



MOA Safety Net Shelter + Crisis System *Update*

September 17, 2025

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What success looks like:

- More housing
- Better shelter system
- A lot fewer people sleeping outside
- Safe community for everyone who lives here

Mayor Suzanne LaFrance

JANUARY 31, 2025

HOMELESSNESS AND HEALTH STRATEGY

The LaFrance Administration is committed to a comprehensive and coordinated strategy to address homelessness and related health and public safety issues.

With a public health approach that focuses on harm reduction and prevention, we can improve the health and safety of our entire community, including those experiencing homelessness, with immediate action and long-term solutions.

Our response is driven by our focus on public safety. People sleeping outside need safe alternatives. We need enforcement of laws that keep our community safe. Since July, we have abated 15 camps that pose a public safety risk. We've stood up over 530 beds of shelter across four sites this winter and opened warming centers in mid-December as another layer of safety. We are looking ahead to spring to increase housing options so fewer people return to sleeping outside.

By balancing abatement and enforcement with shelter and services, we are doing the work to create a visible reduction in unsheltered homelessness in our community.

RESULTS

In three years, we will see:

- Fewer people camping
- More people in housing and connected to health services and supports
- Adequate year-round shelter
- Legal parking for vehicles and RVs
- Fewer outdoor deaths
- Innovative pilot projects, including use of modular structures for transitional living

GOALS



1. Significantly reduce unsheltered homelessness through low-barrier shelter and connections to housing.



2. Increase access to behavioral and physical health services.



3. Add new housing and increase access to existing housing.



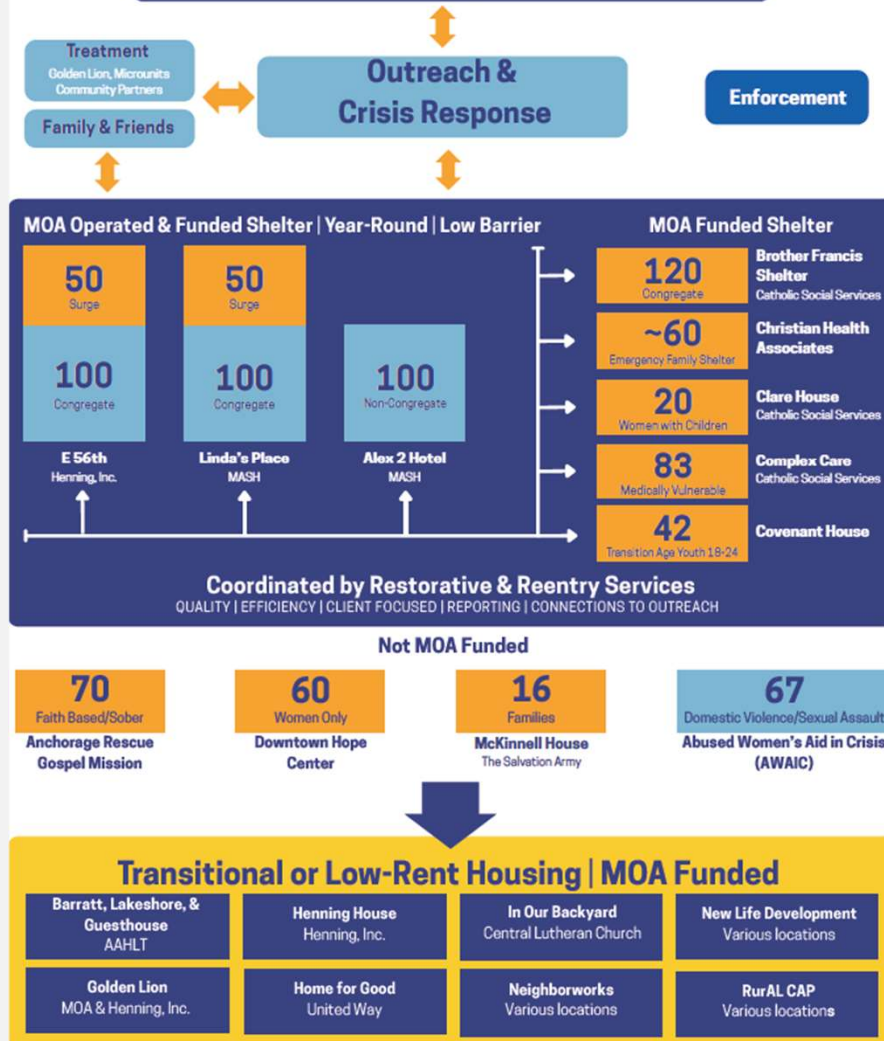
4. Harness community partnerships, funding, and data to reduce systemic contributors to homelessness.

**Year-round,
coordinated,
safety net
shelter system**



MOA Safety Net Shelter & Crisis System

People Experiencing Homelessness



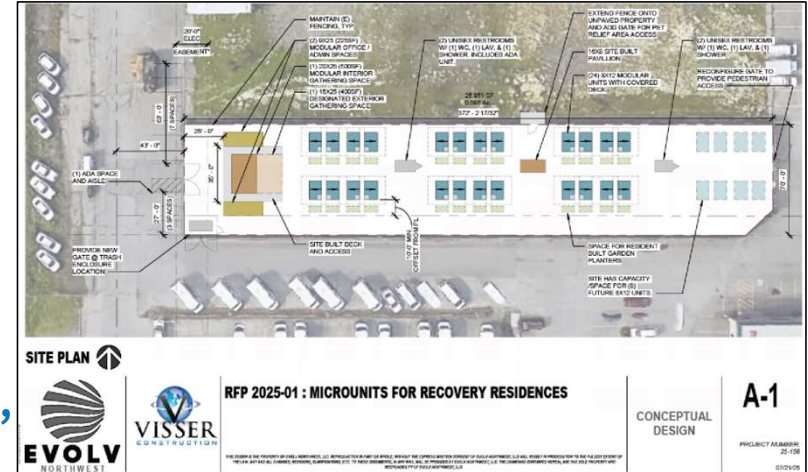
- **Outreach + Crisis Response**
 - HOPE Coordinated Outreach Team + Hub
 - 24/7 MCT with increased engagement
 - IMPACT teams and MIT
 - ASP/ASC expanded criteria
- **Diversion**
 - Connections to Treatment: MOA, Partners
 - Family + friends
 - Income, other assets
- **Coordinated Safety Net Shelter**
 - MOA Operated: 300 beds (+ 100 surge)
 - MOA Funded: 325 beds/units
 - Partners: 213 beds/units
 - System coordination (RRS, HOPE)
- **Housing**
 - Extending impact of ERA 2/HOME-ARP
 - Prioritizing entries from shelter to units
 - More housing! Microunits!
- **Data**
 - Output and outcome metrics dashboard in works

More housing!

Coming soon: Microunits for Recovery Residences

Strategy Goal: By 12/30/25 Identify and launch additional low-density, low barrier, year-round shelter and transitional housing options.

- Visser Construction under contract
- Permits submitted and under review
- RFP for behavioral health provider posted, due 10/15
- Additional funding almost secured
- 24 units (+8 units) completed this fall
- Faith communities: interest in replication
- Community Meeting: 9/30, 6pm, St. Mary's Episcopal Church



Coming Soon: Relocatable Dwelling Units Code

Strategy goal: Leverage public-private partnerships to increase the supply of housing units for very low-income households

Mayor Suzanne LaFrance

10,000 Homes in Ten Years

September 2025

REPAIRING MOBILE HOMES



Trailer parks are a critical source of affordable housing in Anchorage. But current regulations make it almost impossible to renovate or replace existing mobile homes. The result is that trailers and trailer parks fall deeper and deeper into disrepair — a trend we’re planning to reverse.

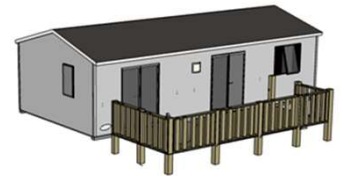
A TWO-PART FIX

1) Assembly Ordinance ([PZC Case 2025-045](#)) will allow **any form of “relocatable housing” in trailer parks**. This means people can replace dilapidated trailers with other forms of small, movable housing — including manufactured or modular homes — as long as the buildings can be certified safe.

2) An internal policy change will adjust rules around mobile home repair, still prioritizing safety while **allowing trailer park residents to repair their homes**.

GOOD TO KNOW

- These fixes **won’t change where trailer parks are allowed**. The adjustments make it clear modular and manufactured structures can be used as housing in residential zones if they are seated on foundations and permitted as safe, but won’t allow new trailer parks outside current zoning.
- The Municipality **has an existing program to support mobile home repair using federal dollars**. These policy changes will help stretch those dollars further.
- Simplifying rules for relocatable housing should **increase the supply of affordable housing** and **promote innovation** in Alaska’s growing manufactured and modular construction sector.



Coming Soon: AHFC Voucher Program

Strategy goal: Increase access to rental subsidies

- AHFC has included a proposal for a partnership with MOA to develop a voucher program prioritizing individuals in shelter or unsheltered in the Municipality for rental assistance
- AHFC would match MOA funds
- To be discussed during 2026 budget process



Coming Soon: Housing Rehabilitation Fund

Strategy goal: Leverage public-private partnerships to increase the supply of housing units for very low-income households

Objectives

- Rehabilitate dilapidated properties
- Increase number of units
- Assist owner-occupied and small-scale developers with renovations

Potential Funding Sources

- CDBG and HOME
- Re-appropriation of \$1.3M
- Partner funds

Process

- Assist with clearing structures that can't be renovated, addressing site issues
- Technical assistance to assess condition and renovation potential
- Per unit gap financing to supplement project financing
- Criteria would be established for affordability, timeframe, etc.



Creates AMC 12.80 to introduce a new tax incentive for rehabilitation of vacant properties in Anchorage.

More people get crisis care

Update: Mobile Outreach + Response

Strategy goal: Support development of a full behavioral health crisis continuum and connection to community services

- HOPE Coordinated Outreach Hub
- Summer pilot project increased encounters and connections
- SALA piloting a mobile clinic van at shelter sites, high number of contacts
- Anchorage Safety Patrol and Center: extended stays at center, transports, connections
- Planning for Medication Assisted Treatment (MAT) underway
- i-Team Data dashboard, coming soon

THE ANCHORAGE POLICE DEPARTMENT
MOBILE INTERVENTION TEAM

IN 2024,
MIT CONDUCTED

1190

BEHAVIORAL HEALTH
FOLLOW-UPS

Approximately
99 a month!

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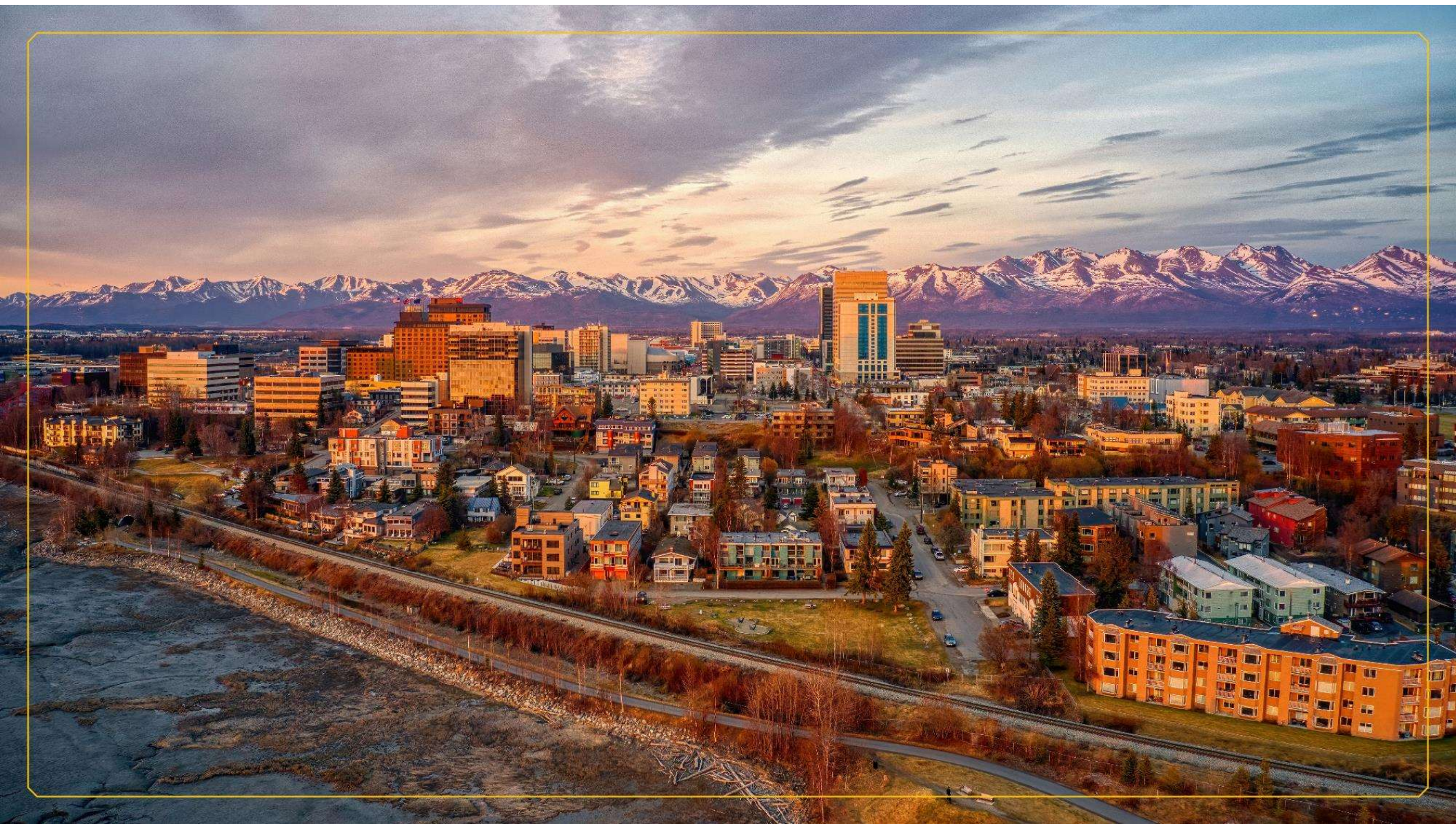
**Team effort: Partners, Funding,
Data**

Coming Soon: Good Neighbor Fund + Others

Strategy goal: Harness community partnerships, funding, and data to reduce systemic contributors to homelessness.

- **Faith communities convening #2**
 - Working groups for emergency shelter, housing, designated parking, community building + lived experience
- **Good Neighbor Fund!**
 - Launching fund with community donors for person-to-person assistance fund to fill gaps and divert people from homelessness
- **Private Foundation**
 - Funding committed for expansion of microunits
- **AK Department of Health: Rural Health Transformation**
 - Letter of interest submitted
- **Alaska Mental Health Trust Authority**
 - Proposal in the works







THANK YOU