AO 2023-182(S) NAVIGATION CENTER CAPITAL PROJECT

Friday, June 16, 2023

Summary Overview of Original and S Versions

Key questions for this decision

Is this a good investment: Good use of public funds?

Is the project feasible: Can it be built and operated as intended?

This S version raises 4 questions we need in order to evaluate this project.

1. How much will this project cost to build?

2. How much will it cost to operate?

3. How will we pay to build it, and operate it?

4. When will the new facility's doors open and start serving clients?

1. How much will this project cost to build?

Original Version	S Version	Current Project Cost
$15.2 million (minus already-completed work)	$17.3 million (minus completed work)	?

2. How much will it cost to operate?

Original Version	S Version	Annual Operating Cost
$5.99 million	$5.93 million to $5.99 million	?

3. How will we pay to build it (and operate it)?

Original Version	S Version	Available Funds to Appropriate
$8.2 million committed $10.2 million available **$7 million needed**	$2 million paid $6.2 million (scenario A) or $0 (scenario B) available **$11.1 million to $17.3 million needed**	Capital: ? Operating? (2023+)

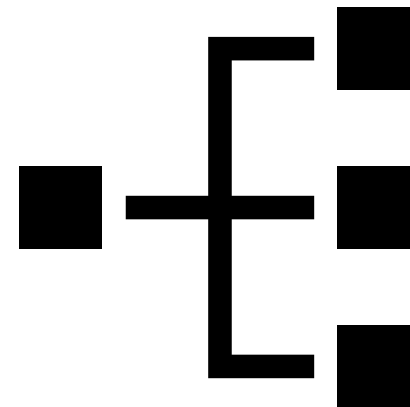# 4. When will the new facility's doors open and start serving clients?

Original Version	S Version	Timeline for Construction, Opening
Unspecified *Intended Nov. 2023*	Unspecified *Requires active project management*	?

Project Feasibility

Requires active project management to stay on time & within budget
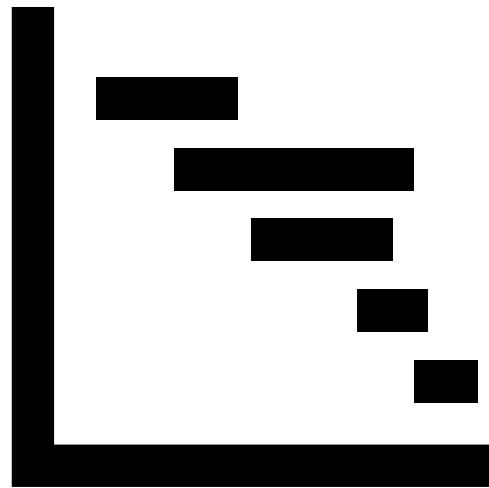
Requires operations planning (procurement, hiring) to be ready for Day 1

The Assembly needs to ask, and needs an answer to, these questions.

1. How much will this project cost to build?

2. How much will it cost to operate?

3. How will we pay to build it, and to operate it?

4. When will the new facility's doors open and start serving clients?

Then decide:
Is this a good investment? Is this feasible?