gathered through IPP surveys or workshop in the Master Improvement Plan.
    - Develop annual cycle of data collection giving stakeholders additional opportunities to provide information.
- > In review of submissions, many answers were not adequate to fully integrate into the IPP process.
  - o Action Plan to Remedy
    - Formulate questions to be more specific and request pertinent follow-on information.
- > There were not Corrective Actions identified in the list from previous IPPs.
  - o Action Plan to Remedy
    - Document all previous plans available by year.
    - Document where possible actions taken or in progress.
    - Review Master Improvement Plan list to be more functional.
- > Prioritization was not documented by the departments, agencies, or the program for any of the items on the Master Improvement List or previous IPPs.
  - o Action Plan to Remedy
    - Provide stakeholders with data collected from previous IPPs & other sources to provide feedback to rank & prioritize.
    - Carry forward information from year to year in the IPP & Master List to provide context.
    - Compile prioritization information collected from stakeholders to prioritize Master List.

Threats/Hazards/Risk

From: Hazard Identification & Risk Assessment (HIRA)  
Completed 12.13.124

Table 2 shows the listed (ranked)

Hazards	Threat	Vulnerability	Consequence	Overall Risk Score	Hazard Risk
Earthquake	1	3	3	9	High
Extreme Weather	3	3	3	9	High
Flood	2	3	3	9	High
Flooding	3	3	2	8	High
Volcanic Ashfall	2	3	3	9	High
Hazardous Materials Release	2	3	3	9	High
Ground Failure/Landslide	2	3	2	7	Medium
Avalanche	2	3	2	7	Medium
Biological	2	3	2	7	Medium
Communicable Diseases	2	3	2	7	Medium
Dam Failure	1	3	3	9	High
Utility Emergency	2	2	3	7	Medium
Air Pollution	2	2	2	6	Medium
Transportation Accident	2	2	2	6	Medium
Terrorism	1	2	3	6	Medium
Over Disturbance	1	1	2	4	Low



Threats/Hazards/Risk

From: Hazard Vulnerability Overview (HVO)  
Completed 12.13.124

Table 1: Hazard Categorization

Natural	Human-Caused	Technological
Avalanche Earthquake Extreme Weather Fire Flooding Failure/Landslide Tsunami	Communicable Disease (when human behavior or conditions contribute to spread) Terrorism CWI Disturbance	Air Pollution Utility Failure Dam Failure Hazardous Materials Release Transportation Accident



2025 Priorities

- Planning
- Cybersecurity
- Safety
- Operational Coordination and Communication
- Critical Infrastructure Protection



Planning Priorities (NEW)

- 1 MDA Emergency Operations Plan (SOPs, Debris Management, Damage Assessment, & Distribution ...
- 2 MDA Individual Facility Emergency Response Plans
- 3 MDA-wide Recovery Program Plan (from Damage Assessment to post-reimbursement closure)
- 4 Urban-Wildfire Response Planning
- 5 National Qualification System Implementation



9

Training Priorities (NEW)

- 1 ICS Position Specific Training for Emergency Response Team/Immediate Response Team...
- 2 MDA-wide Disaster Process & Cost Recovery Training
- 3 Departments allow time for basic ICS training for all interested MDA employees (IS courses, ICS 300, &...)
- 4 Federal Emergency Management Agency and State of Alaska Contract & Procurement Requirements
- 5 Finance, Grants, & SAP training for non-Finance employees



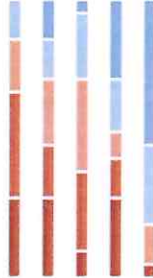
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Planning Priorities (NEW)

21 Responses

- Rank Options
- 1 MDA Emergency Operations Plan (SOPs, Debris Management, Damage Assessment, & Distribution Management)
- 2 MDA Individual Facility Emergency Response Plans
- 3 MDA-wide Recovery Program Plan (from Damage Assessment to post-reimbursement closure)
- 4 Urban-Wildfire Response Planning
- 5 National Qualification System Implementation

First choice Last choice



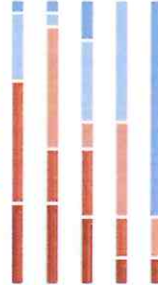
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Training Priorities (NEW)

21 Responses

- Rank Options
- 1 ICS Position Specific Training for Emergency Response Team/Immediate Response Team Members
- 2 MDA-wide Disaster Process & Cost Recovery Training
- 3 Departments allow time for basic ICS training for all interested MDA employees (IS courses, ICS 300, & ICS 400)
- 4 Federal Emergency Management Agency and State of Alaska Contract & Procurement Requirements
- 5 Finance, Grants, & SAP training for non-Finance employees

First choice Last choice



12

12

## Exercise Priorities (NEW)

- 1 Multi-agency coordination & communication (within MCA)
- 2 Multi-jurisdictional coordination & communication (includes external partners/jurisdictions/neighbors)
- 3 Active Shooter Emergency Response
- 4 Urban/Wildland fire interface
- 5 Neighborhood Evacuation Response(s)
- 6 Disaster Finance & Cost Recovery



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## Limitations (NEW)

15 Please rate the following LIMITATIONS for your organization:

• Critical • Ongoing • Moderate/Recur • As-needed • Not Used

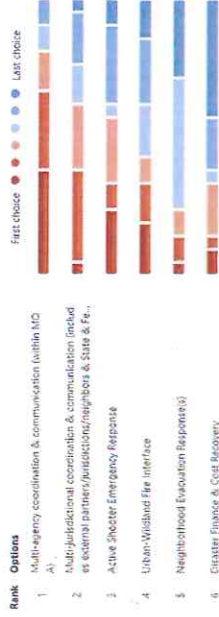


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## Exercise Priorities (NEW)

21 Responses



14

14




### Local Emergency Planning Committee questionnaire for the 2025 Integrated Preparedness Plan

Anchorage's Local Emergency Planning Committee is an important source for external stakeholder feedback in our process. Please answer the questions below or designate someone from your organization to do so. Your feedback is incredibly important to the ongoing improvements to Anchorage's program.

If you have questions, please feel free to email [Earl.Woodman@anchorage.gov](mailto:Earl.Woodman@anchorage.gov) or Amanda Luehr [amanda.luehr@anchorage.gov](mailto:amanda.luehr@anchorage.gov). Please fill out this form no later than Monday, March 31, 2025.

A link will be sent to a survey for the LEPC. Please provide feedback through this survey at your earliest convenience. This is an important resource for the Office of Emergency Management to receive external stakeholder feedback.



Agenda Item	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP
<p><b>Thank you!</b></p> <p>Questions?</p> <p>Reach out to:</p> <p>Karl Wiederkehr: <a href="mailto:karl.wiederkehr@anchorageak.gov">karl.wiederkehr@anchorageak.gov</a> or Amanda Loach: <a href="mailto:Amanda.Loach@anchorageak.gov">Amanda.Loach@anchorageak.gov</a></p>		<p>17</p> <p>Q1 2025 EOC Notes:</p> <p>Mt. Spurr planning update for OEM</p> <ul style="list-style-type: none"> <li>- Alert level "advisory" and aviation color code "yellow"</li> <li>- AVO raised to these levels on October 16, and remain at those levels</li> <li>- AVO continues to observe and measure many different aspects of Mt. Spurr, including gaseous emissions which have recently increased</li> <li>- The likely scenario for an eruption event is one or more explosive eruptions of Crater Peak (not summit), which would result in ash clouds as high as 40,000ft plus, and subsequent ashfall over southcentral AK. Anchorage impacts depend on weather and wind direction at time of eruption</li> <li>- Forward leaning, with 5 sector meetings to get anticipated actions and anticipated limiting factors or shortfalls from industry experts (example tomorrow is IT and communications sector)</li> </ul> <p>2025 January Southcentral Storm</p> <ul style="list-style-type: none"> <li>- Weather notices started coming in on Friday 10 January for incoming weather pattern</li> <li>- Coordination with other depts began Saturday 11 January</li> <li>- Storm moved in that Saturday night into Sunday 12 January, when EOC activated to a Level 2</li> <li>- High winds and precip main impacts</li> <li>- Widespread damages to private and public infrastructure and property</li> <li>- Power outages across the MOA caused by high winds damaging power transmission infrastructure</li> </ul>	<p>3/19/2025</p> <p>Page 15 of 16</p>

Agenda Item	DISCUSSION	RECOMMENDATION/ACTIONS	FOLLOW-UP
	<ul style="list-style-type: none"> <li>- Many departments and agencies responded to help with public information updates, storm response and clean up, temporary warming center activation</li> <li>- EOC returned to Level 1 monitoring on Wednesday 15 January</li> <li>- 16 January MOA departments surveyed for damages and cost impacts to MOA infrastructure and departments</li> <li>- 17 January MOA distributed public information and press release for a damage assessment survey, encouraging residents, property owners, and others to report storm impacts.</li> <li>- 30 January full write up on events and impacts presented to MOA leadership</li> </ul>		
2 <sup>nd</sup> week storm	<ul style="list-style-type: none"> <li>- 23 January started receiving flood watches and high wind watches from NWS for new storm system, bringing more high winds and potential for "atmospheric river"</li> <li>- Took an increased monitoring posture, but no EOC activation</li> <li>- Same type of storm is what caused the extreme flooding in fall 2021</li> <li>- Potential impacts included loosened trees from previous wind event and increased rainfall, flooding from heavy precip on top of frozen ground</li> <li>- 24 January upgraded to flood advisories and high wind warnings from NWS</li> <li>- 26 January advisories and warnings cancelled after heavy precip through the weekend</li> <li>- Fewer critical impacts from this event, EOC activation level did not need to be increased for this event</li> </ul>		
2025 W. 30 <sup>th</sup> Apartment Fire	<ul style="list-style-type: none"> <li>- 5 February large apartment fire, displacing a number of families/households</li> <li>- OEM duty officer worked with Parks &amp; Rec and Red Cross to get shelter opened at Spenard Rec</li> <li>- OEM staff coordinated with P&amp;R, Red Cross, Salv Army, AHD to assess needs</li> <li>- Shelter stayed open through the weekend, OEM duty officer held regular coordination meetings through morning of 11 February, shelter was closed at 12noon that day with all but one couple having found alternate living arrangements. Red Cross continuing with support and case management for all survivors. Significant effort by Red Cross, Salvation Army, P&amp;R personnel, OEM, but able to coordinate within existing process and procedure and did not elevate EOC activation level</li> </ul>		