



# MUNICIPALITY OF ANCHORAGE

## ASSEMBLY INFORMATION MEMORANDUM

AIM No. \_\_\_\_\_

Meeting Date: December 7, 2021

1 **From: MAYOR**

2  
3 **Subject: October 2021 Expenditure Reports for General Government Departments**

4  
5 The following is the status of department spending through October 31, 2021.

6  
7 **Budget to Actuals – General Government Departments:**

8 At the end of October (83.3% through the fiscal year, with 83.3% labor posted), departments  
9 have spent 76.9% of the total budget. A further breakdown of expenditures and  
10 encumbrances shows that 78.5% of the labor budget is spent while 80.7% in non-labor is  
11 spent or encumbered.

12  
13 The following departments have positive or negative variances of five percent or more  
14 (<78.3% or >88.3%) from the percent through the year (83.3%).

15  
16 Chief Fiscal Officer – is 43.5% spent due to the administration of the ML&P sale, Pay for  
17 Success, and Stormwater facility projects that are to be spent later in the year.

18  
19 Equal Rights Commission – is 72.8% spent due to a vacancy between January and March.

20  
21 Finance – is 76.2% spent due to vacancies.

22  
23 Health – is 68.4% spent due to a lag time in payments to some major contracts. The  
24 department encumbers several large contracts that are expensed throughout the year as  
25 invoices are received and paid. This variance is expected to fall in line as the year  
26 progresses. Further, delays to some projects, staffing vacancies, and employee turnover  
27 have resulted in additional variance.

28  
29 Information Technology – is 62.0% spent due to major contracts to be paid later in the year,  
30 vacant payroll positions, and shifting the disaster recovery project to 2022.

31  
32 Library – is 76.6% spent due to several unfilled, but budgeted positions. Shopping Carts for  
33 technology upgrades were encumbered during the first week of November and will be spent  
34 during the 4<sup>th</sup> quarter. Software renewal invoices are usually received late in the 4<sup>th</sup> quarter  
35 and will be paid out accordingly.

36  
37 Management & Budget – is 70.0% spent due to the timing of anticipated projects. The  
38 department expects to come in at budget by the end of the year.

39  
40 Mayor – is 63.7% spent due to vacancies and the Mayor's Office Community Grants not  
41 being issued yet.

42

1 Municipal Attorney – is 74.9% spent due to several software subscriptions that will be due  
2 this month and next month. Also, there are no trials going on in State court which causes trial  
3 costs and office supplies spending to be lower.

4  
5 Municipal Manager – is 68.1% spent due to AR2020-444, appropriated on 1/14/2021 as a  
6 supplemental revenue in the amount of \$10,506,000.00 providing services pursuant to a sub-  
7 contractor agreement between the Municipality of Anchorage (MOA) and Chugach Electric.

8  
9 Parks & Recreation – is 70.7% spent due to unfilled budgeted positions that the department  
10 is in the process of filling or reclassifying.

11  
12 Planning – is 76.0% spent due to two Long Range Planning vacant positions for eight pay  
13 periods. Those positions are now filled.

14  
15 Project Management & Engineering – is 74.9% spent due to some summer contractual  
16 services expenses have not been billed. Expect expenditures to catch up to year-to-date  
17 budget percentage as the invoices are paid for services received.

18  
19 Public Works Administration – is 51.6% spent due to a position vacancy and some large  
20 Limited Road Service Areas (LRSA) had light summer maintenance projects in hopes of  
21 replenishing fund balance accounts for future road repair projects.

22  
23 Purchasing – is 70.6% spent due to vacancies and public auctions starting halfway through  
24 the year.

25  
26 Traffic Engineering – is 72.6% spent due to two position vacancies at this time and some  
27 professional services contract work has not billed out yet which will bring expenses closer to  
28 year-to-date budget percentages.

29  
30 Convention Center – is 38.5% spent due to timing of incremental payments throughout the year  
31 to vendors under Use Agreements and Management Agreements, with the bulk of activity  
32 expected to post November/December.

33  
34 TANS Expense – is 13.4% spent due to timing of payments. The 2021 payment is expected  
35 to post in December.

36  
37 Prepared by: Office of Management & Budget (OMB)  
38 Concur: Marilyn Banzhaf, Acting OMB Director  
39 Concur: Amy Demboski, Municipal Manager  
40 Respectfully submitted: Dave Bronson, Mayor

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Direct Cost\* through October 31, 2021  
(83.3% through fiscal year)**

Seq	Department	A 2021 Revised Budget	B Supplementals	C	D 2021 Budget Total	E Actuals	F % of Budget Spent	G Encumbrances	H % of Budget Encumbered	I Actuals + Encumbrances	J Amount (Over)/Under Budget	K % of Budget Spent & Encumbered
			D-A				E/D	G/D		E+G	D-I	I/D
1	Assembly	\$ 5,375,709	\$ 248,000	4.20	\$ 5,623,709	\$ 4,413,941	78.5%	\$ 411,962	7.3%	\$ 4,825,903	\$ 797,806	85.8%
2	Chief Fiscal Officer	636,065	1,069,394	1.4, 5, 16	1,705,459	737,791	43.3%	432,889	25.4%	1,170,681	534,778	68.6%
3	Development Services	11,654,754	-		11,654,754	9,235,093	79.2%	88,101	0.8%	9,323,195	2,331,559	80.0%
4	Economic & Community Development	12,215,404	18,376,596	4.10	30,592,000	26,358,811	86.2%	1,406,073	4.6%	27,764,884	2,827,116	90.8%
5	Equal Rights Commission	760,379	-		760,379	553,678	72.8%	7,426	1.0%	561,104	199,275	73.8%
6	Equity & Justice	243,917	-		243,917	202,746	83.1%	-	0.0%	202,746	41,171	83.1%
7	Finance	14,094,890	-		14,094,890	10,746,649	76.2%	221,544	1.6%	10,968,193	3,126,697	77.8%
8	Fire	105,683,343	-		105,683,343	85,536,088	80.9%	728,801	0.7%	86,264,889	19,418,454	81.6%
9	Health	14,720,950	7,990,655	4.10	22,711,605	15,540,099	68.4%	2,259,944	10.0%	17,800,043	4,911,562	78.4%
10	Human Resources	5,242,064	-		5,242,064	4,165,477	79.5%	79,797	1.5%	4,245,274	996,790	81.0%
11	Information Technology	24,477,168	-		24,477,168	15,164,410	62.0%	851,162	3.5%	16,015,572	8,461,596	65.4%
12	Internal Audit	788,434	-		788,434	628,272	79.7%	-	0.0%	628,272	160,162	79.7%
13	Library	9,228,249	-		9,228,249	7,067,153	76.6%	155,613	1.7%	7,222,766	2,005,483	78.3%
14	Maintenance & Operations	90,291,116	116,542	6	90,407,658	76,559,474	84.7%	1,740,893	1.9%	78,300,367	12,107,291	86.6%
15	Management & Budget	1,107,939	-		1,107,939	775,796	70.0%	8,837	0.8%	784,633	323,307	70.8%
16	Mayor	2,147,879	707,410	4	2,855,289	1,823,407	63.9%	84,961	3.0%	1,908,368	946,921	66.8%
17	Municipal Attorney	8,235,484	15,458	5	8,250,942	6,179,386	74.9%	302,237	3.7%	6,481,623	1,769,319	78.6%
18	Municipal Manager	15,472,077	31,144	2.4	15,503,221	10,564,597	68.1%	537,029	3.5%	11,101,627	4,401,594	71.6%
19	Parks & Recreation	23,779,721	521,281	4	24,301,002	17,180,430	70.7%	209,814	0.9%	17,390,244	6,910,758	71.6%
20	Planning	3,583,123	-		3,583,123	2,723,654	76.0%	65,306	1.8%	2,788,960	794,163	77.8%
21	Police	126,191,552	-		126,191,552	99,153,583	78.6%	2,745,905	2.2%	101,899,488	24,292,064	80.7%
22	Project Management & Engineering	1,547,500	-		1,547,500	1,158,688	74.9%	126,938	8.2%	1,285,626	261,874	83.1%
23	Public Transportation	26,214,950	193,551	3	26,408,501	21,364,609	80.9%	825,633	3.1%	22,190,242	4,218,259	84.0%
24	Public Works Administration	12,052,666	848,000	7, 13, 14, 17, 18, 19, 21	12,900,666	6,656,341	51.6%	889,549	6.9%	7,545,890	5,354,776	58.5%
25	Purchasing	2,186,838	-		2,186,838	1,543,507	70.6%	77	0.0%	1,543,584	643,254	70.6%
26	Real Estate	8,318,402	3,969,720	6, 9, 11, 12, 15	12,288,122	10,826,949	88.1%	840,105	6.8%	11,667,055	621,068	94.9%
27	Traffic Engineering	6,245,380	-		6,245,380	4,535,520	72.6%	229,895	3.7%	4,765,415	1,479,965	76.3%
28	Convention Center	13,892,402	-		13,892,402	5,347,282	38.5%	1	0.0%	5,347,283	8,545,119	38.5%
29	TANS Expense	837,963	-		837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
<b>General Government Total</b>		<b>\$ 547,226,318</b>	<b>\$ 34,087,751</b>		<b>\$ 581,314,069</b>	<b>\$ 446,855,615</b>	<b>76.9%</b>	<b>\$ 15,250,491</b>	<b>2.6%</b>	<b>\$ 462,106,106</b>	<b>\$ 119,207,963</b>	<b>79.5%</b>

Department, Fund	Amount	Supplementals	Description/Funding Source
1 Chief Fiscal Officer (Fund 101)	\$ 198,423		AC2019-87 (9/24/19), Providing funds to finance certain projects of the Stormwater Utility of the Municipality (Borrowing Program)
2 Municipal Manager (Fund 101)	\$ 8,088		AR2020-444 (1/14/21), Providing services pursuant to a subcontractor agreement between the Municipality of Anchorage and Chugach (Revenues pursuant to contract No. F65501-80-D0018 with the United States Government)
3 Public Transportation (Fund 101)	\$ 193,551		AR2021-129 (4/27/21), For Transit Planning Activities (Fund 101, Fund Balance)
4 Multiple Departments (Fund 101)	\$ 19,561,562		AR2021-47 (2/23/21), (ASM = \$150K, CFO = \$18,334, ECD = \$10,226,596, AHD = \$7,790,655, MAY = \$816,181, MA = \$15,458, MM = \$23,056, P&R = \$521,281) To continue programs approved in the priority areas and framework for allocation of the COVID-19 relief funds programs (Fund 101, Fund Balance)
5 Chief Fiscal Officer (Fund 101)	\$ 491,683		AR2021-56 (2/23/21), For outstanding and anticipated expenses related to the sale of ML&P to Chugach Electric (Fund 101, Fund Balance)
6 Real Estate (Fund 221)	\$ 200,000		AR2021-99 (4/13/21), For Anchorage site preparation projects and a land acquisition (Fund 221, Fund Balance)
7 Public Works Admin (Fund 114)	\$ 17,000		AR2021-199 (6/8/21), For year-round road maintenance within the Skyranch Estates LRSA (Fund 114, Fund Balance)
8 Maintenance & Operations (Fund 101)	\$ 116,542		AR2021-221 (6/22/21), For downtown road & drainage projects including the 2nd Ave Connection from Ingra to Karluk Project (Fund 101, Fund Balance)
9 Real Estate (Fund 101)	\$ 750,000		AR2021-206 (6/8/21), Bean's Café contribution (Fund 401800)
10 Multiple Departments (Fund 101)	\$ 8,250,000		AR2021-204 (4/13/21), (ECD = \$8,050,000, HD = \$200K) To continue programs approved in the priority areas and framework for allocation of the COVID-19 Relief Funds Programs (Fund 101, Fund Balance)
11 Real Estate (Fund 221)	\$ 2,670,000		AR2021-207 (6/22/21), For land exchange and associated site preparation projects (Fund 221, Fund Balance)
12 Real Estate (Fund 101)	\$ 17,754		AR2021-176 (5/25/21), For general Real Estate inventory projects (Unclaimed excess proceeds revenue)
13 Public Works Administration (Fund 143)	\$ 421,000		AR2021-230 (7/13/21), For year-round road maintenance within the Upper O'Malley LRSA (Fund 143, Fund Balance)
14 Public Works Administration (Fund 118)	\$ 60,000		AR2021-231 (7/13/21), For year-round road maintenance within the Mountain Park/Robin Hill RRSAs (Fund 118, Fund Balance)
15 Real Estate (Fund 101)	\$ 331,966		AC2017-140 (11/7/17), Contribution to capital to Acquire National Archive property (602 Interfund Loan)
16 Chief Fiscal Officer (Fund 101)	\$ 352,182		AC2018-32 (4/24/18), Funding transaction expenses in connection with the proposed sale of ML&P (Leaseback)
17 Public Works Administration (Fund 105)	\$ 200,000		AR2021-270 (8/24/21), For year-round road maintenance within the Glen Alps Service Area (Fund 105, Fund Balance)
18 Public Works Administration (Fund 144)	\$ 20,000		AR2021-321 (9/28/21), For year-round road maintenance within the Bear Valley LRSA (Fund 144, Fund Balance)
19 Public Works Administration (Fund 117)	\$ 30,000		AR2021-332 (9/28/21), For year-round road maintenance within the Mountain Park Estates LRSA (Fund 117, Fund Balance)
20 Assembly (Fund 101)	\$ 98,000		AR2021-336 (10/12/21), For the October 2021 Special Election (Fund 101, Fund Balance)
21 Public Works Administration (Fund 149)	\$ 100,000		AR2021-348 (10/12/21), For year-round road maintenance within the South Goldenview RRSAs (Fund 149, Fund Balance)
<b>Total Supplementals</b>	<b>\$ 34,087,751</b>		

\* Direct Costs included in this interim report are unaudited and include: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).  
Anchorage Municipal Code: 6.40.015.D - Report positive or negative variances of five percent or more for expenses by department.

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Labor and Non-Labor\* through October 31, 2021**

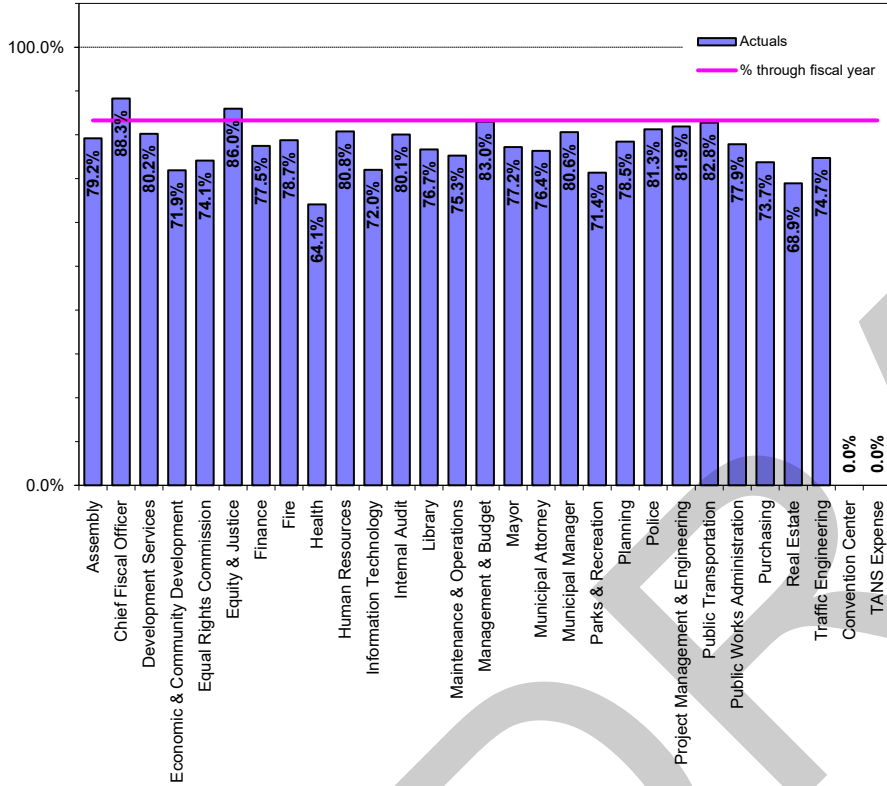
Seq	Department	** Labor (83.3% posted through fiscal year)				Non-Labor* (83.3% through fiscal year)							
		2021 Labor Budget	Labor Actuals	Amount (Over)/Under Budget	% of Budget Spent	2021 Non-Labor Budget	Non-Labor Actuals	% of Budget Spent	Encumbrances	% of Budget Encumbered	Actuals + Encumbrances	Amount (Over)/Under Budget	% of Budget Spent & Encumbered
				A-B	B/A			F/E		H/E	F+H	E-J	J/E
1	Assembly	\$ 2,824,975	\$ 2,237,865	\$ 587,110	79.2%	\$ 2,798,734	2,176,076	77.8%	\$ 411,962	14.7%	\$ 2,588,038	\$ 210,696	92.5%
2	Chief Fiscal Officer	421,249	371,916	49,332	88.3%	1,284,210	365,875	28.5%	432,889	33.7%	798,764	485,446	62.2%
3	Development Services	10,954,916	8,789,384	2,165,532	80.2%	699,838	445,709	63.7%	88,101	12.6%	533,811	166,027	76.3%
4	Economic & Community Development	1,473,348	1,059,303	414,045	71.9%	29,118,652	25,299,507	86.9%	1,406,073	4.8%	26,705,581	2,413,071	91.7%
5	Equal Rights Commission	732,783	542,964	189,819	74.1%	27,596	10,714	38.8%	7,426	26.9%	18,140	9,456	65.7%
6	Equity & Justice	230,937	198,566	32,371	86.0%	12,980	4,181	32.2%	-	0.0%	4,181	8,799	32.2%
7	Finance	11,480,346	8,892,359	2,587,987	77.5%	2,614,544	1,854,291	70.9%	221,544	8.5%	2,075,834	538,710	79.4%
8	Fire	78,659,267	61,941,054	16,718,213	78.7%	27,024,076	23,595,034	87.3%	728,801	2.7%	24,323,835	2,700,241	90.0%
9	Health	7,107,917	4,558,116	2,549,801	64.1%	15,603,688	10,981,983	70.4%	2,259,944	14.5%	13,241,927	2,361,761	84.9%
10	Human Resources	4,956,648	4,003,128	953,520	80.8%	285,416	162,349	56.9%	79,797	28.0%	242,146	43,270	84.8%
11	Information Technology	13,865,142	9,984,943	3,880,199	72.0%	10,612,026	5,179,467	48.8%	851,162	8.0%	6,030,629	4,581,397	56.8%
12	Internal Audit	776,882	622,243	154,639	80.1%	11,552	6,028	52.2%	-	0.0%	6,028	5,524	52.2%
13	Library	7,433,699	5,698,666	1,735,033	76.7%	1,794,550	1,368,487	76.3%	155,613	8.7%	1,524,101	270,450	84.9%
14	Maintenance & Operations	17,340,839	13,053,079	4,287,760	75.3%	73,066,819	63,506,396	86.9%	1,740,893	2.4%	65,247,289	7,819,530	89.3%
15	Management & Budget	833,925	691,989	141,936	83.0%	274,014	83,807	30.6%	8,837	3.2%	92,643	181,371	33.8%
16	Mayor	1,363,870	1,052,852	311,018	77.2%	1,491,419	770,555	51.7%	84,961	5.7%	855,516	635,903	57.4%
17	Municipal Attorney	6,432,347	4,911,207	1,521,140	76.4%	1,818,595	1,268,179	69.7%	302,237	16.6%	1,570,416	248,179	86.4%
18	Municipal Manager	1,949,865	1,571,843	378,022	80.6%	13,553,356	8,992,755	66.4%	537,029	4.0%	9,529,784	4,023,572	70.3%
19	Parks & Recreation	13,116,789	9,363,515	3,753,274	71.4%	11,184,213	7,816,915	69.9%	209,814	1.9%	8,026,729	3,157,484	71.8%
20	Planning	3,312,407	2,598,722	713,685	78.5%	270,716	124,932	46.1%	65,306	24.1%	190,239	80,478	70.3%
21	Police	95,917,469	77,966,318	17,951,151	81.3%	30,274,083	21,187,264	70.0%	2,745,905	9.1%	23,933,169	6,340,914	79.1%
22	Project Management & Engineering	1,197,685	981,138	216,547	81.9%	349,815	177,550	50.8%	126,938	36.3%	304,488	45,327	87.0%
23	Public Transportation	18,227,060	15,090,874	3,136,186	82.8%	8,181,441	6,273,735	76.7%	825,633	10.1%	7,099,368	1,082,073	86.8%
24	Public Works Administration	2,312,808	1,800,718	512,091	77.9%	10,587,858	4,855,624	45.9%	889,549	8.4%	5,745,172	4,842,686	54.3%
25	Purchasing	2,045,271	1,508,073	537,198	73.7%	141,567	35,434	25.0%	77	0.1%	35,511	106,056	25.1%
26	Real Estate	770,850	531,239	239,611	68.9%	11,517,272	10,295,711	89.4%	840,105	7.3%	11,135,816	381,456	96.7%
27	Traffic Engineering	4,861,907	3,632,283	1,229,624	74.7%	1,383,473	903,237	65.3%	229,895	16.6%	1,133,132	250,341	81.9%
28	Convention Center	-	-	-	N/A	13,892,402	5,347,282	38.5%	1	0.0%	5,347,283	8,545,119	38.5%
29	TANS Expense	-	-	-	N/A	837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
<b>General Government Total</b>		<b>\$ 310,601,201</b>	<b>\$ 243,654,355</b>	<b>\$ 66,946,846</b>	<b>78.4%</b>	<b>\$ 270,712,868</b>	<b>\$ 203,201,260</b>	<b>75.1%</b>	<b>\$ 15,250,491</b>	<b>5.6%</b>	<b>\$ 218,451,751</b>	<b>\$ 52,261,117</b>	<b>80.7%</b>

\*\* % in Labor and Non-Labor is different because of timing in posting by pay period.

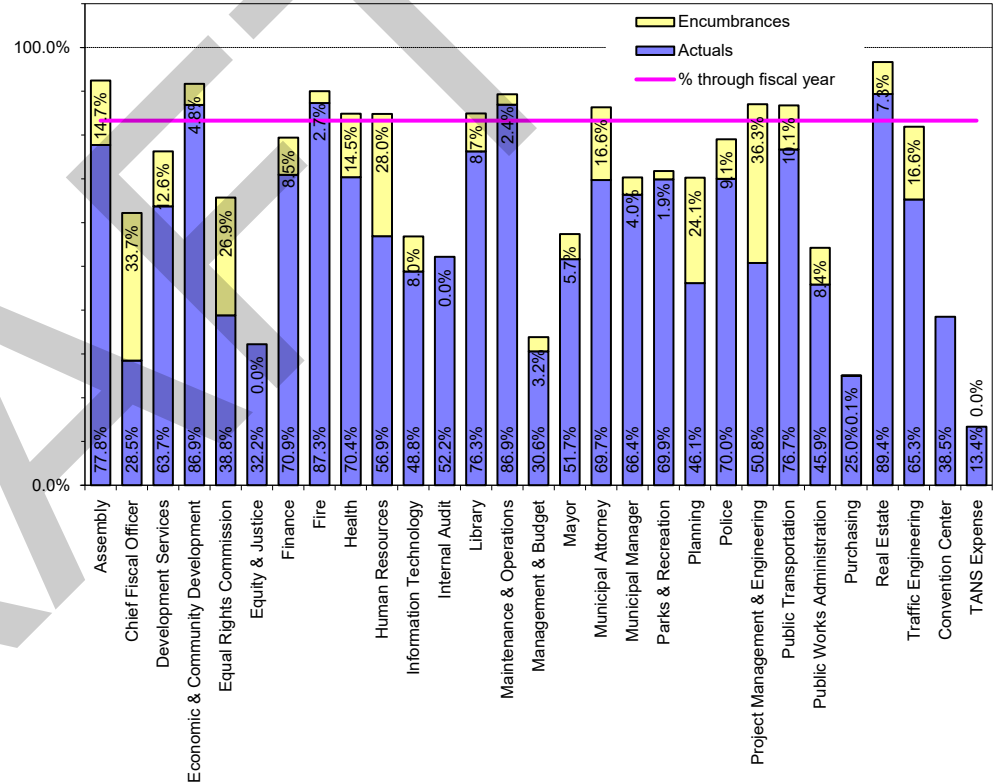
\*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Labor and Non-Labor\* Percent of Budget Spent or Encumbered through October 31, 2021**

**Labor (83.3% through fiscal year)**



**Non-Labor\* (83.3% through fiscal year)**



\*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Overtime through October 31, 2021  
(Labor - 83.3% through fiscal year)**

Seq Department	A	B	C	D	E	F	G	H	I
	2020 Full Year Overtime Actuals	2021 vs 2020 Actuals \$ Difference	2021 vs 2020 Actuals % Difference	Overtime Approved Budget	Overtime Budget Adjustments	Overtime Budget Total	2021 YTD Overtime Actuals	Amount (Over)/Under Budget	YTD % of Budget Spent
Formulas	G-A		G/A	F-D			F-G		G/F
1 Assembly	\$ 13,089	\$ 7,041	153.8%	\$ 8,794	\$ -	\$ 8,794	\$ 20,130	\$ (11,336)	228.9%
2 Chief Fiscal Officer	34,893	(34,355)	1.5%	-	-	-	538	(538)	N/A*
3 Development Services	167,394	(81,935)	51.1%	160,078	-	160,078	85,459	74,619	53.4%
4 Economic & Community Development	624	(624)	0.0%	-	-	-	-	-	N/A*
5 Equal Rights Commission	-	10	N/A	703	-	703	10	693	1.4%
6 Equity & Justice	1,520	375	124.7%	-	-	-	1,895	(1,895)	N/A*
7 Finance	142,485	(14,460)	89.9%	62,663	-	62,663	128,025	(65,362)	204.3%
8 Fire	2,011,995	2,367,657	217.7%	3,178,269	-	3,178,269	4,379,652	(1,201,383)	137.8%
9 Health	52,901	(1,644)	96.9%	7,434	-	7,434	51,257	(43,823)	689.5%
10 Human Resources	35,066	(573)	98.4%	44,925	-	44,925	34,493	10,432	76.8%
11 Information Technology	40,330	24,091	159.7%	117,313	-	117,313	64,422	52,891	54.9%
12 Internal Audit	-	-	N/A	-	-	-	-	-	N/A*
13 Library	10,138	(4,185)	58.7%	10,890	-	10,890	5,953	4,937	54.7%
14 Maintenance & Operations	1,355,225	(556,365)	58.9%	824,439	-	824,439	798,861	25,578	96.9%
15 Management & Budget	21,553	2,534	111.8%	7,035	-	7,035	24,088	(17,053)	342.4%
16 Mayor	-	206	N/A	-	-	-	206	(206)	N/A*
17 Municipal Attorney	13,775	(1,850)	86.6%	-	-	-	11,925	(11,925)	N/A*
18 Municipal Manager	19,356	(18,680)	3.5%	-	-	-	676	(676)	N/A*
19 Parks & Recreation	138,691	68,688	149.5%	185,455	-	185,455	207,379	(21,924)	111.8%
20 Planning	56,627	(17,072)	69.9%	37,278	-	37,278	39,555	(2,277)	106.1%
21 Police	2,907,443	976,307	133.6%	2,113,727	-	2,113,727	3,883,749	(1,770,022)	183.7%
22 Police - Reimbursed Overtime**	-	-	N/A	-	-	-	-	-	N/A*
23 Project Management & Engineering	281	(281)	0.0%	-	-	-	-	-	N/A*
24 Public Transportation	839,019	63,415	107.6%	346,696	-	346,696	902,433	(555,737)	260.3%
25 Public Works Administration	27,030	5,654	120.9%	30,250	-	30,250	32,684	(2,434)	108.0%
26 Purchasing	24,843	(2,110)	91.5%	-	-	-	22,733	(22,733)	N/A*
27 Real Estate	39	(39)	0.0%	-	-	-	-	-	N/A*
28 Traffic Engineering	144,496	10,975	107.6%	176,733	-	176,733	155,470	21,263	88.0%
29 Convention Center	-	-	N/A	-	-	-	-	-	N/A*
30 TANS Expense	-	-	N/A	-	-	-	-	-	N/A*
<b>General Government Total</b>	<b>\$8,058,811</b>	<b>\$ 2,792,781</b>	<b>134.7%</b>	<b>\$ 7,312,682</b>	<b>\$ -</b>	<b>\$ 7,312,682</b>	<b>\$10,851,592</b>	<b>\$ (3,538,910)</b>	<b>148.4%</b>

\*N/A = Not applicable - No funding budgeted in overtime subaccount of labor.

\*\*Less: Services requested by the community with offsetting expenditure reimbursement.

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Travel through October 31, 2021  
(Travel - 83.3% through fiscal year)**

Seq Department	A	B	C	D	E	F
	Travel Revised Budget	Travel Budget Adjustments	Travel Budget Total	Travel Actuals	Amount (Over)/Under Budget	% of Budget Spent
<b>Formulas</b>	<b>C-A</b>				<b>C-D</b>	<b>D/C</b>
1 Assembly	\$ 22,060	\$ -	\$ 22,060	\$ 5,838	\$ 16,222	26.5%
2 Chief Fiscal Officer	5,000	-	5,000	936	4,064	18.7%
3 Development Services	-	-	-	-	-	N/A*
4 Economic & Community Development	-	-	-	-	-	N/A*
5 Equal Rights Commission	9,600	(6,650)	2,950	-	2,950	0.0%
6 Equity & Justice	3,000	-	3,000	1,840	1,160	61.3%
7 Finance	43,680	-	43,680	60	43,620	0.1%
8 Fire	50,000	-	50,000	29,963	20,037	59.9%
9 Health	10,450	-	10,450	-	10,450	0.0%
10 Human Resources	10,000	-	10,000	5,158	4,842	51.6%
11 Information Technology	15,615	-	15,615	-	15,615	0.0%
12 Internal Audit	1,500	-	1,500	-	1,500	0.0%
13 Library	8,000	-	8,000	1,514	6,486	18.9%
14 Maintenance & Operations	4,810	-	4,810	-	4,810	0.0%
15 Management & Budget	-	-	-	-	-	N/A*
16 Mayor	17,000	-	17,000	1,628	15,372	9.6%
17 Municipal Attorney	10,000	-	10,000	-	10,000	0.0%
18 Municipal Manager	15,262	-	15,262	844	14,418	5.5%
19 Parks & Recreation	-	-	-	1,472	(1,472)	N/A*
20 Planning	15,306	(15,306)	-	-	-	N/A*
21 Police	29,500	-	29,500	14,105	15,395	47.8%
22 Project Management & Engineering	-	-	-	-	-	N/A*
23 Public Transportation	-	-	-	6,629	(6,629)	N/A*
24 Public Works Administration	-	-	-	-	-	N/A*
25 Purchasing	-	-	-	595	(595)	N/A*
26 Real Estate	1,000	-	1,000	-	1,000	0.0%
27 Traffic Engineering	5,360	-	5,360	-	5,360	0.0%
28 Convention Center	-	-	-	-	-	N/A*
<b>General Government Total</b>	<b>\$ 277,143</b>	<b>\$ (21,956)</b>	<b>\$ 255,187</b>	<b>\$ 70,581</b>	<b>\$ 184,606</b>	<b>27.7%</b>

\*N/A = Not applicable - No funding budgeted in travel