

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Overtime through August 22, 2021
(Labor - 64.1% through fiscal year)**

Department	A	B	C	D	E	F	G	H	I
	2020 Full Year Overtime Actuals	2021 vs 2020 Actuals \$ Difference	2021 vs 2020 Actuals % Difference	Overtime Approved Budget	Overtime Budget Adjustments	Overtime Budget Total	2021 YTD Overtime Actuals	Amount (Over)/Under Budget	YTD % of Budget Spent
Formulas		G-A	G/A		F-D			F-G	G/F
Assembly	\$ 13,089	\$ 6,006	145.9%	\$ 12,500	\$ (3,706)	\$ 8,794	\$ 19,095	\$ (10,301)	217.1%
Chief Fiscal Officer	34,893	(34,355)	1.5%	-	-	-	538	(538)	N/A*
Development Services	167,394	(103,785)	38.0%	225,120	(65,042)	160,078	63,609	96,469	39.7%
Economic & Community Development	624	(624)	0.0%	-	-	-	-	-	N/A*
Equal Rights Commission	-	10	N/A	1,000	(297)	703	10	693	1.4%
Equity & Justice	1,520	375	124.7%	89,075	(89,075)	-	1,895	(1,895)	N/A*
Finance	142,485	(20,058)	85.9%	89,075	(26,412)	62,663	122,427	(59,764)	195.4%
Fire	2,011,995	1,597,667	179.4%	4,033,734	(855,465)	3,178,269	3,609,662	(431,393)	113.6%
Health	52,901	(4,993)	90.6%	10,570	(3,136)	7,434	47,908	(40,474)	644.4%
Human Resources	35,066	(755)	97.8%	73,860	(28,935)	44,925	34,311	10,614	76.4%
Information Technology	40,330	9,293	123.0%	96,216	21,097	117,313	49,623	67,690	42.3%
Internal Audit	-	-	N/A	-	-	-	-	-	N/A*
Library	10,138	(6,856)	32.4%	15,485	(4,595)	10,890	3,282	7,608	30.1%
Maintenance & Operations	1,355,225	(638,270)	52.9%	687,620	136,819	824,439	716,955	107,484	87.0%
Management & Budget	21,553	(13,780)	36.1%	10,000	(2,965)	7,035	7,773	(738)	110.5%
Mayor	-	206	N/A	-	-	-	206	(206)	N/A*
Municipal Attorney	13,775	(4,904)	64.4%	-	-	-	8,871	(8,871)	N/A*
Municipal Manager	19,356	(18,778)	3.0%	-	-	-	578	(578)	N/A*
Parks & Recreation	138,691	35,313	125.5%	155,489	29,966	185,455	174,004	11,451	93.8%
Planning	56,627	(25,291)	55.3%	37,990	(712)	37,278	31,337	5,941	84.1%
Police	2,907,443	305,305	110.5%	2,257,189	(143,462)	2,113,727	3,212,748	(1,099,021)	152.0%
Police - Reimbursed Overtime**	-	-	N/A	-	-	-	-	-	N/A*
Project Management & Engineering	281	(281)	0.0%	-	-	-	-	-	N/A*
Public Transportation	839,019	(147,066)	82.5%	413,060	(66,364)	346,696	691,953	(345,257)	199.6%
Public Works Administration	27,030	(1,908)	92.9%	43,000	(12,750)	30,250	25,122	5,128	83.0%
Purchasing	24,843	(5,971)	76.0%	-	-	-	18,871	(18,871)	N/A*
Real Estate	39	(39)	0.0%	-	-	-	-	-	N/A*
Traffic Engineering	144,496	(13,645)	90.6%	404,392	(227,659)	176,733	130,851	45,882	74.0%
Convention Center	-	-	N/A	-	-	-	-	-	N/A*
TANS Expense	-	-	N/A	-	-	-	-	-	N/A*
General Government Total	\$8,058,811	\$ 912,816	111.3%	\$ 8,655,375	\$ (1,342,693)	\$ 7,312,682	\$ 8,971,627	\$ (1,658,945)	122.7%

*N/A = Not applicable - No funding budgeted in overtime subaccount of labor.

**Less: Services requested by the community with offsetting expenditure reimbursement.

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Direct Cost* through August 31, 2021
(66.6% through fiscal year)**

Department	A 2021 Revised Budget	B Supplementals	C	D 2021 Budget Total	E Actuals	F % of Budget Spent	G Encumbrances	H % of Budget Encumbered	I Actuals + Encumbrances	J Amount (Over)/Under Budget	K % of Budget Spent & Encumbered
Formulas	D-A		E/D	G/D	E+G	D-I	I/D				
Assembly	\$ 5,375,709	\$ 150,000	4.0%	\$ 5,525,709	\$ 3,636,383	65.8%	\$ 518,066	9.4%	\$ 4,154,450	\$ 1,371,259	75.2%
Chief Fiscal Officer	636,065	2,302,188	1.4, 5, 18	2,938,253	599,293	20.4%	1,596,824	54.3%	2,196,117	742,135	74.7%
Development Services	11,654,754	-		11,654,754	7,514,354	64.5%	88,043	0.8%	7,602,397	4,052,357	65.2%
Economic & Community Development	12,215,404	18,376,596	4.10	30,592,000	25,398,390	83.0%	1,798,125	5.9%	27,196,516	3,395,484	88.9%
Equal Rights Commission	760,379	-		760,379	444,040	58.4%	7,588	1.0%	451,628	308,751	59.4%
Equity & Justice	243,917	-		243,917	168,231	69.0%	-	0.0%	168,231	75,686	69.0%
Finance	14,094,890	-		14,094,890	8,804,693	62.5%	352,970	2.5%	9,157,664	4,937,226	65.0%
Fire	105,683,343	-		105,683,343	68,151,351	64.5%	2,043,380	1.9%	70,194,731	35,488,612	66.4%
Health	14,720,950	7,990,655	4.10	22,711,605	13,814,742	60.8%	2,746,517	12.1%	16,561,259	6,150,346	72.9%
Human Resources	5,242,064	-		5,242,064	3,372,043	64.3%	91,810	1.8%	3,463,852	1,778,212	66.1%
Information Technology	24,477,168	-		24,477,168	12,282,715	50.2%	1,531,529	6.3%	13,814,244	10,662,924	56.4%
Internal Audit	788,434	-		788,434	499,291	63.3%	-	0.0%	499,291	289,143	63.3%
Library	9,228,249	-		9,228,249	5,678,961	61.5%	160,038	1.7%	5,838,999	3,389,250	63.3%
Maintenance & Operations	90,291,116	116,542	8	90,407,658	40,309,082	44.6%	2,071,455	2.3%	42,380,537	48,027,121	46.9%
Management & Budget	1,107,939	-		1,107,939	606,173	54.7%	71,312	6.4%	677,486	430,453	61.1%
Mayor	2,147,879	716,181	4	2,864,060	1,572,878	54.9%	37,849	1.3%	1,610,727	1,253,334	56.2%
Municipal Attorney	8,235,484	15,458	4	8,250,942	4,949,594	60.0%	514,444	6.2%	5,464,038	2,786,904	66.2%
Municipal Manager	15,472,077	10,529,056	2, 4	26,001,133	11,084,812	42.6%	542,981	2.1%	11,627,793	14,373,340	44.7%
Parks & Recreation	23,779,721	521,281	4	24,301,002	13,115,440	54.0%	303,219	1.2%	13,418,658	10,882,344	55.2%
Planning	3,583,123	-		3,583,123	2,216,609	61.9%	58,124	1.6%	2,274,733	1,308,390	63.5%
Police	126,191,552	-		126,191,552	80,780,382	64.0%	4,162,595	3.3%	84,942,978	41,248,574	67.3%
Project Management & Engineering	1,547,500	-		1,547,500	917,947	59.3%	155,850	10.1%	1,073,797	473,703	69.4%
Public Transportation	26,214,950	193,551	3	26,408,501	16,976,549	64.3%	1,464,216	5.5%	18,440,766	7,967,735	69.8%
Public Works Administration	12,052,666	698,000	7, 10, 14, 17	12,750,666	4,724,121	37.0%	1,566,524	12.3%	6,290,645	6,460,021	49.3%
Purchasing	2,186,838	-		2,186,838	1,271,578	58.1%	77	0.0%	1,271,655	915,183	58.2%
Real Estate	8,318,402	3,969,720	6, 9, 11, 12, 16	12,288,122	9,781,034	79.6%	1,615,011	13.1%	11,396,044	892,078	92.7%
Traffic Engineering	6,245,380	-		6,245,380	3,624,691	58.0%	133,847	2.1%	3,758,539	2,486,841	60.2%
Convention Center	13,892,402	-		13,892,402	4,207,748	30.3%	291,376	2.1%	4,499,124	9,393,278	32.4%
TANS Expense	837,963	-		837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
General Government Total	\$ 547,226,318	\$ 45,579,229		\$ 592,805,547	\$ 346,615,308	58.5%	\$ 23,923,772	4.0%	\$ 370,539,080	\$ 222,266,467	62.5%

Department, Fund	Amount	Supplementals	Description/Funding Source
1 Chief Fiscal Officer (Fund 101)	\$ 1,439,989		AO2019-87 (9/24/19), Providing funds to finance certain projects of the Stormwater Utility of the Municipality (Borrowing Program)
2 Municipal Manager (Fund 101)	\$ 10,506,000		AR2020-444 (1/14/21), Providing services pursuant to a subcontractor agreement between the Municipality of Anchorage and Chugach (Revenues pursuant to contract No. F65501-80-D0018 with the United States Government)
3 Public Transportation (Fund 101)	\$ 193,551		AR2021-129 (4/27/21), For Transit Planning Activities (Fund 101, Fund Balance)
4 Multiple Departments (Fund 101)	\$ 19,561,562		AR2021-47 (2/23/21), (ASM = \$150K, CFO = \$18,334, ECD = \$10,226,596, AHD = \$7,790,655, MAY = \$816,181, MA = \$15,458, MM = \$23,056, P&R = \$521,281) To continue programs approved in the priority areas and framework for allocation of the COVID-19 relief funds programs (Fund 101, Fund Balance)
5 Chief Fiscal Officer (Fund 101)	\$ 491,683		AR2021-56 (2/23/21), For outstanding and anticipated expenses related to the sale of ML&P to Chugach Electric (Fund 101, Fund Balance)
6 Real Estate (Fund 221)	\$ 200,000		AR2021-99 (4/13/21), For Anchorage site preparation projects and a land acquisition (Fund 221, Fund Balance)
7 Public Works Admin (Fund 114)	\$ 17,000		AR2021-199 (6/8/21), For year-round road maintenance within the Skyranch Estates LRSA (Fund 114, Fund Balance)
8 Maintenance & Operations (Fund 101)	\$ 116,542		AR2021-221 (6/22/21), For downtown road & drainage projects including the 2nd Ave Connection from Ingra to Karluk Project (Fund 101, Fund Balance)
9 Real Estate (Fund 101)	\$ 750,000		AR2021-206 (6/8/21), Bean's Café contribution (Fund 401800)
10 Multiple Departments (Fund 101)	\$ 8,250,000		AR2021-204 (4/13/21), (ECD = \$8,050,000, HD = \$200K) To continue programs approved in the priority areas and framework for allocation of the COVID-19 Relief Funds Programs (Fund 101, Fund Balance)
11 Real Estate (Fund 221)	\$ 2,670,000		AR2021-207 (6/22/21), For land exchange and associated site preparation projects (Fund 221, Fund Balance)
12 Real Estate (Fund 101)	\$ 17,754		AR2021-176 (5/25/21), For general Real Estate inventory projects (Unclaimed excess proceeds revenue)
13 Public Works Administration (Fund 143)	\$ 421,000		AR2021-230 (7/13/21), For year-round road maintenance within the Upper O'Malley LRSA (Fund 143, Fund Balance)
14 Public Works Administration (Fund 118)	\$ 60,000		AR2021-231 (7/13/21), For year-round road maintenance within the Mountain Park/Robin Hill RRSA (Fund 118, Fund Balance)
15 Real Estate (Fund 101)	\$ 331,966		AO2017-140 (11/7/17), Contribution to capital to Acquire National Archive property (602 Interfund Loan)
16 Chief Fiscal Officer (Fund 101)	\$ 352,182		AO2018-32 (4/24/18), Funding transaction expenses in connection with the proposed sale of ML&P (Leaseback)
17 Public Works Administration (Fund 105)	\$ 200,000		AR2021-270 (8/24/21), For year-round road maintenance within the Glen Alps Service Area (Fund 105, Fund Balance)
Total Supplementals	\$ 45,579,229		

* Direct Costs included in this report are: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).
Code of Ordinance: 6.40.015.D - Report positive or negative variances of five percent or more for expenses by department.

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Labor and Non-Labor* through August 31, 2021**

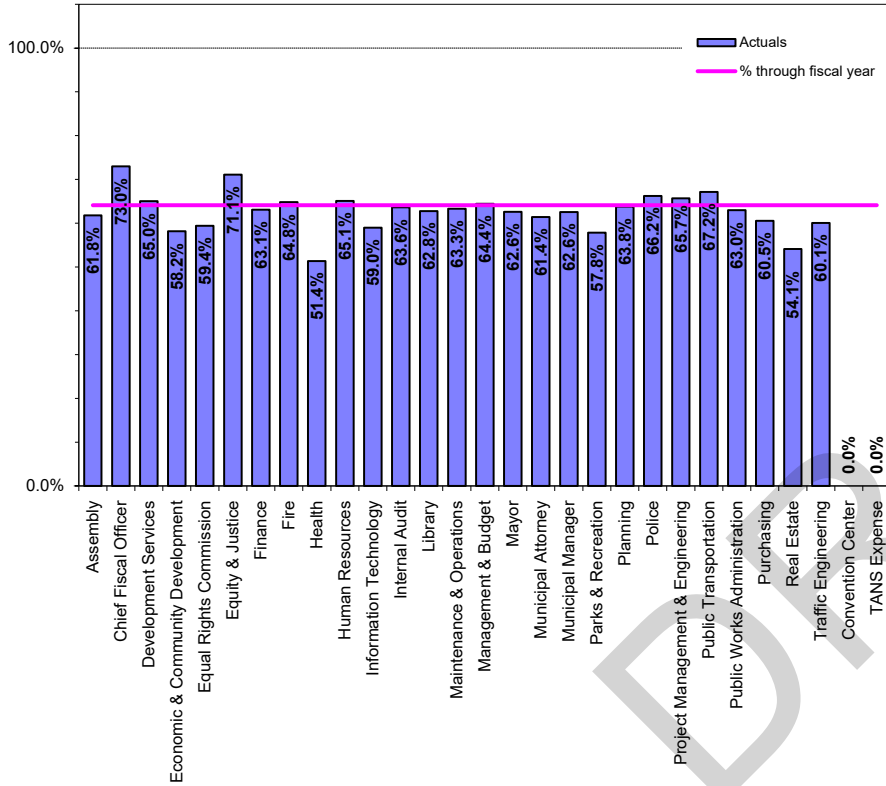
Department	** Labor (64.1% posted through fiscal year)				Non-Labor* (66.6% through fiscal year)							
	A 2021 Labor Budget	B Labor Actuals	C Amount (Over)/Under Budget	D % of Budget Spent	E 2021 Non-Labor Budget	F Non-Labor Actuals	G % of Budget Spent	H Encumbrances	I % of Budget Encumbered	J Actuals + Encumbrances	K Amount (Over)/Under Budget	L % of Budget Spent & Encumbered
Formulas												
			A-B	B/A			F/E		H/E	F+H	E-J	J/E
Assembly	\$ 2,896,975	\$ 1,790,067	\$ 1,106,908	61.8%	\$ 2,628,734	1,846,317	70.2%	\$ 518,066	19.7%	\$ 2,364,383	\$ 264,351	89.9%
Chief Fiscal Officer	412,478	301,064	111,414	73.0%	2,525,775	298,229	11.8%	1,596,824	63.2%	1,895,054	630,721	75.0%
Development Services	10,954,916	7,125,468	3,829,448	65.0%	699,838	388,886	55.6%	88,043	12.6%	476,929	222,909	68.1%
Economic & Community Development	1,473,348	856,919	616,429	58.2%	29,118,652	24,541,471	84.3%	1,798,125	6.2%	26,339,596	2,779,056	90.5%
Equal Rights Commission	732,783	435,401	297,382	59.4%	27,596	8,638	31.3%	7,588	27.5%	16,226	11,370	58.8%
Equity & Justice	230,937	164,162	66,775	71.1%	12,980	4,069	31.4%	-	0.0%	4,069	8,911	31.4%
Finance	11,480,346	7,242,522	4,237,824	63.1%	2,614,544	1,562,171	59.7%	352,970	13.5%	1,915,142	699,402	73.2%
Fire	78,659,267	50,973,006	27,686,261	64.8%	27,024,076	17,178,345	63.6%	2,043,380	7.6%	19,221,725	7,802,351	71.1%
Health	7,107,917	3,650,989	3,456,928	51.4%	15,603,688	10,163,754	65.1%	2,746,517	17.6%	12,910,270	2,693,418	82.7%
Human Resources	4,956,648	3,226,811	1,729,837	65.1%	285,416	145,231	50.9%	91,810	32.2%	237,041	48,375	83.1%
Information Technology	13,890,751	8,194,866	5,695,885	59.0%	10,586,417	4,087,849	38.6%	1,531,529	14.5%	5,619,379	4,967,038	53.1%
Internal Audit	776,882	494,136	282,746	63.6%	11,552	5,155	44.6%	-	0.0%	5,155	6,397	44.6%
Library	7,433,699	4,667,287	2,766,412	62.8%	1,794,550	1,011,673	56.4%	160,038	8.9%	1,171,711	622,839	65.3%
Maintenance & Operations	17,340,839	10,976,897	6,363,942	63.3%	73,066,819	29,332,186	40.1%	2,071,455	2.8%	31,403,640	41,663,179	43.0%
Management & Budget	833,925	537,227	296,698	64.4%	274,014	68,946	25.2%	71,312	26.0%	140,258	133,756	51.2%
Mayor	1,351,816	846,503	505,313	62.6%	1,512,244	726,375	48.0%	37,849	2.5%	764,224	748,020	50.5%
Municipal Attorney	6,432,347	3,950,192	2,482,156	61.4%	1,818,595	999,402	55.0%	514,444	28.3%	1,513,846	304,749	83.2%
Municipal Manager	1,949,865	1,220,020	729,845	62.6%	24,051,268	9,864,792	41.0%	542,981	2.3%	10,407,773	13,643,495	43.3%
Parks & Recreation	13,116,789	7,587,139	5,529,650	57.8%	11,184,213	5,528,300	49.4%	303,219	2.7%	5,831,519	5,352,694	52.1%
Planning	3,312,407	2,113,705	1,198,702	63.8%	270,716	102,904	38.0%	58,124	21.5%	161,027	109,689	59.5%
Police	95,917,469	63,529,395	32,388,074	66.2%	30,274,083	17,250,987	57.0%	4,162,595	13.7%	21,413,583	8,860,500	70.7%
Project Management & Engineering	1,197,685	786,568	411,117	65.7%	349,815	131,379	37.6%	155,850	44.6%	287,229	62,586	82.1%
Public Transportation	18,227,060	12,242,657	5,984,403	67.2%	8,181,441	4,733,892	57.9%	1,464,216	17.9%	6,198,108	1,983,333	75.8%
Public Works Administration	2,312,808	1,456,724	856,084	63.0%	10,437,858	3,267,397	31.3%	1,566,524	15.0%	4,833,921	5,603,937	46.3%
Purchasing	2,045,271	1,238,390	806,881	60.5%	141,567	33,188	23.4%	77	0.1%	33,265	108,302	23.5%
Real Estate	770,850	416,924	353,926	54.1%	11,517,272	9,364,110	81.3%	1,615,011	14.0%	10,979,120	538,152	95.3%
Traffic Engineering	4,861,907	2,921,386	1,940,521	60.1%	1,383,473	703,305	50.8%	133,847	9.7%	837,152	546,321	60.5%
Convention Center	-	-	-	N/A	13,892,402	4,207,748	30.3%	291,376	2.1%	4,499,124	9,393,278	32.4%
TANS Expense	-	-	-	N/A	837,963	112,183	0	-	-	112,183	725,780	0
General Government Total	\$ 310,677,986	\$ 198,946,426	\$ 111,731,559	64.0%	\$ 282,127,561	\$ 147,668,882	52.3%	\$ 23,923,772	8.5%	\$ 171,592,654	\$ 110,534,907	60.8%

** % in Labor and Non-Labor is different because of timing in posting by pay period.

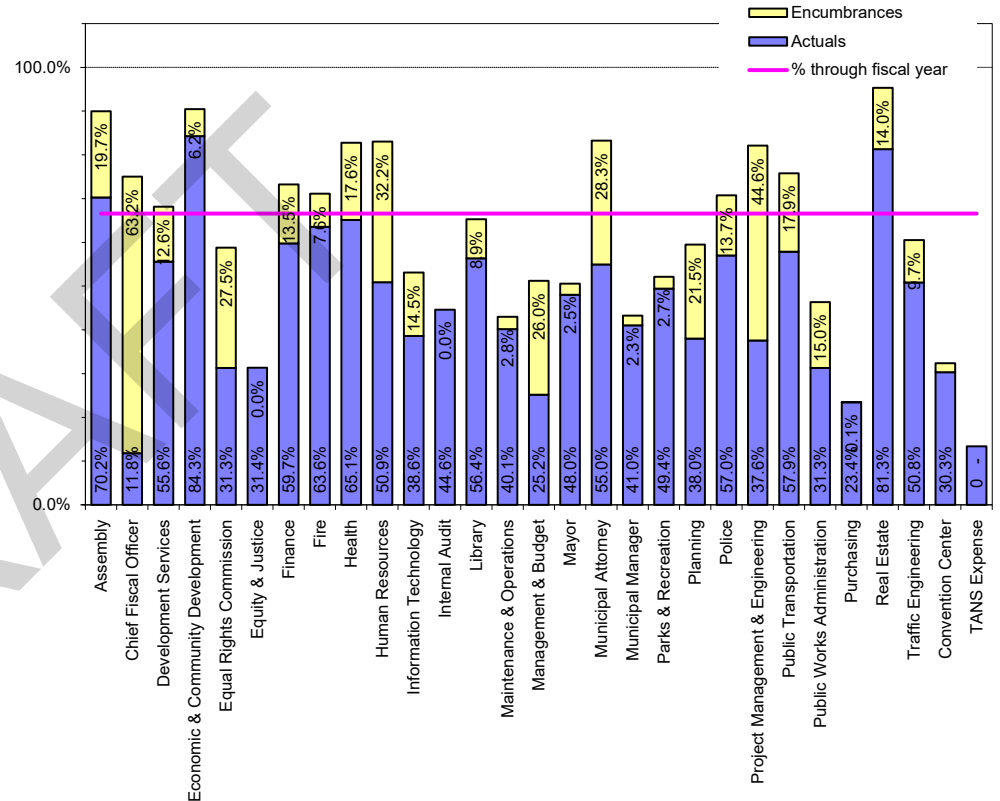
*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Labor and Non-Labor* Percent of Budget Spent or Encumbered through August 31, 2021**

Labor (64.1% through fiscal year)



Non-Labor* (66.6% through fiscal year)



*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage
General Government
2021 Budget to Actuals by Department
Travel through August 31, 2021
(Travel - 66.6% through fiscal year)**

Department	A Travel Revised Budget	B Travel Budget Adjustments	C Travel Budget Total	D Travel Actuals	E Amount (Over)/Under Budget	F % of Budget Spent
Formulas		C-A			C-D	D/C
Assembly	\$ 28,040	\$ (5,980)	\$ 22,060	\$ 5,781	\$ 16,279	26.2%
Chief Fiscal Officer	5,000	-	5,000	936	4,064	18.7%
Development Services	-	-	-	-	-	N/A*
Economic & Community Development	-	-	-	-	-	N/A*
Equal Rights Commission	9,600	(6,650)	2,950	-	2,950	0.0%
Equity & Justice	43,680	(40,680)	3,000	1,840	1,160	61.3%
Finance	43,680	-	43,680	60	43,620	0.1%
Fire	50,000	-	50,000	29,653	20,347	59.3%
Health	10,450	-	10,450	-	10,450	0.0%
Human Resources	-	10,000	10,000	5,158	4,842	51.6%
Information Technology	9,825	5,790	15,615	-	15,615	0.0%
Internal Audit	1,500	-	1,500	-	1,500	0.0%
Library	8,000	-	8,000	1,514	6,486	18.9%
Maintenance & Operations	4,810	-	4,810	-	4,810	0.0%
Management & Budget	-	-	-	-	-	N/A*
Mayor	17,000	-	17,000	707	16,293	4.2%
Municipal Attorney	10,000	-	10,000	-	10,000	0.0%
Municipal Manager	18,262	(3,000)	15,262	676	14,586	4.4%
Parks & Recreation	-	-	-	245	(245)	N/A*
Planning	26,837	(26,837)	-	-	-	N/A*
Police	29,500	-	29,500	14,190	15,310	48.1%
Project Management & Engineering	-	-	-	-	-	N/A*
Public Transportation	3,000	(3,000)	-	4,679	(4,679)	N/A*
Public Works Administration	-	-	-	-	-	N/A*
Purchasing	-	-	-	595	(595)	N/A*
Real Estate	1,000	-	1,000	-	1,000	0.0%
Traffic Engineering	5,360	-	5,360	-	5,360	0.0%
Convention Center	-	-	-	-	-	N/A*
General Government Total	\$ 325,544	\$ (70,357)	\$ 255,187	\$ 66,033	\$ 189,154	25.9%

*N/A = Not applicable - No funding budgeted in travel