



ANCHORAGE ASSEMBLY

Infrastructure, Enterprise, and Utility Oversight Committee-of-the-Whole

May 21, 2026



PROJECT ACHIEVEMENTS TO DATE

✓ Feasibility Study & Preliminary Engineering

✓ Initial Investment of Funds

\$8M from SWS and AWWU – April 2025

\$4.5m from SWS – April 2026

✓ Contracts Issued:

Siting Study

Wasteshed Analysis

Waste Characterization Study

Baseline Air Monitoring

Public Relations & Communications

Basis of Design Support Services

✓ Planning, Design and Permitting Achievements

Draft Basis of Design

Draft Concept of Operations

Draft Permitting Matrix

Land Transfer Bill

Draft Siting Study Report

Comms and Engagement Plan

■ Future Contracts to be Awarded:

Front End Engineering Design (RFP Advertised)

Operations Management at Risk (RFP Ready to Issue)

Construction Management at Risk (RFP Ready to Issue)

Legal Services (Term Contract Negotiations)



CONTRACT STATUS

Contract Services	Vendor	Awarded	Budgeted	% Complete	Status	
PMO Term Contract Services (WTE)	Jacobs (Term)	\$3,431,615		95%	Active	Encumbered and fund certified
	Subconsultants (Term)	\$671,300				
Siting Study	Dowl (Term)	\$233,465		90%	Active	
Communications & PR Services	Agnew Beck (RFP)	\$496,000		15%	Active	
Wasteshed Analysis	Geosyntec (RFP)	\$299,905		5%	Active	
Waste Characterization Study	Geosyntec (RFP)	\$493,500		5%	Active	
Meteorological & Ambient Air Quality Monitoring	Boreal (RFP)		\$999,215	0%	Active	
Technical Performance Specification	Geosyntec (Term)		\$250,000		Planning	
Site Layout and Civil Infrastructure Design Services	Dowl (Term)		\$200,000		Planning	
Concept Design Services	TBA (RFP)		\$800,000		Procurement	
Legal Support Services	MOA Legal (Term)		\$125,000		Procurement	
PMO Term Contract Services (WTE)	Jacobs (Term)		\$1,360,000		Planning	Authorized by Assembly on May 12, 2026
	Subconsultants (Term)		\$640,000			
Construction Management @ Risk (Phase 1)	TBA (RFP)		\$470,000		Planning	
Operations Management @ Risk (Phase 1)	TBA (RFP)		\$380,000		Planning	
Legal Support Services	TBA (RFP)		\$650,000		Planning	
Contingency			\$1,000,000		Planning	
Grand Total			\$12,500,000			

WHAT IS HAPPENING NEXT

Task	2026									2027					
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
1Q Budget Revision for \$4.5m project funding	◆														
Air Quality Monitoring Contract		◆													
Front End Engineering Design Contract Award								◆							
Operator Management at Risk (OMAR) Award								◆							
Construction Management at Risk (CMAR) Award									◆						
Plan of Finance														◆	
Public Engagement + Communications			◆	◆	◆		◆				◆			◆	



PLAN OF FINANCE

Sufficient due diligence of environmental, engineering, and financial plans to demonstrate technical and economic feasibility, and enable the MOA to issue Bonds to finance the project.



COST ESTIMATES

- Capital Expenditures
- O&M Costs



WASTE SUPPLY ANALYSIS

- Feedstock Assessment
- Supply Agreements



PARTNERSHIP REVENUE STREAMS

- PFAS Treatment
- Regional Waste
- Biosolids Treatment
- Leachate Treatment
- Hazardous Waste Storage



SALES REVENUE STREAMS

- Tipping Fees
- Power Sales
- Metals Recovery
- Concrete Aggregate / Flyash
- Heat/Steam Sales



PROVEN TECHNOLOGY

- Reliable WTE Systems
- Conversion Process



FINANCIAL & RISK ANALYSIS

- Cash Flow Projection
- Debt Coverage
- Sensitivity Analysis
- Risk Mitigation



PERMITTING

- Regulatory Approvals
- Compliance Strategy



COMMUNICATIONS STRATEGY

PHASE 1

Align Decision-Makers

MAR – MAY 2026

PHASE 2

Build Partnerships

MAY – AUG 2026

PHASE 3

Connect & Sustain

SEP 2026 – MAY 2027

WHO

are we talking to?



TIER 1

Approvers and leaders



TIERS 1 + 2

Coalition partners and funders



ALL TIERS

Public and partners

WHAT

is the purpose?

Coalition building

Feedback and listening

Inform community, media outreach

