

PRIORITIES

- **Housing Action** – communicate the Assembly's housing vision, streamline codes and processes, and spur innovative attainable housing
- **Energy, Infrastructure and Transportation** – support infrastructure upgrades and affordable energy; improve road safety and ADA compliance; support Port of Alaska Modernization Project
- **Public Health, Safety and Quality of Life** – fund public safety, mental health & Crisis Now model; invest in outdoor and public spaces; prioritize neighborhood safety
- **Good Government** – monitor service delivery to ensure high quality municipal operations, support for MOA workforce & secure MOA's fiscal future

Plan for next steps:

- January Rules: finalize plan and conduct annual committee review
- February: submit plan for Assembly approval

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Dec 1, 2025

Housing Action Projects

Assembly Committees: CEDC & Housing & Homelessness

MOA Departments: ACDA, Community Development, Development Services, Planning, Real Estate, Treasury, Health

#	Project	Lead	Actions	Status	Admin Priority?
HA-1	Complete pre-approved ADU program launch	EBD, DB, Ross			
HA-2	Identify revenue for housing and infrastructure				
HA-3	Communicate to the public on progress toward housing goals and addressing homelessness, including improving/promoting the housing dashboard				
HA-4	Define the Assembly's role in housing action – policymakers, authors of the code, communicators				
HA-5	Complete the Transit Supported Development project	EBD, GM			
HA-6	Support Building Services through the Title 23/IBC updates with a focus on ADUs, alternative building materials, laminated timber and modular housing				
HA-7	Support Planning with a pro-housing Comp Plan update				
HA-8	Support Administration in developing public lands for housing – Federal Archives, Totem site, 3rd and Ingra, HLB prioritization				

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HA-9	Continue to address vacant, abandoned buildings				
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Homelessness Projects

Committees: *Housing & Homelessness*

MOA Departments: *AHD, Development Services, Planning, Real Estate*

#	Project	Lead	Actions	Status	Admin Priority?
H-1	Strengthen long-term partnerships between service providers, funders, and the Municipality to sustain and improve the shelter system				
H-2	Continue improving outreach, data coordination, and communication across the homelessness response system		See HA-3 as well.		
H-3	Increase the number of people successfully housed, with continued reductions in unsheltered homelessness				
H-4	Prioritize services for the hardest-to-serve individuals, including those who have lived outdoors for extended periods				
H-5	Achieve significant reduction or elimination of large encampments, paired with services and housing pathways				
H-6	Establish stabilization centers in partnership with Southcentral Foundation and Providence				

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Good Government & Assembly Business Projects

Assembly Committees: Budget & Finance, Quality MOA Services, Rules, Ethics & Elections

MOA Departments: OMB, Finance, Elections, Ethics, HR, Purchasing, IT, Risk Management, Safety Dept, GIS, Assembly Branch

#	Project	Lead	Actions	Status	Admin Priority?
GG-1	Explore new sources of revenues and budget efficiencies				
GG-2	Support cutting red tape across departments				
GG-3	Continue to champion integrated systems/data collection/dashboards and allocate funding to make it happen (next evolution of open government portal)				
GG-4	Create and utilize equity filter for public investments				
GG-5	Increase engagement with youth & young adults – meet them where they are; continue Youth Rep program	DV, EBD, AB, YS + staff	Launching a new civic engagement program with MOA partners to expand participation in local government		
GG-6	Conduct public education and Town Hall meetings on important local topics				
GG-7	Complete an update of AMC 2.40 on Community Councils				
GG-8	Review/revise HR code section (AMC 3.30 – Personnel Rules)				
GG-9	Update the Marijuana licensing code				
GG-10	Improve transparency and accessibility of Municipal grant solicitations and awards	EBD, Ross	Leg Services is working with Admin to develop a new RFGP process		

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AB-1	Continue to steward Assembly's primary responsibilities: elections, budget process and audit				
AB-2	Ensure a smooth transition with a large class of new members coming on board after April election				
AB-3	Explore a new model for Assembly Aides				
AB-4	Assess branch workflow and staff needs				

Public Health, Safety and Quality of Life Projects

Assembly Committees: *Public Health & Safety*

MOA Departments: *AHD, APD, AFD, Legal, Emergency Management, Animal Care, Cemetery; Quality of Life: Parks & Rec + C-ER Parks, Library, Education, Equal Rights Commission, Office of Equity and Justice and Office of Equal Opportunity*

#	Project	Lead	Actions	Status	Admin Priority?
PH-1	Continue to promote and support data quality, transparency, and public reporting dashboards, including systems integration				
PH-2	Support admin in attaining full staffing and improving hiring processes for AFD, APD, AHD				
PH-3	Grow and strengthen the role of Community Service Officers (IMPACT Team) as a key component of public safety				
PH-4	Improve and keep focus on mental health and wellness (youth and adults);				

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	Fully implement a functioning Crisis Now system citywide				
PH-5	Have regular (quarterly?) reports from the CMO at the Public Health and Safety committee meetings				
PH-6	Work on pre-arrest diversion to behavioral health services/other tools to help people choose treatment				
PH-7	Work with SOA on re-entry from incarceration and institutionalization of supports				
PH-8	Prioritize sex trafficking prevention, enforcement, and survivor support, including cross-agency coordination and review business permitting/high risk registrations				
PH-9	Address fentanyl and drug trafficking through a more coordinated, targeted focus on supply, distribution, and enforcement				
PH-10	Strengthen strategies to reduce drug dealing and drug-related harm across the city				
PH-11	Review and act on Task Force recommendations for a Public Safety Commission				
PH-12	Continue advancing accountability and enforcement, with a clear focus on fairness, transparency, and consistency				
PH-13	Expand and refine the use of technology (e.g., drones, data tools)				

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	while maintaining strong oversight and public accountability				
PH-14	Strengthen collaboration with Alaska Native Corporations to better address the safety, stability, and well-being of Alaska Native people in Anchorage				
PH-15	Continue to invest in wildfire safety				
PH-16	Continue to develop food policy and access – consuming and producing				
PH-17	Investigate childcare support for MOA employees – MOA-owned childcare center?				

Energy, Infrastructure and Transportation Projects

Assembly Committees: IEUOC, Transportation

MOA Departments: ACDA, AWWU, Public Works, Maintenance and Operations, Port of Alaska, Project Management and Engineering, Merrill Field, Solid Waste Services; Transportation: Public Transportation, Planning, Traffic Engineering, Transportation Planning/AMATS, Public Works, ER Street Maintenance, Project Management and Engineering, Transportation Inspection

#	Project	Lead	Actions	Status	Admin Priority?
IT-1	Explore new sources of revenues and budget efficiencies in infrastructure and transportation; hone in on efficient infrastructure investment and tie to long-term plans				
IT-2	Support waste to energy and other renewable energy projects				
IT-3	Review the Climate Action Plan and support updates				
IT-4	Monitor and support the Port of Alaska Modernization Program				

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IT-5	Support implementation of a Stormwater Utility				
IT-6	Support Admin in opening the CIP nomination process to additional stakeholders (incl. rural service areas)				
IT-6	Continue to monitor CASA CIP and ensure broad community input				
IT-7	Improve People Mover service/experience (on buses and supporting infrastructure)				
IT-8	Explore dedicated bus lanes				
IT-9	Continue to promote safe streets as part of the Vision Zero Plan and Assembly resolution calling for short-term and long-term interventions to improve street safety, including review and action on recent speed studies				
IT-10	Pursue options for automated enforcement (red light cameras/speeding/noise)				
IT-11	Continue monitoring and support for adequate plowing of roads and sidewalks				
IT-12	Update the comprehensive plan and transportation plan for Eagle River and Chugiak				