

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Direct Cost* through July 31, 2021
(58.1% through fiscal year)**

Department	2021 Revised Budget	Supplementals	2021 Budget Total	Actuals	% of Budget Spent	Encumbrances	% of Budget Encumbered	Actuals + Encumbrances	Amount (Over)/Under Budget	% of Budget Spent & Encumbered
Assembly	\$ 5,375,709	\$ 150,000 ⁴	\$ 5,525,709	\$ 3,242,376	58.7%	\$ 684,058	12.4%	\$ 3,926,435	\$ 1,599,275	71.1%
Chief Fiscal Officer	636,065	1,931,672 ^{1,5}	2,567,737	453,378	17.7%	1,700,348	66.2%	2,153,726	414,010	83.9%
Development Services	11,654,754	-	11,654,754	6,615,496	56.8%	11,830	0.1%	6,627,326	5,027,428	56.9%
Economic & Community Development	12,215,404	18,353,296 ^{4,10}	30,568,700	24,658,338	80.7%	1,798,125	5.9%	26,456,463	4,112,237	86.5%
Equal Rights Commission	760,379	-	760,379	385,474	50.7%	88	0.0%	385,562	374,817	50.7%
Equity & Justice	243,917	-	243,917	150,216	61.6%	1,428	0.6%	151,643	92,274	62.2%
Finance	14,094,890	-	14,094,890	7,789,277	55.3%	359,965	2.6%	8,149,243	5,945,647	57.8%
Fire	105,683,343	-	105,683,343	60,566,169	57.3%	2,198,943	2.1%	62,765,111	42,918,232	59.4%
Health	14,720,950	7,990,655 ^{4,10}	22,711,605	12,480,914	55.0%	3,460,527	15.2%	15,941,440	6,770,165	70.2%
Human Resources	5,242,064	-	5,242,064	2,977,326	56.8%	110,219	2.1%	3,087,545	2,154,519	58.9%
Information Technology	24,477,168	-	24,477,168	10,917,221	44.6%	1,823,384	7.4%	12,740,605	11,736,563	52.1%
Internal Audit	788,434	-	788,434	439,152	55.7%	-	0.0%	439,152	349,282	55.7%
Library	9,228,249	-	9,228,249	4,908,978	53.2%	145,464	1.6%	5,054,442	4,173,807	54.8%
Maintenance & Operations	90,291,116	116,542 ⁸	90,407,658	36,262,326	40.1%	2,301,803	2.5%	38,564,129	51,843,529	42.7%
Management & Budget	1,107,939	-	1,107,939	539,210	48.7%	64,712	5.8%	603,923	504,016	54.5%
Mayor	2,147,879	796,330 ⁴	2,944,209	1,419,992	48.2%	86,950	3.0%	1,506,941	1,437,268	51.2%
Municipal Attorney	8,235,484	-	8,235,484	4,354,918	52.9%	622,948	7.6%	4,977,866	3,257,618	60.4%
Municipal Manager	15,472,077	10,506,000 ²	25,978,077	6,196,181	23.9%	763,638	2.9%	6,959,820	19,018,257	26.8%
Parks & Recreation	23,779,721	521,281 ⁴	24,301,002	10,760,174	44.3%	287,403	1.2%	11,047,577	13,253,425	45.5%
Planning	3,583,123	-	3,583,123	1,951,129	54.5%	70,421	2.0%	2,021,549	1,561,574	56.4%
Police	126,191,552	-	126,191,552	71,857,498	56.9%	4,534,674	3.6%	76,392,173	49,799,379	60.5%
Project Management & Engineering	1,547,500	-	1,547,500	808,403	52.2%	160,928	10.4%	969,331	578,169	62.6%
Public Transportation	26,214,950	193,551 ³	26,408,501	14,853,545	56.2%	910,692	3.4%	15,764,237	10,644,264	59.7%
Public Works Administration	12,052,666	498,000 ^{7,13,14}	12,550,666	3,568,035	28.4%	1,638,079	13.1%	5,206,114	7,344,552	41.5%
Purchasing	2,186,838	-	2,186,838	1,131,634	51.7%	2,113	0.1%	1,133,748	1,053,090	51.8%
Real Estate	8,318,402	3,637,754 ^{6,9,11,12}	11,956,156	8,112,700	67.9%	1,999,253	16.7%	10,111,953	1,844,203	84.6%
Traffic Engineering	6,245,380	-	6,245,380	2,868,738	45.9%	361,566	5.8%	3,230,304	3,015,076	51.7%
Convention Center	13,892,402	-	13,892,402	3,004,102	21.6%	291,376	2.1%	3,295,478	10,596,924	23.7%
TANS Expense	837,963	-	837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
General Government Total	\$ 547,226,318	\$ 44,695,081	\$ 591,921,399	\$ 303,385,084	51.3%	\$ 26,390,934	4.5%	\$ 329,776,018	\$ 262,145,380	55.7%

Department, Fund	Amount	Supplementals	Description/Funding Source
1 Chief Fiscal Officer (Fund 101)	\$ 1,439,989		AO2019-87 (9/24/19), Providing funds to finance certain projects of the Stormwater Utility of the Municipality (Borrowing Program)
2 Municipal Manager (Fund 101)	\$ 10,506,000		AR2020-444 (1/14/21), Providing services pursuant to a subcontractor agreement between the Municipality of Anchorage and Chugach (Revenues pursuant to contract No. F65501-80-D0018 with the United States Government)
3 Public Transportation (Fund 101)	\$ 193,551		AR2021-129 (4/27/21), For Transit Planning Activities (Fund 101, Fund Balance)
4 Multiple Departments (Fund 101)	\$ 19,561,562		AR2021-47 (2/23/21), (ASM = \$150K, ECD = \$10,203,296, AHD = \$7,790,655, MAY = \$896,330, P&R = \$521,281) To continue programs approved in the priority areas and framework for allocation of the COVID-19 relief funds programs (Fund 101, Fund Balance)
5 Chief Fiscal Officer (Fund 101)	\$ 491,683		AR2021-56 (2/23/21), For outstanding and anticipated expenses related to the sale of ML&P to Chugach Electric (Fund 101, Fund Balance)
6 Real Estate (Fund 221)	\$ 200,000		AR2021-99 (4/13/21), For Anchorage site preparation projects and a land acquisition (Fund 221, Fund Balance)
7 Public Works Admin (Fund 114)	\$ 17,000		AR2021-199 (6/8/21), For year-round road maintenance within the Skyreach Estates LRSA (Fund 114, Fund Balance)
8 Maintenance & Operations (Fund 101)	\$ 116,542		AR2021-221 (6/22/21), For downtown road & drainage projects including the 2nd Ave Connection from Ingra to Karluk Project (Fund 101, Fund Bal
9 Real Estate (Fund 101)	\$ 750,000		AR2021-206 (6/8/21), Bean's Café contribution (Fund 401800)
10 Multiple Departments (Fund 101)	\$ 8,250,000		AR2021-204 (4/13/21), (ECD = \$8,050,000, HD = \$200K) To continue programs approved in the priority areas and framework for allocation of the COVID-19 Relief Funds Programs (Fund 101, Fund Balance)
11 Real Estate (Fund 221)	\$ 2,670,000		AR2021-207 (6/22/21), For land exchange and associated site preparation projects (Fund 221, Fund Balance)
12 Real Estate (Fund 101)	\$ 17,754		AR2021-176 (5/25/21), For general Real Estate inventory projects (Unclaimed excess proceeds revenue)
13 Public Works Administration (Fund 143)	\$ 421,000		AR2021-230 (7/13/21), For year-round road maintenance within the Upper O'Malley LRSA (Fund 143, Fund Balance)
14 Public Works Administration (Fund 118)	\$ 60,000		AR2021-231 (7/13/21), For year-round road maintenance within the Mountain Park/Robin Hill RRSAs (Fund 118, Fund Balance)
Total Supplementals	\$ 44,695,081		

* Direct Costs included in this report are: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

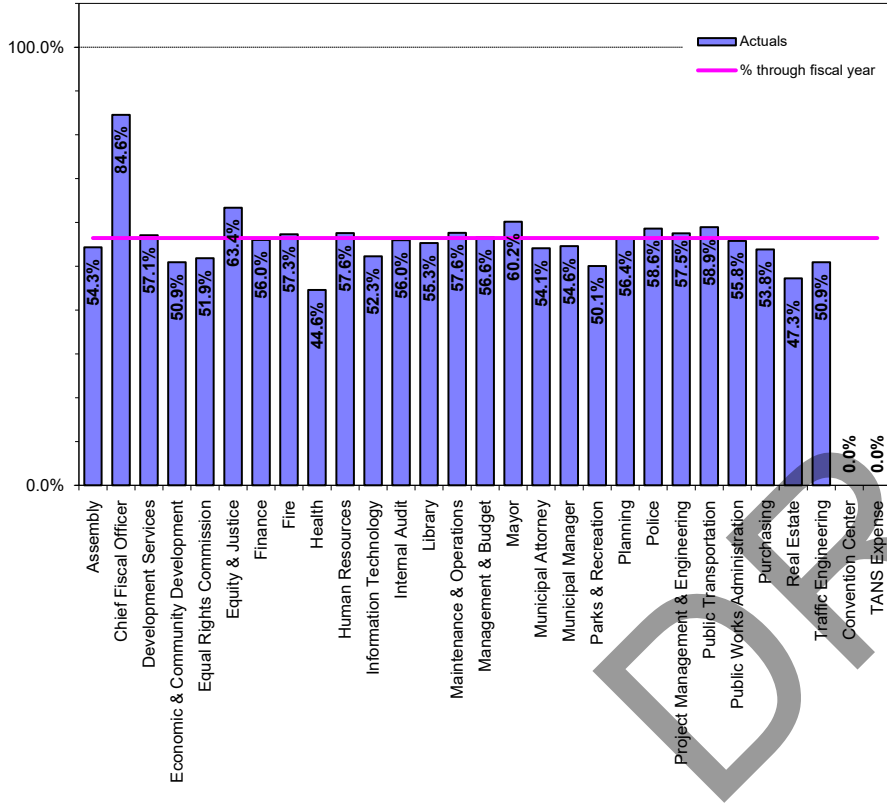
**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Labor and Non-Labor* through July 31, 2021**

Department	Labor (56.4% posted through fiscal year)				Non-Labor* (58.1% through fiscal year)							
	2021 Labor Budget	Labor Actuals	Amount (Over)/Under Budget	% of Budget Spent	2021 Non-Labor Budget	Non-Labor Actuals	% of Budget Spent	Encumbrances	% of Budget Encumbered	Actuals + Encumbrances	Amount (Over)/Under Budget	% of Budget Spent & Encumbered
Assembly	\$ 2,916,975	\$ 1,584,018	\$ 1,332,957	54.3%	\$ 2,608,734	1,658,358	63.6%	\$ 684,058	26.2%	\$ 2,342,416	\$ 266,318	89.8%
Chief Fiscal Officer	321,348	271,786	49,562	84.6%	2,246,389	181,592	8.1%	1,700,348	75.7%	1,881,940	364,449	83.8%
Development Services	10,954,916	6,253,365	4,701,551	57.1%	699,838	362,131	51.7%	11,830	1.7%	373,961	325,877	53.4%
Economic & Community Development	1,450,048	738,132	711,916	50.9%	29,118,652	23,920,205	82.1%	1,798,125	6.2%	25,718,331	3,400,321	88.3%
Equal Rights Commission	732,783	380,046	352,737	51.9%	27,596	5,428	19.7%	88	0.3%	5,516	22,080	20.0%
Equity & Justice	230,937	146,310	84,627	63.4%	12,980	3,905	30.1%	1,428	11.0%	5,333	7,647	41.1%
Finance	11,480,346	6,428,190	5,052,156	56.0%	2,614,544	1,361,088	52.1%	359,965	13.8%	1,721,053	893,491	65.8%
Fire	78,659,267	45,062,861	33,596,406	57.3%	27,024,076	15,503,307	57.4%	2,198,943	8.1%	17,702,250	9,321,826	65.5%
Health	7,108,797	3,168,419	3,940,378	44.6%	15,602,808	9,312,495	59.7%	3,460,527	22.2%	12,773,022	2,829,786	81.9%
Human Resources	4,956,648	2,853,012	2,103,636	57.6%	285,416	124,314	43.6%	110,219	38.6%	234,533	50,883	82.2%
Information Technology	13,890,751	7,260,963	6,629,788	52.3%	10,586,417	3,656,258	34.5%	1,823,384	17.2%	5,479,641	5,106,776	51.8%
Internal Audit	776,882	434,669	342,213	56.0%	11,552	4,483	38.8%	-	0.0%	4,483	7,069	38.8%
Library	7,433,699	4,109,426	3,324,273	55.3%	1,794,550	799,552	44.6%	145,464	8.1%	945,016	849,534	52.7%
Maintenance & Operations	17,340,839	9,992,629	7,348,210	57.6%	73,066,819	26,269,697	36.0%	2,301,803	3.2%	28,571,500	44,495,319	39.1%
Management & Budget	833,925	472,008	361,917	56.6%	274,014	67,203	24.5%	64,712	23.6%	131,915	142,099	48.1%
Mayor	1,316,062	791,727	524,335	60.2%	1,628,147	628,265	38.6%	86,950	5.3%	715,214	912,933	43.9%
Municipal Attorney	6,416,889	3,473,910	2,942,979	54.1%	1,818,595	881,009	48.4%	622,948	34.3%	1,503,956	314,639	82.7%
Municipal Manager	1,926,809	1,051,994	874,815	54.6%	24,051,268	5,144,187	21.4%	763,638	3.2%	5,907,825	18,143,443	24.6%
Parks & Recreation	13,116,789	6,565,481	6,551,308	50.1%	11,184,213	4,194,693	37.5%	287,403	2.6%	4,482,096	6,702,117	40.1%
Planning	3,312,407	1,869,150	1,443,257	56.4%	270,716	81,979	30.3%	70,421	26.0%	152,400	118,316	56.3%
Police	95,917,469	56,194,863	39,722,606	58.6%	30,274,083	15,662,635	51.7%	4,534,674	15.0%	20,197,310	10,076,773	66.7%
Project Management & Engineering	1,197,685	688,861	508,824	57.5%	349,815	119,542	34.2%	160,928	46.0%	280,470	69,345	80.2%
Public Transportation	18,227,060	10,740,431	7,486,629	58.9%	8,181,441	4,113,115	50.3%	910,692	11.1%	5,023,807	3,157,634	61.4%
Public Works Administration	2,312,808	1,289,999	1,022,809	55.8%	10,237,858	2,278,037	22.3%	1,638,079	16.0%	3,916,115	6,321,743	38.3%
Purchasing	2,045,271	1,101,216	944,055	53.8%	141,567	30,419	21.5%	2,113	1.5%	32,532	109,035	23.0%
Real Estate	770,850	364,249	406,601	47.3%	11,185,306	7,748,451	69.3%	1,999,253	17.9%	9,747,704	1,437,602	87.1%
Traffic Engineering	4,861,907	2,475,266	2,386,641	50.9%	1,383,473	393,472	28.4%	361,566	26.1%	755,038	628,435	54.6%
Convention Center	-	-	-	N/A	13,892,402	3,004,102	21.6%	291,376	2.1%	3,295,478	10,596,924	23.7%
TANS Expense	-	-	-	N/A	837,963	112,183	0	-	-	112,183	725,780	0
General Government Total	\$ 310,510,167	\$ 175,762,981	\$ 134,747,186	56.6%	\$ 281,411,232	\$ 127,622,103	45.4%	\$ 26,390,934	9.4%	\$ 154,013,038	\$ 127,398,194	54.7%

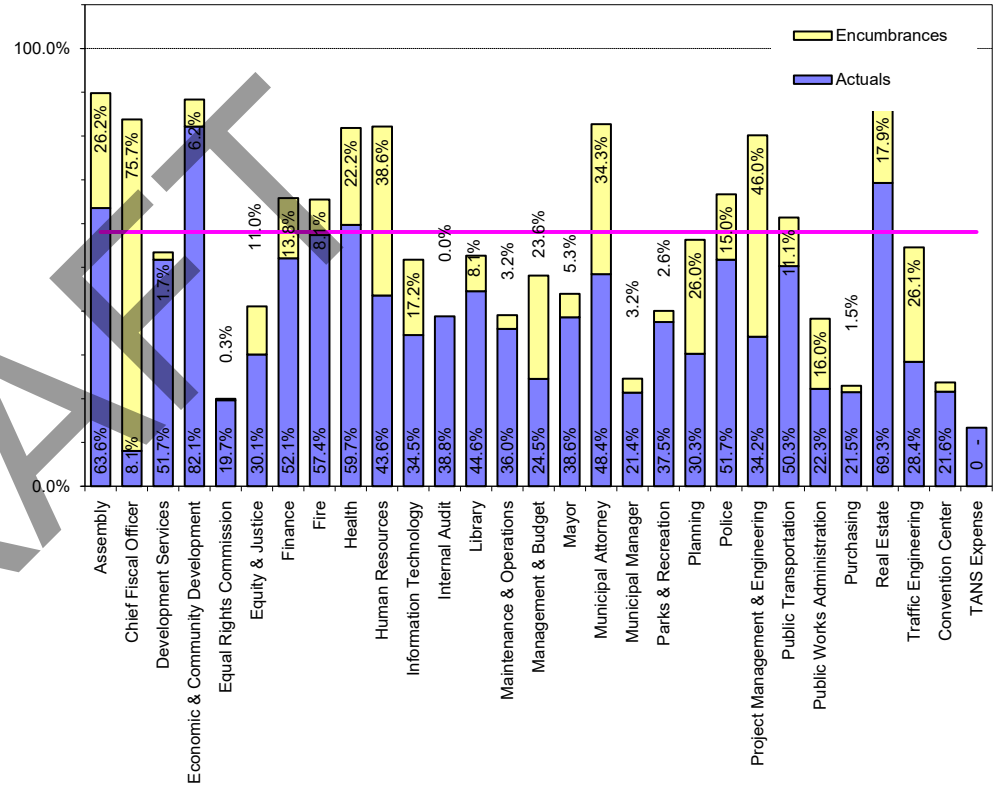
*Non-labor direct costs included in this report are: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Labor and Non-Labor* Percent of Budget Spent or Encumbered through July 31, 2021**

Labor (56.4% through fiscal year)



Non-Labor* (58.1% through fiscal year)



*Non-labor direct costs included in this report are: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Overtime through July 25, 2021
(Labor - 56.4% through fiscal year)**

Department	Overtime Approved Budget	Overtime Budget Adjustments	Overtime Budget Total	Overtime Actuals	Amount (Over)/Under Budget	% of Budget Spent
Assembly	\$ 12,500	\$ (3,706)	\$ 8,794	\$ 18,868	\$ (10,074)	214.6%
Chief Fiscal Officer	-	-	-	538	(538)	N/A*
Development Services	225,120	(65,042)	160,078	52,506	107,572	32.8%
Economic & Community Development	-	-	-	-	-	N/A*
Equal Rights Commission	1,000	(297)	703	10	693	1.4%
Equity & Justice	89,075	(89,075)	-	1,895	(1,895)	N/A*
Finance	89,075	(26,412)	62,663	116,534	(53,871)	186.0%
Fire	4,033,734	(855,465)	3,178,269	3,101,384	76,885	97.6%
Health	10,570	(3,136)	7,434	42,492	(35,058)	571.6%
Human Resources	73,860	(28,935)	44,925	34,224	10,701	76.2%
Information Technology	96,216	21,097	117,313	42,353	74,960	36.1%
Internal Audit	-	-	-	-	-	N/A*
Library	15,485	(4,595)	10,890	2,295	8,595	21.1%
Maintenance & Operations	687,620	136,819	824,439	678,749	145,690	82.3%
Management & Budget	10,000	(2,965)	7,035	5,981	1,054	85.0%
Mayor	-	-	-	-	-	N/A*
Municipal Attorney	-	-	-	5,394	(5,394)	N/A*
Municipal Manager	-	-	-	3,070	(3,070)	N/A*
Parks & Recreation	155,489	29,966	185,455	154,165	31,290	83.1%
Planning	37,990	(712)	37,278	25,833	11,445	69.3%
Police	2,257,189	(143,462)	2,113,727	2,865,287	(751,560)	135.6%
Police - Reimbursed Overtime**	-	-	-	-	-	N/A*
Project Management & Engineering	-	-	-	-	-	N/A*
Public Transportation	413,060	(66,364)	346,696	573,211	(226,515)	165.3%
Public Works Administration	43,000	(12,750)	30,250	22,455	7,795	74.2%
Purchasing	-	-	-	18,005	(18,005)	N/A*
Real Estate	-	-	-	-	-	N/A*
Traffic Engineering	404,392	(227,659)	176,733	105,745	70,988	59.8%
Convention Center	-	-	-	-	-	N/A*
TANS Expense	-	-	-	-	-	N/A*
General Government Total	\$ 8,655,375	\$ (1,342,693)	\$ 7,312,682	\$ 7,870,993	\$ (558,311)	107.6%

*N/A = Not applicable - No funding budgeted in overtime subaccount of labor.

**Less: Services requested by the community with offsetting expenditure reimbursement.

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Travel through July 31, 2021
(Travel - 58.1% through fiscal year)**

Department	Travel Revised Budget	Travel Budget Adjustments	Travel Budget Total	Travel Actuals	Amount (Over)/Under Budget	% of Budget Spent
Assembly	\$ 28,040	\$ (5,980)	\$ 22,060	\$ 4,070	\$ 17,990	18.4%
Chief Fiscal Officer	5,000	-	5,000	936	4,064	18.7%
Development Services	-	-	-	-	-	N/A*
Economic & Community Development	-	-	-	-	-	N/A*
Equal Rights Commission	9,600	(6,650)	2,950	-	2,950	0.0%
Equity & Justice	43,680	(40,680)	3,000	1,725	1,275	57.5%
Finance	43,680	-	43,680	60	43,620	0.1%
Fire	50,000	-	50,000	28,455	21,545	56.9%
Health	10,450	-	10,450	-	10,450	0.0%
Human Resources	-	10,000	10,000	5,158	4,842	51.6%
Information Technology	9,825	5,790	15,615	-	15,615	0.0%
Internal Audit	1,500	-	1,500	-	1,500	0.0%
Library	8,000	-	8,000	1,514	6,486	18.9%
Maintenance & Operations	4,810	-	4,810	-	4,810	0.0%
Management & Budget	-	-	-	-	-	N/A*
Mayor	17,000	-	17,000	-	17,000	0.0%
Municipal Attorney	10,000	-	10,000	-	10,000	0.0%
Municipal Manager	18,262	(3,000)	15,262	-	15,262	0.0%
Parks & Recreation	-	-	-	245	(245)	N/A*
Planning	26,837	(11,531)	15,306	-	15,306	0.0%
Police	29,500	-	29,500	12,280	17,220	41.6%
Project Management & Engineering	-	-	-	-	-	N/A*
Public Transportation	3,000	(3,000)	-	5,354	(5,354)	N/A*
Public Works Administration	-	-	-	-	-	N/A*
Purchasing	-	-	-	595	(595)	N/A*
Real Estate	1,000	-	1,000	-	1,000	0.0%
Traffic Engineering	5,360	-	5,360	-	5,360	0.0%
Convention Center	-	-	-	-	-	N/A*
General Government Total	\$ 325,544	\$ (55,051)	\$ 270,493	\$ 60,391	\$ 210,102	22.3%

*N/A = Not applicable - No funding budgeted in travel