

## Anchored Home: Action Document

<b>Purpose:</b>	This Action Document is intended to break down the pillars of Anchored Home into specific actions prioritized across 2018-2021. This will be a living document and expanded to include implementation logistics, track progress and to update actions based on the on-going PDCA process outlined in the plan.
<b>How to use the AID:</b>	The Action Document is broken down into 6 tabs: Intro (this tab), Master, Year 1, Year 2, Year 3 and Key. Each tab and headings are explained below. The tab panel at the bottom of this sheet allows easy navigation to each tab.
<b>Master:</b>	The Master tab contains the central list of identified actions. Column A identifies the pillar the action is linked to. Column B provides a reference ID for the action. Column C explains the specific action. Column D identifies the target year to begin implementing the action. Column E and column F identify the action champion and support organization who will be coordinating work on the action.
<b>Year 1-3</b>	Tabs for Years 1-3 follow the same initial format as the Master tab. Starting in column F, these tabs will track implementation logistics for each action.
<b>Key</b>	The key is a reference point for this document to lock drop-down cell options for tabs. This is a backend function.

Pillar	ID	Actions
1. Housing and Support System	A	Complete Anchorage HSS analysis defining existing services, capacity and demand
1. Housing and Support System	B	Implement the Permanent Supportive Homes via the <i>Pay for Success</i> model
1. Housing and Support System	C	Implement the Permanency Navigator team, Rapid Re-Housing, and Host Homes projects funded by the <i>Youth Homelessness Demonstration Program</i> to address youth and young adult homelessness across the vulnerability spectrum
1. Housing and Support System	D	Implement <i>Path to Independence</i> Rapid Re-Housing project to house moderate vulnerability individuals and households and increase income and employment
1. Housing and Support System	E	Implement Providence-funded <i>Community Housing Project</i> to house moderate vulnerability families and individuals
1. Housing and Support System	F	Build capacity needed for Coordinated Entry System to build a robust system that rapidly identifies and secures housing and supports for people experiencing homelessness (including State Coalition, Juneau, Fairbanks, Mat-Su as peer networks to develop statewide systems as much as possible)
1. Housing and Support System	G	Increase access to Coordinated Entry System through strategic partnerships with the community such as mobile assessors, partners at <i>Alaska 2-1-1</i> , and other means
1. Housing and Support System	H	Identify and connect case management for highly vulnerability individuals from the Coordinated Entry System where housing units or vouchers are identified but not linked to dedicated case management services
1. Housing and Support System	I	Increase and coordinate street and camp outreach with the Municipality's Mobile Intervention Team, police and EMS services, and other community outreach efforts to identify and assess individuals and households for the Coordinated Entry System
1. Housing and Support System	J	Identify adequate and long-term cold weather shelter during the winter months
1. Housing and Support System	K	Incorporate existing case management programs into the Housing and Support System to provide behavioral health services and other supports for tribal health beneficiaries experiencing homelessness particularly for those with high-vulnerability
1. Housing and Support System	L	Work with Alaska Housing Financial Corporation and other community organizations to access HUD housing vouchers and increase the annual allocation HAP and other vouchers, to support permanent supportive housing for high vulnerability clients, and other sponsorship vouchers
1. Housing and Support System	M	Identify housing units with a homeless preference funded through other sources e.g. DHSS, AMHTA, AHFC, and the Municipality of Anchorage and work to support referrals to these housing units via coordinated entry
1. Housing and Support System	N	Explore how to use Alaska 2-1-1 to access Housing and Support System for prevention of homelessness
1. Housing and Support System	O	Assess existing prevention and diversion services and determine the needed capacity increase
1. Housing and Support System	P	Expand existing work groups to include health care, corrections, behavioral health treatment, child protection to identify strategies to prevent discharging individuals from institutional care into homelessness
1. Housing and Support System	Q	Analyze local socioeconomic factors that impact inflow into homelessness and develop a plan to educate the wider community about these factors
2. Public Health & Safety	A	Assess capacity and demand for emergency shelter, transitional housing or other short-term options for individuals living in encampments to identify housing alternatives and supports needed to make camping in public spaces unnecessary

2. Public Health & Safety	B	Stabilize and maintain citywide safety net services including adequate emergency shelter (for all seeking shelter) and other basic services including food and healthcare (including reviewing existing services to look for opportunities for improvement)
2. Public Health & Safety	C	Establish a proactive and transparent system, with citizen input, for continuously identifying, monitoring, and reporting the notice and abatement status of unauthorized camps within the Municipality along with the actions taken connect campers to services
2. Public Health & Safety	D	Establish policies in municipal code and annually budget for rapid and efficient year-round notice, abatement, and cleanup of unauthorized camps, especially when camps present imminent health or safety risks to individuals, while respecting the rights of people experiencing homelessness and connecting them to the correct services within the Anchorage Housing and Support System
2. Public Health & Safety	E	Increase camp and street outreach and provide mobile assessments for Coordinated Entry System
2. Public Health & Safety	F	Develop a community-wide plan for removal of low brush and invasive species in public parks, green belts, trail corridors and rights of way to improve sight lines and safety for all citizens and deter unauthorized camping, working closely with MOA Parks and Recreation
2. Public Health & Safety	G	Conduct legal and humane abatements of unauthorized camps, while protecting the rights of people experiencing homelessness, and to assist with eliminating homelessness by connecting persons camping with appropriate services
2. Public Health & Safety	H	Collect data on individuals living in encampments to determine demographics, trends and to develop appropriate service options and collaborate with outreach workers to warmly transfer campers to interim shelters or transitional housing
2. Public Health & Safety	I	Develop policies and practices for those who choose to decline emergency shelter or existing other Housing and Support services
2. Public Health & Safety	J	Increase foot and bike patrols by police or other security personnel of parklands and trails to increase safety and reduce criminal activity
2. Public Health & Safety	K	Work with community residents to create site-specific development plans for vacant and underutilized sites
2. Public Health & Safety	L	Create active outreach to connect people panhandling and camping with the Coordinated Entry System to access housing, supports and case management
1. Housing and Support System	R	Integrate people who have lived homelessness experiences into the Anchorage Coalition to End Homelessness Board via a Homeless Advisory Committee
1. Housing and Support System	S	Support and integrate the Youth Task Force, representing youth and young adults who have experienced homelessness
1. Housing and Support System	T	Engage in effective outreach and education, with members of the Youth Task Force and Homeless Advisory Committee as spokespeople
1. Housing and Support System	U	Engage with the Alaska Native Corporations, Alaska Federation of Natives and local advocacy groups to create a plan to incorporate native voices, culturally appropriate supports and resources into the plan
1. Housing and Support System	V	Develop and launch a community-wide “brand” for ending homelessness in Anchorage. Encourage all partners to use and share the brand to increase recognition and support. Launch a public relations campaign for this effort

1. Housing and Support System	W	Develop and launch a strong communications strategy that includes media partners who can tell the stories of homelessness in Anchorage to a broad audience and provides routine and transparent data sharing for the community
1. Housing and Support System	X	Increase community participation and membership in the Anchorage Coalition to End Homelessness to serve as a host of community dialogue around homelessness
1. Housing and Support System	Y	Work closely with the Alaska Coalition on Housing and Homelessness during plan implementation to evaluate feasibility of state-wide efforts
1. Housing and Support System	Z	Develop and share widely dashboards of key metrics to monitor progress towards goals
1. Housing and Support System	AA	Support providers and agencies to continuously improve data quality through technical assistance, coaching etc.
1. Housing and Support System	BB	Identify and implement processes to collect data on sub-populations such as unsheltered and re-entry populations
1. Housing and Support System	CC	Create processes to support and monitor that street outreach is entering data into HMIS and connecting to Coordinated Entry System
1. Housing and Support System	DD	Develop data sharing agreements between entities serving individuals experiencing homelessness to maintain accurate monitoring and develop an integrated service system for high utilizers of public services
1. Housing and Support System	EE	Invite the Alaska Coalition on Housing and Homelessness, AHFC and/or DHSS to study, develop models and widely share how tribal health facilities can provide targeted case management or behavioral health services to highly vulnerability individuals/high utilizers of emergency services from the Coordinated Entry System needing services
1. Housing and Support System	FF	Identify data measures or indices from Medicaid and Department of Corrections to prioritize vulnerable populations for permanent supportive housing, and to evaluate effectiveness, cost-effectiveness and need for permanent supportive housing programs (incorporating the Medicaid Innovation Accelerator efforts through DHSS and the OSMAP office that is organizing the Statewide Opioid Taskforce)
1. Housing and Support System	GG	Assess existing HMIS system and outline a plan to revise the system to meet evolving community need
3. Advocacy & Leadership	A	Establish an Anchorage Homelessness Leadership Council (HLC) to monitor the implementation of this plan, provide support for the Collective Impact effort, and to secure and pool funding
3. Advocacy & Leadership	B	Establish an HLC charter defining and implementing accountability and governance mechanisms to monitor the implementation of this plan and to communicate results to the public
3. Advocacy & Leadership	C	Secure resources to sustainably fund homelessness prevention and diversion interventions, including rent deposits, transportation, child care, employment connections, and life skills, with access to case managers skilled in serving this specific population
3. Advocacy & Leadership	D	Secure resources to sustainably fund rapid re-housing for 200 families and individuals per year, to meet ongoing demand and sustain <i>Path to Independence</i> and <i>Providence Community Housing Project</i> into the future
3. Advocacy & Leadership	E	Secure resources for an additional 270-300 permanent supportive housing beds to house high vulnerability individuals over the next five years, using a <i>Pay for Success</i> model
3. Advocacy & Leadership	F	Secure resources for an additional 25 permanent supportive housing beds to house high vulnerability family households

3. Advocacy & Leadership	G	Secure resources for additional permanent supportive housing beds to house high vulnerability young adults (age 18-24), to leverage funding from the <i>Youth Homelessness Demonstration Program</i>
3. Advocacy & Leadership	H	Secure resources for additional rapid rehousing to support young adults (age 18-24), leveraging the <i>Youth Homelessness Demonstration Program</i>
3. Advocacy & Leadership	I	Expand support for the Providence-funded <i>Community Housing Project</i> to house moderate vulnerability families and individuals
3. Advocacy & Leadership	J	Secure any additional resources needed to fund and support the implementation of the housing and supports identified in the corresponding pillar
3. Advocacy & Leadership	K	Secure any additional resources needed to build and sustain the Anchorage Housing and Response System analysis including supporting any additional Homeless Management Information Services (HMIS) and Coordinated Entry System needs
1. Housing and Support System	HH	Periodically review and revise, as needed, HUD Continuum of Care funding application criteria to align and support community priorities
3. Advocacy & Leadership	L	Investigate new funding sources such as marijuana tax, other existing taxes, or new municipal taxes, to increase resources for housing and supports
3. Advocacy & Leadership	M	Develop a policy and community advocacy plan for Anchorage and collaborate with the Balance of State to identify commonalities for Alaska
3. Advocacy & Leadership	N	Identify a shared mechanism for distributing funding from multiple sources to housing and supportive services, with shared measures to ease reporting for providers
3. Advocacy & Leadership	O	Document year 1 progress. Engage the public and stakeholders to share Year 1 data and plan for year 2
1. Housing and Support System	II	Update the outdated emergency shelter and basic needs system by strengthening existing structures and moving to a community supported and people centered services to assure the most basic needs (shelter, food, medical care) are available to those in need in Anchorage.
1. Housing and Support System	JJ	Identify and implement discharge processes from correctional and health care institutions including API, DOC, DJJ, OCS etc. to prevent discharges into homelessness