



Jacobs

Municipality of Anchorage Program Management Office Update

Presented by: David Persinger and Aaron Hudson

IEUOC of Assembly - November 20, 2025

PMO Annual Contract Renewal Request

Assembly Memorandum (Authorizing Year 2)

- Proposed Action – December 2, 2025

Contractor	Jacobs Project Management Co. (JPMCO)
Contract Agreement	December 19, 2024 to December 18, 2025 (Year 1)
Renewal Period	December 19, 2025 to December 18, 2026 (Year 2)
Period of Performance	Five (5) year term contract with two (2) annual extensions. Contract authorized NTE \$35M (\$7M per year)

PMO Status

Contracted Scope	Year 1: Accomplishments	Year 2: Upcoming
Establish/Operate Program Management Office	<ol style="list-style-type: none"> 1. Established PMO <ol style="list-style-type: none"> a. WTE Program established b. AWWU program established c. SWS program established 	<ol style="list-style-type: none"> 1. Operate and grow PMO team <ol style="list-style-type: none"> a. Delivery of WTE Program b. Delivery of AWWU Program c. Delivery of SWS Program
Develop/Implement Program Management Plans	<ol style="list-style-type: none"> 1. Developed and implemented Program Management Plans 2. Accelerated WTE schedule 3. Developed baseline 	<ol style="list-style-type: none"> 1. Maintain and utilize Program Management Plans 2. Implement Waste to Energy schedule 3. Implement schedule for all CTOs
Manage documentation and reporting	<ol style="list-style-type: none"> 1. Program Information Management System (PMIS) launched 2. Launched KPI Dashboards (reporting) 3. Document management in place 	<ol style="list-style-type: none"> 1. Optimize PMIS 2. Regularly report to the IEUOC 3. Routine document management
Initiate Contract Task Orders (CTOs)	<ol style="list-style-type: none"> 1. CTOs 1-7 and 10 are active 2. CTO amendments in progress 	Ongoing execution of new and existing CTOs in alignment with contract objectives

PMO Structure



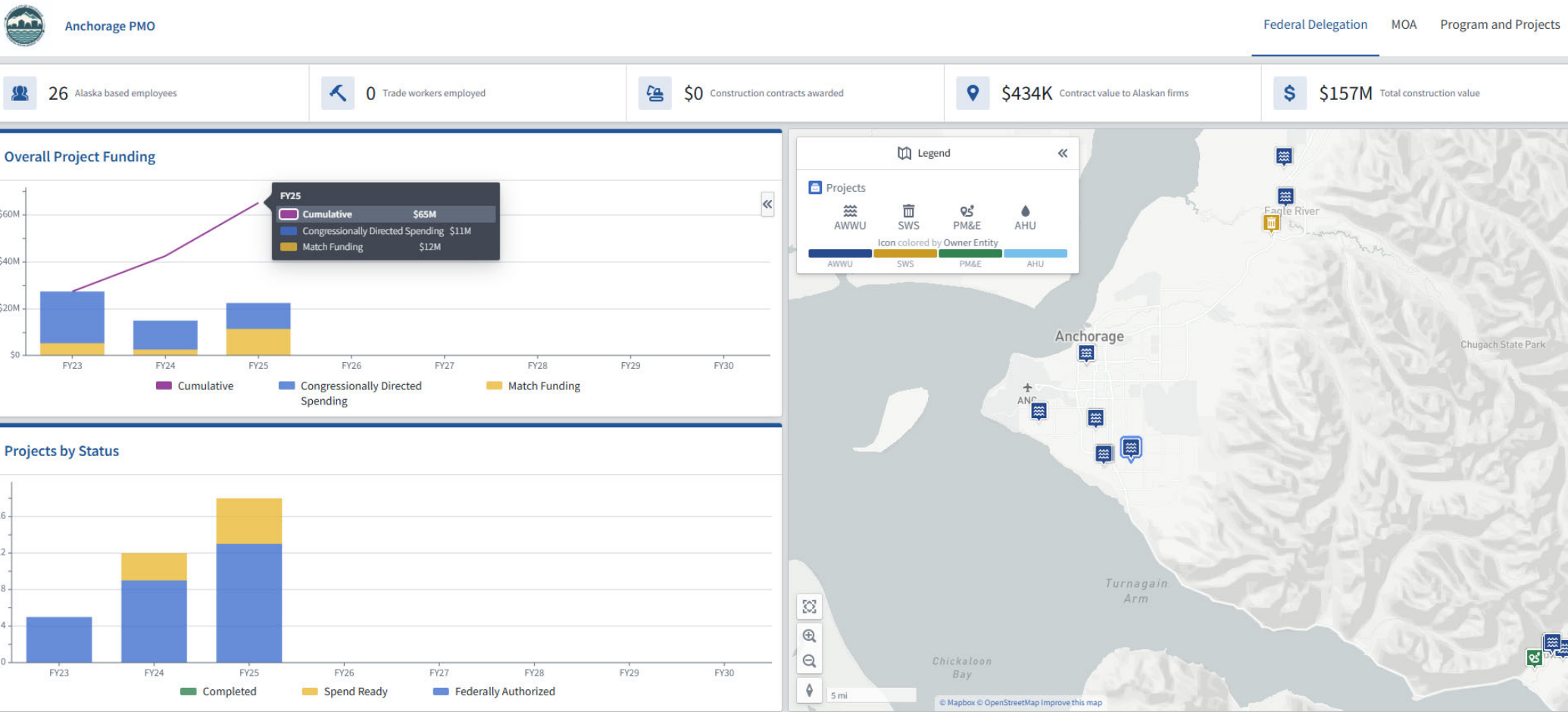
Summary of Contract Task Orders @ 11/14

CT01	Program Initiation	CT06	SWS USDA Food Waste Reduction Grant
Create the Program Management Plans and systems to allow for consistent project delivery		Manage the USDA grant aimed at reducing food waste at the Anchorage Regional Landfill	
CT02	AWWU Grant Support	CT07	SWS Grant Support
Prepare applications for the CDS grant program as authorized in the Federal Budget		Prepare the application for CDS grant to construct a leachate treatment facility	
CT03	AWWU Bulk Water Fill Station	CT08	AWWU Eldon Subdivision
Manage site selection and design of three (3) bulk water fill stations		Manage design and construct of water and sewer infrastructure	
CT04	PMO Program Administration	CT09	AWWU Powder Reserve West
Manage PMO Operations		Improve sewer collection facilities	
CT05	SWS Waste to Energy	CT010	PM&E Ruane Road Grant
Manage all activities and contractors to facilitate delivery of a Waste to Energy project		Support grant administration of the Ruane Road Culvert Replacement project	

Grant Funding

No.	Source	Project Name	Action	Grant Amount	Match	Project Cost	Status	Notes	Funding Year	Project Cost Totals By Status
1	Federal	Powder Reserve Regional Sewer Access (Powder Reserve West - offsite improvements)	PMO Developing Scope & Budget for CTO	\$4,500,000	\$1,125,000	\$5,625,000	Awarded	Waiting for PMO CTO Terms	2023	Awarded
2	Federal	Holtan Hills Regional Sewer Access Project (Off Property HLB to match)	PMO CTO 2	\$2,500,000	\$625,000	\$3,125,000	Budgeted - Application in Process	Compling Scope information for PMO	2023	
3	Federal	Regional Landfill Leachate Treatment Facility (Liquid Waste Deep well Injection)	Request new PMO CTO to apply for Grant	\$13,000,000	\$3,250,000	\$16,250,000	Budgeted - Application in Process	Compling Scope information for PMO	2023	
4	Federal	Ruane Road Culvert Replacement	Kyle T. Kelley to determine if he wants to use PMO	\$1,600,000	\$400,000	\$2,000,000	Awarded	Kyle T. Kelley to determine if he wants to use PMO	2023	\$11.0 M
5	Federal	Replace failing private water service with safe and reliable public water service (Snow View Private System Conversion - Girdwood)	PMO CTO 2	\$300,000	\$75,000	\$375,000	Budgeted - Application in Process	Application Started by PMO	2024	Budgeted
6	Federal	Regional water pipeline to improve emergency and fire protection water transmission and supply (120th to Huffman) ¹	PMO CTO 2	\$1,197,000	\$0	\$3,397,000	Budgeted - Application in Process	Application Started by PMO	2024	
7	Federal	Replace failing private wells with reliable public water service (3x Residential Water Fill Stations)	PMO CTO 2	\$1,750,000	\$437,500	\$2,187,500	Budgeted - Application in Process	Application Started by PMO	2024	
8	Federal	Fire Protection well in the Anchorage Terraces Subdivision (Intertie from Elmore to Terraces)	PMO CTO 2	\$3,750,000	\$937,500	\$4,687,500	Budgeted - Application in Process	Application Started by PMO	2024	\$53.7 M
9	Federal	Public Drinking Water Access (Sand Lake Subdivision)	PMO CTO 2	\$5,300,000	\$1,325,000	\$6,625,000	Budgeted - Application in Process	Application Started by PMO	2024	Application in Review
10	State	Tainina Hills Subdivision Water (SRF Emerging Contaminant PFAS)	AWWU Questionnaire to DEC	\$3,334,213	\$0	\$3,334,213	Budgeted - Application in Process	AWWU needs to create AO/AM to request acceptance	2025	
11	State	Girdwood New Townsite Well ¹	AWWU Questionnaire to DEC	\$6,500,000	\$7,250,000	\$13,750,000	Budgeted - Application in Process	AWWU needs to create AO/AM to request acceptance	2025	
12	State	Girdwood Well 1 Upgrade (SRF Emerging Contaminant Manganese)	Replaced by Item 11	\$0	\$0	\$0	Not Applicable	Budgeted FY25 State	2025	\$0.0 M
13	State	Eldon Subdivision Water Access Project (Water and Sewer Access on 120 Ave., Bill St., & Jack St.) ¹	PMO Developing Scope & Budget for CTO	\$2,200,000	\$0	\$3,397,000	Awarded	Combined with Item 6	2025	
14	State	Girdwood Well 2 (SRF Compliance Order GWUDISW)	Replaced by Item 11	\$0	\$0	\$0	Not Applicable	Budgeted FY25 State	2025	Pending Federal Budget Approval
15	Federal	Girdwood Well Production Upgrades (Combined with funds for Girdwood Wells 1 and 2 to advance Girdwood Well 3) ¹	Combine with item 11	\$3,000,000	\$750,000	\$3,750,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	
16	Federal	Municipality of Anchorage Sewer Access (River's Edge, Eldon, and Patricia Subdivisions)	RFI from Senator between July - September	\$5,800,000	\$1,450,000	\$7,250,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	
17	Federal	Romig Utility Contaminated Well Replacement	RFI from Senator between July - September	\$6,000,000	\$1,500,000	\$7,500,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	\$43.8 M
18	Federal	Cordova Street & E. 56th Water Access	RFI from Senator between July - September	\$1,000,000	\$250,000	\$1,250,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	Future Request
19	Federal	Ocean Dock Road Water Resilience Improvements	RFI from Senator between July - September	\$1,400,000	\$350,000	\$1,750,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	
20	Federal	Commercial Bulk Water Facility	RFI from Senator between July - September	\$2,200,000	\$550,000	\$2,750,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	
21	Federal	Sand Lake Subdivision Sewer Access	RFI from Senator between July - September	\$5,600,000	\$1,400,000	\$7,000,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	\$0.0 M
22	Federal	Eagle River Fire Protection Water Storage Tank	RFI from Senator between July - September	\$10,000,000	\$2,500,000	\$12,500,000	Pending Federal Budget Approval	Proposed FY26 Omnibus Spending Bill	2026	
				\$80,931,213	\$24,175,000	\$108,503,213				

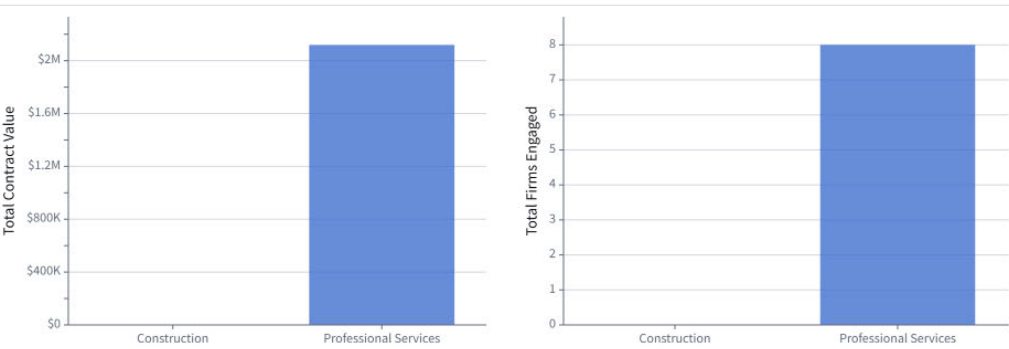
PMO Online Performance Dashboards



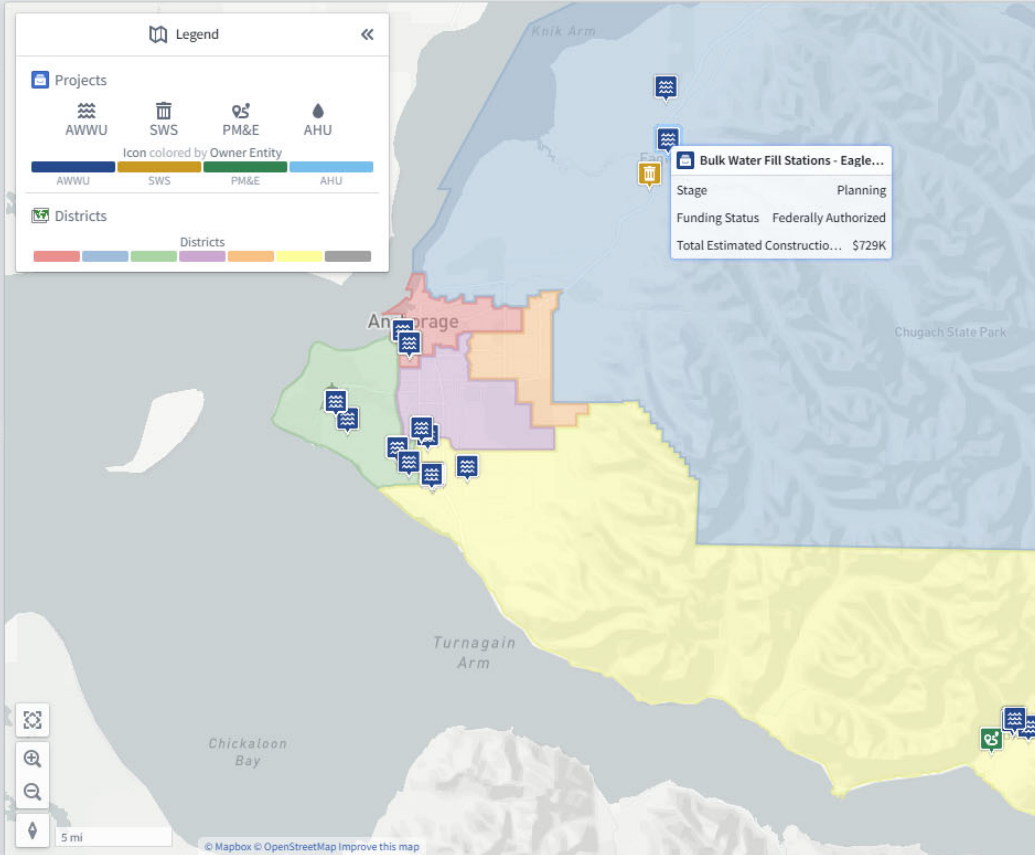
PMO Online Performance Dashboards



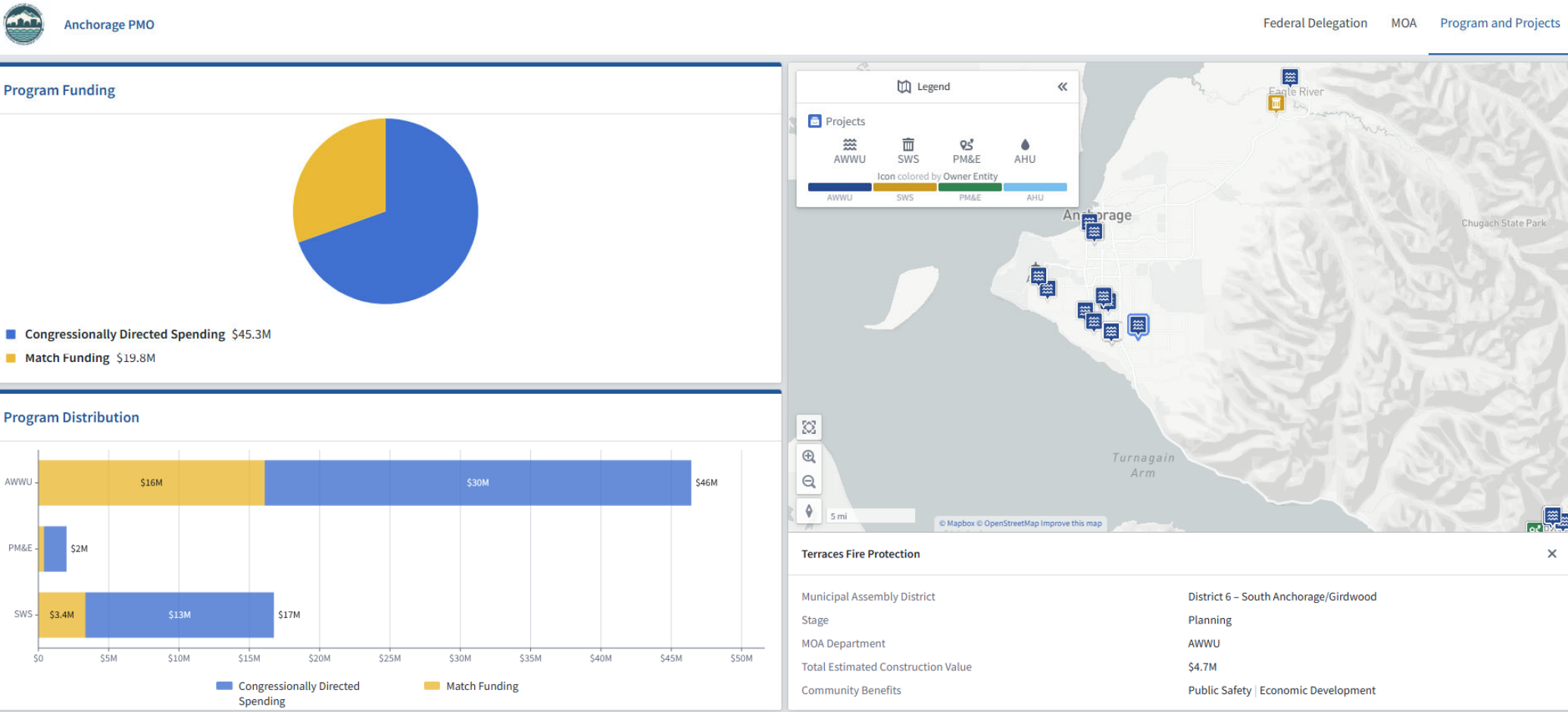
Contracts by Type



Contract Status



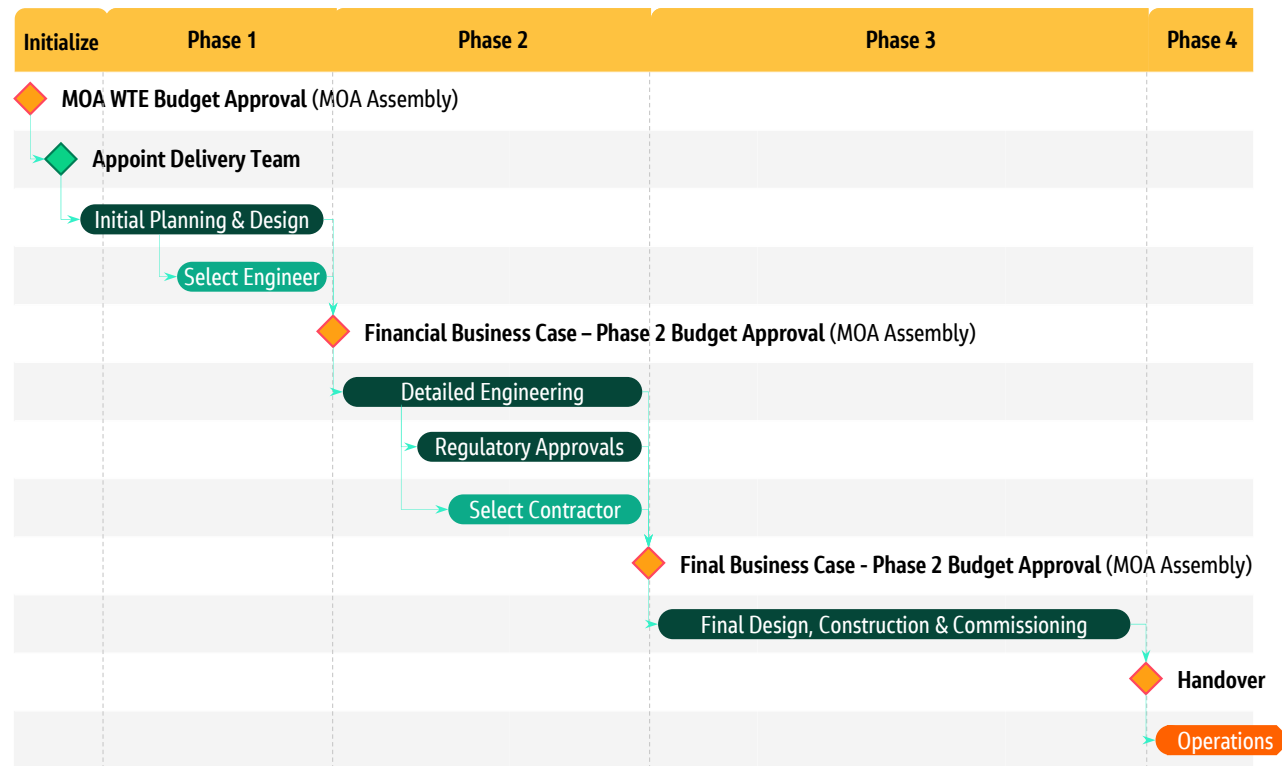
PMO Online Performance Dashboards



Waste to Energy Roadmap

WTE Updates

- **Phase 1** Implementation Plan approved and being delivered
- **Site Selection** underway by Dowl under Term Contract
- **Four proposals (RFPs)** under evaluation for initial planning and design
- **Three additional RFPs** under development for Phase 1



Thank you



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