

## DAVID MORGAN

### SUMMARY OF QUALIFICATIONS

- ❖ Over thirty year's healthcare management experience administrative, financial operations, community engagement, program, emergency preparedness planning.
- ❖ Over fifteen years' Alaskan Public Health experience for Borough and Municipality; supervision of primary care clinics (Tribal Health Organizations and Federal Qualified Health Centers), leadership serving on Boards, Committees and Commissions.
- ❖ Directed day-to-day operations, accounting systems, grant management, timely reporting to Boards, regulatory agencies, preparing operational budgets, and securing contracts.
- ❖ Developed grant and project management, with analysis in program development. Directed management teams in installation of new technology with staff, volunteers and stakeholders.

### EDUCATION

**Morehead State University:** BA – Economics, Accounting and Political Science.

**American Red Cross Certificate:** ADULT FIRST AID/CPR/AED - ID GVZMOQS (current).

**Alaska Municipal League:** Leadership and Inter-government Institute (Municipal Administration).

**Municipality of Anchorage:** Food Handler Card Certificated – 23-013789 (current).

**Healthcare Financial Management Association:** Completion of Managerial Cost Accounting and Flexible Budgeting Financial Management Certificate.

**State of Alaska (DHSS) Certificates:** Completion Privacy and Security Training (HIPPA). Certification of Civil Rights and Discriminate.

**Dave Vedder & Associates:** Indirect Cost Principles for Healthcare Executives Certification.

**Health Resources & Services Administration/DHHS Region X:** Designed and administered primary care programs.

### COMPUTER SKILLS AND OPERATIONAL EXPERIENCE

Proficiency in Microsoft Excel, Word and Office programs. Operational experience with QuickBooks and Fundware accounting system. Five years operational experience in the utilization of the Alaska DHSS Automated Information Management System for Behavioral Health Medicaid Billing and Medical Records System.

### EXPERIENCE

2020 to 2020 – U.S. Department of Commerce, Bureau of Census – Temp position - NRFU Enumerator. Conducted service based enumeration for Assisted Living/Senior Living Facilities location and Targeted Non-Sheltered Outdoor Location (TNSOL) location in Anchorage, Alaska. Completed Enumerator (NRFU) training and passed the Federal Bureau of Investigation (FBI) national background check.

2017 To 2018 – CHOICES, Inc. – Temp. Finance Manager – Supervised 8 FTEs. Functioned as Chief Financial Officer and supervised all finance-related matters, responsible for accounting system, budgets preparation, and audits preparation. Supervised the compliance of 3rd party billing, State/Federal Grant operations and timely reporting (State Reporting System GEMs). Coordinated with State/Federal agencies, facilities and contracts (MOAs) equipment maintain. Responsible of the enrollment of Choices (Providers) in Alaska CareLogic *qualifacts* patient data and State Medicaid Medical records systems. Ensured that all accounting operations complied with Generally Accepted Accounting Principles (GAAP) standards.

## Professional Experience Page 2

2015 To 2017 - Affordable Healthcare Consulting Services (Proprietorship) – Consultant providing strategic financial and data analysis, auditing services, planning recommendations for propitiatory clients in the following areas; Indirect Cost Rates, Dashboards, Certified Medicare & Medicaid Medical and Home Health Cost Reports. Prepared the following projects: prepared Cost-Benefit-Analysis and ROI for equipment and programs, Commission on Accreditation (CRF) Facilities (Health), and FQHC reports and audits preparation. Prepared business plan (profitability) rehab facility located in Alaska. Provided research data and testimony on behalf to House and Senate Committees - Assessment of Medicaid Expansion and Reform – The Menges Reports.

2003 to 2015 - Southcentral Foundation – Reimbursement Director - Supervised professional staff of 6 FTEs. Directed revenue cycle operations, compliance, developed revenue budgets, supported Medicare/Medicaid Medical and Home Health Cost reports. Managed 350 medical providers' enrollment in reimbursement and medical records systems. Implemented strategies to meet operational, financial and management goals. Managed startup of business offices including development of training manuals, procedures and workshops. Coordinated medical records, 3<sup>rd</sup> party, contracting, and timely UDS/HRSA reporting for Nilavena and McGrath Community Health Centers (CHCs/FQHCs). Directed Medicaid Waiver Services, integrated behavioral, dental, home health, tertiary care referrals and billings. Prepared with Alaska Department Health and Human Services Medicaid Plan Amendments and obtained CMS approval for primary care cost based reimbursement for Early Periodic Screening Detection and Treatment (EPSDT). Tribal encounter rates for Primary Care, Dental, Medicaid Administrative Tribal Targeted Case Management (TTCM) reimbursement. Supported Patient-Centered Medical Home – Nuka System of Care.

2001 to 2003 - Chugachmiut Inc. - ANA Project Manager - Supervised 3 FTE's - Managed Self-Governance Technical Assistance Grants for the Chugach Region for all four Tribal Clinics & Council Offices. Developed grant training and workforces developing of tribal healthcare programs, economic and infrastructure programs for community coalitions. Development procedures meting GAAP/GASB standards. Coordinated educational workshops, Clinic business offices, and emergency preparedness plans/manuals for Village (Tribal) governments.

1996 to 2001 - Eastern Aleutian Tribes, Inc. – Deputy Director for Operations' and Finance - Supervised 24 FTE's, Managed day-to-day administration and financial operations for five (5) IHS & FQHC Primary care Clinics'. Develop and monitored operations budgets, risk management, training, contracting, MOUs and Grant development with timely reporting. Directed Borough Health operations through MOU for Eastern Aleutian Borough and coordinated with Fire Department (EMT and Urgent Cares coordination), emergency preparedness/planning, policy recommendations, supervised business and revenue cycle operations of primary care, dental, tele-health (AFHCAN), and integrated behavioral health programs. Management of all five Clinics business offices, appointments, registration systems, equipment/maintenance contracts, and P & L Statements. Managed Fire and Life Safety programs for, OSHA, medical waste disposal and conducted compliance and risk review. Coordinated services with Alaska Community Indian Health Service, and Providence Health Primary for FQHC Non-IHS beneficiaries. Supervised EMS & Water Treatment operator training grants and coordination with East Aleutian Borough Assembly, local Aleutian Villages/Fire and Water Treatment, served as on-call patient transport and faculty's emergence contact (24-7) in the Eastern Aleutians Health District.

1993 to 1996 - City of Whittier & City of Alakanuk (based in Whittier/Alakanuk) – Finance Director & Acting City Manager – supervised 18 FTEs providing operational day-to-day management of the Business Office, prepared and monitor all operational budgets, Health Clinic/Public Health operations, Harbor Adm., facilities' (including jail), sanitation (garbage, water and sewer), EMS/Volunteer Fire, and Public Safety Department. Developed and Prepared State and Federal grants, annual operational/capital budgets, and timely management and accounting reports to City Council, State and Federal Agencies.

## Professional Experience Page 3

1988 to 1993 - Providence Hospital – Manager Patient Accounts, managed 11 FTEs (346 Beds) managed admitting/registration process, census/discharged metrics, 3<sup>rd</sup> party billing/collections, cashiering and business affairs department. Directed compliance reviews, providers (contracted and staff) enrollment into payer systems for reimbursement, and legal activities. Supported Medicare/ Medicaid Certificated Cost report. Supervised charge-master and cost detail for business office operations (System Headquarters’).

### Memberships:

- Alaska Primary Care Association (APCA)
- People Analytics Alaska (aCAP)
- Commonwealth North (CWN) – Fiscal Working Group (State Budget Analysis)
- Washington/Alaska Healthcare Financial Management Association (HFMA) - Fellow
- American Society of Health Economists (*ASHE.com*) – Fellow
- The ALASKA ROUNDTABLE – Coordinated Healthcare Economics, Analysis of Programs and Costs -

### Professional Awards and Public Service:

- Member and Chairman of the Municipality of Anchorage Health and Human Services Commission (2010 - 2015). Member Health and Human Services Grant Evaluation Task Force.
- Member of the Alaska Health Care Commission representing 19 Alaska’s Community Health Programs, 184 CHCs and Facilities (2011 – 2016).
- Board of Directors (Member) of the Prince William Sound Economic Development Council (1994 – 1995)
- HFMA – National Muncie Gold Merit Award is for recognition to a member for participation in Washington Alaska Chapter and National activities Presentations, written analysis and testimony before State of Alaska House and Senate on Medicaid, Medicare and 3<sup>rd</sup> party Insurance billing, budgets, and regulations.
- APCA – COHO Award for the of advancing, and advocate for cost-benefits and effective health resources for the Alaska primary care safety net in which the Coho Award supports and recognizes.
- Southcentral Foundation Award – Living our Values Award for the contribution and success of the Primary Care EPSDT Pilot Group.
- Special Award from Eastern Aleutian Tribes Board, for “Incredible Growth and Improved Quality of Care Provided in 2000”.
- Award of Appreciation and Service from the Prince William Sound Economic Development Council for economic and business analysis in support of healthcare and business development.
- Chugach School District - Award of Appreciation for Service to the Educational Advisory Committee 1998.
- President of Rogers Park Community Council and Volunteer for Anchorage Parks Foundation.

REFERENCES AVAILABLE UPON REQUEST