2023 ACCOMPLISHMENTS

PUBLIC HEALTH, SAFETY & QUALITY OF LIFE

- Secured permanent funding for AFD Mobile Crisis Team and APD Mobile Intervention Team
- Funded $1.25M increase for snow removal in 2024 and held briefings with state and municipal teams to improve snow removal
- Secured federal grant for AFD tree removal & wildfire prevention
- Funded body worn cameras and successfully pushed for implementation
- Funded fleet upgrades for Anchorage, Chugiak and Girdwood fire departments
- Approved new contract for APD to start in 2024
- Made Juneteenth and Indigenous Peoples Day official MOA holidays
- Authorized paid parental leave program for MOA employees
- Funded grants for early education and child abuse, sexual assault, and domestic violence prevention programs through the alcohol tax
- Furthered the process for creating new cemeteries in Eagle River and Girdwood
- Closed the Sullivan Arena as a shelter and returned it to community use

ECONOMIC DEVELOPMENT

- Port Modernization – PCT opened, approved Basis-of-Design and tariff structure, hosted visit from US DOT Secretary Buttigieg
- Made it easier for bars and restaurants to offer outdoor seating
- Sent Charter amendment to voters (passed) to use marijuana tax proceeds for childcare and early education; began implementation
- Updated Anchorage alcohol codes to bring into conformance with new State law
- Moved to 2-yr licensing for marijuana retailers
- Utilized government-to-government relationship with Native Village of Eklutna to advocate for full restoration of Eklutna River

QUALITY MUNICIPAL SERVICES

- Passed Open Checkbook to put MOA spending into public online dashboard
- Launched education campaign on how alcohol tax funds are spent
- Closely monitored FEMA earthquake and COVID reimbursements; ~98% secured
- Sent Charter amendment to voters (passed) and created MOA Trust Fund Board
- Updated process for naming public facilities and created a Naming Commission
- Updated MOA drug testing policy
- Cleaned up Board/Commission appointments and verified MOA sole source contracts

ASSEMBLY BUSINESS

- Approved Assembly communications plan, launched Housing newsletter and added 688 subscribers to newsletter
- Onboarded 2 temporary members, 2 youth reps, 5 new members and a Municipal Clerk, increased training for Assembly Members
- Seamlessly implemented an election under newly reapportioned districts
- Helped constituents & community councils navigate drainage, permitting, traffic calming and other neighborhood issues
- Conducted annual update to Title 28 election code and Observer Handbook

HOUSING & HOMELESSNESS

- Eliminated parking minimum requirements; made it easier to build Accessory Dwelling Units; simplified site access, residential design standards and process to convert hotels to housing; opened former Golden Lion as low income housing; introduced HOME initiative
- Sent to voters: add powers to Girdwood Service Area to promote local housing (passed)
- Held Housing Action Week and approved Assembly Housing Action Plan to bring community together in the work to solve Anchorage’s housing shortage crisis
- Funded pilot to turn vacant/abandoned buildings into affordable housing; launched Housing Fund
- Updated Downtown Plan, downtown code & R 4-A zone to encourage gentle density
- Sent to voters: increase residential property tax exemption to $75k (passed)
- Hosted U.S. HUD Secretary Fudge visit & secured commitment to improve MOA housing funding
- Continued to fulfill goals of Anchored Home through funding navigation and outreach services, Providence Crisis Stabilization Center, shelter operations, congregate and non-congregate shelters
- Launched Clean Slate task forces to engage community in homelessness solutions
- Held statewide leadership summit and created a plan for complex behavioral needs of people experiencing homelessness
- Worked alongside Admin to fund cold weather shelter utilizing hotels, & stood up the 56th Ave Shelter

INFRASTRUCTURE & TRANSPORTATION

- Updated traffic laws to promote safety for pedestrians & bicyclists
- Funded Vision Zero Coordinator for safety of vulnerable road users
- Compiled and adopted recommendations for 2050 Metropolitan Transportation Plan (MTP) and 2024-27 Statewide Transportation Improvement Program (STIP)
- Launched Assembly Transportation Committee
- Created the first ever protected bike lane pilot program with community partners
- Funded a long-range transportation policy and implementation has begun
### 2024 PRIORITIES

**HOUSING ACTION**
- Finalize HOME Initiative to simplify residential zoning
- Launch a program to track short-term rentals
- Develop a program for third party review for commercial development
- Reduce hurdles for rehabbing old buildings that have nonconforming characteristics
- Review open space requirements for multi-family housing
- Create catalog of pre-approved residential building plans

**MUNICIPAL WORKFORCE**
- Communicate and take action to achieve the vision for affordable, diverse and abundant housing
- Support recruitment and retention of a productive and qualified municipal workforce

**PORT OF ALASKA MODERNIZATION**
- Support rapid timeline that launches Phase II construction by summer 2024

**PUBLIC HEALTH, SAFETY & QUALITY OF LIFE**
- Fund public safety & mental health services and invest in outdoor and public spaces

**QUALITY MUNICIPAL SERVICES**
- Close monitoring service delivery to ensure high quality, accessible, and transparent municipal operations

**PUBLIC HEALTH, SAFETY & QUALITY OF LIFE GOALS**
- Increase disparities in Anchorage funding formula
- Hold State of Alaska accountable to increase jewels of a city in which we live, work and play
- Invest in housing, parks and trails
- Restoration
- Determine a
- Continue
- Mobile Intervention Teams
- Continue to push for
- Continue
- Advisory Commission
- Revise purpose & composition of Public Safety
- See
- Building plans
- Create
- family housing
- Review open space requirements
- Reduce hurdles for rehabbing old buildings
- Commercial development
- Develop a program for
- Launch a program to
- Residential Design Standards
- Review and update
- Continue to utilize vacant and abandoned buildings for housing
- Investigate and update tax incentives for housing development and upgrades
- Create a code safe harbor program to encourage development of old housing stock
- Refine Code to reduce building costs and processing time

**ECONOMIC DEVELOPMENT**
- Establish Anchorage Metropolitan Area Projects program for sales tax (w/AEDC)
- Continue to improve and simplify Muni processes and regulations on business
- Codify and confirm appointments for new Anchorage Child Care and Early Education Fund Accountability Board, to provide robust recommendations for marijuana tax revenue for early childhood education for FY25 budget
- Understand and address economic disparity in Anchorage

**INFRASTRUCTURE & TRANSPORTATION**
- Complete a decision on design for both Terminals 1 and 2 in Port of Alaska Modernization program
- Snow Planning - review various snow removal plan costs (84hr, 72hr, 48hr) in terms of labor, equipment, etc.
- Assume snow plowing and funding of all state roads except Glenn, Minnesota and New Seward
- Increase investment in safe streets, road maintenance, and non-motorized modes
- Revive the Stormwater Utility plan and identify sources for infrastructure funding
- Secure local control of 5th/6th Avenues

**ASSEMBLY BUSINESS**
- Join people together to solve local problems and help residents engage in local government.
- Adopt Assembly Code of Ethics & Conduct
- Establish equitable funding for Legislative branch
- Build and strengthen relationships with State & Federal counterparts
- Continue to build systems and strengthen branch to make it a desirable place to serve and work
- Rollout Assembly meeting public engagement improvements, including production upgrades and civic engagement materials
- Secure at least 2 MOA requests to state legislature
- Develop strategic plan for equitable & effective use of the alcohol tax
- Improve CIP and CIB process to broaden input from community on capital project priorities

**HOMELESSNESS**
- Create publicly accessible dashboard on the Assembly home page of the data and metrics around homelessness to drive fact/data based decision making
- Ensure Emergency Cold Weather Shelter is funded through 23-24 winter, with a smooth transition to summer operations
- Identify sustainable policy and funding for emergency cold weather shelter
- Prioritize housing investments & policies to reduce number of people experiencing homelessness and demand for shelter
- Continue to implement the recommendations from the Complex Behavioral Health Task Force report

**QUALITY MUNICIPAL SERVICES**
- Wage increases for MOA employees
- See MOA fully staffed
- Update Public Records code to bring to date with current technologies (video & electronic)
- Ensure full implementation of Online checkbook
- Review of code for community councils for procedures of operation to ensure a system that adds value
- Review and update MOA hiring practices to ensure greater recruitment and retention

**WEB LINKS**
- [WWW.ANCHORAGEHOUSINGACTION.ORG](http://WWW.ANCHORAGEHOUSINGACTION.ORG)
- [WWW.MUNI.ORG/ASSEMBLY](http://WWW.MUNI.ORG/ASSEMBLY)

**DRAFT**

**FEBRUARY 2024**