

Compilation of Rankings of Priorities

**FOR MEMBERS OF THE PUBLIC REVIEWING THIS DOCUMENT:** The Assembly will be reviewing this document at the Rules Committee meeting. It is a **DRAFT** document, which the Assembly will continue to refine.

**Pillars of Work:**

- Immediate Investments: Items we need to fund ASAP based on community need.
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- Transformative Investments: Items which will make the Municipality a better place for all into the future.
- Future Investments: Items to consider for future phases of funding.
- Municipal Response: Items which will either reimburse the Municipality for its response to COVID-19 or backfill lost revenues.

Pillar	Rank	Comments
Immediate	1	<ul style="list-style-type: none"> <li>- Rent forbearance, childcare capacity assistance, stimulus when fed unemployment ends</li> <li>- Child Care: This is a clear need but there is no really clear way to provide it given the changing nature and demand for the service. The immediate problem is capacity at existing childcare. Let's open closed schools to child care providers beyond Campfire. Provide space for Best Beginnings and other businesses. This will be flexible, low cost for the MOA</li> <li>- Child Care vouchers. Allocating these is tough but I'd rather see vouchers go to families rather than direct \$ to the businesses. Businesses have access to federal \$'s and vouchers also provide \$ to the businesses and home operations.</li> <li>- Extend the grants for businesses and loosen the restrictions for more meaningful relief. Extend the grants for rental assistance.</li> <li>- We need to fund a handful of elements very quickly. Limited rent assistance, small business funds, etc...</li> <li>- I don't think this ranking system analyzes the nuances...for instance, one item might fit into more than one category (work projects are immediate and transformative, to me). And I also might change 1 and 2 based on the revenue need.</li> <li>- As there's no firm data on the needs, we don't know how much funding to allocate to this category.</li> <li>- I'm not sure I agree with this framework</li> </ul>
Transformative	3	<ul style="list-style-type: none"> <li>- Work force retraining/capacity for MH and SA services; nursing and social work services for schools</li> </ul>

		<ul style="list-style-type: none"> <li>- Additional locations for a homeless 'campus' with overnight shelter, longer term shelter, daytime shelter, food, recovery services, mental health services, job services all together.</li> <li>- There is a \$9M project ready for commitments in Girdwood to get the health clinic and daycare modified and expanded to deal with the current and future pandemics in that isolated part of Anchorage. This project leverage funds already available.</li> <li>- Trail work noted in emails we have gotten. These provide jobs that require relatively low skills so can draw from a broad spectrum of the unemployed. The projects create capacity for outdoor recreation that boomed when gyms and organized sports were closed down. The projects expand the appeal of Anchorage for tourists. There bring low maintenance costs.</li> <li>- Firewise work. Clearing brush and trees is labor intensive low skill labor so would provide lots of jobs. The immediate and long term benefits for preventing tragic wildfire is huge.</li> <li>- We should look at each area of our plan. We can use these funds to do transformative work like the work projects. But these also have to be done ASAP. We only have so much time this construction season.</li> <li>- I'd rank specific projects in this category higher if they also addressed immediate needs, e.g., certain development programs.</li> </ul>
Future	4	<ul style="list-style-type: none"> <li>- Public restroom facilities instead of bonding</li> <li>- We should keep some funds, perhaps 25-30%, set aside for decisions in August or September depending on the reopening of ASD, possible business closures again etc. Also watch for savings at the MOA and ASD due to closures. I'd like to know what those are and be prepared to redirect funds from those savings.</li> <li>- I think we should back out all municipal expenses and then divide the remainder into two parts. One part available now from July 1 to September 30 to fund Immediate and transformative investments. And one part available to do the same after October 1.</li> <li>- Would this be beyond the \$156M or the next two rounds of \$20M?</li> </ul>
Municipal	2	<ul style="list-style-type: none"> <li>- I want to wait and see what FEMA does</li> </ul>

		<ul style="list-style-type: none"> <li>- Items which will either reimburse the Municipality for its response to COVID-19 or backfill lost revenues. That may be 25% or more.</li> <li>- Are we allowed to use CARES Act funds for lost revenues? We should set aside for what we have spent and what we intend to spend for the shelters, health work, EOC, purchase supplies needed now and a stockpile of supplies for future pandemics.</li> <li>- Offer an extended payment plan for property taxes of 6 to 12 months. Maximum cost is \$740,000. Based on \$290 million to be collected this year with 2/3 residential and 1/3 business and estimated 75% of residential paid by escrow account, the maximum that could be delayed is \$145million. We are too late to delay the June payment so only half would be delayed. If for 6 months, at a 2% rate for TANS, that would cost the MOA \$740,000. This is not funds to cover lost property taxes, it is a subsidy to business and homeowners like the \$1 million in grants we offered.</li> <li>- Promote any kind of tax relief allowable</li> <li>- We should aggressively protect the taxpayer with these funds.</li> <li>- Can't use for backfilling revenues; reimburse MOA for C-19 related spending that isn't eligible for FEMA reimbursement, e.g., rental assistance.</li> </ul>
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**Working Groups:**

The below list of working groups will funnel upstream into our pillars of work. Working groups will be considering outcomes, funding mechanisms, and tactics, working in tandem with the administration and our community partners.

- Housing supports
- Business supports
- Childcare supports
- Food security
- Development projects
- Institutional supports
- Homelessness supports

Working Group	Rank	Comments
Housing	1	<ul style="list-style-type: none"> <li>- Saw this through lens of development</li> <li>- Keep people housed</li> </ul>
Business	4	<ul style="list-style-type: none"> <li>- Saw this through lens of development</li> </ul>

		- Get/keep economy going
Childcare	5	- Critical to workforce
Food	2	- Saw this through lens of development - Ensure basic needs are being met
Development	3	- Work force development for social service capacity (MH, SA, PSH, etc). - Provide jobs
Institutional	7	- I don't necessarily know what you mean by institutional. - I don't know what this means - I don't understand what this one is... universities, etc? - Not sure what this category includes.
Homelessness	6	

The below shows the top three working groups each member expressed interested in. Petersen and Perez-Verdia did not provide rankings for this section.

Working Group	Members
Housing	Allard, Zaletel, Rivera, Dunbar, Constant, Quinn-Davidson, LaFrance
Business	Weddleton, Kennedy
Childcare	Allard, Zaletel, Dunbar, Constant, Quinn-Davidson, LaFrance
Food	Allard, Rivera, Kennedy
Development	Zaletel, Weddleton Dunbar, Kennedy, Constant, Quinn-Davidson, LaFrance
Institutional	
Homelessness	Zaletel, Weddleton, Rivera

### **Underlying Values:**

Rather than creating working groups for each of the below, these will be considered in each of the working groups listed above and weighed accordingly as they consider outcomes, tactics, and funding mechanisms. These underlying values will funnel upstream into the working groups.

- Worker supports
- Student supports
- Elder supports
- Support for survivors
- Mental health supports
- Equity and justice
- Medical supports
- Legal supports
- Disability supports

Do you have any other considerations for underlying values?

- Cohesiveness of the funding. I would prefer if we allocated the funding with a vision of change we'd like to see than disparate projects not necessarily apart of a larger plan.
- We have to accept that we cannot come close to fixing the problems caused due to COVID-19. Not even close. People will have to make do on their own healthwise and incomewise. We can help slightly. The closer we get to normal, the better. Direct payments to people is not normal. Normal is people have jobs, the money they earn is spent at businesses that then create jobs and buy more stuff. Work programs that build things that make Anchorage a better place to live will help now and into the future. We can't do everything. Let's do what makes us better and stronger for the future.
- I guess I don't understand how the list above is related to "underlying values". It appears to me that some of the topics listed above are more related to conversations we are having in regard to the intended uses of the alcohol tax revenue and not really COVID-19 response and CARES Act funding related. I hope we keep in mind that the CARES funds are to be used as a response to whatever level of economic impacts we believe the people of the Municipality have suffered and not be over zealous in thinking these millions of dollars should be used to address the myriad of things that ailed us prior to COVID-19. We must remember that ALL these funds must be paid for and that responsibility falls on ALL of us in one way or another, and probably will for several generations to come. None of this is FREE MONEY. We have to do what we can to stabilize the economy for a "new normal" and then let the market and our work force drive that economy into the future. We also must be wary of the expectations within the community that these funds are a windfall and are meant to fix everything. It will not and that's not the intent. We can't think of this as "free stuff" but must remember the debt we will owe for years through federal taxes. In the end, in some way, shape or form, we all PAY. If we find we don't believe we have a solid COVID-19 response reason to spend it, we should not be afraid of sending money back. The underlying value is "Be fiscally responsible in order to do the greatest amount of good for the greatest number of people."
- My underlying value is that we focus at least half on transformative investments and each should have multiple bottom lines. Also, a value I have is that we should be prudent with spending. We should reserve half of the funds left after Muni expenses actual and projected are accounted for to spend between October 1 and Dec 31. i.e. we reserve \$40,000,000 for Muni expenses leaving \$116,000,000. We shouldn't spend more than half, \$58,000,000 before October 1.
- I do not understand how you plan to use these "values"