

2025 ASSEMBLY ANNUAL WORKPLAN

April 3, 2025

PRIORITIES

- **Housing Action** – communicate the Assembly’s housing vision, streamline codes and processes, and spur innovative attainable housing
- **Energy, Infrastructure and Transportation** – support infrastructure upgrades and affordable energy; improve road safety and ADA compliance; support Port of Alaska Modernization Project
- **Public Health, Safety and Quality of Life** – fund public safety, mental health & Crisis Now model; invest in outdoor and public spaces; prioritize neighborhood safety
- **Good Government** – monitor service delivery to ensure high quality municipal operations, support for MOA workforce & secure MOA’s fiscal future

2025 WORKPLAN PROGRESS REPORT – Q1 2025

Housing Action Projects

Assembly Committees: CEDC & Housing & Homelessness

MOA Departments: ACDA, Community Development, Development Services, Planning, Real Estate, Treasury, Health

Project	Lead	Actions	Status	Admin Priority?
Update the B-3 mixed use zone to make it more conducive to housing	DV, AB, MZ	Passed AO 2024-102 on 1/21/25	Complete	
Pause multifamily residential design standards for a two-year period to make it easier to build multi-family housing	AB, MZ	Passed AO 2024-104(S) pausing some residential design standards for three years	Complete	Yes.
Update code for housing tax incentives	GM, AB, FR	AO 2025-35 rewrites tax incentives for 8+ unit housing; 4/8 PH and 4/11 Assembly worksession	In progress	Yes. Klouda & Downey – Q1

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Support Building Services through the Title 23/IBC updates with a focus on ADUs, alternative building materials, laminated timber and modular housing	AB	Staff continue meeting regularly to complete full review of current code and work through amendments. Expected draft fall 2025.		Yes. Development Services
Continue to make it easier to re-use buildings and update buildings by simplifying non-conformity issues	AB, FR	Planning has a proposal waiving non-conformities for all interior renovations on 5/5 PZC agenda		Yes. Planning Department
Work with Real Estate and other partners to research ways MOA can fund housing development, demolition of abandoned buildings, etc.	GM, FR		In progress	Yes. Downey, Windt Pearson, Klouda
Work with ASD, MOA Real Estate and HLB to develop more housing options on MOA lands, such as land by Totem Theater, Clitheroe Center land, Girdwood HLB land	KB, ZJ, GM			Yes. Klouda, Downey
Encourage an RFP for housing development at Federal Archives site	MZ, FR		Complete	Yes. Klouda, Downey
Develop pre-approved design program for ADUs	MZ, ML	In process of purchasing plans – hope to launch website with plans by early summer (Clare Ross)	In progress	Yes. Development Services
Activate zoning in Transit-Supportive Development Corridors for mixed-use infill development	GM		In progress	Yes. Downey
Pass improvements/fixes to Site Access code section in Title 21 after working group process	AB, DV	PZC approved unnumbered AO on 3/20; expected to come to Assembly in May	In progress	Yes. Downey
Complete the Targeted Plan Review for the Anchorage Comprehensive Plan	AB, DV, MZ\	Starting 2025-04, completing 2025-11	In progress	Yes. Planning Department

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Good Government Projects

Assembly Committees: Budget & Finance, Quality MOA Services

MOA Departments: OMB, Finance, Elections, Ethics, HR, Purchasing, IT, Risk Management, Safety Dept, GIS.

Project	Lead	Actions	Status	Admin Priority?
Investigate the municipality's Intergovernmental Charges (IGCs) to create a more efficient budgeting process	MZ, AB			
Launch a community-wide conversation on the fiscal future of Anchorage and an education campaign on how MOA finances work (AB)	AB, FR			
Explore Rank Choice Voting system	CC, FR			
Support the "Munification" celebration – the 50th Anniversary of MOA unification	AB, CC			
Expand the Youth Employment in Parks program across multiple departments as part of the workforce development pipeline	GM, FR			
Using a public process, implement actions from the findings of the Animal Control strategic plan when it is released	CC			
Update the public records production process across MOA to align with updates to technology and municipal transparency priorities	CC, MZ			
Support the Administration in attaining the recommendations from the 2024 MOA Workforce Study	MZ, GM	Check with Admin in Q1 for update		

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Economic Development Projects

Assembly Committees: CEDC, IEUOC

MOA Departments: ACDA, Community Development, Development Services, Planning, Real Estate, Treasury, Port, AWWU, Airports, SWS

Project	Lead	Actions	Status	Admin Priority?
Update the comprehensive plan and transportation plan for Eagle River and Chugiak	ML, SM			
Finalize and approve Girdwood Comprehensive Plan	ZJ	AO 2024-114(S) approved on 3/18	Complete	Yes. Klouda, Downey
Finalize and approve Midtown Comprehensive Plan	FR, MZ	Final draft on 5/5 PZC agenda	In Progress	
Pass resolution of support for a fast-track education certificate program at UAA	KB			
Bring Project Anchorage sales tax proposal to the ballot	RS, FR	AO 2024-105(S-A)* was postponed indefinitely; several members committed to continued exploration of concept; see Fiscal Future on pg. 3.	Complete – new steps might be coming	
Update the Marijuana licensing code	CC, AB	Draft omnibus AO under counsel review, introducing late spring		
Reduce burden of inventory tax on small businesses	DV	Note: this provision is in the sales tax ordinance		
Support strategies and potential code changes to support small business: cottage food, child care providers, and others	AB, FR			Klouda
Recognize and expand support for Anchorage's Creative and Nightlife Economies	GM			

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Improving the tourism economy by reimagining the "bed tax" to enhance Destination Anchorage	GM			
Expand support for Food Security Initiatives, including exploring tax incentives for urban farming and food growing	GM			

Homelessness Projects

Committees: Housing & Homelessness

MOA Departments: AHD, Development Services, Planning, Real Estate

Project	Lead	Actions	Status	Admin Priority?
Host a community summit on homelessness	RS, KPV	Held on 3/20-21: view materials	Complete	Yes. Brown, Bemben
Support community members working to develop a pilot for a work/living skills program for people experiencing homelessness	KB			
Rethink the idea of warming centers as a homelessness response to a community-wide response	FR			
Improve MOA response to illegal camping in parks and vehicles	GM			Yes. Brown, Bemben
Continue to track municipal appropriations for housing and ensure a balance of funding between prevention, housing and shelter	AB, staff will track			
Secure another hotel conversion to continue progress towards reducing unsheltered population numbers	FR			Yes. Brown, Bemben

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Assembly Business Projects

Assembly Committees: Rules, Ethics & Elections

MOA Departments: Assembly Branch – Clerk's Office, Ombudsman, Legislative Services, Council; Admin – Boards & Commissions

Project	Lead	Actions	Status	Admin Priority?
Ensure a smooth transition with a large class of new members coming on board after April election	All	New Member Orientation 4/23-4/24. Would sitting members like to do anything special?	In Progress	
Continue leadership training and succession planning to prepare members for leadership roles	CC			
Continue to develop the Youth Representative program and mentor the Youth Reps	CC, staff			
Develop a more manageable workload for Assembly Members by resetting relationship with the administration and being mindful of time spent in meetings and other Assembly commitments	All			
Continue to strengthen and protect the Anchorage election system	CC			
Grow and improve the Assembly Aide program	CC, staff			
Onboard a third Assembly attorney	CC, MZ			
Continue to tie the workplan into the committee structure to create a seamless flow for work and review	All			
Secure at least 2 MOA requests to state legislature	AB, ZJ, staff	1) \$ in FY25 supplemental budget for wildfires		

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Public Health, Safety and Quality of Life Projects

Assembly Committees: Public Health & Safety

MOA Departments: AHD, APD, AFD, Legal, Emergency Management, Animal Care, Cemetery; Quality of Life: Parks & Rec + C-ER Parks, Library, Education, Equal Rights Commission, Office of Equity and Justice and Office of Equal Opportunity

Project	Lead	Actions	Status	Admin Priority?
Develop a more comprehensive approach to community involvement in public safety	AB, FR, KPV	Resolution for Task Force on 4/8 agenda, to call for creating the process.	In Progress	
Reinvigorate the TED plan for a grocery store and other services at Tudor/Elmore	MV, FR, KB	Members hired a small contract to pursue next steps, including how to incorporate housing	In Progress	
Wildfire safety – continue grant requests for fuel removal, collaborate with new AFD position	ZJ			Yes. AFD, Bemben, Brown
Develop funding streams for Girdwood and Chugiak-Eagle River cemeteries	ZJ			
Develop program for licensing and inspections of massage establishments	ZJ, staff			
Monitor and encourage an RFP from Health Department for the Alaska Center for Treatment	MZ, FR			Yes.
Identify steps needed to complete Crisis Now continuum with AFD and APD, by helping develop a work plan	MZ			Yes. Bemben
Work with Real Estate to upgrade the Chugiak Senior Center	ML			

Infrastructure and Transportation Projects

Assembly Committees: IEUOC, Transportation

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MOA Departments: ACDA, AWWU, Public Works, Maintenance and Operations, Port of Alaska, Project Management and Engineering, Merrill Field, Solid Waste Services; Transportation: Public Transportation, Planning, Traffic Engineering, Transportation Planning/AMATS, Public Works, ER Street Maintenance, Project Management and Engineering, Transportation Inspection

Project	Lead	Actions	Status	Admin Priority?
Continue to pursue full restoration of Eklutna River and explore options for Pumped Storage Hydro	MZ, CC, KPV			Yes. Spafford
Support the Administration in securing a contractor for Terminal 1 construction at the Port	MZ, ZJ	T1 construction contract will be before Assembly in April	In Progress	Yes. Falsey, Windt Pearson
Approve a six-year Capital Improvement Program for the Chugach State Park Access (CASA) bond	RS, ZJ, KB	Approved AR 2025-85 on 3/18 – Admin has until June 10 to share updated CIP document	Complete – check back for FY25	Yes. Falsey
Integrate LRSAs and RRSAs into the annual community council capital project survey	RS, ZJ, KB			
Reinvigorate discussions on the Stormwater Utility	DV, AB			Yes. Spafford
Continue to promote safe streets as part of the Vision Zero Plan and Assembly resolution calling for short-term and long-term interventions to improve street safety	DV, AB			Yes. Downey, Traffic Engineering
Continue to track energy issues and support the Administration, utilities and community partners on solutions and education	FR			Yes. Klouda, Spafford

Potential: Hold an Assembly Retreat after elections with the new body to narrow down priorities and develop a strategic plan for the next two years

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2026 Budget Goals – add here when developed in June/July

Assembly Committees: Budget & Finance

MOA Departments: OMB

Goal	Lead	Actions	Status	Admin Priority?