

<b>ARPA Funding Proposal from:</b> Access Alaska Inc		
<b>For:</b> Transition to Independence for Youth With Disabilities		<b>Amount Requested:</b> \$150,000
<b>Total Budget:</b> \$150,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$40,000
<b>Minimum:</b> \$85,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> The project will provide independent living services to youth with disabilities who are transitioning into adulthood. Access Alaska, a Center for Independent Living, works at the community level to reduce barriers, combat discrimination, and promote the development of needed resources, programs, and policies for people with disabilities. The agency provides information and referral, independent living skills training, peer counseling, individual and systems advocacy, and deinstitutionalization or nursing home transition. The program will provide young people with basic, adult life skills.		
<b>Meets Guiding Principles:</b> The project addresses Economic Development and Quality of Life in Anchorage by reducing the barriers the prevent people with disabilities from gaining employment and by helping to resolve the <b>workforce</b> shortage. The project also creates <b>equity</b> for youth with disabilities, both mental and physical, to improve the quality of life in the community.		
<b>Expected Outcomes:</b> The Independent Living Advocate (ILA) position dedicated to this program would assume an initial caseload of 20 participants, all of them youth living with significant disabilities. At the halfway point of this one-year pilot project, the ILA and the Program Director would evaluate project results and determine if the caseload could be increased. Participants will be surveyed at the beginning, the halfway point, and end of the project period to determine its value. If the results are positive, Access Alaska will propose including the program in its annual federal funding package. In addition to the direct program participants, the project will benefit their family members as participants' independence and economic stability increase.		
<b>Project Detail:</b> The Transition to Independence Program/Youth With Disabilities focuses on preparing young people with disabilities, including those aging out of foster care, for the workforce. Providing youth with the tools and resources necessary to define their career paths facilitates a successful transition to adulthood. Access Alaska staff works alongside participants to explore career opportunities and develop self-advocacy skills. Teaching independent living skills to young people ensures the highest level of independence as they transition into adult life. Activities many people take for granted (e.g., transportation, money management, vocational training, health care, housing, social network) are very challenging for youth with disabilities. Many struggle to access peer support and recreational activities. The pandemic has isolated these young people, and the program will facilitate social connections, career exploration, higher education options, and other opportunities. Program funding would support an Independent Living Advocate position (\$75,000) to train transition-aged youth in independent living skills, employment readiness, higher education, socialization, and life skills. The program would include supplies (\$5,000) and IT/telephone equipment/services (\$5,000). Most importantly for this project, ARPA funds would support the purchase of a passenger van with a wheelchair lift (\$65,000) to transport current and future program participants.		
<b>Project Timeline:</b> The Independent Living portion of the project would begin on <b>9/1/22 and conclude on 8/31/23</b> . In February 2023, the caseload would be evaluated and increased. With a contribution of ARPA funds, additional funds for the van could be raised and the vehicle purchased by 3/31/23.		
<b>Project Partners:</b> Although the focus of this project is internal, Access AK enjoys the support of many local agencies via MOAs with CHOICES, Volunteers of America, Salvation Army, other Centers for Independent Living statewide, and Providence.		
<b>Number Helped:</b> Access AK anticipates that 30-35 young people with disabilities will be served in the first year of the project. Independent living services are reimbursable by the Dept of Vocational Rehab, and the Independent Living Advocate position would be sustainable after a 1-year pilot. The \$90,000 requested for the position would cover salary and benefits at 20%.		

A van with a wheelchair lift is urgently needed, but the price has increased to approximately \$65,000. With a \$25,000 contribution of ARPA funds, Access AK could raise the remaining \$40,000 from Rasmuson and Mat Su Health foundations.

**Recent Example of Success for Organization:** In November 2021, Access AK began a series of "Tea Talk" online events that brought speakers of national repute to an audience of Alaskans interested in independent living. The project was begun as a limited 5-month series; however, the Tea Talks were so well received that Access AK has decided to continue the them indefinitely. The audience, which now averages approximately 30 people per month, is expanding as notable individuals in the disability rights movement become available to speak. To date, speakers have included individuals from the LGBTQ+ community, law enforcement, medicine, and family planning, as well as Dr. Temple Grandin who is nationally recognized.

**Time in Operation:** Access AK is a consumer-controlled 501(c)(3) nonprofit organization that is a Center for Independent Living. Since its inception in 1983, the agency has worked to fulfill its mission to "Encourage and promote the total integration of people who experience a disability and Alaskan elders to live independently in the community of their choice." Access AK offers services designed to give Alaskans the tools and resources they need to enhance their independence and access community supports. The agency has a presence in Anchorage, Fairbanks, the Kenai Peninsula, and Utqiagvik.

**Contact Name:** Linda Soriano

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<b>ARPA Funding Proposal from:</b> Adult Learning Center		
<b>For:</b> Stepping Forward	<b>Amount Requested:</b> \$4,000,000	
<b>Total Budget:</b> \$4,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$3,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> The Adult Learning Center's project will address the educational needs of adults who are homeless, low income, mentally ill, disabled, previously incarcerated, non-English speaking, and especially those unemployed due to COVID-19. <b>1.</b> Aid grant participants to complete their high school diploma requirements and/or computer skills <b>2.</b> Prevent recidivism by helping released adults get the necessary skills to reenter the workforce or post-secondary. <b>3.</b> Assist adults who became unemployed due to COVID-19 complete their High School education.</p>		
<p><b>Meets Guiding Principles:</b> This project will directly address <b>family support</b>, community investment, and a <b>healthy workforce</b>. The ALC 's project will serve as an educational stepping-stone, enabling parents, the mentally ill, and non-English speaking adults move to secure employment thus improving the Anchorage economy. The Anchorage Census [1] shows that 6% (17,474.82) of the Anchorage population over age 24 did not graduate high school. It also shows the 17.6% (51,259.472) speak a language other than English at home. Having residents financially secure and qualified for their work will provide Anchorage with long-term investments, transparency, and equitability. ALC's project will aid and support individuals and families by providing parents, guardians, or individuals gain the skills and education to support their families thus preventing family stress and homelessness. The Adult Learning Center project will aid adults to return to the job market.</p>		
<p><b>Expected Outcomes:</b> The Adult Learning Center predicts aiding 300 to 500 adults towards the completion of their high school diploma and/or other training, so that the participants qualify for post-secondary and/or training for stable employment. From experience, the Adult Learning Center has seen the mental health of recipients improve with his/her education achievements. This was displayed by the excitement and gratitude of the recipient and their families. The homeless students we have served in the past months are now independent of social needs for housing, etc. Due to parents' ability to find employment or improved employment, the community in general will be helped from having less dysfunctional families. Those who lost their employment due to COVID-19 will qualify for reemployment, reducing homelessness and/or reducing the burden on social programs. Thus, improve Anchorage's economy.</p>		
<p><b>Project Detail:</b> <b>Application:</b> Open application. Applicants may apply at any time either online or in person with a prior appointment. <b>Time:</b> July 2022 -Dec 31, 2024 <b>Evaluation:</b> Participants in our High School Diploma or English as a Second Language (ESL)(ESOL) programs will be evaluated on their reading, math, and English ability via a standardized test. Depending on the individual's need, an Individual Study Plan (ISP) will be developed to aid the student as they proceed with the necessary classes. <b>Transcript Evaluation</b> -Participants with former High School credits will meet with our counselor to assess their former school transcripts for needed credits to continue their High School Completion <b>Computer Evaluation:</b> Applicants will be assigned to classes according to skills needed. Scheduling Participants - according to the individual needs <b>Final Evaluation:</b> High School Participants will graduate with a global accredited High School diploma.( ALC is Cognia Accredited) or GED (General Equivalency Diploma) English or Computer participants will receive section certificates in accordance with assignments completed.</p>		
<b>Contact Name:</b> Elizabeth Kane	<b>Phone:</b> N/A	<b>Email:</b> arctickane@gmail.com

## Project Title: Stepping Forward

### About: Adult Learning Center

- a. The Adult Learning Center (ALC) High School Academy is a non-profit fee based school chartered and Incorporated (AKEnity #119231) under the State of Alaska. The Adult Learning Center is accredited, through 2024, by Cognia/AdvancEd the Northwest Accreditation Commissions for Secondary Schools and Colleges. The Adult Learning Center is non-religious, non-politically affiliated.
- b. Said organization is organized exclusively for educational purposes that qualify as exempt organizations under section 501 (c) (3) of the Internal Revenue Code, or corresponding section of any future federal tax code. (EIN 26-3718392) DUN's # 96-940-3786 SAM registered

### Adult Learning Center Mission Statement

The mission of the Adult Learning Center community is to foster a caring environment that promotes habits of mutual respect and honesty; that values diversity and creativity; that instills the desire for learning, and that strives to empower students to develop skills that are necessary to become responsible citizens. The primary mission of the school is to aid their students work towards obtaining a high school diploma and/ or other training to enable these students achieve their life goals.

The Adult Learning Center School admits students of any race, color, gender, religion, national, or ethnic origin to all the rights, privileges, programs, and activities generally accorded or made available to students at the school. It does not discriminate based on race, color, gender, religion, veteran status, national and ethnic origin in administration of its educational policies, admissions policies, scholarship and loan programs, and athletic and other school-administered programs.

### Post-Secondary Exempt

The Adult Learning Center is **Post-Secondary Exempt** for short courses under the Alaska Commission on Postsecondary Education. Short Courses offered – ESL, Computer classes, GED Prep, Parenting classes Naturalization, College Prep. Military and Trade Union Test prep. classes



## Adult Learning Center

912 East 15<sup>th</sup> Ave. Ste. 102

Anchorage, AK 99507

Phone: 907-375-6000

Fax: 907-375-6058

Website: [www.akalc.org](http://www.akalc.org)

Email: [akadultlearningcenter@gmail.com](mailto:akadultlearningcenter@gmail.com)

Or [arctickane@gmail.com](mailto:arctickane@gmail.com)

Hello; City Council Member,

I would like to recommend you to support the Adult Learning Center with the ARPA allotment money for education. It will get people their education to work or further their education to go on to college, and get better paying jobs.

The Adult Learning Center is a great place for learning. I am learning a lot.

terrancestern <[terrancestern@aol.com](mailto:terrancestern@aol.com)>

<b>ARPA Funding Proposal from:</b> Alaska Adoption Services (AAS)		
<b>For:</b> Community Diaper Pantry	<b>Amount Requested:</b> \$200,000	
<b>Total Budget:</b> \$200,000	<b>In-Hand:</b> \$2,500	<b>Requested, Not In-Hand:</b> \$50,000
<b>Minimum:</b> \$100,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> AAS's Community Diaper Pantry serves families in the Anchorage area. We plan to mobilize and expand the pantry to better meet the needs in low-income neighborhoods in Anchorage and Eagle River. AAS currently distributes diapers/wipes to families in need, bi-monthly, from the AAS office. Diapers are an essential need for infants/toddlers and families suffering economic hardships due to COVID and inflation struggle to meet this need. This program addresses equity, quality of life, and economic development.		
<b>Meets Guiding Principles:</b> <b>Need</b> - Many childcare centers require parents to supply diapers for their child in order to attend. Due to COVID and economic inflation, families experiencing diaper need are unable to secure childcare, which prevents them from entering the workforce. Informed-The National Diaper Bank Network reports 1 in 3 families struggle to provide diapers for their infant/toddler. Infants require up to 12 diapers a day while toddlers require up to eight per day. Diapers for one child typically ranges between \$80-\$100 per month. AAS often provides diapers for more than one child to each family. Medicaid covers one-third of births, but does not cover diapers. <b>Equity</b> - Families experiencing diaper need are more likely under-employed and live in poverty/low economic areas. By providing diapers/wipes, AAS allows families to utilize their limited income to meet other basic needs. Also, access to free diapers gives families the opportunity to access early education, which has longterm impacts.		
<b>Expected Outcomes:</b> AAS expects this program to impact 800 or more families a year and anticipate that number increasing as the program expands and becomes more known by the community. By providing diapers and wipes to the community it will alleviate financial burden, diaper need, transportation barriers to accessing diapers, and decrease health issues among young children. AAS knows something as practical as providing families with clean diapers will create healthier and stronger families in our community. Anticipated outcomes: 1) Parents re-entering or entering the workforce. 2) Increase economic status of families. 3) Increase access to childcare and early education for young children. 4) Decrease health issues among infant/toddlers related to poor diapering such as painful rashes, urinary tract infections, and diarrhea.		
<b>Project Detail:</b> Alaska Adoption Services Community Diaper Pantry is targeted to support Anchorage families with diaper need. Currently, Alaska Adoption Services operates a bi-monthly diaper pantry out of its Anchorage office and has plans to mobilize in order to reach families in low-income neighborhoods in Anchorage and Eagle River. The AAS staff currently run the diaper pantry along with volunteers when available. Upon mobilizing the pantry, AAS will be able to reach more families in neighborhoods and be open to serve families more frequently. Currently AAS provides 25 diapers per child and one package of wipes per family. With increased funding we will provide families with more diapers and wipes to meet their needs. These funds will be used to assist in purchasing a van, hiring a full-time staff member dedicated to the project, and assist in paying for a warehouse to store diapers and wipes. With funding AAS will purchase diapers in bulk to save on costs through our membership with the National Diaper Bank Network. AAS provides diapers and pull-ups of all sizes, including nighttime diapers for older children with disabilities or medical concerns, when available. Families are welcome to return each time the Community Diaper Pantry is open. Mobilizing the pantry will also assist in advertising the program and make our community more aware of the service.		
<b>Project Timeline:</b> Alaska Adoption Services has set a goal to expand and mobilize the Community Diaper Pantry <b>by the end of 2022</b> . Once funds are secured, Alaska Adoption Services will purchase an oversized van, hire a full time employee to operate the pantry, and lease a storage warehouse to store pantry supplies. The program will mobilize to Anchorage, Girdwood, and Eagle River neighborhoods, partnering with local businesses, organizations, and municipality recreation centers to bring diapers to families closer to home. Alaska Adoption Services anticipates serving a greater number of families who lack transportation by disbursing diapers closer to home. The project/program has no end date. AAS hopes to provide the diaper pantry services as long as funding is sustained through grants and donations.		
<b>Project Partners:</b> Alaska Adoption Services could not operate the Community Diaper Pantry without the generous support of community members and organizations. Recently, Alaska Children's Trust partnered with Alaska Adoption Services to help spread awareness of diaper need in the community and fund-raise to support the operations of the pantry. Other organizations have donated diapers to the program such as Catholic Social Services, Community Pregnancy Center, and Beacon Hill. Churches and schools in the Anchorage area have partnered with AAS by hosting		

Organization Name: Alaska Adoption Services (AAS)

Amount Requested: \$200,000

## Alaska Adoption Services (AAS)

diaper drives for the pantry. Individuals and corporations have generously donated funds toward the program. AAS hopes to increase its donor base and partnerships with other local agencies with the goal of serving families in need.

**Number Helped:** To date, the Community Diaper Pantry has helped over 230 unduplicated families. By expanding the operation and mobilizing the pantry, AAS expects to double its impact. According to the National Diaper Bank Network (NDBN), one in three families struggle to provide clean diapers to their baby or toddler. According to the NDBN, there are 30,176 children under the age of three in Alaska, with roughly 20,500 of those children living in the Anchorage municipality. Additionally, the US Census estimates 8.1% of the municipality experiences poverty. AAS hopes to reach 500 families in need per month.

**Recent Example of Success for Organization:** AAS was recently honored to partner with Newborns in Need to provide them with 1000 diapers for premature, ill, or impoverished newborns. Newborns in Need will incorporate and distribute the diapers into Baby Essentials bags for families in need in Cantwell, Glenallen, and the Kenai Peninsula communities. AAS has also helped refugees settling in Anchorage by ensuring they have access to clean diapers and wipes by partnering with a Community Health Worker at Providence Hospital who picks up and transports the diapers to their homes. Through the Community Diaper Pantry, AAS provides 70 families every other week with free diapers and wipes, allowing families to focus their funds on other basic needs. Since opening the pantry, the organization has distributed 45,000 diapers in the Anchorage area. Alaska Adoption Services is the only member of the National Diaper Bank Network in Alaska.

**Time in Operation:** Alaska Adoption Services (AAS) was incorporated as a 501c3 on May 6, 2019. The Community Diaper Pantry has been operating since July 2021. The pantry is currently open every other week at the AAS office from 10am-5pm.

**Contact Name:** Tami Watson

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## Detailed Program Budget

Lead Organization: Alaska Adoption Services  
 Program/Project Title: Community Diaper Pantry

Budget Line Items		Total Expenses
<b>PERSONNEL/SALARIES</b>		
<b>(Position Title)</b>	<b>% FTE</b>	
Fulltime Diaper Pantry Coordinator	100%	\$72,361.00
Admin Assistant	20%	\$10,335.00
<b>TOTAL PERSONNEL/SALARIES (a)</b>		<b>\$82,696.00</b>
<b>ADDITIONAL PROGRAM COSTS</b>		
Vehicle (one-time cost)		\$50,000.00
Gas for Vehicle (annually)		\$10,000.00
Liability Insurance (annually)		\$1,500.00
Car Insurance (annually)		\$2,000.00
Vinyl Wrap for Vehicle (one-time cost)		\$5,000.00
Program Supplies (annual)		\$10,000.00
Diapers/Wipes (annually)		\$65,000.00
Storage Facility (annually)		\$4,800.00
<b>TOTAL ADDITIONAL PROGRAM COSTS (b)</b>		<b>\$148,300.00</b>
<b>TOTAL EXPENSES (a + b)</b>		<b>\$230,996.00</b>

Pending Funding Sources		
Rasmuson Foundation		\$10,000
Alaska Children's Trust		40,000
CIRI Corporation		2,500
<b>TOTAL OTHER PENDING FUNDING</b>		<b>\$52,500</b>



## ARPA Funding Additional Information

June 8, 2022

### Background of Organization

Alaska Adoption Services (AAS) was founded by Tami Watson and Victoria Ross in early 2019 when the only other domestic infant adoption program in Alaska closed its doors. The founders saw there was a need for a local adoption agency to help Alaskan families navigate through the adoption process as well as keep Alaskan children in-state. The agency's mission is *"To provide compassionate service to families through adoption and provide stability and permanency for infants and children."* The agency was incorporated as a 501(c)3 non-profit organization on May 6, 2019, and officially licensed as a Child Placement Agency by the State of Alaska on July 10, 2019. The organization currently has seven board members, all of whom have financially contributed to the agency. AAS has four employees including, Executive Director, Tami Watson, Deputy Director, Victoria Ross, and two Permanency Coordinators. We pride ourselves in being the only infant adoption agency in the state of Alaska and serving a variety of families across the entire state. AAS works with expectant parents, birth parents, adoptive families and adoptees, foster families and foster youth, and families experiencing diaper need. The 2022 operating budget for AAS is \$1,008,859.

Alaska Adoption Services has proudly expanded its supportive services since its inception. AAS was awarded the Wendy's Wonderful Kids Grant through the Dave Thomas Foundation on January 1, 2021 which allows the agency the privilege of helping legally free children and youth find permanency through adoption. On July 1, 2021, AAS was awarded the Adoption and Guardianship Home Studies for Resource Families Grant from the State of Alaska, allowing us to partner with the Office of Children's Services to write adoption and guardianship home studies for families adopting through the foster care system in the state (roughly 350 home studies annually). Additionally, Alaska Adoption Services started a Community Diaper Pantry on July 1, 2021 to assist families in need with diapers, wipes and other baby essentials. Our pantry is currently open every other Thursday from 10am-5pm at our office in the U-Med District. We have solicited diapers and wipes and monetary donations from community members to help supply the pantry, while supplementing the need from our own operating budget. To date, the Community Diaper Pantry has provided over 45,000 diapers to over 200 families.

### Project Description

As AAS has expanded its services, we discovered a gap in local services providing diapers to families in need. According to The National Diaper Bank Network, "One in three U.S.

families struggles to provide enough diapers to keep a baby or toddler clean, dry, and healthy.” Infants require up to 12 diapers a day while toddlers require up to eight per day. Diapers for one child typically ranges between \$80-\$100 per month. Locally, we know that 8.1% of people in the Anchorage Bowl live in poverty and of that 8.1%, 7.1% are children under the age of 5 years old. For families living in poverty in Alaska, buying diapers for one or more children each month means additional financial stress. While Medicaid covers more than half the births in Alaska, government programs such as WIC or Food Stamps do not provide diapers, even though diapers are a basic need for babies and toddlers.

We believe providing accessible free diapers to under-employed families in our community will prevent child abuse and neglect. According to the Alaska Children’s Trust 2016 Community Report, almost 49% of children in diapers (ages 0-4) experience abuse for the first time. Additionally, “Abuse and neglect occur most often in families experiencing high levels of stress.” When a family does not have the means to purchase diapers, a child may spend extended periods of time in a soiled or even re-used diaper, leading to health problems for the child including diaper rashes, diarrhea, urinary tract infections, Hepatitis A and viral meningitis. While leaving a child in a soiled or re-used diaper for extended periods of time is considered neglectful and even abusive by our standards, these high-risk families consider it a means to survival. Diaper need not only impacts the physical health of babies and toddlers, but theirs and their caregiver’s mental health as well. When a child is uncomfortable in their soiled diaper or sick from poor diapering, they may cry and tantrum, contributing to the stress of the caregiver, who may react in an unkind manner. Additionally, most childcare centers require parents to provide enough diapers for the day to attend – without this, babies cannot go to daycare, and their parents cannot go to work. According to a survey conducted by the National Diaper Bank Network, 57% of parents missed work in the past month because they didn’t have enough diapers when dropping off their children at childcare. A child who is sick due to poor diapering or one who is not allowed to attend daycare because their parent cannot afford diapers is deprived of a learning environment which leads to long-term developmental impacts.

By distributing free diapers and wipes, Alaska Adoption Services hopes to decrease child abuse and neglect by alleviating financial stress on under-employed families, increasing families’ abilities to access childcare programs, and decreasing health issues among infants and toddlers due to poor diapering. We know that something as simple as providing families with clean diapers will create healthier and stronger families in our Alaskan communities. This project directly impacts our organizations mission of providing “...*stability and permanency for infants and children.*” Families who have access to basic needs (shelter, food, hygiene, diapers, etc.) will less likely be involved in the child welfare system, require less mental health attention, and put less strain on local medical facilities. Specifically, this program will decrease risk of involvement in the child welfare system for infants and children facing diaper need.

Alaska Adoption Services has big dreams of alleviating diaper need. After researching how other states in the U.S. are tackling diaper need, we realized our current methods are limiting the impact we could have on our community. We believe *mobilizing* our Community Diaper

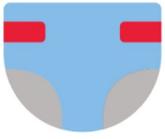
Pantry will help us make a greater impact on solving diaper need and ultimately decreasing child abuse and neglect.

We plan to purchase an oversized van or truck, outfit it with diapers of all sizes and wipes, and mobilize our pantry, supplying families living in poverty in our Anchorage, Girdwood, and Eagle River neighborhoods with diapers. To our knowledge, there has *never* been a mobile diaper pantry in our state's history. Mobilizing a diaper pantry is an innovative project that would alleviate financial burden, diaper need, and lack of transportation for families who may be at high-risk of engaging in child abuse. Additionally, by serving families where they are at, we will build on-going relationships with at-risk families and be a safe place for families to seek support.

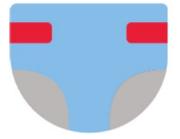
The program is targeted to support Eagle River, Anchorage, and Girdwood, specifically families in those communities with diaper need. The pantry will be staffed with a minimum of two employees and additional volunteers as available to support an efficient operation. Diapers will be stored in a central storage warehouse in Anchorage. Alaska Adoption Services intends to partner closely with other supportive services (Programs for Infants and Children (PIC), Women, Infants, and Children (WIC), Thread, Help Me Grow, FOCUS, The Office of Children's Services, Chugiak Children's Services, Early Head Start, Nurse Family Partnership, Anchorage Neighborhood Health Center, Alaska Boys and Girls Club, the municipality recreation centers, etc.) who already work with our target population to access families with diaper need more readily.

#### Project Budget

Alaska Adoption Services anticipates the Community Diaper Pantry annual operating budget to be \$175,996. Additionally, we anticipate spending up to \$50,000 for the one-time purchase of a van or box truck and spending up to \$5,000 for the vehicle to be professionally vinyl-wrapped. AAS recently applied with the Rasmuson Foundation for funding towards the van which is contingent upon receiving other donor funding. We have also recently requested funds from Alaska Children's Trust through their Tier 2 Innovation Grant towards the Community Diaper Pantry. AAS is dedicated to the success of the program and will continually seek out other grant and fundraising avenues to cover and sustain the projected operating budget as well as accept donations from local community members. We are a proud member of the National Diaper Bank Network.



# Alaska Diaper Facts



Compiled and analyzed by the National Diaper Bank Network

Diapers are as essential to a baby's healthy development as a mother's love. Keeping infants and toddlers clean, dry, and healthy is key to building a solid foundation for all children to reach their full potential. But one in three families struggles to provide clean diapers for their baby.

## Alaska's Children Need Diapers

### Alaska

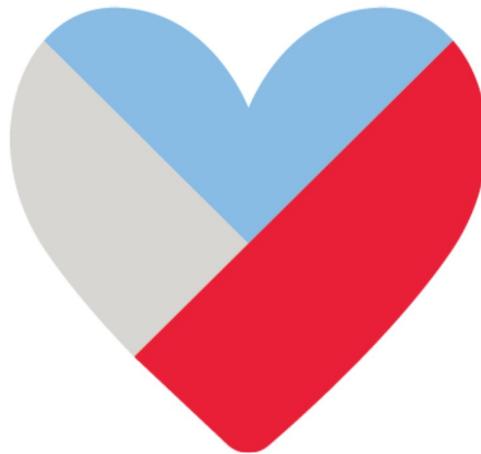
# 30,176

Total Population  
Under Age 3

### United States

# 11,534,695

Total Population  
Under Age 3



### 17%

of children under  
age 18 are infants  
or toddlers

### 16%

of children under  
age 18 are infants  
or toddlers

### 14%

Live in families  
earning less than  
100% of FPL \*

### 29%

Live in families  
earning 100%  
to 200% of FPL

### 20%

Live in families  
earning less than  
100% of FPL \*

### 22%

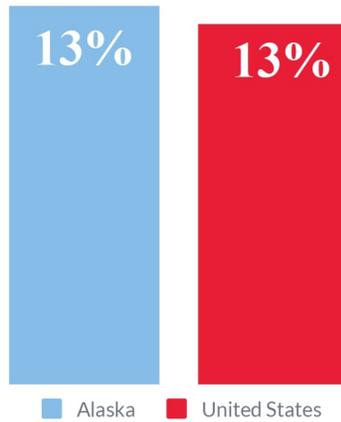
Live in families  
earning 100%  
to 200% of FPL

\* FPL = Federal Poverty Level

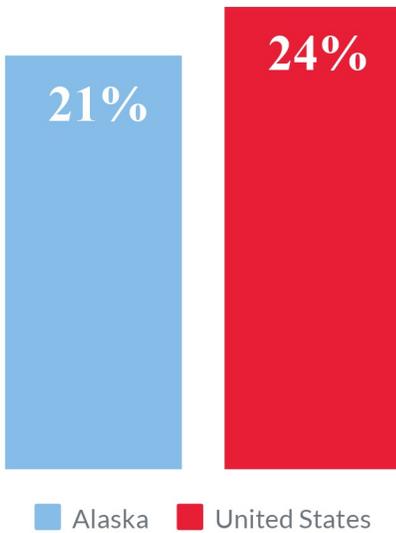
# Alaska's Babies Need Strong Foundations

Children in low-income families are at greatest risk of suffering the effects of diaper need because many families can't afford diapers. Current public support programs help some, but young children have additional needs necessary to build a strong foundation for healthy growth and to reach their full potential.

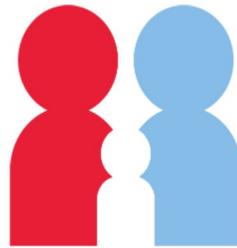
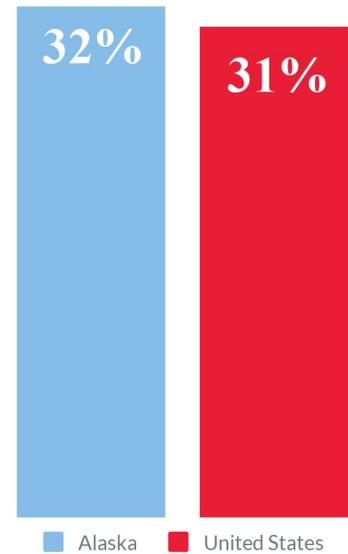
### Percentage of SNAP Recipients Under Age 5



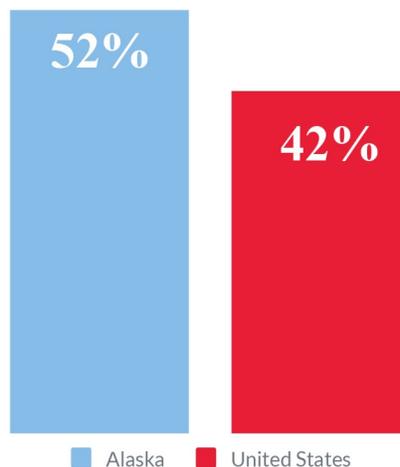
### Percentage of WIC Recipients that Are Infants



### Percentage of TANF Families with at Least One Child Under Age 3



### Percentage of Births Covered by Medicaid



<b><u>ARPA Funding Proposal from:</u></b> Alaska Behavioral Health		
<b><u>For:</u></b> Expansion of School-Based Services in ASD		<b><u>Amount Requested:</u></b> \$840,000
<b><u>Total Budget:</u></b> \$1,680,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$840,000
<b><u>Minimum:</u></b> \$420,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Alaska Behavioral Health (AKBH) is proposing expanding behavioral health services provided within the Anchorage School District using the Multi-Tiered Systems of Support (MTSS). MTSS for social emotional learning and behavioral support includes Tier 1: Universal Support, Tier 2: Targeted Support, and Tier 3: Intensive Support. Currently, AKBH primarily provides intensive services within the Anchorage School District. This project will increase access to mental health services through expanding into providing prevention activities to students and consultation services for staff.		
<b><u>Meets Guiding Principles:</u></b> The US Surgeon General youth mental health advisory (2021) identified a need for more "trauma-informed services" for youth, including increased access to mental health services in school. The ASD School Board is working towards more equitable access to mental health services by expanding their partnerships with behavioral health providers. AKBH currently serves people throughout the MOA ( <b>geography</b> ) in ASD schools with Tier 3 intensive services. With funding support, AKBH will be able to increase Tier 1 prevention activities and Tier 2 consultation services, resulting in school-wide knowledge of mental health issues to support the well-being of ALL students ( <b>equity</b> ) at their level of need. Our proposal would serve 20 schools with 14 full-time clinicians. AKBH has a history of securing grant funding to cover non-reimbursable activities that benefit the community and will pursue long-term funding options to sustain prevention services within schools.		
<b><u>Expected Outcomes:</u></b> AKBH will increase clinicians in schools from 4 to 14 and schools served from 14 to 20. We will expand into prevention activities for students and consultation and training for staff. This expansion will immediately increase mental health supports in schools from 106 receiving intensive services to 4800 receiving intensive, targeted, or preventative services. Expanding from 5 schools with clinicians on-site to 20 increases access to services to thousands more students. The expansion will normalize mental health care and assist in creating a school environment that supports mental health. Students receiving intensive services will decrease symptoms and improve functioning. The mental health interventions AKBH provides are proven through multiple clinical trials to reduce problematic mental health symptoms and improve functioning as reported by parents (Arvidson et. al 2011) in schools (Cohen and Mannarino, 2008) and through meta-analysis in multiple studies (de Arellano et. al 2014).		
<b><u>Project Detail:</u></b> AKBH proposes expanding school-based behavioral health services within ASD. AKBH will develop a 20-person school-based behavioral health team with 14 master's or doctoral-level behavioral health clinicians and six bachelor's level clinical associates (CA). This team will work collaboratively with ASD using MTSS within schools. MTSS helps identify needs and tailor response and intervention based on three tiers. Tier 1-Universal Supports: AKBH will provide prevention activities to students and trainings to staff to support youth mental health. We will coordinate with ASD regarding trainings pertinent to staff, presentations for staff and families, and opportunities for prevention activities for students and families. Tier 2-Targeted Supports: AKBH will provide consultation to staff and targeted prevention for students. This includes mental health consultation provided to school district staff to improve intervention, including student-specific strategies as well as classroom strategies. Tier 3-Intensive Supports: AKBH will expand Tier 3 services within ASD. We coordinate with schools to obtain referrals, consent, and needed releases of information for intensive services. Clinicians at ASD schools provide mental health assessments and individual, family, and group psychotherapy to students at their schools. CAs provide services to clients in their classrooms including intervention to regulate their emotions, problem-solve, and maintain focus to successfully engage academically.		
<b><u>Project Timeline:</u></b> Alaska Behavioral Health will expand from current intensive services (mental health assessments, individual, family, group therapy, and individual and group skill development) to prevention activities (school staff training, presentations for staff and families, opportunities for prevention activities for students and their families) and targeted services (consultation to staff regarding specific students and targeted prevention to students) at current schools including Chester Valley Elementary, Muldoon Elementary, Begich Middle, Bettye Davis East High, and Bartlett High in <b>August 2022</b> . We will further expand services by having school-based clinicians in ten schools by <b>October 2022</b> and scale up to thirty schools by the <b>2023/2024 school year</b> . We will coordinate with school staff regarding implementing prevention activities and targeted services that best meet the needs of each school.		

**Project Partners:** Our project partners include Anchorage School-Based Health Centers and the Anchorage School District. We partnered with the Anchorage School District to provide behavioral health services at Chester Valley Elementary School and Muldoon Elementary School starting in academic year 2020/2021. We have clinical associates providing services at Chester Valley Elementary and Muldoon Elementary, as well as other schools without a clinician on-site. In 2021, we partnered with Anchorage School-Based Health Centers to provide behavioral health services at Bettye Davis East High School, Bartlett High School, and Begich Middle School replacing their previous partnership with Volunteers of America (VOA). In partnership with Anchorage School-Based Health Centers, we plan to expand to Clark Middle School next year.

**Number Helped:** Expanding our school-based services will rapidly increase our ability to help students and school staff. This expansion will immediately increase mental health supports in schools from the 106 receiving intensive services to over 4800 receiving intensive, targeted, or preventative services at our current schools. Further, expanding from five schools with clinicians on-site to twenty further increases access to all services, including much needed intensive services with the potential to help over 10,000 students and staff.

**Recent Example of Success for Organization:** Alaska Behavioral Health is rapidly increasing the number of clients served and total services provided. In our youth services, we increased clients served in FY22 by 24% over FY21 and increased services provided by 10%. As we increase clients served, we continue to ensure we are maintaining quick access to services. This year we have averaged six days to third available appointment, recognizing the first opening is not always what works for families. We also offer same day crisis appointments to any new or returning client with safety concerns.

**Time in Operation:** Alaska Behavioral Health has been providing mental and behavioral health services to children and youth in Anchorage for 30 years. We are the largest behavioral health provider in Alaska, and by far, the largest behavioral health provider for children and adolescents in the state. Alaska Behavioral Health has had staff providing services in Anchorage schools for a majority of the past 20 years. Alaska Behavioral Health provided on-site behavioral health services at 14 schools in the Anchorage School District (ASD) during the 2021-2022 school year with clinicians serving at five schools.

**Contact Name:** Marissa Hanson

**Phone:** (907) 762-2802

**Email:** mhanson@akbh.org

AK Behavioral Health - School Based Services

ITEM	QUANTITY	GRANT REQUEST	MATCHING FUNDS	TOTAL	NOTES
Clinician	14 FTEs	\$ 490,000.00	\$ 490,000.00	\$ 980,000.00	Fringe = Health, Dental, Vision, Taxes Organizational Bonus to Employees
Fringe Benefits	25%/FTE	\$ 122,500.00	\$ 122,500.00	\$ 245,000.00	
Annual Bonus	3%	\$ 18,375.00	\$ 18,375.00	\$ 36,750.00	
Laptops	14	\$ -	\$ 23,559.00	\$ 23,559.00	
Admin Overhead	5%	\$ 31,543.75	\$ 31,543.75	\$ 63,087.50	
				\$ -	Overhead for Admin Time on Grant
Federall Indirect Rate	25%	\$ 177,581.25	\$ 154,022.25	\$ 331,603.50	
				\$ -	
				\$ -	
				\$ -	
				\$ -	
				\$ -	
				\$ -	
				\$ -	
				\$ -	
<b>TOTAL GRANT REQUEST</b>		<b>\$ 840,000.00</b>			
<b>TOTAL MATCH</b>			<b>\$ 840,000.00</b>		
<b>GRAND TOTAL</b>				<b>\$ 1,680,000.00</b>	

# ALASKA BEHAVIORAL HEALTH

## 2021 Annual Report



New  
People



New  
Programs



New  
Possibilities

Alaska Behavioral Health  
4020 Folker Street  
Anchorage, Alaska 99508

907-563-1000 (Anchorage)  
907-371-1300 (Fairbanks)

[info@akbh.org](mailto:info@akbh.org)

[www.alaskabehavioralhealth.org](http://www.alaskabehavioralhealth.org)





## Letter from the CEO



PATH outreach staff prepare items to bring to people living in homeless camps in the winter to help engage them in conversation. The PATH program aims to find people who are not receiving services and help them get connected.

## Our Own PPP: new People, new Programs, new Possibilities

Early in the COVID-19 pandemic, the U.S. Small Business Administration introduced the Paycheck Protection Program, to keep people employed while businesses were temporarily closed. At Alaska Behavioral Health, operations never stopped, and FY 2021 (July 1, 2020 to June 30, 2021) became an opportunity for growth.

### New People

Taking good care of our clients requires excellent staff, from leadership to front-line providers. FY 21 saw tremendous growth in both. **Dr. Curt Wengel** joined our staff as child psychiatrist, and soon became Chief Medical Officer. **Kelsea Henry, MBA** became our new Chief Financial Officer. **Paul Gaines, LCSW** moved to Fairbanks to provide clinical leadership at our Child & Family Clinic. **Cat Sears, RN** joined our ACT (Assertive Community Treatment) team, providing care in the community to some of our most vulnerable clients. **LaShanda McGowan** and **Eli Michael** in Anchorage and **Paul Ferguson** in Fairbanks were among many new therapists to join our clinical teams.

### New Programs (& Places!)

In FY 2021, we substantially increased the services we offer for Alaskans living with severe and persistent mental illness, those who need a bit more support to function in day-to-day life. Our **Assertive Community Treatment (ACT)** Team members spend most of their time out and around Anchorage, checking in with clients, administering medications, helping with housing and other issues, and providing support. The **Steven A. Cohen Military Family Clinic at Alaska Behavioral Health** opened its doors to in-person clients, after launching virtually in June 2020. We initiated **primary care** for our mental health clients, to address emerging physical health issues quickly and promote overall health. In both Anchorage and Fairbanks, we started providing outreach to those experiencing homelessness through **PATH (Projects for Assistance in Transition from Homelessness)** grants. We initiated a new service in Alaska, **Adult Mental Health Residential Treatment**, partnering with an existing Assisted Living Provider at two Anchorage facilities.

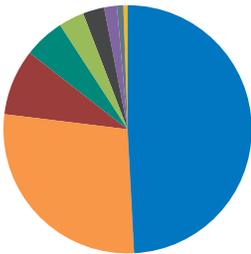
### Definition: Assertive Community Treatment

is an evidence-based practice that incorporates treatment, rehabilitation, and supportive services using a person-centered, recovery-based approach serving adults who live with severe and persistent mental illness and have continuous high service needs.

We launched **Adult Mental Health Residential Services** in January 2021. **Rosewood** opened in April 2021 with 12 beds; **Dwelling Place** followed soon after with space for another 12. Residents engage in daily therapy and skill development groups as part of the program. **Tamarack Living Center**, our Fairbanks program, opened in

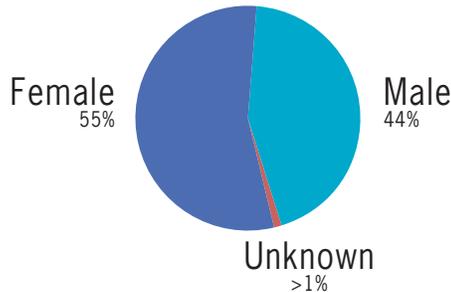
## Who We Serve

### CLIENTS BY RACE

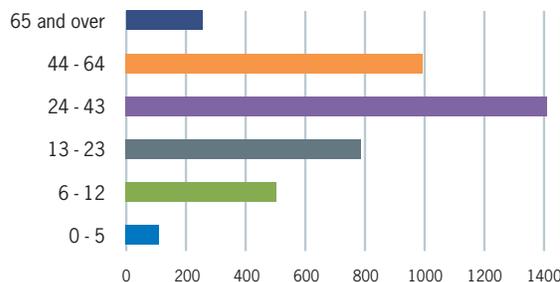


- Caucasian 49%
- Unknown 28%
- Black or African American 8%
- Alaska Native 5%
- Asian 4%
- American Indian 3%
- Other 1%
- Pacific Islander 1%
- Native Hawaiian 1%

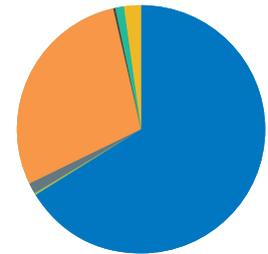
### CLIENTS BY GENDER



### CLIENTS BY AGE



### CLIENTS BY LOCATION



- Anchorage Area
- Mat-Su
- Southwest Alaska
- North and Northwest Alaska
- Southeast Alaska
- Kenai
- Fairbanks Area
- Kodiak
- Interior (not Fairbanks)
- Other/Unknown

**TOTAL CLIENTS SERVED:**

**4049**

And we purchased (and began renovating) a new, larger facility to expand our youth drop-in program, the **POWER Center**, allowing us to add showers, laundry, additional programming, and more space for clinical services for transition age youth in Anchorage.

## New Possibilities

That foundation of growth in FY 2021 laid the base for new possibilities in FY 2022, already being realized. **Mobile Crisis** launched in Fairbanks in fall 2021, a partnership between the city of Fairbanks, the Alaska Mental Health Trust Authority, the Bridge, and Alaska Behavioral Health. For the first time in Alaska, people in the city of Fairbanks calling 911 for a mental health emergency may be met by a mental health clinician and a peer support specialist, instead of (or in addition to) a police officer. **Adult Mental Health Residential Services** launched in **Fairbanks** in early December 2021. A new **Partial Hospitalization Program (PHP)** program is being planned for Anchorage. We continue to grow our **Peer Support** program, adding peer support specialists or parent navigators to each clinical team.

All of this growth is possible because of a growing recognition of the importance of mental health, and the effectiveness of providing the right treatment, at the right time. For that, I am thankful for the support of our individual donors and major funders. For leadership from Alaska's public policy makers from the Alaska Mental Health Trust Authority to the Division of Behavioral Health. And for our staff, who have shown enormous creativity, resilience, and dedication through the entire pandemic-shadowed year.

Jim Myers, MBA  
CEO

Our Anchorage primary care provider is **Jared Martin, Family Nurse Practitioner**. Jared is a retired National Guard Member who has served two deployments in Iraq. Primary care is launching in Fairbanks in early 2022!



**Paul Gaines, LCSW, M.Ed., LPC-S** provides clinical supervision for our Fairbanks Child & Family clinic. His resume is impressively varied: he has worked on political campaigns, mentored non-traditional students on college campuses, and trained horses and competed in rodeos! He previously worked in mental health in Haines and Kodiak and is thrilled to be back in Alaska providing direct services and supervision.



**Paul Ferguson, MA** has been working in the field of mental health for 30 years, and his work has been published in the Journals of Addiction and Abnormal Psychology, among others. He has lived in many places, including his van, and loves calling Alaska home, with its fishing, hunting, camping, skiing, hiking, snow machining & even berry picking.

**Eli Michael, LCSW**, works as a Clinician in Child and Family Services using a client-centered approach. Professionally and personally, Eli is a strong advocate for building community, relationships and creating safety within the LGBTQ+ community, focusing with queer houseless youth. Beyond work and volunteering, Eli is often found outside enjoying wilderness by paddling, biking, skiing or snowboarding.



### Definition: Partial Hospitalization

is a structured mental health treatment program that runs for several hours each day, three to five days per week. Clients participate in scheduled treatment sessions during the day and return home at night. It can be used as a step down for in-patient or residential care, or to prevent the need for an inpatient stay.

### The POWER Center

is a youth drop in and outreach program serving at-risk youth in the Anchorage area. Youth have access to clothing, hygiene supplies, and food to eat on site or take home. Peer outreach workers help connect youth with community resources for housing, health insurance, and other needs, and help with resume writing and job searches. Mental health services are available on site as needed.



#### Dr. Curt Wengel

Curt Wengel, MD is a Board-Certified Psychiatrist whose clinical practice is primarily with children and adolescents. He appreciates being part of a collaborative team working closely with therapists. His overall philosophy is that psychiatric medications are incredibly effective when used well: the smallest dose for the least amount of time, tailored to each patient's needs and situation. He led the medical department through some major transitions in FY 21, poised for tremendous growth in FY 22.

### Alaska Behavioral Health

## 2021 FINANCIALS

#### Operational Revenues

Net Client Fees	\$ 12,887,626
Grants	\$ 11,961,456
Other	\$ 3,926,030*
<b>Total Revenue</b>	<b>\$ 28,775,112</b>

#### Operational Expenses

Program Expenses	\$ 18,483,329
Administrative Expenses	\$ 5,797,619
<b>Total Expenses</b>	<b>\$ 24,280,948</b>
<b>Net Income</b>	<b>\$ 4,494,164</b>

\*includes PPP Loan

## 2020-2021 Board of Directors

- Kristy Becker
  - Christopher Cox\*
  - Susan Crosson \*
  - Andrew Crow\*
  - Suzanne Fairbanks\*
  - Jim Fitterling\*
  - Traci Gatewood \*
  - Cathy Giessel\*
  - Irene Gobeli\*
  - Linda Setterberg\*
  - Brad Spees\*
  - Lisa Tobin
  - Cathy Taylor\*
  - Ian Van Tets\*
- \*Current Board Member

## WHO WE ARE:

Alaska's largest community provider of behavioral health services.

## WHO WE SERVE:

Children, transition-age youth and adults with a wide range of mental health needs, including co-occurring substance use. We serve clients in person in the Anchorage and Fairbanks areas, and throughout the state via telehealth.

## WHAT WE DO:

- » Crisis intervention
- » Psychiatric assessment and treatment
- » Individual, group and family therapy
- » Skill development and rehabilitative services
- » Intensive case management, Assertive Community Treatment (ACT), adult mental health residential services
- » Wrap-around support services
- » Specialized trauma services and training

## Thank you to our generous donors:

- |   |   |                        |   |  |
|---|---|------------------------|---|--|
| Aaron Briggs                                    | Chad Lechner in honor Kassi and Charles Lechner                 | Ian Van Tets J.D.      | Linda Setterberg                        | Rebecca Bernard                              |
| Abigail Slater                                  | Charissa Williar  | Ilisa Walter           | Lindsey Hajduk                          | Rebekah Smith                                |
| Adam Weber                                      | Charmaine Matson  | Irene and Jesse Gobeli | Lisa Hanson                             | Rebound Sports & Orthopedic Physical Therapy |
| Agnew Beck                                      | Christine Schuette  | Irene Miranda          | Lisa Nkonge                             | Richard Cooper                               |
| Ailafo Galuega                                  | Christopher Blitz   | James Brady            | Lois Sholl                              | Rozel Buzby                                  |
| Alasconnect                                     | Christopher Brewster  | James Fitterling       | Lorie Hovanec                           | Sack Alex Luangasa                           |
| Alaska Escape Rooms                             | Christopher Cox   | James Myers            | Luke George                             | Sadie Blake                                  |
| Alaska Eye Care Center                          | Claire Lubke  | Jan Hale               | Manuel Contreras                        | Samona Norombaba                             |
| AlaskaUSA Federal Credit Union                  | Colleen Leibert   | Jedidiah Long          | Manuel Joab                             | Sandra Mitchell                              |
| Alexandria Myers                                | Conni Schlee  | Jennifer Meyhoff       | Margaret Blaustein                      | Sandra Woods                                 |
| Allan Manuel                                    | Cook Inlet Tribal Council                                       | Jennifer Smerud-Weaver | Margaret Halloran                       | Sarah Wilcox                                 |
| Alyson Stogsdill                                | Daniel Eisman   | Jera Henry             | Margaret Mielke                         | Shelby Burger                                |
| Amanda Mcadoo                                   | Daphne Koropp   | Jerald Sellers         | Marilyn Kerr                            | Sheri Duenas                                 |
| American Legion Auxiliary Jack Henry Unit No. 1 | David Hayden  | Jerry Jenkins          | Marilyn McKay                           | Shirley Reeves                               |
| Amy Jordan                                      | Destiney Greycar  | Jessica Cochran        | Marta Kurowski                          | Skinny Raven                                 |
| Anchorage Alumni Foundation, Inc                | Devry Birdsell  | Jessica Yang & family  | Matthew J Hirschfeld                    | Skye Malemute                                |
| Anchorage Unitarian Universalist Fellowship     | Dianne Horbochuk  | Jett Novak             | Megan McGrath                           | Stephen Oliveira                             |
| Andrew Crow                                     | Dixie Foley   | Joann Asher            | Megan Ritter                            | Sundance Visser                              |
| Angellynn Wing                                  | Dr. Don Davis   | Joanne Greene          | Melissa Myers                           | Susan Crosson                                |
| Arlene Follmer                                  | Dondee Groves   | Joanne Wolcott         | Michael Hiller                          | Suzanne Fairbanks                            |
| Ashleigh Chaney                                 | El Rodeo  | John Starkey           | Michelle Murray                         | T. Frank Box                                 |
| AT&T Foundation                                 | Elizabeth Burke   | John Warren            | Micky Ragsdale                          | Taiga Mining Company, Inc.                   |
| Auto Barn                                       | Elizabeth Miranda-Needham in honor of Alfred and Harriet Arkley | Joshua Arvidson        | Mike Roberts                            | That Wing Place                              |
| Becky Turney                                    | Elizabeth Platzek   | Jr N Casey McKnight    | Monica Briner                           | Theo Graber                                  |
| Bella Milliman                                  | Enstar Natural Gas  | Julie Trim             | Muldoon Pizza                           | Theresa Wirak                                |
| Benjamin Schnell                                | Erik & Robin Hill   | Julie Whatmough        | Myra Kelly                              | Thomas McCollum                              |
| Bering Straits Native Corporation               | Erin Borowski   | July Gardino           | Nancy Brady                             | Tiarra Gustin                                |
| Bianca Durrant                                  | Esebei Arurang  | Just Lawns             | Nikki Williams                          | Timothy & Elizabeth Friesen                  |
| Boniface Shell Station                          | Esther Goodstein  | Kaiden Foster          | Nordic Home/Shop & Deliver              | Traci Gatewood                               |
| Brent & Mandy Ramsay                            | First National Bank of Alaska                                   | Kathryn Berkowitz      | Northern Dame Constructions, Inc.       | Twisted Balloons                             |
| Brian Heckman                                   | Gabrielle Laipenieks  | Kathryn Reininger      | Patrick Solana Walkinshaw               | Unity Home Group                             |
| Brittany Echevarria                             | GCI Communications Corp.  | Kayli Stanfill         | Paul Daggett                            | Urban Greens                                 |
| Brown's Electric                                | Harnish Group, Inc.   | Kelly Ballantyne       | Pita Pit - Anchorage                    | Vega Johnson                                 |
| Candace Ballantyne                              | Heather Andersen  | Kirsten Wendt          | Preferred Medical Rehab                 | Walgreens                                    |
| Carol Hankins                                   | Heather Ireland   | Kristen Kangas         | Premera Blue Cross                      | Wendy Cox                                    |
| Carpenter's Local Union 1281                    | Heather Kaas  | Kyla Forbes            | Qualifacts & Credible Behavioral Health | Wendy Greene                                 |
| Catherine Giessel                               | Helen Harvey  | Lauren Scott           | Rachel Turner                           | William Bullock                              |
| Catherine Girard                                | Helene Howard   | Lepasi Mikao           | Ramona Duby                             | Yeti Dog AK                                  |
| Chad Hansen                                     | Hilary Renard   | Leslie Rosenberger     | Rasmuson Foundation                     | Zackariah Woods                              |
|   |   | Levi Ballantyne        | Ratanna Rios                            | Zonta Club of Anchorage                      |
|   |   | Linda Blake            |   |  |

**ARPA Funding Proposal from:** Alaska Black Caucus**For:** Equity Center Renovation**Amount Requested:** \$1,394,925**Total Budget:** \$2,642,425**In-Hand:** \$947,500**Requested, Not In-Hand:** \$300,000**Minimum:** \$1,394,925**Project Type:** Capital**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** The Alaska Black Caucus (ABC) is the premiere non-partisan, Black-led, 501c3 non-profit organization with the mission to assert the constitutional rights of African Americans in Alaska. The ABC is seeking to renovate our building, located at 605 Barrow St., to create the Equity Center, a service hub for the BIPOC community. The Equity Center will also provide space below market rate to house other BIPOC-led and allied organizations and businesses. The rental income will generate funds to cover operating costs and sustainably support our mission, programming, and growth.

**Meets Guiding Principles: Informed, Need, Equity:** The pandemics of COVID-19 and racism continue to widen inequities for BIPOC communities. In 2019 the median wealth of white households was 7.8 times that of Black households underscoring the need for economic development opportunities for the Black community. Since re-founding in 2019, the ABC has played a critical role in amplifying the voices of BIPOC communities, with an emphasis on the Black community, to address disparities in education, justice, health and economics. **Geography:** The Equity Center is located at 605 Barrow St. Anchorage, AK. **Alignment:** The Equity Center is supported by ARPA funds distributed through the MOA, with significant contributions from Rasmuson, Providence, Key Bank, First National Bank and individual donors. The Equity Center will be the first of its kind in AK filling a resource gap for the community. **Feasibility:** Currently we are in the planning and design phase. Construction is scheduled to begin late summer 2022.

**Expected Outcomes:** Approximately 27,000 Alaskans identify as Black/African American with more than half of this population calling Anchorage home. Anchorage also has some of the most diverse neighborhoods in the country. The ABC is led by a 7 person board, employs 8 temporary/part-time staff, has a current membership of 125 and engages with over 200 volunteers through the Allies for Change group. The Equity Center will be a home for the ABC and a cultural and economic hub for Black people, people of color and allies to organize together to address barriers to equity in health, education, justice and economics which have been exacerbated by the pandemic. The Equity Center is a physical space for people who experience the burden of racism in our community - a place to find culturally relevant resources to thrive in all endeavors. By supporting BIPOC students, entrepreneurs, artists, businesses, and community-based organizations, the Equity Center will benefit all Alaskans.

**Project Detail:** As the urgency of our work increases and our organization continues to grow, we see this moment as a chance to build an equitable Alaska. To accomplish our strategic goals and best serve our community in this critical time, it is essential that the building we acquired be safe, accessible, and operate effectively. With the following renovations, the Equity Center will: \* Provide a modernized, central home for the ABC and other BIPOC-led organizations to organize and operate \* Provide a business incubator to support BIPOC-led small business start-ups with office space, training, and educational opportunities \* Provide access to below-market rate co-working and event space to BIPOC-led businesses, which will aid in the economic recovery of businesses impacted by COVID-19 \* Host programs that will support BIPOC students and help them recover from the challenges of remote learning and isolation during the COVID-19 pandemic (e.g., college preparation services, mentorship opportunities, reading and STEM programs, after-school and out-of-school enrichment programming etc.) \* Serve as a gathering place for staff and volunteers to collaborate, plan, and engage in ABC projects and programs \* Provide a commercial kitchen for community use, especially for struggling food BIPOC service business owners as they re-start their own events, and businesses. Detailed budget attached.

**Project Timeline:** The building has been purchased. Currently we are in the planning and design phase. Construction and renovations are scheduled to begin **Winter 2022/Spring 2023**.

**Project Partners:** The Equity Center has received significant financial support from the MOA, Providence Alaska, Key Bank, First National Bank, Rasmuson Foundation, and many individual and small business donors.

**Number Helped:** The Equity Center is a cultural and economic hub and resource center for Black Alaskans, people of color and allies. Approximately 27,000 Alaskans identify as Black/African American and more than half call Anchorage home. Anchorage has some of the most diverse

**Organization Name:** Alaska Black Caucus**Amount Requested:** \$1,394,925

neighborhoods in the country. The ABC is led by a 7 person board, employs 8 temporary/part-time staff, has a membership of 125 and engages with over 200 volunteers through the Allies for Change group. Supporting BIPOC students, entrepreneurs, artists, businesses and community-based organizations will benefit all Alaskans.

**Recent Example of Success for Organization:** Since re-establishing itself as the premiere non-profit, non-partisan organization championing the lives of Black people in Alaska, the ABC has led many successful projects and events including: The Bettye Davis African American Summit, weekly Community Conversations, Health Equity Grand Rounds ECHO, a nationally recognized COVID-19 vaccination site, and the first ever Black Alaskans' Health Status Report and Need Assessment to name a few.

**Time in Operation:** The ABC was founded in 1975 to serve the Anchorage community as a non-profit, bipartisan organization "genuinely concerned with the quality of education for our children and with enhancing the economy and political status of all Black people." In its first decades, the ABC advocated for constitutional rights for All through publications, community outreach and events. In the 1990s, some original members retired or moved out of state. The ABC was revitalized to focus on the core areas of education, economics, justice, and health. At the Inaugural Bettye Davis African-American Summit held in February 2019, a group of former Caucus members formed ties with a group of younger Alaskans and met to determine if a need presently existed for the ABC and if archival information was available for the Caucus to model after the successful one 45 years prior. The answer is 'Yes'. Hence, the ABC was re-inducted at the 2nd Annual Bettye Davis African-American Summit on February 29, 2020.

**Contact Name:** Celeste Hodge Growden

**Phone:** (907) 229-4228

**Email:** theAlaskaBlackCaucus@gmail.com

Alaska Black Caucus  
 Equity Center  
 605 Barrow Street  
 Renovations - Budget

5/17/2022

<b>REVENUE (Secured and Pending)</b>	
<b>Source</b>	<b>Amount</b>
Municipality of Anchorage (Secured)	\$437,500
Providence Hospital (Secured)	\$50,000
Key Bank (Secured)	\$50,000
Individual Donations (Secured)	\$10,000
Rasmuson Foundation (Secured)	\$400,000
State of Alaska Capital Funding (Pending)	\$300,000
<b>TOTAL</b>	<b>\$1,247,500</b>

<b>COSTS (Expenses)</b>			
<b>Item</b> List each project component	<b>UNIT COST</b>	<b># UNITS</b>	<b>Item cost</b> (quote or estimate)
Interior walls - demolition and installation	\$100,000	1	\$100,000
Interior walls - asbestos abatement	\$50,000	1	\$50,000
Flooring - demolition and installation	\$30,150	1	\$30,150
Flooring - asbestos abatement	\$30,000	1	\$30,000
Heating/AC - installation	\$75,000	1	\$75,000
Heating/AC - structural	\$20,000	1	\$20,000
Heating/AC - asbestos abatement	\$0	1	\$0
Electrical - rewiring interior walls, lighting	\$100,000	1	\$100,000
Fire sprinkler system	\$15,000	1	\$15,000
Mold repair - including sidewalk settlement repair	\$25,000	1	\$25,000
Parking lot - replace and pave	\$42,000	1	\$42,000
Exterior upgrades	\$150,000	1	\$150,000
Roof replacement	\$97,800	1	\$97,800
Roof replacement - asbestos abatement	\$100,000	1	\$100,000
Commercial Kitchen	\$250,000	1	\$250,000
Commercial Kitchen - asbestos abatement	\$50,000	1	\$50,000
ADA Access to basement - elevator and stairs	\$100,000	1	\$100,000
<i>Subtotal - Direct Construction Costs = \$1,234,950</i>			\$1,234,950
<i>Project &amp; Construction Management (@15%)</i>	\$185,243	1	\$185,243
<i>Design/Engineering (@25%)</i>	\$308,738	1	\$308,738
<i>Contingency (@10%)</i>	\$123,495	1	\$123,495
Building furniture and equipment	\$50,000	1	\$50,000
Operational funding (2 year Equity Center manager)	\$100,000	2	\$200,000
Building purchase			\$540,000
<b>TOTAL</b>			<b>\$2,642,425</b>

<b>FUNDING REQUESTED</b>	<b>\$1,394,925</b>
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Alaska Black Caucus  
Equity Center  
605 Barrow Street  
Renovations - Budget  
5/17/2022

<b>REVENUE (Secured and Pending)</b>	
<b>Source</b>	<b>Amount</b>
Municipality of Anchorage (Secured)	\$437,500
Providence Hospital (Secured)	\$50,000
Key Bank (Secured)	\$50,000
Individual Donations (Secured)	\$10,000
Rasmuson Foundation (Secured)	\$400,000
State of Alaska Capital Funding (Pending)	\$300,000
<b>TOTAL</b>	<b>\$1,247,500</b>

<b>COSTS (Expenses)</b>			
<b>Item</b> List each project component	<b>UNIT COST</b>	<b># UNITS</b>	<b>Item cost</b> (quote or estimate)
Interior walls - demolition and installation	\$100,000	1	\$100,000
Interior walls - asbestos abatement	\$50,000	1	\$50,000
Flooring - demolition and installation	\$30,150	1	\$30,150
Flooring - asbestos abatement	\$30,000	1	\$30,000
Heating/AC - installation	\$75,000	1	\$75,000
Heating/AC - structural	\$20,000	1	\$20,000
Heating/AC - asbestos abatement	\$0	1	\$0
Electrical - rewiring interior walls, lighting	\$100,000	1	\$100,000
Fire sprinkler system	\$15,000	1	\$15,000
Mold repair - including sidewalk settlement repair	\$25,000	1	\$25,000
Parking lot - replace and pave	\$42,000	1	\$42,000
Exterior upgrades	\$150,000	1	\$150,000
Roof replacement	\$97,800	1	\$97,800
Roof replacement - asbestos abatement	\$100,000	1	\$100,000
Commercial Kitchen	\$250,000	1	\$250,000
Commercial Kitchen - asbestos abatement	\$50,000	1	\$50,000
ADA Access to basement - elevator and stairs	\$100,000	1	\$100,000
<i>Subtotal - Direct Construction Costs = \$1,234,950</i>			\$1,234,950
<i>Project &amp; Construction Management (@15%)</i>	\$185,243	1	\$185,243
<i>Design/Engineering (@25%)</i>	\$308,738	1	\$308,738
<i>Contingency (@10%)</i>	\$123,495	1	\$123,495
Building furniture and equipment	\$50,000	1	\$50,000

Operational funding (2 year Equity Center manager)	\$100,000	2	\$200,000
Building purchase			\$540,000
		<b>TOTAL</b>	<b>\$2,642,425</b>

<b>FUNDING REQUESTED</b>	<b>\$1,394,925</b>
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<b><u>ARPA Funding Proposal from:</u></b> Alaska Botanical Garden		
<b><u>For:</u></b> Reroute Interpretive Education Trail		<b><u>Amount Requested:</u></b> \$17,150
<b><u>Total Budget:</u></b> \$17,150	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$13,300	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> The Lowenfels Family Nature Trail is a 1.5 mile educational trail that currently leads Garden visitors to the North Fork of Campbell Creek and back. Due to increased visitor traffic - especially those not familiar with hiking in bear territory, we have closed the portion of the trail that leads to the creek where sightings of brown bears have been reported from spring through fall. The trail can be rerouted to bypass the high traffic bear section. Doing so will require cutting approximately 1/2 mile of new trail and installing new interpretive signage.		
<b><u>Meets Guiding Principles:</u></b> Rerouting the trail positively supports public health and the quality of life for Alaskans by providing a safe, outdoor venue for Alaskans and tourists to learn about a unique Alaska ecosystem while reducing the chance of a negative encounter with a bear - especially for those visitors that are unfamiliar with traveling through bear territory. Bears frequently defend their food source (creek) and a negative bear encounter is potentially disastrous for the individual and their family, and would significantly impact Garden operations. The project also supports public health and safety by improving the Garden's ability to respond to a medical emergency through the purchase of two automated external defibrillator (AED) units. These units would replace the only unit currently onsite, which is under recall for an electrical issue.		
<b><u>Expected Outcomes:</u></b> The Botanical Garden resided on leased Municipal land and strives to meet the community's needs for inspiration and awareness related to horticulture, natural ecosystems, and the arts. ABG endeavors to provide safe trails that are also educational and multifunctional year-round. The Garden's visitation has significantly increased to over 50,000 visitors/year in the last three years and Alaskan memberships have more than doubled to nearly 2,000 households. Fall and winter programming continue to expand with the potential for significantly more expansion through the development of a safe trail system. A newly designed trail creates opportunities for expanded programming to include hay rides, dogsled rides, and winter sleigh rides.		
<b><u>Project Detail:</u></b> Rerouting the trail would require a small crew approximately one week to complete. Full funding would support a wider, more formal trail that would more easily enable heavier usage associated with hayrides and dogsled rides. The trail connection, which has already been roughly identified, would need to be grubbed, smoothed, and a minimal number of trees would need to be removed. Construction equipment would be rented as needed. Funding also supports the creation of new interpretive signage (published, fabricated, and installed) as the portion of the trail that passes by Campbell Creek would be eliminated. AED units would be purchased and installed and staff would be trained on the new units as appropriate.		
<b><u>Project Timeline:</u></b> Trail work would <b>begin in 2022</b> and would be completed by the <b>end of 2023</b> .		
<b><u>Project Partners:</u></b> The project has no partners during the construction phase. The trail would undoubtedly provide opportunities to partner with community organizations for future programming. For example, leading up to COVID, the Botanical Garden was in contact with the Alaska Sled Dog & Racing Association to create opportunities for resident to safely view sled dog events at the Garden.		
<b><u>Number Helped:</u></b> The new trail route will enhance safety and provide community engagement for the entire Botanical Garden audience. The rerouted trail will be safer for all visitors during summer by eliminating a portion of the trail that would expose hikers to brown bears and other wildlife, which is outside the enclosed fenced area. The new trail would be planned such that it would provide year-round programming opportunities such as hayrides, dog mushing rides, and sleigh rides. the trail would also provide additional space to display large-scale art created by local artists.		
<b><u>Recent Example of Success for Organization:</u></b> There are several, many of which are intended to meet the community's interest in year-round programming. For example, in 2018 the Garden initiated Holiday Lights, which almost instantly became a holiday tradition for residents.		

Similarly, ABG has initiated other year-round programs such as Mother's Day, Valentine's Day, BOOtanical (fall/Halloween theme), a summer picnic series, and an artist-in-residency program. These programs frequently sell out (for example, Mother's Day sold out in 5 hours).

**Time in Operation:** 36 years. The Alaska Botanical Garden was incorporated as an Alaskan non-profit in 1986.

**Contact Name:** Mike Monterusso

**Phone:** (907) 360-8715

**Email:** [mike.monterusso@alaskabg.org](mailto:mike.monterusso@alaskabg.org)

Item	Quantity	Cost	Total
Labor	240	\$ 30.00	\$ 7,200.00
Rental	2	\$ 1,550.00	\$ 3,100.00
Equipment Delivery/Pickup	2	\$ 120.00	\$ 240.00
Signage	15	\$ 300.00	\$ 4,500.00
			\$ 15,040.00



Alaska  
Botanical  
Garden

**BOARD OF DIRECTORS**

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**EXECUTIVE DIRECTOR**

Michael Monterusso

June 8, 2022

Anchorage Assembly  
632 W 6th Ave  
Anchorage, AK 99501

Dear Anchorage Assembly / ARPA Grant Committee,

This letter acknowledges that the grant application submitted does not directly involve a community partner. However, as noted in the application, the creation of this trail sets the stage for future programming that does emphasize community partners. An example is the potential to partner with the Alaska Sled Dog & Racing Association for viewing

We would also like to highlight the amount of the request, which is small relative to many of the competing proposals.

Lastly, given that this trail project has already begun via closing a portion of the existing trail (due to the potential for bear encounters), the Garden is committed to making additional modifications to the trail regardless of ARPA grant funding. That said, funding would lead to a significantly more useful and engaging trail that has a greater potential for programming that meets the needs and interests of the community.

I appreciate the Grant Committee's time and consideration regarding this unprecedented funding opportunity. The funding decisions are difficult, and the associated process is undoubtedly challenging to administer.

Please do not hesitate to contact me with any questions.

Regards,

Mike Monterusso  
Executive Director  
Alaska Botanical Garden  
Direct: (907) 360-8715  
mike.monterusso@alaskabg.org

<b>ARPA Funding Proposal from:</b> Alaska Center for the Performing Arts, Inc.		
<b>For:</b> Broadway Alaska & Workforce Development Initiatives	<b>Amount Requested:</b> \$361,500	
<b>Total Budget:</b> \$820,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$197,840	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> ACPA is launching our new Broadway Alaska program in partnership with Nederlander, bringing \$35-\$45M in economic impact to Downtown. We will add 6 new positions and fill 11 unfilled positions. Expansion of staff levels and critical training of technical theatre specialists will ensure a healthy workforce with more support for productions in the venue. We are developing two new programs in partnership with UAA and IATSE (stagehand union). One will be a Technical Theatre Certification Program (ACPA/UAA) and the second will establish advanced professional development (ACPA/IATSE).</p>		
<p><b>Meets Guiding Principles:</b> Arts and culture recovery is vital to the success of our community. In addition to building jobs in the creative economy, the new Broadway Alaska program will drive \$35-\$45M in economic impact, contributing to a financially stronger and more viable Downtown. The Broadway initiative will also increase public safety with a more vibrant and active community. ACPA will benefit from new revenue and opportunities to carry over savings/earnings year over year to build an operating reserve. The new program will also create momentum and support in the community to lead to favorable support of funding mechanisms for repairs and upgrades to the almost 35 year old facility. With this growth in activity, we need to invest in our <b>workforce</b>. Through new strategic partnerships with UAA and IATSE, Technical Theatre Certification and advanced training initiatives will provide new opportunities to grow and retain critical staff and talent, showing theatre professionals they have a future here at home.</p>		
<p><b>Expected Outcomes:</b> ACPA expects to see a 25-30% increase in visitors with the launch of Broadway Alaska, anticipating upwards of 300,000 visitors annually. Additionally we'll be looking to increase our staff by 20% over the next 6 to 12 months. With additional work weeks in the venue, IATSE will have the opportunity to stabilize and grow its workforce, as will the number of surrounding businesses that are directly impacted by a busy and thriving Alaska Center for the Performing Arts. With new positions and training opportunities we expect to see an expansion in qualified talent available to operate the events at the Center and increased technical theatre knowledge around the municipality for other venues in the city. The community will benefit greatly from major Broadway tours in the venue, including the other users of the building by increasing audiences for all, bringing positive attention to Anchorage and improving our quality of life and vibrancy as a city where people want to live/relocate.</p>		
<p><b>Project Detail:</b> Broadway Alaska Our new partnership with Nederlander will bring 4 major Broadway shows to Anchorage every year. We are innovating in the industry introducing new methodology to fly shows vs. truck. This allows Anchorage to fit into the national touring model and puts us on the map of major Broadway markets. The program will also bring a number of outreach and education opportunities to the community, including High School Musical Theatre Awards and school performances for underserved populations. Alaska Airlines and GCI have already committed as sponsors of Broadway Alaska. Workforce Development ACPA is developing curriculum for a new Technical Theatre Certification with UAA. The program will contribute qualified theatre technicians to the workforce to fill positions at the Center and other venues throughout the city and state of Alaska. ACPA is also developing an advanced theatre technician professional development program with IATSE (stagehand union) to fund opportunities for advanced in-state and out-of-state training, and scholarships for up-and-coming theatre professionals. The structure of the program would include the opportunity for employers and employees to contribute a small amount per paycheck to the fund to continue to invest in training and professional development. Our plans will see more work and training opportunities that will attract and retain workers. Total project budget is in development, with transportation costs in flux for Broadway.</p>		
<b>Contact Name:</b> Codie Costello	<b>Phone:</b> N/A	<b>Email:</b> ccostello@alaskapac.org

<b>ARPA Funding Proposal from:</b> Alaska Cabaret, Hotel, Restaurant, and Retailers Association		
<b>For:</b> Alaska CHARR Hospitality Business Relief Fund		<b>Amount Requested:</b> \$6,500,000
<b>Total Budget:</b> \$6,500,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$1,500,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> The purpose of this project is to distribute grants to Anchorage establishments that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was \$245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute \$15,000-25,000 grants to approximately 200 Anchorage hospitality businesses that continue to face rising operating costs and significant workforce challenges.</p>		
<p><b>Meets Guiding Principles:</b> The need for our Anchorage municipality hospitality businesses to continue to operate successfully is crucial for our economy to bring in tourism. The COVID-19 pandemic has had a significant impact on Alaska businesses and our <b>workforce</b>. These funds would help businesses operate seeing as the RRF will not be replenished. Our grant system would reach the entire Anchorage municipality bowl (<b>geography</b>). There is limited funding available for our hospitality industries. This funding would increase the viability of our industry within the Anchorage municipality. CHARR is the state's hospitality trade association and is based in the Anchorage municipality. The funding would allow us to hire administrative positions to collect data, process applications, and distribute grant funds for the hospitality businesses within the municipality.</p>		
<p><b>Expected Outcomes:</b> CHARR has over 600 members with nearly half of them located in the Anchorage bowl. According to the U.S Bureau of Labor Statistics, Anchorage had almost 25,000 employees just in the Leisure and Hospitality industry in May of 2019. In March 2020 that number dropped to nearly 10,000. We would supply funds to businesses that employ these potential 25,000 employees to help grow the Anchorage economy.</p>		
<p><b>Project Detail:</b> The Anchorage hospitality industry saw average year-over-year losses of over 80% in 2020 and over 35% in 2021. The purpose of this project is to distribute grants to Anchorage establishments that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was \$245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute \$15,000-25,000 grants to approximately 200 Anchorage hospitality businesses. While this number pales in comparison to RRF grants, it will help offset the increased labor, product, fuel, and property costs and other financial hardships those businesses continue to face. Pre-pandemic profit margins for hospitality businesses were very slim, and with operating costs being higher than ever, this program is imperative to maintaining healthy, vibrant businesses within the Municipality.</p>		
<b>Contact Name:</b> Sarah Oates	<b>Phone:</b> N/A	<b>Email:</b> soates@alaskacharr.com

<b>ARPA Funding Proposal from:</b> Alaska CHARR Educational Fund		
<b>For:</b> Workforce Development	<b>Amount Requested:</b> \$1,000,000	
<b>Total Budget:</b> \$1,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$385,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> CHARR wants to provide grants to hospitality businesses and their employees for free training including Diversity, Inclusion, and Bias (DIBS) Training, ServSafe training and certificate programs, Training for Alcohol Professionals program, and even earn credits toward a Hospitality Certificate program offered by the University of Alaska Anchorage.		
<b>Meets Guiding Principles:</b> The Anchorage Municipality hospitality businesses are in desperate need of a <b>workforce</b> , as does the rest of the state. However, the funds given would help supply a knowledgeable and trained workforce for the Anchorage bowl. Our grants would allow people who cannot afford training to earn certifications that they would not otherwise be able to acquire due to a lack of resources ( <b>equity</b> ). CHARR is the state association and is based in the Anchorage municipality, the funding would allow us to allocate an employee to collect data and distribute the training needs for the hospitality businesses within the municipality. The hospitality industry has always been in need of a workforce, even when readily available the average turnover rate is 70%. Based on past and current numbers CHARR would be able to supply sufficient training to a majority of industry employees even if they are from out of state.		
<b>Expected Outcomes:</b> Our expected outcomes are to supply the Anchorage municipality hospitality businesses with a trained and knowledgeable workforce. Of the 660+ members of CHARR, nearly half of them are located within the Anchorage bowl. CHARR estimates as many as 5,000 employees would have access to the training grants. The average cost to hire and train a new hourly employee is around \$2,000 while the average cost of hiring and training a new manager is \$15,000 according to national statistics. These costs combined with increasing operating costs create a slim profit margin for the Anchorage hospitality businesses. This includes offering approximately 100 students to complete UAA's Hospitality certificate program at an estimated cost of almost \$10,000 per student to cover tuition, books, lab fees, and other supplies. Providing free training will allow establishments and their employees to thrive.		
<b>Project Detail:</b> CHARR would be able to build an application to distribute information to hospitality businesses and their employees that qualify within the Anchorage municipality for training. Our training schedule would accommodate the busy summer season but would be available to those in need of training year-round. Each qualifying Anchorage municipality hospitality business and their employees would have access to classes including Diversity, Inclusion, and Bias (DIBS) Training, ServSafe training, and even earn credits toward a Hospitality Certificate program offered by the University of Alaska Anchorage.		
<b>Contact Name:</b> Sarah Oates	<b>Phone:</b> N/A	<b>Email:</b> soates@alaskacharr.com

<b>ARPA Funding Proposal from:</b> Alaska CHARR Future Hospitality Leaders Program		
<b>For:</b> Alaskan Grown Workforce	<b>Amount Requested:</b> \$300,000	
<b>Total Budget:</b> \$300,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$135,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> Alaska CHARR Future Hospitality Leaders Program's goal is to build an Alaskan Grown Workforce from pockets that our industry may not be aware of. This includes partnering with the Alaska Department of Corrections and Veteran Services to implement re-entry programs developed by the National Restaurant Association.		
<b>Meets Guiding Principles:</b> FHLP would aim to support the underserved individuals across the Anchorage bowl, including low-income communities and the incarcerated adults, opportunity youth, and individuals with disabilities, by helping them acquire basic job and life skills necessary to pursue jobs within the hospitality industry ( <b>equity, healthy workforce</b> ). This would have a positive impact across the Anchorage municipality and put individuals on a path to employment and independence. Our program would offer multiple paths to climb within the hospitality industry. Our national counterparts have already implemented and drafted an outline for re-entry programs and our staff would follow them along with partnering with the DOC and Veteran Services for assistance. The hospitality industry has always had a need for a workforce, however, FHLP will help build one from pockets the industry may not know about. with the added effort of reducing recidivism and increasing rehabilitation and re-entry.		
<b>Expected Outcomes:</b> Alaska has approximately 247 people incarcerated for every 100k people, according to The Sentencing Project. FHLP's hope is to implement a re-entry program that is dedicated to changing the lives of the justice-involved population and uplifting Anchorage's communities. The hospitality industry has struggled to find a workforce that stays loyal to them. With a 70% turnover rate within the hospitality industry, it is hard to maintain a stable workforce. Implementing a re-entry, transition, and apprenticeship program would produce a sense of job satisfaction and empower those completing the program. These programs would help eliminate barriers and biases that hinder personal and professional growth.		
<b>Project Detail:</b> FHLP would partner with DOC and Veteran Services to provide information and offer individuals an equitable pathway of opportunity within the hospitality industry. With the DOC and VA we would engage people from all backgrounds to explore the opportunities in the hospitality industry by providing tangible job and career pathways. Our programs would provide and recognize training and experience to enable people to re-enter society via the hospitality industry. Teaching life and job skills that translate into meaningful jobs and careers is an important factor that people re-entering the workforce are looking for. Our programs would change the perception about working in the hospitality industry and provide advancement opportunities and tools to upskill current and future employees by providing National Industry credentials found in the ServSafe programs and National Restaurant programs.		
<b>Contact Name:</b> Sarah Oates	<b>Phone:</b> N/A	<b>Email:</b> soates@alaskacharr.com

**ARPA Funding Proposal from:** Alaska Children's Museum**For:** Alaska Children's Museum**Amount Requested:** \$5,000,000**Total Budget:** \$20,000,000**In-Hand:** \$7,500**Requested, Not In-Hand:** \$0**Minimum:** \$500,000**Project Type:** Capital**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** Alaska Children's Museum seeks to be a first-of-its-kind children's museum that draws inspiration and knowledge from both Indigenous sciences and empirical sciences while centering on the humanities: the stories, arts and cultures of the many Peoples: Indigenous, settler, refugee and immigrant, who have shaped Alaska's history and our present. The project funds will go to operating a mobile museum, engaging the community to respond to their needs, prototyping exhibits and establishing a temporary space while we raise capital for a built-to-suit permanent downtown location. Estimate attached.

**Meets Guiding Principles:** The project meets the Assembly's priorities of **child and family support** through early learning services. Play is essential to learning and brain development, and children's museums are access-points to child-led activities that promote problem-solving, social emotional learning, positive intergenerational and community connections, STEM, arts and culture. These spaces can be life-changing and life-saving when thoughtfully designed to be equitable, inclusive, accessible, culturally relevant and centered in respect for children's lived experiences. A location in Downtown Anchorage would aid revitalization efforts by providing a safe "home-base" for families to engage with downtown businesses and events. We can't have a vibrant, welcoming downtown sector without intentionally planned spaces for families with children. ARPA funds would help jumpstart the programmatic and capital construction efforts, and allow us to serve families as a mobile and small prototype museum in the interim.

**Expected Outcomes:** Anchorage has a population of nearly over 290,000 and, according to the 2020 U.S. Census, 24.9% of that population is children under 18. Seven percent of the population is under 5 years of age. Parents to children under 5 are particularly under served, as most entertainment venues cater to school-age children. Because so few activities exist for young children, we anticipate that we may see at least half of these families with small children. A location in Downtown makes the museum more accessible to families living in District 1, which is our most densely populated and diverse district, and would also make it a convenient destination for tourists visiting anchorage with children. Opportunities for positive interactions are a protective factor against ACEs. The community will gain a safe and culturally connected space designed specifically for local children and family needs that also provides a unique experience for visitors as the tourism industry recovers from the pandemic.

**Project Detail:** The mission of the Alaska Children's Museum is to inspire lifetime learning and build community through family engagement and knowledge sharing that honors children's need to explore and understand their world through play. We provide child-led playful, place-based learning experiences that are reflective of Alaska's diverse Indigenous, settler, immigrant and refugee cultures. To fulfill this mission, we will engage with community partners, caregivers, educators, artists and children in reciprocal listening sessions and other evaluative methods to determine community needs. We will then develop programming, test that programming with families, adjust based on feedback and work with consultants and industry professionals to develop out a scope of work for the museums project phases from pre-design to completion. We anticipate at least 5 years from concept to opening day, but that is dependent on our ability to procure enough funding to support a high-quality, long-lasting and innovative space. Children's museums are expensive endeavors and those costs are amplified by location. Initial funds will go to evaluation and community engagement, pre-design activities, support for our mobile museum and program/exhibit development, staffing, administrative and operational costs. A temporary location would also be sought out to house our organizational activities and possibly serve as a small prototype museum as we build up capacity to build/renovate a larger, permanent location.

**Project Timeline:** **2022** – Building organizational capacity, connecting with the community to understand what local parents and children want to experience at a children's museum and creating a framework to support museum operations; Develop Board and organization; Identify and reach out to potential creative and community partners; Reach out to industry professionals and potential partners to determine interest; Host community meetings/listening sessions; Engage community consultants and creative partners; Launch limited AKCM Mobile Museum operations. **2023** - Continuing to work within the community to build partnerships, seeking potential locations for our future home, reaching out to engineering, architecture and museum design firms. **2024-2025** - Securing a location, contracting with local and specialty firms to begin the work of building or renovating the museum space. **2026** - Complete construction and exhibit installation, hiring a full staff, training more volunteers and grand opening.

**Organization Name:** Alaska Children's Museum**Amount Requested:** \$5,000,000

**Project Partners:** We are currently working toward formal partnerships and have begun establishing relationships with other children's museums and local museums, nonprofit organizations, individual artists, play therapists, Indigenous Scholars, social workers, educators, educational and cultural institutions, and small businesses. We also plan to engage community members as partners in our development through community advisory boards, planning sessions, focus groups, and other engagement and evaluation activities.

**Number Helped:** We anticipate serving Anchorage pop. 288,970/Mat-Su Borough pop. 107,305. According to the 2020 U.S. Census, 24.9% of Alaska's population is children under 18. Seven percent of the population is under 5 years of age. If we were to receive funding for full-time staffing and a comprehensive mobile museum operation, we anticipate impacting a minimum of 12,000 individuals (or 4% of the population) per year through various community events, school visits and outreach efforts. Funding requested is solely to aid with community engagement activities, mobile museum exhibits and pop-up event operations.

**Recent Example of Success for Organization:** We tested a soft launch of our mobile museum service during the Dia Del Nino event in at the Mountain View Library in April and scaled up our operations for Reading Rendezvous at the Anchorage Library, which tallied around 3000 visitors, in May. We received overwhelming interest from parents and numerous inquiries about school visits and when we will be opening a physical location. Parents, especially those with young children, feel that this is a vital resource that is missing from Anchorage and they often referenced the Imaginarium and Fairbanks Children's Museum as examples of what they would like to see made available in our community. Additionally, our Board President/Executive Director participated in a recent 2-day Emerging Museums workshop and in-person conference hosted by the Association of Children's Museums and connected with the Fairbanks Children's Museum, HYPER Seward and members of the Northwest Association of Youth Museums.

**Time in Operation:** Strategic organizational and developmental planning for the Alaska Children's Museum began in July of 2021. We reached out to other institutions during the summer, hosted a community interest survey in the fall and registered as an entity in the spring 2022 after months of planning and correspondence with the Foraker Group. We are currently working with the Foraker Group to file for non-profit incorporation before the end of the summer. The need for more family spaces centered around children was heightened by the lockdowns and pandemic, and the accelerated pace of our organizational development reflects parent/caregiver's expressed desire to see this gap in service filled quickly as part of our community's recovery from two years of isolation, and a source of connection with other families to regain social interactions and sense of care and community that was lost during that time.

**Contact Name:** Brennon Land

**Phone:** (907) 952-0668

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## What can a Children's Museum offer Anchorage?

Children's museums are more than indoor playgrounds. They are educational and cultural institutions that utilize evidence-based best practices for activities that promote children's mental, social, emotional and physical development through hands-on, interactive experiences that are results-driven and supported by research and evaluation.

### **Socio-economic Benefits of New Children's Museum**

- Downtown revitalization and development
- Community building
- Early childhood development and family support resource
- Improved local quality of life
- Expansion of tourism offerings
- Boost traffic to downtown businesses and partner organizations

### **Target Audience and Market Segment**

- Local families with children ages 0 -12 years
- Tourists/travelers with children ages 0 -12 years
- School Districts and home school programs

### **Range of Visitation and Use Potential**

- Recreation/entertainment venue
- Tourist attraction
- Education (Home-school programming, field trips)
- Community events
- After-school care



## Alaska Children's Museum Executive Summary

The mission of the Alaska Children's Museum is to inspire lifetime learning and build community through family engagement and knowledge sharing that honors children's need to explore and understand their world through play. We provide child-led playful, place-based learning experiences that are reflective of Alaska's diverse Indigenous, settler, immigrant and refugee cultures.

Play is essential to learning. When children play, they are at the center of their own stories and can set the terms by which they interact with the world. Creating a fun space that intentionally incorporates the broad spectrum of human experiences provides an environment where children and their families can feel free to play, just as they are, and establishes a paradigm based on diversity and unlimited possibility as the norm.

We believe in promoting culturally relevant activities that prioritize inclusivity to affirm the lived experiences of Alaska's children, of whom nearly 20% are Alaska Native/American Indian, and in sharing those experiences with visitors from around the world. We believe this is imperative to fostering empathy and acceptance, healing the historical disruption of Indigenous knowledge-ways and strengthening our communities.

The philosophy behind our approach is rooted in the idea that investment in children's mental, social and emotional well-being can drastically shift the trajectory of an entire community's future. We know many Alaskans experience high rates of negative physical and mental health outcomes and that many of these negative health outcomes are linked with adverse childhood experiences.

According to the CDC, improving social determinants can improve lifelong health outcomes for children and families. While many interventions exist in the realms of social services and public education, the systems in place do not necessarily have the capacity to meet all needs and can often be seen as adversarial entities by the people they are meant to serve.



AKCM can add another layer of protective factors at the community level by providing opportunities for recreational and leisure time activities, social support, education, language and literacy, culture, access to mass media and emerging technologies and maintaining a space for families impacted by violence and insecurity to spend time somewhere they know they are welcome, safe, cared for and able to authentically connect with other families.

## Objective and Goals

Alaska Children's Museum (AKCM) seeks to be a first-of-its-kind institution that draws inspiration and knowledge from both Indigenous sciences and empirical sciences while centering on the humanities: the stories, arts and cultures of the many Peoples, Indigenous, settler, refugee and immigrant, who have shaped Alaska's history and our present. We invite past and new generations to come together in play and re-imagine our future.

AKCM will work toward establishing service in Anchorage and the Mat-Su Valley via a mobile museum that aims to begin light operations in the summer of 2022, while building capacity and support for construction or renovation of a permanent location in Downtown Anchorage by 2026. Once fully operational, AKCM intends to provide fun, innovative play spaces that are rooted in universal design and cultural competency, as well as opportunities for educational workshops, camps and/or afterschool care, opportunities for homeschool programs and school fieldtrips, internships and vocational development programs for teens, therapeutic play spaces, and a community gathering place to facilitate healing and intergenerational knowledge-sharing.

## Key Strategies

### Business Model

We will provide equitable access to playful, place-based learning experiences for children of all abilities and all backgrounds through a combination of public and private



sector grants, donations and fundraising activities, strategic partnerships, admissions and membership fees, special events and giftshop/branded merchandise sales.

### **Organizational Leadership**

The Board of Directors is a self-sustaining, volunteer group that shares full responsibility of governance, strategic direction, financial management, resource development and oversight and stewardship of AKCM's mission and operations. New board members will be elected by current Board members. The Board is responsible for monitoring and ensuring that the resources of AKCM are used to the fullest benefit of the mission, and will be accountable to municipal, state and federal entities for compliance to all regulations and requirements for operation as a non-profit organization. To learn more about board members and their professional experience, visit: [alaskachildrensmuseum.org/BOD](http://alaskachildrensmuseum.org/BOD)

### **Physical Location**

We have identified Downtown Anchorage as the prospective future location for AKCM's permanent home so that it will be in proximity to the Anchorage Museum, the PAC, the Dena'ina Center and Egan Center, tour companies and hotels catering to cruise lines. The downtown location would have the added benefit of contributing to current revitalization efforts by motivating families to spend more time downtown, creating opportunity for economic spillover to other businesses and a family-friendly point of origin for families interested in Anchorage Downtown Partnership events.

## **Market and Operating Viability**

### **Community Interest Survey**

In October 2021, we launched the Alaska Children's Museum website and Facebook page and began outreach efforts to evaluate community awareness of children's museums in general and interest in access to a new children's museum that centers on culture and our local communities. We received 232 responses between October 2021-December 2021. The Alaska Children's Museum seeks to boost the downtown



revitalization efforts and we feel very strongly that a safe “home base” would provide an access point for families who otherwise might avoid downtown due to perceived danger and lack of family-friendly commodities. Our community interest survey was intended to test this idea among families so we would be able evaluate the feasibility of exploring downtown locations for a future facility.

Participant responses were enthusiastically in favor of a new children’s museum. Of the concerns raised, most were related to Covid-19 and Downtown parking access and safety. The majority of respondents had a general awareness of children’s museums but almost **30% had never visited a children’s museum**. Half of all participants responded that they do not spend any leisure time downtown at all, and 45% spend 1-3 hours per week downtown, but **77% responded that they would spend more time downtown and would participate in Anchorage Downtown Partnership events if there was a children’s museum located there**.

## Market and Economic Analysis

- Resident Markets
  - Anchorage pop. 288,970/Mat-Su Borough pop. 107,305
    - Anchorage families spend a significant amount more on entertainment than the national average.<sup>i</sup>
- Tourist Markets
  - Prior to the pandemic, Alaska saw over 2 million tourists between May-September. Tourist spending accounted for \$4.5 billion in 2018.
  - Tourism is predicted to surge post-COVID, with 1.5 million tourists anticipated by cruise lines alone for summer 2022.<sup>ii</sup>
- Industry Benchmarking
  - Children’s museums in locations with similar service areas (serving populations of around 300,000) generally have total annual revenues between \$400,000-\$2,000,000. Admissions generally range between \$9-\$15 per person.

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<sup>i</sup> Bureau of Labor Statistics: Consumer Expenditures for the Anchorage Metropolitan Area: 2019–20

<sup>ii</sup> Alaska Economic Trends Magazine: January 2022







<b>ARPA Funding Proposal from:</b> Alaska Children's Trust (ACT)		
<b>For:</b> Advancing Equity and Economic Revitalization		<b>Amount Requested:</b> \$750,000
<b>Total Budget:</b> \$750,000	<b>In-Hand:</b> \$22,000	<b>Requested, Not In-Hand:</b> \$8,000
<b>Minimum:</b> \$175,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Diaper Bank: Parents are facing economic hardship and barriers to returning to work due to the high cost of diapers. Childcare centers require parents to provide diapers. Children's health is at risk due to reusing diapers to save money. Afterschool Certification: Out-of-school time/afterschool programs are key to getting parents back to work and setting youth on a key path to success. The Afterschool workforce (educators) need training/certifications and better pay for centers to increase retention and increase the quality of care for our children while parents are working.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b> - Families in poverty are struggling due to inflation and COVID. BIPOC families have greatest need. Both projects address economic challenges/support workforce development. <b>Geography</b> - Both projects support services across the municipality. <b>Alignment</b> - Funding for both projects will leverage existing funding and address major community gaps. 1 in 3 families experience diaper need and thousands of kids need quality afterschool services. <b>Informed</b> - Nat'l Diaper Bank Network shows 1 in 3 families experience diaper need. Studies show afterschool professional development increases quality and retention, which supports increased academic skills and engagement. <b>Equity</b> - Both projects reach families most in need of equity measures. Anchorage's afterschool programs often serve youth who are the most in need of making up COVID-19 learning losses. Afterschool program participation supports increased academic proficiency in reading and math and increased homework completion.</p>		
<p><b>Expected Outcomes:</b> <b>Diaper Bank:</b> Children use 12 diapers/day, at a cost of \$70-80/month. 1 in 3 US families are in diaper need and Anchorage has limited resources. This funding will allow: • stabilize the 3 existing diaper pantries • establish a minimum of 10 new pantries - with focus in BIPOC communities • purchase diapers in bulk through the National Diaper Bank Network allowing for a roughly 75% discount • distribute nearly 1M diapers • serve nearly 1,000 families • purchase and distribute diapers allowing families to return to work • increase family income • decrease health risk to children <b>Afterschool Project:</b> Anchorage's afterschool educator workforce and the children they serve will benefit from training and certification funding: • 120 afterschool educators will increase knowledge and skills • fill existing leadership gaps within program • build capacity within afterschool programs to return to pre-COVID numbers • increase quality of afterschool programs to better serve youth</p>		
<p><b>Project Detail:</b> <b>Diaper Bank (\$500,000):</b> create a centralized system to support/grow Anchorage's diaper pantries. ACT, a seasoned grant funder, will create a request for proposals for current and new diaper pantries across Anchorage to be supplied with diapers, wipes, balm, and assorted infant/toddler hygiene products, as well as some facilities and staffing costs. Project will establish a bulk purchasing system and encourage pantries to be created in low socio-economic communities. <b>Anchorage Afterschool Certification (\$250,000):</b> will establish a professional development program for afterschool early childhood educators. Funds will support 120 Anchorage afterschool educators (3 cohorts of 40 - 1/yr) in completing the 40hr certification process from the Child &amp; Youth Care (CYC) Certification Board. The goal of the project is to, (1) train emerging leaders in the sector to fill the existing leadership gap at programs, (2) equip educators with the skills to provide high quality afterschool programming, and (3) transform the sector into a recognized and potential career path. The certification process includes engagement in the Foundations training in youth work, coaching feedback, engagement in at least one year of direct youth work, developing a portfolio documenting experience, passing CYC certification exam with a score of at least 75%, and approval from the CYC Certification Board. Organizations that have staff participate will receive a stipend to cover the staff time costs.</p>		
<p><b>Project Timeline:</b> Project funds will begin to be used immediately and be used throughout the grant funding period 12/31/2024. <b>Diaper Bank:</b> <b>Sept/Oct 2022</b> - create a request for proposals (RFP) for current and new diaper pantries across Anchorage. <b>Annually 2022 through 2024</b> - grant programs management. <b>Jan through March 2023</b> - work with current diaper pantries to establish the best system for support via bulk purchasing system for diapers. <b>Anchorage Afterschool Certification:</b> <b>Aug 2022</b> - create an application for afterschool educators to go through the Child &amp; Youth Care (CYC) Certification 40-hr program, secure venue, and trainer contracts. <b>Sept - Oct 2022</b> - distribute application widely throughout the existing Alaska Afterschool Network (AAN). <b>Nov 2022</b> - review applications for the cohort 1 of 40 educators in late 2022 or early 2023. <b>Jan through March 2023</b> - cohort 1 completes program. Two more cohorts of 40 educators each will complete certification <b>fall 2023 and Jan-March 2024</b></p>		

**Project Partners:** **Diaper Bank:** The Diaper Bank project will partner with the National Diaper Bank Network and has an existing relationship with this organization. We look forward to partnering with local diaper banks on this project to ensure the efficiency, quality, and success of the project. Additionally, we are currently partnering with Alaska Adoption Services, Alaska Family Services, and the Community Pregnancy Center; when funded, we will increase diaper pantries across Anchorage and partner with other nonprofits who would like to serve their Anchorage neighborhood.

**Anchorage Afterschool Certification:** Alaska Afterschool Network (AAN) will engage 120 educators from at least 15 AAN partner afterschool organizations throughout the Municipality of Anchorage. AAN has partners with the Center for Competent Youth Work and the Child & Youth Care Certification Board to offer this training and certificate program in Anchorage.

**Number Helped:** The Diaper Bank will distribute nearly 1million diapers and serve nearly 1,000 families, partnering with 501c3 nonprofits across Anchorage Municipality. Anchorage Afterschool Certification will serve 120 afterschool educators with knowledge and skills. Each educator serving roughly 30 children will mean indirect support of higher quality care for 3600 children in Anchorage. Additionally, 4 individuals will become licensed instructors for this afterschool certification program to allow future cohorts to be trained.

**Recent Example of Success for Organization:** The Alaska Children's Trust is an experienced and seasoned grantor, that has funded many organizations and missions that align with our work to prevent child abuse and neglect. Since our inception, the Alaska Children's Trust has invested more than \$8,500,000 statewide in concerted efforts to help ensure healthy and thriving Alaska children. In 2021, we granted 19 organizations with over \$500,000 in grant projects, such as: 1) 2-1-1 Texting System (\$10,000) United Way of Anchorage, Upgrade to a 2-1-1 system to allow texting interaction between 2-1-1 operators and individuals. 2) Heart Gallery of Alaska (\$10,000) Beacon Hill. The Heart Gallery of Alaska is a multi-media effort to advocate for the adoption of legally free youth living in foster care. The Heart Gallery website and print galleries are in three communities featuring strengths-based profiles of youth seeking permanency through adoption. 3) Food Pantry (\$5,000), Catholic Social Services Food Pantry

**Time in Operation:** Since 1988, Alaska Children's Trust was established has been tasked with the mission of preventing child abuse and neglect throughout the state. It is our goal to ensure all Alaskan children grow up in a family and community that provides them with all the tools and resources necessary to make their dreams come true. For every dollar we invest in preventing children from experiencing trauma like child abuse and neglect, the return on investment is tenfold. With the generous support of our donors, Alaska Children's Trust has invested more than \$8.5 million in Alaskan children and families since our inception. Our efforts include the Alaska Afterschool Network, the Alaska Resilience Initiative, Prevent Child Abuse Alaska, and the Strengthening Families approach.

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June 8, 2022

Municipality of Anchorage  
Anchorage Assembly  
MOA ARPA Grants Proposal – Round 2

Assembly Representative Suzanne LaFrance, Chair  
Assembly Representative Chris Constant, Vice-Chair  
Assembly Representative Jamie Allard  
Assembly Representative Kevin Cross  
Assembly Representative Forrest Dunbar  
Assembly Representative Kameron Perez-Verdia  
Assembly Representative Pete Petersen  
Assembly Representative Austin Quinn-Davidson  
Assembly Representative Felix Rivera  
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Joel Isaak

Montean Jackson

Reggie Joule

Carley Lawrence

José Luis Martinez

Ivy Spohnholz

Ramona Reeves

RC Woodson

To Whom It May Concern:

It is with great privilege, that the Alaska Children’s Trust presents the Municipality of Anchorage, Anchorage Assembly with a proposal to help tackle the Assembly’s 2022 Goals and Priorities with the American Rescue Plan Act (ARPA) funds to do as much good in our community as possible. Since 1988, Alaska Children’s Trust was established has been tasked with the mission of preventing child abuse and neglect throughout the state. It is our goal to ensure all Alaskan children grow up in a family and community that provides them with all the tools and resources necessary to make their dreams come true.

Child abuse and neglect continues to put a burden on the individual, the family, the community and the state, or municipality long after the abuse has occurred. Children who experience this type of trauma – also called Adverse Childhood Experiences – typically have poor school performance, use mental health resources at a higher rate, are more likely to be part of the correctional system, and are more likely to experience health issues.

For every dollar we invest in preventing children from experiencing trauma like child abuse and neglect, the return on investment is tenfold. With the generous support of our donors, Alaska Children’s Trust has invested more than \$8.5 million in Alaskan children and families since our inception. Our efforts include the Alaska Afterschool Network, the Alaska Resilience Initiative, Prevent Child Abuse Alaska, and Strengthening Families approach.

With the partnership of the Municipality of Anchorage, the Alaska Children’s Trust has been able to develop and lead incredible projects that translate into upstream prevention of child abuse and neglect, which ensures we have healthy children that grow up to become healthy and well-adjusted adults, which

benefits the Municipality of Anchorage and reduces government expenses helping to prevent problems and costs before they arise down the road.

## **2022 ARPA Grant Proposal**

### Project Title: Alaska Children's Trust (ACT) Advancing Equity and Economic Revitalization

#### 1) Municipality of Anchorage Focused Diaper Bank Network

One in three Anchorage families struggle to provide clean diapers for their baby. We want to change that. Diaper need is prevalent across Alaska, increasing financial burden and stress for struggling families. Babies without clean diapers are exposed to more potential health risks & less likely accepted to daycares, leaving parents unable to attend work. Our partners, who currently distribute diapers and hygienic products to struggling parents are seeing increased demand.

Diapers are as essential to a baby's healthy development as a mother's love. Keeping infants and toddlers clean, dry, and healthy is key to building a solid foundation for all children to reach their full potential. Costs for baby products remain high, financial stress among families is a problem. Our partner, the National Diaper Bank network states one in three families struggle to provide enough diapers for their toddler, and diaper fees are not covered by food stamps or Women, Infants, Children benefits. This is an out-of-pocket cost to our most vulnerable families who are burdened with having to choose between diapers and other necessities, such as food and paying their bills. Children use 12 diapers per day, or 80 diapers a week, with a cost of \$120 per month depending on brand.

Diapers do more than just help promote a child's health. Diapers impact the whole family unit, everything from finances to physical health of the baby. We know that a child who does not have enough diapers might sit in a dirty diaper long term, some families even reuse disposable diapers, which can cause a lot of physical ailments leading to more doctor visits, which puts even more financial stress on a struggling family. Additionally, most Anchorage-based childcare centers do require that a family provides diapers for their child. If we can help provide diapers then we are helping children be able to seek daycare and that social engagement and early education, as well as help support Anchorage's Healthy Workforce, by allowing parents to go back to work full-time or part-time.

Currently, we are partnering with several Anchorage based 501c3 nonprofits who operate a diaper pantry, and believe together, we can prevent child abuse and neglect. Currently, our Diaper Bank partners are Alaska Adoption Services, Alaska Family Services, and the Community Pregnancy Center. Alaska Children's Trust is requesting \$500,000 to for our Diaper Bank project, which will create a centralized system to support and grow Anchorage's diaper pantries. ACT, a seasoned grant funder, will create a request for proposals for current and new diaper pantries across Anchorage to be supplied with diapers, wipes, balm, and assorted infant/toddler hygiene products, as well as some facilities costs and staffing costs. Project will establish a bulk purchasing system and encourage pantries to be created in low socio-economic communities. With this project, we will distribute over 1 million diapers, and support over 1,000 families who need our help right now. This project will help Child & Family Support, but also Economic Development and a Healthy Workforce, by ensuring parents have the necessary resources to go back to work or reduce costs that keeps their children safe and thriving.

For more information on Diaper Need in Alaska, please visit:

<https://nationaldiaperbanknetwork.org/alaska>

#### 2) Anchorage Afterschool Certification

The Alaska Afterschool Network (AAN) will establish a professional development program for afterschool early childhood educators. Funds will support 120 Anchorage afterschool educators (3

cohorts of 40 – 1/yr) in completing the 40hr certification process from the Child & Youth Care (CYC) Certification Board. The goal of the project is to, (1) train emerging leaders in the sector to fill the existing leadership gap at programs, (2) equip educators with the skills to provide high quality afterschool programming, and (3) transform the sector into a recognized and potential career path. The certification process includes engagement in the Foundations training in youth work, coaching feedback, engagement in at least one year of direct youth work, developing a portfolio documenting experience, passing CYC certification exam with a score of at least 75%, and approval from the CYC Certification Board. Organizations that have staff participate will receive a stipend to cover the staff time costs.

Anchorage's afterschool educator workforce and the children they serve will benefit from training and certification funding:

AAN will serve 120 afterschool educators with knowledge and skills. Each educator serving roughly 30 children will mean indirect support of higher quality care for 3600 children in Anchorage. Additionally, 4 individuals will become licensed instructors for this afterschool certification program to allow future cohorts to be trained.

We appreciate the opportunity to work together again, in making an important impact to the work that we do. With your support, we can provide hope, healing, and healthy futures for Alaska's greatest resource: our children. Thank you again, and please do not hesitate to get in touch if you have any questions.

Gratefully,



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**ORGANIZATION NAME:** Alaska Children's Trust

**PROJECT NAME:** Alaska Children's Trust (ACT) Advancing Equity and Economic Revitalization

**GRANT PERIOD:** July 1, 2022 - Dec 31, 2024

**Detailed Budget for Municipality of Anchorage ARPA Grant Proposal**

Alaska Children's Trust (ACT)

Project Title: Alaska Children's Trust (ACT) Advancing Equity and Economic Revitalization

	Muni ARP Funds	Match Funding	Total
<b>Salaries &amp; Fringes</b>			
ACT Community Advocate (0.25FTE)	\$ 15,000		\$ 15,000
Afterschool Network Director (0.1FTE)		\$ 36,000	\$ 36,000
Afterschool Network Specialist (0.25FTE)	\$ 15,000	\$ 45,000	\$ 60,000
<b>Subtotal</b>	<b>\$ 30,000</b>	<b>\$ 81,000</b>	<b>\$ 111,000</b>
			\$ -
<b>Professional Services</b>			
ACT Grant Database Expenses for Direct Grants	\$ 5,000		\$ 5,000
CYC Training Fee	\$ 45,000		\$ 45,000
Testing Fee (120 x \$150)	\$ 18,000		\$ 18,000
Certification Application Fee (120 x \$170)	\$ 20,400		
Training of Trainer Fees (4 x \$800)	\$ 3,200		\$ 3,200
<b>Subtotal</b>	<b>\$ 91,600</b>	<b>\$ -</b>	<b>\$ 91,600</b>
			\$ -
<b>Supplies</b>			
Diapers for MOA Distribution for Initial Distribution	\$ 80,000	\$ 20,000	\$ 100,000
Training Workbooks (120 x \$50)	\$ 10,800		\$ 10,800
CYC Certification Books (120 x \$30)	\$ 8,000		\$ 8,000
Training Supplies	\$ 3,000		\$ 3,000
<b>Subtotal</b>	<b>\$ 101,800</b>	<b>\$ 20,000</b>	<b>\$ 121,800</b>
			\$ -
<b>Venue</b>			
Training Venue	\$ 6,000		\$ 6,000
<b>Subtotal</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ 6,000</b>
			\$ -
<b>Communications</b>			
Training Promotion	\$ 600		\$ 600
<b>Subtotal</b>	<b>\$ 600</b>	<b>\$ -</b>	<b>\$ 600</b>
			\$ -
<b>Misc.</b>			
Direct Grants to MOA 501c3 Nonprofits to Supply 10+ Diaper Pantries	\$ 400,000		\$ 400,000
Afterschool Educator Stipends (120 x \$1,000)	\$ 120,000		\$ 120,000
<b>Subtotal</b>	<b>\$ 520,000</b>	<b>\$ -</b>	<b>\$ 520,000</b>
			\$ -
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 101,000</b>	<b>\$ 851,000</b>

**Source of Funding**

Muni Anchorage ARPA	\$ 750,000	Pending
Mott Foundation	\$ 81,000	Secured
Alaska Community Foundation	\$ 10,000	Secured
ACT	\$ 10,000	Secured
<b>TOTAL</b>	<b>\$ 851,000</b>	

<b>ARPA Funding Proposal from:</b> Alaska Community Foundation		
<b>For:</b> Hotel Conversions to Increase Affordable Housing		<b>Amount Requested:</b> \$15,000,000
<b>Total Budget:</b> \$19,100,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$12,500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit		<b>Assembly Priority Area:</b> Housing
<p><b>Project Description:</b> Housing is the bedrock of community stability. With a less than 4% rental vacancy and about half of Anchorage residents paying too much of their monthly incomes for housing, Anchorage is in housing gridlock. The dearth of available and affordable housing impacts Anchorage's workforce, seniors, young people, and those experiencing homelessness. Converting hotels to housing units is a proven path used in several states to increase affordable housing stock. Already designed for residential use, hotel conversions bring new housing online faster and cheaper than new construction.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need:</b> COVID exacerbated our housing challenges. Alaska is 35th nationwide for job growth and 1 of only 5 states with job recovery under 50%. Residential construction was already at a standstill when COVID related shipping and materials prices shot up. Anchorage needs affordable housing, now. <b>Geography:</b> Two hotel conversions are underway in 2 neighborhoods different than those in this proposal. <b>Alignment:</b> The other ARPA investment priorities are tied to stable housing. <b>Feasibility:</b> The cost "per door" for the 2 hotel conversions underway is between \$58,000-\$78,000 -- lower than the national average and dramatically less than new construction, making them a quick and less expensive way to gain workforce and supportive housing. The units can transition for different populations over time. <b>Inequity:</b> High housing costs fall disproportionately hard on low income residents and people of color. Their circumstances make them less competitive as renters, creating an unlevel playing field.</p>		
<p><b>Expected Outcomes:</b> The main outcome is to acquire up to 210 new housing units which will house approximately 300 people (singles, couples, roommates). Initial access will be for those exiting mass care who are suitable to the units and then expand to more general workforce or fixed income housing. Beyond access to affordable housing, both groups benefit by building a positive tenant history, gaining access to services offered on-site to support them and strengthen skills development, and improve job retention due to housing stability. Performance measures will also include metrics such as units' utilization, mixed revenue streams for operations, housing tenure stability, job training, employment, educational attainment, income levels, and community connectivity.</p>		
<p><b>Project Detail:</b> Two hotel properties are immediately suitable for conversion to housing units. As is the practice in potential real estate transactions, the names/locations are not disclosed. The first, constructed in 2016, has 119 full efficiency units in a 52,500 sqft 3 story building in East Anchorage. The asking price is \$13,250,000. The second hotel has 96 units in 2 buildings in Spenard, consisting of both full efficiency units and rooming house units with private baths and shared kitchens. This 46,123 sqft property was built in 1966 and recently renovated. The asking price is \$5,500,000. Both properties have ample parking, space for additional offices or trailers, access to public transport, full laundries, and are turnkey ready from furnishings to linens. Hotel conversions strategically addresses multiple problems and commitments with a single long term approach: The Anchored Home plan adopted by the Assembly cites the need for housing. The mass care exit strategy cites the need for up to 500 new units. And employers consistently cite the lack of affordable housing as a barrier to attracting and retaining a workforce. This proposal is endorsed by the mass care exit strategy facilitation group. That plan is implemented through a public-private partnership that coordinates funds and is financially managed at the Alaska Community Foundation. Private funds will be sought to augment these ARPA public funds, as was done for the 2 hotel conversions already underway.</p>		
<b>Contact Name:</b> Nina Kempfel	<b>Phone:</b> N/A	<b>Email:</b> nkempfel@alaskacf.org

**ARPA Funding Proposal from:** Alaska Food Policy Council**For:** Growing Roots for Food System Change: the Alaska Food System Network**Amount Requested:** \$225,800**Total Budget:** \$225,800**In-Hand:** \$225,800**Requested, Not In-Hand:** \$0**Minimum:** \$225,800**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** Alaska Food Policy Council improves our food systems for the benefit of all Alaskans. Our goal is to create a healthier, equitable, more secure and more self-reliant Alaska by improving our food system. AFPC serves as a resource and potential partner to any person or organization interested in improving Alaska's food systems. We will leverage 11-years of research, expertise, topical working groups, and strategic partnerships to grow and improve a statewide network of social and capital food systems assets and support food system projects, with Anchorage as the central hub for this network.

**Meets Guiding Principles:** **Need** - The 2018 earthquake and COVID-19 pandemic illuminated northern food security gaps. Alaskans expressed a need for more food education, access, & affordability to create a better food system. **Geography/Equity** - Project includes data visualization of food systems assets, informed by community-focused research, this will aid decision-makers in identifying necessary supply and value chain investments and make improvements to increase equity. **Alignment** - This grant partially funds a position to increase coordination specifically focused on leveraging existing and new opportunities. Addressing a major resource gap & increasing coordination grows alignment and reduces unnecessary redundancy in localized efforts. **Feasibility** - The funding requested would provide adequate funding to timely implement the program proposed. Informed - Part of AFPC's core mission is to create and advocate for improvements to food systems using the foundation of public input, proven practices/ appropriate data

**Expected Outcomes:** **1** - Hire Anchorage Urban Food & Alaska Food System Network Coordinator - This position will be full-time and work with the Food Bank of Alaska, Stickleback Farm and other Anchorage-based producers, and AFPC stakeholders. This position will build upon the AFPC 2014 and 2018 food security reports and the Anchorage Climate Action Plan to operationalize the recommendations that are still relevant, post-COVID. This position will incorporate financial sustainability, ensure community inclusion and equity, and prioritize climate change in all outputs and communications. **2** - Grow and improve the Alaska Food System Network, including further development of a digital map of food assets and regular multi-sector stakeholder convening, sharing, and identification of priorities. **3**- Solidify Stickleback Farm on 3rd Avenue as a community gathering space, an agritourism, and a food systems education site for Anchorage residents and visitors.

**Project Detail:** The core of our project is aimed at leveraging USDA grant funds and improving the connection, communication, and collaboration of the food system for collective action toward improving AK's food system by building grassroots power for transforming Anchorage's, and thus Alaska's, food system. The Alaska Food Policy Council connects, informs, and advocates for a more robust and resilient food system. Utilizing relationships with our partners and collaborators, our statewide working groups, and an emerging Alaska Food System Network, along with our established outreach and communication routes, this grant will allow AFPC to do this in 3 key areas: Food System Microgrants - In 2018 and 2019, AFPC partnered with the Anchorage Mayor's Office to award Local Food Mini-Grants for projects focused on increasing local food production and access in the municipality. This program created meaningful engagement and provided replicable ideas for AK's food system. Stickleback Farm improvements - a project with multiple organizations assisting, part of the collective goal is to revitalize the long-neglected parcel of land and demonstrate how urban food production can beautify, bring community together, and ultimately help make more healthy foods available. Education and program development sustainability - Through topical webinars, special events, and our AK Food Festival and Conference, we create opportunities for networking to connect, educate and advocate broadly on AK's diverse food system.

**Project Timeline:** **Oct.2022** - begin search for Anchorage Urban Food & Network Coordinator **Jan. 2023** - Anchorage Urban Food & Network Coordinator starts role; Executive Director and Coordinator create work plan for Stickleback Farm and AK Food System Network (AFSN) activities; Quarterly webinar series (to occurs every 3 months) and Conference planning. **March 2023** - Convene first meetings for Stickleback Farm and AFSN, setting priorities, objectives, and deliverables. **June-Oct 2023** - infrastructure at Stickleback is installed; workshops and events with partners are planned. **Nov. 2023** - AFPC convenes 7th Alaska Food Festival & Conference in Anchorage. **Dec. 2023 - May 2024:** assessment of project work; **2024**

workplan; AFSN is meeting regularly. **June-Oct 2024:** Food System Local Solutions Micro Grants - awarded; conference planning; farm activities. **Nov 2024 - Dec 2025:** assesment, planning/ AFSN meeting; project wrap up - additional funders secured to continue work.

**Project Partners:** Project partners for Stickleback Farm have included: Alaska DNR Division of Forestry, a dedicated neighborhood group - the 3rd Street Radicals, the Municipality of Anchorage, UAA Division of Population Health, UAA Institute for Circumpolar Health Studies, APU/ FRESH - the Food Research, Enterprise, and Sustainability Hub, Alaska Seeds of Change, Alaska Native Tribal Health Consortium, and the Anchorage Museum. Alaska Food Network builds off a USDA Regional Food Systems Partnership project, which links localized food system organizations and individual knowledge bearers to one another through a centralized platform. The core of this project is based on democratizing the food system through network weaving to create change in a complex adaptive system. This project was initially launched with 13 collaborating partners, now has over 40 organizations represented including Alaska Village Initiatives, Anchor Gardens, and Aleutian Pribilof Island Association.

**Number Helped:** At AFPC, we support every single Alaskan who eats. We estimate that this project will help atleast 3,000 Alaskans through both direct engagement, training, and outreach, and through sharing of information, creating new partnerships, sharing successes and failures, ideas for replicable food security projects, and nurturing greater statewide connection and networking for Alaska's food system, with Anchorage at the center, supporting communities statewide. AFPC has also committed to a sustained, diverse array of topical areas via committee work, including Indigenous Foods & Food Waste.

**Recent Example of Success for Organization:** This May we have secured funding foundation funding to help bring on our first full-time Executive Director, creating greater capacity to implement this proposed project. Additionally, This project builds our 2020-2022 USDA Regional Food System Partnership Grant (RFSP), which established community-based regional nodes around the state. Through direct facilitation, each node was guided through a series of network planning discussions, including one node-specific asset mapping workshop to identify unique capacities for local food systems, while revealing barriers and system deficiencies. Through regular statewide connection, communication, and collaboration, regional nodes have collectively identified linkages and partnerships which will be leveraged to create a 10-year statewide food security action plan. In fall 2021, we held our sixth AK Food Festival & Conference, our most successful to date.

**Time in Operation:** In 2010 a small group of Alaskans, concerned with long-term food security came together to form the Alaska Food Policy Council. Through a series of community town hall meetings, AFPC informed its goals and strategies based on statewide stakeholder input. We received our 501c3 designation in 2014. From the beginning, our mission and focus have remained constant: to create a healthier, more secure, and more self-reliant Alaska by improving our food system. Bringing together diverse voices and ideas from throughout Alaska AFPC connects, advocates, and informs Alaskans on local, regional and statewide food systems issues. A full timeline can be found here: [akfoodpolicycouncil.org/our-history](http://akfoodpolicycouncil.org/our-history)

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# STICKLEBACK FARM

*Moving Forward Together, as a Stronger Community*

BY EVIE WITTEN, WITH CONTRIBUTIONS FROM DANNY CONSENSTEIN, MICAH HAHN, AND LIZ SNYDER

If you drive past the large vacant lot between Ingra and Eagle Streets on Anchorage's 3rd Avenue, just uphill from Bean's Café, you might notice windrows of composting wood chips and other organic material snaking along the east end of the property. Beyond those you would see a curious constellation of large, colorful fish totes. Then, if you look closely, you might catch a glimpse of small fruit trees poking out of each tote, with an identifying tag hanging from each slender stem. At first glance it may be difficult to imagine, but what you're looking at is an emerging urban farm, one that's been five years in the making, and one that aims to help transform this downtrodden corner of the city into a vibrant neighborhood enlivened by state-of-the-art Northern food production.

Named Stickleback, after the resilient small fish found in neighbor-

ing Ship Creek, the nascent farm is slated to occupy about two acres of the 15-acre parcel, as part of a vital urban mixed-use development. Stickleback Farm is an agrihood, a development where agriculture is intentionally included. The farm's mission is to demonstrate how high-density, sustainable fruit and vegetable production designed specifically for our cold, short growing season can supply produce for some of Anchorage's least food secure neighborhoods, while also providing job training opportunities for youth and other transitioning populations. The hands-on approach is nested in a broader vision, which arose through the collective effort of diverse groups in Anchorage: to revitalize the long-neglected and highly visible parcel of land while demonstrating how an urban farm can add beauty, bring community together, and help make more healthy foods available.



Volunteers work to clear orchard space at Stickleback Farm. Photo courtesy of the Alaska Food Policy Council.

*The farm's mission is to demonstrate how high-density, sustainable fruit and vegetable production designed specifically for our cold, short growing season can supply produce for some of Anchorage's least food secure neighborhoods, while also providing job training opportunities for youth and other transitioning populations.*



#### **An Anchorage landmark**

Stickleback Farm is taking root where a major Anchorage landmark once stood—the first Alaska Native Service Hospital was built on the site in 1953 to care for Alaska Native people suffering from tuberculosis, a huge epidemic in rural parts of the state at the time. Perched on a bluff overlooking the Ship Creek industrial area, the hospital was originally surrounded by a thriving neighborhood with small homes, businesses, and even a ski jump on the north side. For some Alaska Native community members, it was the place where family members were born and cared for, and where some suffered and passed away. For many, it was a place of trauma. When the current Alaska Native Medical Center opened in the University-Medical District in 1997, the old building was torn down. The large lot sat empty for over 20 years, fenced off and overgrown with alder and weeds. The once tidy and welcoming neighborhood experienced an increasing presence of food pantries, meal centers, shelters, and makeshift encampments of the city's unhoused population.

In 2017, Anchorage Assembly Member Christopher Constant recognized an opportunity: the community could address local needs by building on the site's assets, including its flat land and proximity to nearby social services. Constant reached out to the Alaska Food Policy Council (AFPC) and the University of Alaska Anchorage (UAA), and together they began promoting the idea of revitalizing the neighborhood with food system-based economic and social development. The city's Heritage Land Bank, which manages the property, initiated a public planning process and began making significant contributions of regulatory support, time, and grant funding. Others joined in, including Alaska Pacific University, Alaska Seeds of Change (SEEDS), the Alaska Native Tribal Health Consortium (ANTHC), Anchorage Museum, and the Third Avenue Radicals, a group of inspired home and business owners dedicated to revitalizing their neighborhood. The U.S. Department

of Agriculture and the Environmental Protection Agency supported the planning efforts with a Local Food/Local Places grant.

After many community meetings, one zoning change, and several interim use permits, the first pieces of the farm came together in 2019 and 2020. The Heritage Land Bank helped secure access to water, the ANTHC provided Conex boxes for tool storage, the AFPC and Seeds of Change partnered to erect a moose fence, and AFPC volunteers launched a Kickstarter campaign to purchase soil and lumber for raised beds. The day they built the beds, curious people stopped by to ask questions. A neighbor asked if he could help, picked up a hammer, and spent hours banging nails. That was a confirming moment, proof that that teaching about urban farming could help renew the site. Small steps could add up and the community would rally around the idea.

#### **A bridge from trauma to regeneration**

On a sunny July morning in 2021, a small crowd gathered to cleanse and bless the land at 3rd and Ingra with ceremony to honor and respect the many Alaska Native and American Indian people who experienced significant life events at the former hospital. Meda DeWitt, a Lingít traditional healer, held space to acknowledge past hurts, honor blessings, and help bring healing, understanding, and transformation to the site. It was a powerful step toward integrating the land's history with the vision of a progressive urban development project.

#### **Containerized orchard—Stickleback Farm's movable feast**

The fish tote orchard, planted by community volunteers on a blustery day in September 2021, is the farm's first living asset. Twenty-eight apple and five sour cherry trees set in soil-packed, recycled fish totes will grow as part of an experiment in establishing a cold-hardy urban



Center top: New fruit trees planted in fish totes. Right: Alaska Food Policy Council (AFPC) board member Danny Consenstein and his daughter at the orchard planting event in fall 2021. Bottom: Volunteers moving compost. Photos courtesy of AFPC.

### Stickleback Farm is unique—not a community garden

Anchorage is fortunate to have several community gardens, plus Grow North Farm, an incubator site hosting individual, mostly immigrant farmers in Mountain View. Stickleback’s goals are different. Leveraging the high visibility of the site, the farm is focused both on teaching transferable, on-the-ground skills and on demonstrating at the community level how we can grow ample, nutritious food in our northern city. Finally, it shows that a place that once held trauma can become a place of regeneration and hope.

### Moving forward together, as a stronger community

If you drive up 3rd Avenue in five years, you should see a vital urban farm nestled into the new neighborhood of homes and shops. You will notice cold-hardy crops thriving in beds of healthy soil, high tunnels sheltering warmth-seeking plants, and perhaps a small solar array helping to power the facilities. The orchard trees will be six feet tall and bearing fruit. Murals painted by Alaska Native artists will grace the Conex storage sheds. Young people will work the land, gaining valuable skills, and sharing information about climate-smart agriculture with rural peers. A place that once held trauma for many will be a place of unity, regeneration, and hope, transformed around a common goal for greater food security and catalyzed by the vision and work of diverse members of the community. 🌱

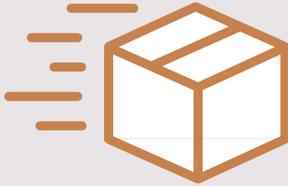
orchard. Funded by a grant from the Alaska Department of Natural Resources’ Division of Forestry, the orchard is a long-term investment, and because the trees are planted in containers, it’s flexible. The project allows the farm to take root in a way that tests a novel approach and while volunteer crews build compost that will enrich and soften the hard-packed urban soil, readying it for other crops.

Alaska Seeds of Change, which runs an indoor hydroponic farm in Spenard as part of a workforce development program for at-risk youth, is taking over long-term management of the orchard. Further growth of Stickleback Farm, including more detailed farm planning and fundraising efforts, will remain collaborative. SEEDS is poised to take the lead on the ground with its focus on mental health, hands-on training, and farming expertise.

## FOOD SYSTEM WORKFORCE DEVELOPMENT



Many farmers and fishers depend on seasonal workers from outside the state, who often leave with new skill sets. Processors and value-added manufacturing require specialized skills, which tend to be acquired by on-the-job training. Partnering with educational institutions to build programs that meet the needs of our Alaskan food system, we can create career pathways and a long-term workforce.



## TRANSPORTATION

Alaska is a large state, and it is inefficient for every sector of our food system to have to transport everything (supplies, products, etc.). There are also big problems with transportation to the off-road communities.



### ON-ROAD SYSTEM

Coordination with existing companies with temperature-controlled trucks—i.e., fish processing facilities. Explore what's available and how to better utilize it. Develop a rail system.



### OFF-ROAD SYSTEM

Need to continue to be able to transport food around the state while also expanding local production/harvesting in communities. Continue funding for ferries, bypass mail, etc., and other systems crucial for distributing food to rural communities. Consider supplemental transportation funding to food banks to help equitably distribute nutritious food throughout the state.



## ALASKA FOOD POLICY COUNCIL AND BEYOND: GROWING CONNECTIONS AND BUILDING NETWORKS FOR GREATER FOOD SECURITY

In 2021, we launched our [Regional Food System Partnership Project](#), with a two-year planning grant awarded by the USDA. The Regional Food System Partnerships (RFSP) Program “supports partnerships that connect public and private resources to plan and develop local or regional food systems.” The program focuses on strengthening the viability and resilience of regional food economies through collaboration and coordination.

The Alaska Food Policy's goal is to create a healthier, more secure, and resilient Alaska by improving our food system through advocacy, education, and connection. Our project focuses on place-based solutions and aims to connect localized food system organizations to create a statewide network of “regional nodes.” Node locations include multiple partners from Anchorage/ Girdwood, Northern Alaska (Utqiagvik), Aleutian Region, Northwest Alaska (Nome), Palmer & Wasilla, Central Kenai Peninsula (Soldotna, Kenai), Lower Kenai Peninsula (Homer, Anchor Point, and communities around the Bay), Fairbanks, Kodiak, and Southeast (including Haines, Juneau, Sitka, Annette Island, Prince of Wales Island, and neighboring communities).

Through direct facilitation, each node was guided through a series of network planning discussions. In early 2022, we will conduct node-specific asset mapping workshops to identify unique capacities for local food systems, while revealing barriers and system deficiencies. Through regular statewide connection, communication, and collaboration the regional nodes will collectively identify linkages and partnerships which can be leveraged to create a 10-year statewide food security action plan.

The core of this project is based on democratizing the food system through network weaving: building intentional relationships and cooperative structures that can create change in a complex adaptive system. Through improved statewide connection, communication, and collaboration of food system organizations and community-based food groups, we will create a statewide 10-year food security action plan aimed at improving Alaska's food system, informed by regional Alaskan nodes representing a wide range of locations and stakeholder groups. Stay tuned for more information as the project progresses!



# JOIN AN AFPC COMMITTEE TODAY!

A benefit of your membership in the Alaska Food Policy Council is the opportunity to contribute your talents by actively participating on a committee or working group to help us move our statewide mission forward. This is a good way to learn more about the topics the AFPC is working on and is a pathway to becoming a governing board member. Board membership isn't required though—help out as long as you'd like! Typically, each committee meets via Zoom or teleconference monthly, along with email communications. Learn more at: [akfoodpolicycouncil.org/working-groups](http://akfoodpolicycouncil.org/working-groups)



## ADVOCACY COMMITTEE

This committee follows issues important to building a more sustainable food system in Alaska, and engages with policymakers and the public to increase awareness of these issues. The committee submits recommendations to the Governing Board on what AFPC's priorities should be for the year, works on comments or suggestions to submit on these issues, and works with other organizations to coordinate efforts in Juneau for Food Security Week. Advocacy Committee has also taken on developing a candidate survey to use as a way to let voters know how their candidates feel about food system issues.



## COMMUNICATIONS COMMITTEE

This committee is responsible for outreach and the outward-facing communications of the AFPC. Members work together to aggregate content and create newsletters, create and post social media content, oversight and recommendation of AFPC web pages including writing blogs or recruiting for contributions, draft and distribute press releases, promote the Alaska Food Festival and Conference and other special events, and create and maintain the AFPC Annual Report. If you are creative, enjoy writing and making social media posts, this committee is for you.



## CONFERENCE COMMITTEE

The conference planning committee helps to plan the semi-annual Alaska Food Festival and Conference, one of AFPC's key outreach and networking events that allow us to connect, educate and advocate on the food system. Committee work includes choosing a venue, working with catering, recruiting and coordinating presenters, promotion of the conference, recruiting sponsors, soliciting silent auction donations, coordinating volunteers, and much more! It is somewhat demanding committee work, but enriching— you will be part of something that you can be proud of. If you like figuring out the little details, coordinating people, and creating special events, this committee is for you.



## INDIGENOUS FOODS COMMITTEE

The diversity that exists across Alaska's landscape is reflected in the diversity that exists between Tribes. Yet, there are things that connect us all, no matter the culture, language, or history. We all eat. What we eat and how we eat is something that defines us, and it is something that connects us. Over the past year, the Indigenous Foods Committee has continued to refine the scope and strategic plan for the committee to help ensure that the priorities being pursued were meaningful to the committee members. Priorities include identifying and supporting policy that helps ensure continued access to traditional use harvest areas, increased opportunities for funding and technical support, and strengthening relationships between the State of Alaska and Tribes to support food sovereignty and security.

The committee meets on the third Thursday of every month. We are currently recruiting for more participants to increase the scope and capacity of the work that is occurring.



## FOOD WASTE COMMITTEE

Food waste is a constant challenge for this planet's population. The Food Waste Committee has three goals: compile food waste information and policies, find activities for people to reduce food waste, and encourage food waste reduction locally.

Committee members continue to learn about the various information streams regarding food waste, its causes, and potential solutions to apply in Alaska. Priority strategies are: encourage consumers to take action, promote institutional efforts to reduce food waste, and collaborate with food-related businesses such as restaurants, grocers, etc. to look for ways to reduce waste. We are looking for additional committee members who are energetic and have ideas and solutions to address this common topic in their local communities.



This year our festival partners are the **Intertribal Agriculture Council** and **University of Alaska Anchorage Dietetics & Nutrition** and our theme is "Everybody Eats: Nourishing Our Culture, Our Health, Our Future," and will be held on March 17–19, 2022.

The Alaska Food Policy Council's goal is to create a healthier, more secure, and more self-reliant Alaska by improving our food system. One of our primary means for doing this is through convening the AFPC Alaska Food Festival and Conference every 18 months. The goals of this event are to: **increase awareness** of Alaska food issues among the general population; **provide training**, resources, and networking opportunities to increase involvement in local food issues by community members and decision-makers; and **increase connections** and build community between the public, Alaska food businesses, NGOs, governmental entities, Tribal entities, and others to support local economic development and innovative solutions.

Visit <https://www.akfoodpolicycouncil.org/2022-festival-conference> for more information.



Line Item	Cost per unit	Units	Total Cost	Description
Food System Local Solutions Micro Grants	\$2,500.00	20	\$50,000.00	This program will build off the proven success of the 2018/2019 Anchorage Mayors Office Food System Microgrant program, funding community projects in Anchorage and beyond that seek to trial replicatable projects to food systems issues; award amount will vary
2 year - Anchorage Urban Food & Network Coordinator	\$52,500.00	2	\$105,000.00	2 year position - 1.0 FTE at (\$40,500 annual)= + benefits and fringe (\$6,000 annual); will provide adminstration, vision, and leadership with multiple site partners and develop a network of food system professionals and supporters.
Computer Workstation for Coordinator	\$1,600.00	1	\$1,600.00	computer/ monitor/ mouse/ etc.
AFPC ED 5 hours/week (104 weeks)	\$40.00	585	\$23,400.00	5 hours/week for 2.25 years (117 weeks)
Stickleback Farm Education and Demonstration Site	\$25,000.00	1	\$25,000.00	Signage, learning yurt, materials, supplies;
Education and Outreach	\$20,800.00	1	\$20,800.00	Contractors (ex. 2023 Alaska Food Festival & Conference Planner, Quarterly Webinar Coordinators) + Conference costs
			\$225,800.00	Total Budget

<b>ARPA Funding Proposal from:</b> Alaska Institute for Justice		
<b>For:</b> Economic Resilience Through Workforce Development and Language Access Services		
<b>Amount Requested:</b> \$600,000		
<b>Total Budget:</b> \$600,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$600,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> This project is aligned with the Anchorage Assembly 2022 Priorities including a focus on promoting economic recovery and public health and safety. This project will respond to the COVID public health emergency and negative economic impacts through: 1) workforce development in training bilingual community members to be paid interpreters; 2) provision of free interpreter/translation services for low-income community members to access critical services and public safety resources; and 3) outreach and training with medical providers on providing language access to increase health equity.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need:</b> Lack of language access resources during COVID-19 has disproportionately affected low-income and limited English proficient Anchorage residents' access to quality health care and public safety resources. <b>Geography:</b> This project will have a fair and positive impact across the municipality through the provision of language access services, workforce development and medical provider training. <b>Alignment:</b> AIJ will leverage existing partnerships with health care and community service providers to address the need for language access resources. <b>Feasibility:</b> This project will require \$600,000 over 2.5 years to fully implement. <b>Informed:</b> This project includes the most recent data on language access needs within the Municipality of Anchorage and gaps in services. The AIJ Language Interpreter Center follows best practices with interpreter training and providing language access. <b>Equity:</b> AIJ is a nonprofit organization dedicated to advancing equity for underserved Anchorage communities.</p>		
<p><b>Expected Outcomes:</b> <b>Outcome 1:</b> Economic Development -AIJ will recruit and screen 150 bilingual community members to provide paid interpreter and translation services within Anchorage. AIJ will provide 4- week long interpreter trainings for bilingual community members identified through the project. This will stimulate economic revitalization within the Municipality of Anchorage spur job creation and workforce development benefiting the entire community. <b>Outcome 2:</b> Child and Family Support- AIJ will provide 4,500 hours of interpreter and translation services for low-income and underserved Anchorage community members to access critical social services and COVID public safety resources. <b>Outcome 3:</b> Healthy Workforce - AIJ will provide 10 language access trainings with medical providers to increase access to healthcare resources and make health and safety COVID measures accessible and effective. This will be a long term investment in creating health equity benefiting the entire community of Anchorage.</p>		
<p><b>Project Detail:</b> This project will expand the pool of trained interpreters to meet the increasing demand for language access services within the Municipality. With over 100 different languages spoken by families in the Anchorage School District, census data show that 17.6% of Anchorage residents speak a language other than English at home. COVID has created a demand for interpretation and translation of COVID safety and resource documents including business and facilities notices, health mandates, COVID relief assistance, symptoms and safety measures, testing sites and clinics, vaccine information, surveys and transportation services. The focus of this project is threefold: 1) workforce development in training bilingual community members to be paid interpreters; 2) provision of free interpreter/translation services for low-income community members to access critical services and public safety resources; and 3) outreach and training with medical providers on providing language access to increase health equity. The LIC currently has trained 400 Alaskan interpreters in over 40 different languages. This project will expand the pool of trained interpreters to meet the increasing demand for language access services within the Municipality. Training Alaskan interpreters creates a workforce development opportunity to spur job growth in the Municipality as well as increase health equity for Anchorage residents. Training for medical providers on providing language access will increase health equity.</p>		
<b>Contact Name:</b> Kari Robinson	<b>Phone:</b> N/A	<b>Email:</b> kari.robinson@akijp.org

FY 22-24

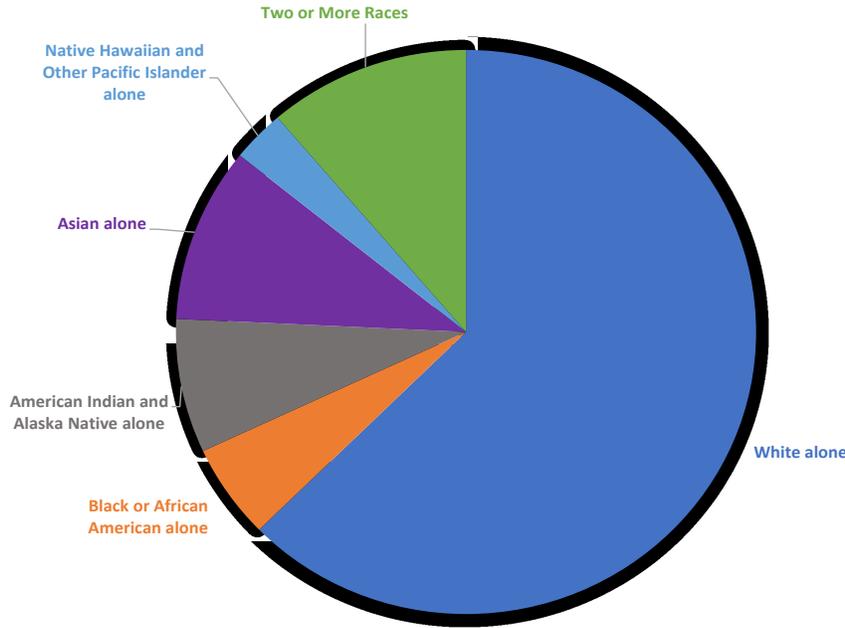
July 2022-Dec 2024

**American Rescue Plan Act Funds Budget**

<i>Personnel</i>	\$339,402	1.7 AIJ Staff FTE for 2.5 years
<i>Fringe</i>	\$86,921	(\$339,402 x 25.61%) AIJ's fringe benefit rate is 25.61% and covers the following items: FICA (7.65%), Worker's Comp (.38%), Unemployment (1.41%), Retirement (6%), & Medical/Dental Life (10.17%)
<i>Copier/Office Supplies</i>	\$2,957	Estimated copy and office supplies for 2.5 years
<i>Rent</i>	\$39,420	Rent is pro-rated based on staff FTE's funded under the grant.
<i>Phone/Fax/Internet</i>	\$6,930	Costs are pro-rated based on estimated work under the grant.
<i>Accounting</i>	\$5,750	Contract accounting costs to maintain adequate grant financial billing and documentation for audit purposes.
<i>Network IT Support</i>	\$4,620	IT support for Language Interpreter Center database and e-mail security.
<i>Postage</i>	\$1,500	Postage and mailing costs for language access work proposed under grant.
<i>Interpreter Fees</i>	\$112,500	4,500 hours x \$25 hour for interpreter and translation services
<i>Total</i>	<b>\$600,000</b>	<b>2.5 years of the grant</b>

**POPULATION OF ANCHORAGE BY RACE**

TOTAL POPULATION: 291,247  
 ANCHORAGE COMPRISES 40% OF THE STATE POPULATION  
 HISPANIC OR LATINO IN ANCHORAGE: 9.40%



source: US Census, Quickfacts May 19, 2022

U.S. Census data indicates that not only is Anchorage the most populated municipality in the state of Alaska, but it also has a larger percent of Alaskans who speak a language other than English at home:

**Anchorage: 17.6%**

**Statewide: 15.8%**

In Anchorage there are more than 51,000 people who need language services in order to meet their basic needs.



**Anchorage School District**  
*Educating All Students for Success in Life*

# 110 languages spoken by students

## Non-English languages spoken

Most ASD families – 80 percent – speak English at home. The remaining 20 percent speak 110 languages.

Top 5 languages spoken at ASD after English K-12, 2020:

- Spanish: 1758
- Hmong: 1203
- Samoan: 1083
- Filipino: 965
- Korean: 181

## Languages

### Most Requested Languages in Anchorage

Spanish
Hmong
Korean
Tagalog
Samoan
Russian
Yup'ik

The Alaska Institute for Justice has trained over 400 bilingual Alaskans to be effective translators and interpreters in 40 different languages.

AIJ provides on-demand services 24/7 in more than 100 languages.

AIJ works with dozens of partners to help serve underserved communities gain equitable access to key services.

## The Language Interpreter Center at work!

On-Demand Calls Increased by 332%



380 Calls when the platform launched, FY 2019-2020

20 calls = 

1,641 Calls by FY 2021-2022

- ◆ **The Language Interpreter Center (LIC) has been serving limited English proficient Alaskans for 15 years.**
- ◆ **The LIC helps limited English proficient individuals access legal, medical, educational and social services.**
- ◆ **The LIC created the first statewide training program for interpreters and translators using national guidelines for professional interpreters and translators.**
- ◆ **Scheduled interpreters are Alaska based and therefore have expertise and are familiar with Alaska, its cultures, geography, and dynamics.**
- ◆ **AIJ provides language access equity services that include language access assessment and planning for organizations and businesses to provide access and compliance with Title VI of the Civil Rights Act.**



Alaska  
Institute  
for Justice

**Mai La Vang**  
Program Director  
Language Interpreter Center

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[www.AlaskaInstituteForJustice.org](http://www.AlaskaInstituteForJustice.org)

<b>ARPA Funding Proposal from:</b> Alaska Literacy Program, Inc.		
<b>For:</b> Job Training, Digital Literacy & Educational Classroom Safety Renovations		
<b>Amount Requested:</b> \$250,000		
<b>Total Budget:</b> \$800,000	<b>In-Hand:</b> \$373,139	<b>Requested, Not In-Hand:</b> \$50,384
<b>Minimum:</b> \$200,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> ALP's classrooms focused on Job Training but also including Digital/Health/Family/Adult Literacy Education are in dire need of repairs for safety compliance and usability. Identified classroom life/safety issues are electrical faults, lack of break-away exit doors, exit lighting, functional hot water heaters, security alarm system and failing bathroom fixtures. Classroom technology updates are needed to improve work efficiencies and upscaling capabilities. A comprehensive code/assessment survey and project manager will prioritize/outline a building improvement plan for efficient use of award.		
<b>Meets Guiding Principles:</b> <b>Need:</b> ALP provides in-person/online/hybrid classes to increase self-sufficiency for adults seeking job training and literacy skills to improve economic stability. Primary populations are immigrants/refugees, unemployed/underemployed, and adults seeking their GED. Classrooms are available after-hours to groups like AARP tax prep and Muni-supported vaccination clinics. ALP's facility is located in Russian Jack near the CSS RAIS Welcome Center and multiple public bus lines for easy access across the city. <b>Alignment/Informed/Equity:</b> The COVID-19 pandemic revealed inequities in access to critical services for residents with low English and/or computer literacy skills. With broad community support and a long list of partnerships, ALP responded nimbly to fill these gaps. An investment now in ALP's aging classrooms is needed to continue and expand upon ALP's decades of proven work in this area. <b>Feasibility:</b> ALP will identify a prioritized list of classroom updates to be completed in one year.		
<b>Expected Outcomes:</b> Renovating the facility sets up services for the next 20+ years. ALP is unique, with staff and volunteers working hand in hand to deliver adult education and job preparation programs, digital and health literacy support, citizenship, GED/test preparation, preschool/Family Literacy services, career pathways training. Collaborations with partners focus on growing a healthy workforce pipeline into critical entry-level healthcare professions: Direct Service Providers, Personal Care Attendants, Certified Nursing Assistants, Patient Care Technicians. Our public health outreach program of Peer Leader Navigators proved invaluable during the pandemic, coming together as trusted messengers to provide support for our underserved community. See attached. FY22 participants are on track to exceed 600 and total community members served by PLNs is 6,000+. Long term effects are staggering in terms of the numbers of lives touched by services designed to increase self-sufficiency, reducing future crises.		
<b>Project Detail:</b> ALP purchased its first commercial condo in 1982 and now owns 11 of 16 condo units at 1345 Rudakof Cir. including 6 classrooms, a computer lab and a preschool. The 40-year old classrooms and student bathrooms are overdue for a safety overhaul in order to continue providing job training and educational services. ALP centered its FY22 capital efforts on replacing the roof, which was accomplished in May 2022 with a capital campaign and a grant from Rasmuson Foundation. But expert walk-throughs have informally identified a total project estimate of \$800,000 needed for additional building renovations to ensure sustainability for the next several decades. Focusing on the most urgent safety issues, ALP is asking for \$250,000 to keep its doors open for job training and literacy services. Identified updates include resolution of electrical faults, installation of break-away exit doors, emergency exit lighting, and an update to the security system. Student bathrooms do not have hot water, as water heaters leak and code changes prevent replacement with like materials. Failing bathroom fixtures must be replaced and relocated to accommodate the code changes. Classroom and computer lab technology updates are needed to improve work efficiencies and continue to broaden the reach of ALP's highly successful online and hybrid classes. A comprehensive code/assessment survey and project manager are needed to prioritize/outline/implement a building improvement plan for efficient use of award.		
<b>Project Timeline:</b> ALP used this opportunity of additional application time to further research the details of its project and found that its initial request of \$250,000 (\$200,000 min) falls short of the funds required to address the immediate health/safety compliance and usability issues at its 40-year-old facility. A code analysis is needed to detail and prioritize renovations. Note that the requested amount increased. Based on a preliminary proposal for the anticipated scope of work, all components of the needed safety renovations can be completed well <b>within a 2-year timeline</b> . With this timeline, on-site work can occur during breaks in ALP's quarterly class sessions to ensure the work does not disrupt job training and educational		

services. **Fall 2022** Code Analysis Study; **Winter 2023** Contractor, Bid and Selection; **Spring 2023** Demolition, Electrical/Plumbing, Special Order Materials; **Summer/Fall 2023** - Installation/Work Completion; **Winter 2024** Maintenance Technician, Bid and Selection

**Project Partners:** ALP is well established with long-term community and financial partners, as well as work done through collaborative agencies. This is not an exhaustive list: Providence AK Foundation, Mission Services, Community Health Workers Group, Family Medicine; United Way of Anchorage, Alaska Mental Health Trust, State of Alaska Adult Education, Municipality of Anchorage, Alaska Community Land Trust, Rasmuson Foundation, Alaska Community Foundation, Alaska Humanities Forum, Alaska Primary Care Associates/AHEC, UAA Medical Library/School of Public Health and UAA Center for Community, Municipality of Anchorage:AHD, APL CSS-Refugee and Immigration Assistance Services, Dept of Health & Human Services, Section of Chronic Disease/Cancer, United Way Nourishing Neighbors: Anchorage Housing Dept, WIC, Alaska Food Bank, Alaska Institute for Justice, YWCA, Project Access, Kids Core, Inc, 211, Anchorage Neighborhood Health Center, Anchorage School District, Welcome Center

**Number Helped:** FY22 participants in the job training and educational programs are on track to exceed 600 students. This figure is expected to increase annually as the GED program and statewide online enrollment grow. ALP leveraged Covid-19 relief funding for technology to add online classes and eliminate all enrollment fees. These measures produced clear outcomes, breaking down traditional barriers to services and increasing both enrollment and participation. PLNs provided service to 7,000+ community members focused on COVID-19 relief/vaccine/testing, food, housing, healthcare, education and all basic needs.

**Recent Example of Success for Organization:** Brenda Altamirano is a 22 year old dynamo that immigrated from Mexico in 2018 to live with family. She was a high school graduate upon arrival in the US but did not speak English, so enrolled at ALP as ESL 1 in August 2018. When asked by her teacher, "What is your name?" Brenda replied, "Mexico." Brenda progressed to ESL 3 by spring 2019, then ESL 5 in August 2020. In Spring 2021, Brenda set a goal to study for the ASVAB. She was assigned independent study materials, and worked one on one with ALP staff until achieving the score she needed on her ASVAB to pursue her military career. Brenda supplemented with many different ALP classes, including Sewing, Museum, Conversation classes. During the pandemic she took online classes, not losing sight of her goal. In total, Brenda received 735 hours of instruction at ALP as well as support to help her apply for a job at JBER's Child Development Center. This week, Brenda was formally accepted into the US Air Force.

**Time in Operation:** ALP is unique, staff & volunteers work together to deliver adult education, job prep/career pathways programs, digital/health literacy support, citizenship, GED, test prep, preschool/Family Literacy services. Collaborations with partners focus on growing a healthy workforce pipeline into critical entry-level healthcare professions. PLNs proved invaluable during the pandemic, coming together as trusted messengers supporting our underserved community. ALP is a quiet work-horse of an organization, overdue for critical funding for its aging facility. 1974 - ALP began providing literacy services; 1996 - Family Literacy program added; 2013 - Peer Leader Navigator (PLN) program added, providing information on access to healthcare, mental health & disaster preparedness to their respective ethnic/language communities; 2020 - ALP awarded 4-year contract as DOL Anch Regional Adult Education provider; 2021 - Upgraded technology, eliminated all fees, increased staff with meaningful outcomes

**Contact Name:** Lori Pickett

**Phone:** (907) 440-0326

**Email:** lpickett@alaskaliteracyprogram.org



June 7th, 2022

Alaska Literacy Program  
1345 Rudakof Circle  
Anchorage, Alaska 99503

Attention: Lori Pickett  
Regarding: Alaska Literacy Program Life Health Safety Repairs

Dear Mrs. Pickett

We are pleased to present this budgetary proposal to perform life, health and safety repair services for the above project located at 1345 Rudakof Circle, Anchorage, Alaska. I have included our estimate for your review.

**Base Proposal:** For the lump sum cost of **\$397,977.08** we hereby propose to provide labor, materials, supervision to abate and demolish 5 restrooms. One restroom will be converted to an ADA restroom and 4 restrooms will be converted to water heater/storage rooms. The 4 new water heaters will service 11 restrooms and 2 breakrooms. This proposal includes replacing one restroom door and 11 exterior doors. Exterior doors will include egress panic hardware. Electrical scope includes repairing circuits, replacing panels, emergency and exit lighting per the walk through on June 6<sup>th</sup>, 2022.

**Add Alternate #1:** For the lump sum cost of **\$63,029.20** we hereby propose to provide project management services to Assist Literacy Program staff with project planning, development, and execution. Estimate is based off an 8-month duration 25 hours per week.

**Add Alternate #2:** For the Time and Materials cost of **\$50,384.49** we hereby propose to provide building maintenance technician services to Assist Literacy Program staff. Estimate is based off a 12-month duration 5 hours per week and \$500 materials on average.

We have included in this project estimate:

- Supervision & coordination.
- Engineering and Code analysis
- MOA permit.
- Cleanup.
- Expediting.
- Demo of identified materials.
- Addition of 4 water heaters.
- ADA restroom.
- Exterior doors with panic hardware.
- Downhaul & Disposal of all demolished debris to the landfill.
- Plumbing.
- Electrical.

We specifically exclude all-risk insurance, Haz-mat removal, and allowances for unknown conditions.

We thank you sincerely for the opportunity to provide this pricing, and we look forward to working with you on this project.

Very truly yours,

Bob Anderson  
Project Estimator



**CRITERION GENERAL, INC.**

**SMALL PROJECT ESTIMATE**

Project: ALASKA LITERACY PROGRAM LIFE HEATH SAFETY

Owner: ALASKA LITERACY PROGRAM

Based on: Walk Through of the space on 6 June 2022

**Criterion General, Inc.**

**This proposal is to provide construction services to correct life health safety issues at 1345 Rudakof Circle (Alaska Literacy Program Building).**

ITEM	COMPOSITE HOURLY COST DESCRIPTION	QUAN	UNIT	UNIT	LABOR		MATERIAL		EQUIPMENT		SUB / OTHER		TOTALS
					HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	
1	Supervision, coordination Job duration:	6	wks	40	240	16442.4	0	0	0	0	0	0	\$16,442.40
2	Architectural Design - Code Analysis	1	job	0	0	0	0	0	0	0	7500	0	\$7,500.00
3	M&E Engineering	1	job	0	0	0	0	0	0	0	12000	0	\$12,000.00
4	Permit	1	job	2	2	137.02	6900	0	0	0	0	0	\$7,037.02
5	Expediting	1	job	2	2	137.02	6900	0	0	0	0	0	\$1,87.02
6	Cleanup during Construction	6	wks	2	12	822.12	0	0	0	0	0	0	\$822.12
7	Demolition - Doors frames & Hardware	12	ea	4	48	3288.48	0	0	0	0	0	0	\$3,288.48
8	Demolition - Core Drill	4	ea	3	12	822.12	0	0	0	0	200	0	\$1,022.12
9	Demolition - Wall Assemblies	5	ea	4	20	1370.2	0	0	0	0	0	0	\$1,370.20
10	Demolition - Restroom	5	ea	8	40	2740.4	0	0	0	0	0	0	\$2,740.40
11	Demolition - Downhaul debris	6500	lbs	0.003	19.5	1335.945	0	0	0	0	0	0	\$1,335.95
12	Dumpster and dump fees	1	trps	4	4	274.04	250	250	350	350	0	0	\$874.04
13	Fab - ADA RR Vanity & Wainscot	1	job	10	10	685.1	1147	1147	0	0	0	0	\$1,832.10
14	Install ADA Restroom Vanity & Wainscot	1	job	8	8	548.08	75	75	0	0	0	0	\$623.08
15	Metal stud framing 30 lf	360	lf	0.045	16.2	1109.862	1.35	486	0	0	0	0	\$1,595.86
16	Sound batt insulation	975	sf	0.0045	4.3875	300.587625	0.45	438.75	0	0	0	0	\$799.34
17	Sheetrock, stock and hang	1600	sf	0.02	32	2192.32	0.65	1040	0	0	0	0	\$3,232.32
18	Doors, frames & Hardware	12	ea	10	120	8221.2	3000	36000	0	0	0	0	\$44,221.20
19	R&R Acoustical Ceiling	1	job	6	6	411.06	750	750	0	0	0	0	\$1,161.06
20	ADA Toilet & Bath Accessories	4	ea	0.5	2	137.02	1075	4300	0	0	0	0	\$4,457.02
21	Abate - Rest Room	5	ea	6	30	2055.3	0	0	0	0	2500	0	\$14,555.30
22	Patch and Paint - restroom conversions	1	job	0	0	0	0	0	0	0	4800	0	\$4,800.00
23	Plumbing - 4 rest room water heaters	1	job	0	0	0	0	0	0	0	16750	0	\$16,750.00
24	Electrical - Includes exit signs e-lights	1	job	0	0	0	0	0	0	0	197500	0	\$197,500.00
SUBTOTAL					628.088	\$43,030.27	\$51,386.75	\$600.00	\$251,050.00				\$346,067.02
OVERHEAD & PROFIT 15%													\$51,910.05
<b>TOTAL ESTIMATE</b>													<b>\$397,977.08</b>

Add Alt #1 This proposal is to provide a project manager for the duration of the Alaska Literacy Program building upgrade. (Estimated 8 months 25 hours a week).

ITEM	COMPOSITE HOURLY COST DESCRIPTION	QUAN/	UNIT	UNIT	LABOR		MATERIAL		EQUIPMENT		SUB / OTHER		TOTALS
					HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	
1	Project Management	32	wks	25	800	54808	0	0	0	0	0	0	\$54,808.00
					800	\$54,808.00		\$0.00		\$0.00			\$54,808.00
	SUBTOTAL												\$8,221.20
	OVERHEAD & PROFIT 15%												\$63,029.20
	<b>TOTAL ESTIMATE</b>												<b>\$63,029.20</b>

Add Alt #2 This proposal is to provide a building maintenance technician (Estimated 12 months 5 hours a week).

ITEM	COMPOSITE HOURLY COST DESCRIPTION	QUAN/	UNIT	UNIT	LABOR		MATERIAL		EQUIPMENT		SUB / OTHER		TOTALS
					HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	
1	Building Maintenance Technician	52	wks	5	260	17812.6	500	26000	0	0	0	0	\$43,812.60
					260	\$17,812.60		\$26,000.00		\$0.00			\$43,812.60
	SUBTOTAL												\$43,812.60
	OVERHEAD & PROFIT 15%												\$6,571.89
	<b>TOTAL ESTIMATE</b>												<b>\$50,384.49</b>

# ANCHORAGE DAILY NEWS

FRIDAY, MARCH 26, 2021

ALASKA'S NEWSPAPER | WINNER OF THE PULITZER PRIZE FOR PUBLIC SERVICE — 1976, 1989, 2020

\$2.00

## Peer leaders help vaccine reach city's immigrant and refugee communities

Group has helped address misinformation, answering new residents' questions in their first languages.

**Annie Berman**  
Anchorage Daily News

**T**wo women drifted among vaccine recipients in colorful classrooms during a pop-up clinic for members of Anchorage's immigrant communities this week.

They cheerfully greeted the visitors in their first languages, helped answer questions



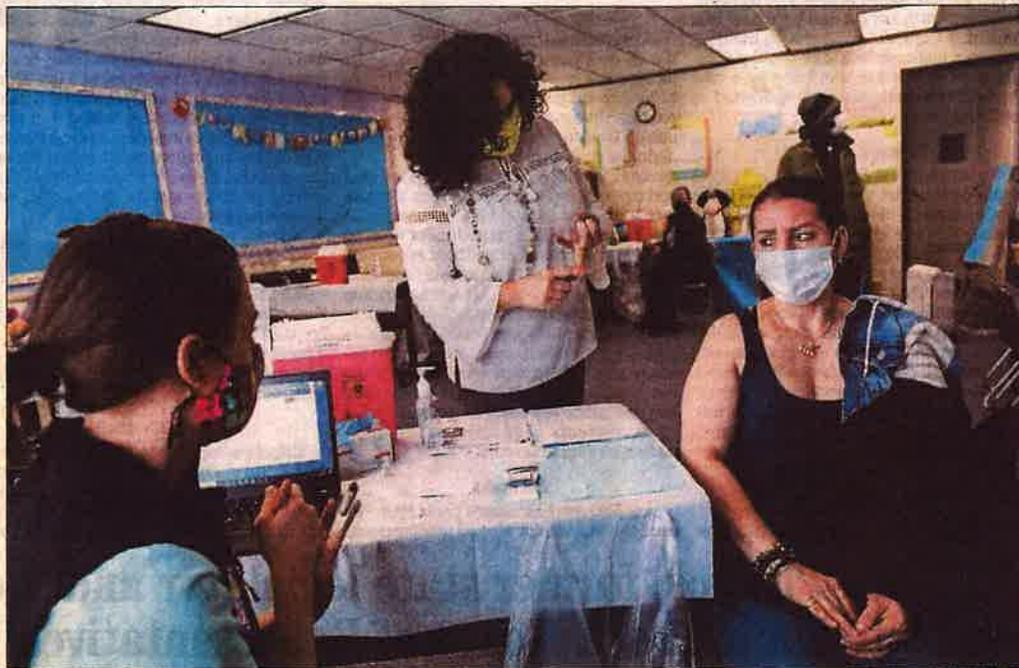
Nivahnni Cat is the coordinator for ALP's Peer Leader Navigator program.

and eased their concerns. Zabeeba Mohamed led a woman from the observation room, chatting with her at length in Arabic. Marisol Vargas offered to take pictures, and made sure the nurse's questions were understood by the Spanish-speaking client.

Both are Peer Leader Navigators with the Alaska Literacy Program.

Over the past year, they've been part of a group of 20 that has been helping the city's newcomer population navigate

See **OUTREACH, A9**



Photos by **MARC LESTER / ADN**

Marisol Vargas, center, talks in Spanish with Yasmin Rendon, right, as Anchorage public health nurse Molly Carver prepares to give a COVID-19 vaccination shot at a clinic hosted by the Alaska Literacy Project on Wednesday. Vargas is one of ALP's 20 COVID Peer Leader Navigators. Rendon is from Colombia.

FROM PAGE A1

## OUTREACH

the coronavirus pandemic — including helping them learn about and access the new COVID-19 vaccines.

They've helped address misinformation and answered questions in new residents' first languages.

"That has been a huge focus," said Nyabony Gat, program director with the Alaska Literacy Program. "Making sure people have the right information to make an informed decision regarding getting the vaccine."

Since the fall, the team has recorded nearly 1,500 hours in direct support and has helped more than 1,700 people access information, said Chelsea Ward-Waller, a spokesperson for the Anchorage Health Department, who called the navigators' work helping people sign up for the vaccine "invaluable."

"We also know that a language other than English was used for almost 90% of their support," she said. "So the fact that they're from a number of different language and cultural backgrounds, and can provide that direct support and connection to someone in their own language, is really, really incredible."

### Educators and debunkers

The Peer Leader Navigator program started in 2013 as a way to help people with language barriers — particularly immigrants and refugees — access health information and social service connections.

The navigators helped clients handle doctor visits and interpret the instructions and side effects listed on the backs of prescription bottles.

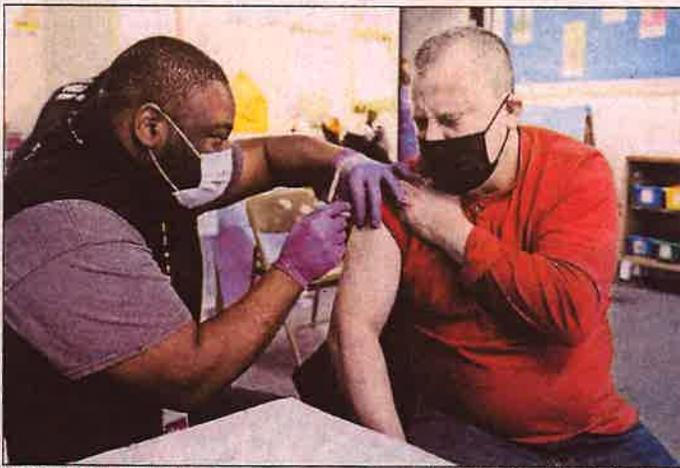
Over the last year, the group shifted to pandemic assistance, said Gat. The program partnered with the city in late summer through a grant that runs at least through June 2021.

The group made videos in multiple languages about proper handwashing techniques. They helped those who had lost income



Zabeeba Mohamed talks with Hasnaa Zaweldi after Zaweldi received a COVID-19 vaccination shot at a clinic hosted by the Alaska Literacy Program in Anchorage on Wednesday. Mohamed is a COVID Peer Leader Navigator, a group of about 20 people who work with immigrant communities to understand pandemic-related relief programs and share information about the vaccine.

Photos by MARC LESTER / ADN



Anchorage public health nurse Michael Fritz gives a COVID-19 vaccine shot to Alberto Vazquez during a clinic hosted by the Alaska Literacy Program on Wednesday.

apply for rental and food assistance, distributed masks and, most recently, have shifted to answering questions about the new vaccines and how to sign up for a shot.

"What we're seeing in our communities is there's a lot of hesitancy, there's a

lot of misinformation," Gat said. "And unfortunately, misinformation spreads quicker than correct info."

The navigators have been trained to debunk misinformation by helping clients understand how and why the vaccine works, Gat said.

### 'You decide what's best'

Mohamed is originally from Ethiopia and came to Alaska from Lebanon in 2008 as a refugee.

Her navigator training in recent weeks has involved meeting with doctors and asking the questions she hears most often

from her clients concerning the safety and efficacy of the new vaccines.

"I asked as many questions as much I can, and then at the end, I decided for me and for my family, and for my community, to take the vaccine," she said.

She has a video on her phone of herself recently receiving a dose, and says that video — and the fact that she herself decided to get the shot — has helped ease vaccine concerns some of her clients expressed.

Vargas, the other health navigator, said she sees her current role as helping support clients make an informed decision about whether to receive the vaccine.

"Because some people, they don't understand how it works," she said. Misinformation on social media is widespread, and it can contribute to fear and hesitancy, Vargas explained.

"So I say, I understand, I am afraid too," she said. "But give me the opportunity to explain how it works.

You decide. I don't want to force you. You decide what's best for you and for your family."

She has also helped summarize information from the federal Centers for Disease Control and Prevention into more straightforward language.

"Sometimes, the CDC language is long," she said. "We try to make it simple."

### A clinic in a familiar place

On Wednesday afternoon, Vargas and Mohamed helped out with the pop-up vaccine clinic held in a classroom at the Alaska Literacy Program.

Word had spread quickly about the vaccine opportunity, Vargas said. There were about 75 slots, and all of them filled up quickly. There was even a waitlist. Gat said they hoped to host more pop-up clinics there in the future.

"It's good here, because many are students here," Vargas said, referring to the ESL classes offered there. "They know the place, so they feel confident," she said.

Alberto Vazquez and his wife, Maria Castro, both received shots at the afternoon clinic. Castro said she was the one to convince her husband to get vaccinated, and that they also have two family members who encouraged them both to get the shot.

As Vazquez stood up to leave, Michael Fritz, a public health nurse, told him what he should expect.

"You'll probably have a sore shoulder tomorrow," he said. "There are some side effects, but they are typically mild, and typically get better after two days."

Vargas translated everything the nurse said into Spanish.

She says her hope always is to help people understand the science and facts of COVID-19.

"We need to work together..." Vargas said. She explains, "Help me, and help your family, and help the war to be in peace."

Contact Annie Berman at [aberman@adn.com](mailto:aberman@adn.com). Marc Lester contributed reporting.

## Alaska Literacy Program Budget - ARPA Round 2

<b>Project Title: Job Training Digital Literacy and Educational Classroom Safety Renovations</b>			
<b>Requested Amount: \$397,977</b>			
<b>Minimum Needed: \$325,000</b>			
<b>Total Project: \$881,559</b>			
<b>Item &amp; Description</b>	<b>Funding Source</b>	<b>Status</b>	<b>Cost</b>
This estimate includes all costs associated with the life/safety remedies of replacing our exit doors with correct egress and panic hardware, making our bathrooms operable again, making one ADA, making hot water available, upgrading our electrical to be able to support our digital literacy classes, replacing failing circuits panels, and adding emergency exit lighting.	ARPA	Requested	\$397,977
Should we receive the minimum needed we would look for additional funding for the code analysis, ADA accessible bathroom and 5 of the break-away doors.			
ADA Accessible Lift and Fire Suppression- <i>this is an ongoing project focused on accessibility and life safety with an expected completion by end of 2023. The cost is based on what it will take to complete.</i>	CDBG	Secured	373,139
<b>Project Management Services</b>	Not Identified		\$60,029
<b>Building Maintenance Contract</b>	Capital Campaign	In-Progress	\$50,384
		<b>Total</b>	<b>\$881,529</b>
<p>Please see the proposal from Criterion that is included in the attachments for a more detailed breakdown of costs. Based on this proposal the cost for the work was more than anticipated. Therefore we increased the amount on our request. Thank you for your consideration.</p>			

<b>ARPA Funding Proposal from:</b> Alaska Middle College School		
<b>For:</b> On Campus Food for Alaska Middle College School Students		<b>Amount Requested:</b> \$22,000
<b>Total Budget:</b> \$22,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$15,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Government		<b>Assembly Priority Area:</b> Child and Family Support
<p><b>Project Description:</b> We, the AMCS teachers, would like to provide on-campus food options for our students. Our students are dual-enrolled ASD/UAA. They have unique and various schedules and often do not have their own transportation. This means they might be between our campus and UAA's from 8am-3pm without food unless they have brought it themselves. We currently personally purchase snacks for the Den (the flexible learning space at AMCS), but would prefer to have more nutritious and hardy options for them. We intend to purchase a commercial cooler and stock it with sandwiches, salads, etc. weekly.</p>		
<p><b>Meets Guiding Principles: Alignment:</b> Quality of school life is hugely important to us at AMCS. We believe this request speaks directly to the Assembly's wish to, "support schools in addressing learning loss from [the] pandemic &amp; close the opportunity gap." (2022 Progress Report) As discussed, access to food impacts learning outcomes. AMCS does not have a lunchroom or any lunch option for students. When considering Maslow's Hierarchy, physiological needs must be met first. These include food, water, warmth, and rest. These basic needs must be met before students can achieve academically. By filling this need, we trust student achievement will increase. A successful student directly supports a successful family.</p>		
<p><b>Expected Outcomes:</b> We have approximately 279 students who attend AMCS from around the state. We believe offering 50 lunches per week would suffice. While that number may seem low, not every student comes to the Den. A large number of our seniors are on UAA's campus only. We also have a percentage of students who drive and can afford to find their own lunch options. We are also considering the long-term equity of our program. Low-income students will be able to access the program and have this basic need met. We want to remove the barriers to our program by providing food on campus to students- who rely on 3 meals from their affiliate schools. Our whole program is built around supporting students with college success; if they experience success in this program, there's a greater chance they complete their post-secondary goals. Reaching these goals makes them better community citizens. It is our hope to provide access to these opportunities for students from underrepresented groups in our state.</p>		
<p><b>Project Detail:</b> Our goal is to purchase a commercial cooler and microwave which we will keep in the Den. We will fill the cooler with lunches provided by Anchorage School District's Student Nutrition or an ASD approved source. We will provide 50 of these lunches weekly for 33 weeks during the 2022-2023 academic year. Our proposal is a simple solution to a real problem. (It is our hope to find a more permanent funding solution for the future.)</p>		
<b>Contact Name:</b> Traci Espeland	<b>Phone:</b> N/A	<b>Email:</b> espeland_traci@asdk12.org

**ARPA Funding Proposal from:** Alaska Native Heritage Center**For:** Ngíisdla Project (Haida for Recover)**Amount Requested:** \$500,000**Total Budget:** \$500,000**In-Hand:** \$0**Requested, Not In-Hand:** \$403,200**Minimum:** \$325,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** Ngíisdla (to recover, Haida) will provide opportunities for the Alaska Native community at the Alaska Native Heritage Center, where they will lead cultural tourism activities, primarily engaging in cultural demonstrations, tours, and special events. Individuals hired through Ngíisdla will gain work-ready skills, as well as significant identity development as they learn about Alaska Native cultures. These positions provide opportunities for ANHC to develop Anchorage's cultural tourism economy and provides important healing work for the people that fill the positions.

**Meets Guiding Principles:** There is a **need** for opportunities to be created within the Alaska Native community, which experiences a proportionally high unemployment rate. Considering the economic impact of COVID-19 and inflation, these positions will provide work opportunities for a community that is eager to engage in the cultural tourism sphere. Ngíisdla will address resource gaps that exist within the fields of education and health, as ANHC works to distribute information about its other programs. This project is **feasible**, as it is supporting work that ANHC is experienced in delivering. ANHC has had an internship program for over twenty years, which has supported hundreds of Alaska Native youths. Ngíisdla is informed by up-to-date research and widespread community input. There is demonstrated historical and current inequities in the systems that impact the Alaska Native community, many of which have been highlighted by COVID-19, and this program resolves inequitable access to upwardly mobile opportunities. **Equity, Alignment, Informed.**

**Expected Outcomes:** There is an expected outcome of 55 individuals receiving meaningful employment with this project. In addition to these 55 individuals, there is anticipated impact for contractual culture bearers, as well as the heightened quality in the experience had by tourists. The quantity of people impacted will be over 60,000, as the visitors to ANHC will receive an improved visitor experience from this investment. The community will be better off because of this project through increased wages and opportunities for Alaska Native youth; as well as improving the quality of the tourism experience for visitors to our community. This will result in a more favorable view of Anchorage from the visitor perspective and will mitigate the issues of unemployment in the Alaska Native community. These positions provide an opportunity that is properly compensated and leads to the development of tangible work skills for the youth community so that they are trained and ready for the next steps in their careers.

**Project Detail:** Ngíisdla (Haida for Recover) is a project focused on economic development in the Cultural Tourism sphere and the development of a healthy workforce within the Alaska Native community. This project will contribute 10 jobs for the 2022 summer season, 10 jobs for the 2022-2023 winter season, and 35 jobs to the 2023 summer season. These jobs will be primarily focused on the delivery of cultural tourism services to the visiting public that tours through Anchorage. The primary delivery of cultural tourism services will happen on-site at the Alaska Native Heritage Center, led by Alaska Native youth. The individuals that fill these roles are also often dispatched into the community to engage in dance performances and other cultural demonstrations. The support requested will result in advancement of ANHC as a cultural tourism institution and will allow the organization to develop the sphere into a robust economic engine through its continued efforts to collaborate and assist other cultural tourism entities. The positions that will be funded through Ngíisdla will instill into the individuals who fill them a strong sense of cultural identity, which has been shown to lead towards enhanced personal, professional, and academic success. Alumni from ANHC's workforce programs have gone on to work in such roles as Cultural Programs Managers, Senior Advisor to the Secretary for Alaska Affairs and Strategic Priorities, employees at Alaska Native corporations, and culture bearers in the community

**Project Timeline:** The Ngíisdla Project has a flexible timeline that is dependent upon the date when funds are received and how much funding is provided. If funded at \$500,000 in fall 2022 the Alaska Native Heritage Center would operate this program for a term of **September 2022-September 2024.**

**Project Partners:** The Alaska Native Heritage Center offers this program independently, but often has collaborative efforts from Cook Inlet Tribal Council, Southcentral Foundation, Premier Alaska, Tauck Tours, CIRI, the Anchorage School District, and a robust community of elders and culture bearers.

**Organization Name:** Alaska Native Heritage Center**Amount Requested:** \$500,000

**Number Helped:** The Ngáisdla Project anticipates directly helping 55 Alaska Native youth achieve successful employment through the Alaska Native Heritage Center Cultural Internship Program. The indirect impact is going to be felt amongst tens of thousands of Alaska Native community members throughout Anchorage who will benefit from the wages and experience of the youth who participate in the Internship Program because most of the youth who are served through this program live in multigenerational households.

**Recent Example of Success for Organization:** The Alaska Native Heritage Center has had recent successes in various realms. The organization received a donation of over 1,500 cultural items from Wells Fargo which has been covered by the New York Times and several other publications. ANHC has been awarded several grants in recent years focusing on education, youth development, healthy workforce programs, healing from intergenerational trauma, engaging in boarding school research, and developing statewide economic development plans. The organization was named one of America's Cultural Treasures by the Ford Foundation in 2020. ANHC has also seen engagement from the likes of Senator Murkowski, Secretary of the Interior Deb Haaland, CEOs of the Alaska Native Corporations, and the Mayor of Anchorage. Lastly, we have launched programs in Downtown Anchorage focused on serving the most vulnerable members of the Alaska Native community who are experiencing homelessness and substance misuse.

**Time in Operation:** The Alaska Native Heritage Center has been in operation since 1999, so at the time of submission, it would be 23 years of operation.

**Contact Name:** Gregory Stewart

**Phone:** (907) 330-8000

**Email:** [gstewart@alaskanative.net](mailto:gstewart@alaskanative.net)

**Ngüisdla Project Budget**

Wages for Winter 2022-2023 Alaska Native Interns x 5 (\$14/hr for 20 hrs per week for 30 weeks)	\$42,000
Wages for Summer 2023 Alaska Native Interns x 15 (\$14/hr for 30 hrs per week for 20 weeks)	\$168,000
Wages for Winter 2023-2024 Alaska Native Interns x 35 (\$14/hr for 20 hrs per week for 30 weeks)	\$84,000
Wages for Summer 2024 Alaska Native Interns x 15 (\$14/hr for 30 hrs per week for 20 weeks)	\$168,000
Fringe for Alaska Native Interns x 55 (Approximately 12% with any costs beyond \$38k covered by ANHC)	\$38,000
<b>Total</b>	<b>\$500,000</b>

## *Ng̱is̱dla Project Proposal*

The Alaska Native Heritage Center (ANHC) hereby proposes the *Ng̱is̱dla Project* (Haida for Recover) to the Assembly of the Municipality of Anchorage for consideration of the next distribution of the available American Rescue Plan Act Funding. The *Ng̱is̱dla Project* is focused on economic development and creation of a healthy workforce. In its 23-year history, ANHC has a strong track record of successfully implementing projects that are grant-funded, with impacts being realized across the education, health/wellbeing, cultural/artistic, economic development, and workforce development spheres.

ANHC is a leader in the Cultural Tourism sphere, having been recognized as one of America's Cultural Treasures by the Ford Foundation, and having been named a Cultural Pillar by the Anchorage Assembly in the first round of funding distributions from the CARES Act, which was used to connect the statewide Alaska Native community to culture remotely, and to vitalize the organization for successful operations amidst the pandemic. ANHC reached over 150,000 people through its efforts to deliver culturally relevant materials to isolated community members. ANHC has actively engaged in successful efforts to further the Cultural Tourism industry, through the development of a 5-Year Cultural Tourism Plan, an interactive map of Cultural Tourism offerings, and several business planning tools for the Cultural Tourism sphere. ANHC has also been successful in providing meaningful and worthwhile jobs for the Alaska Native community, from youth to Elder. The *Ng̱is̱dla Project* will utilize the requested funds to open 55 staff positions between the date of award until September 2024. The goal of the *Ng̱is̱dla Project* is to advance the skills of the Alaska Native community by providing them with opportunities that instill within them a strong sense of self-identities, as well as competencies in various work skills.

*Ng̱is̱dla Project* will achieve the goal stated above through the implementation of ANHC's cultural tourism internship program. ANHC has offered internships to the Alaska Native community for over twenty years. ANHC has been able to successfully develop a healthy workforce that has strength in their ability to execute work across several fields, and a foundation of cultural identity that leads to success in personal, professional, and academic pursuits.

There is a clear need for these positions to be funded. Through a process of engaging with approximately 30 operators of internship programs around the state over the past 16 months, ANHC was able to identify 467 internship positions. There are over 5,000 Alaska Native community members living in Anchorage who are competing for this very limited pool of opportunities. With only a 1% chance of securing an internship, there is a definitive barrier for those who are hoping to secure an educational work opportunity. Additionally, 400 of these positions are offered on a seasonal basis in the summer, while 67 of these opportunities are offered in the winter. ANHC is proposing to create 5 jobs in the winter of 22-23, 20 jobs in the Summer 2023, 10 jobs in the winter 23-24, and 20 jobs in the summer 2024. when there is an incredibly limited number of opportunities. ANHC has collected data showing approximately 1,500 visitors toured through our facility in the winter, and that there is a need for increased programming for this growing winter visitorship.

It is anticipated that the geographical representation of individuals who fill these roles will span the entirety of the Municipality of Anchorage, as there is typically at least one individual from each part of the city who fills these positions. Additionally, this program aligns very effectively with several other opportunities and existing programs that ANHC is pursuing and operating. ANHC has a pending application submitted to a federal agency, the Administration for Native Americans, for a new program focused on developing apprenticeships within the organization. If funded, this apprenticeship program will result in an effective opportunity for cross-generational mentorships throughout the organization. Other opportunities for alignment include the ongoing work that ANHC does to get cultural programming out into the Anchorage community through its offsite dance performances and demonstrations. Additionally, ANHC offers several arts and culture workshops on-site that will bolster the internship experience for those who fill the roles supported through the funds requested. This will lead towards enhanced confidence in cultural identity and development of skills which will serve the alumni from these positions throughout their lives, in both their personal and professional paths.

This project is feasible. ANHC has all the necessary resources, including management and director-level staff to oversee the employees, an existing work plan to ensure high quality experiences that lead towards specified cultural and professional developments, marketing materials and staff to recruit individuals into the positions, as well as at least 10 interested individuals who could be interviewed in quick fashion upon receipt of funding. The only missing piece towards effective implementation of *Ng̱is̱dla Project* is the requested funding.

There are several studies which show that connection to one's identity leads towards a heightened degree of success. In addition to the academic, governmental, and independent research which supports this approach to development of a healthy workforce and a robust economy, ANHC staff has engaged with over 30 entities around the State of Alaska in the past year to learn about the best practices for offering educational work opportunities. From this robust information gathering process, ANHC learned about how to deliver programming that has the maximum benefit for the employee. Through 84 interviews with community members, ranging from culture bearers, youths, key representatives in the educational, labor, and health industries of Alaska, and alumni from our internship program, ANHC was able to learn about the desires that must be met through the *Ng̱is̱dla Project*. Key findings from this process were that Alaska Native interns at ANHC must have a high-quality experience that values their unique contributions to the organization. Additionally, it was noted that there needs to be a holistic approach to the development of individual capacities, with appropriate attention paid towards cultural identity, work skills, and support to personal pursuits.

ANHC offers programs that aim to address current, historical, and geographical inequities in systems that have impacts upon the Alaska Native community. Its efforts materialize most impactfully in its youth-oriented programs, such as the *Ng̱is̱dla Project*. ANHC engages in efforts such as advocacy, public programming and messaging, as well as workforce development, mental health support, and educational programs, all designed to elevate the capacities and abilities of the Alaska Native community to achieve success.

While there are clear statistics and other information which illustrate the need for efforts to eradicate issues, ANHC also recognizes and highlights the pillars of success within the community, including several alumni from the internship program who have gone on to achieve the lives they learned to envision as an intern. Alaska Native community members are inheritors of knowledge passed down for thousands of years and are capable navigators of an increasingly complex society that has many barriers for them. This is particularly true of the Alaska Native youth community, who has experienced an expedited erosion to their culture due to the pervasive nature of the internet, television, and American culture.

This project will advance the recovery of the Cultural Tourism sphere of Alaska, and will make Anchorage an attractive destination city, with a resilient economy, a vibrant and welcoming culture, and a healthy workforce. ANHC is capable of wisely spending the funds to maximize the benefit to its interns, as well as the wider Alaska Native community that resides in Anchorage and has connections throughout the State of Alaska. This is a long-term investment that allows ANHC to broaden its efforts to build a robust Cultural Tourism sector through community partnerships and collaborations, as well as building strong capabilities within the local workforce to embody a healthy engagement with the labor sector. In a broad interpretation of impacts, ANHC envisions this investment impacting children and families, as it builds a foundation for individuals who must provide for their community. It also aims to mitigate issues related to cultural disconnections, which often lead to issues such as homelessness, addiction/substance misuse, domestic violence, and other societal issues which are proportionally more widespread throughout the Alaska Native community. This project immediately and tangibly develops Anchorage’s Visitor Industry economy and implements opportunities for a healthy workforce that learns to embody strength in their identity, acceptance of all Alaska Native peoples, and galvanized capabilities to execute work across several fields.

**Ngíisdla Project Budget**

Wages for Winter 2022-2023 Alaska Native Interns x 5 (\$14/hr for 20 hrs per week for 30 weeks)	\$42,000
Wages for Summer 2023 Alaska Native Interns x 15 (\$14/hr for 30 hrs per week for 20 weeks)	\$168,000
Wages for Winter 2023-2024 Alaska Native Interns x 35 (\$14/hr for 20 hrs per week for 30 weeks)	\$84,000
Wages for Summer 2024 Alaska Native Interns x 15 (\$14/hr for 30 hrs per week for 20 weeks)	\$168,000
Fringe for Alaska Native Interns x 55 (Approximately 12% with any costs beyond \$38k covered by ANHC)	\$38,000
<b>Total</b>	<b>\$500,000</b>

<b>ARPA Funding Proposal from:</b> Alaska Pacific University		
<b>For:</b> APU Infrastructure Revitalization	<b>Amount Requested:</b> \$1,081,200	
<b>Total Budget:</b> \$1,200,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$N/A
<b>Minimum:</b> \$1,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Educational	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> Alaska Pacific University (APU) has a number of significant infrastructure needs that have been impacted the COVID pandemic and the 2018 earthquake. This proposal incorporates five critical projects that address university and community housing, public safety, and quality of life/accessibility needs. APU is committed to serving as a community gathering space, particularly for events that highlight Indigenous cultures, and since we have reopened the campus, it is imperative that we address deferred maintenance needs that promote safe and equitable access to campus facilities.</p>		
<p><b>Meets Guiding Principles:</b> This project addresses the Assembly's priorities for affordable housing, public safety, and a healthy workforce (<b>alignment</b>). With the rising cost of housing in Anchorage and limited housing in the UMED district, APU is committed to providing some affordable housing for students and new faculty/staff. Currently we have four duplexes that are underutilized because of leaking roofs and septic issues. Improving wayfinding and accessibility of facilities used by the public (restrooms, locker rooms) will not only improve accessibility and safe for the APU and Anchorage communities; it will also promote the Assembly goal of making Anchorage a destination city as APU would be able to accommodate more statewide gatherings (<b>need</b>). These projects leverage other partnerships and limited external funding. For example, we can contract with ANTHC engineers for design work at lower cost, and we have some private funding for the upkeep of the carillon but it is not enough to cover the needed repairs (<b>feasible</b>).</p>		
<p><b>Expected Outcomes:</b> The primary expected outcome of this project is the improvement of campus facilities in ways that promote safe and equitable access for the APU and Anchorage communities. Installation of an emergency alert system in the campus carillon will also promote coordinated public safety response in the event of a significant earthquake or other public safety event in the UMED district. APU averages 100-200 visitors to campus each day (recreational facilities, conferences, campus tours, theatre/art shows, etc.), with increased use of the facilities during major events (e.g., Indigenous Peoples Day, Tour of Anchorage). We have completed design work and/or project scoping for all if the proposed elements of the grant; they are essentially "shovel ready" but waiting on funding, and we are confident in our capacity to complete the projects within 18 months.</p>		
<p><b>Project Detail:</b> •Renovation of 4 duplexes (8 housing units)-roofing restructuring and replacement, gutters, painting, septic system for one unit- We completed other units 5 years ago so design work has been completed. (est. \$300,000) •Renovation/handicap accessibility of 2 public use bathrooms in Grant Hall (next to theatre and art gallery)-Preliminary project scoping is complete. (est. \$200,000) •Restoration and upgrade of carillon to include emergency alert system-The carillon was damaged in the earthquake. Fixing it in its current configuration would require digging up a Municipality road for rewiring. We propose upgrading to a wireless option that includes an emergency alert broadcast system. (est. \$33,000) •Renovation/Accessibility of locker rooms in Moseley Gym-The locker rooms are used by a variety of APU and community groups, including minors. The current configuration of the locker rooms is dated (e.g., communal showers) and not accessible for people with disabilities. (est. \$400,000)•External wayfinding/signage-Signage on campus is uneven. We propose to design and install unified signage for major campus buildings, focusing on those that are used for public gatherings and integrating Indigenous place names/land acknowledgements (with input from APU Elders Council and Tribal partners). We also seek to improve signage on the APU trail system, which connects to the Anchorage trail system. (est. \$50,000)</p>		
<b>Contact Name:</b> Jim MacKenzie	<b>Phone:</b> N/A	<b>Email:</b> jmackenzie@alaskapacific.edu



## **SUPPLEMENTAL STATEMENT**

Alaska Pacific University (APU) is an independent, non-profit (501(c)3) institution. We are a small but comprehensive university, offering programs ranging from undergraduate certificates to a doctoral program. In 2019, APU was named an Alaska Native-Serving Institution by the US Department of Education, and our student body reflects the demographic diversity of the Anchorage Municipality.

We have made a strategic commitment to serve the workforce development needs of the state, and over the past five years, we have launched eleven new programs in areas such as nursing, allied health, education, and rural management. Three years ago, we started the only environmental public health program in the state.

These programmatic innovations have required investments of institutional resources in new laboratory spaces and faculty. Although we receive some external support from grants and fundraising, APU is primarily a tuition-driven institution, and like many institutions of higher education, the pandemic affected our enrollment. As an independent/private university, we do not receive per-capita student funding from the state to supplement tuition and fees. We have begun to see enrollments in many programs rebound, but as we have reopened the campus to students, employees, and the broader community (recreation facilities, cultural programming, conferencing spaces, etc.), the infrastructure needs of the campus have become more critical.

Repairs from the 2018 earthquake, while partially covered by FEMA and insurance, also put a significant strain on the university's cash flow and limited our investment in other infrastructure projects. We were able to cover many of the immediate costs of responding to the COVID-19 pandemic (PPE, ventilation projects, etc.) with Higher Education Emergency Relief Funds and Payroll Protection Program monies, but we continue to wrestle with the deferred-maintenance needs of the campus. An ARPA grant from the Anchorage Assembly would allow us to welcome and accommodate more local community groups and visitors from around the state and the nation.

**Internal Revenue Service**

District  
Director

▶ Alaska Pacific University  
4101 University Drive  
Anchorage, AK 99508-4625

Department of the Treasury

P.O. Box 2350 Los Angeles, Calif. 90053

Person to Contact: F. C. Miraflor

Telephone Number: 213-894-2336

Refer Reply to: EOTPA-031297

Date: **MAR 27 1997**

EIN: 92-0023588

Gentlemen:

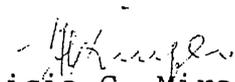
This letter is in response to your request for a copy of the determination letter for the above named organization.

Our records indicate that this organization was recognized to be exempt from Federal Income Tax in March 1962 as described in Internal Revenue Code Section 501(c)(3). It is further classified as an organization that is not a private foundation as defined in Section 509(a) of the code, because it is an organization described in Section 170(b)(1)(A)(ii).

The exempt status for the determination letter issued in March 1962 continues to be in effect.

If you need further assistance, please contact our office at the above address or telephone number.

Sincerely,

  
Felicia C. Miraflor/EOTPA  
Disclosure Assistant

Project Budgets

**Renovation of 4 University Staff/Faculty Housing Duplex Units**

Exterior - Roof, Gutters, and Paint

4750 University Drive

4770 University Drive

4790 University Drive

4775 University Drive

	<u>4 Duplexes</u>
Roof-Earhart Roofing proposal with design \$49,700	\$ 198,800
Gutters-ABC Seamless proposal with design \$3,710	\$ 14,840
Exterior Paint-Papa Joe's Painting proposal \$6,500	\$ 26,000
	<u>\$ 239,640 T</u>

**Replace Failed Septic System**

4790 University Drive

Initial conversation was with BC Excavating Needs design work	<u>\$ 50,000 T</u>
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**Grant Hall - Renovate 1 Grant Hall 1st floor public bathroom to include ADA**

This project will convert a 1st floor public restroom to include ADA requirements.

Design work will be required

Testing for hazards will be required

\*Estimate is based on a renovation at Grace Hall without any remediation

\$ 100,000 T

**Campus emergency alert system- Repair and upgrade to the Carillon**

Raven Electric Proposal-Repair electrical to working order and replace the current non-working system

\$ 47,700 T

**Moseley Athletic Center- Renovate 2 public locker rooms**

Design work \$ 50,000

Bathroom Portion-Partitions, countertops, fixtures, flooring, paint, doors and handicap accessible toilet area \$ 156,000

Locker Room Portion-Lockers, flooring, paint, benches \$ 55,000

Shower Area-Partitions to make individual areas including plumbing \$ 153,000

\*Estimate is based on a renovation at Grace Hall without any remediation \$ 414,000 T

**Campus - Exterior Signage**

Design work is required by the MOA for MOA approval	\$ 30,000
Exterior Signage cost estimate	<u>\$ 200,000</u>
	<u>\$ 230,000</u> T
Total requested	<u>\$ 1,081,340</u>
Original Request (5.20.22)	\$ 1,081,300
Less:	
Donations received for Carillon repairs	\$ (12,400)
Unconfirmed asks pending	<u>\$ (84,000)</u>
Minimum Funding need	<u>\$ 984,940</u>

<b>ARPA Funding Proposal from:</b> Alaska Pacific University		
<b>For:</b> Expanding Culturally Safe Nursing Education at APU		<b>Amount Requested:</b> \$577,500
<b>Total Budget:</b> \$577,500	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$492,500	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit		<b>Assembly Priority Area:</b> Healthy Workforce
<p><b>Project Description:</b> This workforce development project will increase student capacity in the APU nursing programs by transforming aged teaching areas into innovative, high-tech, learning spaces. Creating an experiential learning space that reflects current practice at APU, can expand nursing programs at our Anchorage campus. The foundation of the APU nursing program is cultural safety, which teaches nursing students the importance of humility, implicit bias, diversity, and social determinants of health. This project will strengthen an innovative program design that values diversity and community partnerships.</p>		
<p><b>Meets Guiding Principles:</b> This project will focus on economic resilience by building the next generation of Anchorage's Registered Nurses. <b>Need:</b> Annually over 80,000 potential nursing students are turned away because of a lack of capacity (AACN, 2020) by increasing student capacity in the APU nursing program located in Anchorage, this project can increase Anchorage's competitiveness as a destination city for students. This proposal is a long-term investment into building a local healthcare workforce and meeting the healthcare needs of the city. Our nursing program teaches health <b>equity</b> and cultural safety and aspires to provide innovative hands-on active learning opportunities for nursing students at APU. This project aligns with the Anchorage Assembly's Quality of Life Goals by supporting schools in addressing learning loss from the pandemic and by closing the opportunity gap. APU will promote and continue to invest in the successes made possible by federal recovery funds, and continue to advance equity initiatives. <b>(Informed, feasible, alignment)</b></p>		
<p><b>Expected Outcomes:</b> This project is designed to overcome multiple barriers that have prevented students' access to APU nursing programs, and increase access to advanced technological teaching platforms and tools. These technologies include the Anatomage Table, a designated medication room with an automatic dispensing cabinet, an advanced simulation space, and two SMART classrooms with advanced technology that can provide an opportunity for distance learning, which in turn supports social equality, by providing equal access to education for all. With the technological upgrades and innovative learning lab space, APU can begin a Practical Nurse program and double the size of the RN program in Anchorage. Thirty-two (32) additional nursing students could be admitted in 2023. Approximately 85% of nurses trained in Alaska stay in Alaska. The community will be better off with the increase in nursing students, who will graduate in Anchorage, work as RNs and take care of countless Alaskans throughout their careers.</p>		
<p><b>Project Detail:</b> The goal of the project is to transform Gould Hall into an advanced interactive simulation space that reflects current practice and create two smart classrooms. The nursing program currently has one fully functioning simulation space in Gould hall; there are additional areas that can be renovated for simulation space. The project manager will prioritize the technology upgrades. Two Anatomage tables, Two Sim Cart RX Mobile Charting, and two SMART Boards for the classroom will be ordered. The project manager with IT will modernize the classrooms. Reconstruction of available space into a safe medication administration room will be accomplished. The nursing simulation coordinator will collaborate with the project manager to design two high-tech simulation suites. A Sim learning space will be created that has optimal acoustics and two-way glass with proper placement to enhance the student experience. Two classrooms will be transformed by smart technology upgrades including cameras, speakers, and microphones. APU IT, with the project manager, will ensure new Wi-Fi wireless access points are strategically placed in and outside of buildings so that connectivity is not a limiting factor to learning. Flooring will be changed in the simulation area to ensure it meets healthcare standards. A Nursing Student Success Specialist will be hired. Nursing faculty will attend simulation conferences and focus on using simulation to impact diversity and inclusion in nursing education.</p>		
<b>Contact Name:</b> Jim MacKenzie	<b>Phone:</b> N/A	<b>Email:</b> jmackenzie@alaskapacific.edu

## Alaska Pacific University Nursing Program Overview

### Mission

The mission of the Alaska Pacific University Nursing Program is to prepare culturally safe, caring, and innovative nurse leaders who exemplify excellence in nursing practice, while honoring Alaska's Indigenous heritage and healthcare needs of all communities.

### Vision of Program

Our vision of the Alaska Pacific University Nursing Program is to become a culturally safe, compassionate, engaged community of highly qualified students, educators, and professionals. Program outcomes:

- Develop and deliver quality culturally safe, compassionate, innovative, and evidence-based nursing care.
- Prepare professional nurse leaders who collaborate with tribal partners, interdisciplinary team members, clients, and families, to serve our Alaskan urban and rural communities.

The APU nursing program represents the aspirations and collective wisdom of our community. We encourage our students to engage in our diverse Alaskan culture while honoring Alaska's Indigenous heritage. APU Nursing further aligns with the APU vision and mission to honor Alaska's Indigenous heritage, exemplify excellence, and prepare paths for our future healthcare workers. Nursing faculty and staff offer culturally responsive educational experiences in collaboration with our communities, and Tribal partners.

**Ideal Sim Room set up for Labor and Delivery**



**Student using Smart Board in classroom.**



**APU Nursing Students using current Sim Room**



<b>ARPA Funding Proposal from:</b> Alaska Pacific University		
<b>For:</b> Qizhjih: Community Collaborating, Connecting, and Conferencing Post COVID		
<b>Amount Requested:</b> \$700,000		
<b>Total Budget:</b> \$700,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$625,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> COVID-19's impacts illuminated APU's infrastructure vulnerabilities. The Qizhjih project will include renovations to Grant Hall's Shel ch'naq'ahnilu Student Center, and conferencing spaces in Rasmuson and Atwood Halls to address ever increasing community demand for gathering space. The project will also resolve vitally needed technology upgrades in Carr-Gottstein and the Earl Brown Theater. Through conferencing capacity and physical gathering space upgrades, our community will benefit from inclusive and welcoming spaces designed for collaborative gatherings and exchanges of art and culture.		
<b>Meets Guiding Principles:</b> This project <b>aligns</b> with the Assembly's Guiding Principle of Economic Development via economic revitalization and communications infrastructure improvement. As APU, a minority serving institution, continues to work towards a federally recognized Tribal University designation, our enrollment of students from rural Alaska is increasing rapidly. These upgraded assets will ensure our students have the skills/technology needed for today's workforce. Geographically located in Anchorage, APU hosts professional conferences and youth summer camps in our facilities year round; technology and facility upgrades will provide better connectivity to improve the delivery of accessible, inclusive dialogue and artistic and cultural exchange for students, indigenous researchers, and the wider community, aligning with the Assembly's principles to equitably impact public good as a whole. Cost assessments and project feasibilities have been reviewed and align with addressed gaps in exiting resources. <b>(equity, feasible)</b>		
<b>Expected Outcomes:</b> The primary expected outcome of the Qizhjih (a place to gather) project is the improvement of infrastructure to meet the cultural needs and expectations of our Alaska Native students, faculty, and indigenous research partners. Current campus spaces are inadequate for both students and community organizations. The renovation/upgrades of the student and conferencing areas will give students, researchers, and the community a unique, inspiring, and connected campus/center, honoring the University's past and promoting its transition into a Tribal University. Given the number of undergraduate/graduate students, faculty, partner research institutions and individuals, and community groups, we expect to serve approximately 100,000 people a year. This project will enhance APU's ability to provide capability capacity, and connectivity to our campus and community partners in our work in academics, cultural study and exchange, and indigenous research.		
<b>Project Detail:</b> This project will feature renovations to the first floor of Grant Hall, highlighting the natural elements and landscape of Alaska and placing APU as a central point of education in Alaska, promoting the cultures of Alaska Native peoples living throughout the state. The lobby will feature a gathering/teaching center, with furniture from a charging bar with stools for students to study and tall booth style seating for collaboration. One wall will feature an interactive 'IQ' wall, hosting a timeline and Dena'ina Counting Cord that will expand upon APU's history, highlight the university's partners and donors, and honor its indigenous heritage. The other will feature a mural and the university's land acknowledgement blessed by our Elder's Council. As the Office of Research and Community Engagement builds out its Navigating the New Arctic position and works with local, national, and international indigenous researchers, such state of the art conferencing services is a must. We project the need for an additional IT staff position dedicated to conferencing technology needs, as well as a drop down screen and sound systems for the Grant Hall 1st floor theater. Technology upgrades to the conferencing seminar rooms, board room, and theater, will better serve local, national, and international conference groups with more varied and sophisticated conferencing options.		
<b>Contact Name:</b> Jim MacKenzie	<b>Phone:</b> N/A	<b>Email:</b> jmackenzie@alaskapacific.edu

# Alaska Pacific University Overview

## **Mission Statement**

Alaska Pacific University (APU) provides a world-class, hands-on, culturally responsive educational experience in collaboration with our students, communities, and Tribal partners.

## **History and Background**

Today, APU is an Alaska Native serving Institution with the goal of becoming a Tribal University. APU, under its Board of Trustees leadership, faculty and staff have committed to practices and programming that best serve its indigenous and non-indigenous students alike. APU continues to develop new programs and courses including more health-related programs and increased distance education to continue to meet the needs and grounded in the realities of rural Alaska.

APU has been part of the Alaska community for more than 60 years. Founder Dr. Peter Gordon Gould (Unungax) recognizing the need “for Indigenous leadership . . . educated and trained in Alaska for Alaska” founded APU, then named Alaska Methodist University. This bold idea increased access to higher education for Alaskans throughout the state. Under the direction of APU’s Strategic Plan 2023, APU has reaffirmed the University’s founding mission and rededicating the institution to serving the needs of Alaska. APU’s vision is honoring Alaska’s Indigenous heritage, exemplifying excellence, and preparing paths. One of the core philosophies at APU is that education builds intergenerational resilience and health, serving as one significant pathway out of poverty.

APU was chartered on June 28, 1959, offering its first classes in 1960. In 1962, APU was formally recognized by the IRS as a 501(c)(3) non-profit public charity with 509(a)1 public charitable status. APU is a diverse institution committed to providing equal opportunity for employment and educational pursuit. The University does not discriminate on the basis race, national origin, gender, marital status, sexual orientation, age, disability, religion, creed, ethnicity, or other classification protected by law.

### **Services Provided**

APU delivers a high-quality liberal arts education, and has developed a reputation for its experiential learning style coupled with small class sizes. APU offers 34 degree programs in six distinctive areas: Business Administration and Management, Counseling Psychology, Nursing and Health Programs, Marine and Environmental Science, Liberal Studies, and Outdoor Studies. Expansion into the health arena and an emphasis on filling workforce needs in rural Alaska began in Fall 2018 with the start of three new academic programs: 1) AK Bridge Program, which provides an educational pathway for Registered Nurses to attain a Bachelor of Science degree in nursing; 2) Community Health Aide Programs, which provides academic degrees for health aides provide care throughout Alaska and 3) Alaska Rural Management certificate, designed to improve access to management training and to provide relevant education for community leaders, tribal administrators, and managers representing the broad scope of Alaska's industries, like government utilities, technology, transportation and beyond. Last year, APU expanded its health programs to include undergraduate programs in health sciences, health occupations, and an associate's degree in nursing. In addition, APU became the only higher education institution in Alaska to offer programs in Environmental Public Health.

### **Geographic Areas Covered**

APU primarily provides its services to students in Alaska. Alaska residents comprise 83% of the student body, coming from over 30 communities from Wrangell, to Utqiagvik, to King Cove. The dental therapy education program included in this proposal specifically serves Bethel and other rural communities. Currently 25% of the students identify as Alaska Native or American Indian.

**Internal Revenue Service**

District  
Director

▶ Alaska Pacific University  
4101 University Drive  
Anchorage, AK 99508-4625

Department of the Treasury

P.O. Box 2350 Los Angeles, Calif. 90053

Person to Contact: F. C. Miraflor

Telephone Number: 213-894-2336

Refer Reply to: EOTPA-031297

Date: **MAR 27 1997**

EIN: 92-0023588

Gentlemen:

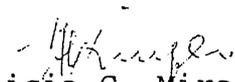
This letter is in response to your request for a copy of the determination letter for the above named organization.

Our records indicate that this organization was recognized to be exempt from Federal Income Tax in March 1962 as described in Internal Revenue Code Section 501(c)(3). It is further classified as an organization that is not a private foundation as defined in Section 509(a) of the code, because it is an organization described in Section 170(b)(1)(A)(ii).

The exempt status for the determination letter issued in March 1962 continues to be in effect.

If you need further assistance, please contact our office at the above address or telephone number.

Sincerely,

  
Felicia C. Miraflor/EOTPA  
Disclosure Assistant

<b>ARPA Funding Proposal from:</b> Alaska Psychiatric Institute/Alaska Behavioral Health/AHD		
<b>For:</b> Augmenting Supported Housing Funds for Chronically Mentally Ill Patients		
<b>Amount Requested:</b> \$4,000,000		
<b>Total Budget:</b> \$4,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$2,000,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Government	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> I am a contract psychiatrist working at the Alaska Psychiatric Institute (API). There are many chronically mentally ill patients admitted here who improve with acute treatment but for whom supported housing cannot be found. This delays their discharge from API and delays admission of more acute patients to API, causing many to be held in ERs. Often, they do not qualify for general relief (GR) or supplemental waivers and funds are insufficient for available Assisted Living Facilities (ALFs). I propose that a source of money be available to pay for housing, in lieu of or addition to GR funds.		
<b>Meets Guiding Principles:</b> <b>1. Need-</b> It would aid the chronically mentally ill, a population that needs it the most, due to severity of illness, comorbid conditions, inability to work, lack of inability of family to support. <b>2. Geography-</b> This population of people comes from across the municipality. Severe/chronic mental illness affects people from all socioeconomic groups. <b>3. Alignment-</b> An additional pool of money would address resource gaps for people who do not qualify for general relief or to augment funds for those who do qualify. <b>4. Feasibility-</b> Money allocated for housing could be used immediately to benefit patients who are stuck in API due to lack of money for ALFs, or for a better quality of ALF for their illness. <b>5. Informed-</b> the problem of patients being stuck in API for this reason, blocking access to care for more acute patients, exists now. This proposal would improve access to care for those most in need. <b>6. Equity-</b> The severely mentally ill cannot advocate for themselves; this proposal does...		
<b>Expected Outcomes:</b> - Transitional or permanent housing for chronically mentally ill patients. I would envision helping 100 people over the next 1-2 years - API would better be able to fulfill its mission of providing acute psychiatric care vs. maintaining patients here due to inadequate community resources - The community would be better off because these people would have safe housing, a base from which to seek and continue treatment, become more independent, remain healthy, and potentially to work or contribute to society within their abilities - With housing and treatment compliance, there would less chance of relapse with all its consequences: severe psychological distress, malnutrition, illness, inappropriate public behavior, suicidality, incarceration, and worsening of chronic mental illness symptoms and disability. Emergency care and repeated hospitalizations are crisis-oriented and expensive, compared to proactive, preventive and more cost-efficient outpatient care.		
<b>Project Detail:</b> <b>1.</b> Assuming each person would require \$3,000 a month, the cost would be \$36,000 per year per person or \$3,600,000 for 100 patients. <b>2.</b> Additional money should be available for staff to process applications, oversee the funds, provide case management and liaison, ensure patients are complying with necessary medical, mental health, and substance abuse care, etc. Such staff would include fiscal, nursing, social work, administrative and possibly others as needed by the project. <b>3.</b> As the housing and support is for outpatients, who have been discharged by the Alaska Psychiatric Institute, management of the project would most likely be best done by an outpatient agency such as Anchorage Municipal Health or Alaska Behavioral Health, with the addition of staff and resources sufficient to support it. <b>4.</b> The project would be improved by a legal infrastructure that requires these patients to comply with recommended treatment- i.e. medical, psychiatric, counseling/therapy, case management and substance abuse treatment. This could happen within the framework of an outpatient commitment for care. <b>5.</b> There would need to be regular monitoring and accountability, and consequences for not following through, such as re- hospitalization at API. Having the case management staff listed in 2, working in concert with outpatient providers, could facilitate earlier intervention with some of our chronic patients and improve their health and outcomes quicker than if not monitored.		
<b>Contact Name:</b> Joseph Pace	<b>Phone:</b> N/A	<b>Email:</b> jypacemd@mtaonline.net

<b>ARPA Funding Proposal from:</b> Alaska Public Interest Research Group		
<b>For:</b> Economic Freedom Hub of Anchorage		<b>Amount Requested:</b> \$1,700,000
<b>Total Budget:</b> \$1,700,000	<b>In-Hand:</b> \$200,000	<b>Requested, Not In-Hand:</b> \$100,000
<b>Minimum:</b> \$500,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> AKPIRG will establish an Economic Freedom Hub. Here, our neighbors will be able to access in person financial resources, like debt counseling and mutual aid. Our fiscally sponsored programs, the Mutual Aid Network of Anchorage (MANA) and Food For Thought Alaska (FFTA) will expand to help families and workers get and give what they need, like bread to eat, a ride to the dentist and cash to pay down debt. AKPIRG is well-poised to do this, as a strong community and organizational partner, and the only non-profit consumer advocacy organization in the state.</p>		
<p><b>Meets Guiding Principles:</b> This project addresses <b>all of the Assembly's guiding principles</b>. AKPIRG, an established non-profit, has grown to address COVID-19. Both MANA and FFTA were created in response to COVID-19 and are both led by the people they help, with a network that connects Anchorage's most disadvantaged neighborhoods. MANA promotes each of the Social Determinants of Health. Connections that MANA makes make communities vibrant and self-sustaining. Funding FFTA's first paid staff will allow the organization to install more community fridges, thus feeding more neighbors while reducing food waste and increasing food justice literacy. AKPIRG's Know Your Rights work helps the vulnerable populations who suffer most under the burden of debt. Funding AKPIRG's work will help keep money in Alaskan pocketbooks for a thriving economy. A central hub of resources and education, open to all of Anchorage, will provide a consistent, go-to where our most vulnerable community members can find needed financial help.</p>		
<p><b>Expected Outcomes:</b> MANA has assisted requests from over 600 people. With funding we expect to quadruple this and train neighborhood leaders across every Anchorage neighborhood by 2024. This funding will allow MANA to move from crisis response to culture shift where neighbors take responsibility for each others' well-being. FFTA will continue to serve food insecure neighbors. In Anchorage, 45% of residents meet the income requirements for SNAP. Nearly 11% of Anchorage, more than 30,000 people, experience food insecurity, which is a function of income inequality. FFTA will feed hundreds of Alaskans through increased capacity. Alaska has the highest amount of medical debt and credit card debt in the US, and loans targeted towards low-income people and people of color have interest rates above 500%. Debt keeps Alaskans in a cycle of economic insecurity and extracts millions of dollars each year from our state. With increased staff capacity, AKPIRG will be able to teach 10,000 consumers about debt.</p>		
<p><b>Project Detail:</b> This project will have three components: staff development, capital costs, and organizational partnerships. Staff development will include bringing on paid staff at FFTA and MANA, as well as paying MANA neighborhood leads. AKPIRG will train and hire Debt Navigators, modeled after Alaska Literacy Program's Peer Leader Navigators, to help work with community organizations and individuals to explain, debunk, and reduce debt. Capital costs will include the costs of purchasing community fridges for FFTA, and buying a building to serve as the Economic Freedom Hub. This building will house AKPIRG and its fiscally sponsored projects, as well as other organizations and related projects. It will serve as a centralized space for people to walk in the door with a financial issue and find the right resources. Partnerships are a key component of this work. AKPIRG has strong relationships with groups including Alaska Legal Services Corporation, Money Management International, United Way, Anchorage Library, Alaska Housing Finance Corporation, and more organizations through our chairing the Alaska Financial Partnership Network. AKPIRG often hears that consumers want a consistent in-person location where they can access financial information. This infrastructure will be the place where Anchorage goes to reach economic independence. This project creates lasting physical infrastructure to support healthy financial futures for all Alaskans.</p>		
<p><b>Project Timeline:</b> AKPIRG, MANA, and FFTA are already underway and implemented as successful programs. With funding, we would immediately hire additional employees to run expanded programs and find an appropriate building to become the hub. Additionally, AKPIRG intends to run a capital campaign to match Muni funding. We plan to purchase a <b>building in 2023</b>, and be open and ready for public <b>service by 2024</b>. Our Hub will be located in Anchorage in a high need neighborhood. AKPIRG will employ MANA and FFTA staff and hire a consumer advocacy director, a facilities manager by mid-2023, and 3 part-time debt-navigators by Fall 2022, and 2 part-time communications staff for outreach. With funding, we can create more good jobs to positively impact our community straightaway.</p>		

**Project Partners:** Collaboration is a core part of all of the work we do. The success of our work, from economic empowerment to energy access to civic participation, relies on our community partnerships. Just a few of AKPIRG's partners include AARP, United Way, AHFC, the Library, ACT, Money Management International, RAIS, University of Alaska, Stand Up Alaska, Out North, Alaska Black Caucus, CU1, ACLT, Chugach Electric, and more. The Economic Justice Hub will be a place of collaboration with many organizations, not just AKPIRG, MANA, and FFTA, but also others who submitted proposals for this grant. Given the tight turnaround, we were able to make preliminary plans to collaborate but could not authentically combine proposals without more time to discuss. We support our partner organizations who applied and believe that we have complimentary, although distinct, proposals. More detailed description of our plans for collaboration, and a letter of support from some of our partners is attached.

**Number Helped:** MANA, a network of over 600 neighbors, who provided more than \$20,000 in direct aid and food for 500 families, will quadruple capacity. FFTA will open 2 more facilities for community fridge access in high need areas. AKPIRG will partner with local organizations that serve the whole community and increase its total impact a staggering 200%. Currently, 10% of Anchorage residents are experiencing food insecurity and 32% of Alaskans have debt in collections. That approximates to 30,000 people who have the potential for pivotal support for food access and over 235,800 Alaskans for debt mentors.

**Recent Example of Success for Organization:** Last month, AKPIRG helped an Alaskan cut their debt in half. This Alaskan had gone to school out of state, but stopped after losing their job. This Alaskan learned that their school had sent a \$13,000 bill to collections only when it showed up on their credit report. Feeling overwhelmed by this surprise debt, they reached out for help. After we talked, this Alaskan contacted the school to ask for a bill. It turned out that half of the debt was for a bogus charge, which they were able to remove and thus reduce their debt by \$6,500. Additionally, AKPIRG worked with a cross-sector group, including language experts, to translate the 2020 Census into 7 Alaska Native languages, for the first time ever. This led to a historic Census count in rural Alaska. Recently, we translated important health and voting information. This work ensures information is culturally relevant and community-directed, and creates good jobs rooted in culture.

**Time in Operation:** Founded in 1974, AKPIRG is a non-profit, non-partisan, citizen-oriented statewide organization, researching, educating and advocating on behalf of the public interest. AKPIRG provides individuals with the opportunity and the information to participate equally in and be treated equally by our economic, social and political systems. Since the pandemic, AKPIRG has seen significant internal growth, bringing on more staff than ever before, totaling 17 knowledgeable Alaskans. In conjunction with other Anchorage organizations, AKPIRG connects people to services, information, and resources who have been denied access due to structural inequities. One of AKPIRG's core values is community. Given this, we recently took on the fiscal sponsorship of FFTA in 2022 and MANA in 2020. Both organizations have now been operating successfully for 2 years. Combined, our 3 organizations have served Anchorage for a collective 52 years.

**Contact Name:** Veri di Suvero

**Phone:** (907) 565-9986

**Email:** veri@akpirg.org

<b>Category</b>	<b>Item</b>	<b>Amount</b>	<b>Description</b>
Mutual Aid			
	MANA Coordinator	\$100,000	Part-time Coordinator and Treasurer positions, until Dec. 2024
	FFTA Coordinator	\$100,000	Part-time Coordinator and Facilities positions, until Dec. 2024
	MANA Neighborhood Leads	\$90,000	Trained and paid by Dec. 2024
	MANA Direct Assistance	\$200,000	Expended by Dec. 2024
Debt Navigator			
	Consumer Advocacy Director	\$100,000	Debt work, expended by Dec. 2024
	Debt Navigator Lead	\$160,000	Full-time position, expended by Dec. 2024
	Debt Navigators	\$200,000	Three part-time navigators, paid thru Dec. 2023
AKPIRG Support			
	Facilities Manager	\$100,000	Hired halfway thru 2023 until Dec 2024
	Operations Manager	\$100,000	Overseeing logistics, paid thru Dec. 2024
Capital Costs			
	Community Fridges	\$50,000	Cost of three fridges, electricity and repair, plus any food costs thru Dec. 2024
	Economic Hub (Building)	\$500,000	20% down payment plus remodeling and repair funding
<b>TOTAL</b>		<b>\$1,700,000</b>	

FY22-24		
	<b>Budgeted Expense</b>	Description
MANA Coordinator	\$ 100,000.00	Part-time Coordinator and Treasurer positions, until Dec. 2024
MANA Treasurer	\$ 2,000.00	
Direct Assistance	\$ 140,000.00	Expended by Dec. 2024
Loan Forgiveness	\$ 60,000.00	Expended by Dec. 2024
Neighborhood Lead Training (16 ppl)	\$ 90,000.00	Trained and paid by Dec. 2024
AKPIRG Comms	\$ 2,000.00	
AKPIRG Consumer Advocate	\$ 5,000.00	
AKPIRG Outreach	\$ 2,400.00	
Fiscal Sponsorship Fee	\$ 3,000.00	
Unallocated Funds	\$ -	
<b>TOTAL ALLOCATED</b>	<b>\$ 404,400.00</b>	
<b>TOTAL RAISED</b>		

<b>AKPIRG FY22 Budget</b>		
<b>Revenue</b>	<b>FY 22 Proposed</b>	<b>FY 22 In-hand</b>
Administrative Fee Income	\$ 40,000.00	\$ 60,000.00
Restricted Funds	\$ 460,000.00	\$ 478,708.00
Unrestricted	\$ 300,000.00	\$ 473,357.00
<b>Total</b>	<b>\$ 800,000.00</b>	<b>\$ 1,012,065.00</b>
<b>Expenses</b>		
Full-Time Employees (incl. Benefits)	\$ 572,000.00	\$ 591,000.00
Part Time Employee (incl. Benefits)	\$ 114,000.00	\$ 89,816.00
Contract & Professional Services	\$ 95,000.00	\$ 51,000.00
<i>Language Contractors</i>	\$ 30,000.00	\$ 5,000.00
Facilities	\$ 14,040.00	\$ 18,970.00
Software	\$ 8,000.00	\$ 7,394.00
Organizational Memberships	\$ 700.00	\$ 700.00
Insurance	\$ 2,467.73	\$ 2,467.73
Legal	\$ 240.00	\$ 265.00
Supplies	\$ 2,200.00	\$ 1,340.00
Travel	\$ 8,000.00	\$ 8,000.00
Marketing	\$ 7,000.00	\$ 400.00
Staff training and development	\$ 7,000.00	\$ 15,000.00
Donation processing fees	\$ 2,700.00	\$ 2,700.00
Other	\$ 1,000.00	\$ 240.00
Grants to others*	\$ 5,000.00	\$ 107,000.00
Event	\$ 10,000.00	\$ 15,000.00
Rollover Income	\$ 30,000.00	\$ 50,000.00
<b>Total</b>	<b>\$ 874,347.73</b>	<b>\$ 854,292.73</b>
<i>*not included in Totals</i>		

Category	Item	ARPA Request	Total Needed	% Requested	Committed	In-hand	Total Remaining	Description
MANA	MANA Staff	\$ 100,000.00	\$ 130,000.00	77%	\$ 20,000.00	\$ 10,000.00	\$ 100,000.00	Part-time Coordinator and Treasurer positions, until Dec. 2024
	Neighborhood Leads Training	\$ 90,000.00	\$ 90,000.00	100%	\$ -	\$ -	\$ 90,000.00	Trained and paid by Dec. 2024
	Neighborhood Leads Support	\$ -	\$ 50,000.00	0%	\$ -	\$ -	\$ 50,000.00	Stipend to support work as needed, by Dec. 2024
	Job Supplies	\$ -	\$ 20,000.00	0%	\$ -	\$ 5,000.00	\$ 15,000.00	Neighborhood events, office supplies
	MANA Loan Forgiveness	\$ -	\$ 60,000.00	0%	\$ -	\$ -	\$ 60,000.00	Fund to forgive small-dollar (payday) loans and stop the debt trap, expended by Dec. 2024
	MANA Direct Assistance	\$ 200,000.00	\$ 200,000.00	100%	\$ -	\$ -	\$ 200,000.00	Rental, Grocery, Utility assistance, expended by Dec. 2024
FFTA	FFTA Staff	\$ 100,000.00	\$ 320,000.00	31%	\$ -	\$ 2,000.00	\$ 318,000.00	Three staff (2.5 FTE) plus benefits, until Dec. 2024
	Cargo Van	\$ 25,000.00	\$ 35,000.00	71%	\$ -	\$ -	\$ 35,000.00	Vehicle, insurance, gas, etc.
	Community Fridges	\$ 25,000.00	\$ 25,000.00	100%	\$ -	\$ -	\$ 25,000.00	2 fridges installed in additional locations
	Operational Supplies	\$ -	\$ 20,000.00	0%	\$ -	\$ -	\$ 20,000.00	(computers, desks, office supplies, etc)
Debt Navigator	Executive Director	\$ -	\$ 25,000.00	0%	\$ 2,000.00	\$ 20,000.00	\$ 3,000.00	National consumer advocacy work
	Consumer Advocacy Director	\$ 100,000.00	\$ 160,000.00	63%	\$ 18,000.00	\$ 18,000.00	\$ 124,000.00	Debt work, expended by Dec. 2024
	Communications Staff	\$ -	\$ 50,000.00	0%	\$ -	\$ -	\$ 50,000.00	Two communications staff, supporting debt navigation work
	Debt Navigator Lead	\$ 160,000.00	\$ 160,000.00	100%	\$ 5,000.00	\$ -	\$ 155,000.00	Full-time position, expended by Dec. 2024
	Debt Navigators	\$ 200,000.00	\$ 200,000.00	100%	\$ -	\$ -	\$ 200,000.00	Three part-time navigators, paid thru Dec. 2023
AKPIRG Support	Development and Outreach Lead	\$ -	\$ 150,000.00	0%	\$ 30,000.00	\$ 10,000.00	\$ 110,000.00	Overseeing funding, community outreach, thru Dec. 2024
	Facilities Manager	\$ 100,000.00	\$ 100,000.00	100%	\$ -	\$ -	\$ 100,000.00	Hired halfway thru 2023 until Dec 2024
	Operations Manager	\$ 100,000.00	\$ 160,000.00	63%	\$ 30,000.00	\$ 20,000.00	\$ 110,000.00	Overseeing logistics, paid thru Dec. 2024
Capital Costs	Down payment (Hub)	\$ 200,000.00	\$ 250,000.00	80%	\$ -	\$ 10,000.00	\$ 240,000.00	20% down payment plus closing costs
	Renovations	\$ 100,000.00	\$ 200,000.00	50%	\$ -	\$ -	\$ 200,000.00	Up front renovation costs
	Operating Expenses	\$ 100,000.00	\$ 200,000.00	50%	\$ -	\$ -	\$ 200,000.00	Ongoing maintenance costs
	Future payments	\$ 50,000.00	\$ 100,000.00	50%	\$ -	\$ -	\$ 100,000.00	At least 2 years of payments for mortgage costs
	Community expenses	\$ 50,000.00	\$ 100,000.00	50%	\$ -	\$ -	\$ 100,000.00	Office supplies, support for other orgs moving in, other support as needed
<b>TOTAL</b>		<b>\$ 1,700,000.00</b>	<b>\$ 2,805,000.00</b>	<b>61%</b>	<b>\$ 105,000.00</b>	<b>\$ 95,000.00</b>	<b>\$ 2,605,000.00</b>	

To whom it may concern,

June 6, 2022

The signed organizations are writing in support of the Alaska Public Interest Research Group's (AKPIRG) funding application for the Economic Freedom Hub of Anchorage. This hub will bolster Anchorage's economic recovery from the pandemic. In the lives it touches, it will build internal resources and create door-opening possibilities for bright futures for all of us.

The Economic Freedom Hub will be an in-person center for citizens in need in Anchorage to access financial resources, like debt counseling, and essential humanitarian resources, like community fridges and mutual aid connections. Alaskans who are nourished, connected in communities who care for them, and economically independent are Alaskans who thrive.

Alaska Public Interest Research Group, Mutual Aid Network of Anchorage and Food for Thought Alaska are all proving themselves to be fierce forces for sustainable, positive action.

Working with AKPIRG, we have seen the care and capability with which staff support individuals and communities who have been systematically limited in their opportunity to participate and prosper in their community. From their mission to their staff, as the only consumer rights advocacy non-profit, you can be assured they will make good their promise to enliven the Anchorage economy to build a thriving self determined community.

We hope you will approve their funding request.

Sincerely,

Polly Carr  
Executive Director  
Alaska Center

Pamela Miller  
Executive Director  
Alaska Community Action on Toxics

Lori Pickett  
Executive Director  
Alaska Literacy Program

Gabe Layman  
Executive Vice President  
Cook Inlet Housing Authority

Kendra Kloster  
Executive Director  
Native People's Action

Enei Begaye  
Executive Director  
Native Movement

Leigh Dickey  
Advocacy Director  
Alaska Legal Services Corporation

Julia Terry  
Co-Director of Programming  
Choosing Our Roots

### **Further Details on Partnership & Collaboration**

AKPIRG believes that community health comes from supportive systems that prioritize people through collaboration. Our work is possible because of our strong organizational partnerships as well as our accountability to the communities we serve. Our hope is to use these funds to work with more organizations, in deep partnership, to effect real change.

In the week between hearing from the Assembly and submitting our second round of proposals, we contacted many other groups that we identified as potential collaborators in order to merge aspects of our proposals. In lieu of an altered proposal, we are instead sharing the results of our outreach, and potential next steps.

- Alaska Food Policy Council - interested in co-location.
- Alaska Community Action on Toxics - interested in co-location.
- Polynesian Association of Alaska - interested in programmatic collaboration.
- Adult Learning Center - interested in programmatic collaboration.
- Anchorage Project Access - interest in programmatic collaboration.

In addition, we reached out to Shiloh Community Housing, RuralCAP, Members Rivera and LaFrance, Alaska Literacy Program, Partners for Progress, and First Entrepreneur LLC. We received varying degrees of responses, due to the tight turnaround, but would be interested in seeing if there are potential opportunities to co-locate or collaborate programmatically.

We would be thrilled to share the strengths of our organization and work with other groups with complementary strengths. AKPIRG envisions this Hub as a space for all community members, and also as a space to co-locate with other organizations, to provide services to community members as directed by, and for the community.

Sincerely,



Veri di Suvero

Executive Director, AKPIRG

## **Minimum Budget**

Our budget's minimum range assumes that AKPIRG will not buy a building, but will instead focus on staff capacity and AKPIRG programming. If we do not receive funding to purchase a building at this time, we still believe that the increased programming offered is a valuable contribution to Anchorage's social fabric. We can still make a meaningful, although smaller, impact without a physical space.

Given that, our minimum amount of funding (an **additional** \$500,000 on top of our in-hand and committed dollars) would go towards staff, strategic community outreach, and co-location to address our goals. If we were to receive \$1,200,000 in ARPA funding, we would be able to buy a building, although a smaller one which would allow for less collaboration and fewer staff. The full amount requested, \$1,700,000, is calculated to maximize impact and minimize cost. This full request includes staff, a long-term space for co-locating with partner organizations, and active outreach efforts.

Given our community relationships, the critical need for the services we offer, our established staff and financial capacity we are extremely well positioned to best utilize the full proposal amount. With full funding, we would purchase a building that would become a welcoming space. We believe that the services we provide are best offered in person, at a consistent location where we are able to advance our mission by establishing a safe, positive, and effective Economic Freedom Hub.

Other Funding Sources				
Project	Amount		Funder	Status
MANA	\$	10,000.00	Grassroots Donations	In-hand
MANA	\$	20,000.00	Western Rural and Plains States Project	Committed
MANA	\$	5,000.00	Western Rural and Plains States Project	In-hand
FFTA	\$	2,000.00	Grassroots Donations	In-hand
Debt Navigator	\$	20,000.00	Americans for Financial Reform Education Fund	In-hand
Debt Navigator	\$	25,000.00	Americans for Financial Reform Education Fund	Committed
Debt Navigator	\$	18,000.00	Tides Foundation	In-hand
Capital Costs	\$	10,000.00	Grassroots Donations	In-hand
AKPIRG Support	\$	30,000.00	Grassroots Donations	In-hand
AKPIRG Support	\$	60,000.00	Tortuga Foundation	Committed
<b>TOTAL</b>	\$	200,000.00		

<b>ARPA Funding Proposal from:</b> Alaska Sustainable Community Kitchen		
<b>For:</b> Homelessness Prevention, Employment & Food Security Initiative		
<b>Amount Requested:</b> \$300,000		
<b>Total Budget:</b> \$500,000	<b>In-Hand:</b> \$N/A	<b>Requested, Not In-Hand:</b> \$N/A
<b>Minimum:</b> \$100,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> ASCK is an Alaska Native controlled 501c3 non profit organization with a mission to address food and employment security in rural Alaska through technical assistance and transfer of value adding know-how to partners communities. By building a community based commercial kitchen at ANC Intl airport as a part of the ASCK project we will build capacity of ANC and nearby communities to produce "ready to eat" meals for homeless, school and elders lunches locally. Fish, meat and plants will supplied by local fishermen and farmers. Packaging will come from local suppliers,utilizing made in AK logo.		
<b>Meets Guiding Principles:</b> The goal of ASCK is to build capacity of ANC and Alaska to anticipate, withstand, and recover from disaster events. ASCK working on localization of seafood based value-chain and regional food systems through regional labor force development in order to address food and employment security of rural Alaska and to build resilience of Alaska communities against adverse effects of rapidly changing environments. <b>ASCK goals:</b> • To provide full time employment for as many tribal members as possible at market wage rates and benefits. • Through full time, year-round employment, make each participating community a home that current and future generations want to remain in or return to. • To provide a local market for local fishermen and farmers, that can pay them an above market price as a result of the advanced freezing and off-season production of higher margin products. • To promote and capitalize on the abundance, quality and diversity of food products unique to Alaska.		
<b>Expected Outcomes:</b> 800 homeless, 400 low elderly income families, 200 refugees from Ukraine, Central America and Africa. ASCK project will be operating as an on the job training site. Participating community orgs will select local homeless and residents to get trained over the course of 1-3 months. Introduction of cutting edge food preservation technologies to Alaska communities will result in multiple synergies: <b>1)</b> new markets will be created for natural seafood and locally grown vegetable products; <b>2)</b> local fishermen will get a greater share of the value (up to a 50% increase) through participation in the revenue sharing program locally; <b>3)</b> ANC as project community will obtain 20-40 newly created artsanal foods jobs. quality of local products improves; <b>6)</b> extended shelf life of vegetables preserved with technologies installed at ASCK will benefit local farmers; <b>7)</b> community owners of newly equipped food facilities will receive a revenue generating asset that can be leveraged to fund common good.		
<b>Project Detail:</b> The ASCK project provides for regional food security and relief from economic collapse. The project will help the city to recover from recent economic downturn and continuing collapse, by building economic resiliency through regional food security both in the manner seafood can be utilized effectively and provide value on regional, national and global markets. With the highest value added possible for the seafood industry - the sashimi and "ready to eat meals" market. The communities' ability to harvest food can mitigate the economic implosion precipitated by economic collapse due to the fall in oil prices and closure of local fish plants due to covid, with cash income earned. ASCK will improve ANC disaster resiliency and ability to reduce the probability of food system failure and other negative consequences resulting from COVID-19. Modular design and shock-proof architecture of the ASCK focuses on reducing the time a community needs to deploy it and recover from current and past disasters events. ASCK's revenue model, which drives benefits to local communities, will create capital that is much needed in rural Alaska in order to provide access to safe drinking water and basic sanitation. These urgent local environmental needs are top priorities for ASCK.		
<b>Contact Name:</b> Ron McCord Jr.	<b>Phone:</b> N/A	<b>Email:</b> ron_mccordjr@yahoo.com

<b>ARPA Funding Proposal from:</b> Alaska Trails		
<b>For:</b> Trail Maintenance & Asphalt Crack Sealing on Anchorage's Paved Trails		
<b>Amount Requested:</b> \$357,280		
<b>Total Budget:</b> \$357,280	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$100,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> With over 120 miles of paved trails, the Municipality of Anchorage is home to a wonderful network of urban trails that take many different types of users from the sea up to the mountains. With harsh winters and normal wear and tear, these trails need constant upkeep. Cracks that are only half an inch wide one year can be a severe safety hazard the next. This project will work to patch many of those cracks with a proven method of pavement repair. This infrastructure repair will improve public health and continue to showcase Anchorage's outdoor recreation to visitors from across the world.</p>		
<p><b>Meets Guiding Principles:</b> This project meets the Assembly's guiding principles for ARPA funds by contributing to the economic development of Anchorage and providing a concrete resource to attract and retain a healthy workforce. This project will help the City of Anchorage continue to maximize federal infrastructure funding for municipal projects. Too often infrastructure is not well-maintained. This project seeks to invest in the trails that Anchorage currently has so that they can continue to attract businesses and workers who want to live a healthy lifestyle in a vibrant and welcoming community. The Anchorage Economic Development Corporation highlights trails in its Live Work Plan initiative: "Trails are an important part of Anchorage's greater economic development efforts because city amenities increase our city's ability to attract and retain workforce." We need to take care of the trails and this project will do just that. It is a <b>feasible</b> and well-timed project that is ready for implementation.</p>		
<p><b>Expected Outcomes:</b> The importance of trails was underscored by the COVID pandemic - with people seeking both mental and physical health in the outdoors and on trails. This project will help that healthy trend continue by making Anchorage's paved trails safer and more fun for users. Over 100,000 users use portions of the Tony Knowles coastal trail and other popular trails in Anchorage each year - and that was prior to uptick during the pandemic. Trails data for 2020 prove a 15% overall increase on the popular Moose Loop trails, with a 26% increase in pedestrian use as compared to the previous five years. Our trails build community throughout the city connecting us to everyday destinations where we live, work and play with others enjoying the trails. The many special events, races and outings that take place on Anchorage's trails would warrant the maintenance outlined in this project, but the everyday use by residents in their neighborhoods is keeping them healthy and our community vital.</p>		
<p><b>Project Detail:</b> Alaska Trails will contract with Snowline Alaska for this project. Alaska Trails has worked with Snowline Alaska on the popular Bird to Gird trail. Snowline Alaska completed repairs on this 13.2 mile project in 2020 by using their innovative system for sealing asphalt cracks. The work done by Snowline Alaska has made it safer and more enjoyable for trails users. The first step in the process will be to assess the current trail system, in coordination with the Municipality of Anchorage to gauge where the maintenance is most needed and the safety concerns are the highest. This will lead to a work plan that will enable to best use of resources, focusing on the areas that have seen the least maintenance. These types of repairs cannot fix every problem on the trail, but they can fix a great deal - and most importantly, they can keep more problems from happening. Snowline Alaska will then clean and prep all the asphalt cracks in the trails designated by the Municipality. Next, they seal the cracks with a hot-applied asphaltic rubber repair product. This asphalt-based polymer holds up to the weather while providing a safe and smooth surface for trail users. This substantially reduces infiltration of water and reinforces the adjacent pavement. In addition, the product cools quickly and is ready in under an hour. This project will culminate with better, safer trails increasing the health of our community and making Anchorage an even better place to live, work and play.</p>		
<b>Contact Name:</b> Steve Cleary	<b>Phone:</b> N/A	<b>Email:</b> <a href="mailto:steve.cleary@alaska-trails.org">steve.cleary@alaska-trails.org</a>

<b>ARPA Funding Proposal from:</b> Alaska Version Three		
<b>For:</b> AKV3 CREATION Hub	<b>Amount Requested:</b> \$14,500,000	
<b>Total Budget:</b> \$14,500,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$7,500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Non-profit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> Alaska Version 3 seeks \$15.5 million to purchase, renovate and activate the 4th Avenue Marketplace building to conduct educational, workforce and economic development programming. Honoring the heritage of the historic 4th Avenue area of Downtown, we will be investing in the future of Anchorage by engaging our existing private, civic, social and public organizations to engage and empower Anchorage residents to collaboratively solve our most important and challenging issues in food systems, homelessness, energy, aerospace and aviation, climate transitions, social equity and justice.</p>		
<p><b>Meets Guiding Principles:</b> The AKv3 Community Resiliency, Education, Arts, Technology, Innovation, Opportunity &amp; Networking Hub will help revitalize the downtown area through the renovation and activation of a vacant historical building. The space will serve as a long term stable platform for the recovery and ongoing support of artists, educators and entrepreneurs. AKV3 CREATION Hub activities will drive increased year round foot traffic that helps to balance the peaks and troughs of tourism, serve as a welcoming center for remote workers and tourists, and be a hub for innovation and entrepreneurship activities. The CREATION Hub is located near a large number of disproportionately impacted households in Mountainview and Fairview neighborhoods, while being easily accessible to all of Anchorage. The CREATION Hub supports ASD and parents through complimentary after school, GED and diploma completion programming, and workforce development needs to prepare for the Federal Infrastructure Investment and Jobs Bill. <b>(Geography, equity, alignment, feasible, need)</b></p>		
<p><b>Expected Outcomes:</b> AKV3 CREATION Hub will support existing market, civic and social organizations to collectively impact ~ 500k unique individuals in 4 key focus areas: Education: Increase (+) % of ASD youth engaged in after school programming. + diploma or GED completion, Reduce % of Alaskan Youth 16-24 who are not engaged in education or the workforce ( AK currently @ 18.1%) Arts: Increase # of events held downtown annually &amp; # of attendees, + collaboration with out of state creators, + quality of life for ANC residents, + length of stay for visitors, + foot traffic to downtown area. Workforce Development: Increase utilization of existing workforce development &amp; upskilling opportunities + # of skilled workers ready for employment, + attainment of recognized credentials, Reduce unit cost of education / skill development. Innovation and Entrepreneurship: Increase # of new businesses formed, + # of new jobs created, + rates full time quality employment, + capital raised by ANC Startups</p>		
<p><b>Project Detail:</b> The AKv3 CREATION Hub will begin serving the community immediately through existing programming provided through partnerships with Anchorage businesses, civic organizations, and startups. The unique cluster of community partners that will be present at the AKv3 CREATION hub will provide early exposure to the skills and careers that are driving the future of work. Neurodiversity and the unique problem solving methodology that it cultivates is crucial for success, and resiliency, in the 21st century global labor market. By seeking out and embracing BIPOC and humanities focused community members and organizations we will enrich our community while integrating divergent and valuable perspectives. Purchase and renovation of 333. W. 4th Ave., a historical building that is mostly vacant and in disrepair, will transform the site into a long term stable platform to accelerate the recovery of, and provide ongoing support to, artists, educators and entrepreneurs. A long term physical space, paired with virtual resources, is critical to develop the trusting working relationships that are necessary for deep learning, collaboration, and long term ecosystem development. Successful projects that inform our work are Platform Calgary, NorthLight Innovation Hub in Whitehorse, and the University of North Alabama Shoals Shift Revitalization Project. Our theory of change is informed by Strategic Doing and Transformative Scenario Planning.</p>		
<b>Contact Name:</b> Ryan Witten	<b>Phone:</b> N/A	<b>Email:</b> ryanwitten@akv3.com

# The AKv3 CREATION Hub



**Community Resiliency, Education, Arts, Technology, Innovation, Opportunity & Networking**

## Phases of Development

### Phase 0:

Due Diligence\*, Engineering & Inspection, Coalition building for curriculum and enrichment. Request for proposals from architects and contractors for full building improvements. Seek additional funds for leverage.

### Phase 1:

Purchase of the building, or selection of a similar suitable site. Select architect and contractor for full building renovation. Make initial health, safety, and code compliance improvements. Begin limited tenant occupancy for site activation and service delivery. Coalition development and fundraising continues.

### Phase 2:

Renovation continues in phases that allow maximum utilization and impact of the space. Increase tenant occupancy as improvements allow. Coalition development, programming development, fundraising continues.

### Phase 3:

Renovation is completed. Full occupancy, program service delivery, and site activation are achieved.

*\*Please note:*

During the review and diligence process, other properties will be considered if significant barriers are found. We expect extensive code retrofits to modernize the building and bring it into compliance. We Prioritize the collective community impact of the project over specific site selection.

**Amount Requested:**

**\$14,500,000**

**Minimum Funding  
Needed:**

**\$ 7,500,000**

## Estimated Project Costs Breakdown

Building Acquisition  
\$5.5 Million

Code Compliance, Health, and  
Safety Improvements  
\$2 million

Delayed Maintenance, Reno-  
vations, and Curb Appeal  
\$2 million

Utilities, Building Operations,  
Programming Bridge Funding  
\$4.5 million



**Community Resiliency, Education, Arts, Technology, Innovation, Opportunity & Networking**

# AKV3 Theory of Change



## Alaska Version Three

AKv3 is a 21st century community and economic development organization that facilitates collaboration to create powerful cross-sector networks and communities, and catalyzes action for a more prosperous, stable, and resilient Alaska.

We bring diverse people together across sectors, provide the structures for the work, and foster independent visions aligned around shared outcomes.

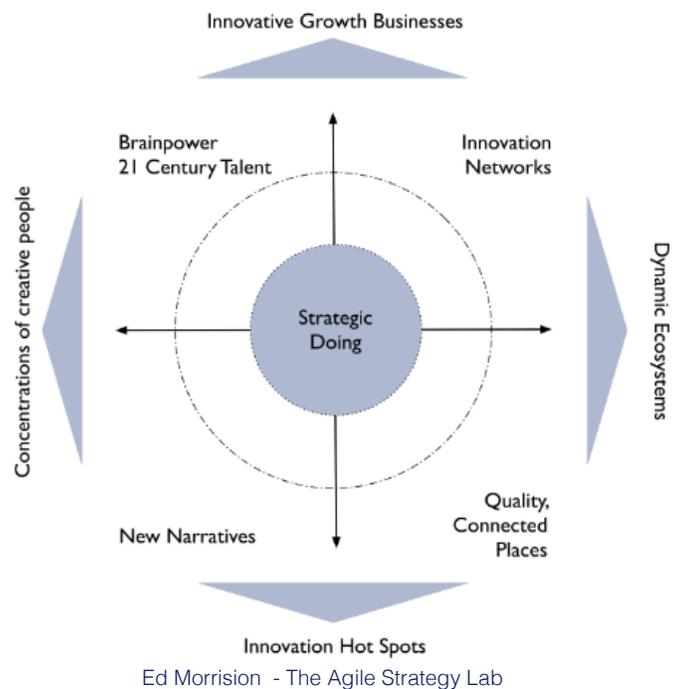
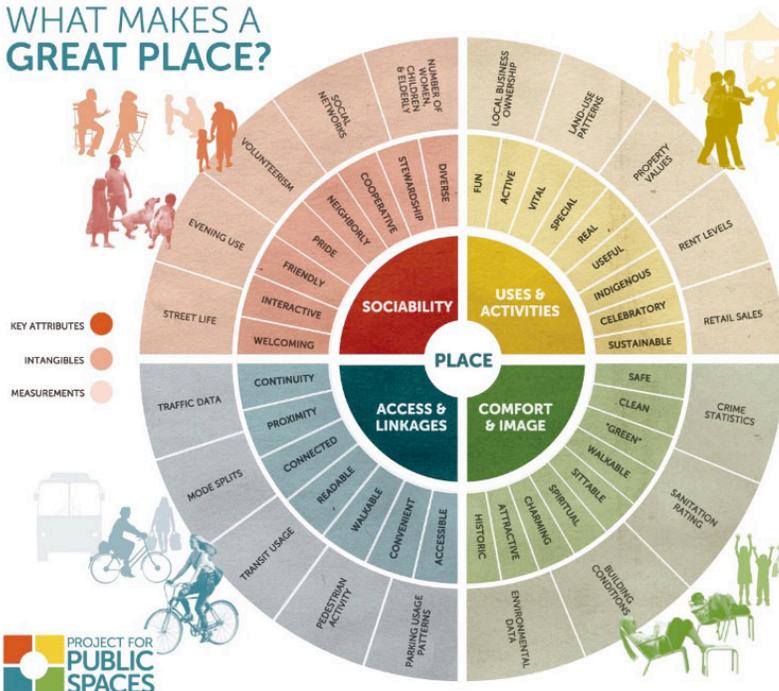
## AKv3 Board Members

Ky Holland | Kitty Farnham  
 Tracy Stewart | Pascual Rieg  
 Ryan Witten | Andrea Andraschko  
 Taylor Holshouser | Dick LaFever  
 Meda DeWitt | Margi Dashevsky  
 Laura Oden | Atlas Katari

## Empowering the future of Anchorage

The AKv3 CREATION Hub is crucial for ecosystem development, adding another node to Alaska's network of quality spaces. It will accelerate Anchorage's transition from surviving to thriving by attracting, developing and retaining top talent. It will serve as a physical container for open innovation where community members, tourists from around the world, startup founders, creators, and students from the K12 and University system can together to connect, collaborate, seek support and find inspiration.

### WHAT MAKES A GREAT PLACE?



Community Resiliency, Education, Arts, Technology, Innovation, Opportunity & Networking

Ed Morrison - The Agile Strategy Lab

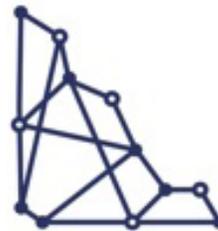
# Inspiration & Partners



## Inspiration



The Shoals Shift Project:  
An Ecosystem Transformation Success Story



YUKONSTRUCT  
meet. make. grow



## Confirmed Partners

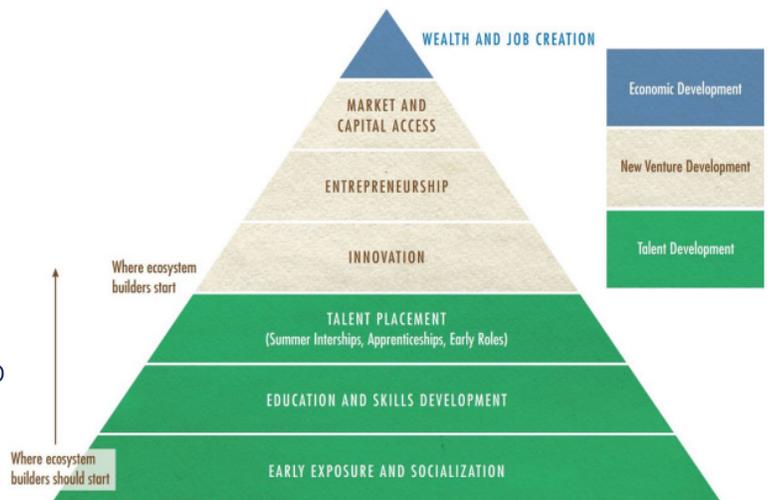


gBeta has worked with 15 companies, which raised over \$500k in follow-after funding and created over 56 jobs.  
gener8tor has worked with over 80 individuals, who earned over 260 certificates.

## Examples of Well Aligned Potential Coalition Members

Anchorage School District | AVTEC | ANTHC  
UAA | APU | AKSBDC | AKSSBCI | ASHNHA  
Alaska Outdoor Alliance | Arctic Harvest  
Alpine Fit | Pandere Shoes | Cook Inlet Tribal Council | Nine Star | Alaska Humanities Forum  
Anchorage Rotary | 49th State Angel Fund  
AK Safety Alliance | Alaska Seeds of Change  
Alaska Behavioral Health | ACLT + Setup Shop  
Umoja | AEDC | Business Education Compact  
Anchorage Downtown Partnership | Upstart  
Alpha | UAA CED | Accelerate Alaska  
Anchorage Museum Association

Figure 1. Economic development pyramid



Source: Rodney Sampson, OHUB

**Community Resiliency, Education, Arts, Technology, Innovation, Opportunity & Networking**

# Alaska Version 3

## Community Resiliency, Education, Arts, Technology, Innovation, Opportunity & Networking Hub

<b>Capital Costs</b>	Year 1	Year 2	Year 3
Purchase of building	\$5,500,000.00		
Code, Health and Safety Renovations	\$1,500,000.00		
Architecture & Engineering Services	\$200,000.00	\$25,000.00	\$25,000.00
Remodel and Furnishing	\$500,000.00	\$1,000,000.00	\$1,000,000.00
<b>Total Capital Costs, Per Year</b>	<b>\$7,700,000.00</b>	<b>\$1,025,000.00</b>	<b>\$1,025,000.00</b>

<b>Annual Operational Costs</b>	Year 1	Year 2	Year 3
Utilities	\$1,200,000.00	\$1,200,000.00	\$1,200,000.00
Core CREATION Programming	\$300,000.00	\$300,000.00	\$300,000.00
Staffing	\$50,000.00	\$100,000.00	\$100,000.00
<b>Total Operational Costs, Per Year</b>	<b>\$1,550,000.00</b>	<b>\$1,600,000.00</b>	<b>\$1,600,000.00</b>

<b>Total Costs</b>	Year 1	Year 2	Year 3
<b>Annual Total</b>	<b>\$9,250,000.00</b>	<b>\$2,625,000.00</b>	<b>\$2,625,000.00</b>

Minimum Total	\$7,500,000.00
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<b>Project Total</b>	<b>\$14,500,000.00</b>
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<b><u>ARPA Funding Proposal from:</u></b> Alaska Village Initiatives		
<b><u>For:</u></b> Feeding Anchorage's Underserved with Year-Round, Affordable Hydroponics		
<b><u>Amount Requested:</u></b> \$75,000		
<b><u>Total Budget:</u></b> \$171,830	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$50,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> We will be building up to five different, small-scale, hydroponic systems to grow a variety of vegetables. We will utilize the systems to act as a research and demonstration project. We will train and share information with other organizations, and local community members to expand this program throughout the city. Once the vegetables are ready to harvest, we will donate them to local nonprofit organizations to feed our most underserved, vulnerable populations. This project will include opportunities for economic development by allowing a business plan to incorporate our findings.		
<b><u>Meets Guiding Principles:</u></b> AVI is a 501(c)(3), located in Anchorage. This project will provide free, fresh vegetables to those in need because of the pandemic. The free, fresh fruits and vegetables will offset the rising food costs, and provide needed healthy, local food options - often to those that cannot afford locally grown. This will assist with quality of life and possible graduation to economic and workforce development if a partner decides to pursue an indoor garden business. The knowledge from this project will be taught by AVI, to ensure each unit's continued maintenance, sustainability, and distribution of the food to those in need. AVI will conduct train-the-trainer workshops so that stakeholders can sustain these systems in their homes and communities long after this grant and this project have ended. <b>(need, equity)</b>		
<b><u>Expected Outcomes:</u></b> Expected outcomes include a year-round, shared harvest of fresh vegetables for our underserved populations. In addition to the immediate influx of fresh, free vegetables, we will be researching a method to provide this option for food security for a long-term program in Anchorage. We will be looking to bring the cost of production down per volume of harvest. We expect to help a minimum of 500 residents, with just the free food donations, from underrepresented populations. We will work with our network to assure affordable access to food security. The potential impact is a substantial improvement to our food security, increased economic development, a more reliable food system, and new opportunities for our Native and vulnerable populations to have access to nutritional, locally grown foods. Our expected outcomes are to provide a new indoor garden unit specifically for Alaska, and urban areas that lack available land to grow necessary produce with a new innovative option.		
<b><u>Project Detail:</u></b> This project will conduct hands-on research on building cost-effective, climate-resilient hydroponic units that will work with a variety of alternative energy sources and have the ability to operate all year. (YRG) focuses on transformational changes by providing year-round harvesting opportunities for those that have limited or no local access to fresh, home-grown fruits and vegetables. This will increase food security, and access to nutritious food, improve Anchorage's food delivery system by creating new opportunities for underrepresented populations to grow and sell surplus produce, and assist in fixing the food deserts that exist in our city. We will build up to five different indoor hydroponic systems, to research efficient methods of energy for an indoor system in our extreme climate conditions. This project will research, demonstrate, educate, and provide fresh foods. The Year-Round Gardens creates climate-specific units, so the outside environment will not affect the crops. One goal is to assure the lower cost of energy does not negatively affect the inside temperature. Each harvest will be donated to a local nonprofit that serves our underserved populations. This will complement the agriculture and food security work by the agriculture team at AVI, which has extensive relevant experience. we will be researching what materials work best to maintain a consistent temperature for the inside garden, without using so much energy it makes it cost-prohibitive.		
<b><u>Contact Name:</u></b> Ronalda Angasan	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> rangasan@akvillage.com

## **Feeding Anchorage's Underserved with Year-Round, Affordable Hydroponics**

### **Project Title (80 characters)**

Feeding Anchorage's Underserved with Year-Round, Affordable Hydroponics

### **Project Description (600 characters)**

We will be building up to five different, small-scale, hydroponic systems to grow a variety of vegetables. We will utilize the systems to act as a research and demonstration project. We will train and share information with other organizations, and local community members to expand this program throughout the city. Once the vegetables are ready to harvest, we will donate them to local nonprofit organizations to feed our most underserved, vulnerable populations. This project will include opportunities for economic development by allowing a business plan to incorporate our findings.

### **How does your project meet the Assembly's guiding principles for ARPA funds? (1000 characters max):\***

AVI is a 501(c)(3), located in Anchorage. This project will provide free, fresh vegetables to those in need because of the pandemic. The free, fresh fruits and vegetables will offset the rising food costs, and provide needed healthy, local food options - often to those that cannot afford locally grown. This will assist with quality of life and possible graduation to economic and workforce development if a partner decides to pursue an indoor garden business. The knowledge from this project will be taught by AVI, to ensure each unit's continued maintenance, sustainability, and distribution of the food to those in need. AVI will conduct train-the-trainer workshops so that stakeholders can sustain these systems in their homes and communities long after this grant and this project have ended.

### **What are your expected outcomes i.e. how many people will be impacted and how will the community be better off as a result of this project? (1000 characters max): \***

Expected outcomes include a year-round, shared harvest of fresh vegetables for our underserved populations. In addition to the immediate influx of fresh, free vegetables, we will be researching a method to provide this option for food security for a long-term program in Anchorage. We will be looking to bring the cost of production down per volume of harvest. We expect to help a minimum of 500 residents, with just the free food donations, from underrepresented populations. We will work with our network to assure affordable access to food security. The potential impact is a substantial improvement to our food security, increased economic development, a more reliable food system, and new opportunities for our Native and vulnerable populations to have access to nutritional, locally grown foods. Our expected outcomes are to provide a new

## **Feeding Anchorage's Underserved with Year-Round, Affordable Hydroponics**

indoor garden unit specifically for Alaska, and urban areas that lack available land to grow necessary produce with a new innovative option.

### **Project Detail (1500 characters max):\***

This project will conduct hands-on research on building cost-effective, climate-resilient hydroponic units that will work with a variety of alternative energy sources and have the ability to operate all year. (YRG) focuses on transformational changes by providing year-round harvesting opportunities for those that have limited or no local access to fresh, home-grown fruits and vegetables. This will increase food security, and access to nutritious food, improve Anchorage's food delivery system by creating new opportunities for underrepresented populations to grow and sell surplus produce, and assist in fixing the food deserts that exist in our city.

We will build up to five different indoor hydroponic systems, to research efficient methods of energy for an indoor system in our extreme climate conditions. This project will research, demonstrate, educate, and provide fresh foods. The Year-Round Gardens creates climate-specific units, so the outside environment will not affect the crops. One goal is to assure the lower cost of energy does not negatively affect the inside temperature. Each harvest will be donated to a local nonprofit that serves our underserved populations. This will complement the agriculture and food security work by the agriculture team at AVI, which has extensive relevant experience. we will be researching what materials work best to maintain a consistent temperature for the inside garden, without using so much energy it makes it cost-prohibitive.

### **Organization Tax ID (EIN):**

### **Project Budget**

Equipment		\$60,000
Five Hydroponic Units - materials	\$50,000	
Alternative Energy Units	\$10,000	
Supplies		\$15,000
Growing Supplies \$7,500/Year X 2 years		

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MATCH

**Feeding Anchorage’s Underserved with Year-Round,  
Affordable Hydroponics**

Salaries	\$64,130
Director @ \$75,000 X 10% time + 10% Fringe	\$ 8,250
Manger @ \$60,000 X 25% time + 10 Fringe	\$33,000
Specialist @ \$41,600 X 25% time + 10% Fringe	\$22,880
Rent	\$25,200
\$1.75/sq foot X 600 sq feet X 24 months	
<b>Indirect Costs</b>	<b>\$7,500</b>
<b>Request</b>	<b>\$ 75,000</b>
<b>Total Budget</b>	<b>\$171,830</b>

<b>ARPA Funding Proposal from:</b> Alaska Wildlife Conservation Center		
<b>For:</b> Summer Internship and Housing Programs		<b>Amount Requested:</b> \$225,000
<b>Total Budget:</b> \$225,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$184,840	<b>Project Type:</b> Capital & Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> For the Alaska Wildlife Conservation Center (AWCC), finding employees is difficult. There are virtually no available rentals or homes for sale within a 50-mile radius. To help manage the employee shortage and be competitive in finding quality employees AWCC is offering housing to some of its employees. AWCC offers Summer Internship programs to educate and provide experience to individuals interested in the education, tourism, and animal care fields. These Summer Interns provide support and reprieve during our busiest time of year, while gaining knowledge in their chosen career field.</p>		
<p><b>Meets Guiding Principles:</b> AWCC's Summer Internship and Housing Programs directly address the Assembly's funding priorities of housing and a healthy workforce. Because housing is so hard to obtain within a 50-mile radius of the Center, the onsite housing is sometimes the difference between individuals choosing employment with AWCC or not. Interns are often young adults who are interested in calling Anchorage home, if only for a time, and growing their career in their chosen field may be hindered by the barrier of housing. Additionally, the program supports the tourism industry, families and quality of life, and economic development.</p>		
<p><b>Expected Outcomes:</b> The Alaska Wildlife Conservation Center is a sanctuary dedicated to preserving Alaska's wildlife through conservation, education, research, and quality animal care. A family-friendly venue, AWCC hosts almost 300,000 guests and visitors from around the world and from right here in Alaska. The resident wildlife at the AWCC are educational ambassadors for their wild counterparts and they teach families how to safely interact with the animals they share a home with. AWCC has been diligently expanding its research and educational offerings to include the endangered Beluga Whale and education on being safe living and recreating in bear country.</p>		
<p><b>Project Detail:</b> AWCC offers two summer internship opportunities. Animal Care interns are responsible for assisting the Animal Care Team by completing tasks, covering educational talks, and helping with orphan care. This position is designed for the college student interested in working with wildlife, or for entry-level animal care professionals looking to gain more experience. Education interns' primary responsibility is assisting and supporting the year-round education team in all interpretation, educational programming, and tours both on and off site. This position is designed for the college student or recent graduate interested in working in this field whether or not their current degree path is directly related. AWCC has 30 year-round employees, increasing to 60 employees during the summer. As we continue to grow, the number of employee's needing housing will rise with it. We currently offer 17 beds on property and that is not enough. Without offering housing, AWCC would be struggling to find employees to ensure proper staffing. AWCC has a multi-year plan in place to build a new onsite employee housing facility to aid in future need for housing as the Center grows. In 2021, the Municipality of Anchorage boasted a 4.3% vacancy rate. Calculating a \$800 room rental cost, the cost to provide housing is \$118,400/year. Interns are paid a wage for their 15-16 week experience at AWCC. The annual cost for internship wages is \$66,440.</p>		
<b>Contact Name:</b> Becky Chambless	<b>Phone:</b> N/A	<b>Email:</b> becky@alaskawildlife.org

**Housing Costs**

Number of interns/employees	Rent	Utilities	Total Monthly Housing Cost	# of months	TOTAL
10	\$600.00	\$200.00	\$800.00	4	\$32,000.00
9	\$600.00	\$200.00	\$800.00	12	\$86,400.00
					\$118,400.00

**Internship Program Costs**

Number of interns	Number of weeks	Rate per week	Total per week	TOTAL
9	15	\$440.00	\$3,960.00	\$59,400.00
1	16	\$440.00	\$440.00	\$7,040.00
				\$66,440.00

Additional costs: Transportation, training, onboarding, etc \$40,160.00

TOTAL \$225,000.00

**ARPA Funding Proposal from:** Alaska Works Partnership Inc. (AWP)**For:** Project Skills Gap**Amount Requested:** \$565,200**Total Budget:** \$1,202,221**In-Hand:** \$637,021**Requested, Not In-Hand:** \$907,363**Minimum:** \$465,200**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** AWP's existing programs develop a workforce for building and facility maintenance, new construction, road construction, utilities, transportation, and communication. Project Skills Gap aligns with job training programs lacking funding for after-care job placement and support, expanding outreach activities for underserved populations, and creating a skills bank to provide employers and apprenticeship programs with a local workforce.

**Meets Guiding Principles:** The MOA is experiencing a skills gap with an aging workforce, COVID-19 essential worker burn-out, skilled workers leaving state, lack of industry awareness, and an underserved population unaware of industry related training and employment opportunities. These issues put, residents, employers, and infrastructure at risk. This project will provide employers and the city with a workforce that can maintain, build and rehabilitate roads, schools, parks, trails, the port, transportation, private and public projects, emergency infrastructure action plans, home building, and the beautification of our Municipality. AWP will receive a 35% or more increase in leveraged training funds due to the workforce shortage and projected workload our state will be facing. Although training funds will increase, increasing the number of participants, there remains a gap in funding for after-care job placement, outreach activities, developing employer relationships and a one stop skills banking system. **(alignment, need, feasibility)**

**Expected Outcomes:** In alignment with AWP's existing programs, each participant would benefit from working with a job developer receiving after care job placement and support. With the goal of industry related job placement and an estimated 29 months of ARPA funding, AWP expects to directly impact a minimum of 550 AWP trained participants and an additional 200 or more non-AWP trained participants using the skills bank and job placement services. Outreach activities and events will increase minority and low-income population participation by 23%. ARPA project funds will support outreach efforts in schools, educating the future workforce on trade related careers and local apprenticeship programs. Project Skills Gap will better the lives of the unemployed, underemployed and create a healthy robust workforce to keep our Municipality's infrastructure strong for years to come.

**Project Detail:** AWP will hire two workforce developers specializing in cross-industry trade related job placement. They will work with AWP case managers on participant career goals, interview skills, employer communications and work-related support services such as needed work gear, tools, and transportation. AWP will develop and maintain a skills bank that can be used in office and on-line to collect participant and non-participant employability information. The skill bank will log employability skills such as health and safety certifications, training received with AWP and other training and educational entities, job experience, type of work preferred, contact information, special needs, etc. Secondly, the skills bank will track employers, their line of work, the workforce needed, job requirements, etc. The skills bank will provide employers and apprenticeship programs a one-stop to find industry workers. Residents will have a reliable place to log their employability skills and receive job placement guidance and support. Tracking this data can help determine where training and education is lacking, where AWP and other training and educational entities need to ramp up and make improvements. Outreach activities will increase with a focus on the underserved, schools, native corporations, homeless youth and other community organizations. Activities will include planning and hosting outreach and hiring events, creating updated outreach and educational materials and campaigns.

**Project Timeline:** August 1, 2022 to December 31, 2024

**Project Partners:** ARPA funding will give Alaska Works Partnership the ability to increase the number of partners and develop additional employer relationships. Some of AWP's partners are as follows: Alaska Apprenticeship Training Coordinators Association, Associated General Contractors of Alaska, Alaska Safety Alliance, Cook Inlet Housing Authority, Anchorage School District, Alaska's Job Center Network, Denali Commission, Department of Labor and Workforce Development, Nine Star, Hiland Mountain Correctional, AVTEC, etc. Apprenticeship Partners: Carpenters, Ironworkers, Painters, Sheetmetal Workers, Plumbers and Pipefitters, Heavy Equipment Operators, Construction Truck Drivers, Piledrivers, Laborers, Cement Masons, Telecommunications, Wireman, Lineman

**Organization Name:** Alaska Works Partnership Inc. (AWP)**Amount Requested:** \$565,200

**Number Helped:** Project Skills Gap funding will directly impact a minimum of 750 individuals and increase minority and low-income population participation by 23%.

**Recent Example of Success for Organization:** AWP had great success in 6 months during ARPA round 1 receiving 689 MOA resident registrations / individual employment plans of which 62% were ethnic minority. During this funding period AWP was able to provide industry related training to 177 individuals, many participating in more than one training providing 243 certificates (94 Health and Safety Certificates in OSHA, First Aid AED, Fall Protection and 149 hands-on training). Of the 177 individuals trained; 20 Helmets to Hardhats, 37 Woman, 21 received financial support (childcare, housing, work related tools and gear), 78 entered a registered apprenticeship program, 26 gained employment (non-apprenticeship), 23 earned a raise after attending training (non-apprenticeship).

**Time in Operation:** Alaska Works Partnership (AWP) was established as a 501 C 3 in 1996 (26 years); Core AWP program implementation: Helmets to Hardhats Alaska (transitioning service members, veterans, guard, reserves, and spouses) Est. 2003; Women in the Trades Est. 2003; Anchorage Construction Academy Est. 2005; Build Up (youth) Est. 2005.

**Contact Name:** Alexis Cowell

**Phone:** (907) 306-5529

**Email:** alexisc@alaskaworks.org



★ *Working Together For Jobs*

# ALASKA WORKS PARTNERSHIP

## Construction Education & Training

alaskaworks.org

## American Rescue Plan (ARP)

Municipality of Anchorage

July 1, 2021 to December 30, 2021

Alaska Works Partnership Inc. (AWP) is a non profit established in 1996 that provides apprenticeship outreach, hands-on pre-apprenticeship training, support services and career counseling to Alaskan's statewide. The trades training and outreach that AWP delivers leads to cross-industry careers in construction, oil & gas, mining, maritime and transportation.

### Municipality of Anchorage Alaska Works Programs:



The **Alaska Works Women in the Trades** Program was established in 2003 with the mission of providing trade related career awareness to Alaskan women and girls statewide. This program is primarily funded by the Alaska Department of Labor's State Training and Employment Program (STEP). This program gives AWP the ability to hold trainings that are for women and girls only and includes support services while in training like child care, transportation, meals, etc.



**Alaska's Helmets to Hardhats (H2H)**, serves veterans, transitioning service members, guard, reserves and spouses interested in trade related careers. H2H is a national program linking service members with apprenticeship programs related to their military careers. Alaska was the first state to fund it's own H2H program allowing AWP to do more than just link those who already have trade skills. AWP's H2H provides apprenticeship outreach, training opportunities to gain experience and support services to succeed in apprenticeship and trade related employment.



The **Anchorage Construction Academy (ACA)** is one of eight Alaska Construction Academies. AWP manages the three largest academies for the state; Anchorage, Mat-Su and Fairbanks, established in 2005 with funding from Alaska's Statewide Projects. Similar to AWP's other programs, the ACA is open to all municipality residents with a true interest in cross-industry training to gain employment or enter an apprenticeship program.

This informational report only includes information on Municipality of Anchorage residents and programs in the Municipality. Data does not show statewide data or success. Data for the dates of July 1, 2021 to December 2021 only (6 months).



# Participant Data

ARP funding, July 1, 2021 to December 30, 2021

Participant data collected between July 1, 2021 and December 30, 2021 on Municipality of Anchorage residents served by Alaska Works Partnership.

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- **689** registrations / individual employment plans
  - **62%** ethnic minority
- Trained **177** individuals
- Provided **243** certificates
  - **94** Health and Safety (OSHA 10 & First Aid CPR / AED)
  - **149** Hands-On Trades Training
- Took more than one training **66**
- Helmets to Hardhats trained **20**
- Women trained **37**
- Received financial support services (child care, transportation, food) **21**
- Applied to Registered Apprenticeship after training **222** (current and past AWP participants who applied to apprenticeship during this period of time)
- Accepted into Registered Apprenticeship **78** (current and past AWP participants who were accepted into apprenticeship during this period)
- Gained Employment after training **26** (was unemployed at time of training)
- Earned a raise after training **23**



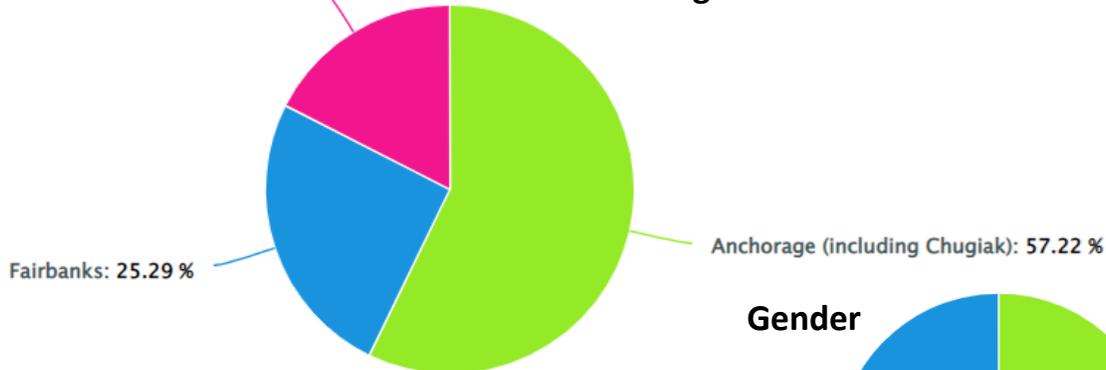
# AWP Statewide Participant Data

July 1, 2021 to March 30, 2022

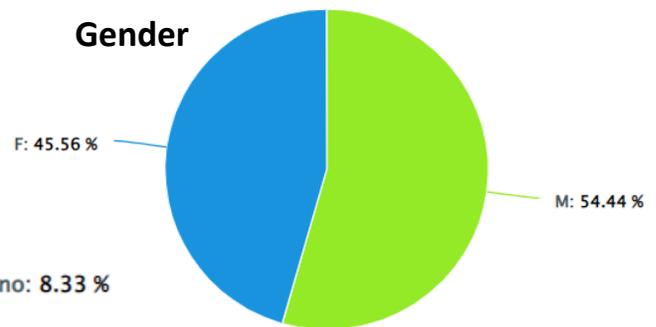
Data based on all AWP Individual Employment Plans / Registrations 1374

Mat-Su (Wasilla & Palmer): 17.49 %

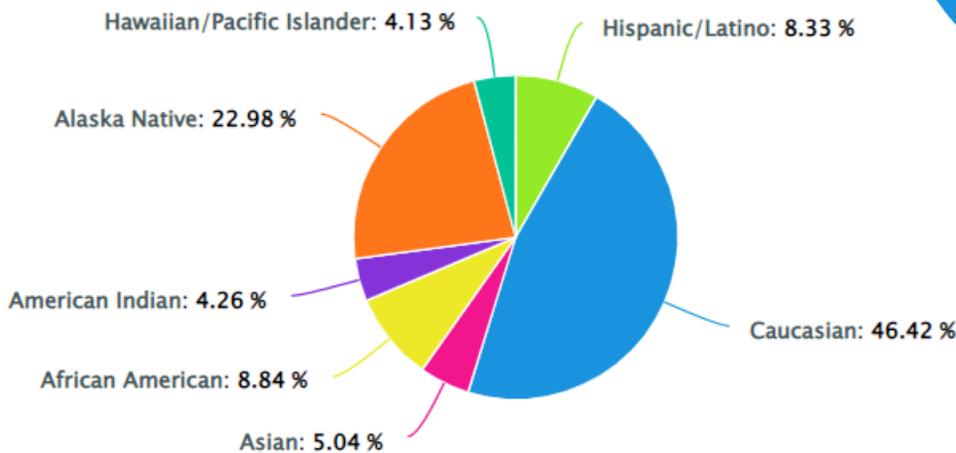
## Preferred Training Location



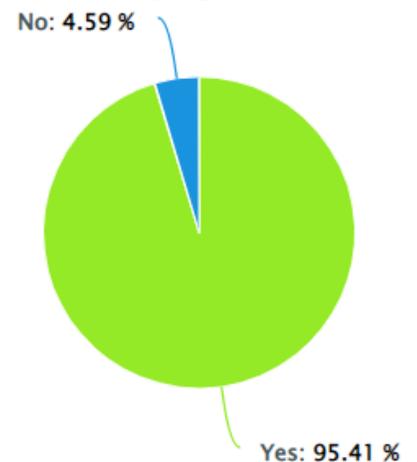
## Gender



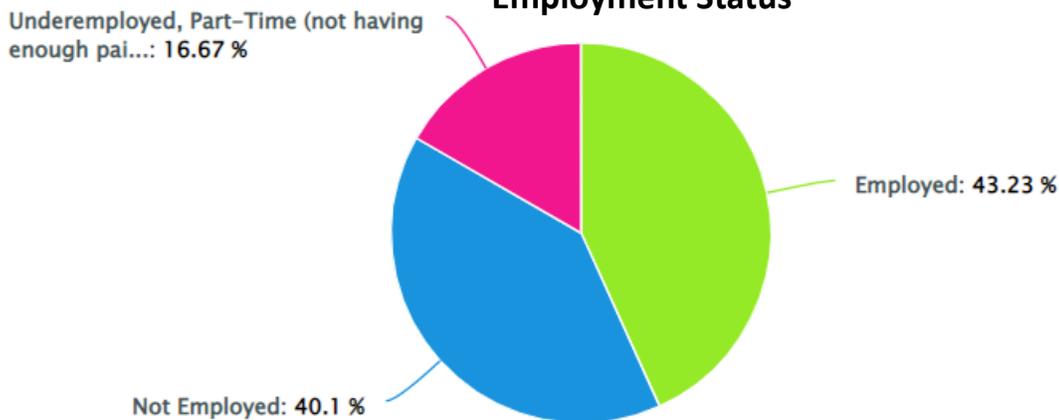
## Race



## Plan on staying in Alaska



## Employment Status

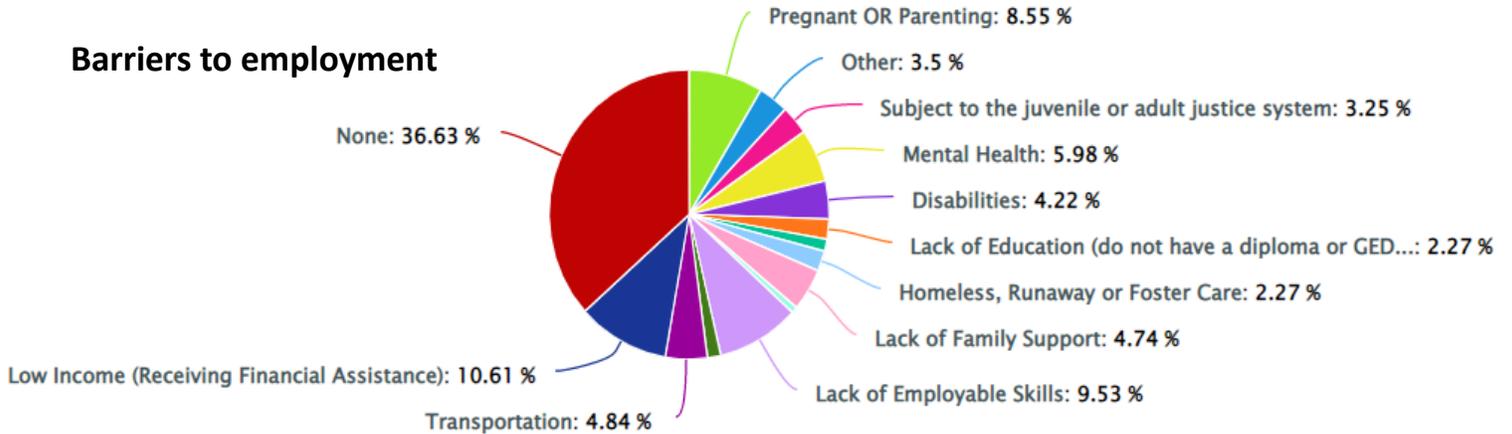


# AWP Statewide Participant Data

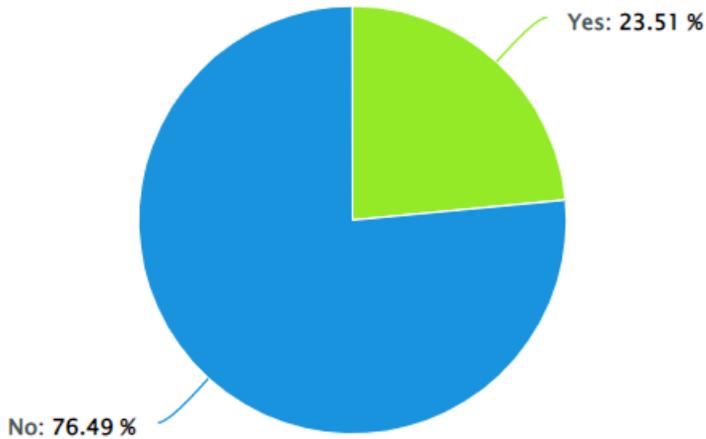
July 1, 2021 to March 30, 2022

Data based on all AWP Individual Employment Plans / Registrations 1374

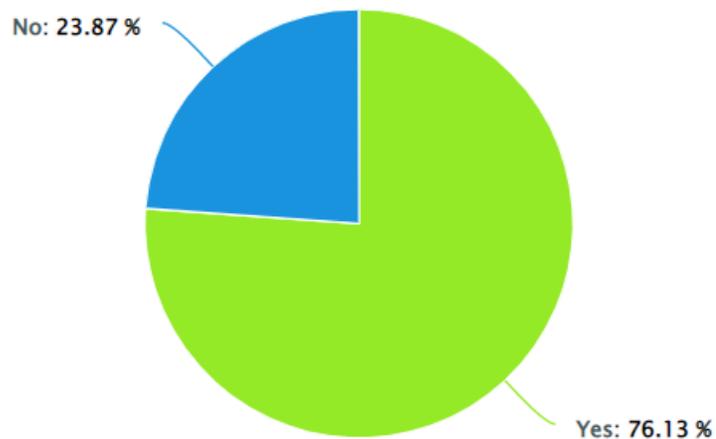
## Barriers to employment



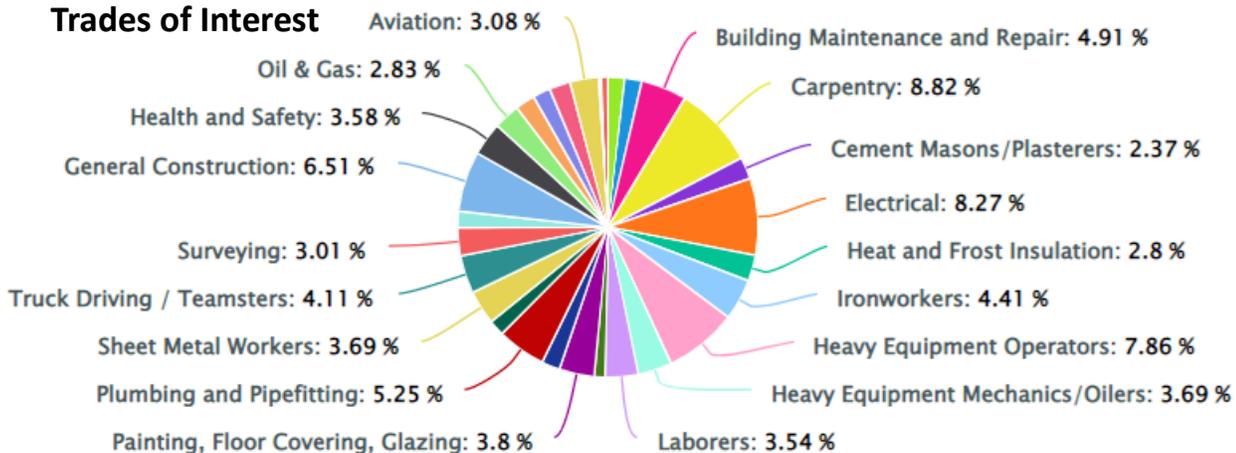
## Learned about careers in the trades and / or apprenticeship while in school (K-12)



## Drivers License



## Trades of Interest



# 2021 Apprenticeship Expo



## Project Skills Gap - Budget

Line Item	Quantity	Expense	Total
<b>Personnel</b>			
2 Job developers for industry related job placement and employer relations full time. 1 Program manager for program management, coordination and reporting @ 36 hrs. per month. 1 Data Manager for data management / skills bank development and implementation @ 40 hrs. per month. Includes Healthcare and Pension	28 Months	367,990.00	
			<b>367,990.00</b>
<b>Travel</b>			
Mileage: employee travel for recruitment events, employer meetings, work site visits, etc.	2,800 miles at rate of .585 a mile	1,638.00	
			<b>1,638.00</b>
<b>Contractual</b>			
Space Rent: job developers workspace (new hires), service center space, capacity building. Cost allocation plan.	28 months at \$ 1000 per month	28,000	
Registration Fees: job fair booth rent, state fair, event registrations, etc. Cost allocation plan.	TBD	7,000	
Professional Services: Industry job and training recruitment campaign development, design and implementation. (TV, posters, social media, brochures, etc.)	1-2 contracts TBD	32,331	
Printing: Professional printing of industry job and training educational materials / recruitment	28 months	15,000	
Professional services: Third party accounting for grant financials and audit financials. Cost allocation plan.	28 months at \$95 per month	2,660	
			<b>84,991</b>

**Supplies**

Office Supplies: organizational supplies (cost allocation), new hire set up	28 months	5,000	
Consumables: Construction materials for hands on recruitment / outreach events for youth and adults at schools, job fairs, industry expos, etc. Wood, screws, wire, conduit, fasteners, welding supplies, pipe, etc.	28 months	27,000	
Software: Tech needed for implementation of skills bank, security of participant information, data storage, etc.	28 months	8,000	
PPE: youth and adults participating in hands on outreach and recruitment events will need PPE: hard hats, gloves, eye protection, ear protection, etc.	estimated 600 participants @ \$32	19,200	
			<b>59,200</b>
<b>Admin</b>			
Admin: Cost allocation plan. State and federal audit, insurance, utilities, etc. General running of business expenses.	10% - Cost allocation plan.	51,381	
			<b>51,381</b>
<b>Project Skills Gap</b>	<b>Total</b>		<b>\$565,200.00</b>

Alaska Works Partnership has a state approved cost allocation plan.

EIN 91-1786519 UEI :SLTGFDXMKFN5

Rev. 6/8/2022

AWP has applied a total of \$907,363 (Women in the Trades STEP and WIOA Youth 16-24) in grants from the state for training as of 6/8/2022. Has not been awarded as of 6/8/2022. Additional funding will be requested once RFP's come out for the Alaska Construction Academy. AWP's in-kind / leveraged funds are from the portion of funding we receive for the Alaska Construction Academy for Anchorage. For FY 22 that amount was \$637,021. AWP expect that amount to either remain the same or increase significantly. Typically do not know till July. AWP has a contract with Denali Commission for rural training, a Federal Youth Apprenticeship Expansion grant to developed apprenticeship programs for youth, and hopes to receive funding in FY 23 for the Helmets to Hardhats program (RFP not available yet, funding amount unknown). All the funds we will receive, might receive or have received are for training. Non of the funds are for a skills bank, employer development, advertising the industry or demand or actual job placement staff.

<b>ARPA Funding Proposal from:</b> Alaska Zoo		
<b>For:</b> Expansion for Community Enrichment & Destination City Investment		
<b>Amount Requested:</b> \$425,000		
<b>Total Budget:</b> \$850,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$425,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> The Alaska Zoo is expanding with the purchase of 3.9 acres of adjacent land in June 2022. In addition, 4.2 acres of land leased to the seller will be conveyed. This totals 8.1 acres. The zoo has financing for 50% of the total 850,000 sale price. We are seeking funding for the cash portion of \$425,000. This would allow us to avoid removing these funds from our nonprofit operating revenue given the inflation in operating costs. Expansion will create new community offerings, improve accessibility and strengthen the zoo as a Cultural Pillar to enhance Anchorage as a tourist destination.</p>		
<p><b>Meets Guiding Principles:</b> The Alaska Zoo is one of Anchorage's five Cultural Pillars and a frequently chosen venue for the community, state residents and tourists. We serve members of the community in providing mobility accessible trails, Title 1 school field trip funds, community donations to local organizations in need including those for children and families, emerging reader programs and more. The zoo is in an otherwise residential location, so an expansion on this scale is a rare opportunity. The timing of the ARPA funding decision directly coincides with the closing of this land sale, a timeline which is being driven by the owner's decision to sell in June 2022. The outlay of \$425,000 from our operational revenue is unexpected and challenging amid COVID-related inflation of operating costs. The expansion does have broad public support as it will provide fresh opportunities across all demographics and needs in our community as well an enhancement of Anchorage as a destination city for tourism. <b>(feasible)</b></p>		
<p><b>Expected Outcomes:</b> We expect a broad, positive community impact as a result of zoo expansion. The public already looks to the zoo as a safe, outdoor family venue. This will enhance community use with new trails, animal habitats, visitor areas and programming. We are planning an indoor warming space for visitors (elephant building renovation) and an increase in parking due to spaces lost in the O'Malley Road expansion. The zoo is visited by close to 200,000 people annually. We expect these facility upgrades to attract thousands of new visitors and repeat visits which will generate revenue to sustain the zoo and enhance Anchorage as a destination city. We will expand current services of accessible trails, mobility assistance, community donations for local child and family groups, Title 1 school zoo entry assistance and emerging reader programs. We plan to add new signs to our collection of interpretive signs which share traditional wildlife knowledge and language of Alaska Native cultures.</p>		
<p><b>Project Detail:</b> The owner of the 3.9 acres being purchased is the daughter of the late zoo founder. She also has a lease on the zoo's back 4.2 acres which will be conveyed in the sale. This total addition of 8.1 acres is sizable (we are currently on 23 acres). The timing of the sale and the owner's retirement was unknown to us until late 2021. Given the current fast-paced real estate market in Anchorage, the property would be sold quickly if the zoo chose not to move forward on this timeline. The zoo came through the pandemic years of 2020 and 2021 financially stable due to several rounds of federal COVID economic recovery funding. This covered operational expenses, payroll and utilities as we slowly regained visitation revenue after a brief closure and many COVID restrictions. We kept our gates open to serve the community as one of the largest outdoor facilities in Anchorage, a safe venue for families. While the federal funds helped to sustain us, the expense of \$425,000 for 50% cash purchase of the land was not a planned 2022 budget item. The ARPA funds we are seeking will allow the zoo to remain economically resilient, an important step for our future health and growth as an enriching community organization and tourism venue. When the sale closes in June 2022, the zoo will be taking on the immediate operational expense of placing almost \$100,000 in security and perimeter fencing around the property. Given these pending expenses, funding to assist with the sale is crucial for the zoo.</p>		
<b>Contact Name:</b> Katie Larson	<b>Phone:</b> N/A	<b>Email:</b> web@alaskazoo.org

<b>ARPA Funding Proposal from:</b> Alzheimer's Disease Resource Agency of Alaska		
<b>For:</b> Care Coordination Stabilization		<b>Amount Requested:</b> \$69,972
<b>Total Budget:</b> \$1,339,407	<b>In-Hand:</b> \$N/A	<b>Requested, Not In-Hand:</b> \$N/A
<b>Minimum:</b> \$63,472	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Since the pandemic began, we have experienced high attrition in our Anchorage Care Coordination department. These are individuals who coordinate services for Medicaid waiver recipients across the life span, from children with complex medical conditions to those experiencing intellectual and developmental disabilities, to Anchorage residents living with dementia. Care coordinators are required for any residents enrolled in the Medicaid Home-and-Community Based (HCB) waiver programs. We serve fewer of these vulnerable residents when we lose staff and the value of their experience.</p>		
<p><b>Meets Guiding Principles:</b> Children and families, including seniors, who experience institutional or nursing facility level of care needs often prefer to remain in their homes and communities rather than using Medicaid Long Term Care benefits in institutional settings. These individuals may qualify for Home and Community Based services under a Medicaid waiver, but in order to do so they will require a care coordinator to help apply, establish a support team, create a plan of care, monitor its performance and adapt it with the approval of the state's Senior and Disability Services personnel. All of this grew increasingly more difficult as the pandemic took hold, the direct care workforce and other supportive services grew less available, and the workload for care coordinators increased. Due to stress, child care needs, uncertainty or more lucrative opportunities, we lost staff in this critical area. We're passionate about supporting the children and families we serve, and committed to our healthy workforce. <b>(need, feasible)</b></p>		
<p><b>Expected Outcomes:</b> We expect that with a 5% inflation adjustment, we will be able to maintain the care coordination staff we have. It takes us approximately 6 months to train a new care coordinator to manage a full case load on average. Ordinarily we should have 175 clients served from the Anchorage office, but the current staff is quite new. With supports from supervisors and colleagues in other offices, they are currently serving 117 clients monthly. Assuming we can retain the staff now on board, we believe that we would serve an additional 58 residents monthly. The community is better off because as a result of maintaining these clients in their home and community settings, they are much more able and inclined to participate in community events, maintain the important relationships in their lives, and avoid institutional placements as long as is safely possible.</p>		
<p><b>Project Detail:</b> This is a simple project, intended to retain the care coordination staff in Anchorage through a combination of an inflation adjustment to their base wages plus the opportunity to earn a retention bonus when they complete training with us and are prepared to take on a full case load. The benefits to our staff members will be immediate, and assist them in dealing with the significant inflation they are now experiencing on pay that averages \$24/hr. The total project budget to maintain CCRA at with current wage, inflation factor and retention bonus is: A more experienced CCRA workforce will allow us to serve more Municipal residents who need care coordinators to access Home and Community Based Services. Higher wages should help reduce the number of ARA/CCRA staff who are recruited to other employers. Most of our staff are passionate our the work they perform assisting vulnerable residents of all ages. Experienced care coordinators are worth their weight in gold to their clients, the primary beneficiaries of this proposal. They assist with finding the right in-home service providers, advocate for day habilitation or respite or transportation services, assist with locating available adult day programs. They check in with their clients at least twice a month, or their legal guardians, to ascertain that services are satisfactory, and they work to make changes if services are not. This is an important job best don by those with the right heart.</p>		
<b>Contact Name:</b> Pamela Kelley	<b>Phone:</b> N/A	<b>Email:</b> pkelley@alzalaska.org

Alzheimer's Resource of Alaska  
ARPA Funding Round 2  
Care Coordination Stabilization

Project Title: Care Coordination Stabilization

Alzheimer's Resource of Alaska, d/b/a Care Coordination Resource of Alaska, serves vulnerable Alaskans across the lifespan through a Medicaid waiver program for Home and Community Based Services (HCBS). The clients we serve range from Children with Complex Medical Conditions, Persons with Intellectual and Developmental Disabilities, Adults with Physical and Developmental Disabilities, Individual Supports Waivers and Adults Living Independently. They must meet a nursing facility or institutional level of care, and a limited income/asset profile to be eligible.

Each of these Medicaid waivers allow individuals to remain in their homes and communities, rather than institutional settings, with the provision of services and supports that allow for the greatest independence and least restrictive alternative possible at the choice of the individual or their legal representative. The lynchpin in the Medicaid waiver program is the Care Coordinator. The Care Coordinator is the individual who shepherds an individual through the eligibility evaluation process, assists in establishing the level of care needs, who identifies of the members of the individual's support team, convenes meetings of the support team to develop a support plan that obtains the approval of the state Division of Senior and Disability Services (DHSS/SDS), and then monitors the performance of these plans and whether they continue to satisfy the needs of the client in the year the plan is in place.

Throughout the COVID-19 period, we have experienced major turnover in the number of Care Coordinators and program staff in the Anchorage office. Continuity in care coordination is one of the key aspects in building the relationships and knowledge regarding care recipients, their needs, the changes in their circumstances, whether this support plan continues to satisfy their needs. An experienced care coordinator can manage on average 25 clients and do it effectively. A new care coordinator requires certification and can work with a certified care coordinator on some aspects of the role until they obtain their own certification.

During since COVID-19 arrived in 2020, Anchorage CCRA has seen 80% of its experienced care coordinators step out of the workplace, move to non-care coordination positions, sought part time work as they addressed childcare needs among other things. During this period, ARA offered retention bonuses to staff, increased salaries by 2.5% to offset inflation, absorbed a 16% increase in the cost of health insurance so that staff did not face a higher proportion of their share of costs, a new provider network or limits in the range or extent of coverage available.

Now, with inflation further eroding the earning power of our staff, we are concerned that we will not be able to retain our Anchorage care coordination department. We are proposing an 5% inflation adjustment for the staff working in care coordination. We think this will be necessary for us to retain capacity in supporting these children, these families, and these seniors.

Cost Calculus:

At this time, the total ARA staff (line and admin, with the exception of the executive director) number 13. Their hourly wages, in aggregate, are \$315.78 per hour. A 5% increase would elevate that aggregate hourly wage to \$331.31. Over the course of the 18 months of this proposal, the difference in wages is \$63,471.78.

In addition, ARA is requesting a small retention bonus to be paid to current Anchorage care coordination staff (\$500) payable eight months into the period that ARPA funding is available. ( $\$500 \times 13 = \$6,500$ )

Our total request is: \$69,971.78

  
Respectfully Submitted,

Pamela R. Kelley  
Executive Director  
Alzheimer's Resource of Alaska

<b>ARPA Funding Proposal from:</b> American Legion Muldoon Post #29, Inc		
<b>For:</b> American Legion Muldoon Post #29 Americans With Disabilities Act (ADA) Upgrade <b>Amount Requested:</b> \$500,000		
<b>Total Budget:</b> \$750,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$200,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Project is set in Four Phases: 1. Upgrade building electrical and expand building size. Pave parking lot. (completed) 2. ADA upgrades expanding from 2 ADA compliant restrooms to four. Includes major plumbing work. 3. Get ADA access to second floor by adding elevator or lift. 4. Refurbish upstairs meeting room. Add another ADA compliant restroom. Add deck with door from meeting room.		
<b>Meets Guiding Principles:</b> Muldoon Post #29 purposes include providing for veterans, their veterans and community. We provide a multitude of services to the community, including projects like Christmas baskets for over 30 years to needy east side families with support from elementary school nurses, also put on a free Thanksgiving dinner. We hold a bike safety day for children in the area with fire department involvement that includes tune-ups and some new bikes. We provide a venue for Bartlett high sports, JBER groups, and other organizations that include car washes, spaghetti feeds, raffles, etc. We support boys and girls state camp for teaching government. We collect clothing for the needy and have a back-to-school Supplies drive, we host functions for veterans and non-veterans, including celebrations of life, birthday and graduation celebrations, US Coast Guard certification classes, and even painting classes. These events may be going on both up and down. We also support the NECC Spirit of Muldoon Picnic. <b>(feasible)</b>		
<b>Expected Outcomes:</b> Northeast Anchorage with thousands of people is one of the most diverse populations in Alaska. The east side is also home to a large number of lower income level citizens. Many live in apartments with little or no meeting spaces. Our American Legion receives weekly requests from all parts of the community because we offer our facilities at very low cost. A completed project will increase facility size and accessibility. This project will significantly enhance our response to community requests for involvement. We already hold scores of events yearly. We look forward to even more.		
<b>Project Detail:</b> Initial project shown in attachment has three areas: a. consists of removing existing bathrooms & storage room for construction of two restrooms, each with ADA stalls and additional fixtures. b. Area of work "B" consists of removal of approximately 20 feet of existing exterior wall to be replaced with new beam and supporting members. c. Area of work "c" consists of removal of an exterior door, infill opening with similar materials to adjacent surfaces and a "ramp" to bridge height difference of finished floor between new wall opening. NOT pictured in attachment: Provide access to second floor by elevator (lift) includes providing outside construction on south side of building. Opening outside wall and placing access door. Upgrading current bathroom and adding one ADA restroom. Building deck on existing supported roof with access door to deck from meeting room, adding additional meeting space in good weather.		
<b>Contact Name:</b> charles boring	<b>Phone:</b> N/A	<b>Email:</b> charles.boring8@gmail.com

boys & girls state, An educational one week  
program teaching government organization. on site

<b>ARPA Funding Proposal from:</b> American Legion Spenard Post #28		
<b>For:</b> Post 28 Improvements	<b>Amount Requested:</b> \$64,000	
<b>Total Budget:</b> \$64,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$48,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> This project is funded would go towards maintaining the operability of the post through improvements in renovations of the generator/electrical system, drainage systems, and bathroom facilities. This post serves its veteran community and the surrounding area through available community meeting spaces and services for veterans. These improvements would go towards maintaining the viability of the property and continued space availability to the community at large.		
<b>Meets Guiding Principles:</b> Approval of this project will mean that post 28 will be better positioned to help the economic strength of its community by being a more attractive destination. This post was just recently the hosting post for the annual state convention for the American Legion and was able to bring dollars into the local economy from all over the state of Alaska, these improvements will guarantee the Post's viability in hosting future similar events in our community. Post 28 has always served its community and made itself available in the event of emergencies. In the past the post has functioned as an emergency shelter and has a generator 2 maintain viability in the event of a disaster. Post 28 intends to renew this commitment through the application of grant funds. <b>(feasible)</b>		
<b>Expected Outcomes:</b> The combined membership of our organization numbers over 900. This number does not include the immediate family members of these members who also benefit from the facilities provided. Strengthening the stability of the facility will ensure we can serve them for years to come.		
<b>Project Detail:</b> If awarded full funding, Post 28 intends to update and renovate the bathroom facilities (sinks/toilets/urinals) to a touchless setup, helping to inhibit the spread of contagion and encouraging better hygiene, replace two failing floor drains, and recommission the emergency generator after replacing the aged, non-code transfer switch with an industry standard system.		
<b>Contact Name:</b> Michael Hayward	<b>Phone:</b> N/A	<b>Email:</b> haywardmj@gmail.com

<b>ARPA Funding Proposal from:</b> Anchorage Coalition to End Homelessness		
<b>For:</b> Homeless Management Information System (HMIS) Support		<b>Amount Requested:</b> \$350,000
<b>Total Budget:</b> \$1,100,000	<b>In-Hand:</b> \$469,993	<b>Requested, Not In-Hand:</b> \$280,007
<b>Minimum:</b> \$200,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Investment in HMIS is a necessity. The COVID-19 pandemic and economic crisis increased the need for coordinated services and programs. Accurate, timely, and complete HMIS data provides a clear understanding of homelessness within the MOA, allowing data-informed decisions at the project and system levels. This request supports the community's HMIS which is providing the data driving the mass care exit strategy. HMIS benefits equity through the collaborative use of data, leverages funding for coordinated services, and supports additional programming at new post-facilitation shelter facilities.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b>-Anchorage citizens who are experiencing sheltered and unsheltered homelessness are one of the community's most vulnerable populations and have been disproportionately impacted by the COVID-19 crisis. They experience higher rates of infection and poorer outcomes if infected. <b>Geography</b>-Reducing homelessness positively impacts every neighborhood in Anchorage. <b>Alignment</b>- HMIS data is required to fund the homeless response system. With a goal of Functional Zero within 2 years, data is critical. The decrease of the new low barrier shelter to 150 requires increased system tracking and referrals. <b>Feasibility</b>-The full funding requested will support HMIS through 12/2024; the minimum request is for one year. <b>Informed</b>-HMIS is the information repository that provides the most recent data on homelessness in the MOA, uses national best practices, and meets HUD-mandated system performance measures. <b>Equity</b>-HMIS provides the data to allow us to find the equity gaps so we can address them.</p>		
<p><b>Expected Outcomes:</b> Since March 2020, 6009 individuals accessed emergency shelters in the MOA. Compared to April 2021, 600 fewer people are now touching the system per month. The facilitation team has identified a need for 900 shelter beds. More than 100 people are being housed every month. Statistical information on those experiencing homelessness is required to measure the results of all efforts in the Anchored Home plan. Accurate data leads to better decisions and improved system performance. The homelessness environment is dynamic with inflow and outflow happening continuously and simultaneously. The need for and success of work done to provide stable, long-term housing for our neighbors is evaluated using data that lives in HMIS. A successful housing program impacts not only those who are homeless, but also friends and family, downtown businesses, midtown shoppers, individuals who use our parks and drive on our roads, and every other person who visits, works, plays, and lives in this community.</p>		
<p><b>Project Detail:</b> The benefit of quality HMIS data goes beyond meeting funder requirements. System-wide HMIS data can be used to demonstrate a lack of needed services and to track our progress towards ending homelessness, both of which would be nearly impossible if all service and housing organizations worked independently. Much of the federal funding for programs addressing the COVID-19 pandemic and its economic impacts continues through 2023 and 2024. This increased funding and the programs it supports require data collection if Anchorage is to make the best use of the activities made possible by this once-in-a-lifetime injection of resources. The value of investing in HMIS is demonstrated by the fact that multiple entities - federal, state, municipal, and private - support the work. This braided funding epitomizes the benefits of collaboration and meets the expectation that all impacted entities participate in HMIS funding. The cost of data services has doubled with the expansion of programs, the complexity of the data needs, the increase in partner organizations, users, and training, the need for reporting, and inflation. If the Anchorage community is going to make progress toward Functional Zero, and make homelessness rare, brief, and one-time, we will need to be able to analyze and use the data that is cooperatively entered and maintained in the HMIS. Investing in HMIS allows the entire Homeless Prevention &amp; Response System to access good data.</p>		
<p><b>Project Timeline:</b> The project timeline for the requested amount of \$350,000 will pay for contracted services and the administration of the contract for a term of <b>January 1, 2023, through December 31, 2024</b>. Funding the minimum amount requested of \$200,000 will pay for a project term of one year.</p>		

## Anchorage Coalition to End Homelessness

**Project Partners:** In HMIS, our project partners include every organization and agency that receives funding from HUD or from any other homelessness prevention and response governmental or private funder. Accurate, current, and clear data from HMIS is needed to inform the housing and homeless service decisions made by the Municipality and the Assembly. Best practices require that direct-service organizations serving those who are homeless or at risk of becoming homeless make programming decisions based on data. When partner organizations apply for funding, when a member of the Homeless Prevention and Response System (HPRS) is asked to prove the success of their program, or when the Continuum of Care (CoC) submits proposals and reports to HUD, they all use HMIS data.

**Number Helped:** There are currently 26 Anchorage-based organizations managing 134 projects in HMIS. They provide services for the approximately 3,000 people in any given month who touch the Homeless Prevention and Response System (HPRS) in our community. HMIS data helps not only those who are setting policy and budgets, but also those who are served by the Anchorage HPRS.

**Recent Example of Success for Organization:** ACEH, along with the HUD Disaster TA team, identified that there were inequities in our CoC's system. Vulnerable populations were entering into homelessness and experiencing disparate outcomes as compared to other demographics. We were able to use data from HMIS to show our partners that more BIPOC people and those who identify as LGBTQ+ were entering homelessness than were leaving the system with permanent housing. BIPOC people and those who identify as LGBTQ+ are more likely to be disproportionately affected by COVID-19. ACEH implemented a revised coordinated entry policy based on an emergency prioritization of people who were more likely to be disproportionately affected by COVID-19. This emergency prioritization will expire, but the CoC will be able to use lessons learned to apply to the non-emergency continuation of equitable systems analysis. HMIS data will track the MOA's progress to Functional Zero.

**Time in Operation:** ACEH began in 2004 as a grassroots collaboration between homeless service providers who saw a need for strategy in response to homelessness. ACEH has grown in partnership with the larger community, expanding its member base to include individuals and organizations across the city. ACEH brings community members, businesses, and providers together with the shared goal of solving homelessness. ACEH serves as the HUD Continuum of Care (CoC) lead agency and collaborative applicant for the entire Homeless Prevention and Response System (HPRS) in the Municipality. ACEH also serves as the lead agency for the Homeless Management Information System (HMIS) which supports HPRS member organizations' data needs.

**Contact Name:** Julie Frizzell

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HMIS Line Item Budget		
Organization Name: Anchorage Coalition to End Homelessness		
Project Name: Homeless Management Information System		
Category	Description	Amount Requested
Contractual	ICA is the contracted system administrator for the Anchorage CoC information system. The request is for 2 years of partial funding.	\$ 330,000.00
Supplies		
Equipment		
Outreach and Marketing		
Administration/Indirect	2 years of contract administration	\$ 20,000.00
Other		
	<b>Total</b>	<b>\$ 350,000.00</b>

HMIS Full Project Budget			
Organization Name: Anchorage Coalition to End Homelessness			
Project Name: Homeless Management Information System			
Year	Funder	Amount	Expected Total Budget
Year 1	January 2023-December 2023		\$ 550,000
	Municipality of Anchorage - requested	\$200,000	
	HUD - secured	\$175,994	
	AHFC - secured	\$43,999	
	Rasmuson - requested	\$100,000	
	Providence - secured	\$30,007	
Year 2	January 2024-December 2024		\$ 550,000
	Municipality of Anchorage - requested	\$150,000	
	HUD - anticipated	\$175,994	
	AHFC - anticipated	\$43,999	
	Rasmuson - unsecured	\$100,000	
	Providence - unsecured	\$80,007	
	<b>Total</b>		<b>\$ 1,100,000</b>

**ARPA Funding Proposal from:** Anchorage Coalition to End Homelessness

**For:** Housing Transition Coordinator (HTC) and Flexible Housing Navigation Funds

**Amount Requested:** \$230,000

**Total Budget:** \$250,000

**In-Hand:** \$0

**Requested, Not In-Hand:** \$20,000

**Minimum:** \$210,000

**Project Type:** Program

**Entity Sector:** Nonprofit

**Assembly Priority Area:** Housing

**Project Description:** The Housing Transition Coordinator (HTC) has been identified as a missing resource in the community. The HTC works with service providers; facilitates meetings with landlords, case managers, and clients; supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments. Flexible bridge funding is needed to navigate barriers to housing and offer solutions that don't fit into other funding streams such as transportation, and fees for ID cards, SSN cards, birth certificates, and rental applications.

**Meets Guiding Principles:** **Need-** Meeting the goal of Functional Zero requires aggressive housing. The decrease in the size of the new low barrier shelter increases the urgency. This position is fundamental to the 'navigation' in Navigation Center. **Geography-**Reducing homelessness positively impacts every neighborhood in the community. Navigation to housing spreads the impact of care for people experiencing homelessness throughout the city. **Alignment-**Allows for opportunities to assist by leveraging other resources, including programs such as ESG-CV, Emergency Housing Vouchers, and Emergency Rental Assistance. **Feasibility-**This request will support the program through 12/2024, aligning with the 2-year Functional Zero goal. Informed-This service gap was identified as essential to the continuation and success of the housing push towards Functional Zero within two years. **Equity-**People experiencing homelessness in the MOA are disproportionately people of color; equity can be addressed through individualized assistance

**Expected Outcomes:** ACEH will house 300 more people during the two years of this program. In just the last 30 days, the HTC has helped 25 people find permanent, stable housing. During the current housing push, situations have arisen that are difficult to overcome with existing funding restrictions. We will assist our partners in streamlining their case management by liaising between all relevant parties and overseeing the process for individuals who may have more barriers to overcome and are more difficult to house. The individualized assistance offered by this project will result in more people accessing stable, long-term housing, a guiding principle of Anchored Home. Navigation funds will increase the success of the project. This program will use flexible funding to respond to the negative impacts of the pandemic on households, especially those who have been disproportionately impacted. The impact of reducing homelessness will be felt by every person who visits, works, plays, and lives in Anchorage.

**Project Detail:** This project is all about problem-solving. The HTC has increased the rate of individuals successfully achieving housing by 100% for those who do not have case management and by 35% for those who do have case managers by providing housing navigation services. This project aims to make the best use of everyone's time and resources while continuing the momentum of the housing surge and the mass care exit plan. The HTC will provide connections to housing resources and case management. They will develop housing plans, troubleshoot housing issues, connect people to case management resources, and assist clients to become document ready for obtaining housing. Many programs will assist clients with acquiring additional documents after they have entered their program but gathering required documentation to determine eligibility can be daunting for those experiencing homelessness. Positioning the HTC in this lane of work leverages the time of community case managers by encouraging people to attend scheduled appointments with case managers. They will support collaborative efforts to assist households in shelters and transitional housing, identifying solutions that require flexible navigation funding support and lead to stable, permanent housing. Flexible housing navigation funding is needed. The ability to deploy this funding keeps the housing process moving smoothly and increases program success. Extending this work through 2024 aligns with the Assembly's Functional Zero goal.

**Project Timeline:** The work of the HTC is ongoing. This request will support the project **through 12/2024**, aligning with the 2-year Functional Zero goal. ACEH identified the HTC as a missing resource in the community. The HTC works with service providers; facilitates meetings with landlords, housing providers, case managers, and clients; supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments.

Organization Name: Anchorage Coalition to End Homelessness

Amount Requested: \$230,000

## Anchorage Coalition to End Homelessness

**Project Partners:** Our project partners include every organization and agency that receives funding from HUD or from any other homelessness prevention and response governmental or private funder. Partner organizations also include the Anchorage Continuum of Care (CoC), Municipality of Anchorage, landlords, housing providers, community case management providers, and including direct service providers who are part of the Homeless Prevention and Response System (HPRS) such as Catholic Social Services, Southcentral Foundation, and RurAL CAP. Case conferencing meetings are used to problem solve and collaborate with community partners on ways to remove barriers to help house people faster.

**Number Helped:** ACEH will house 300 more people during the two years of this program. During the mass care exit housing push, the Housing Transition Coordinator (HTC) has already helped 25 people find permanent, stable housing. The HTC will continue collaborating with community partners to facilitate meetings with landlords, case managers, and clients and supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments.

**Recent Example of Success for Organization:** The HTC provided outreach to 85-90% of clients at the Aviator and gathered the information necessary to assess their needs and determine the best avenue for case management. The HTC has increased the rate of individuals successfully achieving housing by 100% for those who do not have case management and by 35% for those who do have case managers by providing housing navigation services. ACEH recently collaborated with 99Plus 1, Inc. and Bean's Café to assist people who were living in transitional housing, to become stably housed. Since April 2022, more than 150 people have received supportive services and timely referrals to stable housing with the assistance of ACEH.

**Time in Operation:** ACEH began in 2004 as a grassroots collaboration between homeless service providers who saw a need for strategy in response to homelessness. ACEH has grown in partnership with the larger community, expanding its member base to include individuals and organizations across the city. ACEH brings community members, businesses, and providers together with the shared goal of solving homelessness. ACEH serves as the HUD Continuum of Care (CoC) lead agency and collaborative applicant for the entire Homeless Prevention and Response System (HPRS) in the Municipality. ACEH also serves as the lead agency for the Homeless Management Information System (HMIS) which supports HPRS member organizations' data needs.

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**Housing Transition Coordinator Budget**  
**Organization Name: Anchorage Coalition to End Homelessness**

**Project Name: Housing Transition Coordinator and Flexible Housing Navigation Funds**

<b>Category</b>	<b>Description</b>	<b>Funder</b>	<b>Amount</b>
Salary & Fringe	1 FTE x 2 years	MOA - ARPA Round 2	\$ 130,000.00
Direct Services	Flex navigation funds requested	MOA - ARPA Round 2	\$ 77,000.00
Direct Services	Flex navigation funds requested	Wells Fargo Impact Grant	\$ 20,000.00
Adminstration/Indirect	10% of grant amount	MOA - ARPA Round 2	\$ 23,000.00
Total for 2 year project			\$ 250,000.00

<b>ARPA Funding Proposal from:</b> Anchorage Coalition to End Homelessness		
<b>For:</b> Systems Improvement Administrator (SA)-Homeless Coordinated Entry-Two Years		
<b>Amount Requested:</b> \$242,000		
<b>Total Budget:</b> \$250,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$242,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> The SA is essential in identifying and resolving gaps and bottlenecks in the system during the housing surge and future housing efforts. The SA collaborates with the administration, the Assembly, HUD, and other CoC partners, providing technical expertise and data, eliminating redundancies, and streamlining processes across the system. During weekly case conferencing the SA coordinates with the Landlord Housing Partnership to access units and has housed 21 individuals through ADRC. Through this work, more than 150 people have received supportive services and timely referrals to stable housing.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b>-This position is funded through 12/31/22 with ARPA 1. The necessity for the SA work has increased as Anchorage exits from mass care, creates a navigation system, and moves toward Functional Zero. <b>Geography</b>-Widespread community impact through stable, long-term housing. Persons experiencing homelessness are part of the entire community <b>Alignment</b>-Fundamental to the success of the Anchored Home plan, works with partners and funders to address gaps and maintain best practices to improve processes and funding streams <b>Feasibility</b>-The past year has shown the benefit of having an SA. The work has positioned Anchorage to realistically expect to achieve Functional Zero within two years <b>Informed</b>-Continued community engagement and collaboration with partners and funders to reduce barriers to permanent, client-centered housing solutions <b>Equity</b>-COVID-19 spotlighted the need to focus on addressing inequities in the MOA homeless population through systems improvement and streamlined processes</p>		
<p><b>Expected Outcomes:</b> ACEH expects that 300 additional persons experiencing homelessness will be housed by the end of 2024. Since March 30, 150 people have been housed, referred to a stabilization program, or self-resolved because of SA work in non-congregate shelters. The SA will engage with community partners to find solutions for the prevention of homelessness, an important component in reaching Functional Zero. As the convener of the Homeless Prevention and Response System, working cooperatively with our partners, ACEH will provide long-term commitments that will have lasting impacts on housing stability in the community. ACEH is also the lead applicant in applying for HUD Continuum of Care funds for the community and is committed to working to reach the Assembly's goal of Functional Zero through community partnerships using Coordinated Entry (CE) and a Housing First approach. ACEH uses both the Built for Zero dashboard and data in the Homeless Management Information System to track and report outcomes.</p>		
<p><b>Project Detail:</b> ACEH plays an essential role as the conduit for the Coordinated Entry (CE) system, the process through which people experiencing or at risk of experiencing homelessness can access the crisis response system in a way that quickly connects them to appropriate stable, long-term housing solutions and services within the community. The SA provides strategic leadership for the CE and the Homeless Management Information System (HMIS) and liaises with and convenes partners and stakeholders to identify gaps and inequities and collaborate on solutions. The work of the SA has gained momentum in the last year and continues to address current and historical inequities by improving the case conferencing processes and increasing connectivity to resources for people experiencing homelessness and thereby decreasing the amount of time individuals must wait to become housed. Overcoming the challenges and impacts presented by COVID-19 in housing clients has been hugely successful with the help of the SA to direct the focus of leveraging resources and connecting stakeholders with relevant information. The SA created a new process to track 300 individuals during the housing surge. The SA operates at the systems and processes level to optimize collaborative efforts in partnership with every entity, agency, and organization involved in the Homeless Prevention and Response System. This allows for more effective and efficient work throughout the community.</p>		
<b>Contact Name:</b> Julie Frizzell	<b>Phone:</b> N/A	<b>Email:</b> jfrizzell@aceh.org

<b><u>ARPA Funding Proposal from:</u></b> Anchorage Community Development Authority		
<b><u>For:</u></b> ACDA 3-Tiered Project Request: Development & Parking		<b><u>Amount Requested:</u></b> \$5,975,561
<b><u>Total Budget:</u></b> \$5,975,561	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$5,975,561	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Government	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> ACDA losses for the years 2020 & 2021 as a result of COVID totaled \$4,443,829. These losses had a direct economic impact on the ability of ACDA to meet its contractual obligation. Structural repairs for the 5th & B, 6th & H, and 7th & G parking garages were scheduled for 2020-2027. The capital budget expenditure for 2020 and 2021 was removed due to the COVID economic revenue impact on ACDA. Video surveillance cameras were on budget and then removed due to the economic impact of COVID 19. The stalled capital project has now become a high priority due to safety issues in downtown Anchorage.		
<b><u>Meets Guiding Principles:</u></b> 1. ACDA will need to be financially healthy in order to bond future development projects for the Municipality, enter into redevelopment projects, and increase housing for the Municipality or building purchases that support the Municipality and continue providing its MESA payment to the Municipality. 2. ACDA will need to be financially healthy in order to provide in-kind donations and cash donations to non-profits. 3. EasyPark will need to be financially healthy in order to keep daily and monthly parking costs below market value, continue its discounted parking programs, create new parking programs to support development, invest in safety equipment to encourage use of its parking garages, and maintain the longevity of its parking garages.		
<b><u>Expected Outcomes:</u></b> see attached pdf		
<b><u>Project Detail:</u></b> see attached pdf		
<b><u>Contact Name:</u></b> Mike Robbins	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> mrobbins@acda.net



ACDA's 3-tiered project request will meet the Assembly's guiding principles for ARPA funds in the following ways for Economic Development, Spur Development, Provide Public Safety, Invest in Infrastructure to Attract Businesses, and Neighborhood Challenges (Downtown):

- **Economic Development & Spur Development** - ACDA will need to be financially healthy in order to bond future development projects for the Municipality, enter into redevelopment projects, and increase housing for the Municipality or building purchases that support the Municipality.
- **Neighborhood Challenges** - ACDA will need to be financially healthy in order to provide in-kind donations and cash donations, such as the Anchorage Downtown Partnership, which supports the clean, safe, and vital programs in downtown Anchorage. ACDA is one of the largest cash and in-kind donors to ADP. For 2021, we contributed \$76,588.
- **Economic Development** - ACDA will need to be financially healthy in order to continue providing its MESA payment to MOA. ACDA's annual MESA payment is approximately \$700,000 per year. This investment back into the City supports city services.
- **Neighborhood Challenges & Economic Development** - EasyPark will need to be financially healthy in order to keep daily and monthly parking costs below market value, which encourages businesses and workers to be in downtown Anchorage.
- **Neighborhood Challenges & Economic Development** - EasyPark will need to be financially healthy in order to continue its Downtown Employee Discount Program which allows a 70% discount on monthly permit parking for those who make less than \$35,000 a year. This program also supports the increased summer part-time hire in downtown Anchorage. Approximately 1,200 lower-income workers would be affected.
- **Neighborhood Challenges & Economic Development** - EasyPark will need to be financially healthy in order to create new discounted parking programs to encourage residents to live downtown. This type of program will need to be created to encourage increased housing in downtown Anchorage which will support the Downtown Plan and 2040 long-range plan for the Municipality.
- **Invest in Infrastructure to Attract Businesses** - EasyPark needs to reinvest back into its 3 parking garages to maintain its longevity for another 20 years. At \$64,000 per space to build a new parking garage in downtown Anchorage, replacing the 5<sup>th</sup> & B parking garage for example would cost the taxpayers \$65,920,000.
- **Provide Public Safety** - EasyPark needs to increase its video surveillance in all of its parking garages to increase safety for its downtown workers and daily parkers. Taking this step will increase preventative safety and in the end, will save ACDA thousands of dollars in security costs and encourage the use of the parking garage.

Project Name	Estimated Project Cost	Project Description & Benefit	Estimated Spending Schedule of the Total Project Cost				
			2022	2023	2024	2024	2026
<b>Structural Repairs</b>	\$3,444,732	Structural repairs for the 5th & B, 6th & H, and 7th & G parking garages were scheduled for 2020-2027. The capital budget expenditure for 2020 and 2021 was removed and/or not started due to the COVID economic revenue impact on ACDA. These projects were identified by a certified engineer to address safety issues in the stairwells that have been experiencing slips, trips, and falls as well as concrete repairs that are needed to increase the longevity of the parking garages. These parking garages support parking for the majority of downtown workers, including lower-income workers who qualify for a downtown employee discount.		\$811,200	\$843,648	\$877,394	\$912,490
<b>Video Surveillance</b>	\$87,000	Video surveillance cameras were on the 2020 budget and then removed due to the economic impact of COVID 19. Due to COVID 19, staff was laid off and our security contract was reduced by 35%. The stalled capital project has now become a high priority due to a substantial increase in human waste, facility damage caused by the homeless, and a substantial uptick in homeless traffic in and around all of our garage facilities. Video surveillance will be increased in the garage stairwells, and elevator lobbies to address the need for public safety and enable our security to quickly go to specific locations to prevent violent crime, drug usage, and destruction of property. Increasing our video surveillance will also enable our Dispatch Center to monitor additional locations to prevent drug overdoses, suicide, and bodily harm to the public, staff, security, or our contractors.	\$87,000				
<b>Revenue Loss</b>	\$2,443,829	ACDA losses for the years 2020 & 2021 as a result of COVID totaled \$4,443,829. These losses had a direct economic impact on the ability of ACDA to meet its contractual obligation of support for a downtown housing project. EasyPark had to delay \$1,755,465 in much-needed capital improvements to keep our parking garages safe. ACDA was forced to lay off its staff and reduce its garage security by 35%. ACDA could not qualify for PPP money.	\$2,443,829				

Project Name	Project Type	Estimated Project Cost	Project Description & Benefit	Estimated Spending Schedule of the Total Project Cost				
				2022	2023	2024	2024	2026
<b>Structural Repairs</b>	Capital Expenditure	\$3,444,732	Structural repairs for the 5th & B, 6th & H, and 7th & G parking garages were scheduled for 2020-2027. The capital budget expenditure for 2020 and 2021 were removed and/or not started due to the COVID economic revenue impact on ACDA. These projects were identified by a certified engineer to address safety issues in the stairwells that have been experiencing slip, trip and falls as well as concrete repairs that are needed to increase longevity of the parking garages. These parking garages support parking for the majority of downtown workers, including lower income workers who qualify for a downtown employee discount.		\$811,200	\$843,648	\$877,394	\$912,490
<b>Video Surveillance</b>	Capital Expenditure	\$87,000	Video surveillance cameras were on the 2020 budget and then removed due to the economic impact of COVID 19. Due to COVID 19, staff were laid off and our security contract was reduced by 35%. The stalled capital project has now become a high priority due to a substantial increase of human waste, facility damage caused by the homeless, and a substantial uptick of homeless traffic in and around all of our garage facilities. Video surveillance will be increased in the garage stairwells, elevator lobbies to address the need of public safety and enable our security to quickly go to specific locations to prevent violent crime, drug usage, and destruction of property. Increasing our video surveillance will also enable our Dispatch Center to monitor additional locations to prevent drug overdoses, suicide, bodily harm to the public, staff, security, or our contractors.	\$87,000				
<b>Funding Totals</b>		<b>\$3,531,732</b>		<b>\$87,000</b>	<b>\$811,200</b>	<b>\$843,648</b>	<b>\$877,394</b>	<b>\$912,490</b>

**NOTE: Revenue Loss has been removed. Request was for \$2,443,829**

March 9, 2022

## HISTORY OF ENGINEERING SERVICES

### Condition Assessment Reports (all ramps)

Arnold & O'Sheridan Engineering

- 1991 by Gunnar Malm
- 1992 by Gunnar Malm
- 1993 by Gunnar Malm

Gunnar Malm & Associates (GMA):

- 1995 by Gunnar Malm
- 1999 by Gunnar Malm
- 2002 by Gunnar Malm & Ron Bernhagen
- 2013 by Ron Bernhagen

### Construction Projects

- 2015 (RFP 2015-01) for 5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup> Avenue Parking Structures
  - \$2.083M construction costs
  - Design & Construction Administration by Ron Bernhagen with BBFM (GMA #214062)
- 2016 (change order to RFP 2015-01) for 5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup> Avenue Parking Structures
  - \$1.532M construction costs
  - Design & Construction Administration by Ron Bernhagen With BBFM (GMA #215032)

### Condition Assessment Report

- 2016 by Ron Bernhagen (JC Penney Parking Structure)

### Construction Projects

- 2017 (RFP 2017-01) for 5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup> Avenue Parking Structures
  - \$1.518M construction costs
  - Design & Construction Administration by Ron Bernhagen with BBFM (GMA #216038)

## PE Acquires GMA Engineers 11/2017

### Maintenance Construction Projects

- 2018 (change order to RFP 2017-01) for 5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup> Avenue Parking Structures
  - \$661K construction costs
  - Design & Construction Administration by Ron Bernhagen with BBFM (PE #17548)

### Master Plan

- 2019 by Ron Bernhagen (PE #19093)

### Partail Design of Project

- 2020 for 6<sup>th</sup> & 7<sup>th</sup> Avenue Parking Structures
  - Project Terminated by ACDA while in design
  - Design by Ron Bernhagen (PE #20350)

**PARKING STRUCTURE CONDITION ASSESSMENT FOR 6th & B 6th & G and 7th STREET GARAGES**

May 26, 2020

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
<b>RESTORATION</b>										
<b>ACDA GARAGES - 10 YEAR RESTORATION</b>										
<b>7th &amp; G Street Garage</b>	\$750,000									
Sealant & Slab Repairs (Levels 2 & 3) - Completed										
No Work Performed in 2019		\$750,000								
<b>Miscellaneous Work Contracted by ACDA</b>			\$811,200							
Stairwell Door & Frame Replacements										
Stair Tread Pan & Riser Replacements										
Stair Tread Pin & Riser Replacements										
Subdeck Replacement at East Entry & West Exit										
Stairwell Door & Frame Replacements										
<b>6th &amp; B Street Garage</b>				\$843,548						
No Work										
Helix Membrane Re-coating & Miscellaneous Membrane Work										
Level 4 Slab Sealant & Concrete Repair										
SE Stair Tower - Total Stair Landing & Framing Replacement										
<b>5th &amp; B Street Garage</b>					\$877,394					
Silane Re-application Levels 2										
Epoxy Header / Stair Flood Coat to Worn Slab Surfaces Levels 02 - 04										
No Work										
SW Stair Tower - Total Stair Landing & Framing Replacement										
<b>5th &amp; B Street Garage</b>						\$912,490				
Silane Re-application Levels 03 - 05										
<b>6th &amp; H Street Garage</b>										
Silane Re-application Level 3										
<b>7th &amp; G Street Garage</b>										
NW Stair Tower - Total Stair Landing & Framing Replacement										
Future Work - Undefined							\$946,989			
Future Work - Undefined								\$985,949		
Future Work - Undefined									\$1,026,427	
Future Work - Undefined										\$1,067,484
<b>RESTORATION Yearly Sub-Totals (Adjusted Annually @ 4% Inflation)</b>	\$750,000	\$750,000	\$811,200	\$843,548	\$877,394	\$912,490	\$946,989	\$985,949	\$1,026,427	\$1,067,484
<b>RESTORATION Total</b>										\$9,004,580
<b>MAINTENANCE</b>										
Annual Washdown & Sweeping										
Snow Removal										
<b>Maintenance Sub-Totals</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

GENERAL NOTES:  
1 Inflation is calculated and included at 4% annually

### Video Surveillance

Description	Cost
360 degree cameras, licenses, shipping, switches, configuration	\$53,770.00
Towers/Servers, shipping, configuration	\$33,230.00
<b>Total</b>	<b>\$87,000.00</b>



anchorage  
community  
development  
authority

ACDA's has revised its 3-tiered project request. The "Revenue Loss" section of \$2,443,829, has been removed as this was a revenue loss replacement and not a "project" that the Assembly desires. Total project cost has now been changed to \$3,531,732.

### **Structural Repairs**

ACDA's parking garages (5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup>) provide 2,181 parking spaces in downtown Anchorage.

If future development occurs in downtown Anchorage, parking garages will be highly desired vs. surface parking lots.

It is critical that the public parking garages are repaired to maintain their longevity for another expected 20+ years. ACDA began a concrete restoration project in the year 2015-2018. No work was performed in 2019. Work was slated to start during the year 2020.

The project will be concentrating on replacing the stairwells and addressing door framing.

Pictures are attached.

### **Video Surveillance**

Presenting two stories to fully understand the importance of cameras in parking garages.

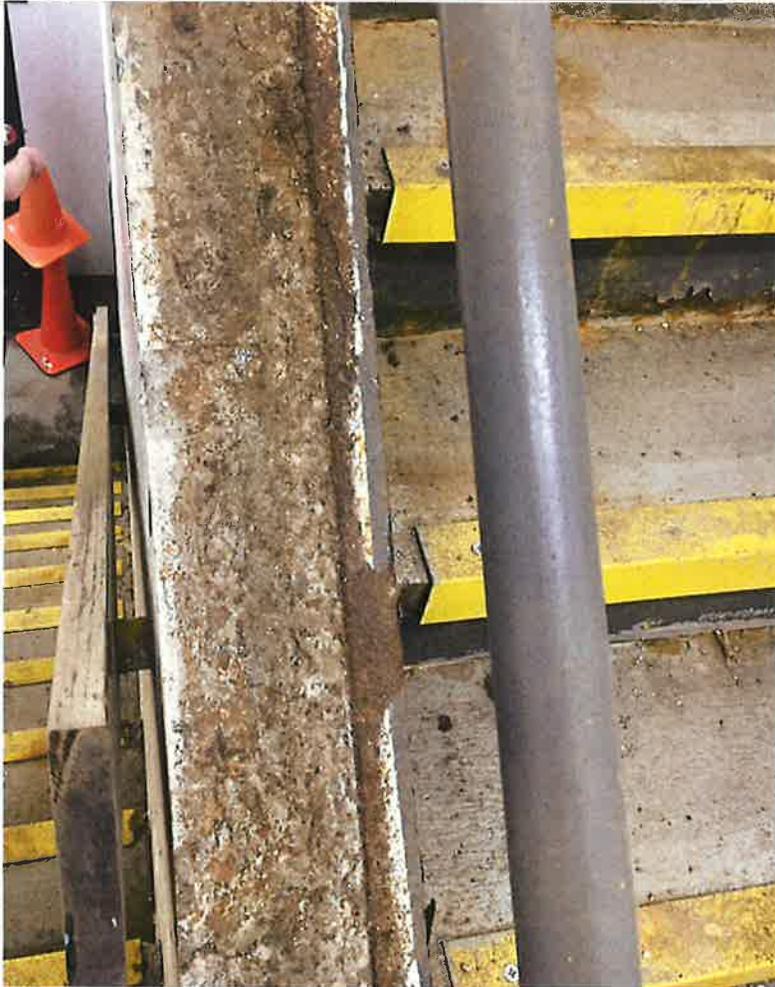
During 2021, a female attempted to jump off the roof of the parking garage. Due to the cameras on the rooftop, we were able to monitor her and send aid immediately to convince her not to jump and make the connection to social services to assist her going forward.

During 2021, a male was on the rooftop with others and it appeared that he needed assistance. Staff went to the location, assisted, and emergency services arrived. Individuals had overdosed and their heart had to be restarted 2 times. Due to everyone's hard work, a life was saved.

Having cameras in place saves lives and oftentimes prevents crime.

Cameras also send a clear message to all, we are being watched and we feel safe.





<b><u>ARPA Funding Proposal from:</u></b> Anchorage Community Development Authority		
<b><u>For:</u></b> JCPenney Garage Redevelopment Project		<b><u>Amount Requested:</u></b> \$4,945,435
<b><u>Total Budget:</u></b> \$4,945,435	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$4,945,435	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Government	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> JCPenney parking garage has substantial damage to the garage that is beyond repair. While plans existed to demolish the parking garage prior to COVID-19, that step did not need to occur until 2025. There have now been more damage to the facility which requires demolition earlier than planned.		
<b><u>Meets Guiding Principles:</u></b> Economic Development, Housing & Healthy Workforce - The JCPenney parking garage is in the center of downtown Anchorage and supports a large sector of workers. A well-planned mixed-use parking structure will help to create a vibrant downtown not be viewed as an eyesore. The new structure would meet the guidelines of structures around Townsquare which would increase lighting in the downtown urban park.		
<b><u>Expected Outcomes:</u></b> The structure would include parking, housing/hotel, and commercial. The Municipality would receive increased property taxes with the redevelopment of 6th & E Street, potential increase in bed tax, additional retail spaces, additional housing for workers. This project would capture "Live, Work, Play"		
<b><u>Project Detail:</u></b> Due to COVID-19, critical infrastructure repairs were delayed at the JCPenney parking garage for 2 years which caused substantial damage to the garage that is beyond repair. While plans existed to demolish the parking garage prior to COVID-19, that step did not need to occur until 2025. There has now been more damage to the facility which requires demolition earlier than planned. The most recent cost estimate for demolition, dated June 20, 2021, is \$3,245,435. The cost to acquire the JCPenney Parking Garage is currently \$1,700,000. Total of both the acquisition and demolition costs is \$4,945,435.		
<b><u>Contact Name:</u></b> Mike Robbins	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> mrobbins@acda.net

<b><u>ARPA Funding Proposal from:</u></b> Anchorage Community Development Authority		
<b><u>For:</u></b> Midtown Neighborhood Plan		<b><u>Amount Requested:</u></b> \$300,000
<b><u>Total Budget:</u></b> \$300,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$300,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Government	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Midtown has been impacted by COVID. Businesses have shut down, safety issues are at an all-time high, and its citizens are at a loss of what can be done. A blueprint plan will be key to rebuilding Midtown. A Neighborhood Plan that identifies the neighborhood profile, vision, strategy/sustainability, key recommendations, improvements, economics, and strategies that will address Midtown's challenges today.		
<b><u>Meets Guiding Principles:</u></b> The creation of Midtown Neighborhood Plan will create the guidelines for the City and be adopted by the Assembly as law that addresses business impact, safety issues, houseless in the community, mental health impact, housing, and infrastructure impact.		
<b><u>Expected Outcomes:</u></b> Midtown is more racially diverse than the Anchorage Bowl overall. Nearly one-half of the population (43 percent) identified themselves as belonging to a racial minority group. Midtown has a lower average median household income than the Anchorage Bowl. A higher percentage of Midtown residents (13 percent) are considered to be in poverty than the Anchorage Bowl (eight percent) overall. The developed Neighborhood Plan will identify key areas to make improvements, i.e. affordable housing, public transportation, workforce housing, etc.		
<b><u>Project Detail:</u></b> A long-range planner and economic agency would be hired to complete the Midtown Neighborhood Plan. The Plan would take 1.5-2 years to complete (Assembly adoption).		
<b><u>Contact Name:</u></b> Mike Robbins	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> mrobbins@acda.net

<b>ARPA Funding Proposal from:</b> Anchorage Community Land Trust		
<b>For:</b> ACLT Commercial Kitchen Incubator		<b>Amount Requested:</b> \$650,000
<b>Total Budget:</b> \$4,250,000	<b>In-Hand:</b> \$2,150,000	<b>Requested, Not In-Hand:</b> \$2,750,000
<b>Minimum:</b> \$500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Funds will match investment in the build-out and operations of a shared commercial kitchen incubator facility. The incubator will house multiple pay-by-the-hour shared commercial kitchen spaces available for rent 24/7 with space for food processing, dry and cold goods storage and on-site retail. The target users are smaller-scale food operations not yet ready for a full-time lease, food trucks, caterers and producers of value-added goods. These businesses will have access to much needed space and will fine-tune their business offerings through experience and ACLT's Set Up Shop program support.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need:</b> Alaska is one of only 10 states without a commercial kitchen incubator for new and small business startups. The facility is a vetted economic development solution. <b>Geography:</b> This facility would be an asset for the entire Anchorage Bowl. <b>Alignment:</b> This facility is a much needed asset that can unlock opportunities for new business and job creation. MOA funds would leverage and match philanthropic dollars. <b>Feasibility:</b> ACLT holds decades of expertise in commercial real estate having redeveloped, owned and operated 10 assets to date and investing, north of \$16,000,000 million in our properties. Our work at the nexus of real estate and business support and technical assistance make ACLT the ideal operator of a commercial kitchen incubator. <b>Informed:</b> ACLT has been studying this issue for nearly 5 years with deep outreach to affected communities and inputs from subject matter experts. <b>Equity:</b> ACLT's programming targets underserved entrepreneur and small business owners.</p>		
<p><b>Expected Outcomes:</b> We expect that between 20 and 30 unique businesses will utilize the commercial kitchen incubator space each year. This means that over the life of the facility, hundreds of small business owners and entrepreneurs will benefit from the space. In turn, these business owners and entrepreneurs will employ hundreds of workers, bring new products to the Anchorage market and create production efficiencies for hot food operators. Additionally, we expect entrepreneurs and small business owners to graduate out of the incubator to own and operate their own restaurant spaces, food trucks and production facilities. This facility will steward the next generation of food businesses in our city and bring to life an incredible opportunity for Anchorage as a 'foodie' town on par with the best in the country. We have incredible talent in Anchorage today and this facility is a 'build from within' strategy to maximize it.</p>		
<p><b>Project Detail:</b> 60% of the clients ACLT serves through our Set Up Shop program operate food-based businesses. Small-scale food-business entrepreneurs in Southcentral Alaska almost all have the same challenge. They can't access kitchen space to develop their value-add goods and expand their product lines and offerings. ACLT will incubate the next generation of food-based businesses in our region, by providing space and wraparound support services for entrepreneurs in a commercial kitchen incubator. Our market research affirms a huge demand for this facility. We've studied models across the country and are confident we can deliver a viable, sustainable space for small business growth and success. We have identified a 5,000 sf space and are in negotiations to secure the site. We are working with a design firm and architect to complete the concept. The site location is in the Spenard neighborhood. Philanthropic partners and other investors have been lined up. MUNI support will fortify our project capital stack and alleviate risk for ACLT. Total build cost is around \$4.25 million. ACLT is assuming responsibility for the operations of the facility. We expect construction to begin in Summer 2023 and operations to follow in early 2024.</p>		
<p><b>Project Timeline:</b> 2019- Travel to existing shared commercial kitchen incubators in other states to learn from other models. 2020- Completion of a feasibility study for the kitchen space with MIT's Urban Planning Dept. 2021- Conducted community survey and engagement of early-stage food businesses and potential kitchen users. Spring 2022- Location identified in Spenard. Began pre-development work with local partners and firms, created first draft operating pro-forma, break even analysis, and floor plans for the facility. Fall 2022- Complete final pro-forma, pre-development and design documents. Winter 2022- Formalize capital campaign/fundraising plan for remaining funds. Fall 2023- Begin construction and build-out. Fall 2024- Begin operations.</p>		

**Project Partners:** ACLT's primary partner in this project is Cook Inlet Housing Authority (CIHA), our long-time organizational partner in neighborhood revitalization since our inception. We plan to utilize an existing facility owned by CIHA to build out and construct the kitchen facility. This will bring down the costs of new construction, while maximizing an underutilized space in Spenard. Together, we have decades of experience partnering on and collectively operating real estate in our neighborhoods' commercial corridors. This project is also supported by the Rasmuson Foundation, the project's first investor and a major partner in its development. We have the support of local, state, and federal legislators, and are partnering with local firms including SALT, Agnew::Beck, and Huddle AK to formalize our pro-forma and design. We are also working with our pipeline of small business clients to tailor the facility to their needs.

**Number Helped:** We expect that approximately 30 unique businesses will utilize the commercial kitchen space annually as we start out, with growth to serve hundreds of small business owners and entrepreneurs long-term. Additionally, we expect entrepreneurs and small business owners that participate to graduate out of the incubator to own and operate their own restaurant spaces, food trucks and production facilities. As they grow, these businesses will become employers and provide job opportunities to hundreds of residents long-term.

**Recent Example of Success for Organization:** Grow North Farm, a partnership with Catholic Social Services, is our urban farm in Mountain View. Located on an ACLT-owned lot on Mountain View Dr, the Farm provides opportunity for early-stage food and agriculture businesses to grow and scale. In addition, 60% of Set Up Shop entrepreneurs operate food-based businesses. Many of these businesses don't have access to sufficient kitchen space to grow and scale, or the ability to secure a food truck on their own. In 2021 ACLT leased a food truck on-site at the Farm as an incubator for early-stage food businesses to practice preparing and selling out of a truck. With ACLT's hands-on support, new food businesses were able to test their product and menus, and grow their sales. As a result, incubator clients did very well through the summer, with sales averaging \$1,000 a night. ACLT has now purchased a food truck as a permanent addition to the Farm, and as a precursor to our shared kitchen facility.

**Time in Operation:** ACLT was founded in 2003 as a neighborhood-based non-profit and for 20 years has been disrupting concentrated poverty by bringing concentrated opportunity and investment to low-income neighborhood commercial corridors in Anchorage. Through a toolkit of real estate, advocacy, improvements to infrastructure, and targeted programming, we create community wealth, local jobs, resident leadership, and economic opportunity for families. ACLT has been a real estate operator and developer for 20 years, having owned and operated 10 different properties in Mountain View, and currently holding 5. These properties resulted in nearly \$70 million invested into the neighborhoods' commercial corridor. 5 years ago, ACLT launched its Set Up Shop small business training program, now serving hundreds of entrepreneurs each year.

**Contact Name:** Kirk Rose

**Phone:** (907) 952-6980

**Email:** [krrose@anchorage.landtrust.org](mailto:krrose@anchorage.landtrust.org)

## Operating ProForma Guide and Assumptions for each Worksheet Tab

### KI Future Operating Assumptions

1. Revenue is based on a minimum of each of three kitchens renting once per day + 1 add-on tenant per storage option. (see green highlighted totals on Revenue Model)
2. Expenses are based on the total square footage of 4500 at Spenard Road + program staffing
3. It does not capture potential trial-tenant income (difficult to estimate)
4. The minimum occupancy falls just short of meeting expenses

### Square Footage

1. Based on interior space of 4,225
2. Accommodates 3 full kitchens, dry storage, cold storage and freezer storage
3. Accommodates office, bathroom, and catering pick-up space.
4. Allows for contingency space for the design phase and/or future program expansion

### Revenue Model

1. Highlights the necessary market rate rentals and occupancy rate for the breakeven, given projected expenses
2. Market rate is \$60/hour per kitchen, add-on storage costs are \$50-75 per tenant.
3. 30-day month, 20 rentable hours per day, leaving up to 4 for deep cleaning or other maintenance needs
4. Rentable blocks are 5 hours; kitchens
5. Minimum rental for all clients is 5 hours
6. A market-rate membership model demonstrates potential revenue at different levels of pre-scheduled commitment, includes some storage
7. Rentable hours and rentable blocks shows each kitchen's capacity
8. Available memberships is provides the potential number of clients served for pre-committed hours each month
9. The maximum, minimum and average monthly revenue provides the range of revenue potential.
10. Breakeven is based on the Minimum Monthly/Annual Revenue (highlighted in Green)
11. Breakeven rounds up to the next 5-hour block of rentals required (tenants may hours to the 5-hour minimum, which may reach B/E)

### Membership Options

1. Program features for 40+ hours/month clients, encourages pre-scheduling
2. Program features for trial/hourly clients

### Equipment

1. Based on fully-equipped commercial kitchen model
2. Final equipment costs will be updated with design completion

## **ACLT ARPA Funding Request: Shared Commercial Kitchen Incubator Detailed Project Budget**

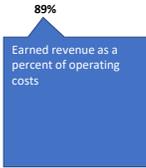
The following pages reflect our latest draft of the ProForma Business Plan for our shared commercial kitchen incubator facility. We will continue to revise the cost and revenue projections based on our full scope of pre-development work that will continue through the fall of 2022. From this work, we will be able to finalize design and construction costs for the full build-out. We anticipate in its current phase that we will need \$2,750,000 for the full build-out and construction of the space, and \$1,750,000 in operations and programmatic funding for the first five start up years.

Total Available Square Footage		4225
Cold Storage	425	
Freezer Storage	400	
Dry Storage	500	
Bathroom	50	
Office	200	
Pick-Up/Take-Out Counter	150	
Member/Tenant Kitchens		
Cook-Prep Kitchen Space #1	500	
Cook-Prep Kitchen Space #2	500	
Bake-Prep Space #5	500	
Contingency Space	500	*can be used for additional temporary dry storage
Contingency Space	500	*can be used for additional temporary dry storage
<b>Total Space Allocated</b>	<b>4225</b>	

		Annual
		Kitchen
		Incubator
Item	Assumptions	Programs

EARNED REVENUE			
Space Rentals			
Cook-Prep Kitchen Space #1	Market Rate Rent	\$	108,000.00
Cook-Prep Kitchen Space #2	Market Rate Rent	\$	108,000.00
Bake-Prep Space #3	Combined Rate	\$	108,000.00
Dry Storage	Add-on for hourly ten.	\$	600.00
Cold Storage	Add-on for hourly ten.	\$	900.00
Freezer Storage Rental	Add-on for hourly ten.	\$	900.00
Subtotal Rentals		\$	326,400.00
Other Program Revenue			
Event Rental		\$0	No current plans
Retail		\$0	No current plans
Subtotal Other Program Revenue		\$0	
<b>Total Earned Revenue</b>		<b>\$326,400</b>	

EXPENSES			
Building (per sqft/mth)	4,500 sqft		
Rent	\$1.40 per sqft/mth	\$	70,980.00
Utilities	\$0.93 per sqft/mth	\$	50,000
Janitorial	\$0.20 per sqft/mth	\$	11,000
Scheduled Deep Cleans	\$0.06 per sqft/mth	\$	3,000
Maintenance	\$0.31 per sqft/mth	\$	17,000
Building Insurance	\$0.17 per sqft/mth	\$	9,000
Umbrella Insurance	\$0.06 per sqft/mth	\$	3,000
Property Tax (nonprofit)	\$0.00 per sqft/mth	\$	0
Subtotal Building	\$1.41 per sqft/mth	\$	163,980.00
Staffing			
Program Director	\$31.25/Hr 1 FTE	\$65,000.00	
Program Assistant / Front Desk: 3-1 \$25/Hr ~ 1 FTE		\$52,000	
Placeholder		\$0	
Subtotal Staffing		\$117,000	
Other Expenses			
Scheduling Software		\$2,388	Food Corridor Professional
Bookkeeping/Accounting		\$20,000	
Program Insurance		\$10,000	Ok for now
Program Permitting Support		\$5,000	Estimated for now
Advertising & Outreach		\$25,000	Kirk: campaign to build awareness
Food Safety Training (Program Manager & Tenants)		\$1,750	JM: Staff and subsidized costs for incubator clients/tenants \$175/person.
Supplies		\$15,000	Estimated
Phone/Internet		\$2,400	
Equipment Maintenance & Replacement		\$4,951	3% of total equipment costs
Subtotal Other Expenses		\$86,489	
<b>Total Expenses</b>		<b>\$367,469</b>	



Annual Hour: 2080

	Hours	Rate (Max)	Annual Min	Annual Max
Business Development/TA Support				
Program Director (5 days, 8am-5pm)	40	\$31.25	50,000	65,000
Program Assistant (5 days, 2pm - 11pm)	40	\$25.00	45,000	52,000
Training Time (Monthly)	2	\$100		

<b>Net Income</b>	<b>(\$41,069)</b>
Deferred maintenance (depreciation over 30 years)	#REF!
Net Income after Depreciation	#REF!

	Annual	Monthly	Daily	% Occupancy Rate
Expenses	\$367,469	\$30,622.43	\$1,020.75	
B/E # of Market Rate Rentals	1440.00	120.00	4.00	33%

Daily Rev Gap  
\$114.09

Assume 30 days/month, 20 hours/day usage, 4 hours cleaning/day  
Assume 5 Hourly Tenants for Add-On Costs

	Market Rate Cost/Hour	Monthly Minimum	Annual Membership
Full Cook/Bake Kitchen Hourly (5-hour min)	\$ 60.00	\$ 300.00	
Membership 40 Hours/Month	\$ 60.00	\$ 2,400.00	\$ 28,800.00
Membership 60 Hours/Month	\$ 60.00	\$ 3,600.00	\$ 43,200.00
Membership 80 Hours/Month	\$ 60.00	\$ 4,800.00	\$ 57,600.00
Add-On: Monthly Dry Storage	\$	\$ 50.00	\$ 600.00
Add-On: Monthly Cold Storage	\$	\$ 75.00	\$ 900.00
Add-On: Monthly Freezer Storage	\$	\$ 75.00	\$ 900.00

One 5-hr rental/day 12

	Monthly Rentable Hours	Monthly Rentable Blocks (5 hrs each)	Daily Rentable Blocks	Available 80-Hour Membership	Available 40-Hour Membership	Max Monthly Market Rate Revenue	Min Monthly Revenue	Min Annual Revenue	Average Monthly Revenue	Average Annual Revenue	
Cook-Prep Kitchen Space #1	600	120	4	7.5	15	\$ 36,000.00	\$ 9,000.00	\$ 108,000.00	\$ 22,500.00	\$ 270,000.00	
Cook-Prep Kitchen Space #2	600	120	4	7.5	15	\$ 36,000.00	\$ 9,000.00	\$ 108,000.00	\$ 22,500.00	\$ 270,000.00	
Bake-Prep Space #3	600	120	4	7.5	15	\$ 36,000.00	\$ 9,000.00	\$ 108,000.00	\$ 22,500.00	\$ 270,000.00	
Add-On: Monthly Dry Storage							\$ 50.00	\$ 600.00	\$ 250.00	\$ 3,000.00	Assume 5 add-on tenants for average
Add-On: Monthly Cold Storage							\$ 75.00	\$ 900.00	\$ 375.00	\$ 4,500.00	Assume 5 add-on tenants for average
Add-On: Monthly Freezer Storage							\$ 75.00	\$ 900.00	\$ 375.00	\$ 4,500.00	Assume 5 add-on tenants for average
<b>TOTAL</b>	<b>1800</b>	<b>360</b>	<b>12</b>	<b>7.5</b>	<b>15</b>	<b>\$ 108,000.00</b>	<b>\$ 27,200.00</b>	<b>\$ 326,400.00</b>	<b>\$ 68,500.00</b>	<b>\$ 822,000.00</b>	
				<b>Annual Total</b>		<b>\$1,296,000.00</b>	<b>\$ 326,400.00</b>	<b>\$ 822,000.00</b>			
				<b>Total Rentals/Day</b>	12		3		7.5		
				<b>Total Rentals/Month</b>			90				
				<b>Average \$/Rental</b>			\$ 302.22				
				<b>B/E Daily</b>			3.38				

## Membership Options

### Monthly Bake/Cook-Prep Kitchen Membership



- 40+ hours booked each month. If limit reached, add pre-paid hours.
- Schedule any kitchen space (5-hour minimum booking time)
- One each free dry storage shelf, cold storage shelf, frozen storage shelf included
- Add extra storage for a fee

### Bake/Cook-Prep Kitchen Hourly Membership



- Minimum monthly usage \$300. If limit reached, add pre-paid hours.
- Schedule any kitchen space (5-hour minimum booking time)
- Storage not included

Note: this is a placeholder for costs related to a total of three kitchens (2 full commercial and 1 full commercial bake kitchen).

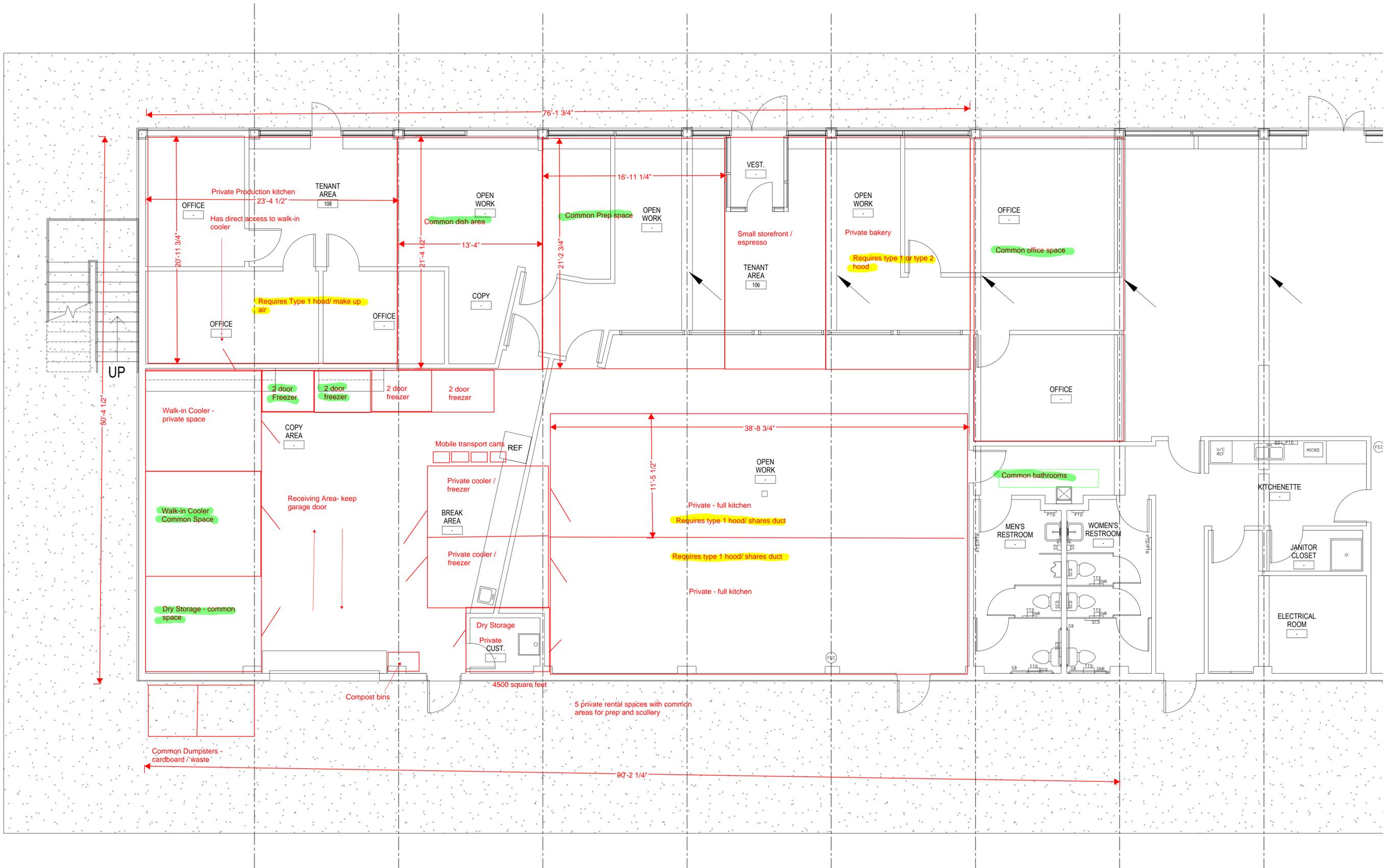
Equipment Costs	Qty	Cost	Total
Exhaust Hood	3	\$ 4,333.00	\$ 12,999.00
Exhaust Fan	3	\$ 1,509.00	\$ 4,527.00
Range, 36" 6 Open Burners	3	\$ 1,850.00	\$ 5,550.00
Range, 24" 4 Open Burners	0	\$ 1,860.00	\$ -
Double Oven	2	\$ 3,000.00	\$ 6,000.00
Gas Countertop Fryer	3	\$ 1,254.00	\$ 3,762.00
Range, Stock Pot, Gas	3	\$ 1,188.00	\$ 3,564.00
Range, parts & Accessories	3	\$ 70.00	\$ 210.00
Griddle Top	3	\$ 553.00	\$ 1,659.00
Salamander Broiler, Gas	3	\$ 1,812.00	\$ 5,436.00
Range Mount Kit	3	\$ 262.00	\$ 786.00
Panini Grill	1	\$ 1,239.00	\$ 1,239.00
Griddle Top	3	\$ 553.00	\$ 1,659.00
Food Pan Warmer	3	\$ 366.00	\$ 1,098.00
Food Pan Warmer Countertop	3	\$ 169.00	\$ 507.00
3-Compartment Sink	3	\$ 593.00	\$ 1,779.00
Hand Sink	3	\$ 176.00	\$ 528.00
Drop-In Sink	3	\$ 280.00	\$ 840.00
Reach-In Freezer	3	\$ 2,208.00	\$ 6,624.00
Sandwich/Salad Prep Table/Refrigerated	2	\$ 2,136.00	\$ 4,272.00
Walk-in Cold Storage	2	\$ 20,000.00	\$ 40,000.00
Computer, Office Equipment	1	\$ 5,000.00	\$ 5,000.00
Additional Placeholder	1	\$ 57,000.00	\$ 57,000.00
<b>TOTAL</b>			<b>\$ 165,039.00</b>

placeholder

need details

Check against this operating kitchen's list (square kitchen)

- (3) 6 burner range and bottom oven
- (7) 8 ft stainless steel tables
- (1) 6 ft bakers table (wood top)
- (1) Doug roller/sheeter
- (1) 30 quart mixer
- (5) 5 rack convection oven
- (1) Griddle
- (1) Skillet
- (2) Three compartment sink
- (1) Walk in cooler
- (1) Walk in freezer



76'-1 3/4"

Private Production kitchen  
23'-4 1/2"

OFFICE  
Has direct access to walk-in cooler

TENANT AREA  
108

Common dish area

OPEN WORK

Common Prep space

OPEN WORK

VEST.

Small storefront / espresso

TENANT AREA  
106

Private bakery

Requires type 1 or type 2 hood

OFFICE

Common office space

20'-11 3/4"

21'-4 1/2"

13'-4"

21'-2 3/4"

16'-11 1/4"

Requires Type 1 hood/ make up air

OFFICE

OFFICE

COPY

UP

50'-4 1/2"

Walk-in Cooler - private space

2 door Freezer

2 door freezer

2 door freezer

2 door freezer

COPY AREA

Walk-in Cooler Common Space

Receiving Area- keep garage door

Dry Storage - common space

Mobile transport carts

REF

Private cooler / freezer

BREAK AREA

Private cooler / freezer

Dry Storage

Private CUST.

38'-8 3/4"

11'-5 1/2"

OPEN WORK

Private - full kitchen

Requires type 1 hood/ shares duct

Requires type 1 hood/ shares duct

Private - full kitchen

OFFICE

Common bathrooms

MEN'S RESTROOM

WOMEN'S RESTROOM

U/C REF

MICRO

KITCHENETTE

JANITOR CLOSET

ELECTRICAL ROOM

4500 square feet

Compost bins

5 private rental spaces with common areas for prep and scullery

Common Dumpsters - cardboard / waste

90'-2 1/4"

<b><u>ARPA Funding Proposal from:</u></b> Anchorage Community Land Trust		
<b><u>For:</u></b> Set Up Shop Staffing for Small Business Technical Assistance		<b><u>Amount Requested:</u></b> \$390,000
<b><u>Total Budget:</u></b> \$390,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$390,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> \$390,000 supports two years of staffing costs for three full-time staff members to manage outreach and technical assistance services for neighborhood small businesses and entrepreneurs. These funds continue an initial investment in ACLT staffing through MOA ARPA and support ACLT in continuing to serve the huge caseload that came in our doors due to COVID. The needs of small business owners and entrepreneurs have not gone away with pandemic easing and our services have been completely oversubscribed. Staffing funds allow ACLT to deliver services at a high-level to neighborhood businesses.		
<b><u>Meets Guiding Principles:</u></b> <b>Need:</b> ACLT's client caseload tripled during the pandemic. There is a huge demand on our services from small business owners and entrepreneurs. <b>Geography:</b> ACLT serves clients citywide with a concentrated focus on neighborhoods that are low-to-moderate income including Spenard, Fairview, Downtown, Mountain View and Muldoon. <b>Alignment:</b> MUNI investment matches additional funding support for Set Up Shop through a myriad of philanthropic and private sector partners. <b>Feasibility:</b> These funds support continued delivery of Set Up Shop services. Losing these staff members would be damaging for our clients and neighborhood commercial corridors. <b>Informed:</b> ACLT works with a national network of partners to constantly update and improve its offerings to small business owners. ACLT has developed some of the best services in the city for mitigating the impacts of COVID. <b>Equity:</b> ACLT's goal is to support under-served and under-represented small business owners and entrepreneurs.		
<b><u>Expected Outcomes:</u></b> Through its four program elements - training, technical assistance, lending, and real estate services - Set Up Shop is designed to catalyze concentrated small business and entrepreneur success that rebuilds neighborhood economies from within. We will serve an additional 200 entrepreneurs and small business owners with these funds. We expect over 1500 hours of direct, one-on-one technical assistance will be provided. This investment will help retain small businesses and support the creation of new businesses. Our program targets bricks and mortar owners and lease-holders. We've served 60 businesses with neighborhood square footage. Additionally, the program has lent over \$250,000. The effects of the pandemic still cast a shadow over small businesses in our communities. Small business owners are still recovering from very difficult years and keep attempting to adapt and fine-tune their business models in the face of supply chain issues, rising materials costs and inflation.		
<b><u>Project Detail:</u></b> ACLT's Set Up Shop program empowers neighborhood entrepreneurs and small business owners across the Anchorage bowl. Since the Set Up Shop program's inception in 2018, over 80% of clients served have been business owners of color, over 70% female, and over 90% low-income, nearly all from targeted low-income geographies. To date, ACLT has supported over 200 entrepreneurs with over 4,000 hours of technical assistance and an additional 275 entrepreneurs with training services. These funds will allow us to serve roughly 200 more businesses with a prioritization of women, people of color, and low to moderate income clients. MOA ARPA funds supported our staff team's engagement in an additional 1,500 hours of COVID-related, one-on-one technical assistance with mom-and-pop small business owners and neighborhood entrepreneurs. Funds received have allowed us to expand our technical assistance capacity through the pandemic and allow for the high-touch and long-term support it will take for small businesses to thrive again. Technical assistance efforts are currently focused on the preservation of existing businesses, supporting clients in our lending pipeline, helping business owners with their online identity and digital know-how and assisting those businesses that are going forward with opening amid uncertainty. This investment will hold our technical assistance services steady.		
<b><u>Project Timeline:</u></b> These funds will pay for two years of staffing costs for three full time staff members to manage outreach, technical assistance, and training services to neighborhood small businesses for the <b>calendar years 2023 and 2024.</b>		
<b><u>Project Partners:</u></b> Set Up Shop is supported by a myriad of philanthropic and organizational partners to make program delivery possible. Our training curriculum has been provided in partnership with many organizations including Cook Inlet Tribal Council, Alaska Literacy Program, Polynesian Association of Alaska, and Alaska Growth Capital. Our technical assistance offers discounted and pro-bono business services in partnership with local firms and contractors. Our small business lending is provided in partnership with Cook Inlet Lending Center. ACLT is a member of the national Build From Within Alliance, a network of nationwide organizations implementing similar entrepreneurship programs. The program is supported by public		

Organization Name: Anchorage Community Land Trust

Amount Requested: \$390,000

and private funders including the Rasmuson Foundation, Murdock Charitable Trust, Alaska Community Foundation, Wells Fargo, KeyBank, and many others.

**Number Helped:** We will serve an additional 200 entrepreneurs and small business owners through Set Up Shop with these funds. We expect over 1,500 hours of direct, one-on-one technical assistance will be provided as well as 15 training classes with 10-15 entrepreneurs graduating from each one. We expect this to result in getting more small business loans deployed as well, and will help retain existing small businesses and support the creation of new businesses. Many of these businesses will in turn become employers, resulting in jobs for residents too.

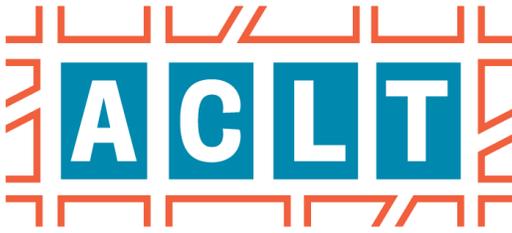
**Recent Example of Success for Organization:** ACLT's Set Up Shop program empowers neighborhood entrepreneurs from underserved communities to build the businesses of their dreams. With the Alaska Native community representing 20 percent of our state's population but only 3 percent of Alaska business owners, it was important to ensure Set Up Shop's small business programming was reaching the Alaska Native community. In partnership with Cook Inlet Tribal Council and Cook Inlet Lending Center, in 2022 we launched Indigenous Peoples Set Up Shop, a line of training and programming specifically for Alaska Native and American Indian entrepreneurs. Since launching, the program has been oversubscribed from the start, with our first training cohort graduating in June. We look forward to the future of this program and partnership, and of Anchorage's newest Alaska Native business owners.

**Time in Operation:** ACLT was founded in 2003 as a neighborhood-based non-profit and for 20 years has been disrupting concentrated poverty by bringing concentrated opportunity and investment to low-income neighborhood commercial corridors in Anchorage. Through a toolkit of real estate, advocacy, improvements to infrastructure, and targeted programming, we create community wealth, local jobs, resident leadership, and economic opportunity for families. 5 years ago, ACLT launched its Set Up Shop small business training program, and since the program's inception, has served over 300 business owners, graduated 215 entrepreneurs from trainings, provided 2,500 hours of technical assistance, and lent \$250,000 to 12 different businesses.

**Contact Name:** Kirk Rose

**Phone:** (907) 952-6980

**Email:** [krrose@anchorageandtrust.org](mailto:krrose@anchorageandtrust.org)



# Anchorage Community Land Trust

## **ACLT 2022 ARPA Funding Request:**

### ***Set Up Shop Staffing for Small Business Technical Assistance***

#### **Additional Information**

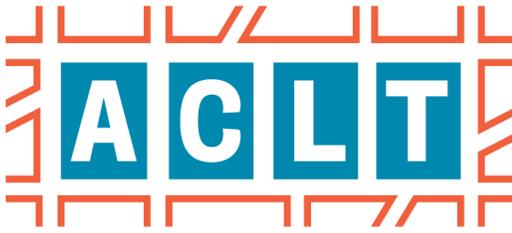
##### **Statement on the COVID-19 Pandemic:**

It didn't take long for the COVID-19 pandemic to upend the small business ecosystem in Anchorage, as well as disproportionately impact the communities ACLT serves. ACLT was forced to pivot some of our existing services to support business owners in their areas of greatest need, create new programs from scratch to meet new needs, and expand many existing services to meet a largely increased demand.

Over a year later, ACLT's capacity to provide services to entrepreneurs has grown significantly, and our outcomes and impacts have too. Though the organization experienced losses in earned income and increased expenses in staffing and programming in 2020, we were able to remain financially sustainable with a mix of relief funding, local funding, and cash reserves. ACLT's services and programming specifically serves business owners in low-income communities and Black, Indigenous, & People of Color. As a result, ACLT has continued to build our capacity to serve more clients through increased staffing and programming. At the same time, ACLT has buckled down to ensure our core operations, including our properties and tenants, are operating safely and sustainably.

ACLT's Set Up Shop program provides training, technical assistance, lending, and real estate support to underserved business owners in the Municipality of Anchorage, with a prioritization of the neighborhoods of Spenard, Mountain View, Fairview, Downtown, and Muldoon. Many of Set Up Shop's clients struggled to adapt their business models to stay open and survive the pandemic, with an increased need for assistance. At the same time, we have seen an increase in new clients, including both new and established businesses, who are now in need of program services. Nearly all of our clients have needed support transitioning to online business models or COVID-compliant sales. We have also seen an enormous need for direct outreach and communication to our target communities about existing relief funds and pandemic resources.

Already, we have made many changes to program services and delivery to ensure we are meeting increased and changing client needs. This includes transitioning to online and free trainings, increased technical assistance to our entrepreneurs including assistance with pivoting their business models to online sales/retail, and innovative projects. We have assisted businesses in our target low-income neighborhoods in navigating relief funds, and many have received funding as a direct result of our support. In addition to this, staff served on many different citywide coalitions and partnerships, including the Mayor of Anchorage's Economic Resiliency Task Force. Through this Task Force, ACLT staff successfully proposed policy changes, shaped relief funds and resulting programs, and created critical communications tools to ensure the populations we serve were reached. For example, ACLT partnered with the Municipality's Innovation Team to create a texting tool to notify Anchorage business owners of breaking



# Anchorage Community Land Trust

news such as new relief funds or emergency orders, as well as a menu of resources, with 3,000 small businesses subscribed.

In addition to assisting with applications and outreach for COVID-19 small business relief grant programs, ACLT has added new programs staff and launched a new training and technical assistance program called Anchorage Online Bootcamp, which provides support for businesses in pivoting to online marketing and sales. In 2020, ACLT provided 750 hours of technical assistance services, almost doubling the services provided in 2019. Due to our hands-on approach, Set Up Shop's small business lending services have been able to continue without interruptions. With the economic recovery underway, some entrepreneurs have even begun seeking loans again.

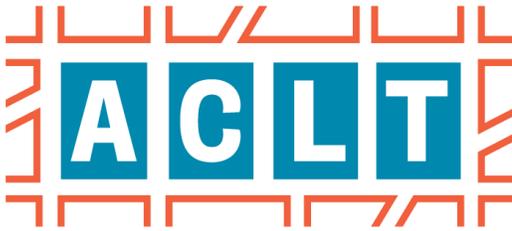
## **Set Up Shop Overview:**

ACL T's Set Up Shop program empowers neighborhood entrepreneurs in targeted neighborhoods of Anchorage. Through its four program elements—training, technical assistance, lending, and real estate services—Set Up Shop is designed to catalyze community revitalization by empowering entrepreneurs to build neighborhood economies from within.

The program begins with an 8-10-week training curriculum populated by a cohort of peers sharing similar stages of entrepreneurship and backgrounds and guided by staff and community peers trained in the curriculum. Trainings have included specialized cohorts such as an Alaska Native cohort, a Polynesian cohort, and a cohort for English language learners drawn largely from the refugee community. Once training is complete, pro bono and low-cost technical assistance is offered to graduates. Services range from legal support to marketing, accounting, web and graphic design, and other necessary navigation tools.

Graduates of the training program as well as existing businesses in our target neighborhoods are eligible to apply for small business loans with each loan tailored to their specific needs. Loans are typically in the \$15,000-\$30,000 range, and are serviced by our lending partner, Cook Inlet Lending Center, the lending branch of Cook Inlet Housing Authority, an Alaska Native affordable housing agency and our long-time partner in neighborhood revitalization. Lending decisions are made by a Loan Committee consisting of citywide financial and lending professionals. Lending services target business owners who have barriers to accessing traditional financing, with counseling and education provided along the way. Those who are not yet ready for a loan are provided with clear paths for how to get there, with entrepreneurs supported at every step by our continuing technical assistance. This personalized, one-on-one relationship ensures both that the loan has maximum impact for the recipient's business and that the loan is repaid.

In Set Up Shop's first five years, it has served over 300 businesses, graduated 215 entrepreneurs from trainings, provided 2,500 hours of technical assistance, deployed \$250,000 in microloans, and has launched over 25 neighborhood businesses into their own physical spaces. Of the businesses served, 80% were BIPOC-owned, 70% female-owned, and 70% owned by individuals who qualify as low to extremely-low income.



Anchorage  
Community  
Land Trust

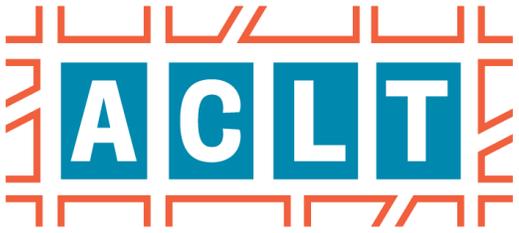
### **Small Business Assistance and ARPA Support:**

Though Set Up Shop's outcomes have been greater than anticipated over the last several years, so has the demand for program services. In particular since the pandemic began, ACLT staff and our Set Up Shop program services have been completely oversubscribed. Though we grew our staff in 2019 to account for increased program demand, we could not have anticipated the largescale demand that has resulted due to the pandemic. ACLT pivoted quickly to match the resulting need, providing over 1,600 hours of technical assistance since March of 2020 just focused on pandemic relief alone. In times of economic distress, entrepreneurship often rises, and we have seen that reflected in the demand for all aspects of our programming.

The one-on-one support that Set Up Shop provides continues to be our most predominantly sought after service, and the service that makes all other aspects of our programming possible. It ensures that all entrepreneurs coming through the pipeline are able to launch, pivot and grow their businesses in ways that are well suited to them, and that they're able to navigate important decisions, in particular amid the pandemic, with confidence and support. These one-on-one technical assistance services are the glue that holds our strategy together, and the reason high-risk entrepreneurs are able to move through the pipeline with success.

The hands-on technical assistance and training that ACLT provides runs the gamut of everything from setting up vendors for credit card sales, to business planning, to financial projections, to ensuring compliance with local food codes, to experimenting with new lines of income. Our long-term and meaningful relationships with each business owner earn trust, and allow us to identify and remove the barriers standing in the way of growth and scaling for their business.

The requested funds would ensure that ACLT is equipped to serve high-touch clients in more efficient and effective ways for the long-term. These funds would enable us to serve an additional 200 businesses with over 1,500 hours of direct assistance. Without these three staff members, we simply wouldn't be able to operate our Set Up Shop programming to meet the current and future demands. Funding for staff positions is exceptionally hard to come by in our city and state. The first round of ARPA funding for these staff positions ensured we could meet the immediate and emergent needs of business owners in crisis. Continuing this funding for two more years ensures we can continue to meet demand without disruption to program services, while having the time to ensure these staff positions will be financially sustainable in the long-term once the grant funds end.



## Anchorage Community Land Trust

We have seen an increase in demand and utility of one-on-one support to help entrepreneurs navigate the current climate, from assistance applying for relief, to how to build a web presence and pivot to online sales, to branding and social media, and more. We have seen that even as the pandemic's impacts on businesses are waning, demand for program services have remained high. Requested funds will allow us to expand our program capacity through the remainder of the pandemic and beyond it, and allow for the high-touch and long-term support it will take for small businesses to continue to stay afloat and thrive.

As the flagship programs of our organization, Set Up Shop has been a priority of our staffing and operations since its inception. ACLT dedicates an average of 7 full time employees per year to Set Up Shop operations, calculated through 6 full time staff members dedicated fully to program operations, and 4 additional employees dedicating an average of 0.25/person of their time. Though ACLT has received strong funding support for Set Up Shop, funding for staffing is rarer. ACLT staff are essential to the success of each program service, and each business owner.

The success of ACLT's Set Up Shop program will mean a transformation of the primary commercial corridors in our target neighborhoods that were already struggling with vacancy, closure, and disinvestment prior to the pandemic. We know these areas need concentrated investment and opportunity to stay afloat and rise, and that a targeted approach is needed. Our holistic approach ensures that entrepreneurs from low-income and Black, Indigenous, & People of Color communities not just stay afloat, but achieve financial success and self-sufficiency, including homeownership and other rungs in the financial ladder. In turn, these entrepreneurs fill commercial spaces in the heart of our neighborhoods, activating the commercial corridor and building wealth and opportunity for the entire neighborhood.

Set Up Shop represents a true city-wide approach to address the economic challenges that persist in our low-income neighborhoods. With this ARPA investment and our on-hand resources and expertise, ACLT is equipped to support small businesses in the near and long-term. Through this comprehensive strategy, we can ensure small business owners, especially the most vulnerable to external shocks such as the pandemic, can continue to launch, grow, and thrive.



# SET UP SHOP DASHBOARD



JUNE 2022

**215** training graduates

**2426** hours of TA to

**233** businesses

**12** loans

**\$247,509** total lent

**309**

businesses served

**91%**

of lending dollars go to targeted neighborhoods

**71%** female-owned

**75%** BIPOC-owned

**82%** low to extremely-low income\*

\*By 2022 Department of Housing & Urban Development income limits

**58**

lease-holders

Targeted Neighborhoods:  
Mountain View, Fairview,  
Spenard, Muldoon

**64%**

of leases are in our targeted neighborhoods

ACLT ARPA Detailed Project Budget: Set Up Shop Staffing for Small Business Technical Assistance

<b>2023</b>			
<b>Item</b>	<b>Cost per unit</b>	<b>Units</b>	<b>Total</b>
Full-time staff salary for one year	\$45,000	3	\$135,000
Full-time staff benefits for one year	\$10,000	3	\$30,000
Full-time staff technology costs for one year	\$6,750	3	\$20,250
Administrative expenses	\$9,750	1	\$9,750
<b>TOTAL EXPENSES:</b>			<b>\$195,000</b>
<b>2024</b>			
<b>Item</b>	<b>Cost per unit</b>	<b>Units</b>	<b>Total</b>
Full-time staff salary for one year	\$45,000	3	\$135,000
Full-time staff benefits for one year	\$10,000	3	\$30,000
Full-time staff technology costs for one year	\$6,750	3	\$20,250
Administrative expenses	\$9,750	1	\$9,750
<b>TOTAL EXPENSES:</b>			<b>\$195,000</b>
<b>TOTAL TWO-YEAR REQUEST:</b>			<b>\$390,000</b>
<p><b>\$135,000</b> will be utilized on the salaries of the three positions at \$45,000 per FTE. <b>\$30,000</b> will be utilized on benefits at \$10,000 per FTE, which reflects the full cost of one year employment to the organization. <b>\$20,250</b> will be utilized on technology to facilitate new staff members and increased virtual assistance to business owners, at \$6,750 per FTE. This includes the cost of new computers, phones, subscriptions, webcams, and more. Finally, 5% of the total award, which amounts to <b>\$9,750</b>, will be utilized for administrative expenses associated with administering small business services. This includes the coordination and development of services and programming, and the marketing and outreach of program services to clients. As all three FTEs hired with these funds will be primarily providing direct service hours with clients, these administrative costs reflect a small portion of the time spent by additional ACLT staff members to plan and manage Set Up Shop programming.</p>			

<b>ARPA Funding Proposal from:</b> ADP Community Services (Anchorage Downtown Partnership, Ltd.)		
<b>For:</b> Anchorage Downtown Partnership Placemaking		<b>Amount Requested:</b> \$50,000
<b>Total Budget:</b> \$80,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$25,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Placemaking is ADP's space activation program. Year round, ADP activates underutilized public spaces downtown with free, community events and programs such as live concerts, fitness classes, children's events and more. These programs bring traffic into downtown to support local businesses before, after and during the event. These programs also employ local musicians, artists and create jobs within ADP's team. From making downtown Anchorage a destination for tourists and residents, to bringing significant dollars into the downtown economy, Placemaking creates investment into our community.</p>		
<p><b>Meets Guiding Principles:</b> Placemaking addresses three of the Assembly's principles: economic development, quality of life and public safety. Over 80% of ADP event attendees spend money at a downtown business before, after or during an ADP event, demonstrating that ADP's events bring significant economic value into downtown, particularly for locally owned small businesses. ADP events are free in order to be welcoming and inclusive to all socioeconomic levels. ADP believes that gathering the community together creates an environment to unite over commonalities and set aside our differences-strengthening the fabric of our community and increasing the quality of life; and finally, positive space activation is proven to alleviate crime and increase public safety through a low cost, high impact model. When programming is present in a space, negative, nefarious activity does not occur. ADP has crime data from Town Square Park that demonstrates Placemaking space activation lowers the rate of APD incidents in the park.</p>		
<p><b>Expected Outcomes:</b> With over 100 events in 2022 alone, Placemaking has a huge impact on the community. The main outcomes of the program are positive space activation, increased traffic downtown to drive economic growth, and creating a safe, inclusive gathering space for all members of the community. Some Placemaking programs serve 20-50 folks at a fitness class; other programs bring over 100 families to a children's music hour, and others bring over 10,000 people downtown to celebrate the summer solstice. With a diverse offering of programs and activities, Placemaking attracts all demographics; from toddlers at Music for Little Ones to our new partnership with AARP Alaska supporting Jazz in the Park, all ages are welcome. From outdoor concerts to hip-hop classes, Placemaking works to mirror Anchorage's diverse community in the event offerings. ADP estimates that over 50,000 people attend an ADP event in the year, showing ADP's wide reach.</p>		
<p><b>Project Detail:</b> ADP Community Services operates the events and public programming arm of Anchorage Downtown Partnership, Ltd. ADP is the main organizer and host of downtown's free community events year round. ADP hosts both large events, such as the annual New Year's Eve Celebration and Holiday Tree Lighting which bring over 15,000 people downtown, and smaller weekly Placemaking programming such as Zumba, Music for Little Ones and Live After Five. The Placemaking program's main aim is to positively activate public spaces downtown with free community programming that is inclusive, safe and increases vibrancy downtown. Most of the funding for Placemaking covers permitting, staff time both at the event and in the pre-planning stages, and equipment rentals. Larger events such as Live After Five require huge amounts of planning, equipment and permitting. The requested funds would provide vital support for Placemaking, which in turn serves large numbers of the community directly, and positively impacts our downtown business community indirectly. At the heart of these events is the creation of a stronger, more viable and vibrant downtown. Fostering a strong community allows downtown, and the greater Anchorage area, to better serve its residents, visitors and businesses. ADP sees itself as the leading connector for downtown stakeholders, and one of main local entities hosting free events that bring together residents and community members from all neighborhoods and backgrounds.</p>		
<b>Contact Name:</b> Rosie Frankowski	<b>Phone:</b> N/A	<b>Email:</b> info@anchoragedowntown.org

Organization Name: ADP Community Services (Anchorage Downtown Partnership, Ltd.)

Amount Requested: \$50,000

<b>ARPA Funding Proposal from:</b> Anchorage Downtown Partnership (ADP)		
<b>For:</b> ADP Facade Improvement Project		<b>Amount Requested:</b> \$2,500,000
<b>Total Budget:</b> \$2,500,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$3,000,000
<b>Minimum:</b> \$500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> This program is modeled after Anchorage Community Land Trust's (ACLT) facade improvement project in Mountain View. The intent is to work with Downtown and community stakeholders to develop a holistic aesthetic vision for facade improvements in Downtown Anchorage. Once a vision is developed, ADP would work to identify eligible sites and property owners within the Downtown Core to apply for programming funding to make eligible improvements based on the defined aesthetic.</p>		
<p><b>Meets Guiding Principles:</b> Downtown Anchorage was struggling before the pandemic. The pandemic's work from home orders, restaurant and bar closures, and venue capacity limitations continued to create a downhill slide for Downtown Anchorage. Crime in the area has increased, and the overall look and feel of Downtown Anchorage need revitalization! In July 2019, International community consultant Roger Brooks was the featured keynote speaker at the Anchorage Economic Development Corporation Outlook luncheon. Mr. Brooks presented the results of a simplified assessment he made for Anchorage that focused on Downtown. The presentation sparked a wide-ranging and robust conversation within the Anchorage business community, non-profits, and community leaders about the look and feel of our most valuable asset - Downtown Anchorage. This project would improve the safety, appeal, and aesthetic of Downtown Anchorage and would catalyze a significant investment from business and building owners. <b>(Need, feasible, alignment, informed)</b></p>		
<p><b>Expected Outcomes:</b> ACLT has completed a facade improvement project. They found that many businesses only needed a jump start to a facade improvement. ACLT started its program with only \$200,000 and covered 25% of facade improvements for qualifying Mountain View business owners. Their investment in developing a design aesthetic and inspiration and laying out a kit of parts for building owners made it easy for owners to invest the remaining in improvements. Overall, the project created business owner investments of nearly \$1M. Because of the size of the Downtown, the size of the buildings, and the need for more complex improvements, ADP suggests a much larger initial investment (\$2.5M) but anticipates the same level of returns that ACLT experienced.</p>		
<p><b>Project Detail:</b> The Program is a cooperative effort designed to beautify Downtown commercial properties to enhance businesses' physical appearance and economic vitality in the Downtown Core. The project would start with developing general recommendations for facade elements such as lighting, color, materials, and signage to guide future program participants as they develop their aesthetic vision for facade improvements. To identify consistent design elements that would reinforce and contribute to a sense of place for Downtown, the design team would review recently improved facades and new construction in Downtown, gather stakeholder input, and examine current examples of commercial and retail architecture elsewhere. Modeling the success of ACLT's processes, ADP would develop eligibility guidelines for site selection, eligible improvements to be made, design considerations, and building-owner match requirements. ADP proposes that the project is completed within two years of its funding.</p>		
<p><b>Project Timeline:</b> The project will start in the fall of 2022 with the recruitment of a Project Manager and the project will be <b>completed by December 2024</b>. Please see our attachment for a full project schedule.</p>		
<p><b>Project Partners:</b> In July 2019, International community consultant Roger Brooks was the featured keynote speaker at the Anchorage Economic Development Corporation Outlook luncheon. Mr. Brooks suggested that Anchorage focus on upgrades to downtown. Since then, downtown partners, both profit and non-profit, have supported this project. Supporters include The Anchorage Economic Development Corporation, the Chamber of Commerce, the Performing Arts Center, the Anchorage Museum, the Anchorage Parks Foundation, Visit Anchorage, the 202 individual and business members of the Roadmap to a Vital and Safe Anchorage, and members of the Municipality of Anchorage. The Anchorage Park Foundation and the Anchorage Museum have been working on amplifying Anchorage's indigenous identity. The Anchorage Place-Names project and the branding work completed by the Museum, both made possible by several diverse funding partners, will be a jumping-off point for this project and the branding/design guidelines developed.</p>		

## Anchorage Downtown Partnership (ADP)

**Number Helped:** Directly this funding will provide façade upgrades for approximately 25 businesses. Indirectly this funding will help all of Anchorage (385,000 individuals) because it will upgrade Downtown Anchorage, the city's largest tax base.

**Recent Example of Success for Organization:** A key part of our mission is increasing the vitality of downtown. What constitutes "vitality" in a downtown district: the life, energy, enthusiasm, and health of our local businesses, residents, visitors, and places. ADP offers key services to increase the vitality of Downtown all year long. We host countless community events, including a summer weekly live music concert series and weekly outdoor free fitness classes, encourage and support local businesses and organizations hosting their own events in downtown public spaces, manage coordination and promotion in the downtown cultural and art scene, advocate for positive programming in downtown public areas, provide information for visitors and tourists, and partner with a variety of organizations to be a resource for the downtown community. During the summer of 2021, we activated Downtown Anchorage every single day of the week, all summer long!

**Time in Operation:** The Anchorage Downtown Partnership was founded in 1997.

**Contact Name:** Rosie Frankowski      **Phone:** (907) 279-5650      **Email:** rfrankowski@anchoragedowntown.org



# FACADE IMPROVEMENT PROGRAM

The Anchorage Community Land Trust's Facade Improvement Program (FIP) is a low cost way for businesses to improve their store fronts in order to attract more customers and improve neighborhood perceptions. Through the FIP, ACLT works directly with businesses in the Mountain View neighborhood of Anchorage, AK (where ACLT's work is focused) to make improvements that provide tangible impacts to the businesses by improving visibility and attractiveness to customers, especially through new signage, lighting, and paint. FIP participants must match any ACLT grant funds with their own funds on the project. The Façade Improvement Program aims to result in exterior improvements that may have not been made otherwise. It is furthering the new identity of Mountain View, one that is thriving for residents, business owners and Anchorage community members alike.

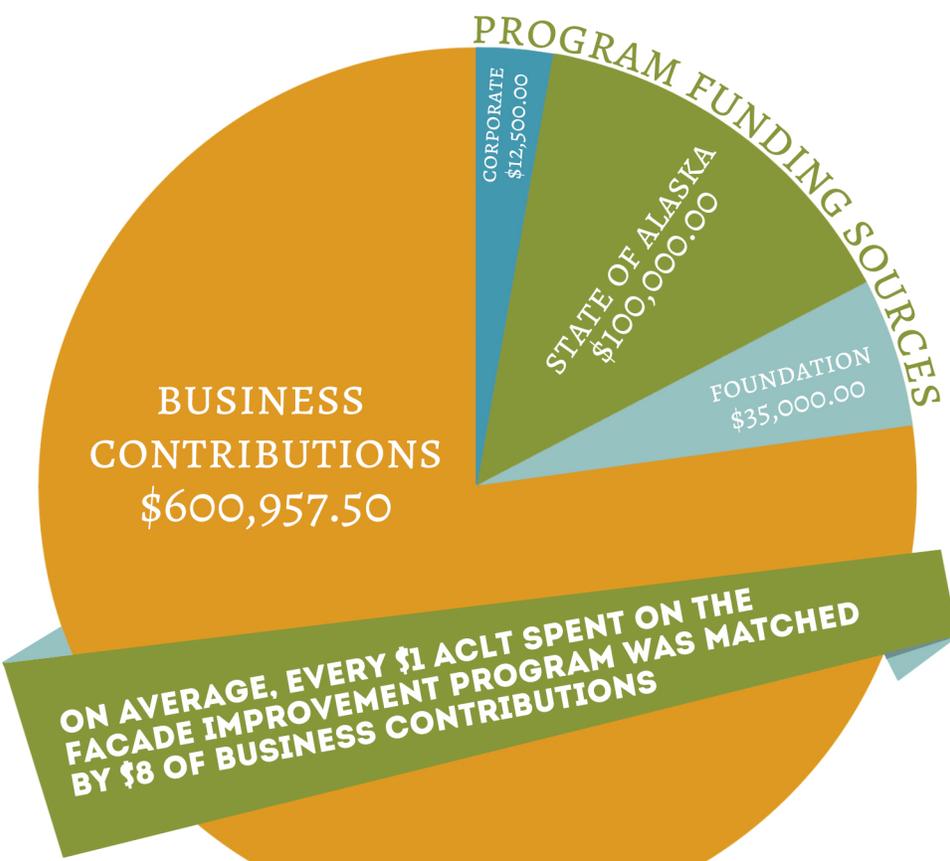
Examples of buildings along Mountain View Drive that illustrate the design guidelines of the facade improvement program.

## WE ESTIMATE THAT OVER \$1,000,000

### HAS BEEN SPENT ON FACADES ALONG MOUNTAIN VIEW DRIVE.

THE 10 FACADE IMPROVEMENTS ACLT HAS COMPLETED SINCE 2012 ARE:

-  HULA HANDS
-  AK BUTCHER EQUIPMENT & SUPPLY CO.
-  E&S DIVERSIFIED SERVICES
-  ALASKA MUSEUM OF SCIENCE & NATURE
-  Alaska Housing
-  LIONS CLUB PARK SNACK LANE
-  AHFC LANE ST. PROPERTY
-  HISPANIC CULTURAL CENTER
-  RESOLUTION BREWING CO.
-  MOUNTAIN VIEW COMMUNITY CHURCH
-  CONGREGATIONAL CHRISTIAN CHURCH OF AMERICAN SAMOA IN ALASKA



MOUNTAIN VIEW BUSINESSES LIKE *Red Apple, Suzuki Arctic Cat, Signco, Alaska Mining and Diving, and the United Way* HAVE REDONE THEIR FACADES INDEPENDENTLY OF ACLT'S FACADE IMPROVEMENT PROGRAM



**ATTACHMENT B**  
**ADP Façade Project Schedule**

October 2022	Begin recruitment and hiring of a Project Manager.
January 2023	ADP has hired a Project Manager for the Façade Improvement Project
March 2023	ADP has solicited for and awarded a contract to a brand and design development consultant
August 2023	ADP and their brand and design consultant have hosted three stakeholder meetings to complete the brand and design guidebook for the Downtown Façade Upgrade project.
	ADP will have developed a process (based on the process developed by ACLT's Mountain View Façade Upgrade project) to select business owners for upgrades.
	ADP will solicit interested Downtown Business owners to participate in the Façade Upgrade Project.
October 2023	ADP will have selected Downtown Business owners to participate in the Façade Upgrade Project.
	Successful Business owners will begin working with the branding and design team on façade updates.
January 2024	Permitting and construction preparation for summer construction
March 2024	Façade Upgrade construction starts
December 2024	Façade Upgrade construction complete

**PROJECT EXAMPLE**

Attached are metrics associated with the ACLT Mountain View Facade upgrades. ACLT will be a key partner in this project and will use their knowledge and expertise to shape the project approach and drive private investment outcomes.

# ADP PROJECT BUDGET

<b>PERSONNEL</b>	
Project Manager	\$160,000
<b>FRINGE</b>	
19% of Personnel Costs	\$30,400
<b>CONTRACTURAL</b>	
Branding and Design Team	\$250,000
Administrative Assistance	\$40,000
<b>SUPPLIES</b>	
Computer	\$3,000
General Office Supplies	\$2,400
Community Meeting Communications and hosting supplies	\$6,000
Printing	\$2,400
<b>OTHER</b>	
Façade Grants	\$1,755,800
<b>INDIRECT COSTS (10%)</b>	\$250,000

## BUDGET NARRATIVE

### SALARIES

The **Project Manager** position is assumed to be a \$80,000 annual salary for two years.  $\$80,000 \times 2 = \$160,000$ .

### FRINGE

The **fringe** rate is estimated at 19% of the annual salary for two years.  $19\% \text{ of } \$80,000 = \$15,200 \times 2 = \$30,400$ .

### CONTRACTURAL

The **branding and façade design team** number is based on 10% of the overall project cost.  $\$2,500,000 \times 10\% = \$250,000$ .

The **administrative assistant** will help with meeting summaries, meeting planning, etc. This cost is based on ADP's historical use of administrative assistance for large projects and events.  $\$20,000$  annually x 2 years.

### SUPPLIES

The Project Manager will have a **computer**. This \$3000 cost includes both hardware and software costs as estimated by ADP for recent computer upgrades.

General office supplies include **general office supplies** estimated at \$100/month for 24 months.

**Community Meeting communications and hosting supplies** as estimated at \$2,000/meeting x 3 meetings. We are assuming this covers advertising the meeting, the location, meeting supplies and refreshments.

**Printing** is estimated at \$100/month x 24 months for the project period.

### FAÇADE GRANT

The total pool of funding for grants is \$1,755,800. **Façade Grants** will range in size between \$10,000 and \$100,000 per grant with the aim of providing at least 25 grants to businesses Downtown. Businesses will require a match from the business owner. Selection of businesses and the application process will be based on the best practices and experience gained from the ACLT Mountain View Façade Upgrade project.

### INDIRECT

Anchorage Downtown Partnership has 31% indirect rate, however, for this project we will use a 10% indirect cost rate to administer the grant. 10% of the total grant is \$250,000.

**MATCH**

Anchorage Downtown Partnership intends to require business match improvement funds. While the match requirement hasn't been decided at this time, we have consulted with ACLT and attached statistics about the match and business contribution leveraged. We believe that this project will create \$3M of additional private investment and we will track and report on this investment as part of our grant reporting.

<b>ARPA Funding Proposal from:</b> Anchorage Economic Development Corporation		
<b>For:</b> Attracting vital health care workers to Anchorage today		<b>Amount Requested:</b> \$1,000,000
<b>Total Budget:</b> \$1,100,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$600,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> Anchorage is experiencing an acute and urgent need for skilled health care workers. With vacancy rates up to more than 30% in key positions, hospitals and health care providers are competing for the same too-small pool of workers in Anchorage. This project will create an integrated and comprehensive digital campaign focused on recruiting health care workers to come and live, work and play in Anchorage for the long-term, moving the industry away from its dependence on high-cost, short-term travel employees.		
<b>Meets Guiding Principles:</b> Anchorage is experiencing an acute and urgent <b>need</b> for skilled health care workers. With vacancy rates up to more than 30% in key positions, hospitals and health care providers are competing for the same too-small pool of workers in Anchorage. This project will create an integrated and comprehensive digital campaign focused on recruiting health care workers to come and live, work and play in Anchorage for the long-term, moving the industry away from its dependence on high-cost, short-term travel employees. <b>(Alignment, informed, feasible)</b>		
<b>Expected Outcomes:</b> Our expected outcome is an increased number of applicants for open health care positions in Anchorage. A functioning health care workforce is a baseline need for any community hoping to attract business investment, young professionals, and families. With the fastest growing aging population in the country, supporting our health care workforce is an absolute necessity to ensuring seniors choose to remain in Anchorage. According to AEDC's 2021 community living survey of older Anchorage residents, availability of health care was the no. 1 reported factor in a decision to stay in Anchorage. With staggering health care workforce gaps, we must take action to ensure our quality of care remains at a high level and protect our health workers from continuing to experience burnout. We know that Anchorage's levels of outmigration are a barrier to economic growth, and we also know that quality of health care is a top factor for many individuals in a decision to move to or from a community.		
<b>Project Detail:</b> Anchorage Economic Development Corp. will support a highly targeted marketing and outreach campaign attracting in-demand health care workers to Alaska, while simultaneously laying the groundwork to foster interest in future health care careers locally. This campaign will benefit Anchorage's entire health care industry by sending interested parties to the equal-opportunity Anchorage Job Finder health care landing page where each open health care job in Anchorage will be listed. This digital ad campaign will target a highly specific type of health care worker, one who is both already trained and working in their field and a potential long-term Anchorage resident. This campaign will target the career adventurers who are likely to appreciate the outdoor lifestyle that a mid-sized mountain city like Anchorage has to offer. The campaign will also target "boomerang" residents, those who have been living outside of Anchorage but might be lured back with the right opportunity. We are competing on a national scale for today's workforce, and that includes our current residents too. This campaign will work with industry partners to bolster Anchorage's health care workforce pipeline, creating a multi-pronged approach to strengthening this bedrock industry.		
<b>Contact Name:</b> Bill Popp	<b>Phone:</b> N/A	<b>Email:</b> bpopp@aedcweb.com

<b>ARPA Funding Proposal from:</b> Anchorage Elks Lodge #2868		
<b>For:</b> Maximizing the Charitable Potential of Elks Lodge #2868		<b>Amount Requested:</b> \$145,000
<b>Total Budget:</b> \$145,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$45,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The Anchorage Elks Lodge #2868 is struggling to meet its full potential in the distribution of charitable funds, goods and services to the greater community of Anchorage. As all Lodge staffing is comprised of volunteers, the effort to maintain Lodge operations diverts much needed hours from our charitable activities. This project will allow the Lodge to hire employees in key positions thereby freeing up many hours to maximize our charitable impact to the community of Anchorage. This in turn supports a healthy workforce, economic development and provides financial support to families.</p>		
<p><b>Meets Guiding Principles:</b> Many are looking for opportunities to make ends meet due to the effects of the pandemic and now inflation. The Lodge is requesting funds to provide supplemental income to those in such a position. The Lodge jurisdiction is the greater metropolitan area, and our focus is city wide. The beauty in delegating day to day operations on those who will financially benefit, means greater efforts can be achieved by the members in meeting needs in our community that have been neglected or undiscovered. A further benefit is realized in an increasing membership. Doing good in the community is an attraction for which others will desire to participate in. This project can be immediately implemented, with immediate results. Increasing prices for housing, utilities, food and other consumer goods are putting many in need. The two prong approach of the Anchorage Elks: provide supplemental income and address needs through increased charitable activity is a win-win situation for the Anchorage community. <b>(feasible)</b></p>		
<p><b>Expected Outcomes:</b> For the immediate benefit, 3 families will be affected by a source of supplemental income. While this is not a staggering number, it is a quantifiable benefit, not a hoped for result. Additionally, the time recouped by the Lodge volunteers from day to day operational activities will be put to great use in affecting an untold number of people. As an example, the Anchorage Elks Lodge has been instrumental in assisting the HUD-VASH (Veterans Affairs Supportive Housing) program and the Domiciliary Care for homeless veterans program, in Anchorage. This entails outfitting formerly homeless veterans with everything they require to be comfortable in their new to them, home. Having more Lodge members available to support this program will extend our outreach and efficacy. Over 18 vets have been served year to date, we can do more. This will be true for all programs the Elks USA helps its member Lodges to support.</p>		
<p><b>Project Detail:</b> The Lodge currently does not currently employ a bookkeeper, a secretary or a social club manager. This has resulted in lost efficiency of members scrambling for time to fulfill these functions while continuing to fulfill the mission of the Elks: Elks Care and Elks Share. It is proposed that ARPA grant monies, if awarded in full, would provide supplemental income to persons in these key positions thereby allowing members much greater freedom to manage charitable activities in the available time they have. Volunteer burnout is a recognized malady and all successful non-profit organizations avoid it to the maximum extent possible. The bookkeeper position is extremely important in ensuring the financial state of the Lodge is in order. The Lodge is always subject to inspection of this facet by the national Elks organization. Failure to comply with their standards could result in a loss of the Lodge Charter and all benefit to the Anchorage community. The duties of the Secretary are mandated by Statutes of the Elks USA. This position is the glue that holds the Lodge together as virtually all activities of the Lodge follow through this position. The social club manager is responsible for ensuring members are guaranteed to have a pleasing environment in which to fellowship, meet and plan activities. The members do pay dues and this is one item they expect in return for their participation. The attachment to this application has the projected numbers for employing this strategy.</p>		
<b>Contact Name:</b> Todd Schlegel	<b>Phone:</b> N/A	<b>Email:</b> anchorageelks@gmail.com

## Anchorage Elks lodge ARPA Funding Round 2 proposal

Year 1						12.40%	2.90%		1.49	0.745
Wages	Rate	Hours	Monthly	Annual	FICA	Medicare	Total		workcomp	
Secretary	\$7 / member	100	\$ 700.00	\$ 8,400.00	\$ 1,041.60	\$ 243.60	\$ 9,685.20			
bookkeeper	\$ 23.00	20	\$ 1,840.00	\$ 11,960.00	\$ 1,483.04	\$ 346.84	\$ 13,789.88			
Social club manager	\$ 23.00	30	\$ 2,760.00	\$ 17,940.00	\$ 2,224.56	\$ 520.26	\$ 20,684.82			
			\$ 5,300.00	\$ 38,300.00	\$ 4,749.20	\$ 1,110.70	\$ 44,159.90	\$	657.98	

Year 2						12.40%	2.90%		1.49
Wages	Rate	Hours	Monthly	Annual	FICA	Medicare	Total		workcomp
Secretary	\$7 / member	125	\$ 875.00	\$ 10,500.00	\$ 1,302.00	\$ 304.50	\$ 12,106.50		
bookkeeper	\$ 24.00	20	\$ 1,920.00	\$ 11,960.00	\$ 1,483.04	\$ 346.84	\$ 13,789.88		
Social club manager	\$ 24.00	30	\$ 2,880.00	\$ 18,720.00	\$ 2,321.28	\$ 542.88	\$ 21,584.16		
			\$ 5,675.00	\$ 41,180.00	\$ 5,106.32	\$ 1,194.22	\$ 47,480.54	\$	707.46

Year 3						12.40%	2.90%		1.49
Wages	Rate	Hours	Monthly	Annual	FICA	Medicare	Total		workcomp
Secretary	\$7 / member	150	\$ 1,050.00	\$ 12,600.00	\$ 1,562.40	\$ 365.40	\$ 14,527.80		
bookkeeper	\$ 24.00	20	\$ 1,920.00	\$ 11,960.00	\$ 1,483.04	\$ 346.84	\$ 13,789.88		
Social club manager	\$ 25.00	30	\$ 3,000.00	\$ 19,500.00	\$ 2,418.00	\$ 565.50	\$ 22,483.50		
			\$ 5,970.00	\$ 44,060.00	\$ 5,463.44	\$ 1,277.74	\$ 50,801.18	\$	756.94

Total project staff costs \$ 142,441.62 \$ 2,122.38  
\$ 144,564.00

<b><u>ARPA Funding Proposal from:</u></b> Anchorage Glacier Pilots, Inc.		
<b><u>For:</u></b> Anchorage Glacier Pilots Clubhouse Replacement		<b><u>Amount Requested:</u></b> \$50,000
<b><u>Total Budget:</u></b> \$500,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$50,000
<b><u>Minimum:</u></b> \$50,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> The Anchorage Glacier Pilots will replace the current clubhouse with a portable building. The project costs include the purchase of the building, moving the building to Mulcahy Stadium, renovating the building to meet clubhouse needs and hooking up utilities.		
<b><u>Meets Guiding Principles:</u></b> The Anchorage Glacier Pilots have been a mainstay of Anchorage since before 1981. They provide a healthy summer entertainment for the community. Each year, 26 of the country's best college baseball players are given an opportunity to play for the Pilots. These players also assist with the annual free youth baseball clinic sponsored by the Pilots during the summer season. This camp gives Anchorage youth a chance to be coached and seen by a college coach. The Anchorage Glacier Pilots' use Mulcahy Stadium as thier home stadium. The clubhouse is more than 50 years old and needs extensive repairs to the roof, mildew removal, pest mitigation and other upgrades to meet current Covid-19 social distancing standards. Mulcahy Stadium is owned by the Municipality of Anchorage but we have been told that there is not funding in the Parks Department budget for repairs to the clubhouse. At this time, the current clubhouse is not a healthy space for our players, coaches and staff. <b>(Need, alignment, informed, feasible)</b>		
<b><u>Expected Outcomes:</u></b> A minimum of 40-50 players, coaches and staff will benefit from having a healthy space to use as a clubhouse. Healthy players have a more positive attitude. This impacts their interactions with the fans in the stands and the youth at the summer camp. They also become better ambassadors for the Pilots recruiting program.		
<b><u>Project Detail:</u></b> The Anchorage Glacier Pilots will negotiate with the Anchorage School District to purchase an available portable building. The building will be relocated to Mulcahy Stadium. Renovations will be done to the building as needed to enable the team to use it as a clubhouse, i.e. utilites will be run to the building, lockers will be installed, an office will be added for the coaches, etc.		
<b><u>Project Timeline:</u></b> We are in talks with the anchorage school district for a portable building. We expect to have the project <b>completed by the start of the 2023 season (approximately June, 2023).</b>		
<b><u>Project Partners:</u></b> We do not have any project partners at this time.		
<b><u>Number Helped:</u></b> A minimum of 40-50 players, coaches and staff will benefit from having a healthy space to use as a clubhouse. Healthy players have a more positive attitude. This impacts their interactions with the fans in the stands and the youth at the summer softball/baseball camp. They also become better ambassadors for the Pilots recruiting program.		
<b><u>Recent Example of Success for Organization:</u></b> The Anchorage Glacier Pilots measure their success by the increasing number of fans attending games.and youth attending the summer softball/baseball camp. This year, we have 60 youth, ages 9 - 14, attending the camp. The camp gives Anchorage youth an opportunity to be coached, mentored and inspired by the college players and coaches. Many of the camp attendees go on to play softball/baseball in college. Several Glacier Pilots players over the years have gone on to play in the major leagues.		
<b><u>Time in Operation:</u></b> The Anchorage Glacier Pilots have been a mainstay of the Anchorage community since 1969.		
<b><u>Contact Name:</u></b> Michael Hinshaw	<b><u>Phone:</u></b> (907) 274-3627	<b><u>Email:</u></b> mike.gpilots@gmail.com

ANCHORAGE GLACIER PILOTS, INC.  
ANCHORAGE GLACIER PILOTS CLUBHOUSE REPLACEMENT  
EIN: 92-0036787  
PROPOSED BUDGET

PROPOSED INCOME:

FUNDING REQUESTED FROM ASSEMBLY	50,000.00
FUNDS TO BE RAISED BY THE ANCHORAGE GLACIER PILOTS	<u>50,000.00</u>
TOTAL PROPOSED INCOME	<u><u>100,000.00</u></u>

ANTICIPATED EXPENSES:

BUILDING	50,000.00
TRANSPORTATION COSTS TO MOVE BUILDING	7,000.00
BUILDING RENOVATIONS	12,000.00
SITE PREPARATION	10,000.00
ELECTRICAL HOOKUP	8,000.00
WATER/SEWER HOOKUP	10,000.00
FURNITURE/EQUIPMENT	<u>3,000.00</u>
TOTAL ANTICIPATED EXPENSES	<u><u>100,000.00</u></u>

<b>ARPA Funding Proposal from:</b> Anchorage Jazz Ensemble		
<b>For:</b> Jazz: America's Original Music		<b>Amount Requested:</b> \$56,000
<b>Total Budget:</b> \$56,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$22,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> During the pandemic, families, friends, and neighbors limited social gatherings to protect the most vulnerable lives in our community. This sacrifice came with a collective mental health cost and economic loss for artists and tourism. With the tail end of this pandemic, we are starting to heal as a community by bringing back live events. The Anchorage Jazz Ensemble (AJE), established in the 1980s, wants to use these funds to provide live "Jazz: America's Original Music" at public events looking for family-friendly entertainment, that promote local artists, and showcase the diversity of jazz.</p>		
<p><b>Meets Guiding Principles:</b> This project will generate economic growth by lowering the cost of entry for public community events which increases access, frequency, and turnout of residents and tourists. The project meets the following Assembly guiding principles: <b>Need:</b> the grant directly pays local musicians and support staff who saw a decrease in earnings during the pandemic when live events were canceled. <b>Geography:</b> AJE can perform at any suitable venue all over the Municipality. <b>Alignment:</b> Help organizations create live events at a reduced cost to increase attendance and grow a sense of community. <b>Feasibility:</b> AJE will plan events with organizations during the winter months (October to April), perform during the tourist months (May to September) of 2023 and 2024, and use local media companies for promotion. <b>Equity:</b> Jazz is a melting pot of music that began and grew from marginalized communities. It is the genre of music created by everyone, for everyone.</p>		
<p><b>Expected Outcomes:</b> The grant itself will directly pay the 18 local musicians in the core band, local promotion media companies, and on occasion other services like sound technicians. However, a larger segment of the community will be affected. This grant would support approximately 20 performances over 2 summers. Events like the "Bear Paw Festival" and "Forest Fair" will impact thousands, while other smaller fundraiser events will impact up to a hundred. Through the span of 2 summers, AJE's goal is to perform music for and impact the 300,000 residents of the municipality. Because live music is a communal experience of storytelling through melody, chords, and rhythm, it fosters social connection and healing between friends and family. Jazz is the ideal music to help our community recover from the pandemic because it is a melting pot of many cultures with a piece of everyone's history in it.</p>		
<p><b>Project Detail:</b> "Jazz: America's Original Music" has a straightforward approach: fund a non-profit musical organization to aid public events for underserved community organizations. The process looks like this: 1. Reach out to other nonprofits, community organizations, and corporations looking to host public events. AJE has long standing relationships and done business with many nonprofits and corporations. 2. Discuss the organization's events and goals to determine if a performance from AJE can aid in turnout or success. For alignment, the organization would be looking for family-friendly entertainment, public access, and support of underserved communities. If there is alignment, AJE will set up a contract with the organization. 3. Collaborate with the host and identify what expenses the grant funding will pay for: musicians, equipment, and promotional items. With an 18-member band, AJE also provides a larger personal social network to promote the event. 4. Perform at the event! Announce and promote the purpose of the hosting organization, AJE's "Jazz: America's Original Music", and the role and value provided by the Assembly directed ARPA funds. 5. Close out the collaboration and contract by documenting and filing any finances and administration paperwork. 6. Rinse and repeat!</p>		
<b>Contact Name:</b> Jeff Brayfield	<b>Phone:</b> N/A	<b>Email:</b> jbrfld@gmail.com

<b>ARPA Funding Proposal from:</b> Anchorage Library Foundation		
<b>For:</b> The Alaska Room at Loussac Library		<b>Amount Requested:</b> \$50,000
<b>Total Budget:</b> \$1,750,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Government	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> This funding would go toward the design and construction of a new Alaska Room at Loussac Library. The Alaska Room represents more than a physical space to house the Alaska Collection; it will be a welcoming learning and gathering space that acknowledges the diversity of cultures that make up Alaska's largest city. A record of our past as well as a bridge to our future, the Alaska Room will bring us together in a public space to celebrate our cultures, learn about our shared history, exchange ideas and backgrounds, and engage in civic dialog and action.</p>		
<p><b>Meets Guiding Principles:</b> Economic development - The Alaska Room project has leveraged federal, municipal, and private sources and now has over 60% of funds needed to build this long-term community investment - which has been a priority in the Library's Master Plan for 10 years.  <b>Equity</b> - One of the most compelling things about the Alaska Room is its emphasis on equity. This project will add to the predominantly white, male, explorer/pioneer perspective of the existing Alaska Collection with voices of Indigenous peoples, women, African Americans, immigrant cultures, and all who have contributed to making Anchorage what it is today. Over 27 diverse groups have been working together in an equitable community design process to inform design and use of the space. Destination city - Visitors come to Anchorage to experience things they cannot find elsewhere, like our history and our culture which will be accessible, without charge, to visitors of the new Alaska Room. <b>(feasible, informed)</b></p>		
<p><b>Expected Outcomes:</b> As the world around us seems to fall into stark opposing sides on every issue, this is a critical time for our community to come together to learn from each other, create connections, share our histories, and build bridges for the future. Because the Loussac Library is one of the most-visited institutions in Anchorage, the Alaska Room is an ideal place for this work, especially for the next generation of people who will lead Anchorage and Alaska. The goal of the project is to bring Alaska and Anchorage history to life, make it relevant to community members of all ages and backgrounds, and use collaborative learning and exploration to develop solutions to today's issues. It is vitally important for people of all backgrounds to see themselves reflected in the Alaska Room, to know that Alaska's and Anchorage's history are not someone else's past, but their own past, as well as foundations of their present and future.</p>		
<p><b>Project Detail:</b> Originating in 1950 with the donation of pioneer banker Warren Cuddy's personal collection to display in the brand new Z.J. Loussac Library, the Alaska Collection tells the story of our history and provides insight into the people and events that shape Anchorage, Alaska, and the Arctic. Its treasures include: • Every newspaper ever published in Alaska • Books and reports about major events, including the Alaska Native Claims Settlement Act and events leading up to Statehood in 1959 • Dictionaries and materials written in languages spoken by the communities indigenous to Alaska. The Collection is currently unhoused and challenging to access. The COVID-19 pandemic has highlighted the importance of libraries sharing information and creating connections during uncertain times. This project can be a path forward in our community's recovery, providing access to the world of social and cultural ideas, which is more important now than ever. We have an architectural plan, cost estimate, and over 60% of funding committed. A Community Task Force composed of 27 representatives of diverse cultures and interests are providing design input with the guidance of a premier local architectural firm. Secured funds include: • \$500,000 Anchorage municipal bond • \$390,500 National Endowment for the Humanities grant • \$200,000 private bequest</p>		
<b>Contact Name:</b> Kimberly Hays	<b>Phone:</b> N/A	<b>Email:</b> info@librarychampion.org

# The Alaska Room at Loussac Library

**Our goal:** bring Alaska and Anchorage history to life, make it relevant to community members of all ages and backgrounds, and use collaborative learning and exploration to develop solutions to today's issues.

## WHY

PROBLEM	SOLUTION	IMPACT
The old Alaska Wing was hard to find and felt "off limits" to most people	Create an easy-to-find, inviting location on 3rd floor of Loussac Library	Relate Alaska history to today's issues & make it relevant for everyone
A collection dominated by a white, mostly male pioneer perspective	Expand resources to reflect today's multi-cultural, Indigenous community	The Alaska Room reflects ALL our histories - and is a bridge to our future

## WHAT



## THE STORY

Originating in 1950 with the donation of pioneer banker Warren Cuddy's personal collection to display in the brand new Z.J. Loussac Library, the Alaska Collection tells the story of our history and provides insight into the people and events that shape Anchorage, Alaska, and the Arctic. Its treasures include:

- Every newspaper ever published in the state of Alaska
- Books and reports about major events in the state, including the Alaska Native Claims Settlement Act and events leading up to Statehood in 1959
- Dictionaries and materials written in languages spoken by the communities indigenous to Alaska
- Projects like Looking for America, which explored immigration, Indigenous cultures and American identity in Alaska through public art, storytelling, and dialogue
- Mind-opening events like Tundra Vision, ANCSA discussion series, and Tradition Tuesdays

The COVID-19 pandemic has highlighted the importance of libraries sharing information and creating connections during uncertain times. This project can be a path forward in our community's recovery, creating a space for our community to come together in dialog and build bridges for the future.

LIBRARY CORE VALUES:

COMMUNITY

ACCESS & EQUITY

LEARNING

**Our vision:** People of all backgrounds see themselves reflected in the Alaska Room, to know that Alaska's history is not someone else's past, but their own, as well as a place to reflect on the present, and shape the future.



# PLANS

## BOARD OF DIRECTORS

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## CAMPAIGN GOAL: \$1.75M

### Committed

\$500,000 Municipal Bond

\$390,000 NEH Challenge Grant

\$200,000 Estate of Lowell and Tay Thomas, Jr.

\$25,000 Individual Donor (Anonymous)

### Capital Campaign, 2022-23

\$635,000 Gifts ranging from \$1 to \$350,000

# HOW

The campaign to build a new Alaska Room is led by the Anchorage Library Foundation, established in 1982 by Wilda Marston and library supporters Eric Wohlforth, Wilda Hudson, Arne Espy and Arliss Sturgulewski.

The Anchorage Library Foundation believes that free public libraries are essential to our community. The Foundation works to promote, fund and support the long-term vitality of the Anchorage Public Library.

Successful projects include:

- \$17M renovation of Loussac Library entrance
- \$200,000 creation of Teen Underground at Loussac Library
- New libraries in Girdwood, Chugiak-Eagle River and Mountain View
- Social Worker in the Library pilot project

# ABOUT US

## Contact

Shanna Allen, Project Administrator  
Shanna.Allene@AnchorageAk.gov · 907-343-2978

Anchorage Library Foundation Tax I.D. #92-0081583

## ALASKA ROOM COMMUNITY TASK FORCE MEMBERS

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- Evelyn Abello
- Rochelle Adams, Native People's Action
- Charlene Apok, Native Movement
- Brooks Banker
- Britt'Nee Brower
- Barbara Brown
- Penny Cordes
- Lourdes Linato Crawford, Past President of Bridge Builders, Library Advisory Board
- Justin Dickens, Youth Program Manager, Identity
- Richard Farber, Native Village of Eklutna
- Leslie Fried, Alaska Jewish Museum
- Lucy Hansen, Polynesian Association of Alaska
- Shawna Larson, Native Movement
- Beth Leonard, APU Indigenous Studies
- Michael Livingston, Aleutian Pribilof Islands Association
- Theresa Lyons, YWCA
- Meagan McBride, Alaska Studies teacher at East High
- Gabriela Olmos
- Bruce Parham, former director of Alaska State Archives
- Katie Ringsmuth, Tundra Vision, State of Alaska Historian
- Melissa Shaginoff
- Arthur Sosa, Abbott Loop Elementary Principal, active in ENLACES
- Jessica Szelag, Kenai Mountains Turnagain Arm National Heritage Area
- Yaso Thiru, Professor at Alaska Pacific University
- Yolandus "Doyle" Williams, Alaska Black Caucus

**Anchorage Library Foundation  
Alaska Legacy Project - Budget - as of April 2022**

<b>EXPENSES</b>	
<b>Item</b>	<b>Cost</b>
Construction	\$950,000
Construction contingency	\$145,000
Disruption planning	\$50,000
Architectural and Engineering Fees	\$160,000
Construction Project Management Fees	\$90,000
Fountain Rehabilitation	\$100,000
1% for Art	\$10,000
Permits	\$25,000
MOA Overhead (Intergovernmental Charges on construction costs)	\$30,000
Signage, art and end panels	\$35,000
Technical equipment (computers, microfilm reader)	\$55,000
Administration and capital campaign	\$65,000
Community Design Process	\$35,000
<b>TOTAL</b>	<b>\$1,750,000</b>

<b>INCOME</b>		
<b>Item</b>	<b>Cost</b>	<b>Status</b>
Estate of Lowell and Tay Thomas, Jr.	\$200,000	Committed
National Endowment for the Humanities Challenge Grant	\$390,000	Committed
Individual donor (anonymous)	\$25,000	In-hand
Municipality of Anchorage Facilities Bond	\$500,000	Committed
CDS Request	\$250,000	Requested
Capital campaign	\$385,000	Pending
<b>TOTAL</b>	<b>\$1,750,000</b>	

<b><u>ARPA Funding Proposal from:</u></b> Anchorage Museum		
<b><u>For:</u></b> Design District and Vibrant Downtown		<b><u>Amount Requested:</u></b> \$375,000
<b><u>Total Budget:</u></b> \$100,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$150,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> The Anchorage Museum is one of the Cultural Pillars and is vital to a healthy downtown, anchoring east downtown and the Design District. The Museum will focus on economic development for downtown by furthering it's activation of the Design District and downtown public spaces, from hosting the free program Lunch on the Lawn on Tuesdays in the summer and free concerts on Friday nights. We will activate surface parking lots along 6th Avenue near A Street , creative murals downtown with artists nd work on Indigenous place names and language efforts,		
<b><u>Meets Guiding Principles:</u></b> The Museum is part of a healthy downtown, welcoming 220,000 visitors annually and hosting hundreds of public programs throughout the year that activate downtown and help keep it safe and healthy. The Museum is also a major employer and welcomes thousands of children and families and is a key partner with the Anchorage School District, RAIS, and numerous other nonprofits. This is part of the economic development of downtown. Realizing the goals of the Design District will further the designation, the downtown plan, and will aid economic development throughout downtown. <b>(Alignment, feasible, informed)</b>		
<b><u>Expected Outcomes:</u></b> Investing in creative placemaking downtown will attract locals and tourists. Activating downtown through programs helps aid goals for safety and wellness. The Museum is a major cultural attraction and its healthy future aids local businesses and families as well as aids goals for domestic and international communities. The Museum serves thousands of students and offers dozens of family programs annually. We are working on updating the Museum's Discovery Center, which serves more than 100,000 parents and families annually. Free programs on our lawn serves another 50,000 people. We welcome more than 100,000 tourists each year. We need to rebuild and recover capacity from the impacts from COVID-19 and support aids the full community. If fully funded, we will repair the sidewalks along Seventh Avenue where they are decaying.		
<b><u>Project Detail:</u></b> This project will focus on the public outdoor areas of the Museum and the Design District and activating those public spaces. It will include sidewalk improvement on Seventh Avenue where they are decaying, Lunch on the Lawn and free concerts on the museum lawn (free programs), working with partners on Indigenous place names and signage downtown, including labeling plants on the museum lawn and other city parks with their Indigenous names, working with building owners downtown on murals and creative projects to activate downtown, creating temporary urban farms and painting surface parking lots in the Design District, working with partners on a creative painting project for the Easy Park garage, creating children's play areas, constructing creative seating and gathering places outdoors, planting a garden on the roof of Seed Lab (corner of 6th Avenue and A Street), and activating our Seed Lab building to serve artists nd community members through free programs and events.		
<b><u>Contact Name:</u></b> Julie Decker	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jdecker@anchagemuseum.org

<b>ARPA Funding Proposal from:</b> Anchorage Neighborhood Health Center		
<b>For:</b> Social Service Navigation Services to Support a Healthy and Sustained Workforce		
<b>Amount Requested:</b> \$985,000		
<b>Total Budget:</b> \$1,046,300	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$985,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> Individuals with chronic diseases, including substance use disorder, are disproportionately at risk of and affected by COVID-19 and other infectious diseases. Many have extensive barriers to accessing testing, vaccinations, and adequate support to recover if infected. These individuals are also often at higher risk of extended absence from work due to illness. In pursuit of a healthy and sustainable workforce, the Anchorage Neighborhood Health Center proposes a two-year demonstration project to provide targeted support to those with chronic disease, through a social service navigation program.		
<b>Meets Guiding Principles:</b> The Anchorage Neighborhood Health Center (ANHC) is a critical safety net provider in the Anchorage community and serves everyone, while specializing in supporting those who are uninsured and underinsured, and assuring those who experience barriers related to cost, language access, stigma, and other issues can effectively access healthcare. The ANHC Social Services Navigation program would provide Social Service Navigators (SSNs) to serve individuals and families impacted by a chronic health condition, in order to support them in getting back to work and staying effectively employed while managing their health. In addition, this amplified level of support for patients' wholistic health related to their care will allow for more effective infectious disease prevention practices (such as COVID-19) and enhanced equity in navigating any needed resources successfully, regardless of challenges the individual may be experiencing. <b>(Need, equity, informed, alignment, feasible)</b>		
<b>Expected Outcomes:</b> Navigation services for 120 intensive navigation patients plus short-term navigation services for up to 120 others per year. A total of 240 patients served annually. The expected outcome for all is increased control of chronic health conditions, so improved overall health. - Decrease number of type II diabetic patients with A1c >9 - Increase number of hypertensive patients with controlled blood pressure. Additionally, process measures will assure our service model and patient connection to services. - Appointment no show rates - Prescription refill rates - Referral to social services partners. Anticipated decrease in work absenteeism for these patients. Research demonstrates an increase in absenteeism and employer costs due to functional limitations caused by uncontrolled chronic health conditions. In national and local models, navigation services result in more completed follow-up appointments and successful referrals to supports, lowering expensive emergency services.		
<b>Project Detail:</b> The Anchorage Neighborhood Health Center (ANHC) Social Services Navigation program would create Social Service Navigators (SSNs) to provide coordination and support to individuals and families impacted by a chronic condition. The SSNs would support patients in assessing and addressing their social determinants of health through referrals, applications, and follow-up for housing and other social services to ensure they have maximum assistance in managing their holistic living conditions. This optimizes their ability to remain medically compliant in the care activities needed for maintenance and mitigation of their chronic condition(s). The focus population would include those who have chronic conditions such as hypertension or diabetes, as well as those who are experiencing addiction and substance use disorder. By ensuring these patients are supported in their physical, social and emotional needs, ANHC SSNs maximize the patients' wellbeing and their abilities to remain at and/or return to work as quickly as possible. Additionally, this provides a greater level of protective factors with regard to the patients' likelihoods of contracting/recovering from infectious diseases, such as COVID-19. The SSNs will collaborate with social service agencies in the community to strengthen a system of communication and support for those in need. The SSN position will be the link between healthcare services provided through ANHC and supportive services offered in the community.		
<b>Contact Name:</b> Lisa Aquino	<b>Phone:</b> N/A	<b>Email:</b> laquino@anhc.org

Anchorage Neighborhood Health Center  
Navigator Program

Budget Item	Unit Cost	Qty	Muni request - 2-Year Cost	Funding from other entities	Funding from ANHC	Notes
Staff annual salary for Patient Navigator Program Manager (1 staff x 2 years)	\$75,000.00	2.00	\$140,000.00	\$10,000.00		Based off of current RW Program Manager at minimum of range
Staff annual salary for Patient Navigator (4 staff x 2 years)	\$63,000.00	8.00	\$464,000.00	\$40,000.00		Based off of current RW Navigator with mid-level experience
Fringe for Patient Navigator Program Manager (assuming 25%)	\$18,750.00	2.00	\$37,500.00			Standard ANHC calculation for fringe is 25%
Fringe for Patient Navigator (assuming 25%)	\$15,750.00	10.00	\$157,500.00			Standard ANHC calculation for fringe is 25%
Evidence-based tools to measure long term outcomes (1 time cost)	\$5,000.00	1.00	\$0.00		\$5,000.00	E.g. Azara & Epic builds
Program evaluation costs to determine outcome of pilot project (cost per year)	\$5,000.00	2.00	\$10,000.00			
FFE 1 Admin Office	\$4,000.00	5.00	\$20,000.00			Includes: furnishing
Office space rental for a month to accommodate 5 offices and a meeting space	\$2,000.00	24.00	\$48,000.00			Would house program manager, plus four navigators for a pilot project period of two years (24 months)
Training Costs for Patient Navigator Staff - Assume \$300 each over a two year period.	\$300.00	5.00	\$0.00		\$1,500.00	
Patient support costs for application fees and other non-medical costs that require one-time assistance (no rent/utilities assistance)	\$30,000.00	2.00	\$60,000.00			Assume maximum cost per year of \$30,000
Staff travel costs per month (mileage/gas) x 24 months)	\$200.00	24.00	\$0.00		\$4,800.00	
Patient transit costs per month (UberHealth)	\$2,000.00	24.00	\$48,000.00			Assuming no more than \$2,000 in costs per month x 24 months of pilot program. Average round trip uber ride cost in March 2022 was \$42, which would provide for 45-50 monthly roundtrip rides
<b>TOTAL</b>			<b>\$985,000.00</b>	<b>\$50,000.00</b>	<b>\$11,300.00</b>	
			<b>Two-Year Pilot Total \$1,046,300.00</b>			

**ARPA Funding Proposal from:** Anchorage Park Foundation**For:** Developing a National Heritage Area for the Tikahtnu -Cook Inlet Region**Amount Requested:** \$150,000**Total Budget:** \$300,000**In-Hand:** \$5,000**Requested, Not In-Hand:** \$145,000**Minimum:** \$75,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** We request funds for a feasibility study to create Alaska's second National Heritage Area (NHA). National Heritage Areas provide federal financial support for community-generated projects to enhance historic, scenic, outdoor recreation and cultural tourism opportunities. Nation-wide, NHA's bring a 5:1 return on investment locally. Tikahtnu is the Dena'ina name for Cook Inlet and means big water river. Celebrating the land, resources, people, and history of Tikahtnu-Cook Inlet will improve our quality of life and stimulate economic revitalization. Funding will be used to define the scope.

**Meets Guiding Principles:** An NHA will incentivize new businesses and entrepreneurship, it will have a fair and positive impact across the municipality, and it leverages federal funds and matching funds from partnerships. Our region has been hit hard by COVID 19, and this feasibility study will be an investment in the future success of our region to better capitalize on our identity and what makes us unique. The study is required to consider the most recent data, public input and best practices. Once defined, a Tikahtnu-Cook Inlet NHA would be Congressionally established and locally managed, bringing national recognition and federal funding for projects. NHA grants require a minimum 1:1 match, and could be used to invest in Municipal priorities, including revitalization of downtown Anchorage and Eagle River, cultural and community centers, and infrastructure and entrepreneurial efforts that respect the land, resources, people and history of this region. **(Alignment, feasible, informed)**

**Expected Outcomes:** Alaska currently has only one NHA designation: the Kenai Mountains Turnagain Arm NHA (KTMA), ([kmtacorridor.org](http://kmtacorridor.org)), and it currently provides about \$500k funding for activities within that area. The Tikahtnu-Cook Inlet NHA will be a catalyst for economic development in our region. An independent 2012 study found that NHAs annual economic impact in the U.S. is \$12.9 billion, significantly exceeding the amount of federal funding provided by as much as 5:1. The economic impact is comprised of three areas: tourism, operational expenditures, and grant making activities. Most of the impact (99%) is generated by tourism spending. Our NHA could invest in Indigenous Identity projects, trail and outdoor recreation infrastructure, and storytelling for interpretation and education, all items identified by the business community as key to Anchorage's economic growth and to enhance the visitor experience in an increasingly globalized world.

**Project Detail:** Anchorage Park Foundation would develop an RFP to follow a process outlined by the National Park Service to complete a feasibility study for the Tikahtnu-Cook Inlet National Heritage Area. It is estimated to cost \$300,000. The boundaries of the NHA will be determined by the history and places that tell local stories of national importance. The process requires extensive outreach within the area and examines a region's resources in-depth, providing a strong foundation for eventual success as a National Heritage Area. Participation in an NHA and its projects, programs, and funding is completely voluntary. No land enters federal control by being included within a NHA designated area. Private property rights are not affected; local, state, and federal government land designations and zoning are not changed. Planning and land-use decisions remain fully under existing jurisdictions. Designation and operation of an NHA simply opens an opportunity for technical support and a multi-year federal funding steam that is currently under-utilized in Anchorage and Alaska. The Alaska Congressional Delegation is prepared to promote our NHA project upon completion of a feasibility study.

**Project Timeline:** We will issue an RFP in 2022 to hire an expert to lead the extensive public process required by the National Park Service to identify the local stories of national significance and define the geographic boundaries necessary to establish a National Heritage Area in Anchorage. We anticipate it will take **at least a year** to complete the NPS process.

**Project Partners:** Anchorage Park Foundation; Friends of Nike Site Summit; Alaska Historical Society; Tikahtnu Cook Inlet National Heritage Area Project; Aaron Leggett, President, Native Village of Eklutna; Julie Decker, CEO Anchorage Museum; and members of the RVSA Leadership Group: Bruce Bustamante, Anchorage Chamber of Commerce, Michael Fredericks, Interim Director, Anchorage Downtown Partnership, Ltd., Julie Saupe, Visit Anchorage, Bill Popp, Anchorage Economic Development Corporation, Debbie Rinckey, Chugiak Eagle River Chamber of Commerce, Silvia Villamides, Alaska Hospitality Retailers.

**Organization Name:** Anchorage Park Foundation**Amount Requested:** \$150,000

**Number Helped:** An NHA designation will help every resident and visitor to Anchorage. NHAs incentivize new businesses and entrepreneurship across the municipality and leverage federal funds at a 5:1 ratio. It will put Anchorage on the national and international map - encouraging tourists to spend extra days exploring our land, resources, people and history. NHA grants can be used to invest in Municipal priorities. Importantly, NHA's identify and educate residents and visitors of the stories that bind and distinguish Anchorage.

**Recent Example of Success for Organization:** Indigenous Placenames Project Partnership with Native Village of Eklutna and Community Partners. Inclusive Playgrounds in partnership with many funders and community partners. Branding Anchorage Trails as the Moose Loop to generate tourism dollars and promote our outdoor recreation economy

**Time in Operation:** The Anchorage Park Foundation was founded in 2004 to build Healthy Parks & Healthy People in the Anchorage community by mobilizing public support and financial resources for Anchorage parks, trails, and recreation opportunities. We serve as a nimble partner that can combine financial resources and volunteer power for projects all over town. We serve as fiscal agent, convener, advocate, promoter, project coordinator, grant writer, funder, event management, and all-around great neighbor. Our trusted roles with municipal government, volunteers and contractors make us ideal partners on projects.

**Contact Name:** Diana Rhoades

**Phone:** (907) 249-6652

**Email:** [Diana@anchorageparkfoundation.org](mailto:Diana@anchorageparkfoundation.org)

May 18, 2022

To Whom it May Concern:

The Roadmap to a Vital and Safe Anchorage (RVSA) supports the Anchorage Park Foundation's funding proposals:

- **Tikahtnu-Cook Inlet National Heritage Area Feasibility Study**
- **Indigenous Place Name Project for Anchorage**

The Roadmap to a Vital and Safe Anchorage was born out of a need to make Anchorage more resilient and sustainable. Businesses, non-profit organizations, and industry leaders grabbed hold of this call to action and began the process of developing a plan focused on implementation, execution, and clearly defined results.

Throughout February 2021, over 110 business, non-profit, and organization leaders gathered four times to develop the Vision, Barriers, Strategic Actions and begin focused implementation of the Roadmap to a Vital and Safe Anchorage.

Our Vision is:

**As a result of our actions, the Municipality of Anchorage's economy will be open, thriving, and diverse.**

Our economy supports and is supported by capitalizing on our place, education and workforce development, government stability, and public/private partnerships. Our economy is underpinned by a focus on public welfare, access to housing and childcare, strong planning, and accessibility and equity for all.

As part of the planning process, the group identified the barriers to the established Vision. One of the primary barriers to the Vision identified was:

- Anchorage's lack of a strong identity and vibrant Downtown, and
- Neglecting to invest in the infrastructure needed for growth.

These projects help Anchorage move toward the vision established by the participants of the RVSA so we ask that you please support both funding requests. Together, they have a resounding positive impact.

The **Tikahtnu-Cook Inlet National Heritage Area Feasibility Study** is the first required step toward recognizing the Tikahtnu-Cook Inlet Area as Alaska's second National Heritage Area. Nation-wide NHA's have brought an impressive 5:1 return locally on the funds invested by the federal government. Those benefits flow directly to Alaska.

The Tikahtnu-Cook Inlet story begins with the Dena'ina Peoples, arcs through Captain Cook's exploration, Russian settlements, American expansion, construction of the Alaska Railroad, World War II, Aviation, the Cold War and Nike Missiles, Statehood, oil wealth transformation, and today's efforts toward honoring diversity and sustainability in thriving communities. Celebrating the land, resources, people, and history of the Tikahtnu-Cook Inlet area creates a strong sense of place, purpose, and pride for Alaska's 10,000-year history of resilient people and their passions as well as strengthens the economy by advocating tourism and discovery.

The Tikahtnu-Cook Inlet NHA Feasibility Study funding will be used to define the scope, boundaries, and local stories of national importance that need to be told. Once defined, a Tikahtnu-Cook Inlet NHA would be Congressionally established and locally managed, bringing to Alaska both national recognition and federal funding for local community-generated projects. The process does not involve any change to land ownerships, designations, or zoning. Planning and land use decisions remain fully under existing jurisdictions. State, local government, and private rights are not affected.

Please support a feasibility study for the Tikahtnu-Cook Inlet Area so that nationally Alaska can honor its past, enrich its future, and capture this important opportunity for economic development.

**The Indigenous Place Name Project for Anchorage** is a movement to bring Dena'ina culture to our built environment and place name signage. Alaska Natives, Anchorage business leaders and citizens agree that locals and visitors alike benefit from indigenous place name wayfinding and stories of our cultural heritage as seen through the Dena'ina language and history. Investment in Cultural Tourism infrastructure expands our heritage and enhances the resident and visitor experience in Anchorage, further encouraging economic development and exploration.

These projects are deserving of your support. They are intended to share and enrich the cultural and historical ties that bind us, provide safe trail connectivity between Alaska residents, and importantly, provide economic development for the entire region. Please vote to fund the Tikahtnu-Cook Inlet National Heritage Area Feasibility Study and the Indigenous Place Names Project for Anchorage.

Sincerely,  
Aaron Leggett  
President, Native Village of Eklutna

Julie Decker, CEO  
Anchorage Museum

RVSA Leadership Group  
Bruce Bustamante, Anchorage Chamber of Commerce  
Michael Fredericks, Interim Director, Anchorage Downtown Partnership, Ltd.  
Debbie Rinckey, Chugiak Eagle River Chamber of Commerce  
Julie Saupe, Visit Anchorage  
Silvia Villamides, Alaska Hospitality Retailers  
Bill Popp, Anchorage Economic Development Corporation

# 'We are still here'

Native Americans dispel myths by living their truth

By Dana Hedgpeth and Rachel Hatzipanagos

Photos by Brian Adams

Washington Post Front Page - Nov. 19, 2021 <https://www.washingtonpost.com/nation/interactive/2021/native-american-heritage-month-were-still-here/>

"But you don't look like an Indian!"

I've heard that response more than a few times from people when they learn that I am an American Indian. I am a member of the Haliwa-Saponi tribe of North Carolina. I grew up in the D.C. suburbs, not on a reservation. In fact, our tribe doesn't have a reservation, but my family often travels to Hollister, N.C., where the Haliwa-Saponi have their tribal homelands, for cultural gatherings or events.

It's a common frustration for many of the country's American Indians and Alaska Natives: People react with surprise or disbelief when we tell someone that we're from a tribe that is Indigenous to the United States...

**The Washington Post**

*Democracy Dies in Darkness*

The city of Anchorage sits on the homeland of the Dena'ina tribe. The Anchorage Museum installed "This is Dena'ina Etnena" on its facade as part of its land acknowledgment efforts to recognize the Indigenous people of a place. The Indigenous Place Names Project has come up with 30 locations to place new signs, like the one seen here in Muldoon Park/Chanshtnu ("Grass Creek").



**Anchorage Park Foundation**  
**Tikahtnu Cook Inlet National Heritage Area**

<b>EXPENSES</b>	<b>BUDGET</b>
<b>Contracted Services</b>	
Extensive Community Engagement	\$ 100,000
Travel (requires federal approval)	\$ 25,000
Historic Photographs & Materials	\$ 10,000
Writing NPS-approved Federal Report	\$ 50,000
Designing and Issuing RFP	\$ 26,000
Grant Management	\$ 22,000
Economic Analysis for Anchorage	\$ 67,000
<b>TOTAL</b>	<b>\$ 300,000</b>
<b>REVENUES--Requests and Pledged</b>	
Anchorage Park Foundation Pledged	\$ 5,000
ARPA Grant	\$ 150,000
Rasmuson Foundation	\$ 145,000
<b>TOTAL REVENUE</b>	<b>\$ 300,000</b>

<b>ARPA Funding Proposal from:</b> Anchorage Park Foundation		
<b>For:</b> Indigenous Place Names (IPN) Project	<b>Amount Requested:</b> \$40,000	
<b>Total Budget:</b> \$2,100,000	<b>In-Hand:</b> \$43,000	<b>Requested, Not In-Hand:</b> \$120,000
<b>Minimum:</b> \$20,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Amplifying Anchorage's Indigenous heritage is good for the economy and good for our quality of life. The IPN project creatively, accurately, and beautifully highlights the culture and history of Anchorage and its first peoples, the Dena'ina, through 31 interpretive place name signs (Point Woronzof planned Summer 2022). We appreciate the Municipality of Anchorage's work to name the Dena'ina Convention Center, support land acknowledgement work and formalize a government-to-government agreement with the Native Village of Eklutna. This project makes parks and trails more inclusive to all.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b> --The Roadmap to a Vital and Safe Anchorage (RVSA) identifies creating a strong community identity, including Indigenous Identity, as key to Anchorage's economic growth. Studies show culture and heritage tourists stay longer and spend more money than other tourists. Anchorage business leaders strongly recommend unique cultural tourism infrastructure to enhance the visitor experience in an increasingly globalized world. <b>Equity</b>--The 1918 flu drastically decreased Dena'ina population from majority to minority, and since that time Anchorage history has almost erased Indigenous names and stories. Shem Pete (1896-1989) survived the first epidemic and taught us geography and the richness of Dena'ina life we can interpret today. Eklutna leader Aaron Leggett and Anchorage Park Foundation are keeping this important work moving forward in parks and trails. Indigenous people feel seen when history and culture is honored. Two of 31 signs installed with public &amp; private investment.</p>		
<p><b>Expected Outcomes:</b> Amplifying Anchorage's Indigenous heritage is good for the economy and good for our quality of life. Known as "Alaska's biggest Native village" due to its high Alaska Native population, Anchorage welcomes thousands of Alaska Native people at the Alaska Federation of Natives Convention, and 1 million national and international visitors annually. Studies show culture and heritage tourists stay longer and spend more money than other tourists. Data from Our Downtown Anchorage, Alaska Visitor Statistics Program and the Alaska Tourism Revitalization Plan support cultural tourism's untapped potential for Anchorage. Heritage tours can highlight Anchorage's unique cultural identity with interpretive signs and wayfinding. Anchorage residents will benefit from improved parks and trails that tell the story of the Dena'ina.</p>		
<p><b>Project Detail:</b> Eklutna President/Anchorage Museum Historian Aaron Leggett and an advisory committee selected 31 locations for place name signs. All the places they loved 1000 years ago are still popular today. We have full funding from private foundations for one location to be built in 2022 - "Hkaditali" is Potter Marsh and means drift wood and other debris washed up from ship wrecks. Hkaditali is part of the Anchorage Coastal Wildlife Refuge and is visited by 150,000 bird and wildlife lovers every summer. With ARPA funding, we will complete Nuch'ishtunt, "the place protected from wind," now commonly called Point Woronzof. There is a map on our website of all 31 locations in the Muni that we continue to fundraise for, including:"Qintali" is Mount Baldy and means wide ridge (Eagle River) "Dgheyaytnu" is Ship Creek, which means Stickleback Creek - little fish used to make soup if you didn't have food; "Ch'atanaltsegh" is Fish Creek Estuary and means where yellow water comes out; "Qin Cheghi" is Crying Ridge, a ridge along the north side of upper Campbell Creek -(sign will be placed at Glen Alps parking lot near Flattop)"Qin Cheghitnu" is Campbell Creek and is the creek that comes from Crying Ridge (sign will be placed along Campbell Creek Trail near Campbell Park). Each location is different and offers the opportunity for a unique presentation of the sign, but the process for fabrication, interpretation and installation is complete. Total cost estimated at \$2.1 million.</p>		
<p><b>Project Timeline:</b> Eklutna President/Anchorage Museum Historian Aaron Leggett and an advisory committee selected 31 locations to amplify Anchorage Indigenous identity. With ARPA funding, we will complete Nuch'ishtunt, "the place protected from wind," now commonly called Point Woronzof. We have contracted with Huddle AK to design the site and get it <b>installed in 2022</b>. The attached budget shows the costs of the best version of the project - with a trail from the parking lot to a plaza. Costs for interpretation similar to the one at Chanshtnu/Westchester Lagoon range from \$60,000 to \$217,000 for this location. If we get more funds the site will be that much better.</p>		

**Project Partners:** Anchorage Park Foundation; Rasmuson Foundation; Atwood Foundation; CIRI Foundation; CIRI; Alaska Native Heritage Center; Anchorage Museum; Alaska Humanities Forum; National Endowment for the Arts; Municipality of Anchorage Federal CARES Act; Cook Inlet Housing Authority; National Recreation and Park Association

**Number Helped:** Amplifying Anchorage's Indigenous identity will help all Alaskans and visitors. Known as "Alaska's biggest Native village" due to its high Alaska Native population, Anchorage welcomes thousands of Alaska Native people at the Alaska Federation of Natives Convention, and 1 million national and international visitors annually. Studies show culture and heritage tourists stay longer and spend more money than other tourists. The Roadmap to a Vital and Safe Anchorage (RVSA) identifies creating a strong community identity, including Indigenous Identity, as key to Anchorage's economic growth.

**Recent Example of Success for Organization:** The Anchorage Park Foundation was founded in 2004 to build Healthy Parks & Healthy People in the Anchorage community by mobilizing public support and financial resources for Anchorage parks, trails, and recreation opportunities. We serve as a nimble partner that can combine financial resources and volunteer power for projects all over town. We serve as fiscal agent, convener, promoter, project coordinator, grant writer, funder, event management, and all-around great neighbor. Our trusted roles with municipal government, funders, volunteers and contractors make us ideal partners on projects. We have been partnering with Eklutna Historian Aaron Leggett since 2006 and are very proud of the work we are doing together with many partners to amplify Anchorage's Indigenous identity.

**Time in Operation:** Anchorage Park Foundation has been in operation since 2004.

**Contact Name:** Diana Rhoades

**Phone:** (520) 982-4178

**Email:** [Diana@anchorageparkfoundation.org](mailto:Diana@anchorageparkfoundation.org)

Anchorage Park Foundation  
Indigenous Place Name Project

Point Woronzof Plaza Estimate

	Unit	Price	Quantity	Total
<b>Design / Construction Admin / Permitting</b>				
Perliminary planning (including Community Councils & PRC)	Lump Sum	\$10,000.00	1	\$10,000.00
Artist / Culture Bearer	Lump Sum	\$5,000.00	1	\$5,000.00
Survey	Lump Sum	\$5,000.00	1	\$5,000.00
Civil Design	Lump Sum	\$10,000.00	1	\$10,000.00
Landscape Design	Lump Sum	\$7,000.00	1	\$7,000.00
Permitting	Lump Sum	\$5,000.00	1	\$5,000.00
Material Ordering	Lump Sum	\$2,500.00	1	\$2,500.00
Project Management / Constrcution Admin	Lump Sum	\$10,000.00	1	\$10,000.00
<b>Materials &amp; Installation</b>				
Dentalium Metal Piece, 10x10 Base, Post Caps, Name Plate	Each	\$4,299	1	\$4,319
10x10 Cedar Lumber (10' 6")	Each	\$1,026.60	1	\$1,026.60
Metal IPN Signs	Each	\$165	1	\$165
Fossil Signs (Approx. 9.5"x9.5")	Each	\$30	5	\$150
Fossil Signs Shipping	LS	\$282	1	\$282
Plaza Construction	Lump Sum	\$50,000.00	1	\$50,000.00
Trail Construction	Linear Feet	\$200.00	350	\$70,000.00
Subtotal				\$180,442.60
20% Contigency				\$36,088.52
<b>Total</b>				<b>\$216,531.12</b>

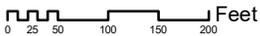


*Nuch'ishtunt*: The Place Protected from Wind  
Point Woronzof

For many centuries, the *K'enaht'ana*, the Dena'ina of Knik Arm (*Nuti*), established spring and summer fish camps at *Nuch'ishtunt*, "the place protected from wind," now commonly called "Point Woronzof." On the mud flats, they constructed platforms from wooden poles, called *tanik'edi*. Standing on the platforms as the tide came in, they dipnetted salmon. The salmon were preserved by drying, smoking, and fermenting. In late summer, the Dena'ina families transported their salmon harvests to their villages at Knik, *Łajat*, *Niteh*, and *Idlughet* (Eklutna), among others, where they were a major component of the winter food supply. In the early and mid 20<sup>th</sup> century, the Dena'ina harvested salmon at *Nuch'ishtunt* with set gill nets for subsistence use and commercial sale. By the early 1950s, federal authorities had closed this site to commercial fishing. The displaced Dena'ina families moved their camps to Fire Island (*Nutu'iy*) and Point Possession (*Tuyqun*).



Members of the Ezi family with their subsistence salmon catch at *Nuch'ishtunt*, about 1942. From left to right: Pete Ezi Sr., Pete Ezi Jr., Margie Rousseau Rosser, and Knik Prince. Photo courtesy of Alberta Stephan.



Approx. Boundary -- Maintenance Area ADA - 30440  
Proposed Sign Location (North and South Alternatives)

Indigenous Place Names Project  
Interpretive Sign Installation  
Pt. Woronzof



May 18, 2022

To Whom it May Concern:

The Roadmap to a Vital and Safe Anchorage (RVSA) supports the Anchorage Park Foundation's funding proposals:

- **Tikahtnu-Cook Inlet National Heritage Area Feasibility Study**
- **Indigenous Place Name Project for Anchorage**

The Roadmap to a Vital and Safe Anchorage was born out of a need to make Anchorage more resilient and sustainable. Businesses, non-profit organizations, and industry leaders grabbed hold of this call to action and began the process of developing a plan focused on implementation, execution, and clearly defined results.

Throughout February 2021, over 110 business, non-profit, and organization leaders gathered four times to develop the Vision, Barriers, Strategic Actions and begin focused implementation of the Roadmap to a Vital and Safe Anchorage.

Our Vision is:

**As a result of our actions, the Municipality of Anchorage's economy will be open, thriving, and diverse.**

Our economy supports and is supported by capitalizing on our place, education and workforce development, government stability, and public/private partnerships. Our economy is underpinned by a focus on public welfare, access to housing and childcare, strong planning, and accessibility and equity for all.

As part of the planning process, the group identified the barriers to the established Vision. One of the primary barriers to the Vision identified was:

- Anchorage's lack of a strong identity and vibrant Downtown, and
- Neglecting to invest in the infrastructure needed for growth.

These projects help Anchorage move toward the vision established by the participants of the RVSA so we ask that you please support both funding requests. Together, they have a resounding positive impact.

The **Tikahtnu-Cook Inlet National Heritage Area Feasibility Study** is the first required step toward recognizing the Tikahtnu-Cook Inlet Area as Alaska's second National Heritage Area. Nation-wide NHA's have brought an impressive 5:1 return locally on the funds invested by the federal government. Those benefits flow directly to Alaska.

The Tikahtnu-Cook Inlet story begins with the Dena'ina Peoples, arcs through Captain Cook's exploration, Russian settlements, American expansion, construction of the Alaska Railroad, World War II, Aviation, the Cold War and Nike Missiles, Statehood, oil wealth transformation, and today's efforts toward honoring diversity and sustainability in thriving communities. Celebrating the land, resources, people, and history of the Tikahtnu-Cook Inlet area creates a strong sense of place, purpose, and pride for Alaska's 10,000-year history of resilient people and their passions as well as strengthens the economy by advocating tourism and discovery.

The Tikahtnu-Cook Inlet NHA Feasibility Study funding will be used to define the scope, boundaries, and local stories of national importance that need to be told. Once defined, a Tikahtnu-Cook Inlet NHA would be Congressionally established and locally managed, bringing to Alaska both national recognition and federal funding for local community-generated projects. The process does not involve any change to land ownerships, designations, or zoning. Planning and land use decisions remain fully under existing jurisdictions. State, local government, and private rights are not affected.

Please support a feasibility study for the Tikahtnu-Cook Inlet Area so that nationally Alaska can honor its past, enrich its future, and capture this important opportunity for economic development.

**The Indigenous Place Name Project for Anchorage** is a movement to bring Dena'ina culture to our built environment and place name signage. Alaska Natives, Anchorage business leaders and citizens agree that locals and visitors alike benefit from indigenous place name wayfinding and stories of our cultural heritage as seen through the Dena'ina language and history. Investment in Cultural Tourism infrastructure expands our heritage and enhances the resident and visitor experience in Anchorage, further encouraging economic development and exploration.

These projects are deserving of your support. They are intended to share and enrich the cultural and historical ties that bind us, provide safe trail connectivity between Alaska residents, and importantly, provide economic development for the entire region. Please vote to fund the Tikahtnu-Cook Inlet National Heritage Area Feasibility Study and the Indigenous Place Names Project for Anchorage.

Sincerely,  
Aaron Leggett  
President, Native Village of Eklutna

Julie Decker, CEO  
Anchorage Museum

RVSA Leadership Group  
Bruce Bustamante, Anchorage Chamber of Commerce  
Michael Fredericks, Interim Director, Anchorage Downtown Partnership, Ltd.  
Debbie Rinckey, Chugiak Eagle River Chamber of Commerce  
Julie Saupe, Visit Anchorage  
Silvia Villamides, Alaska Hospitality Retailers  
Bill Popp, Anchorage Economic Development Corporation

# 'We are still here'

Native Americans dispel myths by living their truth

By Dana Hedgpeth and Rachel Hatzipanagos

Photos by Brian Adams

Washington Post Front Page - Nov. 19, 2021 <https://www.washingtonpost.com/nation/interactive/2021/native-american-heritage-month-were-still-here/>

"But you don't look like an Indian!"

I've heard that response more than a few times from people when they learn that I am an American Indian. I am a member of the Haliwa-Saponi tribe of North Carolina. I grew up in the D.C. suburbs, not on a reservation. In fact, our tribe doesn't have a reservation, but my family often travels to Hollister, N.C., where the Haliwa-Saponi have their tribal homelands, for cultural gatherings or events.

It's a common frustration for many of the country's American Indians and Alaska Natives: People react with surprise or disbelief when we tell someone that we're from a tribe that is Indigenous to the United States...

**The Washington Post**

*Democracy Dies in Darkness*

The city of Anchorage sits on the homeland of the Dena'ina tribe. The Anchorage Museum installed "This is Dena'ina Etnena" on its facade as part of its land acknowledgment efforts to recognize the Indigenous people of a place. The Indigenous Place Names Project has come up with 30 locations to place new signs, like the one seen here in Muldoon Park/Chanshtnu ("Grass Creek").



<b><u>ARPA Funding Proposal from:</u></b> Anchorage Ski Club, Inc.		
<b><u>For:</u></b> Arctic Valley Trailhead Summer Visitor Services		<b><u>Amount Requested:</u></b> \$90,000
<b><u>Total Budget:</u></b> \$110,00	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$60,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Develop a new visitor contact station immediately next to the trailhead, move an existing but unsuitably-located coffee stand to the new facility, and repurpose the vacated structure as a community educational meeting room. Project includes purchase/installation of new structure, new utilities and outdoor seating. Contact station would be staffed by two persons during summer, who would provide visitor information, manage parking and existing public restroom, and use of public meeting room. A wider range of snacks and drinks would be provided including coffee, soft drinks, beer, and sandwiches.		
<b><u>Meets Guiding Principles:</u></b> This new facility provides expanded services for trailhead users, making Arctic Valley's summer outdoor recreational options more attractive to users, who reflect Anchorage's diverse demographics. Outdoor seating allows users to enjoy refreshments and snacks in a COVID-conscious space while enjoying low-cost, family-friendly hiking and berry picking. The expanded services will allow us to employ additional staff. Expanding summer visitation will help to grow Arctic Valley's reputation as a year-round destination, leading to more outdoor winter recreational visits as well. The new community meeting room will provide a dedicated space for small group workshops, educational programs, and serve as a basecamp for youth programs and other groups exploring Arctic Valley. Arctic Valley is currently unable to host most smaller programs during the summer, due to the use of the main lodge as a wedding venue, and high overhead costs of operating the space when otherwise not occupied. <b>(Feasible, informed)</b>		
<b><u>Expected Outcomes:</u></b> The new visitor contact facility could serve over 18,000 users in the four summer months from May to September. (In summer 2021, Arctic Valley staff recorded approximately 1,050 cars per week with an average of 3 passengers/car using the trailhead as a starting point for recreational activities.) Summer use demographics at Arctic Valley directly reflects Anchorage's diverse population. The project would support increased outdoor recreation use by a wide range of demographic groups, and would increase opportunities for low-cost, family-friendly outdoor recreation in an open air, Covid-conscious setting. The new educational meeting room would increase use of public-benefitting facilities by community groups, and the new trailhead facility would strengthen Anchorage's tourism economy by employing new staff in visitor services, upgrading a tourist destination, and helping to increase the length of visitor overnights in Anchorage ("One More Night in Anchorage!")		
<b><u>Project Detail:</u></b> The Anchorage Ski Club (the owner/operator of Arctic Valley Ski Area) will manage all aspects of the project, including acquisition of all needed permits, preparation of the building site, contracting for an extension of electric utilities to the site, purchase of materials or a portable structure for the contact station, construction or installation of the structure, purchase of materials for, and construction of outdoor seating, purchase and installation of all needed food/beverage storage and prep equipment, hiring and management of two employees to staff the facility, purchase of all food and beverages, and set-up of community meeting room with the grant. Hiring and management of two employees to staff the facility throughout the summer, purchase, preparation and sales of all food and beverages, and operation of a reservation system (on Arctic Valley's existing online reservation system) for the meeting room would take place with operating funds from Arctic Valley. The opening date for the facility would be early summer 2023.		
<b><u>Project Timeline:</u></b> Fall 2022 - construct electrical service; Winter 2022/23 - identify and purchase a portable building; May 2023 - install building; <b>Memorial Day Weekend 2023</b> - open for service		
<b><u>Project Partners:</u></b> Chugach State Park - Anchorage Ski Club is a concessionaire operating Arctic Valley Ski Area in the State Park		
<b><u>Number Helped:</u></b> Arctic Valley's trailhead averages 150 visitors per day, or over 18,000 over the course of our summer season from June through September. Relocating our trailhead services to the proposed location will help us better serve these summer visitors, and accommodate new users by repurposing our current summer cafe. These visitors mostly come from north and east Anchorage, Eagle River-Chugiak, and JBER.		

**Recent Example of Success for Organization:** Arctic Valley increased services during the pandemic, adding additional days open for skiing/snowboarding and tubing. We operated more lifts for more hours, and added weekday skiing/riding to better serve the public who had a more flexible schedule than previously. We served record numbers of customers, during our 2020-21 and 21-22 seasons, meeting the increased need for outdoor, COVID-conscious recreation.

**Time in Operation:** The Anchorage Ski Club was first formed in 1937, making it one of Anchorage's oldest institutions. We've provided skiing and outdoor recreation at Arctic Valley since the 1940s.

**Contact Name:** John Robinson-Wilson

**Phone:** (907) 351-3256

**Email:** gm@arcticvalley.org



Arctic Valley Trailhead

Gordon-Lyon / Rendezvous Peak Trailhead

Proposed visitor info / cafe location

Current visitor info / future community space

Trailhead parking lot #1

Trailhead parking lot #2

Marston / Hunter Pass Trailhead

Arctic Valley



Anchorage Ski Club, Inc.

## **Arctic Valley Trailhead Summer Visitor Services Budget**

Electrical Service	\$40,000
Site prep & foundation	\$5,000
Purchase pre-fab building	\$25,000
Move building to site	\$1,000
Build covered deck for new building	\$30,000
Furnishings & shipping	\$8,000
Outfitting & miscellaneous	\$1,000
	\$110,000

<b><u>ARPA Funding Proposal from:</u></b> Arctic Entries		
<b><u>For:</u></b> Rebuilding Arctic Entries: Reconnecting Community, One Event at a Time		
<b><u>Amount Requested:</u></b> \$6,000		
<b><u>Total Budget:</u></b> \$7,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$3,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Arctic Entries (AE), a volunteer-run non-profit that builds community and supports local nonprofits through storytelling performances, was forced to stop its shows at the Performing Arts Center due to the COVID-19 pandemic. AE organized a few safe outdoor shows at lower levels of revenue, but continued to incur insurance expenses. AE is preparing to re-launch its PAC shows in Fall 2022 but needs funding to cover the out-of-pocket investment required to produce the shows.		
<b><u>Meets Guiding Principles:</u></b> Since AE was founded, it has always sold out its shows. Even in midwinter, the 700-person audience (more if we use the "big" theater at the PAC) looks forward to AE shows as a reason to come downtown, eat, see the show, listen to good music, and reconnect with friends over drinks afterward. This promotes economic recovery in the community and specifically in downtown, especially during winter weeknights - typically some of the slowest time of year for downtown businesses. AE improves the quality of life for residents by raising awareness of different stories, cultures, and music in a supportive community environment. AE donates its net profits to other local nonprofits, providing an additional economic boost, so a modest investment in AE will grow into a larger community investment. Plus, a typical AE show generates almost \$3,000 for the Municipality of Anchorage via its Centertix sales. If ARPA provides \$6,000 of funding, that money will come back to MOA in just two shows. <b>(feasible)</b>		
<b><u>Expected Outcomes:</u></b> Prior to the COVID-19 pandemic, Arctic Entries shows typically raised about \$40,000 annually for community non-profits. Thousands of people attended the shows annually, connecting a diverse group of community members and highlighting marginalized voices. Arctic Entries' free online podcasts and radio show, produced from the show audio, reached thousands more. By covering the costs of two shows, this funding will allow Arctic Entries to return to solid financial footing.		
<b><u>Project Detail:</u></b> A show in the Discovery Theatre at the PAC costs approximately \$7,000 in out of pocket expenses. This is a shoestring budget for a popular and successful event, and is possible only because AE volunteers donate hundreds of hours to producing the show, and storytellers donate their time. Funding will allow Arctic Entries to cover most of the costs associated with its first planned show in October 2022, so that revenue from that show can be used to fund the rest of the season and AE can get back to its normal, pre-pandemic financial position. PAC theater rental fee: \$672, MOA fees: \$1875 [approximate, fluctuates based on ticketing breakdown], Centertix ticketing fees: \$2,900 [approximate, fluctuates based on ticketing breakdown], Programs: \$80, Music: \$200, Photography: \$200, Sound/stage: \$550, Alaska Teen Media Institute (podcast/radio production): \$529, TOTAL: \$7,006		
<b><u>Contact Name:</u></b> Suzanna Caldwell	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> <a href="mailto:storyboard@arcticentries.org">storyboard@arcticentries.org</a>

<b>ARPA Funding Proposal from:</b> Arctic Heat Softball		
<b>For:</b> Eagle River/Chugiak Youth Softball at Loretta French		<b>Amount Requested:</b> \$300,000
<b>Total Budget:</b> \$300,000	<b>In-Hand:</b> \$38,000	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$200,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Developing and promoting youth softball infrastructure, fields, equipment and camps for kids ages 10-18 impacting players, families and veterans across the municipality and the state of Alaska.		
<b>Meets Guiding Principles:</b> Covid 19 and inflation has increased travel, equipment, uniforms, infrastructure cost impacting youth softball in our community. This project will have a positive impact on players and their families across the municipality and the state of AK. Funding this project will supplement resources provided by Eagle River Parks and Rec and private donations by local business. By funding this project it will allow for purchase and planning of equipment, infrastructure for the 2023-24 season within ARPA timeframe guidelines. Other community areas in the municipality have infrastructure and facilities to support youth softball but the Eagle River-Chugiak area of the municipality has not had this opportunity until recently and this project would continue to build the infrastructure and promote youth sports in our community. <b>(Feasible, informed)</b>		
<b>Expected Outcomes:</b> Improved infrastructure, equipment and supplies needed for improving youth softball and the fields at Loretta French. This will impact both ERHS and CHS high school and middle school programs, competitive youth softball players. In addition, tournaments held at Loretta French brings in players and families from all over the municipality and across the state. The people impacted by this project is significant not only with players and families but all the economic impact of local businesses and communities when tournaments and softball events are hosted locally. A camp with 35 college softball coaches will bring in opportunities for players to be provided college scholarships that normally would not be able to afford the recruiting process or travel out of state when we host the camp here in Eagle River/Chugiak. Tournaments held at LF bring in 300 players, college camps total 250 players. The total impact to players and their families numbers over 5,000 in the municipality and state.		
<b>Project Detail:</b> Funding to purchase and install scoreboards, field maintenance equipment, sound system, netting, fence padding, break-away fencing, tournament costs, meals for clinic and special event activities (special Olympics), costs associated with hosting a premier college recruiting camp (Great Alaska Showcase), softball safety equipment. In addition, funding to host annual vet specific umpire training at LF to support the shortfall of umpires and provide an avenue of income for our military veteran's.		
<b>Project Timeline:</b> Our project timeline will start upon receipt of funds with the goal of spending the funds in <b>2-years</b> . We are well aware of supply chain issues as evidenced by the build time of 1 scoreboard taking up to 16 weeks to manufacture.		
<b>Project Partners:</b> Arctic Heat has been working in collaboration with Eagle Parks and Rec for the last 2-years as a private/public partnership. Our organization and players from Chugiak High School and Eagle River High, and their families have volunteered hundreds of hours refurbishing and maintaining the fields at Loretta French. We solicit sponsors and donations from the community to assist in our efforts.		
<b>Number Helped:</b> This project will help 12 high schools (ERHS and CHS home fields) 300-400, Junior Olympic youth softball programs ages 10-18 statewide 1,000+, Great Alaska Showcase 300+, Birchwood Jamboree 300+, Special Olympics Clinic 50-100, Vet specific Umpire Training 25-50, Hosting ASA State tournament 500, ASAA State Tournament (upgrades will allow ability to host) 500. Impacting 2850 youth players, not to take into account their families and softball fans.		
<b>Recent Example of Success for Organization:</b> Our organization hosted the Great Alaska Showcase which brought 17 college coaches from around the US to Loretta French, serving 225 players in a college coach led clinic and college recruitment camp in which 12 players received college scholarships valuing approximately 1,000,000. We hosted the 2nd Annual Birchwood Jamboree at LF which brought 300 players from around the state to LF. In line with our mission, we solicited sponsors to keep the tournament cost to \$125 per team. The average cost of other tournaments in AK is \$350 per team. Our mission is to provide a premier experience for our youth players at an affordable rate to allow all programs, even the under		

Organization Name: Arctic Heat Softball

Amount Requested: \$300,000

represented programs, an opportunity to participate in our functions. Our organization earned 7 scholarships for our 2022 players in our organization. Arctic Heat has amassed hundreds of volunteer hours refurbishing, upgrading and maintaining the softball fields at Loretta French. In April of 2022, we amassed over 200 hours.

**Time in Operation:** Arctic Heat Softball has been in operation since 2000. Over 125 players from the Arctic Heat Softball organization have earned scholarships, as student athletes since our inception. One of our tenants in our organization is to teach our young ladies leadership and the value of giving back to the community as evidenced by the large volunteerism our players participate in thru our community and at Loretta French.

**Contact Name:** Dan Traxinger

**Phone:** (907) 441-1440

**Email:** [dtraxinger@ak.net](mailto:dtraxinger@ak.net)

The Arctic Heat softball organization (EIN: 92-0172924) is a 501c3 non-profit organization founded in 2000 based out of Eagle River but our teams are comprised of girls from around the state. Our goal is to provide opportunities for our players to play fastpitch softball at the collegiate level. To help our players achieve this goal, we foster our young ladies to excel in the classroom by providing individual and group tutoring, improving skills on the softball field, and giving back to our community through volunteerism.

A cornerstone of each of these organizations is to foster good citizenship by giving back to the community through volunteerism. For example, each player with Arctic Heat is required to volunteer a minimum number of hours each year in the community (e.g., 50 hours for the players on our 18u team). Some of the organizations that the players and families from Arctic Heat, Eagle River and Chugiak teams have contributed to through volunteerism are Toys for Tots, Special Olympics, AWAIC Shelter, USA Patriots Softball Team, Bean's Café, Lions Club, Eagle River Parks & Rec Boo at The Beach, back to school supply drives, clothing drives, and a significant amount of time volunteering at Loretta French Ball Park. In addition, Arctic Heat creates 125-150 food baskets that are given to families across 6-10 elementary/middle schools in under-served areas donating approximately \$5,000-7,000 in food.

Arctic Heat, in collaboration with Eagle River/Chugiak softball have worked together to refurbish three dirt softball fields at Loretta French Ball Park. This endeavor, in collaboration with Eagle River Parks & Recreation, allowed the local high schools of Chugiak and Eagle River softball teams a location to practice and a home field in the ER/Chugiak community. The Loretta French fields provided outdoor recreation to not only the local high school JV and varsity teams, but also to every high school softball program in the Anchorage area as home games for Chugiak and Eagle River softball were played on the Loretta French fields providing outdoor opportunities to over 320 players and their family's last season. In 2021 over 750 hours of volunteerism by the young ladies and their families have been invested in the softball fields at Loretta French, along with 120 hours committed to just cleaning up the fields and park in April 2021 to get it ready for the softball season after winter. Further, Arctic Heat sponsors snow removal at Loretta French and Albrecht ball fields in preparation for the high school softball season which amounts to approximately \$10,000 in donated equipment and labor.

With the refurbishing of the softball fields at Loretta French, Arctic Heat hosted a youth softball tournament (Birchwood Jamboree) in 2020 and 2021. The Birchwood Jamboree is scheduled to coincide with Eagle River's Bear Paw Festival to offer the players and their families a community experience with the hope they will spend additional time in the area which leads to additional investment in local restaurants, stores, and lodging. In 2021, we had 225 players (not including families, coaches, and fans) attending from the Kenai Peninsula, Mat-Su, and the Anchorage area. Our goal for the Birchwood Jamboree is to offer a premier softball tournament at a lower cost than other tournaments that all youth softball programs throughout Alaska can have the ability to attend. To help offset the fees to run this tournament at a discounted rate we raise funds from local businesses.

Arctic Heat also hosts the Great Alaska Showcase at Loretta French. During 2021, the event showcased 150 players ages 12-18 to various college coaches that came to our community to lead a softball skill and recruiting camp. There were 17 college coaches in attendance from junior colleges, NAIA, DII, and DIII from around the US. Players attended from across Alaska to include the communities of Homer, Kenai, Ketchikan, Juneau, Fairbanks, Mat-Su, and Anchorage. This is the largest college coach led skills clinic and college recruiting platform for youth softball in the State of Alaska resulting in 12 scholarship opportunities offered in 2021. By obtaining donations and local support, Arctic Heat served lunch to the

150 players for all three days of the Great Alaska Showcase. For 2022, the event is planning to expand the program to include ages 10-18 to provide additional opportunity to improve the skills of the younger players which will have a positive impact on local little leagues and middle school softball programs. During the event, Arctic Heat also hosted college coaches and provided transportation to help reduce costs which translated to a lower registration fee for each camper. An article about the event can be found here: [Community support, promising players spark interest, bring energy to TCS' Great Alaska Showcase - Triple Crown Fastpitch](#)

In 2022, Arctic Heat will be hosting a player led softball clinic for the Special Olympic athletes who attend the Shriver Camp. The softball players, with the assistance of our coaches and staff, will conduct a skills clinic, host lunch, and run scrimmage games for the Special Olympic athletes. This will be held at the Loretta French Ball fields on July 12, 2022.

Our non-profit 501c3 organization rely on their players and families to fundraise for their associated costs. Some of the associated costs among these organizations include fees for uniforms, equipment, gym rental costs, field improvements, tournament fees, field permitting costs, travel costs for recruitment purposes, Great Alaska Showcase costs, hosting lunch for the Special Olympics event. Fundraising has been significantly impacted by COVID and the accompanying restrictions which has negatively impacted the ability of the organizations to raise the needed funds.

On behalf of Arctic Heat Softball and ER Softball we are asking to be considered for American Rescue Plan funding dollars to help in our continuing efforts to promote the sport of youth softball in Alaska and continue to develop young ladies as softball players and civic leaders.

- Arctic Heat Softball is requesting funding dollars in the amount of \$300,000. The funds requested will be used by Arctic Heat Softball (501c3) for needed field maintenance equipment, uniforms, prizes and awards for tournaments, tournament fees, equipment for hosting special Olympics clinic and lunch, equipment for underrepresented programs/players in local and rural areas, permitting fees, winter facility rental costs (paid to other local non-profits churches that have gym space), equipment, lodging and food costs for continued hosting of Great Alaska Showcase.

Any funding would be appreciated and further position the non-profits to promote, develop and expand the sport of girl's youth softball, especially in underserved populations locally and statewide.

Arctic Heat Softball				
Loretta French Park				
Item	Purpose	Quantity	Estimated Cost (range)	Notes
Pull Behind Field Groomer (ABI)	Field Maint., improvements	1	\$7,992.80	Estimate date April of 2022
Wireless Scoreboard(s)	Infrastructure upgrade	1-4 scoreboards	\$37,028.76-80,000	NEVCO Wireless with controller estimate \$9,257.19, does not include install costs
Rock Picker	Field Maint., improvements	1	\$13,500-15,500	Quotes from Barracuda and Sandman 850, does not include shipping
Riding Field Groomer (ABI)	Field Maint., improvements	1	\$27,611.89	Estimate Date June of 2021; does not include shipping
Dug out Screens	Infrastructure upgrade	3 fields, up to 6 dugouts	\$8,000	Sun, wind protection to dugouts
Softballs	Equipment	50 cases (86.94 per case)	\$4,347.00	Inflation has increased softball cost. Balls to be used for hosting tournaments, college recruitments etc. Cost includes 10" youth and 12" high school age players.
Bats, gloves tourney prizes	Equipment	1 prize bat costs 350-400	\$50,000	Bats, gloves, cleats, prizes for tournaments and serving under represented areas of our softball community
Safety nets	Equipment	12-16 nets of various sizes	\$2,687-5,490	Hitting, barrier and safety nets used at tourney, practice, college clinics, special olympics event etc. Big mouth net cost is \$167.99. Barrie protection net cost is \$450.99
Sound System	Infrastructure upgrade	1	\$20,000-40,000	Installing sound system for youth softball fields (adding to existing infrastructure used by baseball and Chinooks)
Pitch mound and home plate cover	Field Maint., improvements	2	\$4,338-8,676	Weighted covers for pitch mound and home plate to retain moisture in field for high school and youth league play
Softball Backstop Padding	Infrastructure upgrade	2	\$1798-2500	Provides player protection and reduces ball bounce back as well as preserving existing fence.
Batting Cage Netting	Field Maint., improvements	1	\$6300-9,500	Batting cage net replacement for worn net
Great Alaska Showcase cost offset	Hosting college clinic/recruitment camp	Years 2022-2024	\$50,000	Offsetting cost of hosting 30-35 college coaches to Great Alaska Showcase serving 300+ players statewide-allows us to keep the cost affordable for all participants. Cost of rental car, hotel and travel has increased.
Teams attending Showcase offset	Offsetting cost for out of town players/teams	Years 2022-2024	\$25,000	Offsetting cost of players/teams attending Great Alaska Showcase and Birchwood Jamboree from Sitka, Ketchikan, Juneau, Fairbanks, Delta, Homer, Kodiak etc. Hotel cost is 40% higher
Vet umpire training and Special Olympics	Hosting vet umpire training & Special Olympics	Years 2022-2024	\$21,000	Offsetting cost to host Special olympics softball clinic (run by our youth players) and host vet specific umpire training at LF. 2022 will be 1st year for these community projects to include lunches.
			\$355,616	

<b>ARPA Funding Proposal from:</b> Assembly Members Felix Rivera and Suzanne LaFrance		
<b>For:</b> Welcoming Center Planning and Design Funding		<b>Amount Requested:</b> \$400,000
<b>Total Budget:</b> \$400,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$250,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Government	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> This project will provide the planning and design funding for a purpose-built Welcoming Center, infrastructure which is currently lacking within the Municipality. This center will serve as a "one-stop shop" for immigrants and refugees joining our community. Program scope will be determined throughout the planning process, but initial outreach and historical experience show that the following services will likely be at this center: financial literacy, safety net services, child and adult education services, workforce and job placement services, to name a few.</p>		
<p><b>Meets Guiding Principles:</b> This project will have broad <b>geographic</b> impact as immigrants and refugees call all parts of the Municipality home, no current Welcoming Center exists within the Municipality so the <b>need</b> is great, these funds will help us to leverage federal infrastructure bill dollars and other opportunities to construct the Welcome Center, this center will be <b>informed</b> by subject matter experts and those with lived experience who would benefit from this facility, and the Welcome Center addresses a clear <b>equity</b> gap within our community (of note, the Anchorage School District ran a former Welcome Center but had to close this down due to budget constraints).</p>		
<p><b>Expected Outcomes:</b> Welcoming Centers are commonplace in Welcoming Cities throughout the United States. As a Welcoming City ourselves, it is incumbent upon us to ensure we have the basic minimum infrastructure to maintain the principle of Welcoming. The Municipality has a robust immigrant and refugee community of approximately 28,900 individuals.</p>		
<p><b>Project Detail:</b> Please see responses above. We will work on getting additional project detail before the Assembly vote on ARPA 2 funding. Community partners interested in this idea include Catholic Social Services, Kids Corp Head Start, United Way of Anchorage, and Alaska Literacy Program.</p>		
<b>Contact Name:</b> Felix Rivera	<b>Phone:</b> N/A	<b>Email:</b> felix.rivera@anchorageak.gov

<b>ARPA Funding Proposal from:</b> Ava's Stay Free Recovery		
<b>For:</b> Housing the Homeless	<b>Amount Requested:</b> \$1,500,000	
<b>Total Budget:</b> \$2,500,000	<b>In-Hand:</b> \$25,000	<b>Requested, Not In-Hand:</b> \$30,000
<b>Minimum:</b> \$1,000,000	<b>Project Type:</b> Capital/Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> The projects purpose is to provide housing for the homeless, incarcerated, and substance abuse.		
<b>Meets Guiding Principles:</b> Ava's Stay Free Recovery will aide and support the homeless by providing a drug free safe environment for up to 18 clients at a time. It will have a positive impact on the the community by reducing the homelessness in the communities. We practice health and safety procedure to assist in reducing the spread of the COVID-19 virus. We will provide resources to assist in life skills,jobs, recovery and addiction. The cost of the project would be approximately \$250,000.00. Time it would take to successfully complete the project is about five months. The Sullivan Arena will be closing its facility at the end of June and this will increase the population of the homeless in neighborhoods, street corners, parking lots, and campsites. The best practices for the homeless would be to facilitate the in safe clean environment by encouraging and supporting there to assist them in reentering society. The homeless population are usually unable to acquire masks, cleaning supplies, and treatment. <b>(Need, equity, alignment)</b>		
<b>Expected Outcomes:</b> My expected out is rehabilitate as many as possible so they will be able to reenter society. I will have an impact the whole city of Anchorage by providing housing for the homeless. Ava's Stay Free Recovery provides housing for eighteen clients at a time.		
<b>Project Detail:</b> Shelter: 4 Plex 3 bedrooms per unit, Furnished rooms and supplies bed and bedding, furniture dishes, paper supplies,wi-fi, transport, gas, electric, clothing, cleaning supplies, up keep of property, first aide kits		
<b>Project Timeline:</b> 2 years for current period		
<b>Project Partners:</b> No current partners at the moment		
<b>Number Helped:</b> thousands		
<b>Recent Example of Success for Organization:</b> I have 4 homeless clients who are ready to re enter society hold steady jobs and maintain a positive life without drug or alcohol use		
<b>Time in Operation:</b> 6 months I've taken in 4 clients.		
<b>Contact Name:</b> Dache stokes	<b>Phone:</b> (907) 720-7799	<b>Email:</b> dache.stokes@gmail.com

<u>Item</u>	<u>Monthly Cost</u>	<u>Yearly Projections</u>
Beds/Frames/Mattress with Box spring	\$12,000	\$12,000
Bedding	\$1,800	\$1,800
Toothpaste/Tooth Brushes	\$90	\$1,080
Razors	\$100	\$1,200
Hand/Body Soap	\$100	\$1,200
Paper Towels	\$100	\$1,200
Toilet Paper	\$200	\$2,400
Electricity	\$650	\$7,800
Gas	\$800	\$9,600
Water	\$300	\$3,600
Dumpster/Trash Service	\$250	\$3,000
Grass/Property Maintenance Summer	\$350	\$4,200
Snow removal/Property Maintenance Winter	\$450	\$5,400
Pots/Pans/Dishes/Silverware	\$1,800	\$1,800
Laundry Supplies	\$250	\$3,000
Building Maintenance	\$1,500	\$18,000
Internet Service	\$250	\$3,000
TVs	\$1,800	\$21,600
Kitchen Tables	\$1,800	\$1,800
Chairs	\$1,200	\$1,200
Sofa/Couch/Love Seats	\$10,000	\$10,000
Lamps	\$400	\$400
Hangers	\$130	\$1,560
Counseling Services	\$1,000	\$12,000
Dressers	\$5,400	\$0
Storage Bins	\$500	\$500
Cleaning Supplies	\$600	\$7,200
Transportation	\$800	\$9,600
New Roof for Current Facility	\$25,000	\$0
New Facility Purchase	\$550,000	\$0
Business Vehicle	\$90,000	\$0
Rent Per Guest	\$700	\$151,200
Post Stay Cleaning	\$150	\$2,700
Vehicle Maintenance	\$3,000	\$3,000
<b>Total</b>	<b>\$713,470</b>	<b>\$303,040</b>

<b>ARPA Funding Proposal from:</b> Boys & Girls Clubs of Southcentral Alaska		
<b>For:</b> Educational Enrichment & Emotional Support for Children and Youth		
<b>Amount Requested:</b> \$364,416		
<b>Total Budget:</b> \$728,832	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$182,208	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Boys &amp; Girls Clubs will increase capacity to meet the educational and emotional needs of children and youth impacted by COVID-19 with positive youth development programs with outcomes in educational enrichment, leadership development, and healthy lifestyles. One full-time position equivalent will be added at each of the four MOA Club sites in Eagle River, Mountain View, Northeast (Muldoon), and Woodland Park (Spenard) to increase available staff, extend Club hours, and leverage additional support through program volunteers and other community, nonprofit, and business partners.</p>		
<p><b>Meets Guiding Principles:</b> The project focus falls under Child &amp; Family Support and comports with 2022 MOA Priorities tied to Quality of Life: support schools in addressing learning loss from pandemic and close the opportunity gap. The Municipality has recognized the need for out-of-school supervision, educational enrichment, and social-emotional support for children, youth, and teens even before COVID-19, which has cut availability in MOA by half. Boys &amp; Girls Clubs has long-worked to help the children, youth, and teens that need us most through site-based programs across the MOA that provide educational enrichment and meet their social and emotional needs. A safe place for kids supports families as parents and other caregivers are able to participate in the workforce knowing their children are safe. The Club's educational enrichment and pro-social development programs have a role in MOA's long-term economic development by ensuring our children grow up to be healthy, productive citizens. <b>(Informed, need, geography, equity, feasible, alignment)</b></p>		
<p><b>Expected Outcomes:</b> Clubs will increase their reach to 4,000 children, youth, and teens in the MOA by the end of 2024. The Clubs reached 2,500 in 2021 and had a pre-pandemic reach of 3,500 in 2019. The Clubs' educational enrichment programs in literacy and STEM provide a long-term increase in commitment to school, graduation rates, and readiness for post-secondary education, vocational training, military service, and/or the work force that is felt across the MOA. Leadership development and healthy lifestyles programs ensure youth are positive, productive citizens in the face of pandemic learning loss. When parents and other caregivers have a safe, reliable place for their children, they participate in the workforce more consistently. Clubs focus on physical and emotional safety, training staff in trauma informed practice to be more inclusive and responsive to children who need stronger emotional and behavioral supports following the pandemic's social and emotional isolation.</p>		
<p><b>Project Detail:</b> Boys &amp; Girls Clubs will increase capacity to meet the educational, social, and emotional needs of 4,000 children, youth, and teens impacted by COVID-19. One full-time position equivalent will be added at each of the four MOA Club sites in Eagle River, Mountain View, Northeast (Muldoon), and Woodland Park (Spenard). The addition of four staff over the two-year project will allow for an increase in: The capacity to serve youth through quality programs; Hours the facilities are open; Recruiting and engaging volunteers to work with youth; and, The ability to leverage support from other community, non-profit, and business partners. The annualized cost of each position is estimated at \$45,552 with a total request of \$364,416. Clubs are open to all children and youth ages 6-18 years and partner with schools and other human service agencies to make sure we are working with those who need us most in every community in the MOA. The strengths, interests, and needs of youth shape the programs offered. Educational enrichment programs in literacy and STEM as well as leadership development and healthy lifestyles ensure youth are successful. The Clubs train and engage in trauma informed practice that meets the emotional and behavioral needs of youth impacted by the pandemic. The project is a strategic long-term investment of the MOA in children and families that makes them more resilient and the Municipality a stronger, more vibrant place to live.</p>		
<b>Contact Name:</b> Jennifer Patronas	<b>Phone:</b> N/A	<b>Email:</b> jpatronas@bgcalaska.org

<b>ARPA Funding Proposal from:</b> Broken Sparrow Inc.		
<b>For:</b> 2022 Special Needs Housing & Remodel Project		<b>Amount Requested:</b> \$500,000
<b>Total Budget:</b> \$625,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit		<b>Assembly Priority Area:</b> Child and Family Support
<p><b>Project Description:</b> The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project will provide upgrades and enhancements to bring the facility up to code and compliance. It will increase the safety and wellbeing of children with significant mental and physical disabilities. Furthermore, it will provide much needed upgrades that will facilitate expansion to support a considerably underserved and vulnerable portion of the Anchorage population. Upgrades needed include connecting to municipality water utilities, installing a fire suppression system, a paved driveway and parking area, and installing an elevator.</p>		
<p><b>Meets Guiding Principles:</b> The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project meets the Assembly's principles for ARPA funds by: <b>1) Need</b> - Provides housing and care for hard to place medically fragile children. <b>2) Geography</b> - Provides a non-institutional home located in South Anchorage, for mentally/physically disabled children across the community. <b>3) Alignment</b> - Leverages corporate/private donations to help offset financial and staff shortfalls. <b>4) Feasibility</b> - Several phases of this project can begin immediately once funding is secured. The addition of a sprinkler system and connection to water utility would have an instant impact. The project will remain sustainable through corporate and private funding support. <b>5) Informed</b> - State and private agencies are in regular contact with Broken Sparrow asking for much needed placement that we can't provide without upgrades. <b>6) Equity</b> - We serve a highly vulnerable portion of the population to ensure they receive fair/equal opportunity.</p>		
<p><b>Expected Outcomes:</b> The expected outcome of the 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project will be to provide more long-term housing opportunities and care for physically and mentally disabled members of the community. By increasing facility safety and capacity, we will be able to meet all codes and regulation requirements to serve a higher number of clientele. These upgrades will make a positive impact on the local community for years to come. While the numbers will vary based on the length of time clients choose to remain on site, it is estimated that the facility can provide long term housing (3yrs or more) for up to over 60 individuals over the next 3 years. By using Broken Sparrow as a benchmark, this model can also be duplicated to provide opportunities for significant numbers of clients as well as create employment opportunities for needed staff and administrators.</p>		
<p><b>Project Detail:</b> The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project is needed to provide upgrades and enhancements that will bring the facility up to code and compliance. This is required in order to expand our ability to continue to support underserved and disadvantaged medically fragile children and adults in the Anchorage community. One of the most important parts of this project will be to connect to city water and sewer. The facility is currently on well and septic which limits the number of individuals it can support. By connecting to the municipality utilities, we will be able to immediately increase our current capacity by over 50 percent and have the potential to further expand in the future. Additionally, the facility is required by regulations to have a fire suppression (sprinkler) system installed in order to house more than 2 clients. To help mitigate another significant safety concern, this project would include paving (with heat) the driveway and parking area of the facility. Currently about 6 school buses and 5 staff/volunteers use the driveway daily to transport individuals in wheelchairs and with physical disabilities. The lack of a stable driveway surface greatly increases the risk of injury. Finally, installing an elevator will both enhance safety and provide access to all parts of the facility for individuals/clients with physical disabilities.</p>		
<b>Contact Name:</b> Darlene Williams	<b>Phone:</b> N/A	<b>Email:</b> brokensparrowinc@gmail.com

# 2022 Broken Sparrow Special Needs Housing & Remodel Project

**The proposed project will provide upgrades and enhancements to bring our facility up to code and compliance. It will increase the safety and wellbeing of our residents that are underserved, vulnerable, and have significant mental and physical disabilities.**

## **Meet our Board of Directors:**

Monte Williams    Founder of Broken Sparrow Inc. and Executive Director since 2004  
Works for DOWL Engineers  
Foster Dad for over 25 years

Darlene Williams    Co-Founder of Broken Sparrow Inc. and Director since 2004  
Oversees Daily needs of All Children, Adults and Staff  
Foster Parent for over 25 years

Mindy Seay    Secretary of Broken Sparrow since 2004  
Professional Paralegal since 2000  
Works at Whole Family Chiropractic  
Volunteer and Advisor of Broken Sparrow since 2004

Tyler Williams    Member of Broken Sparrow Board of Directors since 2013  
Works at Zappos as Senior Director of Zappos Experience  
Consultant and Financial Advisor of Broken Sparrow

Rosanna Topps    Member of Broken Sparrow Board of Directors since 2020  
Works for Hearts and Hands of Care  
Volunteer and Staff Advisor for Broken Sparrow

Mike Mobley    Member of Broken Sparrow Board of Directors since 2017  
Works for Resource Data  
Volunteer and Technical Advisor at Broken Sparrow

## **History of Broken Sparrow**

Broken Sparrow Inc. is a non-profit charitable 501c3 corporation, formed in November 2004.

Broken Sparrow began when it was discovered that placement and treatment options for State infants and children, with complex medical conditions and/or disabilities were being placed in traditional foster care, however, these homes were unprepared and/or unable to handle the complex needs of these children. Some of the children were languishing for extended lengths of time in hospitals waiting to find a placement home or being sent out of state to live in Residential Care Facilities. It was determined that the State of Alaska desperately needed a facility where children could be placed to live and thrive in a family setting, with advanced medical oversight. With the proper facility, staffing, and careful oversight, Broken Sparrow has been able to take placement of disadvantaged/medically fragile Alaskan children and care for them in a home setting while nurturing their growth, advancement and healing.

Broken Sparrow has been able to provide a level of licensing, regulations and staff ratio of a 'Residential Care Facility' with the intimate, nurturing environment of a 'Family – Home'.

Through Broken Sparrow, over 50 children have been able to find intermediate, long-term, and even a permanent home. Many have been able to do this while maintaining open relationships with biological family members. Broken Sparrow is a place where children can receive appropriate medical oversight, in a fun and loving home, while finding freedom within their own abilities.

## **Mission Statement of Broken Sparrow**

The mission of Broken Sparrow, Inc. is to provide care to medically fragile and/or disabled infants and children, when they no longer need acute hospital care. This family-centered home environment will promote optimal physical, mental, social, and spiritual growth and recovery.

## **Beneficiaries**

The children of Anchorage that have special needs, are developmentally delayed, and/or have behavioral issues that are difficult to place in a typical foster home can find a home here. We team up with their families, medical providers, specialists, therapists, educators and staff to make sure their lives are lived to their fullest potential.



BROKEN SPARROW HOME



BROKEN SPARROW CHILDREN & STAFF



A PLACE TO ACHIEVE GOALS



A PLACE TO LEARN



A PLACE FOR FUN THERAPY



A PLACE TO EXPLORE



A PLACE TO CALL HOME



A HAPPY PLACE!



A PLACE TO HAVE FUN

<b>ARPA Funding Proposal from:</b> Broken Sparrow Inc.		
<b>For:</b> 2022 Broken Sparrow Special Needs Staffing Project	<b>Amount Requested:</b> \$425,000	
<b>Total Budget:</b> \$600,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> 2022 Broken Sparrow Special Needs Staffing Project will provide funding to meet and expand staffing levels for the growing needs of our facility. Our clients are children with complex medical/emotional conditions which have been referred to us by the State of Alaska. Many shifts go unfilled every week that must be augmented through volunteers. This is not sustainable long term. By providing staff funding, we will not only be able to fill shifts and provide the necessary care for the resident children, but also expand operations to serve a greater number of this special underserved population.</p>		
<p><b>Meets Guiding Principles:</b> 2022 Broken Sparrow Special Needs Staffing Project meets the Assembly's principles for ARPA funds by: <b>1) Need-</b>The project will provide services to children with complex medical, emotional, developmental and behavioral needs. This will help these children achieve physical, mental, and social goals ensuring they reach their full potential. <b>2) Geography-</b>The facility is in South Anchorage and accepts children from the MOA. <b>3) Alignment-</b>The facility will have employees that will work with volunteers to bridge the gap in care coverage for the children. <b>4) Feasibility-</b>We will be able to immediately hire a HR contractor to begin the hiring process. We will remain financially sustainable through further grants, community support/individual donors. <b>5) Informed-</b>OCS has indicated they need more beds for children with complex medical needs and/or disabilities. <b>6) Equity-</b>This will ensure that this underserved, vulnerable population receives the level of care they require and deserve.</p>		
<p><b>Expected Outcomes:</b> The expected outcome of the 2022 Broken Sparrow Special Needs Staffing Project will be to provide adequate staffing to serve over 60 at-risk children with complex medical conditions, developmental disabilities, and/or behavioral issues in the Anchorage area over the next 3 years. The community will be better served by allowing this special group of children to receive proper care, as well as adequate medical oversight, in a home-environment.</p>		
<p><b>Project Detail:</b> The 2022 Broken Sparrow Special Needs Staffing Project is needed to provide funding for a 3-year period for staffing to properly operate a facility that provides services to children (ages 0-18) with complex medical, emotional, and/or developmental needs. These clients have been referred to our facility by the State of Alaska Office of Children's Services. This funding will allow Broken Sparrow to continue and expand operations while leveraging community, corporate, and private donations. Funds will provide long-term sustainable staffing and stability for residents. Staffing needs include an Administrator, Resident Manager (oversee day-to-day functions: meals, scheduling, housekeeping, maintenance, compliance), Nursing Case Manager (oversee care quality, medical appointments/coordination, assessments, equipment needs), resident assistants (perform: transport, housekeeping, meal prep, grounds maintenance), billing contractor (appropriately bills insurance for services provided), HR contractor (assist with hiring and onboarding process), fund raising contractor (helps solicit funding through donations, grant opportunities etc.). These funds will also permit us to compensate individuals who have been volunteering time and materials that assist with operation and facility maintenance. Currently state and local agencies are unable to support all the facility needs. With funds to hire these staff members, we will be able to provide adequate care coverage for our residents.</p>		
<b>Contact Name:</b> Darlene Williams	<b>Phone:</b> N/A	<b>Email:</b> brokensparrowinc@gmail.com

## 2022 Broken Sparrow Special Needs Staffing Project

**The proposed project will provide upgrades and enhancements to bring our facility up to code and compliance. It will increase the safety and wellbeing of our residents that are underserved, vulnerable, and have significant mental and physical disabilities.**

### **Meet our Board of Directors:**

- |                  |   |
|------------------|---|
| Monte Williams   | Founder of Broken Sparrow Inc. and Executive Director since 2004<br>Works for DOWL Engineers<br>Foster Dad for over 25 years  |
| Darlene Williams | Co-Founder of Broken Sparrow Inc. and Director since 2004<br>Oversees Daily needs of All Children, Adults and Staff<br>Foster Parent for over 25 years                  |
| Mindy Seay       | Secretary of Broken Sparrow since 2004<br>Professional Paralegal since 2000<br>Works at Whole Family Chiropractic<br>Volunteer and Advisor of Broken Sparrow since 2004 |
| Tyler Williams   | Member of Broken Sparrow Board of Directors since 2013<br>Works at Zappos as Senior Director of Zappos Experience<br>Consultant and Financial Advisor of Broken Sparrow |
| Rosanna Topps    | Member of Broken Sparrow Board of Directors since 2020<br>Works for Hearts and Hands of Care<br>Volunteer and Staff Advisor for Broken Sparrow                          |
| Mike Mobley      | Member of Broken Sparrow Board of Directors since 2017<br>Works for Resource Data<br>Volunteer and Technical Advisor at Broken Sparrow                                  |

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Broken Sparrow began when it was discovered that placement and treatment options for State infants and children, with complex medical conditions and/or disabilities were being placed in traditional foster care, however, these homes were unprepared and/or unable to handle the complex needs of these children. Some of the children were languishing for extended lengths of time in hospitals waiting to find a placement home or being sent out of state to live in Residential Care Facilities. It was determined that the State of Alaska desperately needed a facility where children could be placed to live and thrive in a family setting, with advanced medical oversight. With the proper facility, staffing, and careful oversight, Broken Sparrow has been able to take placement of disadvantaged/medically fragile Alaskan children and care for them in a home setting while nurturing their growth, advancement and healing.

Broken Sparrow has been able to provide a level of licensing, regulations and staff ratio of a 'Residential Care Facility' with the intimate, nurturing environment of a 'Family – Home'.

Through Broken Sparrow, over 50 children have been able to find intermediate, long-term, and even a permanent home. Many have been able to do this while maintaining open relationships with biological family members. Broken Sparrow is a place where children can receive appropriate medical oversight, in a fun and loving home, while finding freedom within their own abilities.

## **Mission Statement of Broken Sparrow**

The mission of Broken Sparrow, Inc. is to provide care to medically fragile and/or disabled infants and children, when they no longer need acute hospital care. This family-centered home environment will promote optimal physical, mental, social, and spiritual growth and recovery.

## **Beneficiaries**

The children of Anchorage that have special needs, are developmentally delayed, and/or have behavioral issues that are difficult to place in a typical foster home can find a home here. We team up with their families, medical providers, specialists, therapists, educators and staff to make sure their lives are lived to their fullest potential.



BROKEN SPARROW HOME



BROKEN SPARROW CHILDREN & STAFF



A PLACE TO ACHIEVE GOALS



A PLACE TO LEARN



A PLACE FOR FUN THERAPY



A PLACE TO EXPLORE



A PLACE TO CALL HOME



A HAPPY PLACE!



A PLACE TO HAVE FUN

<b><u>ARPA Funding Proposal from:</u></b> Camp Fire Alaska		
<b><u>For:</u></b> Child Care and Summer Youth Development Programs		<b><u>Amount Requested:</u></b> \$475,000
<b><u>Total Budget:</u></b> \$1,500,000	<b><u>In-Hand:</u></b> \$110,000	<b><u>Requested, Not In-Hand:</u></b> \$915,000
<b><u>Minimum:</u></b> \$400,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Camp Fire Alaska will provide school age youth from Title I schools, and families who are experiencing economic challenges and financial hardships, with access to 15,500 weeks of quality before and after school programs, as well as winter, spring and summer break programs from Aug 2022 to Dec 2024. Funding will allow youth and families who are experiencing the greatest economic pressures related to the pandemic with access to a variety of safe, nurturing and enrichment learning opportunities via licensed child care, day and resident camping to include leadership development for older youth.		
<b><u>Meets Guiding Principles:</u></b> This project meets the majority of the Assembly's guiding principles. Funding will aid those families who need it most by prioritizing any youth from a Title I school and any family who is experiencing financial distress via an income verification process. Youth and families in Title I schools are predominantly of color, frequently are English language learners and have the least access to quality out of school time experiences due to family financial strains. COVID 19 related economic challenges have impacted families from all over Anchorage. Camp Fire programs occur throughout the municipality including Eagle River and summer programs provide even greater enrichment and recreational opportunities for youth to include swimming, boating, rock wall climbing, hiking and archery. Most importantly, youth are cared for by trained, nurturing adults and experience a sense of belonging and acceptance. Camp Fire programs are licensed and/or accredited, and follow industry best practices. <b>(geography, equity, alignment, feasible, informed, need)</b>		
<b><u>Expected Outcomes:</u></b> A minimum of 200 youth will have access to over 15,500 weeks of school year and summer programs from August '22 to December '24. Research has found that youth who attend out of school programs reflect a higher attendance at school and that summers without quality learning opportunities put youth at risk of falling behind in core subjects like math and reading. Students can lose up to two months' worth of learning from the previous school year when their minds aren't engaged over the summer. Low-income students are especially vulnerable to summer learning loss due to lack of engagement in high-quality summer learning programs. Working families experiencing economic pressures will have access to consistent child care during the school year and during school breaks that put an even greater strain on families when their child is out of school. Parents will be able to return to and maintain their work knowing their children are well cared for in supportive learning environments.		
<b><u>Project Detail:</u></b> Camp Fire Alaska has a long-proven history of providing quality child care and youth development programs. Many families today are experiencing economic challenges related to the pandemic and report access and affordability as barriers to care for their children. With a focus on equity so families may gain access, these funds will remove or reduce the obstacle of fees and provide stability for those families who struggle most with accessing care and quality enrichment activities due to cost barriers. These funds will predominantly serve youth in elementary schools. Additionally, during the summer months middle school and some high school youth will gain access to age appropriate leadership activities at summer programs that in some cases will also provide job training for older youth. All youth and families will meet criteria for financial assistance such as but not limited to: being enrolled at a Title 1 school, are economically challenged, experiencing homelessness and/or are in foster care, experiencing trauma, and/or by referral from teachers and counselors. Camp Fire Alaska's Family Services Manager and a VISTA volunteer will do concentrated outreach to schools and community groups to help inform families about the opportunities available both during the school year and each summer, as well as provide assistance to families to support them through the registration process, and overcoming transportation barriers or any other possible limitation to participation.		
<b><u>Project Timeline:</u></b> The project will begin with the start of the school year in August 2022 & go through the winter break period through the month of December 2024. This will include the <b>school years of 2022 to 2023, 2023 to 2024</b> & the <b>fall semester of school year 2024 to 2025</b> . It will also include out of school time care during spring, winter and summer breaks in that same timeframe. This is a total of 29 months - nearly 2 1/2 years.		
<b><u>Project Partners:</u></b> Camp Fire Alaska has a strong working relationship and history of partnering with the Anchorage School District, the district administration and school based personnel to include the 21st Century Program and Migrant Ed Dept.		

Organization Name: Camp Fire Alaska

Amount Requested: \$475,000

Additional partners are: Alaska Children's Trust, Alaska Afterschool Network, thread, Anchorage Youth Symphony, Office of Children's Services, State and Muni Child Care Program Offices, Alaska Dept of Health & Social Services, United Way, Cook Inlet Housing Authority, American Camp Ass'n, Rasmuson Foundation, corporate and individual donors, and a number of others.

**Number Helped:** A minimum of 200 youth and their families will be served with over 15,500 weeks of school year and summer program child care support. School age youth from Title I schools, and families who are experiencing economic challenges will have access to quality before and after school programs, as well as winter, spring and summer break programs from Aug 2022 to Dec 2024. Over 2 years of quality, consistent care will be provided for youth and families in need. Parents will be able to return to work and maintain their work schedules which will also help employers stabilize their workforce.

**Recent Example of Success for Organization:** Camp Fire has successfully provided both emergency child care and continued youth programming throughout the pandemic. Chester Valley Principal, Megan McCarthy-Grant had this to say about Camp Fire programs offered these last 2 years: "Camp Fire Alaska supported our parents and community by giving our students a safe environment to conduct their remote learning. This was critical to many of our students' ability to access their education remotely. The pandemic has been a dark time for many of us, but Camp Fire was a light in our time of darkness for our students and their parents. Their example gave us all courage that it could be done." ASD Superintendent Dr. Bishop has shared that "school principals reported an increase in student attendance and academic achievement, as well as a decrease in behavior referrals - and they correlated much of these successes to the partnership and consistency of the Camp Fire Programs."

**Time in Operation:** Camp Fire Alaska has been incorporated since the mid 1960's and has successfully been providing youth development programming for over 100 years, creating positive growing experiences for youth and necessary support to their families. As a recognized leader in the field, Camp Fire has been the largest provider of child care in Alaska and licensed before and after school child care programs have been in operation for over 40 years in Anchorage having served tens of thousands of children and youth. Additionally, both day and resident camp programs are accredited through the American Camp Ass'n.

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## History and Background Information

For more than 100 years, Camp Fire Alaska (CFA) has provided a safe, nurturing place for families to send their children. At Camp Fire, children learn to develop self-confidence by challenging themselves, exploring their environment, and building healthy relationships. Today we are a leader in the youth development field and serve more than 5,000 youth every year.

Camp Fire Programs strive to emphasize the importance of wellness, reduce high-risk behaviors, and encourage youth and community engagement wherever we go.

We believe all youth and families regardless of income should have access to our programs and we work hard to make that happen. CFA raises funds to provide scholarships for families in need. Funding helps bridge the gap for those who need it, so all kids can have a safe place to go while their families are at work. From July to December 2021, CFA provided scholarships to 424 individual youth representing 45% of the youth served in that timeframe. This volume speaks to the critical need for access to affordable and quality youth programs.

## When School's Out, Camp Fire is In!

Our municipally **licensed programs** offer kids challenging activities and learning experiences while also providing support to working families. Quality **before and after school programs** within Anchorage School District (ASD) elementary schools help children develop social, emotional, physical and academic skills. School programs are open from 7am to 9:30am and again from 3pm to 6pm.

We operate during the **school year, during school breaks and all summer**. Our licensed program runs all day at elementary schools in Anchorage and Eagle River during the summer months. Children can attend for one week or the whole summer! Each day features a variety of hands-on activities where everyone has the opportunity to experience sports, arts and crafts, cooking, science, and community projects. Theme weeks, dress-up days, and more are all included. Youth learn new skills, get outside, make new friends, play hard and have quiet time.

CFA also operates three **Learning Pods** within our School Age Program; one each at Chester Valley, North Star and Muldoon Elementary. Learning Pods provide support for Title 1 students identified by ASD as having increased challenges to learning. These challenges include homelessness, being in foster care, living in a non-English speaking home, having limited or no access to internet; experiencing some form of trauma in their life and their family is economically challenged. There is no cost for youth to attend a Learning Pod Program. CFA staff work directly with the youth to enhance their ability to stay on task with their academics and to assist those who are at risk with their academic progress and social and emotional development.



Additionally, CFA provides **Community Center Programs** for youth in three of Anchorage's most economically challenged neighborhoods at no cost to families. The Community Center Program operates the same model as our traditional Before & After School Program. We provide a safe place for youth to engage in fun learning activities during out of school hours. Community Centers are a critical resource enabling parents to work and provide for their family with the assurance that their children are being well cared for and experiencing the benefits of a quality before and after school program.

For over twenty years Camp Fire has operated an American Camp Association (ACA) accredited day camp program, **Camp Si-La-Meo** (SLM) on the campus of Alaska Pacific University. Camp SLM offers ages 5 to 15 outdoor adventures, taking full advantage of this natural setting, making every day another opportunity for campers to explore the forest, practice target sports, or launch a canoe from the waterfront. For many youth it is their first time learning to swim in a pool! In addition to a huge catalog of activities and games, we structure each session to create a classic, outdoor summer camp experience.

**Camp K on Kenai Lake**, Alaska's longest running, co-ed overnight camp is nestled along the shores of Kenai Lake in Cooper Landing, a two-hour bus ride from Anchorage. Just a stone's throw from main camp is a half-mile long beach with access to hiking trails, boating activities, large fields for outdoor games, and an art building. This 160-acre campus within the Chugach National Forest is "wild Alaska" with everyday opportunities to be off the grid, experience wildlife, and take in epic beauty. Youth from age 6 to 18 participate in a wide range of camping and leadership experiences.

Camp Fire's relationship with rural Alaska began in 1964, in response to the earthquake. With the support of the national Camp Fire Friendship Fund, volunteers delivered the first Camp Fire youth programming in impacted communities, freeing local adults to devote their full energy to cleanup and reconstruction.

Following this initial outreach, **Camp Fire's Rural Alaska Program** quickly expanded to address the high drowning rates in Alaska by offering swimming lessons and teaching children about cold-water safety. Our program has now grown to include wellness, boating safety, creative arts, cooperative games, outdoor recreation, teen activities, and community events that include Elders.

### **Camp Fire Alaska's Mission**

Every child will have the opportunity to discover the best in themselves and others in a fun, safe, learning environment.

Visit us at [www.campfireak.org](http://www.campfireak.org) for more information.

# CAMP FIRE ALASKA ANCHORAGE ARPA FUNDING CHILD CARE AND SUMMER YOUTH DEVELOPMENT PROGRAMS

<b>Total Project</b>	August 2022 to Dec 2024	\$1,500,000 to provide 15,500 weeks of care to a minimum of 200 youth.
<b>Funding sources:</b>		
MOA ARPA Funding	pending	\$ 475,000
MOA Mayors Grant Funding	pending	\$ 280,000
State of AK Child Care Funding	In hand	\$ 86,000
State of AK Child Care Funding	pending	\$ 500,000
Corporate Funding	In hand	\$ 22,000
Corporate Funding	pending	\$ 120,000
Individual Donors	In hand	\$ 2,000
Individual Donors	pending	\$ 15,000
<b>Total:</b>		\$ 1,500,000

## Budget Narrative:

Funding for this project will be used to provide full or partial scholarships for families in financial distress. By reducing and in cases of notable need removing the cost barrier for families, those youth and families who are under financial strain will gain access to quality experiences on a consistent basis during out of school times when many families require care due to their work schedules. Access and affordability are the two greatest barriers families consistently experience when seeking care.

A minimum of 200 youth will receive at least 15,500 weeks of care in the August 2022 to Dec 2024 timeframe. This is a total of 29 months – nearly 2 ½ years.

Funding scholarships provides the revenue for Camp Fire Alaska to cover costs of operation of the programs. Per child fees vary based on the type of program that the child or youth may be enrolled in and the amount of hours the family may need care. For example, during the school year programs operate before and after school. They also operate all day 7:00am to 6:00pm on school in-service days, spring, winter and summer vacation days. Other summer programs also operate all day - every day in the summer.

Fees for these programs are dependent on the amount of time the family requires care and can vary between \$350 to \$500 per month in the school year to \$325 to \$380 per week in the summer. Affording care during the school year is a challenge for many families and moving to full time care in the summer months can be insurmountable.

The MOA Assembly ARPA Funds will be used to directly support families experiencing the greatest economic challenges.



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**ARPA Funding Proposal from:** Catholic Social Services**For:** Comprehensive Housing and Resource Services at Catholic Social Services**Amount Requested:** \$6,067,599**Total Budget:** \$21,262,824**In-Hand:** \$4,567,500**Requested, Not In-Hand:** \$0**Minimum:** \$6,067,599**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Housing

**Project Description:** Catholic Social Services (CSS) is proposing a new program, Comprehensive Housing and Resource Services (CHRS), to significantly expand our capacity to provide rapid rehousing to individuals and families experiencing homelessness in Anchorage. The CHRS program will provide tailored rapid rehousing services designed to meet the needs of each client. Services will range from case management; rent, deposit, and other move-in assistance; and referrals to other community resources. If awarded, this new program will serve an estimated 420 households and house 135 households throughout project.

**Meets Guiding Principles:** While our program addresses each of the Guiding Principles, it is particularly strong with Need, Alignment, Feasibility, and Informed principles. **Need:** In a 2020 report, the Anchorage Coalition to End Homelessness (ACEH) identified rapid rehousing as a high priority solution to address homelessness in our city. **Alignment:** Our CHRS program is possible due to our Complex Care Shelter and Third Avenue Resource Center programs. CHRS Case Managers (CMs) will operate at both facilities to provide maximum impact to clients. **Feasibility:** CSS has been a trusted social services provider in our community for over 60 years. Also, according to the Department of Veteran Affairs, five than families can be rapidly rehoused for the cost of assisting one family with traditional interventions. **Informed:** According to the National Alliance to End Homelessness, clients who receive rapid re-housing assistance are homeless for shorter periods of time than those assisted with shelter or transition

**Expected Outcomes:** We believe that increasing our organization's capacity to provide additional rapid rehousing assistance to clients will make a meaningful impact in Anchorage's fight to end homelessness. The CHRS program will serve an estimated 420 households and house approximately 135 households throughout the project. In their report "Gap Analysis & 2021 Community Priorities", ACEH identified rapid rehousing as a high priority for 2021. They also recommended "coordinating funding/capacity for rapid rehousing, as well as expanding rapid rehousing through pilot programs to demonstrate success in serving higher vulnerability populations"-- our CHRS program will accomplish both recommendations, as the program will not only significantly increase our capacity to provide rapid rehousing, but it will place five of our proposed new CMs in our Complex Care Shelter facility to provide services to medically fragile and other vulnerable populations. Source: <https://aceh.org/wp-content/uploads/2021/06/ACE>

**Project Detail:** Inspired by the Anchorage Mass Care Transition Plan and the Facilitated Collaborative Process between Mayor Bronson's administration and representatives from the Anchorage Assembly, our CHRS program is an innovative response that is needed to help address homelessness in our city. CHRS will work alongside our current shelter programs, Brother Francis Shelter (BFS), Clare House (CH), and the Complex Care shelter, as well as our Homeless Family Services program, to provide additional comprehensive rapid rehousing services. Specifically, our CHRS program will significantly expand our current amount of CMs so we may serve additional clients. It is important to note that the case management services that we are proposing differ from our current case management services as these are specifically for housing rather than shelter case management. To provide maximum client benefit, these new CMs will be placed in strategic locations throughout CSS (5 CMs will be operate within in our Complex Care Shelter, 2 will be placed in the Third Avenue Resource Center, and 2 will provide additional on-demand support when needed). In addition to comprehensive case management services, eligible households may qualify for up to \$12,000 in rapid rehousing assistance including rent, deposit, or other move-in costs. CHRS will also provide referrals to clients for other CSS services, such as the St. Francis food pantry, or other community resources, such as public assistance.

**Project Timeline:** **Year One (07/01/22-12/31/22):** The first year of our project will focus on recruiting housing case managers, Performance and Quality Improvement (PQI) development, identifying and recruiting clients, performing case manager appointments with clients, providing rapid rehousing services for clients, and performing program data analysis. **Year Two (01/01/23 to 12/31/23):** The second year of our project will focus on updating the program as needed based on client and PQI feedback, identifying and recruiting clients, performing case manager appointments with clients, providing rapid rehousing services for clients, and performing program data analysis. **Year Three (01/01/24 to 12/31/24):** The third year of

Organization Name: Catholic Social Services

Amount Requested: \$6,067,599

our project will focus on identifying and recruiting clients, performing case manager appointments with clients, providing rapid rehousing services for clients, performing program data analysis, and identifying and securing additional funding for the program.

**Project Partners:** Partners for our Complex Care Transitional Housing Project (which will have five CHRS Housing Case Managers for this program) include Ship Creek Community Assets II, the Alaska Mental Health Trust Authority, and the Municipality of Anchorage. Funders for our Third Avenue Resource Center (which will have two CHRS Housing Case Managers) include Rasmuson Foundation. This project will also involve partnership with Weidner Apartment Homes and Cook Inlet Housing Authority. An additional two CHRS Housing Case Managers will provide services to clients at the Brother Francis (BFS) and Clare House (CH) shelters. While we have numerous funders for BFS and CH, our biggest source of funding for both are private grants and donations. BFS and CH both received a Human Services Matching Grant from the State of Alaska passed through the Municipality of Anchorage. Other funding sources for CH include an Emergency Solutions Grant and an Emergency Cold Weather Shelter grant from the Municipality.

**Number Helped:** We believe that increasing our organization's capacity to provide expanded rapid rehousing assistance to clients will make a meaningful impact in Anchorage's fight to end homelessness. Specifically, the Comprehensive Housing and Resources Services (CHRS) program will hire 9 Housing Case Managers who will collectively serve an estimated 420 households and house approximately 135 households throughout the project period. In addition to providing housing assistance, CHRS will also provide referrals to clients for other CSS services, as well as other community resources, such as public assistance.

**Recent Example of Success for Organization:** John was receiving housing case management services with CSS. Although he requested help, he was struggling with following through. This changed, however, when he was evicted from a shelter. He decided then that he finally reached bottom. John began asking questions, he provided necessary information, and he maintained contact with his Case Manager. He also focused on finding potential apartments. At work, John requested and received promotion. Several weeks later, he secured an apartment. He shared with his Case Manager that he fully realized the impact of our services when he told his boss he was going home and "made me stop in my tracks because I was really going home to my own place." John has continued to grow since securing housing. He now speaks openly about issues that are upsetting, he seeks suggestions on how to resource them, and he follows through on his decisions. He states that he is grateful for the help that CSS provided him during such a dark time in his life.

**Time in Operation:** Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports vulnerable individuals in our community. For over 50 years, CSS has been helping to meet the needs of our most vulnerable populations. While CSS has been serving the Anchorage community since 1966, CHRS will be a new program. CSS has extensive experience in launching new programs as well as providing rapid rehousing services, including the Path to Independence program and Intensive Case Management program.

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## **Anchorage Assembly ARPA Funding Round 2: Attachment for CHRS**

### **CSS Agency Profile**

Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports “at-risk” individuals. For over 50 years, CSS has been responding to the basic survival needs of our most vulnerable populations. The mission of CSS is to compassionately serve the poor and those in need, strengthen individuals and families, and advocate for social justice.

At CSS, we aim to transition families and adults to permanent stability. For years, this work has been evident in our Brother Francis (BFS) and Clare House (CH) shelter programs, as well as our Homeless Family Services program; with the opening of our Complex Care Shelter and Third Avenue Resource Center, we believe that now is a perfect opportunity to increase our capacity to provide additional rapid rehousing relief to Anchorage families and individuals experiencing homelessness.

### **Rapid Rehousing**

What is rapid rehousing? According to the nonpartisan, nonprofit organization National Alliance to End Homelessness, “rapid rehousing provides short-term rental assistance and services. The goals are to help people obtain housing quickly, increase self-sufficiency, and stay housed.” While services are tailored to meet the needs of the client, rapid rehousing services often include case management, housing identification, and rent and move-in assistance.

The National Alliance to End Homelessness also reports that there is a wealth of benefits in providing rapid rehousing services to individuals and families experiencing homeless: “it has been demonstrated to be effective in getting people experiencing homelessness into permanent housing and keeping them there.” They also add that research shows that clients who receive rapid rehousing assistance are homeless for shorter periods of time than those assisted with other forms of homeless interventions, such as shelter or traditional housing.

Finally, they argue that rapid rehousing is also less expensive than shelter or transitional housing services. The U.S. Department of Veteran Affairs echoes the affordability of rapid rehousing; in their “Overview of Rapid Rehousing” presentation, they write “five families can be rapidly rehoused for the cost of assisting one family with traditional housing”.

While rapid rehousing is an effective solution in addressing homelessness, our community needs more rapid rehousing support to adequately provide for our homeless population in Anchorage. In their “GAP Analysis & 2021 Community Priorities” report, the Anchorage Coalition to End Homelessness (ACEH) identified that there is a “significant lack of rapid rehousing available for medium and (and some high) vulnerability adults”. Consequently, their 2021 recommendations included coordinating funding/capacity for rapid rehousing, as well as expanding rapid rehousing

through pilot programs to demonstrate success in servicing higher vulnerability populations—if funded, our Comprehensive Housing and Resource Services program will address both recommendations (as well as the Assembly’s goal of addressing Housing & Homelessness).

## **The CHRS Program**

Our new CHRS Program will provide tailored rapid rehousing services designed to meet the needs of each individual client or household. Services will range from case management; housing identification; rent, deposit, and move-in costs; and, if applicable, referrals to other CSS services, such as our St. Francis House (SFH) food pantry, or other community services, such as public assistance, substance abuse treatment providers, 12-Step programs, etc.

Clients may be eligible for assistance for up to 9 months per client and up to \$12,000 per household. Each household will be assigned a dedicated case manager (CM) who will work with the client to understand their unique needs and work diligently with the client to address their situation and support them in getting rehoused.

For case management, the CHRS program will use the Critical Time Intervention model. In this evidence-based practice, CMs work closely with participants to address specific barriers to employment, housing, and other issues. CMs use a client-centered approach and develop a Housing Stabilization Plan through a collaborative effort with the client. Progress towards housing stability goals is regularly measured and re-evaluated when necessary to ensure that the participant is receiving as much support and assistance as they need to achieve self-sufficiency.

We anticipate serving 420 households as well as securing housing for 135 households throughout the grant period. It is important to note that some populations, such as the medically fragile and other highly vulnerable clients, take longer to secure permanent housing than others.

The CHRS program is a feasible, realistic solution to addressing our community’s need for additional rapid rehousing support. While funds from this proposal will hire the staff needed for the CHRS program, CSS will provide the facilities necessary for program staff.

CHRS CMs will be assigned to the following CSS locations:

- Five CHRS CMs will be assigned to our new Complex Care Shelter to provide rapid rehousing services to medically fragile and other highly vulnerable clients.
- Two CHRS CMs will be assigned to provide rapid rehousing services to clients seeking services at the Third Avenue Resource Center.
- An additional two CHRS CMs will provide additional, on-demand support as needed.

## **Program Activities**

Anticipated activities for the CHRS program include:

- Hiring Program Staff (see Staff Necessary for the SFS Program below)
- Performing initial intake appointments for CHRS clients
- Helping clients locate appropriate housing opportunities
- Providing financial assistance to eligible households for rent, deposits, or other move-in costs

- Following up with clients following rehousing to ensure permanent stability
- Providing referrals to CHRS clients for other applicable services, such as the SFH food pantry, or other community services or resources, such as public assistance
- Program data tracking and reporting to HMIS

### **Staff Necessary for the SFS Program**

There are several critical roles necessary for our CHRS program. These roles include a CHRS Program Director, a CHRS Program Manager, CHRS CMs, and a Program Data Administrator for Community Entry in HMIS (Homeless Management Information System). If funded, this proposal would fund these positions (including a total of 9 case managers).

The CHRS Program Director will be responsible for providing oversight of the CHRS program. This position will also be responsible for developing policies and procedures; creating and managing budgets; program planning, development, and implementation; and creating and maintaining a program culture that is trauma informed and consistent with the mission of CSS.

The CHRS Program Manager position is responsible for providing direct supervision to CHRS CMs and ensuring services are provided to clients through a Trauma Informed service model.

CHRS CMs will work with individuals and families experiencing homelessness to help assess, plan, implement, coordinate, monitor, and evaluate the options and services required to meet the client’s housing needs. In addition to providing clients with rapid rehousing services, CHRS CMs will support clients with developing individualized goals and objectives, as well as connecting with other appropriate CSS or community resources.

The Program Data Administrator will work with agency staff to develop, maintain, and train workable data entry procedures, enter client data, and monitor and ensure high data quality.

### **CHRS Program Budget for Entire Project Period**

<b>Expense Type &amp; Justification</b>	<b>Expense Amount</b>
<b>Salary, Wages, and Fringe</b> Includes 1.0 FTE Program Director, 1.0 FTE Program Manager, 9.0 FTE Case Managers, 1.0 FTE Program Data Administrator	<b>\$1,907,290</b>
<b>Travel</b> Mileage for CMs to travel within the Municipality	<b>\$7,899</b>
<b>Supplies</b> Miscellaneous office and program supplies for program operation	<b>\$1,500</b>
<b>Other</b> Direct financial assistance for clients; personnel development and training	<b>\$3,821,872</b>
<b>Total Direct Costs</b>	<b>\$5,738,561</b>
<b>Indirect Costs</b> Indirect costs calculated at CSS’ federally negotiated indirect rate	<b>\$329,038</b>
<b>Total Request</b>	<b>\$6,067,599</b>

		Year 1		Year 2		Year 3		Total Project
		September 2022 - June 2023		July 2023 - June 2024		July 2024 - December 2024		
		FTE		FTE		FTE		
<b>SALARIES AND WAGES</b>								
<b>Personnel</b>	<b>Hourly Wage</b>							
<b>Employee Name/Position</b>								
Program Director	\$32.11	100.0%	\$55,647	100.0%	\$66,789	100.0%	\$33,394	\$155,830
Program Manager	\$27.54	100.0%	\$47,727	100.0%	\$57,283	100.0%	\$28,642	\$133,652
CHRS Case Manager serving Complex Care	\$24.50	500.0%	\$212,293	500.0%	\$254,800	500.0%	\$127,400	\$594,493
CHRS Case Manager serving Third Avenue	\$24.50	200.0%	\$76,440	200.0%	\$101,920	200.0%	\$50,960	\$229,320
CHRS Case Manager - general	\$24.50	200.0%	\$76,440	200.0%	\$101,920	200.0%	\$50,960	\$229,320
Program Data Administrator	\$28.80	100.0%	\$49,910	100.0%	\$59,904	100.0%	\$29,952	\$139,766
<b>Salaries and Wages Total</b>			<b>\$518,456</b>		<b>\$642,616</b>		<b>\$321,308</b>	<b>\$1,482,380</b>
<b>FRINGE BENEFITS</b>								
<b>Employee Name/Position</b>	<b>%</b>							
Program Director	27.41%		\$15,253		\$18,307		\$9,153	\$42,713
Program Manager	27.44%		\$13,096		\$15,719		\$7,859	\$36,674
CHRS Case Manager serving Complex Care	29.30%		\$62,202		\$74,656		\$37,328	\$174,186
CHRS Case Manager serving Third Avenue	29.30%		\$22,397		\$29,863		\$14,931	\$67,191
CHRS Case Manager - general	29.30%		\$22,397		\$29,863		\$14,931	\$67,191
Program Data Administrator	26.44%		\$13,196		\$15,839		\$7,919	\$36,954
<b>Fringe Benefit Total</b>			<b>\$148,541</b>		<b>\$184,245</b>		<b>\$92,123</b>	<b>\$424,909</b>
<b>Salary and Wages Total</b>			<b>\$666,998</b>		<b>\$826,862</b>		<b>\$413,431</b>	<b>\$1,907,290</b>
<b>TRAVEL</b>								
	<b>Item Cost</b>							
Mileage	0.585		\$2,633		\$2,633		\$2,633	\$7,899
<b>Travel Total</b>			<b>\$2,633</b>		<b>\$2,633</b>		<b>\$2,633</b>	<b>\$7,899</b>
<b>Supplies</b>								
Office and program supplies			\$500		\$500		\$500	\$1,500
<b>Supplies Total</b>			<b>\$500</b>		<b>\$500</b>		<b>\$500</b>	<b>\$1,500</b>
<b>Other</b>								
Direct assistance			\$1,353,600		\$1,620,000		\$806,400	\$3,780,000
Personnel development & training			\$2,250		\$2,250		\$2,250	\$6,750
Employee recruitment			\$2,500		\$2,500		\$2,500	\$7,500
Apricot user licenses			\$7,582		\$4,212		\$4,212	\$16,006
Occupancy			\$3,872		\$3,872		\$3,872	\$11,616
<b>Other Total</b>			<b>\$1,369,804</b>		<b>\$1,632,834</b>		<b>\$819,234</b>	<b>\$3,821,872</b>
<b>B. Indirect Costs</b>	<b>16.80%</b>		<b>\$115,304</b>		<b>\$141,595</b>		<b>\$72,139</b>	<b>\$329,038</b>
<b>D. Total Direct Costs</b>			<b>\$2,039,934</b>		<b>\$2,462,829</b>		<b>\$1,235,798</b>	<b>\$5,738,561</b>
<b>E. Total Request</b>			<b>\$2,155,238</b>		<b>\$2,604,424</b>		<b>\$1,307,937</b>	<b>\$6,067,599</b>

## Budget Narrative

### Year 1 (September 2022-June 2023)

#### PERSONNEL:

Program Director: (1.0 FTE, \$32.11/hr) - \$55,647 is requested for this position to oversee grant activities and manage program development, design, implementation and evaluation. This position will also monitor needs assessments and design strategies for program operations, design program goals, objectives, and methodologies. This position will oversee management staff, budget activity, community relations, and facility operations.

Program Manager: (1.0 FTE, \$27.54/hr) - \$47,727 is requested for this position to provide direct program support to case managers and acts as the main point of contact for case management oversight. This position is responsible for training and oversight of the case management team, improving and maintaining an effective case management system, conducting screening with potential clients, maintain a small case load and advocating for shelter residents throughout the community.

Case Manager serving Complex Care: (5.0 FTE, \$24.50/hr) - \$212,293 is requested for this position to serve residents at CSS' Complex Care Shelter. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Case Manager serving Third Avenue Resource Center: (2.0 FTE, \$24.50/hr) - \$76,440 is requested for this position to serve participants at CSS' Third Avenue Resource Center. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

General Case Manager: (2.0 FTE, \$24.50/hr) - \$76,440 is requested for this position to serve various participants throughout CSS, including Brother Francis Shelter and Clare House. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Program Data Administrator: (1.0 FTE, \$28.80/hr) - \$49,910 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$518,456**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$148,541****TRAVEL:**

Mileage: \$2,633 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with the federal mileage reimbursement rate.

**TOTAL TRAVEL COSTS - \$2,633****SUPPLIES:**

Office and program supplies: \$500 is requested for miscellaneous office and program supplies like folders, paper goods and other misc. items to carry out the project.

**TOTAL SUPPLIES COSTS: \$500**

**ADMINISTRATION/INDIRECT** - \$115,304 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Direct Assistance: \$1,353,600 is requested for direct assistance payments that include monthly rent, move in costs, including security deposit and first/last month's rent, moving supplies, cost of moving truck, storage of household goods while waiting for housing. Rental application fees and payments for background and credit checks, fees for securing identification documents, transportation fees for local transportation and relocation to verified safe housing out of Anchorage, previous housing debt and rental arrears, utility deposits and arrears, and certifications or license fees related to school and/or employment. Food, clothing and household goods, telephone and internet services to obtain and/or retain employment will also be provided as needed to meet stabilization needs for the client.

Personnel Development & Training: \$2,250 is requested for general professional and specialized training for personnel to learn and execute best practices in their field and better serve clients.

Employee Recruitment: \$2,500 is requested for recruitment costs like job advertisements and on boarding costs such as drug testing and background screening.

Apricot Use Licenses: \$7,582 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

Occupancy: \$3,872 is requested for personnel office spaces. 11 offices at 176 square feet each, and \$2/square foot.

**TOTAL OTHER COSTS: \$1,369,804**

**TOTAL DIRECT COSTS: \$2,039,934**

**TOTAL ADMINISTRATION/INDIRECT COSTS: \$115,304**

**TOTAL BUDGET - \$2,155,238**

**Year 2 (July 2023-June 2024)**

**PERSONNEL:**

Program Director: (1.0 FTE, \$32.11/hr) - \$66,789 is requested for this position to oversee grant activities and manage program development, design, implementation and evaluation. This position will also monitor needs assessments and design strategies for program operations, design program goals, objectives, and methodologies. This position will oversee management staff, budget activity, community relations, and facility operations.

Program Manager: (1.0 FTE, \$27.54/hr) - \$57,283 is requested for this position to provide direct program support to case managers and acts as the main point of contact for case management oversight. This position is responsible for training and oversight of the case management team, improving and maintaining an effective case management system, conducting screening with potential clients, maintain a small case load and advocating for shelter residents throughout the community.

Case Manager serving Complex Care: (5.0 FTE, \$24.50/hr) - \$254,800 is requested for this position to serve residents at CSS' Complex Care Shelter. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Case Manager serving Third Avenue Resource Center: (2.0 FTE, \$24.50/hr) - \$101,920 is requested for this position to serve participants at CSS' Third Avenue Resource Center. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

General Case Manager: (2.0 FTE, \$24.50/hr) - \$101,920 is requested for this position to serve various participants throughout CSS, including Brother Francis Shelter and Clare House. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Program Data Administrator: (1.0 FTE, \$28.80/hr) - \$59,904 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$642,616**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$184,245**

**TRAVEL:**

Mileage: \$2,633 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with the federal mileage reimbursement rate.

**TOTAL TRAVEL COSTS - \$2,633**

**SUPPLIES:**

Office and program supplies: \$500 is requested for miscellaneous office and program supplies like folders, paper goods and other misc. items to carry out the project.

**TOTAL SUPPLIES COSTS: \$500**

**ADMINISTRATION/INDIRECT** - \$115,304 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Direct Assistance: \$1,620,000 is requested for direct assistance payments that include monthly rent, move in costs, including security deposit and first/last month's rent, moving supplies, cost

of moving truck, storage of household goods while waiting for housing. Rental application fees and payments for background and credit checks, fees for securing identification documents, transportation fees for local transportation and relocation to verified safe housing out of Anchorage, previous housing debt and rental arrears, utility deposits and arrears, and certifications or license fees related to school and/or employment. Food, clothing and household goods, telephone and internet services to obtain and/or retain employment will also be provided as needed to meet stabilization needs for the client.

Personnel Development & Training: \$2,250 is requested for general professional and specialized training for personnel to learn and execute best practices in their field and better serve clients.

Employee Recruitment: \$2,500 is requested for recruitment costs like job advertisements and on boarding costs such as drug testing and background screening.

Apricot Use Licenses: \$4,212 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

Occupancy: \$3,872 is requested for personnel office spaces. 11 offices at 176 square feet each, and \$2/square foot.

**TOTAL OTHER COSTS: \$1,632,834**

**TOTAL DIRECT COSTS: \$2,462,829**

**TOTAL ADMINISTRATION/INDIRECT COSTS: \$141,595**

**TOTAL BUDGET - \$2,604,424**

### **Year 3 (July 2024-December 2024)**

#### **PERSONNEL:**

Program Director: (1.0 FTE, \$32.11/hr) - \$33,394 is requested for this position to oversee grant activities and manage program development, design, implementation and evaluation. This position will also monitor needs assessments and design strategies for program operations, design program goals, objectives, and methodologies. This position will oversee management staff, budget activity, community relations, and facility operations.

Program Manager: (1.0 FTE, \$27.54/hr) - \$28,642 is requested for this position to provide direct program support to case managers and acts as the main point of contact for case management oversight. This position is responsible for training and oversight of the case management team, improving and maintaining an effective case management system, conducting screening with potential clients, maintain a small case load and advocating for shelter residents throughout the community.

Case Manager serving Complex Care: (5.0 FTE, \$24.50/hr) - \$127,400 is requested for this position to serve residents at CSS' Complex Care Shelter. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Case Manager serving Third Avenue Resource Center: (2.0 FTE, \$24.50/hr) - \$50,960 is requested for this position to serve participants at CSS' Third Avenue Resource Center. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

General Case Manager: (2.0 FTE, \$24.50/hr) - \$50,960 is requested for this position to serve various participants throughout CSS, including Brother Francis Shelter and Clare House. Case managers will assess needs and develop person centered plans to meet housing, medical and care needs. Providing on site, one-on-one care needs assessments, case managers will also coordinate services with other providers, including medical, behavioral health and other home and community-based services.

Program Data Administrator: (1.0 FTE, \$28.80/hr) - \$29,952 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$321,308**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$92,123**

**TRAVEL:**

Mileage: \$2,633 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with the federal mileage reimbursement rate.

**TOTAL TRAVEL COSTS - \$2,633**

**SUPPLIES:**

Office and program supplies: \$500 is requested for miscellaneous office and program supplies like folders, paper goods and other misc. items to carry out the project.

**TOTAL SUPPLIES COSTS: \$500**

**ADMINISTRATION/INDIRECT** - \$72,139 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Direct Assistance: \$806,400 is requested for direct assistance payments that include monthly rent, move in costs, including security deposit and first/last month's rent, moving supplies, cost of moving truck, storage of household goods while waiting for housing. Rental application fees and payments for background and credit checks, fees for securing identification documents, transportation fees for local transportation and relocation to verified safe housing out of Anchorage, previous housing debt and rental arrears, utility deposits and arrears, and certifications or license fees related to school and/or employment. Food, clothing and household goods, telephone and internet services to obtain and/or retain employment will also be provided as needed to meet stabilization needs for the client.

Personnel Development & Training: \$2,250 is requested for general professional and specialized training for personnel to learn and execute best practices in their field and better serve clients.

Employee Recruitment: \$2,500 is requested for recruitment costs like job advertisements and on boarding costs such as drug testing and background screening.

Apricot Use Licenses: \$4,212 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

Occupancy: \$3,872 is requested for personnel office spaces. 11 offices at 176 square feet each, and \$2/square foot.

**TOTAL OTHER COSTS: \$819,234**

**TOTAL DIRECT COSTS: \$1,235,798**

**TOTAL ADMINISTRATION/INDIRECT COSTS: \$72,139**

**TOTAL BUDGET - \$1,307,937**

## **Supplemental Anchorage Assembly ARPA Funding Round 2: Attachment for CHRS**

### **Project Short Description**

Catholic Social Services (CSS) is proposing a new program, Comprehensive Housing and Resource Services (CHRS), to significantly expand our capacity to provide rapid rehousing to individuals and families experiencing homelessness in Anchorage.

The CHRS program will provide tailored rapid rehousing services designed to meet the needs of each client. Services will range from case management; rent, deposit, and other move-in assistance; and referrals to other community resources. If awarded, this new program will serve an estimated 420 households and house 135 households throughout the project.

### **Rapid Rehousing**

What is rapid rehousing? According to the nonpartisan, nonprofit organization National Alliance to End Homelessness, “rapid rehousing provides short-term rental assistance and services. The goals are to help people obtain housing quickly, increase self-sufficiency, and stay housed.” While services are tailored to meet the needs of the client, rapid rehousing services often include case management, housing identification, and rent and move-in assistance.

The National Alliance to End Homelessness also reports that there is a wealth of benefits in providing rapid rehousing services to individuals and families experiencing homeless: “it has been demonstrated to be effective in getting people experiencing homelessness into permanent housing and keeping them there.” They also add that research shows that clients who receive rapid rehousing assistance are homeless for shorter periods of time than those assisted with other forms of homeless interventions, such as shelter or traditional housing.

Finally, they argue that rapid rehousing is also less expensive than shelter or transitional housing services. The U.S. Department of Veteran Affairs echoes the affordability of rapid rehousing; in their “Overview of Rapid Rehousing” presentation, they write “five families can be rapidly rehoused for the cost of assisting one family with traditional housing.”

While rapid rehousing is an effective solution in addressing homelessness, our community needs more rapid rehousing support to adequately provide for our homeless population in Anchorage. In their “GAP Analysis & 2021 Community Priorities” report, the Anchorage Coalition to End Homelessness (ACEH) identified that there is a “significant lack of rapid rehousing available for medium and (and some high) vulnerability adults.” Consequently, their 2021 recommendations included coordinating funding/capacity for rapid rehousing, as well as expanding rapid rehousing through pilot programs to demonstrate success in servicing higher vulnerability populations—if funded, our Comprehensive Housing and Resource Services program will address both recommendations (as well as the Assembly’s goal of addressing Housing & Homelessness).

### **The CHRS Program**

Our new CHRS Program will provide tailored rapid rehousing services designed to meet the needs of each individual client or household. Services will range from case management;

housing identification; rent, deposit, and move-in costs; and, if applicable, referrals to other CSS services, such as our St. Francis House (SFH) food pantry, or other community services, such as public assistance, substance abuse treatment providers, 12-Step programs, etc.

Clients may be eligible for assistance for up to 9 months per client and up to \$12,000 per household. Each household will be assigned a dedicated case manager (CM) who will work with the client to understand their unique needs and work diligently with the client to address their situation and support them in getting rehoused.

For case management, the CHRS program will use the Critical Time Intervention model. In this evidence-based practice, CMs work closely with participants to address specific barriers to employment, housing, and other issues. CMs use a client-centered approach and develop a Housing Stabilization Plan through a collaborative effort with the client. Progress towards housing stability goals is regularly measured and re-evaluated when necessary to ensure that the participant is receiving as much support and assistance as they need to achieve self-sufficiency.

We anticipate serving 420 households as well as securing housing for 135 households throughout the grant period. It is important to note that some populations, such as the medically fragile and other highly vulnerable clients, take longer to secure permanent housing than others.

The CHRS program is a feasible, realistic solution to addressing our community's need for additional rapid rehousing support. While funds from this proposal will hire the staff needed for the CHRS program, CSS will provide the facilities necessary for program staff.

CHRS CMs will be assigned to the following CSS locations:

- Five CHRS CMs will be assigned to our new Complex Care Transitional Housing to provide rapid rehousing services to medically fragile and other highly vulnerable clients.
- Two CHRS CMs will be assigned to provide rapid rehousing services to clients seeking services at the Third Avenue Resource Center.
- An additional two CHRS CMs will provide additional, on-demand support as needed to Brother Francis Shelter (BFS) and Clare House (CH).

### **How Does Our Project Meet the Assembly's Guiding Principles for ARPA Funds?**

While our program addresses each of the Guiding Principles, it is particularly strong with Need, Alignment, Feasibility, and Informed principles.

**Need:** In a 2020 report, the Anchorage Coalition to End Homelessness (ACEH) identified rapid rehousing as a high priority solution to address homelessness in our city.

**Alignment:** Our CHRS program is possible due to our Complex Care Transitional Housing and Third Avenue Resource Center programs. CHRS Case Managers (CMs) will operate at both facilities to provide maximum impact to clients.

Feasibility: CSS has been a trusted social services provider in our community for over 60 years. Also, according to the Department of Veteran Affairs, five families can be rapidly rehoused for the cost of assisting one family with traditional interventions.

Informed: According to the National Alliance to End Homelessness, clients who receive rapid rehousing assistance are homeless for shorter periods of time than those assisted with shelter or transitional housing.

## **Program Activities**

Anticipated activities for the CHRS program include:

- Hiring Program Staff (see Staff Necessary for the SFS Program below)
- Performing initial intake appointments for CHRS clients
- Helping clients locate appropriate housing opportunities
- Providing financial assistance to eligible households for rent, deposits, or other move-in costs
- Following up with clients following rehousing to ensure permanent stability
- Providing referrals to CHRS clients for other applicable services, such as the SFH food pantry, or other community services or resources, such as public assistance
- Tracking of program data and reporting to HMIS

## **Staff Necessary for the SFS Program**

There are several critical roles necessary for our CHRS program. These roles include a CHRS Program Director, a CHRS Program Manager, CHRS CMs, and a Program Data Administrator for Community Entry in HMIS (Homeless Management Information System). If funded, this proposal would fund these positions (including a total of 9 case managers).

The CHRS Program Director will be responsible for providing oversight of the CHRS program. This position will also be responsible for developing policies and procedures; creating and managing budgets; overseeing program planning, development, and implementation; and creating and maintaining a program culture that is trauma-informed and consistent with the mission of CSS.

The CHRS Program Manager position is responsible for providing direct supervision to CHRS CMs and ensuring services are provided to clients through a Trauma Informed service model.

CHRS CMs will work with individuals and families experiencing homelessness to help assess, plan, implement, coordinate, monitor, and evaluate the options and services required to meet the client's housing needs. In addition to providing clients with rapid rehousing services, CHRS CMs will support clients with developing individualized goals and objectives, as well as connecting with other appropriate CSS or community resources.

The Program Data Administrator will work with agency staff to develop, maintain, and train workable data entry procedures, enter client data, and monitor and ensure high data quality.

## **CSS Agency Profile**

Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports vulnerable individuals in our community. For over 50 years, CSS has been helping to meet the needs of our most vulnerable populations. The mission of CSS is to compassionately serve the poor and those in need, strengthen individuals and families, and advocate for social justice.

At CSS, we aim to transition families and adults to permanent stability. For years, this work has been evident in our Brother Francis (BFS) and Clare House (CH) shelter programs, as well as our Homeless Family Services program. With the opening of our Complex Care Transitional Housing and Third Avenue Resource Center, we believe that now is a perfect opportunity to increase our capacity to provide additional rapid rehousing relief to Anchorage families and individuals experiencing homelessness.

**ARPA Funding Proposal from:** Catholic Social Services**For:** Strengthening Anchorage Families with Supportive Family Services**Amount Requested:** \$1,037,011**Total Budget:** \$1,037,011**In-Hand:** \$0**Requested, Not In-Hand:** \$0**Minimum:** \$,103,7011**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** Catholic Social Services (CSS) proposes to strengthen Anchorage children and families by expanding our Supportive Family Services (SFS) program to offer additional Parent Cafés as well as introduce two new services called the Essential Skills for Families workshop series and the Community Partner Training Program. In the SFS program, participating families and staff from community agencies learn about the Strengthening Families model, an acclaimed, research-informed approach to increase family strengths, enhance child development, and reduce the likelihood of child abuse and neglect.

**Meets Guiding Principles:** Our SFS program supports families in our community that often need it most. SFS works with families that are or were involved in the homeless response system, are financially or food insecure, **need** assistance promoting safe, stable, and nurturing environments to their children, and display higher rates of child maltreatment, sexual assault, and domestic violence. These families are often from underrepresented groups and experience inequities (**equity**) ranging from income, pay, and wealth inequality. Our SFS program is **feasible**-- the program already exists and has been positively impacting our clients. Last year, the program completed an 8-week series of Parent Cafés. 10 clients participated, 9 clients graduated, and 72 children were positively impacted. Finally, SFS is a highly **informed** program that was built from the Strengthening Families framework, a research informed approach which has been embraced by over 30 states (including Alaska) to provide better programs for children and famil...

**Expected Outcomes:** Throughout the project period, we anticipate that our SFS program will impact over 180 individual clients, over 400 children, and over 120 staff from community partner agencies. Outcomes for Parent Cafés and the Strengthening Families Series include increased knowledge and awareness of access to community support in times of need and increased knowledge of tools/coping mechanisms for dealing with parental stress. Outcomes for the Community Partner Training Program include gaining additional skills to serve the SFS client population. Shared outcomes from all three SFS services include a greater understanding of the Strengthening Families Model, the five Protective Factors, and Adverse Childhood Experiences (ACEs). Participants will learn the impact ACEs have on a child's development and how they can be prevented. Our hope is this greater understanding will lead to a reduction in the number of ACEs experienced by Anchorage children from families that participate in the SFS program.

**Project Detail:** Our SFS program consists of three services: Parent Cafés, the Essential Skills for Families series, and the Community Partner Training Program. Parent Cafés are an 8-week educational series. Clients learn about parenting topics, build peer relationships, share their successes and challenges in raising a family, and receive coaching on parenting and problem-solving skills. Previously, clients for our Parent Cafés were recruited from our Homeless Family Services program; this proposal, however, expands access for SFS to clients from all CSS programs. More intensive than our Parent Cafés, the Essential Skills for Families series is an 11-week series designed to build family resiliency, support community, end generational homelessness, and support permanent stability within Anchorage marginalized communities. The Community Partner Training Program is a three-day workshop that provides instruction to staff from other organizations who provide services to vulnerable Anchorage populations. The workshop is designed to teach participants about Strengthening Families and the five Protective Factors so that they may better support the marginalized households we collectively serve. Award funds will hire the staff necessary to offer additional Parent Cafés, as well as begin implementing the Essential Skills for Families curriculum and the Community Partner Training Program. Funds will also go towards facilitating SFS classes and data evaluation to determine program success.

**Project Timeline:** Our anticipated project timeline is as follows: **Year One (07/01/22-12/31/22):** Hiring SFS Case Managers for the Parent Cafés, Essential Skills for Families Series, and Community Partner Training Program. Solidifying program curriculum, Performance and Quality Improvement (PQI) development, recruiting clients, purchasing program supplies, hosting SFS events, performing weekly case manager visits with clients, and program data analysis. **Year Two (01/01/23 to 12/31/23):** Updating program curriculum as needed based on client and PQI feedback, recruiting clients, hosting SFS events, performing weekly case manager visits with clients, and program data analysis. **Year Three (01/01/24 to 12/31/24):**

Organization Name: Catholic Social Services

Amount Requested: \$1,037,011

Updating program curriculum as needed based on client and PQI feedback, recruiting clients, hosting SFS events, performing weekly case manager visits with clients, and program data analysis.

**Project Partners:** Intended project partners for our SFS project include the Anchorage Coalition to End Homelessness (ACEH) and the Red Cross. Specifically, these partners will help us to identify and recruit staff from community partner agencies to participate in our Community Partner Training Program. In our first round of Parent Cafés, we partnered with the Church of Jesus Christ of Latter-Day Saints. Our intention (and hope) would be to partner with them again. We also partnered with UAA for Strengthening Families Training. Additionally, our SFS project is possible through our strong network of volunteers. When available, SFS Program Volunteers assist with providing and delivering meals for Parent Cafés, as well as providing babysitting for children under 7 for families participating in Essential Skills for Families sessions.

**Number Helped:** We anticipate that our Supportive Family Services (SFS) program will impact over 180 individual clients, over 400 children, and over 120 staff from community partner agencies throughout the project period. Furthermore, we expect that our SFS project will help individuals beyond clients directly served from this program—for example, as part of our Community Partner Training Program, participating staff from community partner agencies will learn about the Strengthening Families model, which help them provide further services to their clients.

**Recent Example of Success for Organization:** Joy is a young mom who was homeless and battling addiction. Through Clare House, Joy secured an apartment and began her family's journey towards permanent stability. Joy began participating in the SFS program. It helped her open to others about her struggles and she learned about being resilient and finding help in the community. Not long after, Joy faced another trying time when she suffered a miscarriage. She felt devastated and alone. She shared that she normally sought refuge from alcohol during times like these. That same evening was a Parent Café and she shared with the group what had happened. The group gathered around her in support. Many in the group shared that they had experienced the same struggles. They surrounded her with support, friendship, and hope when she needed it the most. The SFS program not only provides educational curriculum; it also creates a space where clients can lean on one another and seek solace from peers that understand their struggles.

**Time in Operation:** Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports vulnerable individuals in our community. For over 50 years, CSS has been helping to meet the needs of our most vulnerable populations.

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## **Anchorage Assembly ARPA Funding Round 2: Attachment for SFS**

### **CSS Agency Profile**

Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports “at-risk” individuals. For over 50 years, CSS has been responding to the basic survival needs of our most vulnerable populations. The mission of CSS is to compassionately serve the poor and those in need, strengthen individuals and families, and advocate for social justice.

At CSS, we aim to transition families and adults to permanent stability. This ongoing effort to transition families and adults is strongly evident in our Supportive Family Services (SFS) program. Modeled after the Strengthening Families framework, a research-informed approach to increase family strengths, enhance child development, and reduce the likelihood of child abuse and neglect, our SFS program performs a range of activities that strengthen Alaskan families by addressing the social and emotional well-being of the clients we serve.

### **The SFS Program and the Strengthening Families Framework**

Our SFS program is grounded in building the five Protective Factors of the Strengthening Families framework. These factors include Parental Resilience, Social Connections, Knowledge of Parenting and Child Development, Concrete Support in Times of Need, and Social and Emotional Competence of Children.

Per the Center for the Study of Social Policy, “Strengthening Families is about how families are supported to build key protective factors that enable children to thrive. The five protective factors at the foundation of Strengthening Families also offer a framework for changes at the systems, policy, and practice level – locally, statewide, and nationally.”

The Center for the Study of Social Policy also reports that more than 30 states throughout the nation are using the Strengthening Families framework to shift policy to help programs and providers working with children and families to build protective factors for their clients. Participating states have used the Strengthening Families approach in early childhood, child welfare, child abuse prevention, and other child and family serving systems.

*Source: <https://cssp.org/wp-content/uploads/2018/11/About-Strengthening-Families.pdf>*

### **Program Activities**

Activities for our Parent Cafés include hiring new SFS Case Managers (CMs), reviewing and solidifying curriculum, CQI (Continuous Quality Improvement) development, consulting with

CSS CMs and Program Staff to identify potential CSS clients that may benefit from services, purchasing program supplies, hosting Parent Café events, and program data tracking.

Activities for our Essential Skills for Families series include hiring new SFS CMs, curriculum and CQI development, training CMs as needed in order to facilitate sessions, consulting with CSS CMs and Program Staff to identify potential CSS clients that may benefit from services, purchasing program supplies, facilitating sessions, and program data tracking.

Activities for our Community Partner Training program include hiring a new CM, curriculum and CQI development, developing participant manuals for in-person or digital distribution, recruiting program participants from our extensive network of community partners, purchasing program supplies, facilitating 3-day workshops, and program data tracking and required reports.

### **Expanded Outcomes**

Through successfully completing the Parent Café program, parents will learn the following:

- the Strengthening Families model and the five Protective Factors
- Adverse Childhood Experiences (ACEs), trauma, and the effect they have on a child's brain
- Resiliency, self-care and emotional regulation skills
- Community resources available within the Anchorage community
- How to identify and build the social and emotional competence of their children.

By successfully completing the intensive Essential Skills for Families series, families (parents and children between the ages of 7 and 17) will have completed 11 weekly 3.5-hour skills-based classes and learned the following:

- Understanding of the Strengthening Families model, the five Protective Factors, and ACEs.
- Positive discipline, stress reduction techniques, teaching children goal setting for success,
- Positive criticism and delivering difficult feedback in a kind and respectful manner,
- The effects of drugs and alcohol on the developing brain,
- And making family traditions and loving rituals, as well as creating/obeying family rules

Activities are designed so both parents and children can participate. Parents will have also received weekly in-home visits from assigned CMs, as well as had the opportunity to grow their support network of peers and community resources.

In successfully completing the Community Partner Training Program 3-day workshop, participating community partners will develop a deeper knowledge for:

- The Strengthening Families framework and the five Protective Factors and
- How to implement strength-based approaches to working with clients.
- ACEs and the impacts they have on their clients.

Community Partner Training participants will also have the same opportunity to take the ACEs self-assessment as clients from the Parent Café and Essential Skills programs so they too may gain insight into ACEs from their own past. Upon completion of the workshops, participants will have created a workable plan to integrate their new knowledge into their daily work routine, as well as have completed a reflection project designed to help move from knowledge to action.

## Staff Necessary for the SFS Program

The critical roles necessary for our SFS program include the Senior Director of Family Homelessness, the SFS Program Director, and SFS Case Managers (CMs). Additional roles that provide support include the Training Director, Community Engagement Director, Data and Quality Improvement Director, and Program Data Administrator.

The Senior Director of Homeless Family Services provides oversight of the SFS program. This position also provides oversight of the Housing teams for Homeless Family Services (HFS) and for Clare House (CH), our emergency shelter for women, children, and expectant mothers.

The SFS Program Director is responsible for the development of SFS services and program goals, providing oversight of daily duties for CMs, serving as the lead facilitator for Parent Cafés, Essential Skills for Families, and Community Partner Training sessions, developing the project data plan and implementing collection of data, creation of program policies and procedures; fiscal management of the SFS program, and weekly supervision of CMs.

CMs are responsible for recruiting SFS program participants from within the CSS client base, facilitating Parent Cafés and Essential Skills for Families classes, assisting with Community Partner Training Program sessions as needed, providing weekly in-home visits to participating families, assisting in data collection, delivering pre & post evaluations to program participants, and following up with Parent Café participants 1-2 months following event completion.

### SFS Program Budget for Entire Project Period

Expense Type & Justification	Expense Amount
<b>Salary, Wages, and Fringe</b> .25 FTE Sr. Director of Family Homelessness, 1.0 FTE SFS Director, .15 FTE Training Director, 3.0 FTE Case Managers, .05 FTE Community Engagement Director, .10 FTE Data and Quality Director, .30 FTE Data Administrator	<b>\$831,428</b>
<b>Travel</b> Mileage for CMs to travel within the Municipality	<b>\$878</b>
<b>Contractual Services</b> Evaluation services and a service contract for Apricot database rollout	<b>\$5,700</b>
<b>Outreach and Marketing</b> Print materials for Parent Cafés and classes	<b>\$750</b>
<b>Supplies</b> Supplies for classes, events, and for the Community Partner Training Program	<b>\$11,400</b>
<b>Other</b> Internet services and travel vouchers to allow clients to attend SFS classes, as well as user licenses for CSS' Apricot database	<b>\$37,696</b>
<b>Total Direct Costs</b>	<b>\$887,852</b>
<b>Indirect Costs</b> Indirect costs calculated at CSS' federally negotiated indirect rate	<b>\$149,159</b>
<b>Total Request</b>	<b>\$1,037,011</b>

		Year 1		Year 2		Year 3		Total Project
		September 2022 - June 2023		July 2023 - June 2024		July 2024 - December 2024		
		FTE		FTE		FTE		
<b>SALARIES AND WAGES</b>								
<b>Personnel</b>	<b>Hourly Wage</b>							
<b>Employee Name/Position</b>								
Sr. Director of Family Homelessness	\$35.90	25.0%	\$15,554	25.0%	\$18,668	25.0%	\$9,334	\$43,556
Strengthening Families Director	\$32.11	100.0%	\$55,647	100.0%	\$66,789	100.0%	\$33,394	\$155,830
Training Director	\$33.92	15.0%	\$8,818	15.0%	\$10,583	15.0%	\$5,292	\$24,692
Case Managers	\$24.75	300.0%	\$128,675	300.0%	\$154,440	300.0%	\$77,220	\$360,335
Community Engagement Director	\$36.05	5.0%	\$3,124	5.0%	\$3,749	5.0%	\$1,875	\$8,748
Data and Quality Improvement Director	\$33.83	10.0%	\$5,863	10.0%	\$7,037	10.0%	\$3,518	\$16,418
Program Data Administrator	\$30.97	30.0%	\$16,101	30.0%	\$19,325	30.0%	\$9,663	\$45,089
<b>Salaries and Wages Total</b>			<b>\$233,781</b>		<b>\$280,591</b>		<b>\$140,295</b>	<b>\$654,667</b>
<b>FRINGE BENEFITS</b>								
<b>Employee Name/Position</b>	<b>%</b>							
Sr. Director of Family Homelessness	24.28%		\$3,776		\$4,533		\$2,266	\$10,575
Strengthening Families Director	25.54%		\$14,212		\$17,058		\$8,529	\$39,799
Training Director	24.91%		\$2,196		\$2,636		\$1,318	\$6,151
Case Managers	28.87%		\$37,149		\$44,587		\$22,293	\$104,029
Community Engagement Director	13.26%		\$414		\$497		\$249	\$1,160
Data and Quality Improvement Director	24.94%		\$1,462		\$1,755		\$877	\$4,095
Program Data Administrator	24.29%		\$3,911		\$4,694		\$2,347	\$10,952
<b>Fringe Benefit Total</b>			<b>\$63,121</b>		<b>\$75,760</b>		<b>\$37,880</b>	<b>\$176,761</b>
<b>Salary and Wages Total</b>			<b>\$296,902</b>		<b>\$356,351</b>		<b>\$178,176</b>	<b>\$831,428</b>
<b>TRAVEL</b>								
	<b>Item Cost</b>							
Mileage (500 miles x \$.585/mile)	0.585		\$293		\$293		\$293	\$878
<b>Travel Total</b>			<b>\$293</b>		<b>\$293</b>		<b>\$293</b>	<b>\$878</b>
<b>CONTRACTUAL SERVICES</b>								
Sidekick (10hrs @ \$150/hr) - apricot set up			\$1,500		\$1,500		\$1,500	\$4,500
Strengthening Families evaluation services (\$350/cohort of :			\$400		\$400		\$400	\$1,200
Room rental (donated)			\$0		\$0		\$0	\$0
Parent Café childcare (donated)			\$0		\$0		\$0	\$0
<b>Contractual Total</b>			<b>\$1,900</b>		<b>\$1,900</b>		<b>\$1,900</b>	<b>\$5,700</b>
<b>Outreach and Marketing</b>								
Print Materials			\$250		\$250		\$250	\$750
<b>Outreach and Marketing Total</b>			<b>\$250</b>		<b>\$250</b>		<b>\$250</b>	<b>\$750</b>
<b>Supplies</b>								
Parent Café supplies (\$658.27 per café series, 4 total series)			\$2,633		\$2,633		\$2,633	\$7,899
Parent Café meals (dontaed)			\$0		\$0		\$0	\$0
Graduation Celebration supplies (\$56.27 per café series, 4 t			\$225		\$225		\$225	\$675
Community Partner Training Program (2 classes @ \$470.87			\$942		\$942		\$942	\$2,825
Chromebooks (donated)			\$0		\$0		\$0	\$0
<b>Supplies Total</b>			<b>\$3,800</b>		<b>\$3,800</b>		<b>\$3,800</b>	<b>\$11,400</b>
<b>Other</b>								
Internet services (\$79.99 x 5 families per café series)			\$3,200		\$3,200		\$3,200	\$9,599
Transportation vouchers			\$7,400		\$7,400		\$7,400	\$22,200
Apricot user licenses			\$2,527		\$1,685		\$1,685	\$5,897
<b>Other Total</b>			<b>\$13,127</b>		<b>\$12,284</b>		<b>\$12,284</b>	<b>\$37,696</b>
<b>B. Indirect Costs</b>	<b>16.80%</b>		<b>\$53,134</b>		<b>\$62,979</b>		<b>\$33,046</b>	<b>\$149,159</b>
<b>D. Total Direct Costs</b>			<b>\$316,271</b>		<b>\$374,878</b>		<b>\$196,703</b>	<b>\$887,852</b>
<b>E. Total Request</b>			<b>\$369,405</b>		<b>\$437,857</b>		<b>\$229,749</b>	<b>\$1,037,011</b>

## Budget Narrative

### Year 1 (September 2022-June 2023)

#### PERSONNEL:

Senior Director of Family Homelessness: (0.25FTE, \$35.90/hr) - \$15,554 is requested for this position to oversee the project, ensure that grant activities are carried out according to the planned objectives, manage project directors, and ensure reporting is completed.

Strengthening Families Director: (1.0 FTE, \$32.11/hr) - \$55,647 is requested for this position to oversee case managers, and volunteers. This position will complete all curriculum development and edits, and complete curriculum implementation in the Parent Cafes, Essential Families Classes, and Community Partner Training sessions. They will manage class planning and practice with Case Managers to enhance curriculum-based competencies and manage volunteer recruitment and organization. This position will identify and establish relationships with resources that will be of benefit to the people served.

Training Director: (0.15 FTE, \$33.92/hr) - \$8,818 is requested for this position to collaborate on curriculum development and implementation, training design and deliver, perform training needs assessments of project staff and manage training interventions as needed.

Case Manager: (3.0 FTE, \$24.75/hr) - \$128,675 is requested for this position to work with marginalized families within the Anchorage community. They will teach and co-facilitate discussions with adults and children during Parent Cafes and Essential Families classes, gather and organize class supplies, and review and practice curriculum. They will participate in client recruitment and complete weekly client check-ins throughout the community. They will also support participants with developing individualized goals and objectives, and provide ongoing support and assessment. They will complete detailed documentation and statistical data tracking and entry.

Community Engagement Director: (0.05 FTE, \$36.05/hr) - \$3,124 is requested for this position to design and implement program marketing and outreach rollout. This will include social media advertising, fliers and/or brochures, and production of curriculum-based fact sheets for internal boards and committees. This position will also work with the Supportive Family Services Director to create and disseminate internal messaging for use by case managers to communicate program information to current CSS clients.

Data and Quality Improvement Director: (0.10 FTE, \$33.83/hr) - \$5,863 is requested for this position to oversee continuous quality control and quality assurance activities, align agency goals, and impact with programmatic data collection and reporting. This position will assure programmatic integrity to provide for the best outcomes for clients, develop collection tools for outcome and performance measurement, and develop, monitor, and evaluate procedures and standards for program data administrators and case managers.

Program Data Administrator: (0.30 FTE, \$30.97/hr) - \$16,101 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$233,781**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$63,121**

**TRAVEL:**

Mileage: \$293 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with federal mileage reimbursement rate.

**TOTAL TRAVEL COSTS - \$293**

**CONTRACTUAL SERVICES:**

Sidekick Solutions: \$1,500 is requested for the design and development of forms and reports in the CSS database Apricot, including 1-on-1 consultation with the Data and Quality Improvement Director and Program Data Administrator.

Strengthening Families Evaluation Services: \$400 is requested for the evaluation of program effectiveness. A Strengthening Families Program pre and post survey is utilized, on paper or online. Analysis will be completed, and a total change score is calculated. The total cost is \$350 for an initial 20 participants and \$50 for each additional group of 20 participants.

Room rental: \$0, room rental for in person Cafes and Classes will be donated by community partners, therefore there will be no expense to the grant for this item.

Childcare: \$0, childcare for Parent Café children will be donated by community members, therefore there will be no expense to the grant for this item.

**TOTAL CONTRACTUAL SERVICES COSTS: \$1,900**

**SUPPLIES:**

Parent Café Supplies: \$2,633 is requested for Parent Café learning cohorts, \$658.27 per cohort).

Item	Amount	Cost ea.	Total
Handout printing	100	0.10	10.00
Binders	10	2.19	21.90
Dividers	10	1.89	18.90
Dot stickers	1	2.89	2.89
Flour	10	2.48	24.80
Salt	10	0.69	6.90
Vegetable oil	10	2.93	29.30
Food coloring	10	3.01	30.10
Bath towels	donated	-	-
Balloons	13	1.49	19.37
Marshmallows	10	1.99	19.90
Toothpicks	10	1.19	11.90
Mason Jars	10	0.94	9.40
Glitter glue	10	1.52	15.20
Glitter	1	5.99	5.99
Super glue	5	2.69	13.45
Tape	3	2.49	7.47
Safety scissors	10	0.89	8.90
Certificates	10	0.20	2.00
Game prizes	10	25.00	250.00
Completion incentive	10	14.99	149.90
<b>Total</b>			<b>658.27</b>

Parent Café meals: \$0, meals will be donated by community members, therefore there will be no expense to the grant for this item.

Graduation Celebration Supplies: \$225 is requested for parent Café Graduation Celebrations, \$56.27 per celebration.

Item	Amount	Cost ea.	Total
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>56.27</b>

Community Partner Training Program supplies: \$942 is requested for Community Partner Training groups, \$470.87 per group:

Item	Amount	Cost ea.	Total
Binder	20	2.19	43.80
User fee	20	5.00	100.00

Color printing	20	13.54	270.80
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>470.87</b>

Chromebooks: \$0, participant Chromebooks used to access curriculum, virtual meetings, and complete homework have been purchased by other funding sources, therefore there will be no expense to the grant for this item.

**TOTAL SUPPLIES COSTS: \$3,800**

**EQUIPMENT: \$0**

**OUTREACH AND MARKETING:**

Print Materials: \$250 is requested for marketing and outreach print materials.

**TOTAL OUTREACH AND MARKETING COSTS: \$250**

**ADMINISTRATION/INDIRECT -** \$53,134 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Internet Services: \$3,200 is requested for participant home internet services in order to connect to virtual cafes and classes. This is estimated at 2 months of connectivity for 5 families for each Parent Café.

Transportation: \$7,400 is requested for transportation to and from classes via city bus or taxi.

Rate calculation estimates are:

City Bus: 20 adults x \$60/month x 2 months = \$2,400  
50 children x \$30/month x 2 months = \$3,000  
Taxi: 20 families x \$100 voucher = \$2,000

Apricot Use Licenses: \$2,527 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

**TOTAL OTHER COSTS: \$13,127**

**TOTAL DIRECT COSTS: \$316,271**  
**TOTAL ADMINISTRATION/INDIRECT COSTS: \$53,134**  
**TOTAL BUDGET - \$369,405**

**Year 2 (July 2023-June 2024)**

**PERSONNEL:**

Senior Director of Family Homelessness: (0.25FTE, \$35.90/hr) - \$18,668 is requested for this position to oversee the project, ensure that grant activities are carried out according to the planned objectives, manage project directors, and ensure reporting is completed.

Strengthening Families Director: (1.0 FTE, \$32.11/hr) - \$66,789 is requested for this position to oversee case managers, and volunteers. This position will complete all curriculum development and edits, and complete curriculum implementation in the Parent Cafes, Essential Families Classes, and Community Partner Training sessions. They will manage class planning and practice with Case Managers to enhance curriculum-based competencies and manage volunteer recruitment and organization. This position will identify and establish relationships with resources that will be of benefit to the people served.

Training Director: (0.15 FTE, \$33.92/hr) - \$10,583 is requested for this position to collaborate on curriculum development and implementation, training design and deliver, perform training needs assessments of project staff and manage training interventions as needed.

Case Manager: (3.0 FTE, \$24.75/hr) - \$154,440 is requested for this position to work with marginalized families within the Anchorage community. They will teach and co-facilitate discussions with adults and children during Parent Cafes and Essential Families classes, gather and organize class supplies, and review and practice curriculum. They will participate in client recruitment and complete weekly client check-ins throughout the community. They will also support participants with developing individualized goals and objectives, and provide ongoing support and assessment. They will complete detailed documentation and statistical data tracking and entry.

Community Engagement Director: (0.05 FTE, \$36.05/hr) - \$3,749 is requested for this position to design and implement program marketing and outreach rollout. This will include social media advertising, fliers and/or brochures, and production of curriculum-based fact sheets for internal boards and committees. This position will also work with the Supportive Family Services Director to create and disseminate internal messaging for use by case managers to communicate program information to current CSS clients.

Data and Quality Improvement Director: (0.10 FTE, \$33.83/hr) - \$7,037 is requested for this position to oversee continuous quality control and quality assurance activities, align agency goals, and impact with programmatic data collection and reporting. This position will assure programmatic integrity to provide for the best outcomes for clients, develop collection tools for outcome and performance measurement, and develop, monitor, and evaluate procedures and standards for program data administrators and case managers.

Program Data Administrator: (0.30 FTE, \$30.97/hr) - \$19,325 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$280,591**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$75,760**

**TRAVEL:**

Mileage: \$293 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with CSS mileage reimbursement policy.

**TOTAL TRAVEL COSTS - \$293**

**CONTRACTUAL SERVICES:**

Sidekick Solutions: \$1,500 is requested for the design and development of forms and reports in the CSS database Apricot, including 1-on-1 consultation with the Data and Quality Improvement Director and Program Data Administrator.

Strengthening Families Evaluation Services: \$400 is requested for the evaluation of program effectiveness. A Strengthening Families Program pre and post survey is utilized, on paper or online. Analysis will be completed, and a total change score is calculated. The total cost is \$350 for an initial 20 participants and \$50 for each additional group of 20 participants.

Room rental: \$0, room rental for in person Cafes and Classes will be donated by community partners, therefore there will be no expense to the grant for this item.

Childcare: \$0, childcare for Parent Café children will be donated by community members, therefore there will be no expense to the grant for this item.

**TOTAL CONTRACTUAL SERVICES COSTS: \$1,900**

**SUPPLIES:**

Parent Café Supplies: \$2,633 is requested for Parent Café learning cohorts, \$658.27 per cohort).

Item	Amount	Cost ea.	Total
Handout printing	100	0.10	10.00
Binders	10	2.19	21.90
Dividers	10	1.89	18.90
Dot stickers	1	2.89	2.89
Flour	10	2.48	24.80
Salt	10	0.69	6.90
Vegetable oil	10	2.93	29.30
Food coloring	10	3.01	30.10
Bath towels	donated	-	-
Balloons	13	1.49	19.37
Marshmallows	10	1.99	19.90
Toothpicks	10	1.19	11.90
Mason Jars	10	0.94	9.40
Glitter glue	10	1.52	15.20
Glitter	1	5.99	5.99
Super glue	5	2.69	13.45
Tape	3	2.49	7.47
Safety scissors	10	0.89	8.90
Certificates	10	0.20	2.00
Game prizes	10	25.00	250.00
Completion incentive	10	14.99	149.90
<b>Total</b>			<b>658.27</b>

Parent Café meals: \$0, meals will be donated by community members, therefore there will be no expense to the grant for this item.

Graduation Celebration Supplies: \$225 is requested for parent Café Graduation Celebrations, \$56.27 per celebration.

Item	Amount	Cost ea.	Total
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>56.27</b>

Community Partner Training Program supplies: \$942 is requested for Community Partner Training groups, \$470.87 per group:

Item	Amount	Cost ea.	Total
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Binder	20	2.19	43.80
User fee	20	5.00	100.00
Color printing	20	13.54	270.80
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>470.87</b>

Chromebooks: \$0, participant Chromebooks used to access curriculum, virtual meetings, and complete homework have been purchased by other funding sources, therefore there will be no expense to the grant for this item.

**TOTAL SUPPLIES COSTS: \$3,800**

**EQUIPMENT: \$0**

**OUTREACH AND MARKETING:**

Print Materials: \$250 is requested for marketing and outreach print materials.

**TOTAL OUTREACH AND MARKETING COSTS: \$250**

**ADMINISTRATION/INDIRECT** - \$62,979 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Internet Services: \$3,200 is requested for participant home internet services in order to connect to virtual cafes and classes. This is estimated at 2 months of connectivity for 5 families for each Parent Café.

Transportation: \$7,400 is requested for transportation to and from classes via city bus or taxi.

Rate calculation estimates are:

City Bus: 20 adults x \$60/month x 2 months = \$2,400  
50 children x \$30/month x 2 months = \$3,000  
Taxi: 20 families x \$100 voucher = \$2,000

Apricot Use Licenses: \$1,685 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

**TOTAL OTHER COSTS: \$12,284**

**TOTAL DIRECT COSTS: \$374,878**

**TOTAL ADMINISTRATION/INDIRECT COSTS: \$62,979**

**TOTAL BUDGET - \$437,857**

**Year 3 (July 2024-December 2024)**

**PERSONNEL:**

Senior Director of Family Homelessness: (0.25FTE, \$35.90/hr) - \$9,334 is requested for this position to oversee the project, ensure that grant activities are carried out according to the planned objectives, manage project directors, and ensure reporting is completed.

Strengthening Families Director: (1.0 FTE, \$32.11/hr) - \$33,394 is requested for this position to oversee case managers, and volunteers. This position will complete all curriculum development and edits, and complete curriculum implementation in the Parent Cafes, Essential Families Classes, and Community Partner Training sessions. They will manage class planning and practice with Case Managers to enhance curriculum-based competencies and manage volunteer recruitment and organization. This position will identify and establish relationships with resources that will be of benefit to the people served.

Training Director: (0.15 FTE, \$33.92/hr) - \$5,292 is requested for this position to collaborate on curriculum development and implementation, training design and deliver, perform training needs assessments of project staff and manage training interventions as needed.

Case Manager: (3.0 FTE, \$24.75/hr) - \$77,220 is requested for this position to work with marginalized families within the Anchorage community. They will teach and co-facilitate discussions with adults and children during Parent Cafes and Essential Families classes, gather and organize class supplies, and review and practice curriculum. They will participate in client recruitment and complete weekly client check-ins throughout the community. They will also support participants with developing individualized goals and objectives, and provide ongoing support and assessment. They will complete detailed documentation and statistical data tracking and entry.

Community Engagement Director: (0.05 FTE, \$36.05/hr) - \$1,875 is requested for this position to design and implement program marketing and outreach rollout. This will include social media advertising, fliers and/or brochures, and production of curriculum-based fact sheets for internal boards and committees. This position will also work with the Supportive Family Services Director to create and disseminate internal messaging for use by case managers to communicate program information to current CSS clients.

Data and Quality Improvement Director: (0.10 FTE, \$33.83/hr) - \$3,518 is requested for this position to oversee continuous quality control and quality assurance activities, align agency goals, and impact with programmatic data collection and reporting. This position will assure

programmatic integrity to provide for the best outcomes for clients, develop collection tools for outcome and performance measurement, and develop, monitor, and evaluate procedures and standards for program data administrators and case managers.

Program Data Administrator: (0.30 FTE, \$30.97/hr) - \$9,663 is requested for this position to oversee client level data as input by case managers, work with staff to develop, maintain and train workable data entry procedures, monitor continuous quality improvement, support data-driven agency messaging and data-driven program monitoring, and analyze datasets to draw data-supported conclusions.

**TOTAL PERSONNEL: \$140,295**

**FRINGE:**

Fringe Benefits & Taxes: \$21,415 is requested for fringe benefits. These costs include FICA (24.93%), ESC (2.96%), retirement (9.78%), long-term disability (.67%), life insurance (.69%) and medical/dental/vision/life insurance (60.96%).

**TOTAL FRINGE BENEFITS: \$37,880**

**TRAVEL:**

Mileage: \$293 is requested for in town travel for case managers to complete weekly rounds and check ins with program participants. This total is calculated at 500 miles x \$.585 per mile, which aligns with CSS mileage reimbursement policy.

**TOTAL TRAVEL COSTS - \$293**

**CONTRACTUAL SERVICES:**

Sidekick Solutions: \$1,500 is requested for the design and development of forms and reports in the CSS database Apricot, including 1-on-1 consultation with the Data and Quality Improvement Director and Program Data Administrator.

Strengthening Families Evaluation Services: \$400 is requested for the evaluation of program effectiveness. A Strengthening Families Program pre and post survey is utilized, on paper or online. Analysis will be completed, and a total change score is calculated. The total cost is \$350 for an initial 20 participants and \$50 for each additional group of 20 participants.

Room rental: \$0, room rental for in person Cafes and Classes will be donated by community partners, therefore there will be no expense to the grant for this item.

Childcare: \$0, childcare for Parent Café children will be donated by community members, therefore there will be no expense to the grant for this item.

**TOTAL CONTRACTUAL SERVICES COSTS: \$1,900**

**SUPPLIES:**

Parent Café Supplies: \$2,633 is requested for Parent Café learning cohorts, \$658.27 per cohort).

Item	Amount	Cost ea.	Total
Handout printing	100	0.10	10.00
Binders	10	2.19	21.90
Dividers	10	1.89	18.90
Dot stickers	1	2.89	2.89
Flour	10	2.48	24.80
Salt	10	0.69	6.90
Vegetable oil	10	2.93	29.30
Food coloring	10	3.01	30.10
Bath towels	donated	-	-
Balloons	13	1.49	19.37
Marshmallows	10	1.99	19.90
Toothpicks	10	1.19	11.90
Mason Jars	10	0.94	9.40
Glitter glue	10	1.52	15.20
Glitter	1	5.99	5.99
Super glue	5	2.69	13.45
Tape	3	2.49	7.47
Safety scissors	10	0.89	8.90
Certificates	10	0.20	2.00
Game prizes	10	25.00	250.00
Completion incentive	10	14.99	149.90
<b>Total</b>			<b>658.27</b>

Parent Café meals: \$0, meals will be donated by community members, therefore there will be no expense to the grant for this item.

Graduation Celebration Supplies: \$225 is requested for parent Café Graduation Celebrations, \$56.27 per celebration.

Item	Amount	Cost ea.	Total
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>56.27</b>

Community Partner Training Program supplies: \$942 is requested for Community Partner Training groups, \$470.87 per group:

Item	Amount	Cost ea.	Total
Binder	20	2.19	43.80
User fee	20	5.00	100.00
Color printing	20	13.54	270.80
Plates	20	0.40	8.00
Napkins	20	0.10	2.00
Cups	1	2.99	2.99
Drinks	1	8.25	8.25
Main	1	24.95	24.95
Side	1	10.08	10.08
<b>Total</b>			<b>470.87</b>

Chromebooks: \$0, participant Chromebooks used to access curriculum, virtual meetings, and complete homework have been purchased by other funding sources, therefore there will be no expense to the grant for this item.

**TOTAL SUPPLIES COSTS: \$3,800**

**EQUIPMENT: \$0**

**OUTREACH AND MARKETING:**

Print Materials: \$250 is requested for marketing and outreach print materials.

**TOTAL OUTREACH AND MARKETING COSTS: \$250**

**ADMINISTRATION/INDIRECT** - \$33,046 is requested for indirect costs based on CSS' federally negotiated indirect rate.

**OTHER:**

Internet Services: \$3,200 is requested for participant home internet services in order to connect to virtual cafes and classes. This is estimated at 2 months of connectivity for 5 families for each Parent Café.

Transportation: \$7,400 is requested for transportation to and from classes via city bus or taxi. Rate calculation estimates are:

City Bus: 20 adults x \$60/month x 2 months = \$2,400  
50 children x \$30/month x 2 months = \$3,000  
Taxi: 20 families x \$100 voucher = \$2,000

Apricot Use Licenses: \$1,685 is requested for use licenses for CSS' database to capture programmatic outcomes and outputs, track project activities, and allow for real time reporting on project deliverables.

**TOTAL OTHER COSTS: \$12,284**

**TOTAL DIRECT COSTS: \$196,703**

**TOTAL ADMINISTRATION/INDIRECT COSTS: \$33,046**

**TOTAL BUDGET - \$229,749**

## **Supplemental Anchorage Assembly ARPA Funding Round 2: Attachment for SFS**

### **Short Project Description**

Catholic Social Services (CSS) proposes to strengthen Anchorage children and families by expanding our Supportive Family Services (SFS) program to offer additional Parent Cafés as well as introduce two new services called the Essential Skills for Families workshop series and the Community Partner Training Program.

In the SFS program, participating families and staff from community agencies learn about the Strengthening Families model, an acclaimed, research-informed approach to increase family strengths, enhance child development, and reduce the likelihood of child abuse and neglect.

### **Project Detail**

Our SFS program consists of three services: Parent Cafés, the Essential Skills for Families series, and the Community Partner Training Program.

Parent Cafés are an 8-week educational series. Clients learn about parenting topics, build peer relationships, share their successes and challenges in raising a family, and receive coaching on parenting and problem-solving skills. Previously, clients for our Parent Cafés were recruited from our Homeless Family Services program; this proposal, however, expands access for SFS to clients from all CSS programs.

More intensive than our Parent Cafés, the Essential Skills for Families series is an 11-week series designed to build family resiliency, support community, end generational homelessness, and support permanent stability within Anchorage's marginalized communities.

The Community Partner Training Program is a three-day workshop that provides instruction to staff from other organizations who provide services to vulnerable Anchorage populations. The workshop is designed to teach participants about Strengthening Families and the five Protective Factors so that they may better support the marginalized households we collectively serve.

Award funds will hire the staff necessary to offer additional Parent Cafés, as well as begin implementing the Essential Skills for Families curriculum and the Community Partner Training Program. Funds will also go towards facilitating SFS classes and data evaluation to determine program success.

### **How Does Our Project Meet the Assembly's Guiding Principles for ARPA Funds?**

Our SFS program supports families in our community that often need it most. SFS works with families that are or were involved in the homeless response system, are financially or food insecure, need assistance promoting safe, stable, and nurturing environments to their children, and are at higher risk of child maltreatment, sexual assault, and domestic violence. These families are often from underrepresented groups and experience inequities ranging from income, pay, and wealth inequality.

Our SFS program is feasible-- the program already exists and has been positively impacting our clients. Last year, the program completed an 8-week series of Parent Cafés. 10 clients participated, 9 clients graduated, and 72 children were positively impacted.

Finally, SFS is a highly informed program that was built from the Strengthening Families framework, a research informed approach which has been embraced by over 30 states (including Alaska) to provide better programs for children and families.

### **The SFS Program and the Strengthening Families Framework**

Our SFS program is grounded in building the five Protective Factors of the Strengthening Families framework. These factors include Parental Resilience, Social Connections, Knowledge of Parenting and Child Development, Concrete Support in Times of Need, and Social and Emotional Competence of Children.

Per the Center for the Study of Social Policy, “Strengthening Families is about how families are supported to build key protective factors that enable children to thrive. The five protective factors at the foundation of Strengthening Families also offer a framework for changes at the systems, policy, and practice level – locally, statewide, and nationally.”

The Center for the Study of Social Policy also reports that more than 30 states throughout the nation are using the Strengthening Families framework to shift policy to help programs and providers working with children and families to build protective factors for their clients. Participating states have used the Strengthening Families approach in early childhood, child welfare, child abuse prevention, and other child and family serving systems.

### **Target Population and Outreach**

While CSS has programs that serve a wide range of client types (adults, women, and children experiencing homelessness; women with children and expectant mothers in immediate crisis; individuals and families experiencing food insecurity; children and adults with developmental disabilities; and refugees and immigrants), our SFS program focuses on working with clients with families.

Specifically, this includes families that are or were involved in the homeless response system; have children or (in the case of the SFS Community Partner Training Program) have close interaction with children who have Adverse Childhood Experiences (ACEs) and can help mitigate long-term effects to the child; live in neighborhoods or communities within Anchorage that may be financially or food insecure; need assistance promoting safe, stable, and nurturing settings where children live, play, and learn; and display higher risk of child maltreatment, sexual assault, and domestic violence.

In addition to their children, many of our SFS clients have a history of childhood ACEs (which they learn about during the ACEs self-assessment) and can benefit significantly from the work that we perform on resiliency. By providing a compassionate program grounded within the Strengthening Families model, Motivational Interviewing, and Trauma Informed Care, our SFS

program helps both the client *and* their family work through existing ACEs as well as prevent future adverse experiences.

CSS has a wealth of experience working with the above vulnerable populations. Clare House (CH) is an Anchorage emergency shelter for women with children and expecting mothers in immediate crisis. HFS is a case management program that assists individuals and families experiencing homelessness, housing approximately 300 families annually. The Refugee Assistance and Immigration Services (RAIS) program primarily serves refugee clients with case management, rehousing, health promotion events, job training, and employment opportunities. Finally, our Saint Francis House Food Pantry (SFH) program is one of the largest food pantries in the state of Alaska, providing more than 90 families with an emergency supply of food daily, and at no cost to the client.

### **Program Activities**

Activities for our Parent Cafés include hiring new SFS Case Managers (CMs), reviewing and solidifying curriculum, PQI (Performance and Quality Improvement) development, consulting with CSS CMs and Program Staff to identify potential CSS clients that may benefit from services, purchasing program supplies, hosting Parent Café events, and program data tracking.

Activities for our Essential Skills for Families series include hiring new SFS CMs, curriculum and PQI development, training CMs as needed in order to facilitate sessions, consulting with CSS CMs and Program Staff to identify potential CSS clients that may benefit from services, purchasing program supplies, facilitating sessions, and program data tracking.

Activities for our Community Partner Training program include hiring a new CM, curriculum and PQI development, developing participant manuals for in-person or digital distribution, recruiting program participants from our extensive network of community partners, purchasing program supplies, facilitating 3-day workshops, and program data tracking and required reports.

### **Expanded Outcomes**

Through successfully completing the Parent Café program, parents will learn the following:

- the Strengthening Families model and the five Protective Factors
- Adverse Childhood Experiences (ACEs), trauma, and the effect they have on a child's brain
- Resiliency, self-care and emotional regulation skills
- Community resources available within the Anchorage community
- How to identify and build the social and emotional competence of their children

By successfully completing the intensive Essential Skills for Families series, families (parents and children between the ages of 7 and 17) will have completed 11 weekly 3.5-hour skills-based classes and learned the following:

- Understanding of the Strengthening Families model, the five Protective Factors, and ACEs.
- Positive discipline, stress reduction techniques, teaching children goal setting for success,
- Positive criticism and delivering difficult feedback in a kind and respectful manner,
- The effects of drugs and alcohol on the developing brain,

- And making family traditions and loving rituals, as well as creating/obeying family rules

Activities are designed so both parents and children can participate. Parents will have also received weekly in-home visits from assigned CMs, as well as had the opportunity to grow their support network of peers and community resources.

In successfully completing the Community Partner Training Program 3-day workshop, participating community partners will develop a deeper knowledge for:

- The Strengthening Families framework and the five Protective Factors
- How to implement strength-based approaches to working with clients.
- ACEs and the impacts they have on their clients.

Community Partner Training participants will also have the same opportunity to take the ACEs self-assessment as clients from the Parent Café and Essential Skills programs so they too may gain insight into ACEs from their own past. Upon completion of the workshops, participants will have created a workable plan to integrate their new knowledge into their daily work routine, as well as have completed a reflection project designed to help move from knowledge to action.

### **Staff Necessary for the SFS Program**

The critical roles necessary for our SFS program include the Senior Director of Family Homelessness, the SFS Program Director, and SFS Case Managers (CMs). Additional roles that provide support include the Training Director, Community Engagement Director, Data and Quality Improvement Director, and Program Data Administrator.

The Senior Director of Homeless Family Services provides oversight of the SFS program. This position also provides oversight of the Housing teams for Homeless Family Services (HFS) and for Clare House (CH), our emergency shelter for women, children, and expectant mothers.

The SFS Program Director is responsible for the development of SFS services and program goals, providing oversight of daily duties for CMs; serving as the lead facilitator for Parent Cafés, Essential Skills for Families, and Community Partner Training sessions; developing the project data plan and implementing collection of data; creation of program policies and procedures; fiscal management of the SFS program; and weekly supervision of CMs.

CMs are responsible for recruiting SFS program participants from within the CSS client base; facilitating Parent Cafés and Essential Skills for Families classes; assisting with Community Partner Training Program sessions as needed; providing weekly in-home visits to participating families; assisting in data collection; delivering pre & post evaluations to program participants; and following up with Parent Café participants 1-2 months following event completion.

### **CSS Agency Profile**

Catholic Social Services (CSS), initiated as a nonprofit organization in 1966, has grown from a volunteer organization into a dedicated community services organization with seven different programs between several different locations throughout Anchorage and the Mat-Su Valley. CSS

was launched by volunteers providing food and clothing from the basement of Holy Family Cathedral in the early 1960s; 12 volunteer board members incorporated the formal agency of CSS as a not-for-profit corporation in May of 1966. While the methods of support may differ, each program supports vulnerable individuals in our community. For over 50 years, CSS has been helping to meet the needs of our most vulnerable populations. The mission of CSS is to compassionately serve the poor and those in need, strengthen individuals and families, and advocate for social justice.

At CSS, we aim to transition families and adults to permanent stability. This ongoing effort to transition families and adults is strongly evident in our Supportive Family Services (SFS) program. Modeled after the Strengthening Families framework, a research-informed approach to increase family strengths, enhance child development, and reduce the likelihood of child abuse and neglect, our SFS program performs a range of activities that strengthen Alaskan families by addressing the social and emotional well-being of the clients we serve.

**ARPA Funding Proposal from:** Child Care Connection, Inc. DBA thread**For:** Stabilizing child care for a thriving Anchorage now and in the future**Amount Requested:** \$9,168,500**Total Budget:** \$9,168,500**In-Hand:** \$15,883,200**Requested, Not In-Hand:** \$0**Minimum:** \$5,000,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** Child care is critical infrastructure in the MOA and is a sector that ensures all other work can happen. thread respectfully requests \$9,168,500 million to support child care programs. thread will issue financial payments to licensed child care programs to stabilize their business, recruit and retain early educators and provide affordable child care for families. The aim is to ensure child care remains open and available. thread has experience supporting child care and has been focused on ensuring child care survives to support working families and our community now and into the future.

**Meets Guiding Principles:** Child care is in crisis. 51% of programs are concerned about closing in the next 12 months. With no vaccine for young children, child care is impacted by quarantines and closures. While most programs are open, they are not operating at capacity due to staffing issues. Federal funding has helped to stabilize child care but will not be enough to ensure it survives. The MOA cannot lose more programs as the demand already exceeds the supply. thread is currently issuing federal/state \$ and can leverage an existing COVID team, application, and payment process. thread will also leverage an existing MOA grant to provide TA supporting access to COVID resources. This will allow thread to give more funding to programs. Awards will be distributed **equitably** among eligible licensed programs. thread is already committed to issue federal ARPA \$ in late fall and can easily add these dollars to the process thus maximizing funding to programs while leveraging admin./processing time. Success is **feasible**.

**Expected Outcomes:** For Child Care: Up to 223 programs will have less financial stress and reduced closure risk. They will be able to recruit, hire and support more staff and as a result care for more children. In addition, this funding will also help cover increased costs related to COVID. For Working Families/Businesses: Child care will be available for working families and businesses. For Children: Will have continuity of quality care provided by a Licensed program, opportunities for quality learning by qualified educators, access to behavioral supports to address trauma, and be more prepared for school. Outcome measures: • # of programs staying open for the grant period (expected outcome less than 5 programs net loss in one year) • 223 programs (112 Centers and 111 Family Child Care) with capacity to serve 9,196 children • # of programs applied and awarded (expected outcome 90%+ of eligible programs) • 201 out of 223 programs more financially stable and able to consistently operate

**Project Detail:** Licensed child care is critical infrastructure for working families and this project will aim to ensure continued supply to meet demand. MOA has 223 child care programs, approx. 1,615 employees, and space to serve approx. 20,000 children (0 to 12 yo). Most child care programs are open but we are hearing daily the need for more funding. Operating costs have increased due to varying enrollment and COVID related expenses. thread will provide financial assistance to eligible MOA licensed child care programs. Assistance will address needs including supplies; hiring and retaining staff; rent and operations. \$9,120,500 of the \$9,168,500 would be paid directly to 223 programs. thread will manage the application and processing of payments for programs ensuring equity in awards. thread will offer TA support to ensure access to available funds. thread's existing work to provide application, processing and TA will be replicated in this project. thread has run five similar COVID financial initiatives to help child care stabilize. This assistance is helping to keep doors open but it is not enough. More economic support is needed to move child care out of crisis. COVID has exposed the fragility of child care which threatens how we support families, businesses, and prepare our young children for school. MOA needs child care to stabilize the economy. By offering COVID relief funding, the MOA may avoid a breaking point in this vital sector. (See attached document.)

**Project Timeline:** Tentative Timeline: • **Summer 2022:** If selected, funding awarded; • **Fall 2022:** Revise Child Care Grant Program application to include funds from MOA; • **October/November 2022:** Open up application for eligible child care programs to apply; • **December 2022 - May 2023:** Process applications and payments; • **April/May 2023:** Close application; • **June 30, 2023:** Final checks processed; • **July/August 2023:** Close the grant project.

**Project Partners:** thread is currently working with the State of Alaska, Child Care Program Office, and a designated COVID team at thread (staff and consultants) for planning, decision making, problem solving, and implementing COVID-19 targeted services and supports for child care programs. We are also partnering with those in the Municipality including Municipality of Anchorage Child Care Licensing, United Way of Anchorage 2-1-1 and other non-profit partners to ensure broad communication and supports are known, available and utilized by eligible child care programs. Our primary partner in this project is the licensed child care programs- ensuring they have access to application and receipt of needed funds. It is important to thread that child care programs are aware of their eligibility, understand the allowable use of funds, and have assistance in tracking/reporting the awarded funds.

**Number Helped:** This project is expected to reach 223 Licensed child care programs (112 Child Care Centers and 111 Family Child Care Homes) with capacity to serve and reach approximately 9,500 children (Note: not all of these spaces are/will be filled due to staffing shortages). These numbers are estimated to meet 8,000 Anchorage households' child care needs.

**Recent Example of Success for Organization:** thread is partnering with the State of Alaska and acting as the intermediary to distribute ARPA/CRRSA child care grants and resources to the sector. thread has experience and systems in place to ensure success of the proposed project. thread has distributed two rounds of funding to MOA eligible child care programs. In Phase 1, we delivered over \$2.4M to 203 programs in the MOA. Phase 2 is currently in progress and to date, we have paid out over \$6M to MOA child care programs. These grants to child care programs are helping them stay open and hire additional staff to care for more children. "I am barely able to bring on staff for the waitlist we do have because we are not able to pay the bills based on the numbers of enrollment we have. We lost a lot of students during this pandemic due to loss of staff. Now (with this funding) we are able to hire again to start new students but we have fear of not meeting payroll." -Child Care Center, Anchorage

**Time in Operation:** For over 35 years, thread has served as the Child Care Resource & Referral (CCR&R) Network in Alaska. thread provides free resources and child care referral services for families, as well as professional development, technical assistance, and financial supports to the early childhood education sector. thread also manages two statewide early childhood systems: Learn & Grow, a framework designed to improve the quality of early childhood education, and Alaska SEED (System for Early Education Development), a professional development system and registry for Alaska's early care and learning professionals. By working to improve the quality, accessibility, and affordability of early childhood education, thread helps to ensure children are prepared for school and more successful in life. Having access to high-quality child care also has a positive community impact. Parents are able to meet the financial needs of their families while businesses can attract and retain a qualified workforce.

**Contact Name:** Stephanie Berglund

**Phone:** (907) 265-3101

**Email:** sberglund@threadalaska.org

**Project Budget Detail  
Municipality Of Anchorage - ARPA  
FY23 \$9,168,500**

<b>Program Cost:</b>		<b>Application Budget</b>			
	<b>FTE</b>	<b>Expenses</b>			<b>Total</b>
<b>Personnel Expenses:</b>					
<b>Admin staff</b>					
CEO, Agency Oversight	1.00%	\$ 1,759.57	\$0.00	\$0.00	\$1,759.57
COO, Operations Oversight	1.00%	\$ 1,374.17	\$0.00	\$0.00	\$1,374.17
CDMO, Marketing & Communications Management	1.00%	\$ 1,213.96	\$0.00	\$0.00	\$1,213.96
CFO, Financial and Grant Reporting Management	1.00%	\$ 1,353.14	\$0.00	\$0.00	\$1,353.14
Finance Associate, Accounts Payable & Payroll Processing	1.00%	\$ 538.26	\$0.00	\$0.00	\$538.26
Finance Associate, Accounts Payable & Accounts Receivable Processing	1.00%	\$ 545.33	\$0.00	\$0.00	\$545.33
HR Generalist, Human Resources Activities	1.00%	\$ 641.20	\$0.00	\$0.00	\$641.20
Staff Accountant, Grants and Financial Coordinator	1.00%	\$ 636.00	\$0.00	\$0.00	\$636.00
<b>Program Staff</b>					
Marketing Manager, Advertising & Marketing	1.00%	\$ 735.70	\$0.00	\$0.00	\$735.70
Professional Development Specialist , Application Approval Process	5.00%	\$ 3,165.41	\$0.00	\$0.00	\$3,165.41
<b>Total Allocated Gross Wages:</b>		<b>\$ 11,962.74</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$11,962.74</b>
<b>Fringe Benefits</b>					
<b>Total Fringe Benefits:</b>		<b>\$ 3,114.61</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,114.61</b>
<b>Total Personnel:</b>		<b>\$ 15,077.35</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,077.35</b>
<b>Contractual Services</b>					
Contracts - Program Manager Prentice Consultant		\$ 5,000.00	\$0.00	\$0.00	\$5,000.00
Temp Labor - AES, application documentation prep		\$ 22,923.00	\$0.00	\$0.00	\$22,923.00
<b>Total Contractual:</b>		<b>\$ 27,923.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$27,923.00</b>
<b>Software</b>					
ProSolutions & IT		\$ -	\$0.00	\$0.00	\$0.00
<b>Total Software &amp; IT:</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Facilities</b>					
Rent Allocation, administration offices		\$ 5,000.00	\$0.00	\$0.00	\$5,000.00
<b>Total Facilities:</b>		<b>\$ 5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>
<b>Supplies</b>					
Educational Supplies to Programs & Other Business supplies		\$ -	\$0.00	\$0.00	\$0.00
<b>Total Supplies:</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Grants To Programs</b>					
See formula in narrative application		\$ 9,120,500.00	\$0.00	\$0.00	\$9,120,500.00
<b>Total Grants: Stabilization grants to MOA programs</b>		<b>\$ 9,120,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,120,500.00</b>
<b>Total Project Budget:</b>		<b>\$ 9,168,500.35</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,168,500.35</b>



**MOA – Award Formulas, Timeline, Experience**

**Award Formulas:**

Program Type	# of Programs	# of Children Served	Award Amount	Total Amount
Family Child Care	111	835	\$500	\$417,500
Centers	112	8703	\$1000	\$8,703,000
Total Paid to Child Care:				\$9,120,500
Administrative Costs:				\$48,000
Total Grant Request:				\$9,168,500

**Approximate Timeline:**

<ul style="list-style-type: none"> <li>• Summer 2022</li> </ul>	<ul style="list-style-type: none"> <li>• If selected, funding awarded</li> </ul>
<ul style="list-style-type: none"> <li>• Fall 2022</li> </ul>	<ul style="list-style-type: none"> <li>• Revise Child Care Program application to include funds from MOA</li> </ul>
<ul style="list-style-type: none"> <li>• October/November 2022</li> </ul>	<ul style="list-style-type: none"> <li>• Open up application for eligible child care programs to apply</li> </ul>
<ul style="list-style-type: none"> <li>• December 2022 – May 2023</li> </ul>	<ul style="list-style-type: none"> <li>• Process applications and payments</li> </ul>
<ul style="list-style-type: none"> <li>• April/May 2023</li> </ul>	<ul style="list-style-type: none"> <li>• Close application</li> </ul>
<ul style="list-style-type: none"> <li>• June 30, 2023</li> </ul>	<ul style="list-style-type: none"> <li>• Final checks processed</li> </ul>
<ul style="list-style-type: none"> <li>• July/August 2023</li> </ul>	<ul style="list-style-type: none"> <li>• Close the grant</li> </ul>

**thread’s Work and Experience Distributing Child Care Program Grants**

**ARPA | Child Care Stabilization Grants \$20M**

*The State of Alaska Child Care Program Office allocated a total \$20M for child care stabilization grants to be distributed in two phases to licensed child care programs (home, center, school-age).*

*thread, Alaska’s Child Care Resource & Referral Network, is acting as intermediary to distribute the funding. Phase 1 is closed and Phase 2 is open with applications being processed.*

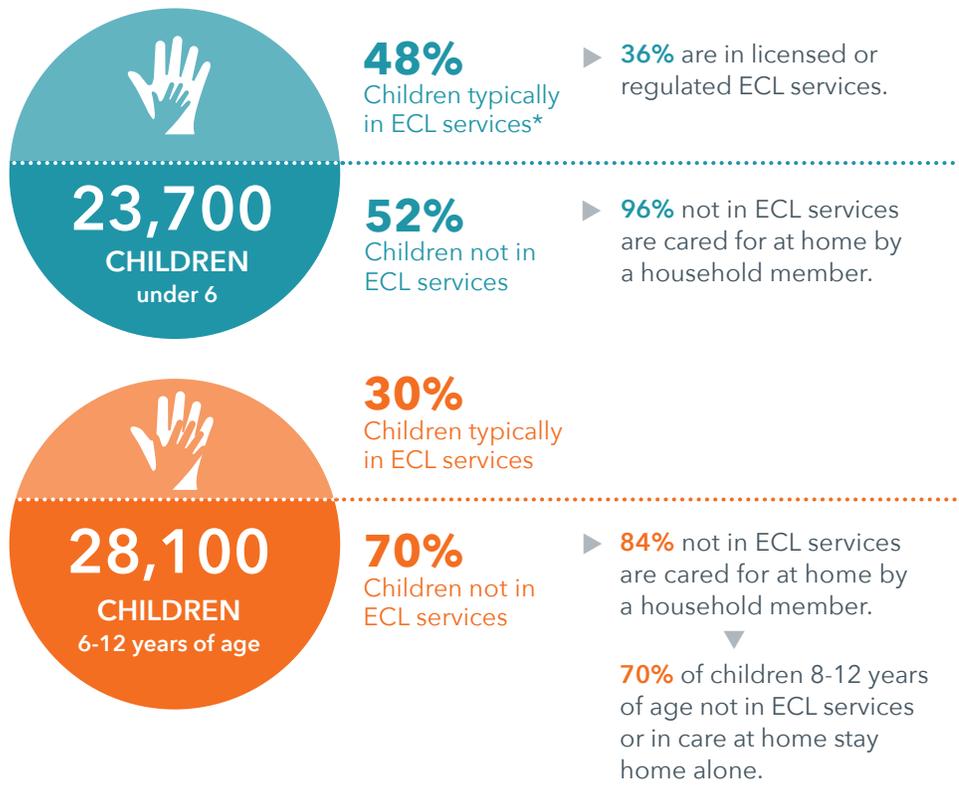
Phase I - Child Care Stabilization Grant Results	MOA
Total \$ Distributed	\$2,403,950
# Programs Received Funding	203
Total # of Children Enrolled (Self Reported by Program)	4,331
<p>Comments: <i>“I am barely able to bring on staff for the waitlist we do have because we are not able to pay the bills based on the numbers of enrollment we have. We lost a lot of students during this pandemic due to loss of staff. Now (with this funding) we are able to hire again to start new students but we have fear of not meeting payroll.” - Child Care Center, Anchorage</i></p>	
<p><b>Increased Regional Investment Ensures</b></p> <ul style="list-style-type: none"> <li>• Strong child care businesses able to fully recover from the pandemic</li> <li>• Increased access to more affordable quality child care program options to support working families</li> <li>• Opportunity for child care business start ups</li> <li>• High-quality child care options including programs working on quality standards</li> <li>• Programs able to recruit and retain a quality child care workforce</li> </ul>	

# Early Care & Learning

Community Profile **ANCHORAGE**



## Early Care & Learning Services for Children in Anchorage



### Time in care

per child in paid care (average hours per month):



Children under 6    Children 6-12 years of age

28

13

### Type of ECL services received varies by age group

	Children under 6	Children 6-12 years of age
Care at someone else's home	20%	18%
Care in child's own home by family, friend, or other provider	29%	32%
Pre-elementary or center-based care	56%	8%
Early Head Start/Head Start	4%	N/A
School-sponsored before or after school programs	N/A	31%
Other before or after school programs	N/A	22%
Other	N/A	5%

\* Early Care & Learning (ECL) Definition: ECL services include all types of child care, including formal (licensed, regulated) services and informal (short term, temporary, and other child care) arrangements.

### Most important reason Alaska households use ECL services



66%

Allow adults to be employed



30%

Provide social interaction, learning, and other enrichment for children



2%

Allow adults time for errands and activities outside of work

Note: The above results don't sum to 100% because some respondents answered: don't know.

### Kindergarten readiness



31%

Anchorage

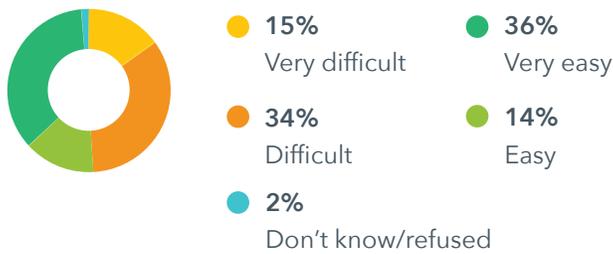
33%

Statewide

Note: Percent of kindergartners meeting 11 of 13 Alaska Developmental Profile goals.

# Ease of Finding Early Care & Learning Services

For children in ECL services, ease of finding services in Anchorage was:



Reasons for difficulty finding ECL services

- 55% Availability/lack of providers
- 46% Cost
- 33% Quality
- 16% Convenience
- 30% Other

## Cost of Care

Average annual cost of licensed care in Anchorage for children under 6 years of age



Average spending in Anchorage is **higher ▲** than the Alaska average of **\$13,775**.

Financial assistance is used for **13%** of children under 6 and **1%** of children 6 to 12 years of age.

Average cost of care for licensed services as a percentage of household income



## Early Care & Learning Impacts Employment



- ▶ **22%** of Anchorage households with children under 13 years of age include **at least one household member not employed** or working less hours than they otherwise would be because of lack of access to ECL services.



- ▶ Employment is restricted for these individuals by an average of **30 hours per week**.

**85%**

- ▶ **85%** of employers provide **no ECL-related benefits**.

ECL factors with the greatest impact on household member's ability to participate in the workforce



Base: Children in ECL services in March 2019

Note: An average of 4.35 weeks per month was used to calculate average hours per week. Average spending is for paid and unpaid services.

<b><u>ARPA Funding Proposal from:</u></b> CHOICES Inc		
<b><u>For:</u></b> Homelessness Prevention & Employee Health Insurance		<b><u>Amount Requested:</u></b> \$370,000
<b><u>Total Budget:</u></b> \$370,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$235,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<p><b><u>Project Description:</u></b> CHOICES proposes to address two key aims of the ARPA funding, Housing &amp; Homelessness and Healthy Workforce. The project would provide homelessness prevention funding of \$100,000 to keep high-risk families and children housed, as well as covering the cost of 2 years of health insurance (@ \$135,000 per year) for CHOICE's employees. CHOICES provides housing services for United Way, AHFC, and MOA, yet no funding is available to prevent high-risk families from becoming homeless due to pandemic-related financial issues, inflation and dramatically increased rental costs.</p>		
<p><b><u>Meets Guiding Principles:</u></b> This project supports children and families by maintaining housing for those who are already sheltered but at risk of eviction and/or homelessness. The population of high-risk families is spread throughout the Municipality, thus, the project would have a fair and positive impact geographically. The inability to use other funds designated for homelessness to support families that are currently sheltered represents a gap in services that should and could be resolved using ARPA resources. Preventing high-risk families from becoming homeless will mitigate the effects of reduced shelter capacity and increase the impact of other housing programs. Providing health insurance for CHOICES' 17 employees addresses the Assembly's Healthy Workforce priority and stimulates economic revitalization by reducing the impact of the pandemic on hiring. Workforce issues continue to have a negative impact on CHOICES's staffing levels, which must be offset if the agency is to achieve its housing goals. <b>(equity, geography)</b></p>		
<p><b><u>Expected Outcomes:</u></b> Homelessness prevention funding of \$100,000 would enable CHOICES to maintain housing for 15-30 families in their current residences. Funds would be used to help these families catch up on back rent or cover a sudden, substantive increase in rent and help them locate affordable housing. Preventing evictions among such families is a stabilizing factor that addresses an urgent need in the community. Health insurance would impact all 17 CHOICES employees, who have not had access to it since 2020. Insuring these employees would improve CHOICES ability to recruit and retain qualified staff needed to serve its homeless beneficiaries. Two years of funding support at \$135,000 per year would enable CHOICES to increase its Medicaid revenue and pick up the cost of insurance at the conclusion of the project. Both components of this project benefit the entire community. Homelessness prevention would enhance the impact of programs for unsheltered people by retaining their housing.</p>		
<p><b><u>Project Detail:</u></b> CHOICES is a major provider of housing supports that has contracts with the MOA, AHFC, and United Way/Home for Good to deliver services locally. However, none of these contract funds can be used to assist families that are currently housed but at high risk for eviction and/or homelessness. The \$100,000 requested from ARPA would close the gap and furnish the funds needed for CHOICES to assist families that are struggling with pandemic-related financial problems, e.g., back rent, inflation, soaring rents, etc. Many families have fallen behind financially due to the Covid-19 outbreak and are now at serious risk of housing loss. Providing short-term assistance to resolve financial crises likely to result in loss of housing benefits the community and reduces the cost of responding to the consequences of homelessness. As shelter capacity shrinks following the pandemic, homelessness prevention would further decrease costs by reducing the need to house newly homeless families in expensive hotel rooms during Anchorage's peak season. The second project component is a request to fund 2 years of health insurance costs for CHOICES' 17 employees at \$135,000 per year for a total of \$270,000. Funds would cover the employer's share of health insurance and enable CHOICES to increase its Medicaid revenue and assume costs at project conclusion. As a major provider of housing support services in Anchorage, CHOICES must be able to attract qualified staff to deliver services adequately.</p>		
<p><b><u>Project Timeline:</u></b> Health insurance would become available for <b>12 months beginning on 10/01/22</b>. Every effort would be made during the grant period to identify funding that would enable the agency to continue providing health insurance in the future. Homelessness prevention activities would begin as soon as funds are available to help families who are housed to remain in their home. If the amount fund is \$50,000, funds would likely be available for approximately 6 months or 1 year if \$100,000 is awarded.</p>		

**Project Partners:** CHOICES homelessness partners include the MOA, Alaska Housing Finance Corporation, United Way/Home for Good all fund CHOICES housing activities. However, CHOICES has many other local partners who would have varying levels of involvement in this project, including the Anchorage fire and police departments, Volunteers of America, the Salvation Army, and Providence Alaska Region.

**Number Helped:** The two-part project consisting of health insurance for CHOICES employees and funds for homelessness prevention would serve all of CHOICES approximately 100 beneficiaries annually. Those not served directly by homelessness prevention funds would benefit from services delivered by employees who are either hired or retained due to the availability of health insurance. CHOICES has reduced its minimum request to \$185,000 for 1 year of health insurance (\$135,000) and \$50,000 for homelessness prevention. Health insurance is critical to hiring/retention in the current job market.

**Recent Example of Success for Organization:** In 2017, CHOICES received federal pass-through funding from the State to establish an Assertive Community Treatment (ACT) team, which is an evidence-based practice that improves outcomes for people with severe mental illness most at-risk of psychiatric crisis and homelessness. Although ACT funding ended, the project led to CHOICES providing camp abatement and housing services for mentally ill adults, as well as the larger population of people experiencing homelessness as a result of the pandemic. CHOICES success is demonstrated through its collaborative partnerships with funders and expanded role in the continuum of services for people experiencing homelessness.

**Time in Operation:** Mission: To enable individuals to achieve behavioral health through personal choices and ownership. Founded in 2003, CHOICES was incorporated as a 501(c)(3) to serve Seriously Mentally Ill (SMI) adults in Anchorage who experience homelessness, institutionalization, unemployment, co-occurring SUDs, and/or involvement with the Department of Corrections. CHOICES' homeless outreach, outpatient mental health, and SUD programs provide ICM with peer support. Since 2008, CHOICES has provided Intensive Case Management (ICM) services for homeless Alaskans with an emphasis on ICM for the most troubled individuals, especially SMI adults and those who experience co-occurring SUDs. These individuals have been disproportionately impacted by the pandemic.

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<b><u>ARPA Funding Proposal from:</u></b> Christian Health Associates dba Alaska Medical Missions		
<b><u>For:</u></b> Replace forklift that provided PPE across Alaska		<b><u>Amount Requested:</u></b> \$30,000
<b><u>Total Budget:</u></b> \$30,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$20,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Healthy Workforce	
<b><u>Project Description:</u></b> In 2020 Alaska Medical Missions partnered with Rasmuson Foundation to provide over 2.5 million pieces of PPE to over 300 organizations in Anchorage and communities around the state. Critical to the operation of AMM is a small warehouse forklift. The current unit is 50 years old and in dire need of an upgrade to a newer unit. This will allow AMM to respond in critical times of need such as the pandemic, as well as partner with Anchorage organizations and individuals who participate with AMM's broader mission of recovering and sending usable medical supplies to countries around the world.		
<b><u>Meets Guiding Principles:</u></b> AMM serves the community of Anchorage in times of <b>need</b> , keeping essential non-profits moving forward. In 2020 this manifested through the PPE project we completed in partnership with the Rasmuson Foundation. This was only possible because we had the tools and warehouse space to facilitate the project. AMM's forklift is not reliable enough to handle another project on that scale. PPE provided by AMM helped to keep hundreds of non-profits open and employees working. These organizations work in Muni target areas- <b>Child and Family Support, Economic Development, and building a Healthy Workforce</b> . AMM also partners with organizations in Anchorage who seek to serve our global community through the recovery and distribution of usable medical supplies and equipment (easing the medical waste stream at the Municipal landfill). In 2022 this includes PAOA (Tonga relief), New Chance Church, Lions Club, etc (Ukraine Relief). Anchorage volunteers from medical professionals to students support AMM.		
<b><u>Expected Outcomes:</u></b> AMM hosts over 100 volunteers every year. During COVID, this changed dramatically as we relied on a small staff team to carry out the PPE project. In order to better serve both of these scenarios, a newer forklift is necessary. Twice in 2022 our forklift has failed to operate properly while volunteers waited to assist. During the PPE project, the current forklift was not able to perform some of the needed functions in our staff-only scenario, forcing AMM to rely on other, less effective methods and equipment. In order to better capitalize on the valuable volunteer hours and our staff's time, an upgraded forklift is necessary. The new unit will be more reliable as well as better set up to handle outdoor conditions year round. These will increase both the safety and effectiveness of the organization, volunteers, and our many partners. In 2022, AMM received two pallets of hand sanitizer that have been distributed to organizations including AWAIC, Alaska Pop Warner League, and many others.		
<b><u>Project Detail:</u></b> Motivated by the love of Christ, Alaska Medical Missions provides medical resources and professional support to communities in need around the world. In 2020 we worked alongside the Rasmuson Foundation on the Alaska PPE project ( <a href="https://alaskamedicalmissions.org/new/wp-content/uploads/2021/10/Report-PPE-Project-Overview-Results-July-2021.pdf">https://alaskamedicalmissions.org/new/wp-content/uploads/2021/10/Report-PPE-Project-Overview-Results-July-2021.pdf</a> ). This allowed us to serve within the city of Anchorage and the broader state, utilizing our facility and equipment to keep non profits running and serving our population. AMM faces a critical need to replace our 50 year old forklift with a newer model. The current model is not capable of operating outdoors during the snow season, and typically requires some form of maintenance to perform basic duties. As our organization grows, the need for a newer model will be even more apparent. This will increase safety for our many volunteers, increase our staff efficiency, and allow us to better fulfill our mission. AMM receives usable surplus medical equipment and supplies and sends them to partners around the globe. Many larger items such as hospital beds are donated each year and the new forklift will make moving these items much more straightforward. As we move into a new facility in the coming 30 months, the new forklift will be an even more essential part of our operation growing to more square footage. According to AllPro, a Anchorage based forklift company, a unit appropriate for AMM on the used market costs \$20-30,000.		
<b><u>Project Timeline:</u></b> Forklift is in need of immediate replacement. If MOA funds are not received we will work towards a fundraised solution in the fall of 2022 with a goal of replacing the equipment by <b>year end 2022</b> .		
<b><u>Project Partners:</u></b> AMM has partnered with some 300 communities and non profits around the state in the last two years. We operate under the umbrella of Christian Health Associates in partnership with Healthy Smiles Forever, Anchorage Project Access, Cornerstone Clinic/Counselling/ Recovery, and Anchorage School Based Health Centers. AMM has many more international partners who work in developing areas of the globe or in response to natural disaster or in areas of human tragedy. Two examples of our international focused partnerships in state include the refugee crisis		

**Organization Name:** Christian Health Associates dba Alaska Medical Missions    **Amount Requested:** \$30,000

## Christian Health Associates dba Alaska Medical Missions

in Ukraine (AMM partners with Medical Teams International, Providence MSRO, Mobile Medics International, local Lions Clubs and Rotary Clubs, the New Chance Church, and various local medical providers), and the Tongan volcanic eruption response (AMM partners with the Polynesian Association of Alaska).

**Number Helped:** In 2020 Alaska Medical Missions partnered with Rasmuson Foundation to provide over 2.5 million pieces of PPE to over 300 organizations in Anchorage and communities around the state. The Rasmuson Foundation has already expressed interest in seeing our organization set up even better to respond to critical needs in state. One first clear step is a new forklift, which will help AMM address in state needs such as the pandemic while also continuing to divert needless medical waste from the landfill in Anchorage by repurposing it where needed most around the globe.

**Recent Example of Success for Organization:** As previously mentioned, AMM successfully received, re-packaged and distributed over 2.5 million pieces of PPE to over 300 organizations and communities in Anchorage and beyond, keeping non-profits and other organizations open and contributing their critical employment and services to the Anchorage economy. AMM partnered with the Rasmuson Foundation in this critical effort.

**Time in Operation:** "AMM has served the local and international community in partnership with the MOA and other organizations since 1999. One of the first projects AMM partnered with MOA on was a relief project in the Russian Far East following the collapse of the post-Soviet economy. This including airlifting critical medical supplies and food to various towns and villages in eastern Russia."

**Contact Name:** David Rurik

**Phone:** (253) 514-3909

**Email:** [drurik@christianhealth.org](mailto:drurik@christianhealth.org)



June 8, 2022

Re: Proposed Budget – “Replace forklift that provided PPE across Alaska”

Narrative : According to Jason John Johnson of AllPro AK, a suitable forklift for AMM’s use case on the used market in Alaska will cost \$25,000-\$30,000. New forklifts will run between \$35,000-\$50,000. AMM will be served well with a lightly used machine.

By using AllPro or similar, AMM will receive a serviced and warranted forklift that is ready to enter service in the AMM warehouse. Ongoing maintenance for the unit is already budgeted for from the existing forklift. AMM does not have any agreement with AllPro for procurement of the forklift at this time.

Item		Cost	TOTAL
Used Forklift	Minimum	25,000	25,000
	Margin	5,000	5,000
		<b>Total Request</b>	30,000

Thank you,

**David Rurik | Director | Alaska Medical Missions**

1805 Academy Drive Anchorage, AK 99507

Warehouse (907) 522-7202 | Direct (253) 514-3909

[www.alaskamedicalmissions.org](http://www.alaskamedicalmissions.org)

<b><u>ARPA Funding Proposal from:</u></b> Christian Health Associates dba Anchorage Project Access		
<b><u>For:</u></b> Building Economic Resilience for Families through Access to Health Care & Work <b><u>Amount Requested:</u></b> \$487,021		
<b><u>Total Budget:</u></b> \$487,021	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$487,021	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> APA's services address: economic revitalization/workforce development; mental & behavioral health issues; & supporting children & families by advancing health equity. APA provides low-income, uninsured families with donated specialty medical and dental care, assistance with health insurance enrollment & access to primary care to restore health & the ability to work. APA is expanding outreach services & adding donated mental health counseling for vulnerable families impacted by the pandemic. APA must also purchase a new patient care database system as the current vendor is closing his business.		
<b><u>Meets Guiding Principles:</u></b> For 16 years, APA has addressed health <b>equity</b> , workforce development, & health care, through donated health care to those most in need. APA's project is in response to the increased need for access to health care, mental health services, and health insurance, for families who are low income, who do not have health insurance, & who have been disproportionately impacted by COVID-19. Vulnerable populations suffer the most when the economy is constricted, when health care costs are high, & when extensive barriers to health care exist. Without access to health care, individuals are unable to work & provide for their families. There are 40,000 Alaskans who are uninsured. Anchorage serves as the central location for health care facilities in Alaska. Numerous community health needs studies confirm the need for increased access to health care & mental health care for families struggling with poverty, transportation issues, language barriers, childcare, housing & food insecurity & employment.		
<b><u>Expected Outcomes:</u></b> APA will provide access to donated health care for families with low income who are uninsured in order to restore health and the ability to work by providing the following: 600 uninsured families will access donated health care by enrolling in APA's medical, dental & counseling program to include: radiology, surgeries, physical therapy, counseling, medication assistance, cancer care, dental care, interpreter services, transportation, housing, food & employment resources. 3500 appointments will be coordinated by APA for donated care. 900 families will increase their ability to self-advocate & navigate complex health care systems. 600 families will establish a primary care health home for ongoing care to improve health and maintain employment. 1200 individuals will enroll in health insurance. 7000 assistance sessions will be provided to help individuals access health care. Since 2005, APA has coordinated over 8,800 enrollments into donated care & coordinated over \$52.3 million in care		
<b><u>Project Detail:</u></b> The economic impacts from COVID 19 are vast. Inflation, staff shortages, & increased stress on families all factor in and most severely impact Anchorage residents with low incomes. The demand for donated specialty medical, dental & counseling services continues to increase & impact family wellness, the workforce & economic development. APA will expand its existing medical & dental programs to include pro bono mental health counseling to support children & families & support the Crisis Now model in Anchorage. Over 40,000 Alaskans do not have health insurance. For 16 years, as Alaska's only health care safety net program of its kind, Anchorage Project Access (APA) has been meeting critical health care needs by providing donated specialty health services to restore health & the ability to return to work. ARPA funds will support APA operational costs including personnel & a new patient database system. APA will add a Program Specialist to conduct outreach to vulnerable populations to increase access to donated health care, health insurance & provide tools to navigate health care systems. APA will hire a Counseling Coordinator to implement the donated mental health services. APA partners with over 680 medical & dental providers who donate care. APA manages donating providers, patient appointments, & evaluates the program's impact. APA will provide mental health counseling services with additional staff. APA must purchase a new patient database platform.		
<b><u>Contact Name:</u></b> Melinda Freemon	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> mfreemon@anchorageprojectaccess.org

<b>ARPA Funding Proposal from:</b> Christian Health Associates dba Cornerstone Health		
<b>For:</b> Restoring Anchorage's Workforce through Medical, Counseling & Recovery Services <b>Amount Requested:</b> \$155,647		
<b>Total Budget:</b> \$2,290,906	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$103,446	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Cornerstone Health's medical, counseling & recovery services were significantly impacted by COVID-19. Although the need for these services increased, patient access decreased in all areas of service. This reduction in accessing care impacted children & families & the health & economic stability of the Anchorage workforce. With ARPA funding, Cornerstone is requesting operational support to rebuild the health of Anchorage's workforce by restoring programs to full capacity, purchasing much needed medical equipment & by providing medical, mental health care & substance misuse recovery services.		
<b>Meets Guiding Principles:</b> The physical, mental, and economic health of Anchorage's workforce was significantly compromised throughout the pandemic. Cornerstone Health's programs positively impact all areas of health for Anchorage residents. For the past 25 years, Cornerstone Health has provided a well-qualified and sustainable Alaskan workforce to meet the current and future health care needs of Anchorage residents. Few health care organizations in Anchorage offer both primary care and behavioral health services under one roof. The Cornerstone program model allows low-income families, veterans, and other vulnerable populations, to access care in a one-stop shop location to eliminate barriers to care and improve health outcomes. <b>(Need, equity, feasible, alignment)</b>		
<b>Expected Outcomes:</b> Cornerstone Health serves patients of all ages and accepts all insurance, including Medicare and Medicaid. Cornerstone Health serves clients and patients through over 12,000 visits annually. Cornerstone partners with the Veterans Administration to assist over 350 combat veterans annually, and it provides charity care. Cornerstone's counseling center has a rotating roster of graduate students and master's level counselors who receive supervision as they fulfill education and licensing requirements. Cornerstone has 5 licensed supervisors to provide this benefit at no cost to the supervisees. Counseling services provided by supervised students and master's level counselors offer a low-cost option to clients without insurance.		
<b>Project Detail:</b> Cornerstone Health will utilize ARPA funds to ensure the highest level of health care is offered to families most significantly impacted by COVID-19 by replacing outdated exam tables and equipment to monitor vital signs and sterilize equipment and by providing additional funding to operate Cornerstone Counseling services and Cornerstone Recovery services. In addition, Alaska's workforce will benefit from retained staff and supervised training of mental health therapists. The funding will provide operational costs to include personnel, accounting, equipment and supplies.		
<b>Contact Name:</b> JoAnne Cummings	<b>Phone:</b> N/A	<b>Email:</b> jcummings@christianhealth.org

Christian Health Associates (CHA) must leave the facilities it owns at 1805-1825 Academy Drive, where it has operated for more than 20 years, and relocate to a facility that will become the organization's new headquarters. CHA's forced relocation is due to the combination of a State of Alaska road project and an associated Municipality of Anchorage road improvement project, the convergence of which has led the Municipality of Anchorage to acquire the land on which CHA's current facilities sit.

In the first phase of this project, CHA purchased an approximately 18,000 square foot facility located at 2121 Abbott Road that, when renovated, will serve CHA and its associate organizations well into the future. CHA purchased this property with grant funding from the Rasmuson Foundation and the Murdock Charitable Trust, along with proceeds from the sale of the present facility, private donations and commercial financing.

The renovation phase is estimated at \$3.3 million. The Municipality of Anchorage has committed to reimbursement of a high percentage of the relocation burden. Additional capital funds are needed to complete the renovation of the new facility.

CHA is a 501(c)(3), faith-based, community organization founded in 1994 with a mission to nurture individuals and caregivers through quality care, education and supportive services locally and globally. CHA's associate organizations provide the following services based in Anchorage, several of which serve clients who come to us from throughout the state:

1. Cornerstone Health - includes a) Cornerstone Counseling Center employing master and doctorate level counselors to help with the mental health of individuals, couples and families; b) Cornerstone Recovery providing individual and group counseling for individuals experiencing substance misuse; and c) Cornerstone Medical Center providing primary and urgent care and osteopathic treatment services to patients of all ages and accepting all insurance, including Medicare and Medicaid. Cornerstone Health serves over 12,000 patients per year and provides charity care. CHA partners with the Veterans Administration to assist over 350 combat veterans annually.

2. Anchorage Project Access (APA) increases access to health care for low-income, uninsured members of our community by using a network of volunteer medical, dental, and behavioral health providers offering donated care. APA enrolls individuals in the Affordable Care Act (ACA) health insurance, Medicaid and Medicare, coordinates all donated treatment services, connects patients with a health home and ensures patients receive referrals for other support as needed. Since opening in 2005, APA has served over 8,800 enrolled and reenrolled patients, coordinated over 20,000 appointments for donated care, recruited and maintained over 680 donating specialty and dental providers, provided over 9,000 assistance sessions for health insurance, and provided over \$52.3 million in donated care.

3. Anchorage School Based Health Centers (ASBHC) is a partnership with the Anchorage School District providing school-site medical and behavioral health services in Title 1 schools in low-income, underserved areas of Anchorage. ASBHC serves approximately 450 students annually at 2 middle and 2 high schools, ASBHC has provided 4,400 medical visits. Since 2015, ASBHC has provided over 3,500 counseling sessions. ASBHC serves a combined student population of over 5,050 students who have access to on-site school-based medical and behavioral health care.

4. Healthy Smiles Forever (HSF) provides improved oral health through implementation of dental screening, treatment, and preventive services in assisted living and long-term care facilities in Anchorage

and the Matanuska-Susitna Borough. HSF has served over 400 patients who have received multiple dental treatments to improve their health in three facilities totaling 674 beds. Services are provided at: Prestige Care and Rehabilitation Center, Pioneer Home, and Maple Springs facilities.

5. Alaska Medical Missions (AMM) connects resources in Alaska to urgent needs for medical supplies and other aid in Alaska and in developing countries all over the world. Since 1999, AMM has sent over 1,000 shipments of medical supplies and other humanitarian aid to more than 100 countries, serving with others to bring over \$15 million worth of much needed aid to developing nations. And, since 2020, over 2.5 million pieces of PPE and cleaning supplies, valued at over \$1 million, were donated to over 300 small organizations and rural communities in Alaska in response to COVID-19 health concerns.

For the past 25 years, CHA has worked to insure a well-qualified and sustainable Alaskan workforce to meet the current and future health care needs of the state's residents. CHA operates the Center for Osteopathic Research and Education (CORE) to provide medical education that enhances clinical practice in osteopathic manual medicine. Cornerstone Health's medical clinic coordinates with universities and training programs to provide onsite training for medical students from the Pacific Northwest, nursing students and support staff. The counseling center is influencing counselors early in their careers by providing supervision for graduate students and master level counselors as they work toward licensure.

CHA staff are all fully informed of our mission and work hard every day to help us "offer help along the way" to our clients. Volunteers include hundreds of providers who offer free health care services through our clinics and affiliate entities.

Few health care organizations in Anchorage offer both primary care and behavioral health services under one roof. Those that do, such as Providence Alaska and Anchorage Neighborhood Health Center, have partnered well with CHA and view each other as complementary rather than competitive; there is more than enough need for these entities to continue growing. CHA is unique in its two-fold approach of (1) direct service provision focused on the highest-need services for low-income individuals, and (2) fiscal agency for and collaboration with a diverse array of health care entities to help meet additional health care needs throughout the community.

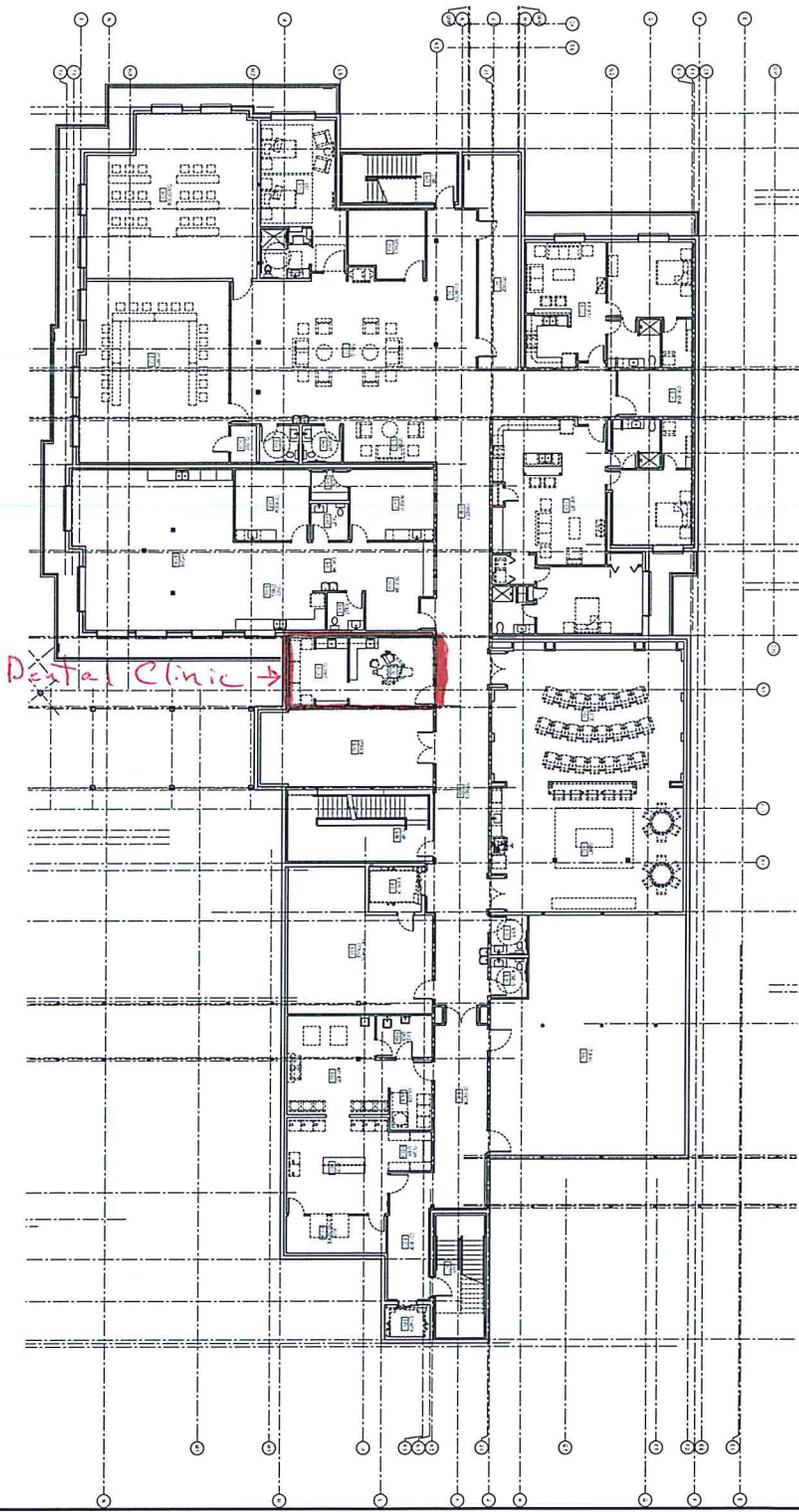
Anchorage School Based Health Centers (DBA of Christian Health Associates)

<b>ARPA Funding Proposal from:</b> Anchorage School Based Health Centers (DBA of Christian Health Associates)		
<b>For:</b> Support for ASBHC in the 2022-23 school year and beyond		<b>Amount Requested:</b> \$50,000
<b>Total Budget:</b> \$375,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$5,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Anchorage School Based Health Centers provides quality, coordinated health services on site to students to support their success at school and in life. Since 2010, ASBHC has increased access to medical and mental health services at schools in Clark and Begich Middle Schools, Bartlett and Bettye Davis East Anchorage High Schools, as well as some pop-up clinics at other schools in Anchorage. The students seen this year appear to have more complex medical and mental health concerns than pre-pandemic. Providing easy, affordable access to care is essential for the health and wellbeing of students.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need:</b> Services are targeted at Title I middle and high school serving low-income families. <b>Geography:</b> Although our primary clinics are in northeast Anchorage school, services were also offered at four other schools during the 2021-22 school year. I anticipate additional sites being served on an as needed basis next school year. <b>Alignment:</b> Revenue does not cover expenses to maintain these programs. <b>Feasibility:</b> ASD has requested additional services for the 2022-23 school year. <b>Informed:</b> ASBHC implemented a new screening tool for comprehensive wellness exams. It has helped identify various issues for specific students, as well as provide data about the overall population seen. <b>Equity:</b> Health disparities of these students have only been heightened by COVID, making our work even more important. Christian Health Associates is the fiscal sponsor for Anchorage School Based Health Centers.</p>		
<p><b>Expected Outcomes:</b> During the 2022-23 school year, ASBHC hopes to provide medical services to over 500 students, as well as mental health services to more than 40 students through more than 400 therapeutic counseling sessions. The impacts to the individuals served have secondary impacts to families, schools and communities. First, parents miss less work taking their students to appointments outside of school, while still getting their children the support they need. Second, more students are able to participate in school sports and feel more connected to their school. Addressing mental health concerns also helps teachers and fellow students. Finally, all of this adds up to individuals and families functioning better in our larger community.</p>		
<p><b>Project Detail:</b> ASBHC provides acute care and wellness exams in our four medical clinics. ASD has also requested services for homeless and newcomer students throughout the district. ASBHC welcomes the opportunity to serve more students, even if many of these students are uninsured. ASBHC uses a screening tool to provide valuable information about the student, including mental health. It takes time for the medical provider to review the information with the students during their physical/wellness exams. Providers often address mental health concerns during this exam, if necessary. These complex students take additional time, but the billing revenue for these visits remains the same. ASBHC partners with Alaska Behavioral Health (AKBH) to provide therapeutic counseling. The pandemic has had significant effects on youth. Mental health referrals have increased during the 2021-22 school year. That trend is expected to continue. In addition to our ongoing services in 2022-23, ASBHC hopes to add mental health services at Clark Middle School. The school has had a medical clinic since 2010, but not therapeutic counseling. This implementation will be a big shift for the school, as they also adjust to a new principal. It is anticipated to take administrative time from ASBHC staff to launch this program. Although AKBH receives billing revenue and State grants, ASBHC does not. This funding opportunity will support this work.</p>		
<b>Contact Name:</b> Heather Ireland	<b>Phone:</b> N/A	<b>Email:</b> hireland@aksbhc.org

Organization Name: Anchorage School Based Health Centers (DBA of Christian Health Associates)

Amount Requested: \$50,000

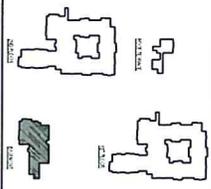
<b>ARPA Funding Proposal from:</b> Christian Health Associates dba Healthy Smiles Forever		
<b>For:</b> Dental Care in Long-Term Care Facilities		<b>Amount Requested:</b> \$220,625
<b>Total Budget:</b> \$831,288	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$107,812	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> Healthy Smiles Forever (HSF) is a non-profit dental organization serving long-term care (LTC) residents and disabled patients. The goal of HSF is to improve residents' oral health through dental treatment, preventive services and education; and coordinate with other health care providers to improve residents' overall health. Good oral health will improve the lives of residents in their daily activities (social interaction and ability to eat comfortably), overall systemic health and improved self-esteem. Funding is largely dependent on grants, donations and Medicaid. HSF is unique in Alaska.</p>		
<p><b>Meets Guiding Principles:</b> HSF provides comprehensive in-house dental services in 3 LTC facilities to address <b>need and health inequities</b>. This is so important for residents who have difficulty with transportation to outside dental offices. Private practice providers usually do not have space for wheelchairs or experience in providing treatment for this population. This in-house model has been especially significant during the pandemic. HSF has provided treatment inside the facility for emergent services during lockdowns. Due to individual quarantines, or residents' hesitancy to be in contact with others, the pandemic continues to affect the residents' ability to obtain treatment. HSF is primarily funded through Medicaid billing with very limited private insurance billing. HSF provides a sliding scale discount for patients without insurance. Contributions, grants and dental professionals donating time make up the difference between the cost of providing services and the earned revenue.</p>		
<p><b>Expected Outcomes:</b> Increase the number of LTC residents served. Currently HSF offers services to a population of 327 residents in 3 facilities and has been invited to expand into 2 more facilities, in Anchorage and Wasilla, within the next 2 years. Expansion to a sixth facility is in the planning stage. This expansion will allow HSF to offer services to more than 600 LTC residents. In addition to meeting a greater need, the larger patient base will allow HSF to be sustained through billing revenue. Add a prosthodontist to the HSF staff who is willing to work at a drastically reduced rate. This is a valuable addition because of the significant need for dentures and replacement of teeth in this population. Provide increased care with mobile equipment for residents who cannot come to the in-house dental clinic. Convert the program directorship into a paid position, increasing the long-range stability of the project. Provide oral health training to 300 CNA students and LTC staff.</p>		
<p><b>Project Detail:</b> Research has shown that oral health impacts overall systemic health in addition to nutritional benefits when one is able to eat properly. Also, in the years that HSF has been offering dental services in the Anchorage Pioneer Home and Prestige Care and Rehabilitation Center, we have seen improvement in socialization when the mouth appearance is improved and people are able to converse better and smile without feeling embarrassed. We have received positive feedback from residents' families and acknowledgment from LTC administrators on the valuable difference an in-house clinic has made in their facilities. HSF will use ARPA funds to create a new position that will provide prosthodontist services and move the program director from a volunteer position to a paid position. Funds will be used for personnel, dentures for uninsured patients and office administration. (We are attaching the floor plan for Maple Springs Anchorage, a LTC approved for construction, showing the space dedicated to a HSF dental clinic.)</p>		
<b>Contact Name:</b> Royann Royer	<b>Phone:</b> N/A	<b>Email:</b> rroyer@mtaonline.net



**2 BASEMENT PLAN**

**6 GENERAL NOTES**

**1 KEY PLAN**



**A1.2**

Basement Plan  
 2ND PROCESS SET

Maple Springs Skilled Nursing & Rehab  
 11151 Sukdu Way  
 Anchorage, Alaska 99515

Owner/Developer:  
 Maple Springs Management  
 Civil Engineer:  
 Bill Cline Engineers  
 Structural Engineer:  
 MEP Engineer:

**Kazmaier & Associates, LLC**  
 Architects

11796 S. Muldoon Rd. Anchorage, Alaska 99515 | P: 907.562.2014 | F: 907.562.2020  
 kazmaier.com

**ARPA Funding Proposal from:** Chugach Mountain Bike Riders**For:** Rebuilding, re-establishing, and expanding the Chugiak Eagle River Trail System**Amount Requested:** \$1,500,000**Total Budget:** \$50,000,000**In-Hand:** \$0**Requested, Not In-Hand:** \$900,000**Minimum:** \$150,000**Project Type:** Capital**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support**Project Description:** Progress with the Anchorage Trails Plan with an emphasis on the Northern extension of the Coastal Trail.

**Meets Guiding Principles:** Chugiak Eagle River is a vast area with a heavily disconnected trail system that does not currently have strong connectivity. CER has a wonderful winter trail system, but many of these trails are not built for summer travel. They fall on MOA property and need to be built up for summer use. Funds would be used to repair and build up existing winter trails for summer use and begin the Fire Creek Coastal Trail, which is a multi-use trail that is able to be groomed in the winter and would eventually connect Eagle River to Eklutna. All projects fall within the MOA 1997 Approved Area Wide Trails Plan. This is a project that would benefit the greater Anchorage in many ways and helps re-establish the Iditarod National Historic Trail Plan which would allow us to receive additional Federal Funding. **(Feasible)**

**Expected Outcomes:** We would like to see progress of the 40-year-old, MOA-approved trail plans. The land was acquired in 1979 for this project and has not moved much since. As CER grows in population, thousands of Anchorage residence use our trail system but are forced out onto busy streets where they are put in danger. Expanding and rebuilding our trail system will benefit homeowners, businesses, support a healthy lifestyle. The future of Anchorage is in Chugiak Eagle River and we need to protect and establish our trails early.

**Project Detail:** Please refer to the Beach Lake Master Plan and the Anchorage Area Wide Trails plan.

**Project Timeline:** The Chugiak-Eagle River Greenbelt Trail System was originally proposed 40 years ago. A trail easement was granted from Eagle River to the Inlet along Fire Creek as a part of the ANILCA compromise between the Muni and Eklutna, Inc. The Northern Extension of the Coastal Trail Plan was finished in 1982, officially adopted by the Muni in 1985, and reaffirmed in the 1997 Areawide Trail Plans. The 2011 Beach Lake Park Master Plan includes this multiuse trail connecting Fire Creek to the coast. While land acquisition and trail concept approvals have been completed, building this Greenbelt System has not begun. With ARPA funding, we will begin site layout on Muni parklands Fall 2022, and complete survey work on trail easements. Permitting will be done winter 2022, with construction slated for summer 2023 on upland sections. Wetland surveys and engineering design will be done summer 2023, with continued construction summer 2024. **Project complete 12/2024.**

**Project Partners:** State of Alaska, Municipality of Anchorage, Eklutna, Inc., Chugiak-Eagle River Nordic Ski Club, Anchorage Parks Foundation, Alaska Trails.

**Number Helped:** While this project directly affects residents in Eagle River, Chugiak and Eklutna, the Coastal Trail is a regional gem, and connecting Eagle River to the Inlet will benefit all of Anchorage and Southcentral Alaska. Furthermore, many of the existing trails in Chugiak-Eagle River were developed for winter use, and are not accessible in the summer, rebuilding these trails will greatly improve the C-ER trail system.

**Recent Example of Success for Organization:** Our latest project, the \$250k Ben's Bike Playground, opened at Mirror Lake Park on Saturday June 4th, 2022. This free and family-friendly trailhead bike park complements the 5 miles of sustainable trails we have built at Mirror Lake Park since 2017. We have already raised funds and have started work on an additional mile of trail development at Mirror Lake Park this summer. We are working not only to build trails within our municipal park system, but to connect these parks with the Greenbelt trail plans originally adopted by the Muni in the early 1980s. The Chugiak-Eagle River Greenbelt trail system will include the bike path along the Glenn, the Eagle River Greenbelt within Chugach State Park and the Northern Extension of the Coastal Trail. The Fire Creek Trail section of the Northern Extension of the Coastal Trail connects Eagle River to the inlet and is already owned by the Muni within Beach Lake Park, or follows Muni-owned trail easements along Fire Creek.

**Time in Operation:** Over the past seven years we have managed \$500k in state and local grants and donations as the trail-building 501(c)3 nonprofit for Chugiak-Eagle River.

**Contact Name:** William Taygan

**Phone:** (907) 306-4733

**Email:** Will@chugachmtb.org

## Rebuilding, re-establishing, and expanding the Chugiak Eagle River Trail System

### Budget Estimate 2022

- This is an approved project, but detailed surveying and engineering has not been completed. We are basing our estimates on past project costs.
- Upland gravel multiuse path average about \$50/ft or \$250k/mi.
- Planning, Surveying and Engineering Costs average 35%
- Grant and Project Administration Costs 10%

Total Project Budget \$1,500,000

\$1,000,000 – 3 miles new multiuse path, 1 mile improved existing trail.

- Trails built to Muni specs to allow summer use and winter grooming on Northern Coastal Trail.

\$350,000 – Planning, Engineering and Surveying

\$150,000 – Project and Grant Administration.

While \$1.5M is only a small portion of this \$50M project, it will jumpstart this effort and will be complemented by other fundraising efforts, both from the Eagle-River Chugiak Parks and Recreation Service Area, the State of Alaska's Long Trail Project (tentatively approved in next year's budget), and private efforts from the Anchorage Park Foundation and Alaska Trails.



<b>ARPA Funding Proposal from:</b> Chugiak Eagle River Chamber of Commerce Inc		
<b>For:</b> Chugiak Eagle River Funding	<b>Amount Requested:</b> \$674,650	
<b>Total Budget:</b> \$674,649	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$674,650	<b>Project Type:</b> Capital & Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> 1. Chief Alex Park Comprehensive Plan & Pavilion/Stage - Sustainable Greenhouse - Gateway to Eagle River - \$150,000; 2. Eagle River Community Center/Visitor Center - \$250,000; 3. 37th Annual Bear Paw Festival 2022: "It Takes Two to Tango" July 13-17 Mitigation costs/Festival costs - \$50,000; 4. Shop Here ALL YEAR in Chugiak -Eagle River Program - \$100,000; 5. Small - Business Aid Programs - \$100,000; 6. Bandwango technology platform using digital passes for our organization's events & activities in our community - \$24,650; Total - \$674,650		
<b>Meets Guiding Principles:</b> 1. & 2. Economic Development-Revitalize downtown Eagle River and promote community-minded economic development per the Chugiak-Eagle River comprehensive plan - Quality of Life - Promote and continue to invest in successes made possible by federal recovery funds-Infrastructure - Invest in transportation, trails, facilities & parks through bonds and other funding to attract businesses and workers-Infrastructure-Chugiak-Eagle River Community Center-By creating a positive atmosphere, these facilities become essential to personal health and wellness, thereby reducing reliance on healthcare and costly social services-The social bonds that are created at community centers help build strong, safe and inclusive spaces. 3. 4. 5. & 6. Economic Development - Revitalize downtown Eagle River and promote community-minded economic development per the Chugiak-Eagle River comprehensive plan-Quality of Life-Promote and continue to invest in successes made possible by federal recovery funds		
<b>Expected Outcomes:</b> There are approximately 40,000 folks in the Chugiak - Eagle River area. With this funding we will be able to impact a large portion of our economy. If all projects are funded all 40,000 residents will be impacted. Also, many of our businesses who were significantly impacted by the pandemic will be helped tremendously. This will stimulate economic revitalization in Chugiak Eagle River.		
<b>Project Detail:</b> see attached		
<b>Project Timeline:</b> As soon as these projects are funded we would incorporate them into our strategic plan to our vision which is "To promote and perpetuate the business, commercial, manufacturing, civic interests, general welfare and prosperity of the community and its environs; and the stimulation of public interest to these ends; to advance the industry of the said community; to develop a uniform public spirit, whereby, we may put forth maximum effort in the aid of our community, to make it more prosperous, more beautiful, and a better place in which to live." We plan to have most of the funding used in 2022 while we may <b>finish up the grant in 2023.</b>		
<b>Project Partners:</b> Chief Alex Park and the Community center would include many partners: Community residents, area business representatives, educational staff at UAA, Garden Club, Sleeping Lady Mountain Lions, Alaska Military Youth Academy, Boy Scout Troops, Eagle River Boys & Girls Club & Chamber Ambassadors, Large corporations, Local Schools, Eagle River Parks and Recreation, Municipality of Anchorage, Local Utilities, etc. The annual Bear Paw Festival has many of the above partners. This festival is a huge benefit to all those partners and helps make our city (Anchorage, Eagle River and Girdwood) the best place to live, work and play. The gift cards, business grants and new technology specifically include our business partners and help us with our mission as a Chamber of Commerce		
<b>Number Helped:</b> This funding will help the economic development of the Chugiak Eagle River area which is approximately 40,000 people. With funding for Chief Alex park, the gateway to our community we will see many impacts. A community center provides opportunities for residents to be active and to interact with other residents. They are common ground areas that are focused on inclusivity, while fostering a culture of health and wellbeing. The area also does not have a visitor center which the community center could house. Gift cards, business grants and new tech would help most of our small businesses.		
<b>Recent Example of Success for Organization:</b> In 2021 the Chamber was able to do accomplish several successes during a very troubled time in the history of Alaska. We were able to have the 36th annual Bear Paw festival which in turn was the most successful Bear Paw in it's history.		

Organization Name: Chugiak Eagle River Chamber of Commerce Inc

Amount Requested: \$674,650

## Chugiak Eagle River Chamber of Commerce Inc

We were able to, with the help of the municipality and assembly to make sure our festival was safe and manageable during the pandemic. We were also able to infuse several thousands of dollars into our community through purchasing gift cards and distributing them to the community. \$50,000 of that funding was used to distribute gift cards to those in need during the month of May 2022. Without the funding provided, the tenacity of our staff and the generosity of our board with their time and talents I do not believe the Chugiak Eagle River Chamber would be a viable organization today.

**Time in Operation:** The Chugiak Eagle River Chamber of Commerce has been in business since 1984.

**Contact Name:** Debbie Rinckey

**Phone:** (907) 694-4702

**Email:** [executivedirector@cer.org](mailto:executivedirector@cer.org)

Chugiak-Eagle River Chamber of Commerce  
 12001 Business Blvd. Suite 108 PO Box 770353  
 Eagle River AK 99577  
[www.cer.org](http://www.cer.org)  
 907-694-4702  
 Contact: Debbie Rinckey



**Request for Funding for 2022**

Program	Description	Requested
<p><b>Chief Alex Park            Comprehensive            Plan &amp;            Pavilion/Stage -            Sustainable            Greenhouse -            Gateway to Eagle            River</b></p>	<p>Chief Alex Park delineates the Southern boundary of the Eagle River Business District and features lawn, beautiful gardens, picnic areas, Blue Star Memorial garden and is the site of family picnics and community events. It is also home to our Town Clock and Commemorative Brick Pavilion and our Welcome to Eagle River sign. The Park has been a Chamber project since 1983. This park is entirely supported by the Chamber with generous support from businesses and residents. Funds from the Annual Beautification Tea help raise money to offset the expenses of the park, including insurance, electricity, water and park maintenance fees which may rise every year. We have not been able to have our tea for the last 2 years due to COVID-19 restrictions.</p>  <p>Chief Alex Park has an active group committee who are invested in the restoration, maintenance and long-term plans of the park.</p> <p>There are a number of individuals and groups who volunteer their time to service the park. Volunteers include community residents, area business representatives, educational staff at UAA, Garden Club, Sleeping Lady Mountain Lions, Alaska Military Youth Academy, Boy Scout Troops, Eagle River Boys &amp; Girls Club &amp; Chamber Ambassadors to keep this park in tip top shape offering a beautiful entrance into our business district.</p> <p>With the funding we would be able to come up with a comprehensive plan to enhance the Entrance/Gateway to Eagle River which will stimulate economic development and enhance the quality of life in Eagle River. Funding will also contribute to a new pavilion / stage for use in park entertainment and presentations. Funds permitting the plan will also research the possibility of creating a sustainable community garden/greenhouse where volunteers can work together to find ways to support our community. Funding to also include allowable administration fees.</p>	<p>\$150,000</p>

Chugiak-Eagle River Chamber of Commerce  
 12001 Business Blvd. Suite 108 PO Box 770353  
 Eagle River AK 99577  
[www.cer.org](http://www.cer.org)  
 907-694-4702  
 Contact: Debbie Rinckey



<p><b>Eagle River Community Center/Visitor Center</b></p>	<p>Community centers are incredibly important for a healthy, vibrant community. These community or wellness centers provide opportunities for residents to be active and to interact with other residents. They are common ground areas that are focused on inclusivity, while fostering a culture of health and wellbeing in the communities they serve.</p> <p>A community center’s main purpose should be to provide opportunities for active living and recreation in a safe, inclusive environment. By creating a positive atmosphere, these facilities become essential to personal health and wellness, thereby reducing reliance on healthcare and other costly social services. This in turn boosts the local economy and can also help contribute to overall economic development. Currently we do not have these facilities in Eagle River. We have some of these facilities, but they are spread all over the community and are not inclusive of all user groups.</p> <p>The social bonds that are created at community centers help build strong, safe and inclusive communities; social interaction, volunteerism, civic pride and aesthetics all play a role. After-school programs can help deter at-risk youth from criminal activities and can provide a constructive environment. These spaces are meant for all ages, ethnicities and skills levels and should promote cultural diversity and inclusion.</p> <p>Funding for the initial stages for this project include the creation of a comprehensive plan, land identification and purchase and depending on remaining funds the surveying, clearing and other additional work that can be done with remaining funds. Funding to also include allowable administration fees.</p> <p>Community Center could also house the Chamber offices which also serve as the Visitor Center for Chugiak Eagle River. Within the center we could plan for workspace offices with internet access and computers to support the “gig” economy and “gig” workers. Chamber could manage/coordinate office space.</p>	<p>\$250,000</p>

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<p><b>37th Annual Bear Paw Festival 2022: “It Takes Two to Tango” July 13-17</b>  <b>Mitigation costs/Festival costs</b></p>	<p>Festival features Classic Car/Motorcycle shows, Bear Paw Paints, 5K Race, Teddy Bear Picnic, Slippery Salmon Olympics, Chopped Salmon, Human Foosball, vending area for business to sell their wares and goods, Parade, and more. Throughout Bear Paw, we engage the Boys &amp; Girls Club, Cub Scouts, and other youth to help us stay ‘green’. Bear Paw Festival Recycling Program: “Keep BP Clean and Green”. This year we are also committed to being COVID - 19 compliant which will require additional funding. We will be using the mitigation planning resources from the organization 2020-2022 Plan Safer Events With support from the Alaska Department of Health and Social Services (DHSS), COVID-19 Emergency Operations Center (EOC) - Funding will encompass all mitigation needs such as; communication signage, sanitation planning with Top of the World events, sanitation supplies for each Bear Paw event and additional staff. The festival itself also requires additional items and since we have been unable to create significant income for this year, we would also use this funding for festival merchandise, awards, prizes and lunch forum costs. Funding to also include allowable administration fees.</p>	<p>\$ 50,000</p>
<p><b>Shop Here ALL YEAR in Chugiak - Eagle River Program</b></p>	<p><b>Shop local in Chugiak-Eagle River and get \$50 or \$100 FREE!</b>  <b>When you spend...</b>  <b>\$100</b> on discretionary items at <b>ANY</b> store in Chugiak-Eagle River, you can receive a <b>\$50</b> voucher to spend at a local participating business OR spend <b>\$200</b> (or more) on discretionary items at <b>ANY</b> store in Chugiak-Eagle River and receive a <b>\$100</b> voucher to spend at a local participating business. <b>To reach as many families as possible, each participant may enter the program and receive vouchers ONCE. Vouchers will be issued on a first-come, first-serve basis.</b>      Program Dates - July 1 - December 31 or until funding runs out.      Funding to include allowable administration fees.</p>	<p>\$ 100,000</p>
<p><b>Small - Business Aid Programs</b></p>	<p>Program tailored to businesses with under 5 employees that didn't receive PPP funding.        \$1k-5k business sustainability grants for businesses to retain or hire new staff, purchase equipment, or improve business conditions.          Funding to include allowable administration fees</p>	<p>\$ 100,000</p>

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<b>Bandwango technology platform using digital passes for your organization's events &amp; activities in your community</b>	Bandwango is a travel technology platform that empowers DMOs, CVBs and other event or destination promoters to offer dynamically curated, digitally delivered access to places and experiences for both visitors and locals to enjoy. Bandwango creates, services and manages an unlimited number of new mobile passport program for you each year and services/manages all your passes on an ongoing basis. Funding for additional 2 years	\$ 24,650
<b>Total Investment</b>		<b>\$ 674,650</b>

Project Name	Sector	Capital or Program	Primary Priority Area	Amount Requested	Total Project Budget	Minimum needed	Project Description
<b>Chief Alex Park Comprehensive Plan &amp; Pavilion /Stage</b>	Non - Profit	Capital	Economic Development	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	
(Detail)							
Comprehensive Planning & Design for Chief Alex Park				\$ 20,000.00			
Pavilion & Parking for Chief Alex Park				\$ 125,500.00			
Admin fees				\$ 4,500.00			
Total				\$ 150,000.00			With the funding we would be able to come up with a comprehensive plan to enhance the Entrance/Gateway to Eagle River which will stimulate economic development and enhance the quality of life in Eagle River. Funding will also contribute to a new pavilion / stage for use in park entertainment and presentations. Funds permitting the plan will also research the possibility of creating a sustainable community garden/greenhouse where volunteers can work together to find ways to support our community. Funding to also include allowable administration fees.
<b>Eagle River Community Center / Visitor Center</b>	Non-Profit	Capital	Economic Development	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	
(Detail)							
Comprehensive Planning & Design for Center				\$40,000			
Land identification / Down payment / Survey, Clearing, etc.				\$ 202,500.00			
Admin fees				\$ 7,500.00			
Total				\$ 250,000.00			Funding for the initial stages for this project include the creation of a comprehensive plan, land identification and purchase and depending on remaining funds the surveying, clearing and other additional work that can be done with remaining funds. Funding to also include allowable administration fees. Community Center could also house the Chamber offices which also serve as the Visitor Center for Chugiak Eagle River. Within the center we could plan for workspace offices with internet access and computers to support the "gig" economy and "gig" workers. Chamber could manage/coordinate office space.
<b>37th Annual Bear Paw Festival 2022 Mitigation Costs/Festival Costs</b>	Non-Profit	Program	Economic Development	\$ 50,000.00	\$ 123,070.90	\$ 50,000.00	
(Detail)							
Oriental Trading					\$ 400.00		
General				\$ 2,500.00	\$ 4,000.00		
Leslie Lance					\$ 300.00		
Fireweed Ministries					\$ 500.00		
Shuttle				\$ 2,000.00	\$ 3,500.00		
Britney Olsen					\$ 300.00		
Volunteer Meals					\$ 400.00		
Hi-Res				\$ 1,500.00	\$ 4,000.00		
Facebook				\$ 6,500.00	\$ 10,000.00		
TV/Radio				\$ 11,500.00	\$ 25,000.00		
Don Russell					\$ 400.00		
AFD					\$ 600.00		
Chopped / Raffle cash prizes					\$ 300.00		
Silicone Cups					\$ 1,200.00		
Mitch Braham					\$ 600.00		
Chepos					\$ 1,000.00		
BMI					\$ 243.00		
ASCAP					\$ 200.00		
SESAC					\$ 400.00		
Stellar Designs					\$ 6,555.40		
Green Star				\$ 200.00	\$ 300.00		
Part Time Staff				\$ 5,000.00	\$ 10,000.00		
Eddie Maxwell					\$ 800.00		
BP Paints					\$ 980.00		
Portapotties				\$ 3,000.00	\$ 5,892.50		
AK Signs & Barricades				\$ 4,000.00	\$ 5,500.00		
AK Waste				\$ 2,500.00	\$ 4,000.00		
Horse Drawn					\$ 500.00		
Team One				\$ 2,800.00	\$ 4,000.00		
APD				\$ 6,000.00	\$ 15,000.00		
MOA P&R					\$ 15,200.00		
Organizations				\$ 500.00	\$ 1,000.00		
Clean - Up Crew				\$ 500.00	\$ 2,000.00		
Admin fees				\$ 1,500.00			
							Festival features Classic Car/Motorcycle shows, Bear Paw Paints, 5K Race, Teddy Bear Picnic, Slippery Salmon Olympics, Chopped Salmon, Human Foosball, vending area for business to sell their wares and goods, Parade, and more. Throughout Bear Paw, we engage the Boys & Girls Club, Cub Scouts, and other youth to help us stay 'green'. Bear Paw Festival Recycling Program: "Keep BP Clean and Green". This year we are also committed to being COVID - 19 compliant which will require additional funding. We will be using the mitigation planning resources from the organization 2020-2022 Plan Safer Events With support from the Alaska Department of Health and Social Services (DHSS), COVID-19 Emergency Operations Center (EOC) - Funding will encompass all mitigation needs such as; communication signage, sanitation planning with Top of the World events, sanitation supplies for each Bear Paw event and additional staff. The festival itself also requires additional items and since we have been unable to create significant income for this year, we would also use this funding for festival merchandise, awards, prizes and lunch forum costs. Funding to also include allowable administration fees.
<b>Shop Here ALL YEAR in Chugiak - Eagle River Program</b>	Non-Profit	Program	Economic Development	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	
(Detail)							
Gift Cards purchased from local chamber business members				\$ 97,000.00			
Admin fees				\$ 3,000.00			

Total				\$ 100,000.00			Shop local in Chugiak-Eagle River and get \$50 or \$100 FREE! When you spend...
							\$100 on discretionary items at ANY store in Chugiak-Eagle River, you can receive a \$50 voucher to spend at a local participating business OR spend \$200 (or more) or discretionary items at ANY store in Chugiak-Eagle River and receive a \$100 voucher to spend at a local participating business. To reach as many families as possible, each participant may enter the program and receive vouchers ONCE. Vouchers will be issued on a first-come, first-serve basis.
							Program Dates - July 1 - December 31 or until funding runs out. Funding to include allowable administration fees.
<b>Small-Business Aid Programs</b>	Non-Profit	Program	Economic Development	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	
Small Business Grants				\$ 97,000.00			
Admin fees				\$ 3,000.00			
Total				\$ 100,000.00			Program tailored to businesses with under 5 employees that didn't receive PPP funding. \$1k-5k business sustainability grants for businesses to retain or hire new staff, purchase equipment, or improve business conditions. Funding to include allowable administration fees
<b>Bandwango technology platform using digital passes for organizations events and activities in our community</b>	Non-Profit	Program	Economic Development	\$ 24,650.00	\$ 24,650.00	\$ 24,650.00	Bandwango is a travel technology platform that empowers DMOs, CVBs and other event or destination promoters to offer dynamically curated, digitally delivered access to places and experiences for both visitors and locals to enjoy. Bandwango creates, services and manages an unlimited number of new mobile passport program for you each year and services/manages all your passes on an ongoing basis. Funding for additional 2 years

<b>ARPA Funding Proposal from:</b> Chugiak Senior Citizens, Inc.		
<b>For:</b> Housing rental relief, employee morale & retention, & healthy living		
<b>Amount Requested:</b> \$149,000		
<b>Total Budget:</b> \$154,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> With the current rate of inflation, we want to ease the stress for our senior residents by not raising rent by \$50/month. To help with employee morale and retention, we want to help our staff be able to work with less anxiety and ultimately keep them on the payroll. To encourage healthy living, especially in the long winter months, we would like new gym equipment to replace outdated and unusable equipment.		
<b>Meets Guiding Principles:</b> By reducing stress on the part of our 42 independent residents, this grant will improve their quality of life. For residents, this will help them have more funds available for necessities of food, doctor's appointments, medications, etc. To retain staff as well as keep morale high, we want to ease their anxiety about increasing living costs, including fuel costs to get to and from work, as there is some talk of quality staff resigning because they cannot afford to drive here, even with carpooling. The old gym equipment is outdated and does not function nor is it designed for seniors. This will allow for Center members and staff to pursue a healthy lifestyle through proper exercise, especially during long winters. <b>(Need, alignment, feasible)</b>		
<b>Expected Outcomes:</b> Not raising rent will directly impact about 90 people. Indirectly it will positively impact the families of our residents, which could easily be another 200 people. It would encourage residents to remain in this positive community environment without concerns of not making rent payments. For our staff, this would positively impact the families of our staff by helping employees continue to provide for their families. Also, because we are a community center, having adequate staff who are not stressed about increased cost of living or resign because of the cost of commuting, it could positively impact hundreds more in our community. We are already minimally staffed, and any further reduction would curtail the services we offer to our community and harm the Center. Staff, residents, and Chugiak-Eagle River Senior Center members living in the community can take advantage of the new gym equipment and stay active and healthy, especially in long winter months.		
<b>Project Detail:</b> Because of increased costs to run the Center, we would need to raise rent by \$50/month for our 42 resident apartments. If we keep the rent at the current rate, it will allow the residents to not feel the pressure of paying for additional rent when their food bill and other expenses are rapidly increasing. $\$50 \times 42 \text{ apartments} = \$2100 \times 12 \text{ months} = \$25,200/\text{yr} \times 2 \text{ years} = \$50,400$ As a non-profit, our wages are on the low end of comparable positions, so increased cost of food, gas, etc. has already put some at the point of not making ends meet. Providing a little extra funding could help ease their anxiety and help retain staff that are considering resigning. We are and have been short staffed and we can't afford to lose any more employees because of added living costs. 2 years total cost = \$90,000 The new gym equipment would be safe, and useable for staff, residents and members of Chugiak-Eagle River Senior Center who live in the community. Total cost \$24,000		
<b>Contact Name:</b> Philip Markwardt	<b>Phone:</b> N/A	<b>Email:</b> <a href="mailto:execdir@mtaonline.net">execdir@mtaonline.net</a>

<b><u>ARPA Funding Proposal from:</u></b> Chugiak Volunteer Fire Department		
<b><u>For:</u></b> Chugiak Volunteer F&R Station 33 Building Renovation	<b><u>Amount Requested:</u></b> \$2,500,000	
<b><u>Total Budget:</u></b> \$2,500,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$2,500,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Government	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Station 33 serves the northern part of our service area, which is also the fastest growing area. It is an old building built for another time. Rather than build an entire new fire station, which would cost upward of seven million dollars, we plan to reconstruct the current building on the same piece of property. We have consulted with an engineer who believes we can upgrade, enlarge, and make the building more earthquake safe, while providing a better station for equipment and personnel and training. We can do this for about a third of the cost and have a serviceable building for the next 15-20 years.		
<b><u>Meets Guiding Principles:</u></b> Covid had a profound effect on the department, changing response guidelines and treating patients in a dangerous environment. Still, they all showed up, they continued to respond and help our community and its visitors throughout the first two grueling years of the pandemic. Training, training, training is how we teach and enable these people to do that dangerous work. We train people within the community and those who come in from other areas. We teach CPR, ETT, EMT (at all levels) Fire Fighter I and II, as well as instructors at all levels. This meets so many needs, but many of our volunteers use our training to move into well-paying jobs with Anchorage and other departments.		
<b><u>Project Detail:</u></b> Chugiak Volunteer Fire and Rescue Company is the sole provider of fire, emergency medical and rescue in the service area. It is a large volunteer depart with approximately 100 volunteers and four support staff. Fifty years of proud tradition and hundreds of hours of continuing training enables these dedicated volunteers to learn a critical trade while serving the communities of north Eagle River, Chugiak, Birchwood, Eklutna and Thunderbird Falls. We respond to 1100 calls for service every year and save our citizens about two million dollars annually by not paying personnel costs, retirements, insurance, etc.		
<b><u>Contact Name:</u></b> Ronni Sullivan	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> ronni@gci.net

<b>ARPA Funding Proposal from:</b> Conquer COVID Coalition		
<b>For:</b> Stay Healthy, Anchorage		<b>Amount Requested:</b> \$300,000
<b>Total Budget:</b> \$350,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$250,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> Conquer COVID Coalition had a specific focus at the height of the pandemic. As the pandemic evolved, the coalition adjusted to address other challenges in addition to COVID, including encouraging communities to get their flu shot while staying up-to-date on COVID vaccinations and other immunizations. The campaign has evolved from "Conquer COVID" to "Stay Healthy, Anchorage" to emphasize vigilance. The goal of the new messaging is to include COVID mitigation as part of overall good health and keeping businesses open. By doing so, the coalition hopes to normalize COVID mitigation behaviors.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b> - Dialogue about COVID-19 has been greatly reduced at a national and local level for a variety of reasons. However, there is still a critical need for messaging to protect our elderly, vulnerable populations and workforce. COVID-19 cases remain high in Alaska and related deaths are still happening. The coalition can continue an active communications campaign that emphasizes staying healthy will help Alaskans and businesses - stay vigilant and help respond effectively to potential waves. <b>Geography</b> - Focus area is the Municipality of Anchorage. <b>Feasibility</b> - Additional funding will empower continued outreach. <b>Equity</b> - The coalition has focused on health equity by using diverse voices in the community, placing ads in various languages, distributing printed material in Spanish about vaccination events and building partnerships with organizations such as the Anchorage Literacy Project. This same model and outreach would continue with the additional funding</p>		
<p><b>Expected Outcomes:</b> Dialogue about COVID-19 has diminished at national and local levels. However, COVID is still here and we can reasonably expect not only another wave but for waves to occur regularly for the foreseeable future. We expect the coalition's messaging to achieve a broad mindset of adapting to masking, distancing, work from home, etc. when numbers rise - in addition to staying current on vaccines/boosters. There will certainly be a segment of the public who will resist or ignore mitigation measures, but we expect to inspire the majority, which will have the effect of protecting the economy overall. If we judge COVID-mitigation participation by vaccination rates, we can expect approximately 58% of the Municipality's 292,000 residents to respond positively to our messaging and take the steps we advise. Maintaining an active communications campaign that emphasizes staying healthy for the purpose of protecting our jobs and economy will help Anchorage respond effectively to the next potential wave</p>		
<p><b>Project Detail:</b> It is important to note that while Conquer COVID had a specific focus at the height of the pandemic, it has become an effective platform to address other challenges. These include encouraging communities to get an annual flu shot while staying up-to-date on other immunizations. The campaign will evolve from "Conquer COVID" to "Stay Healthy, Anchorage" to encourage Alaskans to remain vigilant. The goal of new messaging is to include COVID mitigation as part of overall good health. By doing so, the coalition hopes to normalize COVID mitigation behaviors. Given that the focus has been on a healthy economy, the Conquer COVID Coalition is well positioned to continue to provide a robust level of communications targeted to the local workforce. This will include paid ads and social media posts about seasonal health messaging, COVID-19 updates, supplying communication kits for employers to provide to employees and supporting health events geared toward keeping the business community thriving. Stay Healthy, AK will leverage existing partnerships and coalition members to amplify the message: • Anchorage Chamber of Commerce • Anchorage Downtown Partnership • AEDC • Anchorage Literacy Project, Peer Leader Navigators • Enlaces • Coalition Business Members Keeping good health practices top of mind will require additional messaging and communications through a mix of digital and social media advertising, organic social media and traditional broadcast channels.</p>		
<b>Contact Name:</b> Lori Rucksdashel	<b>Phone:</b> N/A	<b>Email:</b> info@conquercovidak.com



## OVERVIEW

At the end of 2020, a diverse group of Alaska businesses, hospitals and community organizations formed the Conquer COVID Coalition, a 501(c)(3) non-profit organization with a focus on educating Alaskans about the most effective steps for preventing the spread of COVID. Its mission was to save lives and protect Alaska's economy. Unfortunately, as the pandemic progressed, Alaska went from one of the nation's lowest infection rates to one of the highest and the state's population became more resistant to mitigation measures.

The pandemic took a major toll on the state's economic health as many businesses, especially those that rely on tourism, were forced to close their doors and send employees home. Schools closed, forcing parents to scramble for daycare solutions or simply stay home from work. Many businesses were based on an in-person model that was suddenly disrupted. Alaska's Department of Health and Social Services had been running a campaign encouraging Alaskans to follow COVID safety guidelines to maintain personal health, but the coalition identified an opportunity to combat decreasing mitigation compliance by emphasizing COVID's impact on jobs and the economy.

The Conquer COVID Coalition created a campaign encouraging the general population to practice good-health behaviors that would get people back to their jobs, businesses back to open and children back in classrooms, all of which would revitalize small businesses and hard-hit industries and achieve a wider economic recovery.

The coalition's initial objective was to educate Alaskans about the vaccine so they would get it when it became available. Fast-forward to spring 2021, the coalition partnered with businesses and community organizations to provide many pop-up vaccination clinics throughout the Municipality of Anchorage to help keep their employees - and all Alaskans - healthy.

The coalition and its community partners supported dozens of events that administered vaccines and boosters, gave away rapid tests, coordinated public education outreach and provided printed/digital support materials for local employers, daycares, grade schools, the university, and more. We are well positioned to continue delivering results with additional grant funding because of established relationships and a mindset focused on keeping Alaskans healthy for economic reasons.

## MESSAGING

# Stay healthy, Anchorage

Initially, the campaign focused on overcoming the COVID-19 crisis through mitigation, such as vaccinations, boosters and testing. While the coalition will continue messaging to those areas, the focus has shifted to encouraging Alaskans to remain vigilant to keep the workforce healthy and the economy moving forward. The level of dialogue about COVID-19 has been greatly reduced at a national and local level, however, there is still a critical need for messaging. As of this writing, [COVID-19 numbers are high and related deaths](#) are still occurring in Alaska and, worse, rising in parts of the [Lower 48](#) and abroad. History has shown that Alaska's COVID surges have followed the Lower 48. Maintaining an active communications campaign that emphasizes staying healthy will help our people - and businesses - stay vigilant and help respond effectively to the next wave.

It is important to note that while Conquer COVID had a specific and urgent focus at the height of the pandemic, it has become an effective platform to address other challenges beyond flattening the curve. These include health concerns related to the annual influenza season and encouraging communities to get their annual flu vaccinations while staying up-to-date on COVID vaccinations and other important immunizations. The campaign brand will evolve from "Conquer COVID" to "Stay Healthy, Anchorage" to help maximize awareness and willingness among Alaskans to remain vigilant.

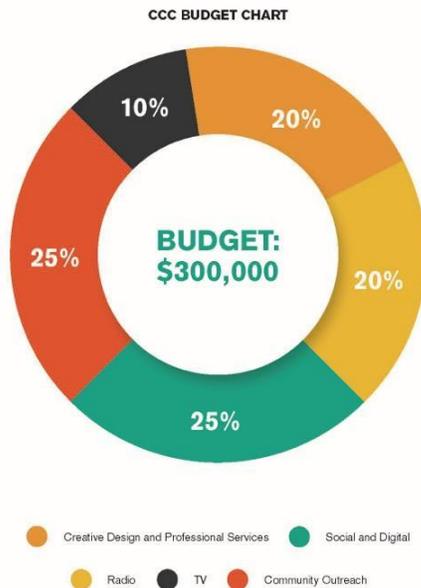
The goal of evolving the messaging is to include COVID mitigation as part of overall good health and as part of keeping our businesses open. By doing so, the coalition hopes to normalize COVID mitigation behaviors and encourage more Alaskans to embrace them.



# COMMUNICATIONS APPROACH

Given that the coalition's focus has always been on a healthy workforce and thriving employers, the Conquer COVID Coalition is well positioned as a trusted voice to continue providing a robust level of communications targeted to diverse local populations. This will include paid ads and social media posts about seasonal health messaging, COVID-19 updates, supplying up-to-date communication kits for employers to provide to employees and supporting health events geared toward keeping the business community healthy. Stay Healthy, Anchorage will leverage existing community partnerships and coalition members to help amplify the message of maintaining a healthy workforce:

- Anchorage Chamber of Commerce
- Anchorage Downtown Partnership
- AEDC
- Anchorage Literacy Project, Peer Leader Navigators



- Coalition Business Members

Keeping good health practices top of mind will require additional messaging and communications for at least six months. The campaign will rely on a mix of digital and social media advertising, organic social media channels and traditional broadcast TV and radio.

## CONTINUED ECONOMIC RECOVERY

General, frequent communication from government and medical officials that encourages good health-safety practices has been important throughout the pandemic. But Alaska's population has proven to be particularly resistant to messaging from officials, particularly regarding vaccines, masking and legal mandates. The coalition can speak with Alaskans on a different level: as Alaskans talking to Alaskans.

Messaging from the coalition is not an authority demanding people to obey requirements, but rather, neighbors and employers asking people to pitch in as a community and do what's good for everyone. Additionally, the coalition emphasizes the collective benefit of keeping the workforce healthy, businesses open and the economy moving forward. Because of this, the coalition is uniquely well positioned - with its membership of local businesses focused on economy - to keep good COVID mitigation and good health behaviors top of mind and achieve real behavior change. The coalition's messaging goes beyond simple health and goes around resistance to target the motivations all Alaskans agree on: Keep our businesses open, keep our childcare facilities open, keep our schools open, keep our workers on the job and our economy moving forward.

<b>ARPA Funding Proposal from:</b> Cook Inlet Archers		
<b>For:</b> Purchase of a portable building for assembly hall/classroom		<b>Amount Requested:</b> \$100,000
<b>Total Budget:</b> \$100,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$75,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Grant funds will provide the means to purchase a portable building that will serve as an assembly hall/classroom. Furthermore, grant funds will provide for transport, installation and other major use requirements not limited to a removable foundation, primary and backup power generation, lighting, heating, and all associated labor costs. Additionally, funds will be used to purchase administrative, maintenance and training supplies that will further the goals of Cook Inlet Archers (CIA).</p>		
<p><b>Meets Guiding Principles:</b> CIA is a community based 501 C3 nonprofit archery organization run by volunteers. CIA was founded in 1989 and currently operates and maintains an archery range in Chugiak. Its vision is to promote archery in a family and community oriented environment emphasizing high standards of safety, sportsmanship, conservationism, ethics, and skill. CIA is host to many organizations that include the Boy Scouts and Girl Scouts of America, Traditional Archers of Alaska (TAA), and the Alaska State Archery Association (ASAA). CIA is a proud sponsor and supporter of Alaska Solstice Search Dogs (AKSSD). AKSSD is an organization committed to community safety and is often called upon by the State to assist with rescue and recovery operations. Support to these organizations, including CIA, would be better served with an assembly hall/classroom. Training workshops thus far have been exclusively performed outdoors. Consequently, the workshops are limited to the short spring and summer months. <b>(feasible)</b></p>		
<p><b>Expected Outcomes:</b> A building will enhance many of the archery activities provided by CIA. CIA is the only archery organization in the state that offers shoots during the winter months from October through May. While most outdoor activities are relegated to traditional winter sports, CIA continues to offer an alternative archery outlet. A classroom for effective training will bolster CIA's community outreach. Parallel to the academic school year, CIA will be able to offer hands-on archery instruction to students and organizations; this in light of no archery program in the schools. CIA believes in the tenet that skills that require discipline produce the resiliency necessary for success in life. Organizations like AKSSD will have a facility to conduct critical certifications in order to remain relevant and a vital asset to the state. CIA will be able to fulfill its goal of aiding ADFG in bow hunter certifications. Ultimately, CIA will have the means to positively impact more Alaskans than ever before.</p>		
<p><b>Project Detail:</b> Purchase 23' x 36' temporary classroom from MATSU school district; building located in Palmer and costs approximately 50k. Transport building to CIA range at Loretta French Park in Chugiak. Transport will cost approximately 7k. Removable concrete pads and ground preparation for building placement will presumably cost another 10k total. Reinforcement of floor subframe approximately 10k. Some window and all door panels will need to be replaced and will cost no more than 2k. The larger incidental costs will be in electrical, heating, and lighting replacement and upgrades. We have factored roughly 8k for this. The remaining balance will allow for administrative supplies, training aids and supplies, additional 3D targets, and power generation.</p>		
<b>Contact Name:</b> David Francisco	<b>Phone:</b> N/A	<b>Email:</b> david.francisco.ltc@gmail.com

<b>ARPA Funding Proposal from:</b> Cook Inlet Housing Authority		
<b>For:</b> Ch'bala Corners Phase 2	<b>Amount Requested:</b> \$3,000,000	
<b>Total Budget:</b> \$19,900,000	<b>In-Hand:</b> \$6,522,465	<b>Requested, Not In-Hand:</b> \$10,440,956
<b>Minimum:</b> \$3,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Cook Inlet Housing Authority (CIHA) seeks gap funding to support the second phase of Ch'bala Corners, a 38-unit affordable rental family housing development near the intersection of Spenard Road and W. 36th Ave. The term "Ch'bala" is the Dena'ina word for "spruce," referring to the traditional Upper Cook Inlet use of spruce trees as route markers and for food, fuel, medicine and baskets. ARPA funding will address funding challenges that have emerged as a result of the COVID-19 pandemic, as construction costs have soared and the funding environment has become increasingly competitive.</p>		
<p><b>Meets Guiding Principles:</b> This project, which is fully designed and soon to be fully permitted, will meet the Assembly's "Housing" priority area by bringing 38 new affordable family rental housing units to Spenard. The new units directly aid low- and moderate-income community members most in need of affordable housing. With a portfolio of entirely 2- and 3-bedroom units, the project meets the "Child and Family Support" criteria by creating housing units that accommodate families with children. An on-site park/playground and green space will foster outdoor recreation opportunities for kids. The project implements the "Housing and Supports" pillar of the 2018 Anchored Home plan by expanding housing capacity. It leverages state and federal dollars, and aligns with the Assembly's 2022 priority to invest in affordable housing, including infrastructure, by building out public infrastructure to serve the development as well as the surrounding neighborhood. <b>(Feasible, equity, need, alignment, informed)</b></p>		
<p><b>Expected Outcomes:</b> The project will result in affordable rental apartment homes for approximately 130 low- and moderate-income Anchorage individuals. It includes a diverse mix of housing types to serve the varying needs of residents and families, including townhomes, 8-plexes and a duplex. A number of units include garages to support the storage needs of families. Taken together, the project will mark a critical step toward increasing Anchorage's multifamily housing stock, where production has fallen short in recent years. The community benefits as a whole from the addition of new, affordable multi-family rental housing in a transit-supported location, to relieve pressure on Anchorage's stressed housing system. In addition to the creation of construction jobs, the project supports the Assembly's "Economic Development" criteria and related efforts in Spenard and Midtown by supporting existing local businesses and potentially creating demand for new ones.</p>		
<p><b>Project Detail:</b> This project phase is part of a larger development actively transforming the southeast corner of Spenard Road and W. 36th Ave. The first phase of Ch'bala Corners, located largely on the western part of the property on a remediated brownfields site, is under construction and will result in a total of 48 affordable rental units for seniors and families by fall 2022. The eastern part of the property, the future home of Phase II, once consisted of blighted nuisance properties that have been cleared to prepare for new development. As well as new housing, a park, and transit access, the site is located in close proximity to a commercial kitchen incubator for small food businesses. While Phase II will complete the vision for the Ch'bala Corners development, it is facing cost pressures that have arisen since the onset of the COVID-19 pandemic.</p>		
<p><b>Project Timeline:</b> This shovel-ready project is fully designed and permitted. The project will generate 38 units of new affordable housing by summer 2024, provided CIHA receives the requested ARPA funding. Off-site civil work is scheduled to begin in summer 2022, leveraging state CBDG-DR and other resources to provide the infrastructure necessary to support the development. Crews will begin vertical construction in summer 2023, and families will be able to start moving into the new homes -- a mix of townhomes, 8-plexes, and a duplex -- <b>in spring 2024</b>. For "amounts requested of other funders" noted above, CIHA still needs to formally request the Low Income Housing Tax Credits and MOA HOME funding amounts given the application periods have not yet opened. CIHA will make these requests when these application periods open, and has an excellent track record of receiving these funding sources.</p>		
<p><b>Project Partners:</b> The primary partners for this project are Alaska Housing Finance Corp., through the Low Income Housing Tax Credit Program and supplemental grant funding; the Federal Home Loan Bank of Des Moines; Northrim Bank, which is providing a loan; and the state of Alaska, through the CDBG-DR program.</p>		

**Number Helped:** The project is expected to immediately serve about 130 (conservatively) and up to 176 low-income individuals in need of affordable housing. This translates into much-needed, high-quality apartments for dozens of Anchorage families, in close proximity to public transit and a new park. The availability of these units in Anchorage's affordable housing stock will benefit many additional families in future decades and spur reinvestment for existing residents and businesses in Central Spenard. The project will create construction jobs and job training opportunities to support economic development.

**Recent Example of Success for Organization:** The first phase of Ch'bala Corners, a 48-unit development, represents CIHA's most recent success providing affordable housing for the Anchorage community. This phase consisted of a 3-story, 19-unit senior housing building; a 3-story, 21-unit multifamily building; a 2-story, 8-unit building for family housing; and a park/green space for rest and outdoor recreation opportunities. Residents began moving into the senior building in May 2022, and all properties are expected to be filled by the end of summer 2022. CIHA partnered with the Alaska Department of Environmental Conservation and the EPA to address and remediate previous environmental concerns at the site. The requested ARPA funding for Ch'bala Corners Phase 2 will further advance this vision of revitalization and reinvestment in Central Spenard. CIHA's other recent housing investments in the area include ThirteenTen West 32nd, a 20-unit affordable rental housing development on W. 32nd Avenue that opened in 2021.

**Time in Operation:** CIHA has provided quality, affordable housing to elders, individuals and families in Southcentral Alaska since 1974, when it was created by the Alaska Legislature as the tribally-designated housing authority for the Cook Inlet region. Over the past 48 years, CIHA has developed more than 1,700 energy-efficient and affordable homes and gained a reputation for innovative and dynamic development. CIHA seeks to empower our people and build our community through wide-ranging initiatives in housing, community and economic development.

**Contact Name:** Mark Fineman

**Phone:** (907) 793-3036

**Email:** [mfineman@cookinlethousing.org](mailto:mfineman@cookinlethousing.org)







**CH'BALA CORNERS PHASE 2, CAPITAL BUDGET****Sources**

Low Income Housing Tax Credit proceeds (through AHFC)	\$8,363,000
Northrim Bank loan (debt)	\$1,903,753
CIHA Deferred Developer Fee	\$556,643
CIHA NAHASDA Loan	\$705,822
Federal Home Loan Bank of Des Moines AHP Loan	\$750,000
AHFC Supplemental Grant Program funding	\$250,000
MOA HOME funding	\$174,203
Municipality of Anchorage ARPA funding (requested)	\$3,000,000
State CDBG-DR funding	\$4,260,000
<b>TOTAL:</b>	<b>\$19,963,421</b>

**Uses**

Construction (site works, building, utility connections, permits)	\$17,335,451
Construction Financing Costs	\$446,542
Permanent Loan Financing Costs	\$163,298
Soft Costs (design, engineering, survey, legal, rent-up reserves)	\$885,237
Syndication Costs (related to low income housing tax credits)	\$26,250
Developer Costs (including project management and contingency)	\$1,106,643
<b>TOTAL:</b>	<b>\$19,963,421</b>

<b>ARPA Funding Proposal from:</b> Cook Inlet Housing Authority		
<b>For:</b> CIHA Housing Stability and Outreach Program Expansion		<b>Amount Requested:</b> \$1,509,840
<b>Total Budget:</b> \$1,509,840	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$1,338,240	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Cook Inlet Housing Authority (CIHA) seeks funding for three (3) full-time Housing Stability Coordinators through December 31, 2026. These coordinators will provide support to applicants and residents in navigation and access of financial and community resources; assist Community Directors in working with tenants on eviction prevention efforts, including creation of resident repayment plans and tenancy plans; and work with applicants and residents to achieve housing stability and self-sufficiency.</p>		
<p><b>Meets Guiding Principles:</b> This project meets the "Housing" priority area by investing in supports that will help residents maintain safe, stable, and affordable housing. The work is informed by real-time data collected by CIHA: Of the 1,678 households who currently occupy CIHA housing units, 443 households (~26%) have an arrears balance, indicating a critical need for support. With ERA/CARES resources to be expended by September 30, 2022, CIHA will use MOA/ARPA funds to extend and expand its stabilization efforts through 2026. The work meets the "Child and Family Support" priority area by assisting families with emergent and pressing issues, like loss of income. This project will also implement the Municipality's Anchored Home Plan and advance equity goals by providing direct support to higher-need households that have previously experienced homelessness. It additionally meets the "Economic Development" priority area by connecting participants to community supports in job referrals and trainings. (Feasible, informed, equity, need, alignment)</p>		
<p><b>Expected Outcomes:</b> CIHA estimates 480 households (approximately 120 families annually) will be directly served by the program over the next four years. Stability Coordinators will focus on eviction prevention, navigating unexpected crises, and providing financial and employment resources to families experiencing instability. There will also be a strong emphasis on early intervention support to residents who have previously experienced homelessness, including payment agreements, tenancy plans and community resource navigation (such as job and workforce preparation, home establishment and budgeting). As a community, Anchorage benefits from helping its residents maintain safe, stable housing while promoting long-term self-sufficiency. CIHA's proposal aligns with broader efforts to end and prevent homelessness in the Municipality, and we anticipate that the resource will prove invaluable to households entering permanent housing in congregate shelter settings, such as the Sullivan Arena mass care shelter.</p>		
<p><b>Project Detail:</b> CIHA has served an estimated 736 households with its stability program since the onset of the COVID-19 pandemic and the availability of Emergency Rental Assistance (ERA) funds for residents. The current program has funding to support an estimated additional 60 households through the end of September 2022. There is no funding available beyond that point. This request for MOA ARPA funding will allow CIHA to continue to provide this critical housing stability and eviction prevention efforts to its residents. This will include targeted support to individuals and families experiencing chronic homelessness and instability, with Stability Coordinators working to help vulnerable residents get established, find community resources, maintain safe and stable housing, and create long-term financial and housing stability. Additionally, CIHA would allocate a small pool of emergency financial support to be applied on behalf of the estimated 480 households served. This monetary support, in the amount of up to \$500 per family, would assist with security deposits, first month's rent, utility/food assistance, bus passes, gas cards, and home goods. The goal of this Housing Stability Program, in collaboration with local partners and community resources, is to continue to provide support and promote self-sufficiency to residents of the Municipality directly impacted by COVID-19.</p>		
<b>Contact Name:</b> Mallory Korsman	<b>Phone:</b> N/A	<b>Email:</b> mkorsman@cookinlethousing.org

<b>ARPA Funding Proposal from:</b> Cook Inlet Housing Authority		
<b>For:</b> Coronado Park Townhomes	<b>Amount Requested:</b> \$750,000	
<b>Total Budget:</b> \$1,800,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$750,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Cook Inlet Housing Authority (CIHA) proposes to build six townhouse units as part of its Coronado Park subdivision in Eagle River. These modest-sized units provide homeownership opportunities, such as for first-time homebuyers to build equity. This project will advance the full buildout of Coronado Park, which has brought housing close to services and supported revitalization efforts in downtown Eagle River behind Jitters Café. This ARPA funding request responds to the unanticipated rise in construction costs that have emerged from the COVID-19 pandemic.</p>		
<p><b>Meets Guiding Principles:</b> The project meets the "Housing" priority area as well as the 2022 Assembly priority to invest in new affordable housing and infrastructure. It is a conduit for ARPA investment to Eagle River while supporting the revitalization of downtown Eagle River. The project would support economic development and community wealth-building efforts by creating homeownership opportunities, informed by data and known challenges in the housing market. The median home price across the Municipality of Anchorage has dramatically increased over the past decade, according to the most recent Anchorage Economic Forecast, a pattern tied to low supply. Affordable homeownership opportunities advance equity in our community. With all necessary funding in place, this is a project that can be feasibly completed within the next two years. <b>(Feasible, informed, equity, need, alignment)</b></p>		
<p><b>Expected Outcomes:</b> The project will result in six one-bedroom units of homeownership housing for new or current residents of Eagle River. The subject site is currently vacant and located adjacent to the existing Coronado Park central green space and community park. Additional units on this site are expected to further enliven the subdivision and create customers for downtown Eagle River businesses. The surrounding Eagle River community benefits from the addition of new housing units in close proximity to the commercial core. These units will also help alleviate the housing supply shortage that is fueling rising prices, in Eagle River as well as the broader Anchorage Bowl, for renters who are looking to purchase their own home. In addition to the initial occupants, the presence of these additional units in the local housing stock will benefit future homeowners and residents for decades to come.</p>		
<p><b>Project Detail:</b> Coronado Park was developed in 2011-2012 on the site of a former mobile home park. The development created lots with multiple structures, with the intent to sell to different builders. To date, nearly all of the structures have been completed, ranging from senior and family apartment housing to ranch-style duplexes to for-sale townhomes. CIHA proposes to advance the next stage of development by building six townhomes, which will be for-sale condominium units. As a nonprofit housing developer, CIHA will reinvest any sale proceeds in its programs and mission of building more affordable housing in Anchorage and Chugiak-Eagle River.</p>		
<b>Contact Name:</b> Mark Fineman	<b>Phone:</b> N/A	<b>Email:</b> mfineman@cookinlethousing.org



**APPROVED**  
 DATE 10/26/18  
 BY [Signature]  
**MUNICIPALITY OF ANCHORAGE**  
**PLANNING DEPARTMENT**

**LEGAL DESCRIPTION**  
 LOTS 1-13, 15-19 AND TRACTS A, B & C OF CORONADO PARK SUBDIVISION, ACCORDING TO THE OFFICIAL PLAT THEREOF, FILED UNDER PLAN NO. 2011-83, RECORDS OF THE ANCHORAGE RECORDING DISTRICT, THIRD JUDICIAL DISTRICT, STATE OF ALASKA.

- GENERAL NOTES**
- ALL DISTURBED AREAS TO BE SEEDED AT 3.5 LBS/MSF. SEED MIX TO BE M.A.S.S. SCHEDULE A.
  - SEE CORONADO PARK LANDSCAPE PLAN FOR PLANT MATERIAL INSTALLED BY DEVELOPER.
  - SNOW IS TO BE REMOVED FROM THE SITE EXCEPT AT LOT 15/16.
  - PER TITLE 21.40.130 M ALL AREAS NOT DEVOTED TO BUILDINGS, STRUCTURES, DRIVES, WALKS, PARKING AND USABLE YARD AREAS SHALL BE PLANTED WITH VISUAL ENHANCEMENT LANDSCAPING.
  - THERE IS AN EXISTING 6' HT. CEDAR FENCE LOCATED ON THE EAST AND SOUTH PROPERTY LINE.
  - BUILDING CANTILEVERS MAY EXTEND BEYOND FOOTPRINT.
  - MODIFICATIONS TO SITE PLAN MUST BE ADMINISTRATIVELY APPROVED BY THE MUNICIPALITY OF ANCHORAGE COMMUNITY DEVELOPMENT DEPARTMENT.
  - CONSTRUCTION OF SPECIFIC LOTS WILL BE COORDINATED TO ENSURE THAT REQUIRED PARKING AS CALCULATED PER AMC 21.45.080 IS ACCOMMODATED OVER THE ENTIRE CORONADO PARK SITE PLAN (COMBINATION OF GARAGES, DRIVEWAYS, AND SHARED ON-STREET, DRIVEWAY, AND TRACT B AND C PARKING SPACES) AT ANY GIVEN POINT DURING BUILD-OUT.
  - SHARED DRIVEWAYS, ON-STREET PARKING, AND PARKING SPACES ON TRACTS B AND C ARE TO BE SHARED AMONG ALL RESIDENTS.

- LEGEND**
- 10x10 USABLE YARD (SHOWING 1 PER UNIT)
  - SHARED OPEN SPACE
  - OPTIONAL AREA TO BE CONVERTED TO OPEN SPACE BASED ON PARKING DEMAND
  - SNOW STORAGE (LOT 15/16 ONLY)

**SHARED OPEN SPACE**

TRACT B	8,014 SF
TRACT B OPTIONAL	1,188 SF
TRACT C	15,203 SF
LOT 7-10 OPTIONAL	1,198 SF
TOTAL PROVIDED	25,603 SF

- REQUIRED PARKING SUMMARY (BASED ON NEW CODE)**
- REQUIRED PARKING CALCULATIONS SHOWN BELOW ARE BASED ON THE NUMBER OF BEDROOMS AND GUEST PARKING. GUEST PARKING IS CALCULATED PER 21.30.003 F.4 AND IS BASED ON THE FOLLOWING:
- 25% GUEST PARKING SPACES FOR EACH (2) AND (3) DWELLING UNIT DEVELOPMENT;
  - 20% GUEST PARKING SPACES FOR EACH (4) DWELLING UNIT DEVELOPMENT; AND
  - 12% FOR THE APARTMENT COMPLEX (LOT 15/16 ONLY).
- ACTUAL PARKING NUMBERS SHOWN BELOW DO NOT INCLUDE:
- PARKING STALLS SHOWN AS OPTIONAL AREA TO BE CONVERTED TO OPEN SPACE BASED ON PARKING DEMAND.
  - SNOW STORAGE STALLS AT LOT 15/16
  - ON-STREET LOADING STALLS ADJACENT TO LOT 15/16

LOT #	BLDG #	# OF UNITS	# OF BEDROOMS	REQUIRED PARKING	ACTUAL GARAGE PARKING	ACTUAL DRIVEWAY PARKING	ACTUAL SURFACE PARKING
1	1	2	2	3.5			4
1	2	2	2	3.5			4
1	3	2	2	3.5			4
2	4	2	2	3.5			4
2	5	2	2	3.5			4
2	6	2	2	3.5			4
3	7	2	3	4.5	4		4
3	8	2	3	4.5	4		4
3	9	2	3	4.5	4		4
4	10	2	3	4.5	4		4
4	11	2	3	4.5	4		4
4	12	2	3	4.5	4		4
5	13	3	3	6.75	6	6	6
5	14	3	3	6.75	6	6	6
5	15	2	3	4.5	4		4
6	16	3	3	6.75	6	6	6
6	17	2	3	4.5	4		4
6	18	3	3	6.75	6	6	6
TOTAL	18	40	108	84	56	80	0

LOT #	BLDG #	# OF UNITS	# OF BEDROOMS	REQUIRED PARKING	ACTUAL GARAGE PARKING	ACTUAL DRIVEWAY PARKING	ACTUAL SURFACE PARKING
7	19	4	3	8.8	8		8
8	20	4	3	8.8	8		8
9	21	4	3	8.8	8		9
10	22	4	2	6.8	4		1
11	23	4	2	6.8	4		
12	24	4	3	8.8	8		
13	25	4	3	8.8	8		10
15/16	26	27	27	30.24			25
17	34	3	2	5.25	3		
17	35	3	2	5.25	3		
17	36	3	2	5.25	6		
17	37	3	2	5.25	6		
18	38	4	3	8.8	8		
18	39	4	3	8.8	8		
19	40	4	3	8.8	8		
19	41	4	3	8.8	8		
19	42	3	1	3.75	3		
19	43	3	1	3.75	3		
ON STREET							40
TRACT B							
TRACT C							4
TOTAL	18	89	181	151.54	104	0	105

TOTALS	# OF BLDGS	# OF UNITS	# OF BEDROOMS	REQUIRED PARKING	ACTUAL GARAGE PARKING	ACTUAL DRIVEWAY PARKING	ACTUAL SURFACE PARKING
	36	129	289	235.54	160	80	105
						345	



*Example of proposed townhome unit design. Image shows similar buildings at Coronado Park, May 2022.*



## Project Estimate Worksheet

3510 Spenard Road, Suite 100 • Anchorage, AK 99503 • Tel 907-793-3000 • Fax 907 793-3070

**PROJECT:** **CORONADO PARK TOWNHOMES (TWO TRIPLEXES)**

**ADDRESS:** **BUILDINGS 34 & 35**

**DATE:** JUNE 9th, 2022

**BY:** JEFF CABLE

<b>DIVISION</b>	<b>DIVISION TITLE</b>	<b>TOTAL</b>
01	GENERAL REQUIREMENTS	\$339,697.71
02	SITE WORK	\$101,660.00
03	CONCRETE	\$61,923.75
06	WOOD AND PLASTIC	\$348,623.00
07	THERMAL & MOISTURE PROTECTION	\$181,178.70
08	OPENINGS	\$45,900.00
09	FINISHES	\$182,433.30
10	SPECIALTIES	\$4,694.00
11	EQUIPMENT	\$39,330.00
12	FURNISHINGS	\$52,340.00
15	PLUMBING & MECHANICAL	\$108,000.00
16	ELECTRICAL	\$58,525.00
	<b>SUBTOTAL</b>	<b>\$1,524,305.46</b>
	<b>TOTAL CONSTRUCTION COST</b>	<b>\$1,524,305.46</b>

Accepted By: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

<b>ARPA Funding Proposal from:</b> Cook Inlet Housing Authority		
<b>For:</b> Mountain View Brewster's Redevelopment	<b>Amount Requested:</b> \$2,500,000	
<b>Total Budget:</b> \$10,000,000	<b>In-Hand:</b> \$281,408	<b>Requested, Not In-Hand:</b> \$5,689,882
<b>Minimum:</b> \$2,500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Cook Inlet Housing Authority (CIHA) proposes to build an approximately 20-unit affordable housing development at the site of the former Brewster's clothing store at the northwest corner of the intersection of Mountain View Drive and Bragaw Street in Mountain View, which is now a vacant lot. CIHA has owned this lot for more than 10 years in anticipation of the right opportunity. ARPA funding would provide gap financing for anticipated delays and higher costs associated with the ongoing impacts of the COVID-19 pandemic, and support the development of affordable housing for community members.</p>		
<p><b>Meets Guiding Principles:</b> The project meets the "Housing" need identified in the Assembly's funding priorities by supporting the construction of new housing units, in the face of a challenging construction environment caused by the COVID-19 pandemic. It will directly aid Anchorage's low- and moderate-income residents who are most in need of equitable access to affordable housing. Informed by years of engagement in the Mountain View neighborhood, this redevelopment aims to support local economic development efforts with prominent new construction, an expanded population to serve local businesses, and construction jobs. The project aligns with the Assembly's 2022 priority to invest in affordable housing and represents a feasible project for a nonprofit developer with a demonstrated track record of project completion. CIHA intends to leverage state and federal dollars to ensure success and long-term sustainability. <b>(Feasible, informed, equity, need, alignment)</b></p>		
<p><b>Expected Outcomes:</b> The project will result in approximately 20 affordable studio and one- bedroom apartments for about 40 members of the Anchorage community. CIHA owns and manages a large portfolio of units with two or more bedrooms in Mountain View, but relatively few studio and one-bedroom units. The project site itself is located on a now-vacant lot in a prominent place at the heart of Mountain View, a neighborhood that has seen rising investment and opportunity in recent years. These changes warrant new housing for residents and workers near the commercial core, within walking distance of economic development initiatives like Grow North Farm, and directly across from services like the Red Apple grocery store, Credit Union One, and the Mountain View Library. The redevelopment intends to support longstanding efforts to make Mountain View a vibrant and welcoming place to be, and further bolster the resilience of the neighborhood's business corridor with highly visible new development and housing.</p>		
<p><b>Project Detail:</b> This project marks the culmination of a decade-long effort to reinvigorate the northwest corner of the intersection at North Bragaw Street and Mountain View Drive. The subject site was for decades the home of Brewster's Clothing &amp; Footwear, which closed in 2005. The building was demolished in 2015 to prepare the site for future development, and CIHA has invested in soil testing and remediation with funding support from the Alaska Department of Environmental Conservation. CIHA has preserved the former Brewster's signage and intends to incorporate it into the exterior of the building, per the community and family's wishes. See an early conceptual site plan attached to this application.</p>		
<p><b>Project Timeline:</b> CIHA is currently finalizing a plan to clean up residual environmental contamination from an adjacent former dry cleaning business. We would expect to begin building construction in 2023, <b>with completion and lease-up in 2024</b>. For "amounts requested of other funders" noted above, CIHA still needs to formally request some debt and grant sources, such as Low Income Housing Tax Credits and MOA HOME funding, given the application periods have not yet opened. CIHA will make these requests when these application periods open, and has an excellent track record of receiving these funding sources.</p>		
<p><b>Project Partners:</b> CIHA has partnered with the Alaska Department of Environmental Conservation to address contamination concerns stemming from the adjacent former dry cleaning business. We expect dialogue with neighborhood organizations, including the Mountain View Community Council and Anchorage Community Land Trust, as we move further into the design phase.</p>		

**Number Helped:** The project will immediately serve up to about 40 low-income individuals through the construction of affordable studio- and one-bedroom apartments, and the expanded housing supply will continue to serve individuals and small households in the Mountain View neighborhood in the coming decades. The expanded resident base is further expected to support local businesses and organizations, and bolster overall neighborhood investment with new construction and redevelopment. The project will create construction jobs and job training opportunities to support economic development.

**Recent Example of Success for Organization:** CIHA has substantial experience in environmental remediation and the transformation of contaminated sites for new housing development, indicated by the recent success of the Ch'bala Corners development at the corner of W. 36th Avenue and Spenard Road. Previously a brownfields site, CIHA partnered with the Alaska Department of Environmental Conservation and the EPA to transform a 2-acre parcel into a site that is safe for senior and family housing. Residents are now beginning to move in to the new, energy-efficient apartment buildings. The tools and experience deployed for Ch'bala Corners will come to bear in the Mountain View Brewster's Redevelopment project, in a neighborhood where CIHA currently owns and operates hundreds of units. CIHA has invested considerable resources into testing and site assessment at the Brewster's site in recent years; the planned clean-up will render it safe for future residents and while enlivening the intersection of Mountain View Drive and Bragaw Street.

**Time in Operation:** CIHA has provided quality, affordable housing to elders, individuals and families in Southcentral Alaska since 1974, when it was created by the Alaska Legislature as the tribally-designated housing authority for the Cook Inlet region. In the past 48 years, CIHA has developed more than 1,700 energy-efficient and affordable homes and gained a reputation for innovative and dynamic development. CIHA seeks to empower our people and build our community through wide-ranging initiatives in housing, community and economic development.

**Contact Name:** Mark Fineman

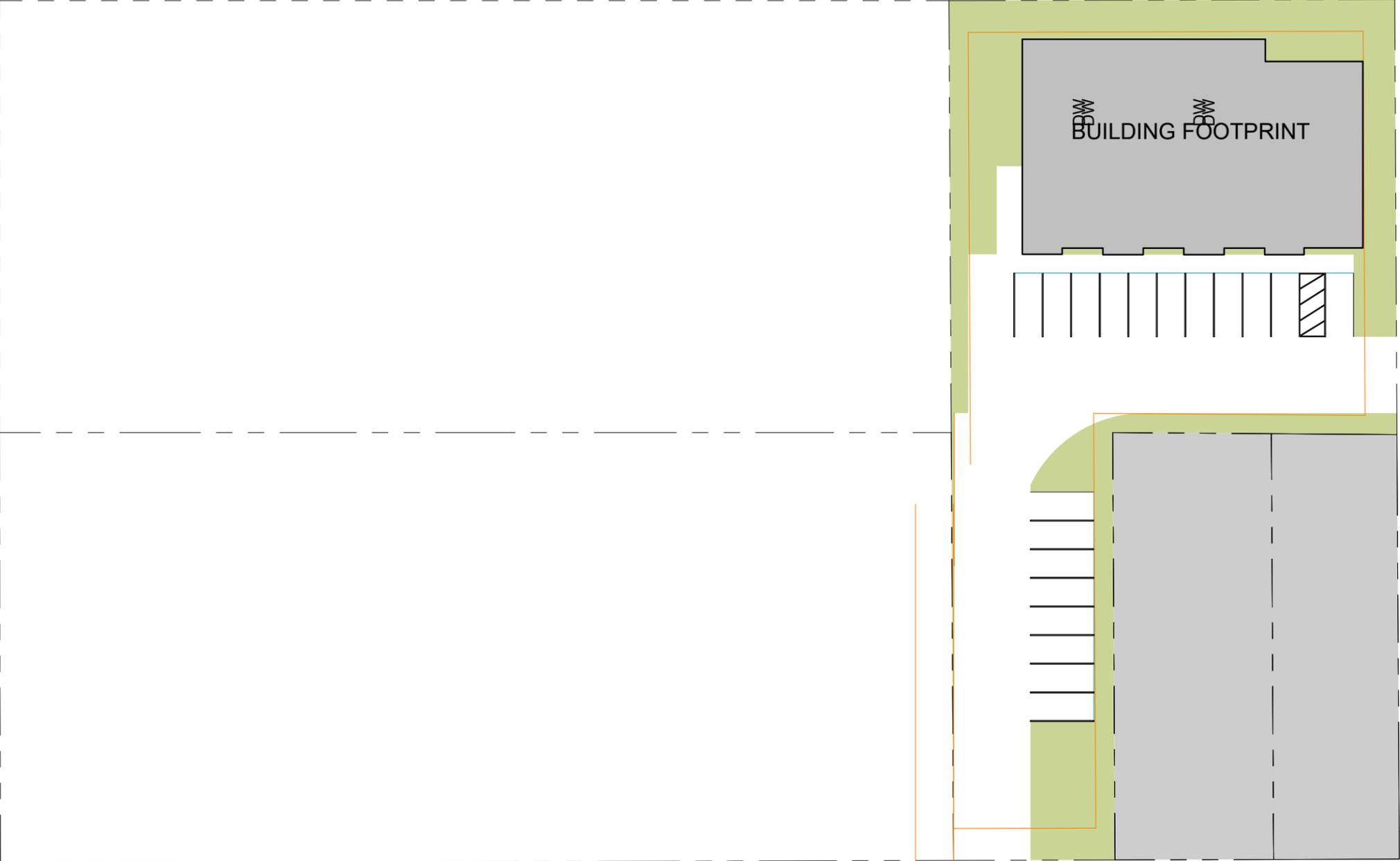
**Phone:** (907) 793-3036

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**BREWSTERS MULTI-FAMILY HOUSING**  
**ANCHORAGE, ALASKA**

SITE  
MAY 13, 2022

**RICHMOND AVE**



**NORTH BRAGAW ST**

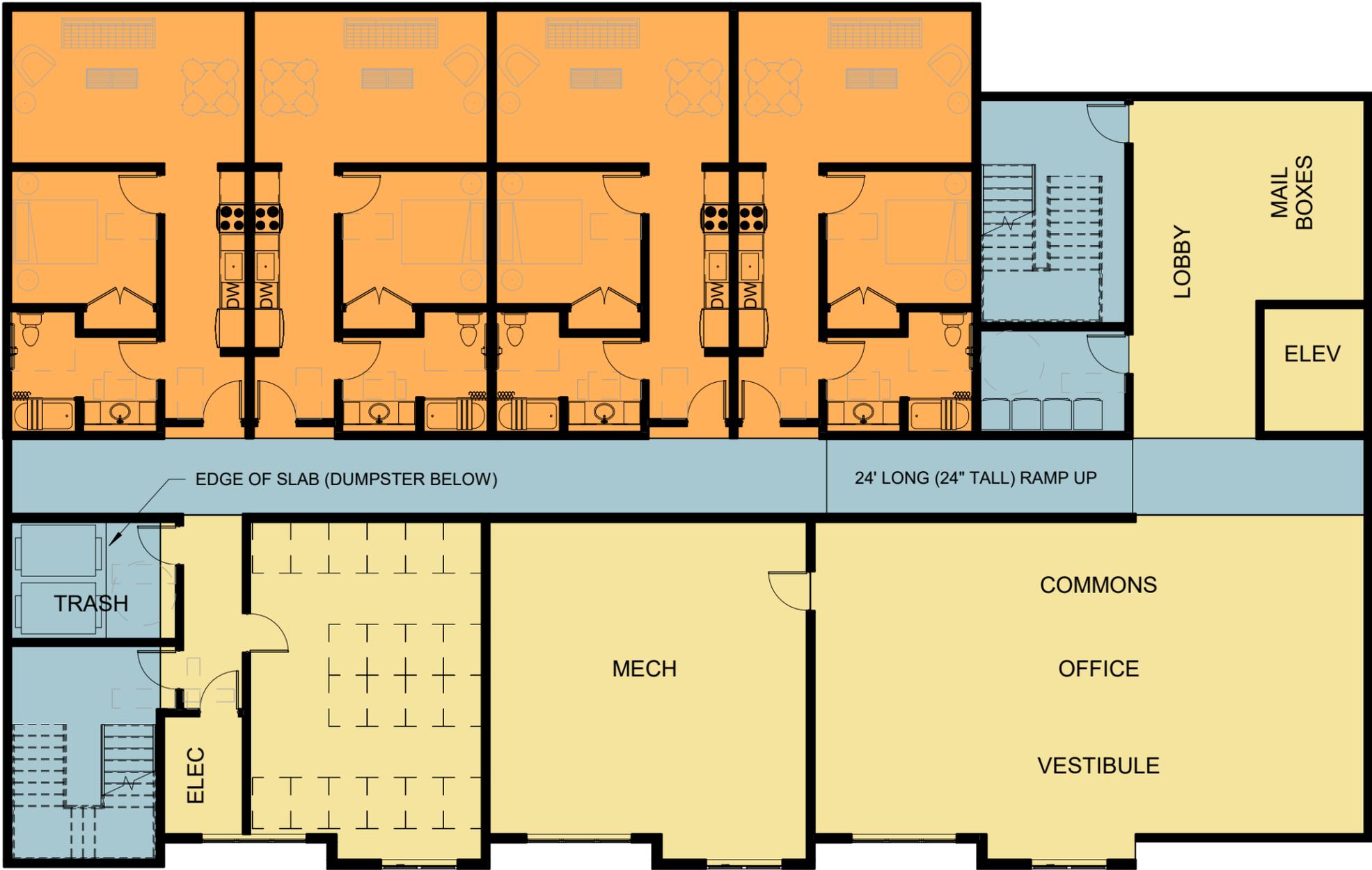
**MOUNTAIN VIEW DR**

# BREWSTERS MULTI-FAMILY HOUSING

## ANCHORAGE, ALASKA

### FLOOR PLAN LEVEL 1

MAY 13, 2022



# BREWSTERS MULTI-FAMILY HOUSING

## ANCHORAGE, ALASKA

### FLOOR PLAN LEVEL 2/3

MAY 13, 2022



**BREWSTER'S AFFORDABLE HOUSING DEVELOPMENT; CAPITAL BUDGET****Sources**

Federal Energy Solar Credit	\$9,300
Low Income Housing Tax Credit proceeds (through AHFC)	\$2,878,143
Northrim Bank loan	\$552,439
CIHA NAHASDA Loan	\$281,408
State CDBG-DR funding	\$1,500,000
Municipality of Anchorage ARPA funding (requested)	\$2,500,000
Federal Home Loan Bank of Des Moines AHP Loan	\$750,000
<b>TOTAL:</b>	<b>\$8,471,291</b>

**Uses**

Construction (site work, building, utility connections, permits)	\$6,652,800
Construction Financing Costs	\$258,700
Permanent Loan Financing Costs	\$64,705
Soft Costs (design, engineering, survey, legal, rent-up reserves)	\$784,936
Syndication Costs (related to low income housing tax credits)	\$25,150
Developer costs (including project management and contingency)	\$685,000
<b>TOTAL:</b>	<b>\$8,471,291</b>

**ARPA Funding Proposal from:** Cook Inlet Lending Center**For:** Capital Access for Diverse Small Businesses through the Pandemic and Beyond**Amount Requested:** \$500,000**Total Budget:** \$2,996,767**In-Hand:** \$2,415,892**Requested, Not In-Hand:** \$80,876**Minimum:** \$250,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** Cook Inlet Lending Center's small business lending program offers loans from \$500 to \$250,000 to existing and start up businesses. The program is targeted to business owners and communities that have been underserved by traditional financial institutions, as well as businesses with high community development impact. During the most acute phase of the pandemic, CILC partnered with the MOA to administer relief grants to small businesses. Now, CILC is growing the business lending program to provide affordable, longer-term capital to help existing small businesses thrive and startups launch.

**Meets Guiding Principles:** **NEED:** Post pandemic, traditional lenders are rarely considering applications from startups. 61% of respondents to AK SBDC's 2021 Business Survey felt that raising capital would be difficult in the next 12 months. **GEO:** Since Jan 2020, CILC made 18 business loans in the MOA-7 zip codes and 12 census tracts are represented. 61% were in tracts where at least half of the population are people of color and 55% were in tracts where median income is less than the MOA's overall median income. **ALIGNMENT:** CILC has capitalized a \$4.25M loan fund. ARPA capacity funding would help CILC scale in response to pandemic-related needs. **FEASIBILITY:** CILC has a robust loan fund, skilled staff, and strong partnerships. **INFORMED:** Relief grant apps informed our anticipated growth-1,200 businesses (60%) indicated interest in receiving info about low-interest loans. **EQUITY:** The project prioritizes businesses underserved by traditional financial institutions including minority and women-owned businesses.

**Expected Outcomes:** The project will provide loans to small businesses that would not otherwise be able to access affordable capital. Marked disparities in business ownership exist in Alaska along gender and racial lines, so there is a strong need for CILC's program that prioritizes business owners of color, low income business owners, and women business owners. CILC's lending program builds a more diverse and inclusive small business landscape. Funding small businesses and startups also creates jobs. In 2020, small businesses employed 52.4% of all Alaskan employees, which is higher than the national percentage of 47.1%. Of the 18 loans closed in the MOA in our program thus far, 61% have allowed businesses to either add or retain employees. From June 2022 to December 2024, we anticipate closing at least 50 loans totaling about \$1,762,160. Assuming the same rate of business retention and creation we've seen thus far, we estimate these loans will create/retain about 46 jobs.

**Project Detail:** Many pandemic relief programs for small businesses provided short term support. Anchorage's small businesses also need access to affordable, longer-term capital and technical assistance to stabilize and grow. CILC's program provides this support through the following loan product: Amount: \$500-\$250,000; Term: 1-10 years with flexibility to set terms that result in affordable payments; Interest Rate: CILC uses its Interest Rate Matrix (prime rate with a base spread and adjustment for risk) to set rates. CILC may deviate from the matrix when required by an applicable funding source. The weighted average interest rate thus far is 4.5%; CILC's lending program launched in Jan 2020. When the pandemic hit, CILC worked with the MOA to administer \$21.02 million in small business grants. To effectively administer the grant program CILC hired two new Business Lending Associates (BLAs) and a Business Lending Manager. Our expanded team has refocused on lending and program infrastructure improvements to prepare to meet the increased post pandemic-related need. The requested amount would cover the salaries and benefits for the two BLAs through 2024. The BLAs, who were initially hired during the grant program, are now instrumental in the growth of the lending program. At this time, the interest spread we earn on loans is not sufficient to cover staffing costs. The ARPA funds would support CILC as we grow our portfolio to a point of increased program income and sustainability.

**Project Timeline:** The project is currently underway. In January 2022, following about 18 months of administering COVID relief grants in partnership with the MOA, CILC's small business department refocused on providing longer-term, affordable loan capital. In the first half of 2022, we have improved our program infrastructure to prepare for a higher volume of loans. This infrastructure phase has included updating our lending policy to allow for a more efficient approval process and procuring servicing software so we can more efficiently service our growing portfolio. Concurrently, we have been accepting loan applications via referrals from other financial institutions and through the Set Up Shop program. In the

second half of 2022, we will focus on marketing and outreach to increase our production and continue to grow our lending volume **through 2023 and 2024.**

**Project Partners:** CILC has partnered with Anchorage Community Land Trust (ACLT) to support their Set Up Shop program with lending capacity. Set Up Shop is a flagship program of ACLT that drives economic development through business training, technical assistance, and lending for neighborhood entrepreneurs in low-income areas of Anchorage. ACLT brings an expertise in high-touch technical assistance, training, and community development that is deeply rooted at the neighborhood level. CILC brings expertise in lending and greater access to capital as a Native CDFI. CILC has also partnered with Cook Inlet Tribal Council (CITC) and their Super Fab Lab, which is a fabrication resource center that combines cutting edge technology and fabrication tools with traditional Alaska Native cultural values and strengths. CILC and ACLT have partnered with CITC to develop a program focused on Indigenous entrepreneurs, which will include training and TA from ACLT, lending from CILC, and programming in the Super Fab Lab

**Number Helped:** During the grant period, we anticipate closing at least 50 loans totalling about \$1.7M. These investments will impact the business owners and their employees. Based on average Alaskan small business employment, we estimate that these loans will support businesses employing nearly 100 people. Additionally, CILC small business loans often empower businesses to create new jobs or retain jobs that would otherwise be lost. Assuming the same rate of business retention and creation we've seen in the program thus far, we estimate these loans will directly create/retain about 46 jobs.

**Recent Example of Success for Organization:** CILC recently funded a \$75K loan for Alaska Hay & Feed Supply (AHFS), an Alaska Native owned livestock supply business. Dalton Baines and his family have always taken pride in the care they give their livestock and prioritize purchasing nutritious feed. That proved challenging in AK, where feed quality is inconsistent. In 2012, the Baines began importing hay from suppliers in Washington and have since added other livestock products. AHFS recently began working with industry experts to create a feed line formulated for animals living in AK's climate. The working capital loan was used to buy inventory and support the business's growth trajectory. Due to the risk aversion traditional financial institutions are displaying in the post-pandemic environment, AHFS would have struggled to access affordable small business capital from a bank despite Dalton's tenacity and industry expertise. CILC invests in businesses like AHFS-those that positively impact Anchorage's economy and community.

**Time in Operation:** Cook Inlet Lending Center (CILC), a Native Community Development Financial Institution, was founded in 2001 as a social enterprise of Cook Inlet Housing Authority (CIHA) to address the need for affordable home financing and development services in the Cook Inlet Region. Historically, CILC focused on increasing access to homeownership for Alaska Native and low to moderate-income homebuyers. In January 2020, CILC launched its small business lending program to have a more comprehensive community development impact. Then, when the pandemic hit Anchorage, CILC partnered with the MOA to administer over \$27 million in relief grants to small businesses, nonprofits, and working artists. Now, CILC has refocused our small business team on growing our small business lending program and providing longer-term, affordable capital that small businesses need to thrive.

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## **Cook Inlet Lending Center Small Business Lending: Program Overview and Proposed Use of ARPA Funds**

### Mission:

In 2021, CILC underwent a comprehensive business planning process during which we refined our mission statement so that it reflects both our affordable homeownership and small business programs. It reads: “Cook Inlet Lending Center invests in traditionally underserved people and communities, offering equitable access to affordable financial products and services that facilitate homeownership, strengthen local businesses, and build resilient neighborhoods. As a Native CDFI, CILC vigorously pursues opportunities to financially empower Alaska Native families, businesses, and communities.”

### Small Business Lending Philosophy and Objectives:

CILC’s business lending program works to achieve the organization’s mission by providing access to affordable small business loans to entrepreneurs and business owners from underserved backgrounds and provides development services (internally and through partnerships) needed to build healthy, sustainable businesses. As a mission-based, community development lender, CILC has a higher tolerance for risk than a traditional lender, while promoting sustainability and controlling for risk by building relationships with borrowers, providing development services, and soundly evaluating the credit risk of each request.

The objectives of the small business lending program are:

- A. Right-Sized Loans and Development Services that prepare borrowers for success: CILC’s priority is to provide loans with terms that meet the specific needs and constraints of each borrower. Equally important are educational and development services to businesses owners and entrepreneurs in our target communities to enhance clients’ credit and financial management so they have the tools and knowledge to grow their businesses.
- B. Quality Portfolio Management: CILC balances risk by lending to borrowers of high character, maintaining adequate loan fund capitalization, and maintaining CILC’s financial capacity to ensure repayment to funders within normal terms. CILC proactively and consistently monitors the portfolio to ensure proper loan loss reserve and mitigate delinquencies early by maintaining clear communication and strong relationships with borrowers.
- C. Prudent Growth: CILC’s objective is consistent growth and sustainable community development. CILC should increase its volume of quality loans and assets that respond to the needs of its communities while keeping growth within the capacity capabilities of management, staff, and systems. Strategic growth avoids unacceptable concentrations of risk while balancing our community impact.



Loan Deployment Overview:

Since the small business lending program launched in January 2020, CILC has deployed 18 loans within the Municipality of Anchorage with the following totals and characteristics:

<b>Program Totals for Loans Closed within the MOA</b>	
Total Number of Loans	18
Total Funds Disbursed	\$611,394
Total pay-offs	2
Average Term Length	65 months
Average Loan Amount	\$33,966.36
Weighted Average Interest Rate	4.50%

Loan Fund Capitalization:

Overall, the Business Lending Program has raised a total of \$4,250,000 in business lending capital, 54.7% of which is non-recourse funds. Since the program launched, we have deployed 18.9% of our funds allocated for business lending. The weighted average of the interest rate for our recourse funds is 1.62%.

<b>Recourse Funds</b>				
Source	Amount	Amount Deployed	Rate	Term length (months)
Oweesta Corporation	\$1,000,000	\$284,602	2.00%	120
Tamalpais Trust	\$200,000	\$46,935	2.00%	60
Rasmuson Foundation	\$500,000	\$25,000	1.00%	120
49th State Angel Fund	\$225,000	\$45,557	1.25%	72 (following drawdown)
<b>TOTAL</b>	<b>\$1,925,000</b>	<b>\$402,094</b>	<b>1.62% (weighted avg)</b>	<b>105 (average)</b>

<b>Non-Recourse Funds</b>			
Source	Amount	Amount Deployed	Notes
Fueling Native Economic Development Fund: Oweesta Corporation	\$300,000	\$44,160	For lending primarily to Alaska Native/American Indian/Native Hawaiian owned businesses
Rasmuson Tier 2	\$200,000	\$20,000	



CDFI Fund Core	\$425,000	\$95,000	For use in target market (Cook Inlet Region, including Mat-Su, Kenai, and Anchorage boroughs)
Wells Fargo Open for Business Fund	\$350,000	\$39,550	For lending at 3%
CDFI Fund RRP	\$1,050,000	\$204,750	Funds may also be used for residential lending
<b>Total</b>	<b>\$2,325,000</b>	<b>\$403,460</b>	

In addition to lending capital, CILC has also raised a total of \$930,000 in a cash reserve. CILC maintains a cash reserve to ensure ability to repay program investors in the event of poor portfolio performance. CILC’s business lending policy requires CILC maintain a cash reserve equal to 20% of all recourse lending capital. This figure is currently much higher, which will allow us to pursue additional recourse capital without needing to raise additional cash reserves.

<b>Cash Reserve LLR</b>	
<b>Source</b>	<b>Amount</b>
Rasmuson Foundation	\$280,000
Wells Fargo Open for Business Fund	\$650,000
<b>Total</b>	<b>\$930,000</b>

Proposed Use of MOA ARPA Funds

CILC proposes using ARPA funds towards staff capacity for the small business lending program. To effectively administer the Small Business Relief Grant Program in partnership with the MOA, CILC hired a Business Lending Manager and two new Business Lending Associates (BLAs). ARPA funds would support CILC in retaining this capacity growth and leveraging these positions to continue to grow the small business lending program and meet pandemic-related needs. The proposed \$500,000 grant would be expended over 2.5 years for two Business Lending Associate positions:

<b>Year</b>	<b>Positions Funded</b>	<b>Total Salaries</b>	<b>Total Benefits</b>
2022 (July-December)	Business Lending Associate 1 Business Lending Associate 2	\$70,000	\$30,000
2023	Business Lending Associate 1 Business Lending Associate 2	\$140,000	\$60,000
2024	Business Lending Associate 1 Business Lending Associate 2	\$140,000	\$60,000

<b>ARPA Funding Proposal from:</b> Covenant House Alaska		
<b>For:</b> Covenant House Alaska Vocational Training + Stable Housing		<b>Amount Requested:</b> \$3,000,000
<b>Total Budget:</b> \$7,600,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$2,400,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> "Covey Academy" is Covenant House Alaska's (CHA) new Vocational Training + Workforce Housing project that will open in downtown Anchorage in July 2022. The Academy will bring together an array of partners together in one 20,000 sq. ft. space to offer vocational training and job placement for disadvantaged populations, including homeless youth. "Covey Lofts" are 22 new units of stable housing for homeless youth who can access Covey Academy. These innovative projects will bring together the best partners to strengthen our workforce and spur economic development in Anchorage</p>		
<p><b>Meets Guiding Principles:</b> Covey Academy &amp; Covey Lofts will serve youth ages 18 to 24 who are at-risk or experiencing homelessness. Approximately 60% of the youth CHA serves are Alaska Native, and 50% have been involved with child welfare or juvenile justice. These vulnerable youth are disconnected from the job market and behind in education due to the barriers they encounter, including lack of job skills. Serve young people from all across the municipality, these projects will address these historic inequalities, which have been exacerbated by COVID-19, rising housing costs, and inflation. There are currently no local job training centers that offer on-site housing with comprehensive support services. The Academy will leverage significant investments from tribal organizations who have invested in the Academy capital project so that together we "can get young Alaskans back to work." We are targeting training programs that are heavily informed by local data, plus input from our young people, staff, and partners. <b>(Need, equity, alignment, informed)</b></p>		
<p><b>Expected Outcomes:</b> Covey Academy will address a gap identified by the Anchorage Economic Development Commission: "COVID-19 has brought the shrinking labor supply into sharp focus. Employers across all sectors are struggling to fill their labor needs. The labor shortage could constrain the pace of employment... building a steady population and stable workforce will be key to growing the economy." Covey Academy will train several hundred young people per year in order to prepare them to enter the labor force. The Academy &amp; Lofts will safely house youth as they work towards stability. Over this grant period, we will engage the best partners to ensure that young people receive effective interventions to meet the following annual expected deliverables: -1,000 youth annually will be connected to at least one service, including workforce training education, housing, employment, health care, or recovery services. -400 youth will access workforce training -100 youth will receive housing with supports</p>		
<p><b>Project Detail:</b> Covey Academy will provide workforce services in a renovated 2-story building at 707 A Street. It has technology for in-person/remote training, high-tech simulators, a commercial Teaching Kitchen, and ample space for service partners. The second floor has 19 studio apartments for Academy students. The newly constructed Covey Lofts, adjacent to CHA, will house an additional 22 homeless youth working towards stability. CHA and our partners will provide the following services: • Vocational Training: certified and credentialed training for in-demand fields including construction, culinary arts, hospitality, IT, and health care. • Apprenticeships &amp; paid work experiences • Education Services: H.S. completion, secondary ed prep. • Career Exploration • Employment Placement utilizing our employer partnerships • Life skills training • Recovery Services for mental health/substance abuse issues • Housing Navigation: post-program housing placement for Academy/Loft participants. We have engaged with Alaska Works Partnership, Nine Star, CITC, AVTEC, Volunteers of America, and the Dept. of Labor, who have agreed to provide services or support. All participants of Covey Lofts &amp; Covey Academy will have access to CHA's continuum of services at CHA's Youth Engagement Center-right next door. This includes Southcentral Foundation's Wellness Center, a cafeteria, gymnasium, and case management. With an integrated approach, we can prevent homelessness before it begins.</p>		
<b>Contact Name:</b> Alison Kear	<b>Phone:</b> N/A	<b>Email:</b> akear@covenanthouseak.org



**Covenant  
House**  
Alaska

**COVEY ACADEMY  
COVEY LOFTS**



*Covey Academy exterior rendering. 707 A. Street*

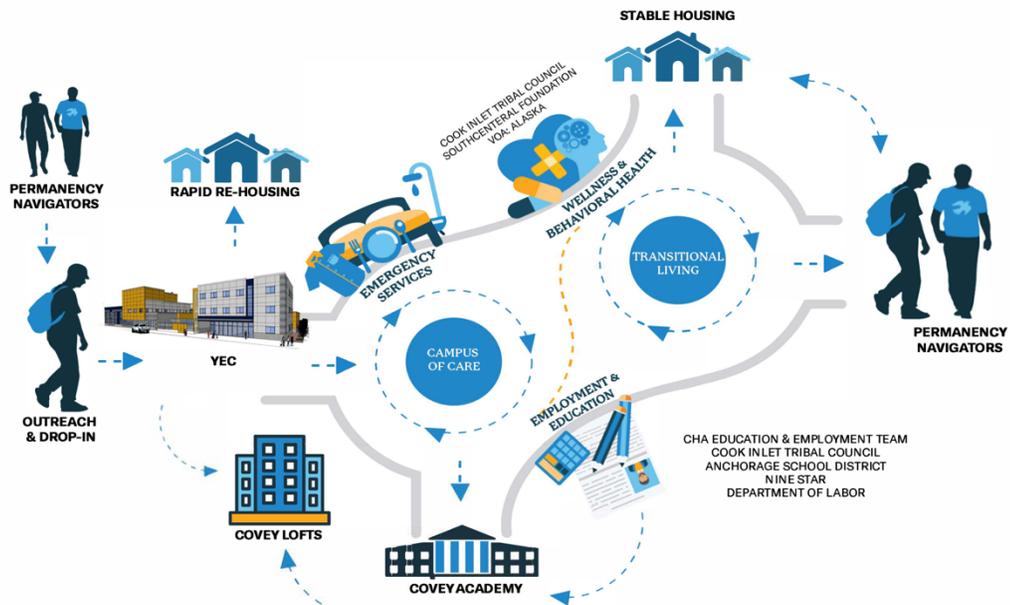


*Covey Lofts exterior rendering, adjacent to Covenant House Youth Engagement Center (left).*

# Covenant House Alaska: Program location & flow of service overview



## VISION: RARE, BRIEF, NON-REOCCURRING COMMUNITY SOLUTION



**707 A. STREET RENOVATION**  
**YOUTH ROOM**



*Note: Covey Lofts are similar Room layout*

<b>ARPA Funding Proposal from:</b> Denali Family Services		
<b>For:</b> Enhanced Behavioral Health Care/Seriously Emotionally Disturbed Youth		
		<b>Amount Requested:</b> \$115,000
<b>Total Budget:</b> \$115,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$90,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Denali Family Services (DFS) requests ARPA funding to contract with a professional local recruiter for a period of one year to address the behavioral health workforce shortage by identifying qualified candidates for critical, high-turnover job categories, as well as prospective therapeutic foster parents. DFS is a nonprofit outpatient psychiatric treatment provider delivering wraparound services to Severely Emotionally Disturbed (SED) children and youth in the outpatient setting. The agency serves 180-250 clients and their family members annually. Project start date 9/1/22 ending 8/31/23.		
<b>Meets Guiding Principles:</b> This project is a long-term investment that addresses Economic Development and Quality of Life in Anchorage. A 1-year recruitment contract responds to a serious workforce issue, the shortage of qualified candidates, that is tied to the pandemic. This project would enable DFS to achieve full staffing by the end of the grant period, while educating Human Resources staff in the advanced techniques/best practices that attract highly qualified candidates. At the end of the contract, DFS Human Resources staff would possess the skills necessary to establish an effective in-house recruiting team. The SED population is profoundly affected by Covid-related isolation and presents unique challenges in academic and social settings. Treatment staff and care providers must be highly qualified and motivated. The project would reduce inequality in the behavioral health continuum of care by improving direct services for SED youth. <b>(Need, feasible, equity)</b>		
<b>Expected Outcomes:</b> All DFS clients (180-250 children/youth annually) and their families would be served by fully staffing the agency and creating the capacity to serve every child referred for services. Increasing DFS's capacity would benefit the Municipality of Anchorage by enabling the agency to meet the behavioral health needs of youth and their families, especially those whose mental health issues impacted by pandemic-related isolation, while keeping them at home in their Alaskan schools and communities rather than being placed in out-of-state residential treatment.		
<b>Project Detail:</b> The project would include a contract for \$90,000 to cover professional fees at the rate of \$7,500 per month to continuously recruit for 5 job categories: (1) Case Managers, (2) Behavioral Health Associates, (3) Clinicians, (4) Peer Support Specialists, and (5) Therapeutic Foster Parents. Also included in the project budget is \$25,000 for 10 hiring bonuses @ \$2,500 each. Behavioral Health Associates work with SED clients in the classroom, and Case Managers are critical to ensuring that therapists and other providers achieve the goals of each client's treatment plan. Recruiting new therapeutic foster parents would increase DFS's capacity to provide therapeutic interventions to SED children/youth. The combination of intensive outpatient services and therapeutic foster care supports clients in need of a high level of structure/support and often spares them the experience of residential treatment or psychiatric hospitalization. DFS receives more referrals than it can accept at current staffing levels, and the alternative for SED children/youth is residential care or standard foster homes that cannot meet their therapeutic needs. Adequate staffing ensures the delivery of appropriate services, which include individual, group, and family therapy; case management; school- and community-based services; and medication management. During the contract, the HR Director will learn recruitment techniques and establish an in-house recruiting department at project conclusion.		
<b>Project Timeline:</b> The contract with the recruiter would commence on <b>9/1/22 and conclude on 8/31/23</b> . The agreement includes employee and foster parent recruitment, as well as training for HR staff to facilitate establishing a DFS recruiting component by the end of the contract.		
<b>Project Partners:</b> DFS is most closely involved with the Office of Children's Services (OCS) in accepting referrals and supervising therapeutic foster homes, although this project is focused primarily on the agency's internal need for full staffing. However, as a member of the Anchorage continuum of behavioral health care, DFS is a signatory of the CAP/MOA which represents a partnership with agencies such as Alaska Youth & Family Network, API, Alaska Behavioral Health, Mental Health Consumer Web, Hope Resources, Providence, and North Star.		

**Number Helped:** DFS anticipates that the project will serve approximately 250 Seriously Emotionally Disturbed (SED) children/youth by the end of the grant period. In the past 2 years, the agency's census fell from an average 250 SED kids annually (along with their family members) to approximately 180 direct clients today. Fully staffing DFS and recruiting therapeutic foster parents is absolutely critical to returning to pre-pandemic capacity and enabling DFS to respond to current demand. If the amount of \$90,000 cannot be funded, DFS could contract at a lower level of recruitment for \$78,000.

**Recent Example of Success for Organization:** In the early part of the pandemic, the State of Alaska DHSS requested that DFS accept funding to operate a quarantine facility for children and youth with mental health issues who were returning from residential and other types of treatment in the Lower 48. DHSS funded the program over 2 years of operations. Due to the small number of children/youth utilizing the facility, DFS was able to combine the quarantine function with emergency respite and crisis intervention services for SED children/youth. The program was a success for DFS and was praised by DHSS.

**Time in Operation:** Mission: Supporting Children and Families Through Individualized and Community- Based Services

Denali Family Services (DFS) is a 501(c)3 originally incorporated in May 1995 as, Alternatives Child & Family Guidance Clinic, an outpatient psychological and psychiatric treatment provider with a child protection visitation program. By 1996, the agency was providing wrap-around services for the Severely Emotionally Disturbed (SED) children and youth. DFS serves this population, which exhibits the most acute types of mental illness, outside the residential psychiatric setting. In 1997, DFS became a child placement agency with responsibility for recruiting, licensing, training, and supervising foster parents and placing children in homes. In 2011, the agency was legally renamed, Denali Family Services.

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**Email:** linda@sorianogrants.com

**Itemized Project Budget**

Legal name of organization: Denali Family Services

Date: June 8, 2022

Project title: Enhanced Behavioral Health

Request total: \$90,000

COSTS (Expenses)				SOURCES OF FUNDING (Revenue)			
Item List each project component	UNIT COST	# UNITS	Item cost (quote or estimate)		Other funding	Other sources of funding - Name and list each source of revenue for each item.	Indicate whether revenue is pending, committed, or secured; whether cash or in-kind.
90000	7500 mo.	12		\$90,000	\$0		
<b>TOTALS</b>				\$90,000			

<b><u>ARPA Funding Proposal from:</u></b> Diamond VIP Services		
<b><u>For:</u></b> Art Therapy Course & Curriculum		<b><u>Amount Requested:</u></b> \$1,000,000
<b><u>Total Budget:</u></b> \$1,208,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$900,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Studies have shown that Art Therapy builds mental flexibility. This type of course therapy is for rehab patients, those affected with houselessness, children that need an after-school program, and or those with mental disorders. The courses will be karaoke, paper/crafting/building art, creative writing, vision boarding, and creating content these 5 courses will time for creative endeavors and milestones to celebrate them and provide a platform to sell their art. Project timelines, budgets, and deliverables may need to be adjusted accordingly or as needed in order to facilitate.		
<b><u>Meets Guiding Principles:</u></b> This would provide the community with a way that protects and provides a safe place for the young and afflicted, while also creating something new and fresh for the tourists, who purchase art. By lifting the veil on those unseen creatives we give them a chance to display their work sell their work and be productive on a level playing field. There is power in creating an artistic revenue stream for people who feel powerless. There are also milestones that include two annual fundraising events, quarterly sobriety celebrations, monthly First Friday events, and an end-of-year gala to celebrate the people who made it happen. The principles for this project are to enhance the attraction of our city and to be the model of what art therapy can really do for the community as a whole. Social media streaming media services have taken over and there is something positive to gain financially, if we share the talent of our city with the world, we all win.		
<b><u>Expected Outcomes:</u></b> Outcomes will include a positive impact on the lives of many people suffering from mental/drug afflictions, and houselessness, not to mention for parents in need of safe after-school programs. There is no limit to how this could actually benefit our community. The community will be able to see them as artists and celebrate them, and not only showcases their art but also helps them generate 100% of the revenues generated from their artwork. By using social media local tv networks and streaming media channels to promote and advertise this art therapy course. Our community can do well by instilling and creating a confidence in them that they have lost. If we give a voice to the voiceless, by creatively impacting our city to continue raising more artistic cultural awareness, with art therapy as a tool to promote inclusion, we would be helping the oppressed and or unexpressed, express themselves, foster creativity that will uplift the community		
<b><u>Project Detail:</u></b> Karaoke events- that allow people to express themselves by performing or singing songs Vision Board Party- this activity to help focus and zero in on their thoughts, dreams, and mindset. Paper/Crafting/Building ART -This particular course focuses on crafting. Because the use of the hands is also a form of art therapy. Creative Writing focuses on journaling and creative writing. This would be an opportunity for clients to learn how to self publish Content Creation- this gives creatives the opportunity to perform, display, and be interviewed and share with viewers and on social media how to purchase their art. Those clients that are consistently doing the work, participating, and completing the curriculum in this Art Therapy course, will be positively reinforced and encouraged. This show will be produced by a professional, supporting staff, and also those clients who have a desire to learn about video production will be given a chance to help in most aspects of the production needs of this show as well. The milestones would encourage the community to come together and celebrate clients with a karaoke concert and fundraiser, slam and spoken word fundraiser, quarterly celebrations for the clients celebrating sobriety and personal milestones, First Friday events, and a year-end ball for muni/state and local supporters. this ball would give clients a chance to shake hands with those who made it all possible, and dignitaries to see the good work they created for our community.		
<b><u>Contact Name:</u></b> Bayinna Ballard	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> diamond.iambkui@gmail.com

<b>ARPA Funding Proposal from:</b> Downtown Soup Kitchen dba Downtown Hope Center		
<b>For:</b> Downtown Hope Center - Suite Hope Investment		<b>Amount Requested:</b> \$600,000
<b>Total Budget:</b> \$1,800,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Downtown Hope Center (DHC) requests ARPA funds to support the purchase and building updates for the nearby apartment complex at 235 E. 2nd Court, formerly Uptown Suites. This facility serves as workforce housing for the Feed Me Hope (FMH) workforce development students, who are provided apartments free of charge while they are enrolled in school and during the first two months of employment. Rent then transitions to \$400 each for a shared apartment for up to one year. The building, built in the 1970s, needs updates for functionality, including wiring for technology, plumbing, and electrical.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need.</b> DHC's project serves those facing the unique challenge of finding affordable housing during their workforce development program and initial job placement. <b>Alignment.</b> DHC's project aligns with other municipal priorities and leverages multiple funding sources to update the facility. Acquiring and updating the facility for workforce housing serves dual purposes. <b>Feasibility.</b> DHC paid the down payment of \$500,000 in early 2022. ARPA funding will pay down the principle - purchase price \$1.7million. <b>Informed.</b> Workforce housing can lead to positive outcomes for participants <a href="https://www.huduser.gov/portal/periodicals/em/summer-fall-18/highlight3.html">https://www.huduser.gov/portal/periodicals/em/summer-fall-18/highlight3.html</a>. Suite Hope can improve student retention and graduate employment through housing. <b>Equity.</b> Workforce development students represent a disproportionate number of Anchorage citizens who are black, indigenous, and people of color (BIPOC). Pairing housing with workforce development will work to level the racial disparity.</p>		
<p><b>Expected Outcomes:</b> Over the years, we have seen first-hand the importance and benefits of a safe and healthy living environment for the students enrolled in Feed Me Hope (FMH). We know that one of the biggest reasons for student drop out is the lack of a safe place to go at the end of the day. Suite Hope can change that for current and future students. The Suite Hope housing facility contains 18 one-bedroom units, and many of these will be shared apartments. Apartments will be provided for free while students complete FMH and during the first two months of their new jobs. For one year following that period, the rent will be \$800 per month for the full apartment, \$400 if shared. The expected outcome will amount to 18-30 individuals housed per year. The community benefit is modeling the system that links housing and workforce development in a coordinated program, which will become a new and essential model in Anchorage.</p>		
<p><b>Project Detail:</b> The plan for Suite Hope includes more than simply housing Feed Me Hope (FMH) workforce development students. The monitored facility will afford our students a safe and healthy environment, for about two years. Residents will participate in counseling and maintain their sobriety. Apartments in the Suite Hope program will be provided on several levels. As noted above, some apartments will be offered free of charge and residents will be highly supported similar to a homeless shelter. As well, some apartments will be treated as transitional program housing (residents also supported), and some apartments will work like subsidized housing, with a small amount of rent to be paid. Suite Hope will offer priority housing to students enrolled in DHC's FMH job training programs. If we are chosen for this grant we will immediately pay against the mortgage and continue to fund raise for the balance. Toward this end, \$500,000 will enable us to offer more units free of charge and according to the plan described above. No funds will go to administrative costs or indirect costs for DHC. DHC is also requesting \$100,000 for to bring the facility update with wiring for technology, plumbing and electrical work. The building needs significant upgrades as opposed to the single maintenance calls occurring at this time.</p>		
<b>Contact Name:</b> Sherrie Laurie	<b>Phone:</b> N/A	<b>Email:</b> slaurie@downtownhopecenter.org

<b>ARPA Funding Proposal from:</b> Dream Big Academy, Inc. / Airport Heights PTA		
<b>For:</b> Airport Heights Unite: Restoring Family and Neighborhood Engagement in Education <b>Amount Requested:</b> \$55,000		
<b>Total Budget:</b> \$55,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$5,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Educational	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> This project supports children and families, and addresses learning loss, in the community surrounding Airport Heights Elementary, a Title I school. It expands established programs that encourage engagement among students, educators, families, and neighbors. By offering many channels for engagement-Cultures and Arts; Extra-Curricular Activities; Community Gatherings; Place-Based Learning-the project restores social and cultural relationships severely disrupted by the pandemic. Strengthening connections among all actors in education multiplies the efficacy of strictly academic interventions.		
<b>Meets Guiding Principles:</b> <b>Need:</b> SLFRF rules "recognize Title I eligible schools as disproportionately impacted." Airport Heights students are 82% economically disadvantaged. <b>Geography:</b> Project includes a HUD Qualified Census Tract, and can be a model to all Anchorage elementary schools. <b>Alignment:</b> Project funds management and operational expenses (scheduling, communication, supervision, logistics) that are barriers to executing plans or using existing facilities. <b>Feasibility:</b> By expanding existing programs, the project is "shovel-ready." Resources applied for here are sufficient fund the project. <b>Informed:</b> Importance of family engagement in education is supported by data from the Center for Education Policy Research at Harvard University, and by public input from by the Airport Heights Elementary Citizen Engagement Survey. <b>Equity:</b> School population (2020-21): Asian: 26%. Two or more races: 20%. Hispanic: 17%. Alaska Native: 13%. Native Hawaiian/Pacific Islander: 13%. White: 9%. Black: 2%.		
<b>Expected Outcomes:</b> The project will directly serve 300 students at Airport Heights Elementary and their families. It will improve the teaching conditions of 50 educators. It will offer opportunities for renewed community engagement to 10,000 residents.Expected outcomes include: greater visibility in school for diverse cultures; expanded access to arts programming; increased offerings and participation in after-school and extra-curricular activities; more frequency and variety of community gatherings; and more learning from the places and people of the neighborhood.Cumulatively, these opportunities help students, families, and educators rebuild the network of relationships, connections, and support that were damaged by the pandemic. Families will be more involved with their children's education. Students will have healthier and less-disruptive interpersonal relationships. The preconditions vital for addressing learning loss will be improved. Child and family well-being will be advanced.		
<b>Project Detail:</b> The project expands four existing, mutually-reinforcing programs. Funds awarded will meet expenses including management, wages, supplies, communication, transportation, and facilities. 1) Cultures & Arts: \$15,000 -- Develop culturally-responsive lessons and facilitate family presence in classrooms. -- Host a Neighborhood Artists in Residence program. -- Based on Airport Heights' Passport program; partnerships with CITC; and Alaska State Council on the Arts Artists in Schools grant program. 2) After-School & Extra-Curricular Activities: \$10,000 -- Support more clubs and activities that cultivate values like teamwork, empathy, and service. -- Bring community members into school as leaders, coaches, and mentors. -- Based on Airport Heights' activities program and partnerships such as Girls on the Run. 3) Community Gatherings: \$5,000 -- Host frequent, free social events outside conventional school/family interactions. -- Make gatherings accessible to families with differing schedules. -- Use participation strategies informed by traumatic school experiences. -- Based on Airport Heights' Dream Big Saturdays, Parent Cafes, & Friday Night Lights. 4) Place-Based Learning: \$25,000 -- Develop curricula that meet ASD standards while grounding student experience in the environment, people, and history of Airport Heights. -- Give students, families, and community members agency in program design. -- Based on Airport Heights' Explorations and agriculture programs		
<b>Contact Name:</b> Dean Potter	<b>Phone:</b> N/A	<b>Email:</b> deanbpotter@gmail.com

## **Airport Heights Unite: Restoring Family and Neighborhood Engagement in Education**

[This document is an elaboration of the applicant's online ARPA application responses.]

**Organization:** Dream Big Academy, Inc. is a 501(c)(3) non-profit corporation with the exclusive purpose of supporting education at Airport Heights Elementary School (EIN 85-0543917). The project will be governed by an ad-hoc committee consisting of the officers of Dream Big Academy, Inc. and representatives of the Airport Heights Parent-Teacher Association.

**Amount Requested:** \$55,000

**Total Project Budget:** \$55,000

**Minimum Funding Needed:** Project consists of four programs with budgets of \$5,000, \$10,000, \$15,000, and \$25,000 (see project details, below). While the project will be most effective with all four programs working synergistically, they function individually and could be funded in any combination.

**Project Short Description:** This project supports children and families, and addresses learning loss, in the community surrounding Airport Heights Elementary, a Title I school. It expands established programs that encourage engagement among students, educators, families, and neighbors. By offering many channels for engagement—Cultures and Arts; Extra-Curricular Activities; Community Gatherings; Place-Based Learning—the project restores social and cultural relationships severely disrupted by the pandemic. Strengthening connections among all actors in education multiplies the efficacy of strictly academic interventions.

### **How does your project meet the Assembly's Guiding Principles for ARPA funds?**

**Need:** U.S. Treasury SLFRF rules "recognize Title I eligible schools as disproportionately impacted." Airport Heights students are 82% economically disadvantaged. Further, potential for neighborhood-based fundraising to fund this project independently has been impacted by the economic volatility of the pandemic.

**Geography:** Project includes a HUD Qualified Census Tract, and can be a model to all Anchorage elementary schools. Note: Airport Heights Elementary zone goes beyond the neighborhood so named and includes Penland Park mobile home park and Eastridge condos.

**Alignment:** Project funds management and operational expenses (scheduling, communication, supervision, logistics) that are barriers to executing plans or using existing facilities. If funded, the project's ability to attract future support from other grant-making organizations will be enhanced.

**Feasibility:** By expanding existing, successful programs, the project is "shovel-ready." Resources applied for here are sufficient fund the project.

Informed: Importance of family engagement in education is supported by data from the Center for Education Policy Research at Harvard University (e.g. Karen L. Mapp, Ed.D: "A New Wave Of Evidence: The Impact of School, Family and Community Connections on Student Achievement"). The programs in this application are informed by public input from by the Airport Heights Elementary Citizen Engagement Survey (2021-ongoing, on file at the school).

Equity: School population (2020-21): Asian: 26%. Two or more races: 20%. Hispanic: 17%. Alaska Native: 13%. Native Hawaiian/Pacific Islander: 13%. White: 9%. Black: 2%. Airport Heights Elementary serves refugee and migrant families, English-language learners, and families experiencing homelessness. Airport Heights is one of seven elementary schools offering the Life Skills program for students experiencing developmental differences. Additionally, the project will bring opportunities to a neighborhood school more commonly seen in less diverse and more affluent charter, optional, and private schools.

**What are your expected outcomes i.e. how many people will be impacted and how will the community be better off as a result of this project?**

The project will directly serve 300 students at Airport Heights Elementary and their families. It will improve the teaching conditions of 50 educators. It will offer opportunities for renewed community engagement to 10,000 residents.

Expected outcomes include: greater visibility in school for diverse cultures; expanded access to arts programming; increased offerings and participation in after-school and extra-curricular activities; more frequency and variety of community gatherings; and more learning from the places and people of the neighborhood.

Cumulatively, these opportunities help students, families, and educators rebuild the network of relationships, connections, and support damaged by the pandemic. Families will be more involved with their children's education. Students will have healthier and less-disruptive interpersonal relationships. The preconditions vital for addressing learning loss will be improved. Child and family well-being will be advanced.

**Project detail:**

The project focuses on expanding four existing, mutually-reinforcing programs. Funds awarded will meet expenses including management, wages, supplies, communication, transportation, and facilities.

**1) Cultures and Arts: \$15,000**

- Develop culturally-responsive lessons and facilitate family presence in classrooms.
- Host a Neighborhood Artists in Residence program.
- Based on Airport Heights' Passport program; partnerships with CITC; and Alaska State Council on the Arts Artists in Schools grant program.

## 2) After-School and Extra-Curricular Activities: \$10,000

- Support more clubs and activities that cultivate values like teamwork, empathy, and service.
- Bring community members into school as leaders, coaches, and mentors.
- Based on Airport Heights' activities program and partnerships with organizations like Girls on the Run, Scotty Gomez Foundation, and Alaska Master Gardeners.

## 3) Community Gatherings: \$5,000

- Host frequent, free social events outside conventional school/family interactions.
- Make gatherings accessible to families with differing schedules.
- Use participation strategies informed by traumatic school experiences.
- Based on Airport Heights' Dream Big Saturdays, Parent Cafes, and Friday Night Lights.

## 4) Place-Based Learning: \$25,000

- Develop curricula that meet ASD standards while grounding student experience in the environment, people, and history of Airport Heights.
- Give students, families, and community members agency in curriculum design.
- Based on Airport Heights' STEM-based Explorations classes and agriculture program.

### **Project's compliance with Assembly Vision for Allocating ARPA Funds**

"Make all parts of our city vibrant and welcoming": The project's method is to welcome children, families, educators, and neighbors into engagement with the school. Its goal is to support thriving children and to rebuild the preconditions of academic achievement.

"Long-term investments": The project's investment is in human-, social-, and cultural capital. The investment, like that of other education programs, will be returned both in the short-term (immediate student experience) and in the long-range establishment school and family culture.

"Transparent and equitable": The project will be governed by the families of Airport Heights Elementary School, through the Parent-Teacher Association; and by Dream Big Academy, Inc., a 501(c)(3) which reports its finances publicly through the IRS. Please see Equity section above.

### **Project's compliance with the Assembly's 2022 Goals and Priorities**

By supporting community engagement practices at a neighborhood school high in social, economic, racial, and ethnic diversity, the Assembly will be advancing its Quality of Life Priorities: "Support schools in addressing learning loss from pandemic & close the opportunity gap; promote and continue to invest in successes made possible by federal recovery funds; continue to advance equity initiatives."

Contact info: Dean Potter; deanbpotter@gmail.com; 907-242-5768

<b>ARPA Funding Proposal from:</b> Eagle River Elks Lodge #2682		
<b>For:</b> "APFCM" support to those who support our communities		<b>Amount Requested:</b> \$49,995
<b>Total Budget:</b> \$49,995	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$49,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> The purchase of a new hybrid mini SUV. Outfitting the vehicle with a radio, lights and decals. After the purchase and details the remainder of the grant money would be used to purchase American flags and bags for the purpose of honoring first responders, military and veterans at the time of their death.		
<b>Meets Guiding Principles:</b> The Alaska Police and Fire Chaplains' Ministries offer support to police officers, fire personnel, emergency services staff, their families, and the communities they serve. Chaplains respond to any size or level of a crisis whether in private homes, schools, hospitals, hotels airports, accident scenes; wherever they are needed. This allows police, fire, and rescue personnel to work more efficiently and effectively to better serve Alaskans. The support that APFCM provides to our communities, families and children in a crisis is invaluable. They responded to over 400 calls last year alone, more than once a day, and a large portion of those were veterans and first responders whose families were comforted and their loved one honored with the draping of an American flag at the time of their passing.		
<b>Expected Outcomes:</b> Chaplains are trained to reach out supportively and carry no personal agenda, other than to serve those suffering and in need. The APFCM is in dire need of a new vehicle to honor, comfort and serve the families and children in our community. Chaplains are asked to assist those in need during emergency or traumatic events. The services they provide allow police, fire and rescue personnel to carry out their duties impacting everyone in our community. With a new vehicle, over the years to come, thousands of people in our communities would be impacted as a result. I, as many of us, have witnessed first hand the positive impact that their services and support gives to those in need and crisis.		
<b>Project Detail:</b> The purchase of a new hybrid vehicle and outfitting it with decals, a radio and lights. The remainder of the funds would be used to purchase American flags and bags for them. The Eagle River Elks Lodge #2682 purchased approximately 200 flags for them a few years ago, and I was advised that it didn't take long before they went through them. Some of the chaplains' are using their own private vehicles to respond to those in crisis and need. APFCM is a non-profit organization, serving Alaskans for over 30 years, operating due to generous donations. This funding would allow them to, more effectively, provide comfort and serve those suffering and in need.		
<b>Project Timeline:</b> The purchase of a new hybrid vehicle, outfitting it with decals, a radio lights, and purchasing flags and bags to hold them should take less than 6 months to accomplish.		
<b>Project Partners:</b> We have no project partners. The Eagle River Elks Lodge have supported the APFCM in the past by purchasing them American Flags to drape over Veterans and first responders at the time of their passing. Providing them with an outfitted vehicle and the tools they desperately need to perform their duties is a project that the officers at the Eagle River Elks Lodge, with help from our members and community, is offering to provide.		
<b>Number Helped:</b> The amount of individuals this will help is limitless. Last year alone the APFCM responded to over 400 calls, providing assistance to those in need during an emergency or traumatic event. The Chaplains offer support to all Alaskans, regardless of beliefs, race, life style, or economic status.		
<b>Recent Example of Success for Organization:</b> We have had so many successes over the past years. Last winter we were able to donate \$3,500.00 to the Alaska Military Youth Academy to assist them once they completed the program. We also gave an additional \$8,000.00 in money to meals on wheels, rehoming veterans and local food banks. The most recent is awarding 5 students in the Chugiak and Eagle River area \$10,000.00 in scholarships to help them pursue their educations. All of our funding for these projects comes from donations from our members and grants that we receive from Elks National Foundation for the sole purpose of helping those in our communities.		

**Time in Operation:** The Elks is a fraternal organization that is 154 years old. The Eagle River Elks Lodge was chartered in 1985. Since that time our small lodge has donated over 3.9 million dollars to our community. The Elks believe in Charity, Justice, Brotherly Love and Fidelity whether it is helping our the Boys and Girls Club, meals on wheels, the elderly, veterans, local food banks and children.

**Contact Name:** Dena Sessler

**Phone:** (907) 317-4764

**Email:** denalsess@gmail.com

It is very difficult to provide a detailed, to the penny budget, since there are so many variables, availability and vendors. What I am providing is up to amounts for the purchase of a Hybrid vehicle, radio, lights, decals and American Flags and bags to hold them.

2022 Hybrid Suv	\$34,964.00 - \$40,964.00
Radio/light/ decals	\$2,000.00 - \$4,000.00
100 Cotton American Flags	\$6,195.00
100 Bags to store them	\$1,599.00
Total	\$44,758.00 - \$52,563.00

If the \$49,995.00 is approved, once the outfitted hybrid vehicle is completed, the number of American Flags and bags to hold them will be adjusted to stay within the approved amount.

<b>ARPA Funding Proposal from:</b> Eagle River Elks Lodge #2682		
<b>For:</b> You are never forgotten "Re-homing veterans"		<b>Amount Requested:</b> \$140,000
<b>Total Budget:</b> \$140,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$100,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> The Elks currently rehome veterans in the Anchorage bowl. We are reimbursed 300.00 from our Grand Lodge to purchase bare essentials. 300.00 is barely enough to purchase them a shower curtain, toilet paper and a few other essentials. Our members and community have helped in donating some household goods and furniture but it would be more effective to be able to provide them with a complete home, giving them a quality of life and serving them as they have served our country. We also want to build a storage building, for the sole purpose of storing furniture etc.. for those we rehome.</p>		
<p><b>Meets Guiding Principles:</b> Housing and homelessness plus quality of life. The veterans that the Elks rehome are referred to us by Veterans Affairs in Anchorage. Last year 15 veterans were rehomed into apartments and given minimal furniture to start their new lives. Some were homeless and others would have shortly been living on the streets. As inflation rises there is going to be a higher need for the services that the Elks provide but financially is something that is difficult to support for a small fraternal organization. Based on last years number of Veterans we rehomed, over the next 3 years the number is going to drastically increase. Restoring their dignity, providing them a complete home and reminding them that they are never forgotten is a project that meets the Assembly's guiding principals. <b>(Need, alignment, feasible)</b></p>		
<p><b>Expected Outcomes:</b> The expected out come that we have is providing our veterans a complete home so that they may once again be a contributing and valuable member in our community. The community will benefit by having less homeless on the street and in their neighborhoods and communities. Having a new building to store the goods that are donated, instead of paying for a storage unit and utilizing several of our members homes and garages, allows us to provide more than a tooth brush, towels a few pieces of furniture and, sometimes, a used bed to those we rehome. With the increase of the homeless situation in the Anchorage bowl, over the next 3 years, we expect that number to well exceed 60.</p>		
<p><b>Project Detail:</b> As you know, Alaska has the highest number of veterans per capita, than anywhere else in the nation. With inflation, the increase in cost of goods and out of control rent and property prices, the amount of homeless is going to increase drastically. Providing the Elks with this grant money to erect a storage building for between 40,000.00 - 50,000.00, purchase furniture, household goods and canned food, will not end on December 31, 2024 but instead provide these services to our homeless veterans for many years to come. We work closely with Veterans affairs in Anchorage to find veterans that have either successfully completed a program with the Domiciliary or with the VA personally. Giving them a complete home to start their new lives, a sense of dignity, new hope and drive to serve the communities that served them, is a positive impact that will be life long.</p>		
<b>Contact Name:</b> Dena Sessler	<b>Phone:</b> N/A	<b>Email:</b> denalsess@gmail.com

<b>ARPA Funding Proposal from:</b> Eagle River Lions Foundation		
<b>For:</b> Eagle River Lions Park Land Transfer		<b>Amount Requested:</b> \$125,000
<b>Total Budget:</b> \$125,000	<b>In-Hand:</b> \$5,000	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The Eagle River Lions Park property is currently managed by the Eagle River Lions Club under permit by the State of Alaska. The state has determined that they will be unable to renew the permit after 2024 and because of this legislation has been passed to transfer the property to the Eagle River Lions Foundation. This transfer will require the Eagle River Lions Foundation to pay \$50,000.00 for administrative fees and costs as well as up to \$75,000.00 in appraisal fees to allow the transfer to occur.</p>		
<p><b>Meets Guiding Principles:</b> The Eagle River Lions park is a very important part of the Eagle River community. The park provides baseball fields, football fields, basketball courts, tennis courts, horseshoe pits and a playground for the community to us free of charge. The Lions park is the largest facility of this type in the Eagle River area and provides recreation and exercise opportunities for everyone in the community and is within walking distance of numerous large neighborhoods. The Lions club being responsible for the maintenance and upkeep of the park ensures that this incredible property and facilities are available to the public at no cost to them or the taxpayer. <b>(Feasible)</b></p>		
<p><b>Expected Outcomes:</b> In the event that the land transfer is accomplished the Eagle River Lions Club will be able to continue to provide the outdoor recreation and exercise facilities that are currently available plus more that we have plans for constructing. If we are unsuccessful due to the lack of funding then the future of this incredible park facility is absolutely uncertain and in the gravest of dangers of closure or even requiring the Municipality to take over the care and maintenance placing a significant tax burden on Anchorage/Eagle River citizens.</p>		
<p><b>Project Detail:</b> This project requires the Eagle River Lions Club to pay the State of Alaska \$50,000.00 in administrative costs to accomplish the transfer of the park as well as be responsible for the appraisal of the park and four properties that the State of Alaska owns. These appraisals are required because the Eagle River Lions park is currently a part of the Federal Land and Water Conservation Fund. In order for the State of Alaska to move the park out of this fund, properties of equal or greater value must be moved in to this fund to replace the Eagle River Lions Park. This requires that all of these properties be appraised by specially certified appraisers which could cost up to \$75,000.00 to accomplish.</p>		
<p><b>Project Timeline:</b> With adequate funding available we expect the project to be completed by 1/1/24. The lead appraiser will begin the process of formulating the scope of work for the appraiser to follow when appraising the 5 properties within the next few weeks. When that is completed the appraiser will begin the process of appraising the properties and compiling their reports. This should be completed by 12/31/22. The appraiser will submit their findings to the lead appraiser who will review these appraisals and submit them to the State of Alaska Department of Natural Resources for their use to make the needed swap of lands into the Federal Land and Water Conservation Fund which will allow Eagle River Lions Park to be removed from that fund. When this is completed the State of Alaska will complete the process of transferring the park to Eagle River Lions Foundation, Inc. and this <b>should be finished before 1/1/24.</b></p>		
<b>Project Partners:</b> Sleeping Lady Mountain Lions Club		
<b>Number Helped:</b> 10,000+		
<p><b>Recent Example of Success for Organization:</b> Our Foundation recently raised and donated \$10,000.00 to the Alaska State Troopers Canine Program. Our club was used as a collection and dispersal point for assisting victims of the Meadow Creek apartment complex fire helping to handout thousands of dollars worth of donated food, clothing and household goods to the affected people.</p>		
<b>Time in Operation:</b> 30 years	<b>Contact Name:</b> Richard Fagg	<b>Phone:</b> (907) 440-9469 <b>Email:</b> tinys@gci.net

<b>ARPA Funding Proposal from:</b> Eagle River Sleeping Lady Mountain Lions Club		
<b>For:</b> Community playground renovation at Eagle River Lions Park		<b>Amount Requested:</b> \$100,000
<b>Total Budget:</b> \$150,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$80,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> It is our desire to create a playground within the Eagle River Lions Park that has greater visibility, is accessible as well as inclusive for all children in the community. The Sleeping Lady Lions installed the playground that currently exists at the park over 15 years ago. It's current location is not very visible, let alone accessible. Our renovation project would entail the redesign and expansion of the existing playground within the Eagle River Lions Park to include new equipment, a new play surface, accessible paths and seating areas.		
<b>Meets Guiding Principles:</b> Rising health concerns across the country mean families are more interested in creating a supportive, engaging environment for children to get active. Play spaces provide essential places for children to unlock their imaginations, interact with other kids and participate in active play. All of this enhances quality of life for families, especially those who have children with disabilities. The Eagle River Lions Park is the largest park in the community housing a multitude of fields, courts and a small playground. The expansion and upgrade of the playground to be inclusive would make the park truly a family destination. We are working in conjunction with the Eagle River Lions, who are currently working to make the park fully accessible. Our project ties into their efforts, allowing us to leverage our resources. We have the land, many volunteers, partial funding and are seeking additional funding to complete this project by fall of 2023. <b>(Feasible, alignment)</b>		
<b>Expected Outcomes:</b> Moving the play equipment to a more visible area of the park will bring more families into the park. Adding additional inclusive equipment and accessible play surface and paths will allow families, especially those with children who experience disabilities, an additional place to take their children to play. There are currently two other playgrounds in Eagle River and they can be extremely congested at times. Adding an additional inclusive playground within the Eagle River community will provide more opportunities for families to get outside and have more space to play. The Lions Park is surrounded to several subdivisions, making it very accessible to thousands of Eagle River residence, the renovation of the playground will just enhance the experience families will have at the park.		
<b>Project Detail:</b> Redesign the current configuration of the playground area to make it more visible to the public. Relocate current playground equipment to fit within the new design. Install a variety of freestanding play components that are inclusive and accessible for a wide range of ages. Install playground safety surfacing. Install accessible paths leading to the playground. Install seating areas within the playground. Minimal ground work will be needed as most of the land designated for the playground has already been cleared and leveled. We will be working with experts in regards to the play components and layout to fit within our budget and ensure we maximize the overall play experience to be inclusive as possible.		
<b>Contact Name:</b> Kris Jez	<b>Phone:</b> N/A	<b>Email:</b> krisjez@mtaonline.net



*Eagle River Lions Club*

*P.O. Box 771046  
Eagle River, Alaska 99577*



**EAGLE RIVER LIONS PARK LAND TRANSFER  
BUDGET**

Surveyor initial scope of work	\$5,000.00
Appraisal of Eagle River Lions Park	\$20,000.00
Appraisal of the four state owned properties	\$65,000.00
Review and approval of appraisal by surveyor	\$10,000.00
Administrative fees due to State of Alaska for transfer	<u>\$50,000.00</u>
 Total	 \$150,000.00

<b>ARPA Funding Proposal from:</b> Early Learning for Everyone		
<b>For:</b> Childcare Employee Preparation Program		<b>Amount Requested:</b> \$169,661
<b>Total Budget:</b> \$169,661	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$113,107	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> The childcare employee preparation program will conduct initial training of early childhood providers in order to address the childcare shortage in Anchorage. Participants would be recruited throughout the year and engage in a brief two week training that would enable them to be ready to work for any childcare provider. This program would provide a steady stream of entry level staff to ameliorate the labor shortage and allow childcare providers to employ staff with the basic initial qualifications ready for continued on the job training.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need:</b> Childcare businesses were operating on tight margins prior to COVID-19, but the ramifications related to COVID and the resulting labor shortage have had a significant impact resulting in many businesses closing or reducing enrollment. According to an article in the ADN "both economists and people in the industry say limited childcare in Alaska is hampering economic recovery statewide" and Anchorage is no exception. <b>Geography:</b> This program would train staff that could then apply and work at childcares across anchorage. <b>Equity:</b> As childcare providers hire qualified staff, they are able to expand access, the result is that families across anchorage are able to better engage in the workforce. <b>Feasibility:</b> Early Learning for Everyone has expertise in training and onboarding staff, and has existing structures in place that will make this project cost effective.</p>		
<p><b>Expected Outcomes:</b> This program will take a multi-layered effect of addressing community needs. Individuals who are re-entering the workforce will be able to acquire new skills and training to expand their job opportunities. At the same time, the struggling child care providers will find cost savings for the expensive and time consuming process of onboarding and training of new staff, as well as being able to more quickly fill staff needs with individuals that can be put to work quickly while maintaining safety and child care licensing regulations. In addition, the workforce and the community in general benefits when childcare providers can increase enrollment and offer childcare to more families. Depending on the level of funding granted, we will prepare 20-30 new candidates over the course of a year to be able to directly enter the childcare workforce. The number of total people impacted is difficult to pinpoint, each new childcare staff could increase childcare capacity by as much as 10 children.</p>		
<p><b>Project Detail:</b> There is a significant shortage of available childcare in the Anchorage area, leaving families struggling to return to pre-pandemic levels of work. The labor shortage is a major factor exacerbating this. Childcare providers cannot reach their full enrollment because they do not have enough staff to reach the required ratios. When hiring new staff, there is a considerable lag before they are able to function as a care provider due to required trainings, so even when a childcare provider hires enough staff, they may be reluctant to enroll due to the uncertainty of keeping that staff level consistent. This program will address this by enrolling individuals in a two week training program. Participants will be trained in all pre-service licensing requirements of childcare providers including: background checks, health and safety training, CPR, licensing requirements, and an initial introduction to developmentally appropriate practice. The completion of these requirements will take a huge strain off the initial hiring process for childcare businesses. This project would draw new people into the field who might not have previously considered it using cash incentives for training completion and the prospects of paid training. While our company Early Learning for Everyone would be one future job prospect for participants, the training process would be designed to apply generically to all childcare centers and applicants would be free to enter the job market and apply to any facility.</p>		
<p><b>Project Timeline:</b> The program consists of three weeks of training. The full project would occur over the course of a year with 1-3 participants working through the three week program at a time.</p>		
<p><b>Project Partners:</b> We aren't partnering with any organizations to provide the program however it's important to note that the program is designed to prepare staff for any childcare center in Anchorage. ELFE itself does not need 20 additional employees so this program will definitely serve as a support to multiple childcare programs.</p>		

**Number Helped:** The minimum funding would train 20 individuals to be ready for entry level childcare jobs. However, these 20 individuals would also help up to 20 different childcare business increase staffing. Each childcare program that adds employees can potentially add up to 10 childcare positions(there are of course many factors to this) which would affect up to 200 families looking for childcare.

**Recent Example of Success for Organization:** During our last two licensing inspections our staff were noted to be following all licensing requirements and were able to knowledgeably answer all questions posed by the inspector. It's been repeatedly noted by our Municipal inspectors how knowledgable and well trained our staff are. It's been a considerable struggle giving the labor shortage, but we've successfully navigated staffing throughout the pandemic without ever having to close a facility.

**Time in Operation:** 6 years. ELFE opened it's first location in June of 2016, we quickly outgrew the space and opened a second location in August of 2019 and opened a third location June 2020. Please note that I noticed in the spreadsheet of applications we were listed as a non-profit but that is an error, we are a business.

**Contact Name:** Branwen Collier

**Phone:** (907) 349-4222

**Email:** bcollier@earlylearningaba.com

# CHILDCARE EMPLOYEE PREPARATION PROGRAM BENEFITS THE WHOLE COMMUNITY WITH A MULTI- LAYERED APPROACH.

## ANCHORAGE JOB SEEKERS

- Training in a new field they might not have considered
- Living wage for the training period

Increased Number of  
Candidates

## CHILDCARE PROVIDERS

- Cost savings with reduced employee onboarding costs.
- Increased consistency with more options for qualified candidates.

## ANCHORAGE WORKFORCE

Safe reliable childcare openings are critical for worker productivity.

Increased Enrollment  
openings

Cost	Information	Total for 20 participants	Total for 30 participants
Participants Hourly Wages	<p>Employees will be paid 16.00/hour  The program is 3 weeks in duration for 120 hours each participant.  Total cost includes payroll taxes.</p>	46,000	69,000
Admin/training staff	<p>Admin and training staff will take about 1 hour per training hour for 800 total hours. Cost includes payroll taxes. This will include staff time to plan, develop and implement the training program.</p>	42,607	63,911
Completion Bonus	<p>A completion bonus of 1000 will be offered for each participant that successfully completes the program. This will aid recruiting efforts and help attract people that hadn't previously considered childcare.</p>	20,000	30,000
Supplies and additional costs	<p>Includes; fingerprint cards, state background check applications, cpr certifications costs.</p>	4500	6750
<b>Total:</b>		<b>20 participants:: 113,107</b>	<b>30 partipants: 169,661</b>

# CHILDCARE EMPLOYEE PREPARTION PROGRAM WILL INCLUDE:

- BACKGROUND CHECK WITH FINGERPRINTS
- CPR TRAINING
- TRAINING IN LICENSING REQUIREMENTS
- STATE REQUIRED HEALTH AND SAGETY TRAINING
- BASIC UNDERSTANDING OF DEVELOPMENTALLY APPROPRIATE PRACTICE

<b>ARPA Funding Proposal from:</b> Eldon Subdivision WDID and LID		
<b>For:</b> Water, Fire Safety & Sanitary Sewer Imprvmnt District-Eldon Subd		
<b>Amount Requested:</b> \$1,500,000		
<b>Total Budget:</b> \$2,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$1,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b>	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> Install water lines and sanitary sewer lines through the AWWU WDID and LID process in order to supply potable water to 27 properties and sanitary sewer service to 7 properties in Eldon Subd. and Division St. properties as well as substantially upgrading the existing fire safety capabilities serving multi-unit structures, single family homes and Oceanview Elementary School on +/- 23 acres in the north Oceanview area.		
<b>Meets Guiding Principles:</b> 1. Provide potable water and proper domestic wastewater disposal to homes currently lacking these services. 2. Add and improve fire protection to this area that is completely lacking or has below standard coverage. 3. Improve the tax base for the current and future benefited properties. Coincide with the E. 120th Ave. Upgrade Project. 4. Allows for future development with adequate utility infrastructure and improved financing capabilities. 5. The project has been developed thru the AWWU WDID /LID process and has passed the initial ballot requirement. 6. AWWU, MOA Assembly, Old Seward Oceanview Community Council and SOA representatives have been kept informed. 7. Initial cost estimate per property owner for both utilities is \$147,000, far beyond their capability.		
<b>Expected Outcomes:</b> It would mean adequate drinking water for 27+ residences. The relief of those that will be in need, if not already are in need, of new septic systems as their current systems fail and their land size does not offer an area for underground septic locations. It would mean that fire safety standards would be in place to reach residents during a time of disaster. It would also mean that this phase of development would be accomplished prior to the proposed E 120th road upgrade, saving resources and the cost of disruption to the residents in the area. It would also mean continuous tax revenue and potential for new property development. Please see attachments.		
<b>Project Detail: NEED:</b> This project would aid in the lives of those that live in this area by giving them drinking water and proper sewage disposal. The current well water is undrinkable and the septic systems on these properties are deteriorating. <b>GEOGRAPHY:</b> This project will bring the safety in the area to high standard, would bring in more property taxes as it improves the value of the benefited properties and it would coincide with the E 120th Ave - Johns Rd to Old Seward Hwy upgrade. <b>ALIGNMENT:</b> As the area matures and expands with new growth, these improvements allow the infrastructure to support it as well as supporting fire safety standards, safe water to drink and sewage disposal. <b>FEASIBILITY:</b> The proposed project has passed the WDID-LID Ballot 1 stage and the proposed improvements have received both the design and studies needed by AWWU to display what the conceptual project would look like. <b>INFORMED:</b> We have been working with AWWU with required Ballot District approval. Property owners have been involved as well as the Old Seward Oceanview Community Council. The MOA Assembly members and the Alaska State representatives for this district have been fully informed. <b>EQUITY:</b> Even with the critical needs, the cost to the owners, many retired with fixed incomes and other families, would be extreme without available assistance.		
<b>Project Timeline:</b> Considering this project involves supplying potable water, fire protection and essential wastewater disposal, the timeline would be best served if the 2022 / 2023 construction season was the target timeline.		
<b>Project Partners:</b> Eldon Subd. property owners, home owners and families, AWWU, Old Seward Oceanview Community Council, Federation of Community Councils (Anchorage), MOA Planning Office, Suzanne LaFrance, Randy Sulte, Rep. Tom McKay, Sen. Natasha Von Imhoff, John Weddleton.		
<b>Number Helped:</b> Initially, the extension of the Municipal water line from the existing 12" main located in the Huffman Rd. right of way, north on Division St. to E. 120th Ave., would allow service and fire protection to 27 properties/households and eventually, with interconnections, substantially improve fire protection for the 23 acres of densely populated properties (+/- 150 addresses) to the west.		

**Recent Example of Success for Organization:** Since we are singular with our mission, this project has the specific goal of attaining fire protection, potable water and proper wastewater disposal, under MOA AWWU authority, for the residents of Eldon Subd. and the adjacent affected neighborhood. This is our "first time at bat".

**Time in Operation:** We have been pursuing this project with the Municipality through concerns for potable water quality since 2006 and most recently with the E. 120th Ave. Upgrade Project (Johns Rd. to Old Seward Hwy. Intertie) since August 2021.

**Contact Name:** Eugene Alston

**Phone:** (907) 349-5704

**Email:** jacs@gci.net



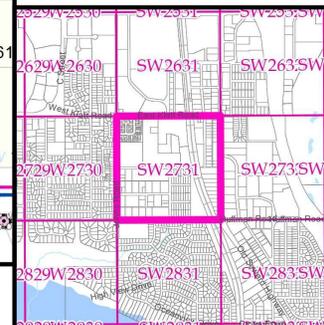
Pipe Types

- ABS Acrylonitrile-Butadiene-Styrene
- AC Asbestos Concrete
- CC Concrete Cylinder
- CJ Cast Iron
- CIPP Cured In Place Pipe
- CMP Corrugated Metal
- CN Concrete
- CU Copper
- DI Ductile Iron
- FC Formed Concrete
- GI Galvanized Iron
- HDPE High Density Polyethylene
- MLC Mortar Lined Concrete
- PE Polyethylene
- PVC Polyvinylchloride
- RC Reinforced Concrete
- ST Steel
- TC Techite
- UNK Unknown
- VC Vitrified Clay
- WS Wood Stave
- WST Welded Steel
- NP No Print
- \* Private System

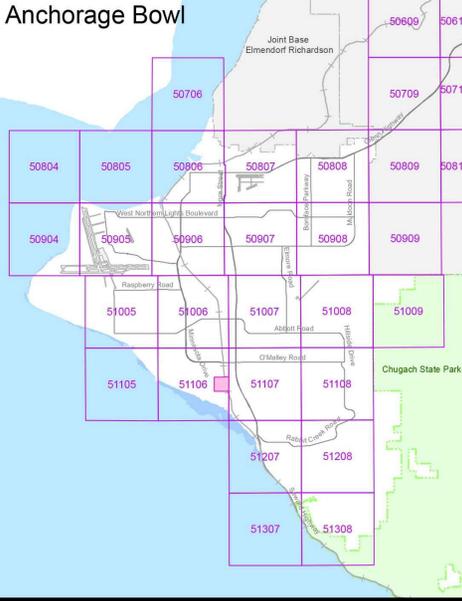
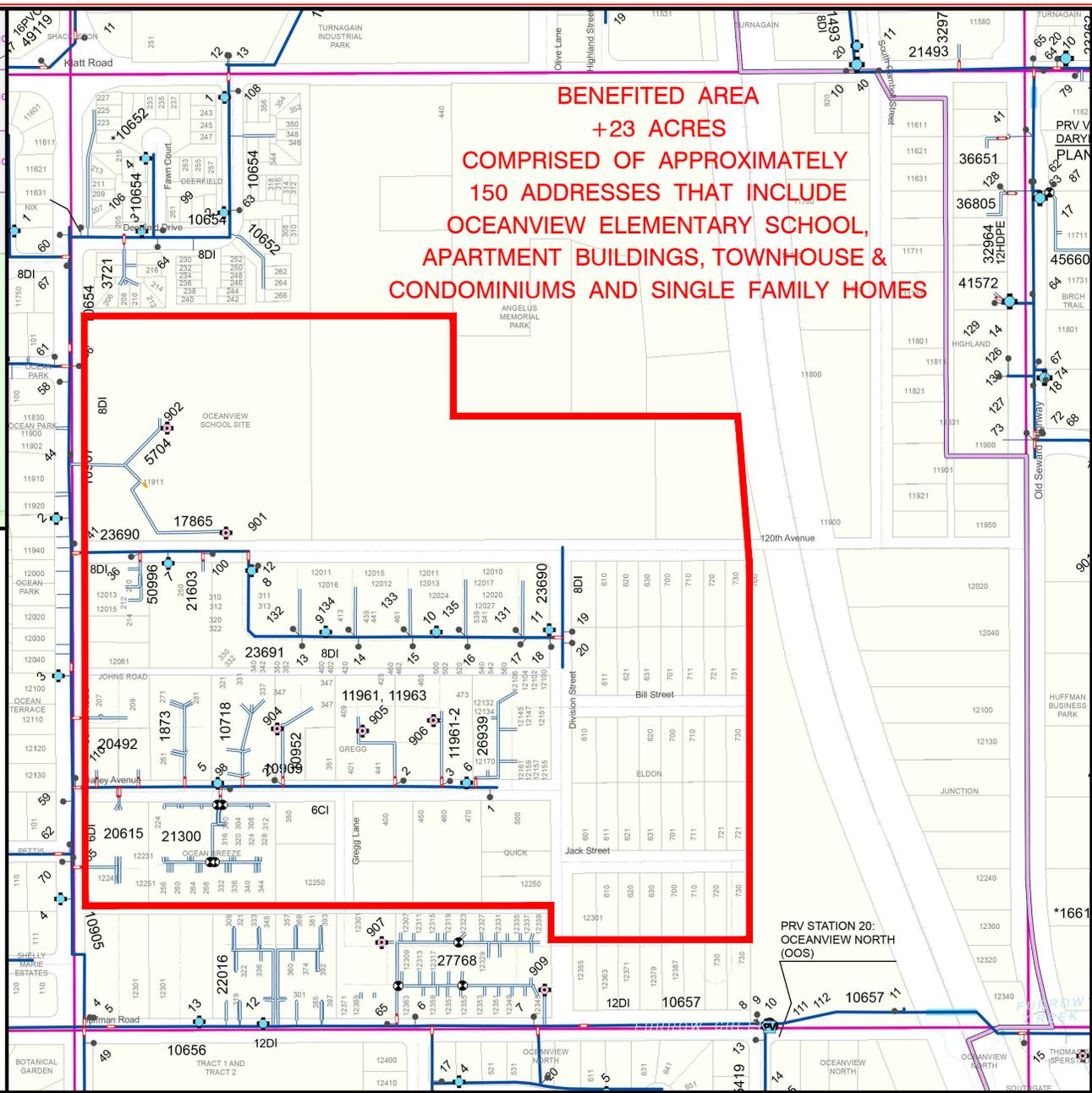


Map Created: 01/12/2021

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**BENEFITED AREA  
+23 ACRES  
COMPRISED OF APPROXIMATELY  
150 ADDRESSES THAT INCLUDE  
OCEANVIEW ELEMENTARY SCHOOL,  
APARTMENT BUILDINGS, TOWNHOUSE &  
CONDOMINIUMS AND SINGLE FAMILY HOMES**



**Legend**

- All Status (Constructed, Design, Standby)**
    - Gate or Butterfly, AWWU
    - Gate or Butterfly, nonAWWU
    - All Valve Types, All Owners, Closed
    - Single, AWWU
    - Single, Private
    - Single, Unknown Owner
    - Double, AWWU
    - Double, Private
    - Flushing, AWWU
    - All Hydrant, Other Utility
    - Well, AWWU
    - Well, Private
  - Administration Facility**
  - Air Vacuum Facility**
  - Booster Station Facility**
  - Pressure Reducing Facility**
  - Reservoir Facility**
  - Valve Facility**
  - Well Facility**
  - Water Treatment Facility**
- 
- Constructed Pipe**
    - Main, AWWU
    - Service Line, Private
    - Main, Other Utility
    - Casing and Outer Pipe, All Owners
  - Design Pipe**
    - Main, AWWU
    - Service Line, Private
  - Retired Pipe**
    - Abandoned in Place, All Owners
  - Record Drawing Limit**
  - Other Regulated Utility**
  - Pressure Zone**
  - MOA Grid**

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SW2731 Grid Number

Water Distribution System

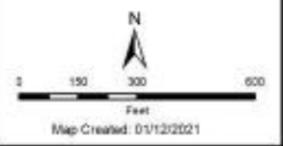


Municipality of Anchorage



Pipe Types

- ABS Acrylonitrile-Butadiene-Styrene
- AC Asbestos Concrete
- CC Concrete Cylinder
- CI Cast Iron
- CIP Cured In Place Pipe
- CM Corrugated Metal
- CON Concrete
- CU Copper
- DI Ductile Iron
- FC Formed Concrete
- GI Galvanized Iron
- HDPE High Density Polyethylene
- MLC Mortar Lined Concrete
- PE Polyethylene
- PVC Polyvinylchloride
- RC Reinforced Concrete
- ST Steel
- TC Tachle
- UNK Unknown
- VC Vitrified Clay
- WS Wood Stave
- WST Welded Steel
- NP No Print
- \* Private System



Legal:  
SE 1/4 Sec19 T12N R3W



**Legend**

Water Main (various materials and sizes)  

 Sanitary Sewer (various materials and sizes)  

 Storm Sewer (various materials and sizes)  

 Valve (various types)  

 Manhole (various types)  

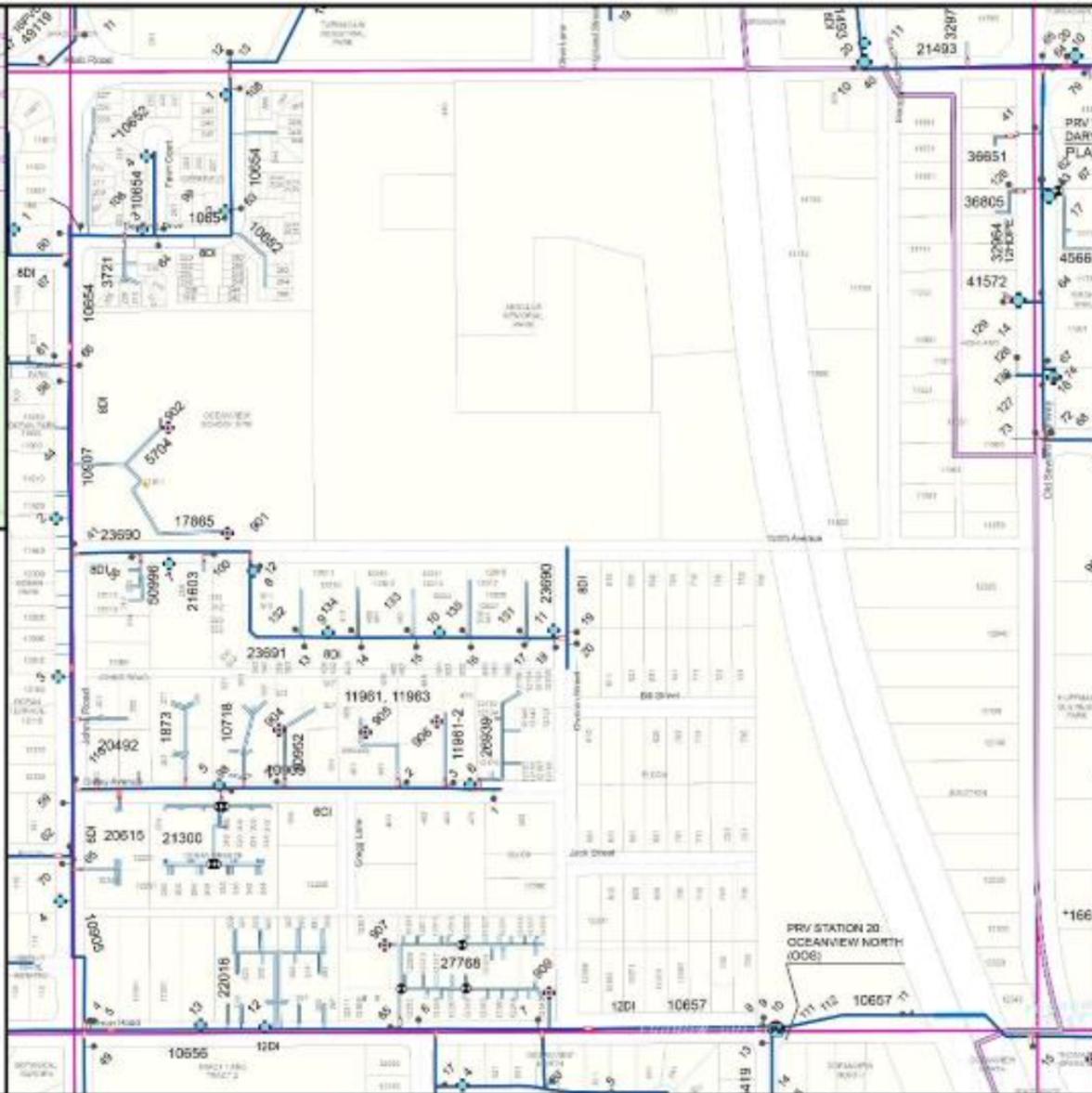
 Other utilities (gas, electric, etc.)

Material Legend  

 Valve Material Legend  

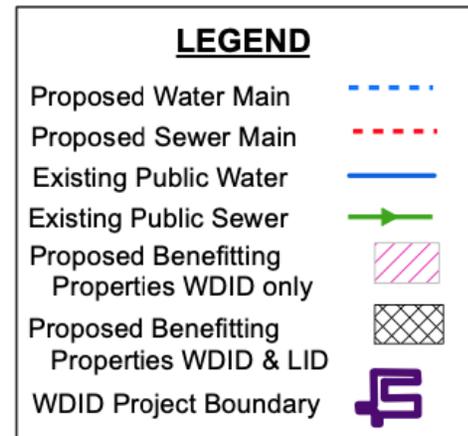
 Manhole Material Legend

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SW2731 Grid Number

Water Distribution System



Drawn on 05/3/2022



Vicinity

Maps Not to Scale



**Re-Ballot 1 of Benefiting Properties for Proposed Eldon Subdivision  
Water Distribution Improvement District (WDID)  
Lateral Improvement District (LID)**

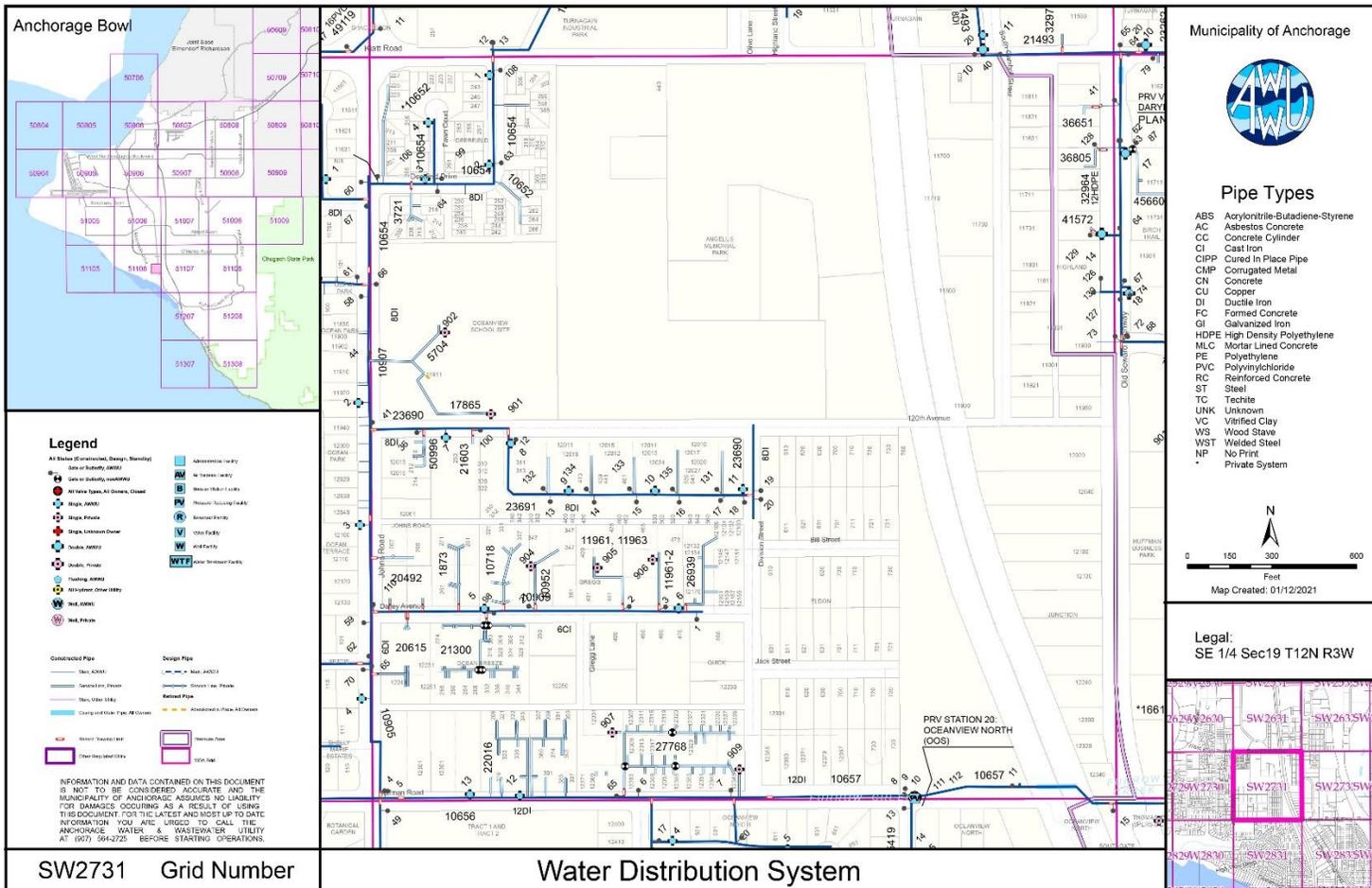
**Project Budget For:**

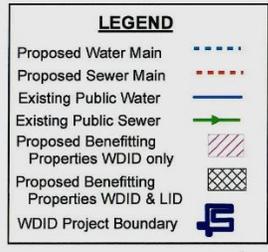
**Water & Fire Safety Imprvmnt and Sanitary Sewer Imprvmnt District-Eldon Subd**

The estimated assessment cost for the 27 properties directly involved with the Eldon Subd. WDID and LID Application is \$90,000 to \$147,000 per property based upon a 30,000 ft. view estimate conveyed during the AWWU Public Hearings for the project.



Eldon Subdivision Vicinity Existing Water Line Coverage





Drawn on 05/3/2022

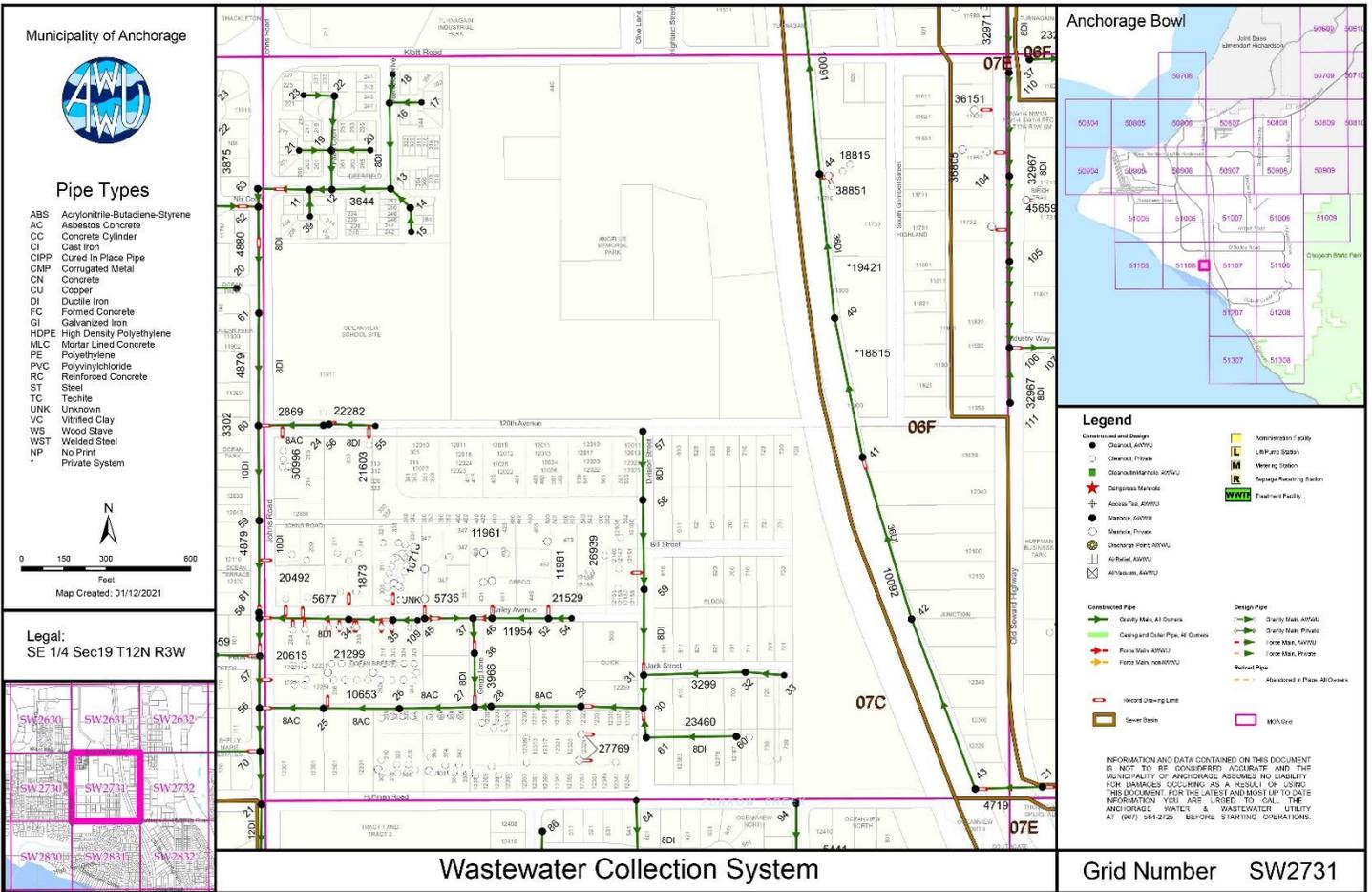


**Re-Ballot 1 of Benefiting Properties for Proposed Eldon Subdivision Water Distribution Improvement District (WDID) Lateral Improvement District (LID)**

Maps Not to Scale

**Eldon Subdivision Water Distribution Improvement District (WDID)**

**Sanitary Sewer / Lateral Improvement District (LID)**

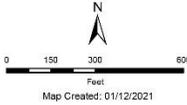


Municipality of Anchorage



**Pipe Types**

ABS	Acrylonitrile-Butadiene-Styrene
AC	Asbestos Concrete
CC	Concrete Cylinder
CI	Cast Iron
CIPP	Cured In Place Pipe
CMP	Corrugated Metal
CON	Concrete
CU	Copper
DI	Ductile Iron
FC	Formed Concrete
GI	Galvanized Iron
HDPE	High Density Polyethylene
MLG	Mortar Lined Concrete
PE	Polyethylene
PVC	Polyvinylchloride
RC	Reinforced Concrete
ST	Steel
TC	Teckite
UNK	Unknown
VC	Vitrified Clay
WS	Wood Stave
WST	Welded Steel
NP	No Print
*	Private System

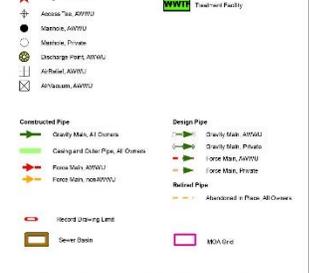


Map Created: 01/12/2021

**Legal:**  
SE 1/4 Sec19 T12N R3W



**Anchorage Bowl**



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**Wastewater Collection System**

**Grid Number SW2731**

**Municipality of Anchorage Wastewater Collection Map – Eldon Subdivision Vicinity**

## Old Seward Oceanview Community Council Support Letter for Eldon Subdivision ARPA Funding Request

Dear Assembly Members Suzanne and Randy,

Everyone in Anchorage has the right to a safe water supply, a proper sewage system, and fire protection.

The Eldon Subdivision is in the Old Seward/Oceanview Community Council (OSOV) area near Oceanview Elementary School and E 120th Avenue. OSOV has been listening to the residents of our area and share their concern for safe potable water, sewage services and fire protection.

The needs of the Eldon Subdivision affect all of our neighborhood and now it the perfect time to address them. Plans are currently underway to upgrade E 120th Avenue. It is important that the water lines be coordinated with the upgrade to save the expense of tearing up new payment and to ensure that we have adequate water for fire protection as soon as possible.

We support the Eldon Subdivision (Water Distribution Improvement District (WDID) and Lateral Improvement District (LID) application for American Rescue Plan Act (ARPA) funding. Please let us know what we can do to facilitate this important project.

Old Seward/Oceanview Community Council

Roselynn Cacy, President

*Roselynn Cacy*

Carol Fuller, Vice President

Nancy Joseph, Secretary

Stan Moll, Treasurer

Address:

1057 W. Fireweed Ln #100

Anchorage, AK 99503

[OSOVCommunityCouncil@gmail.com](mailto:OSOVCommunityCouncil@gmail.com)

**ARPA Funding Proposal from:** Enlaces Alaska**For:** Community Based Needs Assessment and Connecting Schools to the Community**Amount Requested:** \$16,000**Total Budget:** \$16,000**In-Hand:** \$0**Requested, Not In-Hand:** \$0**Minimum:** \$14,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** Enlaces Alaska is proposing a request for funding for two projects to benefit the Latino community of Anchorage. The first is to conduct a community-based needs assessment to better gauge what resources and services are most needed in the Latino population of Anchorage. The second is to create school-based health centers in partnership with pediatric or family practices and the Anchorage School District. This funding would allow Enlaces to create long-term partnerships within the community while aligning with our mission to empower, educate and engage the Latino community.

**Meets Guiding Principles:** This project **aligns** to meet the Anchorage Assembly's guiding principles for ARPA funds by addressing the **need** unique challenges underserved populations face in Anchorage, especially those highlighted during the COVID-19 pandemic, as well as using public input to make informed decisions to better help our community. By working with communities on neighborhood issues and continuing to promote investments in success made possible by federal recovery funds, Enlaces could truly increase its mission to serve the Latino community. By providing a needs assessment, Enlaces can continue to support the municipality's efforts to provide **equitable** access to social services more efficiently.

**Expected Outcomes:** The expected outcome of both projects is to effectively create a working partnership with the Anchorage School District and pediatric and family healthcare practices throughout the municipality. By creating these partnerships, it will allow for school-aged children and their families to get needed healthcare-related services addressed, as well as create a sense of trust within the schools and community. In addition, the needs-based assessment will allow Enlaces Alaska to understand where assistance is needed in Anchorage and will allow for the organization to see what issues are most pressing to better serve the Latino community in the future.

**Project Detail:** Enlaces Alaska is proposing a request for funding two projects to benefit the Latino community of Anchorage. The first is to conduct a community-based needs assessment to better gauge what resources and services are most needed in the Latino population of Anchorage. With almost 10% of Anchorage residents being Latino, the need for a community-based needs assessment is imperative to continue to serve this demographic to understand what the current issues are to be addressed. The second is to create school-based health centers in partnership with pediatric or family practices and the Anchorage School District. By providing a needs assessment, Enlaces can continue to support the municipality's efforts to provide equitable access to social services more efficiently. In 2021-2022, the Anchorage School District had over 5,200 Latino students, an increase of almost 300 students from the year prior. We will be working towards making the navigation of these services accessible by linking our community to them. This funding would allow us to create long-term partnerships within the community while aligning with our mission to empower, educate and engage the Latino community by acting as a catalyst for an equitable presence and voice.

**Project Timeline:** This project would ideally begin in the Fall and be completed **by the end of 2023**. This would give Enlaces ample time to find a facilitator and tailor the assessment to our community needs (translation into Spanish, interviews, analysis, and final reporting.) This assessment can then be used by other service agencies as a tool to help plan a more efficient delivery of their services.

**Project Partners:** We have reached out to UAA, Institute of Social and Economic Research, as a potential partner.

**Number Helped:** The US Census reports almost 10% of Anchorage residents identify as Latino. In 2021-2022, ASD had over 5,200 Latino students, an increase of almost 300 students from the year prior. Enlaces' proposed community-based needs assessment will help determine how to best serve this demographic. The assessment will benefit both the Latino and the Anchorage community in helping find out what challenges Latinos are currently facing. Are they being left out from critical social services and why?

Organization Name: Enlaces Alaska

Amount Requested: \$16,000

**Recent Example of Success for Organization:** On April 30, Enlaces, Alaska Primary Care Association's community health workers, and 21 additional social services organizations volunteered their time and efforts in celebration of Día del Niño. The event's goal was to raise awareness and support health and wellness education, as well as connect the community with resources available. The event provided many different organizations an opportunity to connect with the community and provide vital health resources, education, and community-focused support. Most of the organizations offered their information in Spanish and presented a great opportunity to network and learn from one another. An estimated 200 people came together to celebrate.

**Time in Operation:** Enlaces is a 501(c)3 formed in September 2017. Our mission is to empower, educate, and engage Alaska's Latino community by acting as a catalyst for an equitable presence and voice. "Enlaces" translates to "links" in English and can refer to all types of vinculums, social, personal, cultural, etc. Our organization creates links between community members individually and as a group through activities and programs in the Anchorage community that showcase the Latino spirit and rich cultural heritage, and by teaching the importance of working towards an inclusive and accepting society. We have an all-volunteer board.

**Contact Name:** Joan Ryan

**Phone:** (907) 891-2636

**Email:** joanryanestay@gmail.com

Organizatrion: Enlaces

Project: Community Based Needs Assessment

Budget Needed: \$160,000

Contractor for assesment: \$80,000

Other Contrators: \$40,000

Operational support: \$20,000

Miscellaneous: \$8,000

Marketing & Social Media: \$12,000

<b>ARPA Funding Proposal from:</b> First Entrepreneur LLC		
<b>For:</b> Incubator for Worker Owned Cooperatives in Anchorage		<b>Amount Requested:</b> \$1,300,000
<b>Total Budget:</b> \$1,050,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$630,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Our project will create an incubator to develop worker owned cooperatives locally. A worker-owned cooperative business enterprise model will complement the ongoing economic development models around the community toward a sustainable and stronger future for Anchorage. We are asking for an investment by the city of Anchorage to bring about economic prosperity for citizens of Anchorage to recover from job losses and business closures suffered due to the recent COVID pandemic. Our project meets the assembly's funding priority of economic development and investment in the community.</p>		
<p><b>Meets Guiding Principles: Need, Equity &amp; Geography:</b> The incubator will help create sustainable small business cooperatives to diversify Anchorage's economy, cultivate a new generation of entrepreneurs, and create financial opportunities for people who have not traditionally had access to mainstream capital. <b>Alignment:</b> Working closely with the state's economic developers and the local entrepreneurial ecosystems this incubator will help create a robust ecosystem for cooperatives that will include local communities, policy support, awareness, education, and possibly an investment platform. <b>Feasibility:</b> The ask for 5-year operating cost ensures sustainability of the incubator. The city's seed funds will enable this project to acquire additional operating funds from other sources such as grants and private investments. <b>Informed:</b> Project offers two advantages to address the "work that needs to be done" referenced in SBDC's 2021 Alaska Small Business Survey: workforce synergy, and alternative sources of capital.</p>		
<p><b>Expected Outcomes:</b> Expected outcomes include a diversified Anchorage economy with a new generation of entrepreneurs, additional sources and access to capital for those who are currently unable to reach mainstream capital markets. Cooperatives, often created by a community to meet a pressing need, is made up of people who work in collaboration with each other to start businesses and raise seed funds from the community. Investors of cooperatives often include individuals, employees, anchor institutions, and philanthropic investors who provide the "patient" capital to sustain cooperatives. Such community supported and collaboratively operated place-based businesses benefit the local communities. Beneficiaries are: enterprising individuals, aspiring entrepreneurs with low wealth, public: individuals and community foundations who want to invest in local businesses, the city (tax revenue), and consumers. The beneficial economic impact will range widely across the communities of all types as mentioned above.</p>		
<p><b>Project Detail:</b> The incubator will build capacity for cooperative startups and employ and train workers who will become owner managers of the cooperatives. It will provide pre and post startup support for cooperatives to grow from idea development to launch by providing workspaces, mentorship, training, education, and access to capital. Initial focus areas (1) Food. With worldwide shortage predicted, everyone should be talking food now. Food Policy Council's 2018 market analysis of Southcentral Alaska agriculture and food recognized a wide range of needs and opportunities to expand and start alternative farm operations including food processing and distribution. Cooperatives can fill these identified gaps by packaging and distributing food grown in Alaska. This will help scale up food production locally. Imagine finding Alaska grown foods in the freezers and canned goods aisles of your favorite local grocery store. Further, by attracting investor capital from local communities and workers, it lessens food sector's current reliance on government grants only to seed fund food production and processing operations. (2) Child care- a post-COVID high need in our community. (3) Business succession. Anchorage, like many other communities in the US, is facing the retirement of many baby boomer business owners. Given the difficulty to sell small, family-owned businesses they often close when the owner retires. Co-op conversions offer an inexpensive, efficient way to keep these businesses open.</p>		
<b>Contact Name:</b> Yaso Thiru	<b>Phone:</b> N/A	<b>Email:</b> firstentrepreneurak@gmail.com

<b><u>ARPA Funding Proposal from:</u></b> Fraternal Order of Eagles, Aerie 4207		
<b><u>For:</u></b> Furnace & Water Heater Replacement		<b><u>Amount Requested:</u></b> \$20,800
<b><u>Total Budget:</u></b> \$20,800	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$20,800	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Fraternal Org	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Replace pair of 30+ year old gas furnace units and a 20+ year old gas water heater, both beyond their service lives. These provide service in the Aerie 4207 family activities facility. Professional replacement cost of furnace units is \$18,800 and cost of water heater is \$2,000.		
<b><u>Meets Guiding Principles:</u></b> Meets Assembly principle of <b>NEED</b> by replacing aged utility equipment for life, health, and safety concerns in a non-profit fraternal organization's family center. The facility also rents out its meeting hall for public events and use by community non-profit organizations. Replacements needed due to expired service life, impacted in part by months-long facility shutdown during Covid lockdown in 2020. Also meets principle of <b>FEASIBILITY</b> by assisting Aerie 4207 to recover from notable impacts of lost club revenue and facility rental income during the height of the Covid period.		
<b><u>Expected Outcomes:</u></b> Expected outcomes for our 500 members and approximately 500 annual facility renters are: (1) more reliable utility service for members, their families, and guests to help attract them back into the facility; (2) to attract and build back our facility rental patronage and income; (3) to decrease natural gas consumption and cost via new and efficient equipment; and (4) to use local companies and employees in the purchase and installation of the needed equipment; and (5) to help Aerie 4207 financially at a time when its major maintenance budget is inadequate.		
<b><u>Project Detail:</u></b> Aerie 4207 is still recovering from the Covid shutdown periods and slow return of members, their families, and guests to our facility. Inconsistent heating and inadequate hot water supplies have been identified as major priorities by both members and leadership. Other lesser repair and maintenance issues we feel we can manage, but cannot currently afford replacement of major maintenance items such as our furnaces and water heater. Our requested award of \$20,800 will provide an assist to our facility and its patrons which will last for many years. We will use local professional companies and employees for the purchase of equipment and to perform all needed installation work.		
<b><u>Contact Name:</u></b> tim benintendi	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> ztimbz@gmail.com

<b>ARPA Funding Proposal from:</b> Friends in Serving Humanity (F.I.S.H.)		
<b>For:</b> Restocking the FISH food pantry to feed families in need in Anchorage		
<b>Amount Requested:</b> \$25,000		
<b>Total Budget:</b> \$50,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$10,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> We deliver 200-300 bags of food to 70-80 families in need each week. Due to COVID we have not been able to run two fundraisers that meet 40% of our annual revenue sources, and personal donations are down. We need funding to purchase bulk food items to meet the needs of families for the next year. 90% of proceeds from this grant will go directly to purchase food that will go to families. We have no paid staff, so there is little overhead beyond the food we purchase. 10% will go towards office supplies and utility costs.		
<b>Meets Guiding Principles:</b> For over forty years F.I.S.H. has delivered food to families in need. Our vision is to assist all requests for emergency aid, no questions asked. This may include assisting those out of work, elderly who are unable to get out, families in crisis, those without shelter, short-term or permanent medical needs, lack of transportation... What makes F.I.S.H. unique is we are the only organization that delivers food to individuals wherever they are in town. <a href="https://fishcharity.org/index.html">https://fishcharity.org/index.html</a> During the pandemic we made three changes: 1) With more in need due to loss of jobs or quarantined we added an extra day of delivery, increasing our need for callers/packers/drivers/food supply by 25%. 2) There was a similar service providing food for Native Elders. They were unable to continue and asked us to take this on. We now deliver to Elders and include Native staples of roe, moose, walrus, and Pilot Bread in our deliveries. 3) We had to eliminate two of our major fundraising projects.		
<b>Expected Outcomes:</b> In 2020 we made over 3000 deliveries bringing nearly 130,000 meals to over 14,000 people in need. 2021 continues to be on track for the same, but supplies are running low due to loss of fundraising revenue and individual donations. With rising food costs we are seeing a great demand for need in 2022, and our cost of goods has increased significantly. We want to continue to deliver 2-5 full bags of food to nearly 100 families every week, but we will have to cut back on the amount of food distributed and/or families we can serve without adequate funding.		
<b>Project Detail:</b> As mentioned, this past year we were unable to hold our two primary fundraising events (a charity golf tournament and a silent auction) so we are seeking to replenish our account in 2022. 90% of proceeds from this grant will go directly to purchase food that will go to families. We do work with a number of organizations in town (churches, school groups) for food drives to stock our shelves with non-perishables, but the more funds we have allows us to purchase more fresh items as well as items specific to our Native families. 5% of proceeds will go towards updating our storage pantry with new shelving and expanding our storage area. 5% of the proceeds will be used for office supplies and utility costs.		
<b>Contact Name:</b> Dan Rufner	<b>Phone:</b> N/A	<b>Email:</b> dan@adpsoccer.org

<b>ARPA Funding Proposal from:</b> Friends of Fish Creek		
<b>For:</b> Fish Creek Green Infrastructure Investment Project: Feasibility Assessment Phase <b>Amount Requested:</b> \$725,000		
<b>Total Budget:</b> \$725,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> The project seizes the opportunity offered under Water, Sewer and Broadband Infrastructure and Restore & Support Public Sector Capacity categories. It includes a watershed-level feasibility assessment and cost-analysis of daylighting Fish Creek as the surface waterway of a green infrastructural corridor with its associated community amenities: east-west trail, parks, and open space. The project also includes the acquisition of a vacant lot along Fish Creek's historic channel that will provide needed mid-watershed stormwater storage capacity and potential for future limited infill housing.		
<b>Meets Guiding Principles:</b> The project has long-term ecological, infrastructural and economic benefits. The need for stormwater management due to aging pipes coincides with needs for deteriorating properties redevelopment. Watershed investments have community-wide benefits, evident in recent projects. This project provides once in a generation alignment with resource opportunities, particularly the Infrastructure Bill. It's a rare opportunity for multi-agency collaboration in shifting the watershed management paradigm to sustainability and resiliency. Timing is especially good, as the study will provide implementation guidance phases that capture the significant federal monies AK will receive. Approaching stormwater management by daylighting is an informed concept, based on the most recent economic, ecological data and emerging best practices. Restoring Fish Creek improves equity as it reinvests in areas of town where historic and current economic inequities persist. <b>(Alignment, feasible)</b>		
<b>Expected Outcomes:</b> Fish Ck watershed links Campbell, Midtown, Spenard, Tudor and Turnagain Community Councils. Within are two Opportunity Zones and an MOA Reinvestment Focus Area. A large portion of the watershed is heavily commercialized, with three major roads bisecting neighborhoods. The study will be an implementation blueprint for smaller-scale projects that, combined, will result in: 1. Cost-effectiveness. Managing stormwater aboveground removes the need for expensive & disruptive pipe replacement/repair 2. Climate Resiliency. Daylighting provides sustainable flood mitigation opportunities, eg Cuddy Pond 3. Healthy Communities. Mental & physical health benefits from green spaces are well documented & widely affirmed with the huge increase in public land access during COVID 4. Anchorage as Destination City. Enhancement of existing trails & adding new sections increases visibility for tourism & use for residents 5. Development Catalyst. Midtown catalyst for increasing housing development		
<b>Project Detail:</b> The feasibility study will assess daylighting Fish Creek between its "headwaters" at 42nd and Lake Otis to Minnesota Drive at Tudor Road. The study will review the Fish Creek watershed, examine the creek's history, assess its current route and infrastructure, and provide alternatives to keeping it in pipes underground. It will specifically address feasibility in regards to potential routes, civil design, hydraulics and hydrology, utility conflicts, maintenance, right-of-way, permitting, identification of public and private property, public involvement, and the economics of daylighting versus maintaining an underground system. Watershed-level feasibility assessment and cost analysis of daylighting Fish Creek \$500,000 Acquisition of Hayes street parcel \$250,000		
<b>Project Timeline:</b> Our project includes two components. Component I: Feasibility Study - The watershed-level study is anticipated to be complete <b>by September 2023</b> ; Component II: Land Acquisition; Land acquisition is anticipated to be complete by December 2022.		
<b>Project Partners:</b> Our partners include Alaska Department of Fish & Game, the National Oceanic & Atmospheric Administration, Anchorage Municipality Watershed & Natural Resources Advisory Committee, Anchorage Water & Soil Conservation District, Anchorage Waterways Council, and Spenard Community Council. Organizations supporting and partnering with Friends of Fish Creek in our larger goal of daylighting the creek are the Anchorage Museum, NeighborWorks Alaska, Cook Inlet Housing Authority, and Anchorage Park Foundation. We are a two-time recipient of National Park Service River, Trails and Conservation Assistance grants.		

**Number Helped:** Several thousand people will directly benefit from this project as it spans five community council districts: Campbell, Midtown, Spenard, Tudor and Turnagain. In the Spenard Community Council district specifically, the land acquisition will directly benefit several hundred people as it will facilitate clean up of a contaminated site that is also a neighborhood nuisance. In addition to allowing for Fish Creek to be rehabilitated on this crucial parcel, potential for limited infill housing at the front of the parcel can help with community-wide housing issues.

**Recent Example of Success for Organization:** Friends of Fish Creek is a 2022 Anchorage Park Foundation Community Challenge Grant recipient for our project Fish Creek Map: A Moving Story. The project entails creating and installing an educational / interpretive sign at Cuddy Family Midtown Park. The sign will depict pre-contact, urbanization, and future vision of Fish Creek / Ch'atanaltsegh / ̄iq'aka Betnu. It will educate people about Fish Creek, including informing them that Cuddy Pond is part of Fish Creek and why the pond exists. We will be working closely with MOA Parks & Recreation and with the Anchorage Museum, which will assist in creating interactive educational QR codes on the sign.

**Time in Operation:** Friends of Fish Creek incorporated as a 501(c)3 in 2017, though many within our group have been advocating for Fish Creek for several years, elevating the creek from nearly unknown status to a popular and well-recognized corridor.

**Contact Name:** Tamas Deak

**Phone:** (907) 317-0072

**Email:** fishcreekfriends@riseup.net

**Project Title (80 characters max):\***

Fish Creek Green Infrastructure Investment Project – Feasibility Assessment Phase

**Amount Requested:**

\$725,000

**Minimum Amount:**

\$500,000

**Project Short Description (600 characters max):\***

The project seizes the opportunity offered by the final rule and under the Water, Sewer and Broadband Infrastructure and the Restore and Support Public Sector Capacity categories. It includes a watershed-level feasibility assessment and cost-analysis of daylighting Fish Creek as the surface waterway of a green infrastructural corridor with its associated community amenities, like an east-west trail, parks, and open space. The project also includes the acquisition of a vacant parcel along Fish Creek's historic channel that will provide needed mid-watershed stormwater storage capacity and potential for future limited infill housing.

**How does your project meet the Assembly's guiding principles for ARPA funds? (1000 characters max):\***

The project has long-term ecological, infrastructural and economic benefits. The need for stormwater management due to aging pipes coincides with needs for deteriorating properties redevelopment. Watershed investments have community-wide benefits, evident in recent projects. This project provides once in a generation alignment with resource opportunities, particularly the Infrastructure Bill. It's a rare opportunity for multi-agency collaboration in shifting the watershed management paradigm to sustainability and resiliency. Timing is especially good, as the study will provide implementation guidance phases that capture the significant federal monies AK will receive. Approaching stormwater management by daylighting is an **informed** concept, based on the most recent economic, ecological data and emerging best practices. Restoring Fish Creek improves **equity** as it reinvests in areas of town where historic and current economic inequities persist.

**What are your expected outcomes i.e. how many people will be impacted and how will the community be better off as a result of this project? (1000 characters max): \***

Fish Creek watershed links the Campbell, Midtown, Spenard, Tudor and Turnagain Community Council neighborhoods. Within the watershed are two federal

Opportunity Zones and an MOA Reinvestment Focus Area. A large portion of the remaining watershed is heavily commercialized, with three major roadways bisecting neighborhoods supporting a major employment area defined as a City Center in the 2040 Land Use Map. This study will be an implementation blueprint for subsequent smaller-scale projects that, combined, will result in:

1. Cost-effectiveness. Storm-water being managed aboveground effectively removes the need for expensive and disruptive pipe replacement and repair, saving millions over the decades
2. Climate Resiliency. Daylighting will provide sustainable flood mitigation opportunities, ergo Cuddy Pond
3. Healthy Communities. Mental and physical health benefits from habitat renewal and associated public-use trails are well documented and widely affirmed with the huge increase in accessing public lands and trails during COVID
4. Anchorage as Destination City. Enhancement of the existing system of trails and adding new sections will increase visibility for tourism and use for residents
5. Development Catalyst. Midtown catalyst for increasing housing development.

**Project Detail (1500 characters max):\***

The feasibility study will assess daylighting Fish Creek between its “headwaters” at 42<sup>nd</sup> and Lake Otis to Minnesota Drive at Tudor Road. The study will review the Fish Creek watershed, examine the creek’s history, assess its current route and infrastructure, and provide alternatives to keeping it in pipes underground. It will specifically address feasibility in regards to potential routes, civil design, hydraulics and hydrology, utility conflicts, maintenance, right-of-way, permitting, identification of public and private property, public involvement, and the economics of daylighting versus maintaining an underground system.

Watershed-level feasibility assessment and cost analysis of daylighting Fish Creek *\$725,000*

Acquisition of Hayes street parcel *\$500,000*

## **Narrative**

Friends of Fish Creek has a vision of daylighting and rehabilitating Fish Creek for public benefit. We have a volunteer board that is dedicated and proficient.

Our board consists of members who have a broad range of skills with decades of experience in landscape architecture and creek rehabilitation, project management, technical writing, community organizing, financial management and campaign management. Our registered CPA has 35 years of expertise that includes working with nonprofits and grant writing /grant reporting on their behalf.

We look forward to managing this project, while collaborating with MOA Public Works to ensure that design standards are met and with HDR Engineering, which has extensive Fish Creek institutional knowledge and expertise.

We incorporated in 2017 and have worked since then to lay the foundation upon which the goals of daylighting Fish Creek and building an adjacent public use greenbelt trail, while acknowledging the long arc of Upper Tikahtnu (Cook Inlet) Dena'ina presence, can be accomplished.

### **Key planning efforts include:**

- Ensured Fish Creek daylighting and adjacent greenbelt are goals within the Anchorage Area Plan 2040, the Metropolitan Transportation Plan, the Non-motorized Plan, and the Spenard Corridor Plan; ongoing participation in planning, such as Chugach Way and Spenard Road Rehab
- Unanimous Anchorage Assembly resolution to daylight Fish Creek, while officially recognizing the Upper Tikahtnu (Cook Inlet) Dena'ina names for Fish Creek, Ch'atanaltsegh / Łiq'aka Betnu, in 2018

### **Educational and outreach efforts include:**

- Co-organizer of Fish Creek Festival and Fish Creek Trick or Treat, which thousands of people have attended and learned about Fish Creek
- Host Fish Creek cleanup biannually
- Host Fish Creek summer bike tours
- Secured funding for educational signage and visionary map to be installed at Cuddy Family Park in 2023
- Dozens of presentations to various groups, including Alaska Design Forum, Anchorage Museum Design Week, 1 Million Cups, community councils, and advocacy groups

### **Key Partnerships and Resolutions of Support (selected list):**

- Spenard Community Council
- Anchorage Waterways Council
- Anchorage Watershed and Natural Resources Commission
- Anchorage Soil and Water Conservation District
- Alaska Department of Fish and Game, Habitat Division

- National Oceanic and Atmospheric Administration, Restoration Division

**Media (selected list)**

- 2019 KTUU human-interest story on Fish Creek history, Hank Davis
- 2019 *Spenardian* story on daylighting and establishing trail, Kathryn Dufresne
- 2022 *Anchorage Daily News* story on Fish Creek history and bond issues, Alex DeMarban

The property at 3901 Hayes Street is crucial to daylighting efforts. After learning the parcel was for sale, Friends of Fish Creek presented to the Heritage Land Bank in 2016, encouraging them to purchase it for this public project. They declined for budget reasons, but were very supportive of the project and offered to assist where possible.

One of our board members collaborated with a green developer and got the property under contract in 2017. While under contract, HLB nominated Hayes St for a Brownfields Environmental Assessment and dedicated \$60,000. After contamination was found the developer ended the contract.

Friends of Fish Creek then retained environmental counsel and spent several years working with the owners and AKDEC, seeking to purchase and acquire funding for cleanup. This fell through in 2020. Although several parties have been interested, for various reasons a purchase has not taken place.

The owners have yet to file an environmental work plan with DEC (though we understand they've indicated they will do so summer of 2022) and have currently leased the property to several cab drivers that are doing auto repair on the lot. We, and Spenard Community Council members, have received many distressed calls about the condition of the lot and have reported it to the city as a nuisance.

Obtaining funding for Friends of Fish Creek to purchase 3901 Hayes Street will solve several issues in a neighborhood designated a Reinvestment Focus Area and an Opportunity Zone. Cook Inlet Housing Authority is close to completion of their Spenard East housing project, which includes a placeholder for future Fish Creek daylighting. Another developer to the east is in the process of developing a site plan for eleven acres, on which Fish Creek's historic channel runs through a portion. We have spoken with this developer on several occasions, but without key commitments from the city or Friends of Fish Creek having "skin in the game" the developer is less likely to include daylighting as a design element. The Chugach Way Transportation Elements Report, which is exploring redevelopment for Chugach Way as a neighborhood revitalization project, is another key component to neighborhood design. In other words, the time is ripe and taking action now will be much less expensive than re-doing development in the future.

Strong neighborhood support exists for Fish Creek being rebuilt through 3901 Hayes Street property. One neighbor who grew up alongside the creek and still lives in the family house recalls ice-skating, as a boy, from his house to Blueberry Lake, on top of which now sits the Midtown Mall and Walmart. Another neighbor, who holds a non-developable greenbelt easement on the south end of 3901 Hayes, will relinquish that easement once FoFC owns the property. Through the easement is secondary access, ensuring a public use trail could be considered.

Alaska Department of Environmental Conservation would like to help FoFC to obtain cleanup funding, through the Environmental Protection Agency, as it's been on the state's contaminated sites list for five years. We've met several times on site with local remediation experts who are excited to help.

In April 2022, Anchorage voters overwhelmingly approved the \$34.8 million streets and roads bond, which included monies for a feasibility study to daylight Fish Creek. Anchorage has one of the most ethnically, and economically diverse populations in the United States. The inclusion of the feasibility study on the bond, and its successful passage are testament to the will and desire of residents to see this project come to fruition.

Acquiring 3901 Hayes Street allows for a green infrastructure project to be built into the feasibility study, creating a capital improvement project and fulfilling a key component of why bond monies were disallowed.

Daylighting Fish Creek has the potential for long-term ecological and economic benefits for Anchorage. Greenbelt infrastructure will promote connectivity and new access to community assets, such as the Loussac Library and Midtown Cuddy Park, while serving as an amenity to neighborhoods and incentivize new housing and redevelopment opportunities.

Alaska is on the front lines of climate change impacts, from more prevalent wildfires, to increased precipitation. Development in the foothills of the Chugach mountains sends a rippling effect to downstream residents in the Anchorage bowl. Maintaining infrastructure that is resilient to these impacts is imperative.

The Municipality of Anchorage has already dedicated millions to Fish Creek by way of trail connections and improvements, Fish Creek Bypass repairs, and flood mitigation through water storage. We can connect these disparate projects with a feasibility study that takes the whole of the watershed into account, while bearing the fruits of that investment with an immediate green infrastructure project.

*Resolutions and letters of support available upon request.*

Date: Wednesday, May 22, 2022

Subject Fish Creek Feasibility and Economic Study Suggested Scope of Services and Rough Order Magnitude Cost

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In November 2021 HDR Engineering, Inc. provided this suggested scope of services and rough order of magnitude (ROM) cost to supplement Friends of Fish Creek's request to the Anchorage Assembly to support a Fish Creek technical feasibility and economic development study in the 2022 budget. This document reflects updated costs for a watershed-wide study. It is submitted by Friends of Fish Creek, with cost updates calculated in collaboration with HDR Engineering, Inc. **This document is intended to provide guidance on potential costs and is to be used for informational purposes only.**

**Task 1 Project Management:** This task will cover general project management tasks, including meetings, coordination, and internal functions in support for the contract and study.

**Task 2 Feasibility Study:** This task assumes development of a feasibility study to assess daylighting (restoring the creek to the surface from an underground pipe) Fish Creek between Lake Otis at 40<sup>th</sup> Avenue to Minnesota Drive at Tudor Road. The study would review the Fish Creek watershed, examine the creek's history, assess its current route and infrastructure, and provide alternatives for daylighting. It is suggested that it specifically address the feasibility in regards to civil design, hydraulics and hydrology (H&H), utility conflicts, maintenance, right-of-way (ROW), permitting, public involvement, and the economics of daylighting within the proposed project area. Each component of the study is described in greater detail below.

Task 2.1 Research – This task would identify and analyze the applicable previous work done on the creek corridor in the proposed project area. Assistance from Municipality of Anchorage (MOA) to obtain applicable record drawings is assumed. The information obtained from this task would provide baseline knowledge for subsequent tasks.

Task 2.2 Alternatives Development and Refinement – This task would utilize information analyzed in Task 2.1 Research, input from MOA, and input from stakeholders/community partners to assist in developing and refining alternatives for the proposed project area. Refinement of alternatives would inform the scope for subsequent tasks.

Task 2.3 Civil Site Design – This task would analyze impacts to existing properties and planned projects based on current MOA site regulations and codes. Traffic, stormwater drainage, and roadway ROW conflicts would be considered in a conceptual-level civil site design. Based on the design, a conceptual-level opinion of probable cost (OPCC) for further design and construction would be included and discussed.

Task 2.4 H&H Analysis – This task would include research of historical imagery, analysis of the current watershed and drainage basins, assessment of its current route, and alternatives for daylighting. Preliminary channel and floodplain sizing would be conducted. Stormwater connections and treatment (if required) would be discussed. Floodplain impacts would be considered and, if applicable, FEMA floodplain changes discussed.

Task 2.5 Utilities Conflicts – This task would include research of utilities for the alternatives to identify potential conflicts and provide concepts for possible solutions. Proposed utility relocation would be included in the OPCC with the assistance and input of public and private utility providers.

Task 2.6 ROW Analysis – This task would identify landowners, agencies, organizations, and stakeholders that may require coordination for land acquisition, easements, agreements, and partnerships for the alternatives. Probable acquisitions would be included in the OPCC and proposed land agreements would be discussed.

Task 2.7 Permitting Assessment – This task would identify anticipated current federal, state, and local permitting required for the alternatives.

Task 2.8 Public Involvement – This task would identify the community’s interest and level of support for the various alternatives being considered. A stakeholder group would be formed, and meetings would be conducted with this group. Two public opening houses would be held to allow the public to interface with the proposed project. Additional information would be provided via email and through community councils in the project area.

Task 2.9 Economic Assessment – This task will identify the public economic benefits of Fish Creek daylighting, quantify them to the extent possible, and compare them against the potential costs of proposed alternatives. Benefits which cannot be quantified will be considered qualitatively. Examples of benefits that could be considered include: low impact development (LID) impacts, infrastructure improvement and maintenance impacts, stormwater infiltration, floodplain resiliency, recreational opportunities, property value/neighborhood revitalization, and habitat improvements for aquatic life. Costs that would be accounted for in the analysis include initial investment, land acquisition, construction considerations, floodplain re-assessment, and annual maintenance.

Task 2.10 and 2.11 Draft and Final Study Report – The deliverable is assumed to be a Summary Report in draft and final versions with preliminary design sketches and OPCC values.

**Rough Order Magnitude Cost**

A ROM costs for the suggested scope of services provided above is provided in the table below, updated from November 16, 2021 to include a watershed-wide study. Additional detailed scoping will be required before a formal proposal can be provided. These costs are for informational purposes only and do not constitute a formal fee proposal.

		Percent increase	Total	Percent increase	Total
<b>1 Project Management</b>					
1.1 Project Management	\$ 45,000	0.25	\$ 56,250	0.4	\$ 63,000
<b>2 Feasibility Study</b>					
2.1 Research Alternatives Development and	\$ 20,000	0.6	\$ 32,000	0.75	\$ 35,000
2.2 Refinement	\$ 20,000	0.75	\$ 35,000	0.75	\$ 35,000
2.3 Civil Site Design	\$ 25,000	0.75	\$ 43,750	0.75	\$ 43,750
2.4 H&H Analysis	\$ 10,000	0.75	\$ 17,500	0.75	\$ 17,500
2.5 Utility Conflict	\$ 20,000	0.75	\$ 35,000	0.75	\$ 35,000
2.6 ROW Analysis	\$ 25,000	0.75	\$ 43,750	0.75	\$ 43,750
2.7 Permitting Assessment	\$ 5,000	0.5	\$ 7,500	1.5	\$ 12,500
2.8 Economic Development	\$ 50,000	0.2	\$ 60,000	0.5	\$ 75,000
2.9 Public Involvement	\$ 45,000	0.3	\$ 58,500	0.388889	\$ 62,500
2.1 Draft Study Report	\$ 35,000	0.3	\$ 45,500	0.4	\$ 49,000
2.1 Final Study Report	\$ 20,000	0.3	\$ 26,000	0.4	\$ 28,000
			<b>\$ 460,750</b>		<b>\$ 500,000</b>

ARPA Application, Second Round: 8 June 2022 | Friends of Fish Creek

The watershed-level feasibility study of Fish Creek will enable Friends of Fish Creek to apply for monies from the Infrastructure Investment and Jobs Act for on-the-ground green infrastructural projects that benefit Anchorage as a whole.

The increase in use of public amenities – parks, trails, and greenspace – during COVID has not dissipated. The Fish Creek daylighting and trail project will cultivate a more livable and healthy community; yet can happen only after a feasibility study gives necessary guidance.

Friends of Fish Creek has fostered organizational relationships on the local, state and national level as we recognize the necessity and the opportunity each provide. Each of these organizations are excited at the prospect of daylighting Fish Creek and have committed to working with us. We will continue growing our list of partners once the feasibility study is complete and there is understanding the project is underway.

Alaska Department of Fish & Game and the National Oceanic & Atmospheric Administration have submitted letters of support to the Anchorage Assembly body.

The following pages are resolutions by the MOA Watershed & Natural Resources Advisory Committee and the Spenard Community Council (passed on June 1, 2022).

We appreciate being given the opportunity to apply for American Rescue Plan Act funding and your consideration in bringing this valuable project to fruition.

**MUNICIPALITY OF ANCHORAGE  
WATERSHED & NATURAL RESOURCES ADVISORY COMMISSION  
RESOLUTION NO. 2022-01**

**A RESOLUTION SUPPORTING FRIENDS OF FISH CREEK IN ITS ENDEAVORS TO  
DAYLIGHT AND REHABILITATE FISH CREEK.**

(WNRC Case No. 2022-01)

---

WHEREAS, Friends of Fish Creek (FoFC), a local 501(c)(3) organization, presented at the regularly scheduled March 23, 2022, meeting of the Watershed & Natural Resources Advisory Commission regarding the mission and the short- and long-term activities of the non-profit; and

WHEREAS, the Commission discussed FoFC's request for support for its goals and activities; and

WHEREAS, the Commission has been closely following developments in the Fish Creek watershed and has taken positions and made recommendations regarding planning and direct project activities affecting the waterway; and

WHEREAS, the Commission is in general support of efforts that propose improvements of the long-term sustainability of the waterway applying green infrastructural principles; and

WHEREAS, most recently, the Commission made specific recommendations regarding WNRC Case No. 2016-02, Fish Creek Estuary - AWWU Project, which is a precursor to the current estuary trail development efforts after the completion of the sewer main improvements; and

WHEREAS, the Commission supports FoFC in its goals of daylighting and rehabilitating Fish Creek, also known as *Ch'atanaltsegh/Liq'aka Betnu* to the Upper *Tikahtnu* (Cook Inlet) *Dena'ina*; and

WHEREAS, the Commission supports daylighting to include a habitat focus on the cultural indicator species, *Oncorhynchus kisutch* (coho salmon), to be restored to the waterway; and

WHEREAS, because Fish Creek is a wetland creek, its hydrological functionality has suffered from Anchorage's urbanization more than other local creeks of alpine origins; and

WHEREAS, most of the wetlands and ponds within the Fish Creek system have been eliminated and over 70% of its open channel was piped, buried, and combined into piped stormwater infrastructure that is aging and deteriorating; and

WHEREAS, the Commission recognizes the efforts of FoFC in rebuilding watershed health in this era of climate disruption, its thinking in terms of a green infrastructural context and practices and also its focus in building necessary resiliency into Anchorage's future by rehabilitating the waterway in a sustainable manner; and

WHEREAS, the Commission welcomes and strongly supports coalition building to further the stated goals of FoFC and recognizes that the Alaska Department of Fish & Game, the National Oceanic and Atmospheric Administration, and the Anchorage Soil and Water Conservation District are partnering with FoFC to assist in watershed rehabilitation and habitat restoration; and

WHEREAS, the Commission states that it is in a position to assist with technical advice and guidance and is pleased to be part of these collaborative efforts in the future; and

WHEREAS, the Commission recognizes that a Fish Creek daylighting feasibility study is on the project list for municipal bonds managed by the municipal Project Management & Engineering Department (Proposition #4) approved on April 5, 2022, and is interested in continuing its technical assistance and guidance through its standard process following voter approval; and

WHEREAS, the Commission tasks the Chair to provide this resolution and also authorizes formal letters of support being written to convey the above information to federal, state, and local agencies that work on Fish Creek watershed improvement initiatives, administer supporting grants, manage and assign available funding using federal, state, and local resources approved by legislation, most notably the federal infrastructure bill.

NOW, THEREFORE, BE IT RESOLVED THAT the Watershed & Natural Resources Advisory Commission recommends:

- A. Formal support for Friends of Fish Creek in its endeavors to daylight and rehabilitate Fish Creek.

PASSED AND APPROVED by the Watershed & Natural Resources Advisory Commission on this 4th day of May 2022.

  
\_\_\_\_\_  
Craig H. Lyon  
Secretary

  
\_\_\_\_\_  
David M. Nyman, PE  
Chair

**Spenard Community Council Resolution**

**2022-07 Draft**

**A Resolution on Fish Creek Feasibility Study**

WHEREAS, the Spenard Community Council ("SCC") is an organization representing the interests of the residents of the Spenard area of Anchorage; and

WHEREAS, the purpose of community councils is to provide a direct and continuing means of participation in local government and local affairs; and

WHEREAS, daylighting Fish Creek is compatible with Anchorage 2040 Land Use Plan goals, which supports "green-way supported development" along Fish Creek, including "bringing Fish Creek to the surface with a parallel trail system;" and

WHEREAS, the Spenard Corridor Plan identifies Goal #9 "Integrate Fish Creek, Ch'atanaltsegh Liq'aka Bentu as a Centerpiece for Spenard," and includes implementation steps to include, "preparing Fish Creek daylighting feasibility study" as an immediate administrative action to be completed; and

WHEREAS, the Anchorage Assembly approved Assembly Resolution 2018-277 "supporting efforts to daylight Fish Creek, also known by the Dena'ina people as Ch'atanaltsegh Liq'aka Bentu, and encouraging the ongoing and future projects to restore, protect, and enhance daylighting of Fish Creek;" and

WHEREAS, a function of all community councils in municipal code is to "Advise the assembly of the community council's annual priority list of capital improvement projects by filing with the municipal clerk within the timeframe established by the administration, a copy of the list as submitted to the administration" (2.40.050 Functions); and

WHEREAS, the SCC has ranked "Fish Creek daylighting" on our priority Capital Improvement Program list for years, including as its #1 priority for 2022; and

WHEREAS, the SCC adopted Resolution 2022-01 "A Resolution for Spenard Capital Improvement Additions to the 2022 Bond" requesting \$320,000 be added to the bond for a Fish Creek Daylighting feasibility study; and

WHEREAS, in the April 5, 2022, municipal election, 60.29% of Anchorage voters approved "Proposition #4 for Anchorage Roads and Drainage," including \$320,000 for a "Fish Creek Feasibility and Economic Study;" and

NOW THEREFORE BE IT RESOLVED, the Spenard Community Council urges the Municipality of Anchorage and the Anchorage Assembly to support all possible funding mechanisms, including through bonding, the operating budget, and/or other funding sources, such as the American Rescue Plan Act, which is consistent with adopted planning goals and is foundational for sorely needed capital investment for drainage improvement projects in the Fish Creek watershed.

Resolved, this \_\_\_\_ day of \_\_\_\_\_ 2022.

\_\_\_\_\_  
Spenard Community Council President

\_\_\_\_\_  
Date

Vote: \_\_\_\_\_ in favor, and \_\_\_\_\_ opposed.

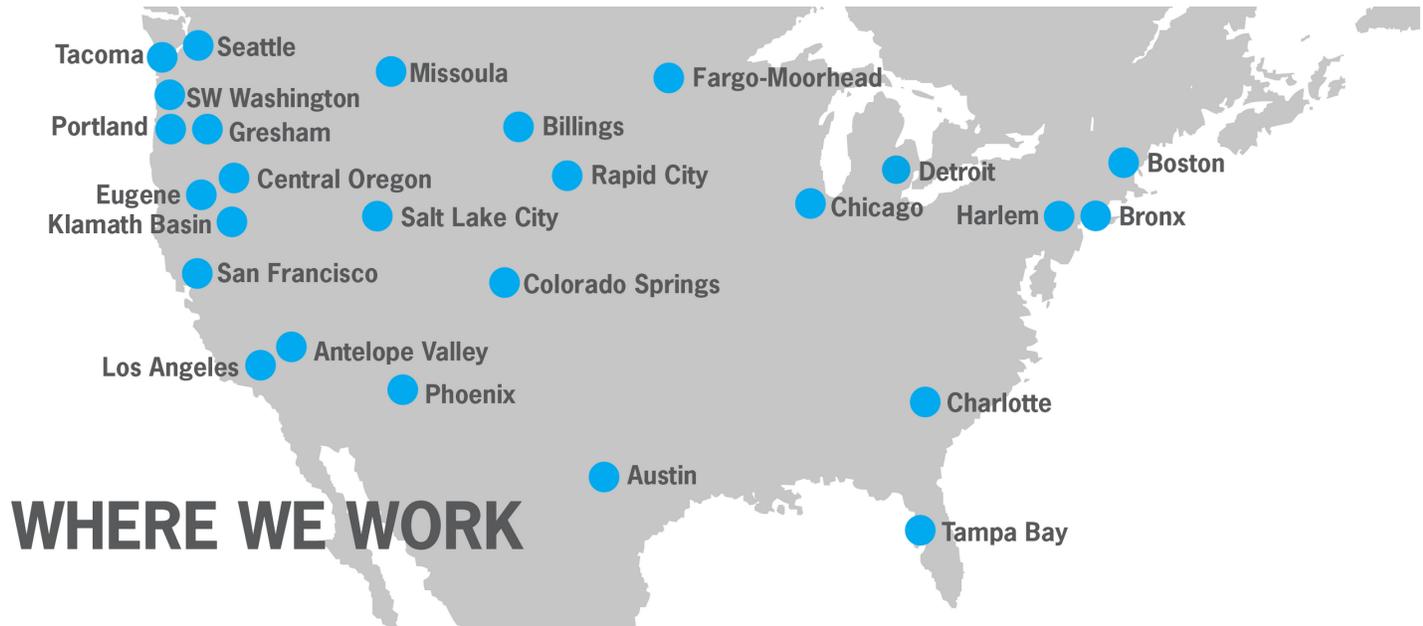
<b>ARPA Funding Proposal from:</b> Friends of the Children		
<b>For:</b> Empowering Child & Family Well-being Through Professional Mentoring		
<b>Amount Requested:</b> \$500,000		
<b>Total Budget:</b> \$1,290,292	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$250,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Funds will support the launch Friends of the Children - Anchorage*, which will provide wraparound support to First Alaskan children/families facing extreme challenges through relationships with paid, professional mentors ("Friends"). Friends work with each family over 12+ years in their homes, schools, and community to build resilience, overcome barriers, and grow into empowered members of society. Friends of the Children's 30-year-old model has shown to increase the well-being of children who live with the intersecting pressures of poverty and complex trauma. *name pending Board approval		
<b>Meets Guiding Principles:</b> There is great <b>need</b> for our healing-centered, hope-inspiring services across Anchorage where: 1. 9,217 children (35.6%) live in poverty (Kids Count). 2. 14% of the city's children, (21.2% of state) identify as American Indian or Alaskan Native (AI/AN) but make up 53% of children in foster care statewide (National Indian Child Welfare Association). 3. 18.2% of children enter Kindergarten consistently demonstrating all of the goals that define Kindergarten Readiness (Kids Count). 4. 513 juveniles were referred to the justice system in 2020. Across Alaska, 46% of juveniles referred to the justice system in 2020 identified as AI/AN. (Kids Count). Catalytic funding has been secured from Margaret A. Cargill Philanthropies and the Echo Fund to launch Friends of the Children - Anchorage (Friends-Anchorage), to serve AI/AN families. We are in conversations with local funders, including the Rasmuson Foundation. With their support and ARPA funding, Friends-Anchorage will launch in 2023. <b>(Equity, informed, alignment)</b>		
<b>Expected Outcomes:</b> We hold 3 long-term goals for all youth served: 1) Youth graduate from high school prepared for post-secondary education, employment, or military enlistment (92% of program youth achieve) 2) Youth avoid the juvenile justice system (93% achieve) 3) Youth avoid early parenting and develop a healthy lifestyle (98% achieve) Intermediate outcomes, like school success & prosocial development, are measured annually. Friends-Anchorage will enroll annual cohorts of 24 children (aged 4-6) & their families and will serve them for 12+ years. During the first two years of implementation, ~200 youth, siblings, and caregivers will be positively impacted. The Harvard Business School Association of Oregon found that every \$1 invested in Friends of the Children yields more than \$7 in return in societal savings. The preservation of lives, cultivation of untapped talent, and empowerment of families will provide additional savings and more importantly, positively enhance the Anchorage community.		
<b>Project Detail:</b> In collaboration with child welfare agencies, schools, and community-based organizations, Friends of the Children intentionally identifies children (aged 4-6) facing challenges like poverty and trauma that put them at highest risk for foster care entry. Once enrolled, each child/family receives 1:1 support from a full-time, highly trained, salaried professional mentor (a "Friend") for 12+ years. For 3-4 hours/week, Friends join youth in their classrooms, advancing learning objectives; in their homes, strengthening protective capacities; and in their communities, supporting the discovery of their talents and passions. Our two-generation (2Gen) programming is unique in the length, depth, and breadth of services offered to families. Friends support caregivers by: serving as a liaison with schools and teaching advocacy skills; encouraging positive parenting through social and emotional support; providing resource-navigation support and connections to housing, employment, and education pathways; and creating opportunity to build social capital. Our 2Gen approach promotes stability and well-being for whole families, contributing to a robust workforce and strengthening Anchorage as a destination city. Through network expansion in partnership with Native and Tribal communities, Friends of the Children promotes equity and addresses disparities across public systems, including for First Alaskan families. Stronger, healthier families contribute to stronger, healthier communities.		
<b>Contact Name:</b> Terri Sorensen	<b>Phone:</b> N/A	<b>Email:</b> tsorensen@friendsofthechildren.org

# NATIONAL OVERVIEW

FR1ENDS of the  
CH1LDREN

## WHO WE ARE

Friends of the Children is a national nonprofit that is impacting generational change by giving children and families the ability to create a new story. We do this by providing children facing the greatest obstacles with a long-term, paid professional mentor, called a Friend, from kindergarten through high school graduation - 12 + years, no matter what.



## WHERE WE WORK

## 26 LOCATIONS ACROSS THE COUNTRY

### OUR STORY

Our model was founded on research showing that the single most important factor in overcoming childhood adversity is a long-term, nurturing relationship with a consistent, caring adult. We began with 3 salaried mentors (called Friends) serving 24 children in Portland. Today, Friends of the Children reaches thousands of children in over 540 schools across the nation. Our successful model is in 26 locations.

### THE CHILDREN WE SERVE

Like all children, the youth we serve have unique talents and big dreams. They also face more obstacles than others: things like systemic poverty, structural racism, childhood trauma, underfunded schools, violence, hunger and homelessness. We meet children between the ages of 4-6 and walk alongside them and their caregivers for 12+ years—from kindergarten through graduation and entry to post-secondary education and the workforce.



### OUR FRIENDS

Friends are full-time, salaried professionals who spend 3-4 hours each week with each child. Friends teach valuable life skills, model healthy behaviors and create pathways to more choices and opportunities for youth.

Learn more: [friendsofthechildren.org](https://www.friendsofthechildren.org)

# THE MODEL

Research has shown that the most important factor for building resiliency in children who face the greatest challenges in life is a long-term, consistent relationship with a caring adult.

## WE INVITE YOUTH AND CAREGIVERS TO JOIN US

We partner with schools, the foster care system and community partners to extend invitations to youth who could benefit most from a long-term, professional mentor.

## WE HIRE AND TRAIN FULL-TIME, PAID, PROFESSIONAL MENTORS CALLED FRIENDS

Our Friends are amazing. They have chosen to make long-term mentoring their profession. Their full-time job is to support 8-10 youth and their caregivers.

## WE COMMIT FOR THE LONG TERM

We commit to more than a decade of professional mentoring, from as early as age 4 through high school graduation—12+ years, no matter what.

## OUR WORK IS RELATIONSHIP-BASED, INDIVIDUALIZED AND INTENTIONAL

Each child gets a dedicated Friend who listens to their hopes and dreams and helps them set their own goals.

## WE WORK WITH YOUTH AND CAREGIVERS IN THE COMMUNITY, AT HOME AND AT SCHOOL

We take a whole-child approach because we understand that lived experiences, home environment, systems, community and culture shape how a child develops and learns.

## WE EVALUATE, MEASURE AND IMPROVE

Friends of the Children is dedicated to internal and external research and evaluation. We do this because youth and families in our program deserve nothing but our best!

### IT WORKS



83% of youth graduate high school

Although 50% have parents who did not have the support necessary to graduate



93% avoid the juvenile justice system

Although 60% have parents who have been impacted by the criminal justice system



98% avoid early parenting

Although 85% have parents who started parenting during their teens.

92% enroll in post-secondary education, serve our country, or enter the workforce

It makes economic sense.

**\$1 = \$7**

For every \$1 invested in Friends of the Children, the community benefits over \$7 in saved social costs.

Helping one child saves the community \$900,000.

Find us on social media:

@friendsnational



**ARPA Funding Proposal from:** Gamers Sports Travel**For:** Mountain View Field House**Amount Requested:** \$1,000,000**Total Budget:** \$1,500,000**In-Hand:** \$575,000**Requested, Not In-Hand:** \$900,000**Minimum:** \$350,000**Project Type:** Capital**Entity Sector:** Nonprofit**Assembly Priority Area:** Economic Development

**Project Description:** We are developing a Community Center in the Mountain View neighborhood of Anchorage. The Community Center will be located at Lot Six "A" (6A), Block One (1), Fairview Subdivision, which is across the street from Mountain View Lions Park. The purpose of the Community Center will be to provide year round athletic activity and academic support for residence of the Mountain View neighborhood of Anchorage Alaska. The building will be 4,200 square feet, roughly the size of a gymnasium, sufficient space for youth activities, with the added benefit of high speed internet access for academic support.

**Meets Guiding Principles:** **Need-** The Facility will be located in Northeast Anchorage. There currently aren't any indoor turf sports facilities in Northeast Anchorage. **Geography-** Mountain View is one of the most economically underserved areas in Anchorage. All of the schools in Northeast Anchorage are Title 1 schools meaning that kids qualify for free and reduced lunch based on their parents income levels. All of the existing facilities are located in South Anchorage. Having this facility located in the Mountain View neighborhood will eliminate transportation hurdles. **Alignment-** We currently have a partnership with GCI to provide internet connectivity for academic support. **Feasibility-** We've been approved for a Tier 2 Rasmuson Foundation Grant. We have pending grants with MOA, Major League Baseball, and the Murdock Charitable Trust. **Equity-** this facility supports earned positive experiences for young people. This project will provide equity for economically underserved Anchorage kids.

**Expected Outcomes:** We expect that this Community Center will motivate achievement for Northeast Anchorage area young people. Having this facility will revitalize existing local programs in the area. We expect that this facility will increase participation levels in youth, middle school, and high school programs. We expect that this facility will support over 300 participants each year. The community will be better off with this Community Center as will encourage year round activity through the use of Mountain View Lions Park along with winter use of the facility. Because the facility is located within the neighborhood, the building/program will be well positioned to support working families. Providing this access will support the foundational experience needed for kids living in the area to have the best chance thrive athletically and academically. This improvement will make the existing area programs more sustainable.

**Project Detail:** Gamers Sports Travel is working to develop a 4,300 square foot, indoor facility in Mountain View to provide space for drills and specialized training(batting, pitching, coaching). The facility will provide more opportunities for youth to participate in baseball and softball, build a community asset in an under-resourced neighborhood, grow specialized training for youth, and decrease participation disparities by placing a facility closer to many Title I schools. We currently rent space at The Alaska Dome on an hourly basis for games, practices, and specialized training (batting, pitching, etc.). However, the facility's location and costs have contributed to disparities of access for youth. Currently, the construction project is nearing 100% design, and Gamers has acquired a 12,800 square foot site in Mountain View, including a variance from the Municipality to build the facility at 4,300 square feet, to include three, 59' x 15' x 14' batting cages. Additional milestones include: • Geotech Investigation by R&M Consultants, September 2020 (two test borings; finding that slab on grade floors & shallow foundation is suitable) • Utility Service Plan by R&M Consultants, Nov 2020 • Electrical plans by Northern Electrical Engineering, October 2018 • Landscaping plan by Corvus Design, October 2019 • Construction cost estimate by Diamond General, LLC, February 2021

**Project Timeline:** We expect to be near full funding by fall (August) 2022, and we expect construction to be **completed by fall of 2023** if everything goes to plan. A completed project represents 25 years of safe and sustainable youth activities that can be carried out on a year-round basis against our inherent climate restrictions while supporting our most economically underserved population living in the Mountain View Neighborhood of Anchorage. Programs: Our financial partnerships are being written out in five year commitments. All the existing indoor field turf facilities are located at least 16 miles from Northeast Anchorage which are difficult for Northeast area kids to access. We will be able to offer thriving baseball and softball programs at each age group that are enhanced with academic support and social emotional development within five years of developing this facility. The facility will also offer the foundation for enhanced board support and community involvement.

Organization Name: Gamers Sports Travel

Amount Requested: \$1,000,000

**Project Partners:** Rasmuson Foundation - Approved Tier 2 grant \$350,000; GCI- \$200,000 in Programmatic support through internet connectivity, academic support, and financial support. Murdock Charitable Trust-- \$350,000 grant consideration; Alaska Airlines- Yearly contract to support the operation of our travel teams as well as our annual fundraiser. Major League Baseball- Programmatic support through subsidies and scholarships. Potential capital campaign support. USA Baseball- Free coaches training, academic support, and youth player exposure. USA Softball- Free coaches training, academic support, and youth player exposure. R & M Consultants - \$50,000 is donated engineering services. Mountain View Boys and Girls Club - Access to economically underserved kids. Occasional grant support. Anchorage School District- Reading program centered youth baseball camp during the ASD English Language Learners summer school program. Seattle Mariners- The Seattle Mariners support our ELL Summer School Program

**Number Helped:** This facility will support 2,500 Anchorage area baseball and softball players. Our forecast has 500 Northeast Anchorage area baseball and softball players receiving subsidized services with the remaining 2000 participants accessing the facility through camps, coach's trainings and team practices. We will be providing subsidized programs for kids living in Northeast Anchorage along with Academic support funded by GCI. Youth baseball and softball are mostly ran locally through the volunteerism of parents. This project will also proves sustainability for parent volunteers.

**Recent Example of Success for Organization:** We are excellent advocates as both a general nonprofit organization and in operating a youth baseball and softball program. Nonprofit- In 2021 we generated almost \$500,000 in nonprofit revenue supporting our youth baseball and softball program through enrollment fees, grants and donations. In addition to this revenue, we also received a \$200,000 financial commitment from GCI and a \$350,000 financial commitment from The Rasmuson Foundation to support the construction of the Mountain View Field House and its programming. Programming-We are well positioned to support Alaskan kids of all backgrounds through opportunities in baseball and softball. In 2021 we supported the Anchorage athletes to receive these national awards. Paid Programs - Curtis Hebert Area Code Games (Top 200 American Players) Northwest Scout games (Top 50 Players in PNW) and Scholarship (U of Portland/ \$20K), Subsidized Programs - Daniel Mokom RBI Scholarship Winner (\$20,000 Athletic/Academic Scholarship).

**Time in Operation:** Gamer Sports Travel was founded in 2012 as program offering positive mentoring and exposure through baseball for Alaskan players. We are responsible for facilitating \$1.5 million in post high school playing opportunities though college scholarships and professional contracts. We do this by providing sports programming throughout the state for baseball and softball players. We have spent the last seven years expanding our Non-Profit to support underserved kids as we have recognized that there is a large percentage of kids that are not getting the opportunity to participate in these sports due to climate, geographic, and economic restrictions. In 2018 we established an affiliation with Major League Baseball through the R.B.I. (Reviving Baseball in Inner cities) initiative. R.B.I. is an initiative through Major League Baseball supporting underserved kids living in urban and Rural areas as these groups of kids have been identified as the most underserved populations of young people.

**Contact Name:** Jamar Hill

**Phone:** (907) 231-5056

**Email:** rbialaska@gmail.com



GAMERS BASEBALL ALASKA

# Business Plan Analysis

For the proposed Mountain View Field House operated by Gamers Baseball Alaska

Community Based Indoor Baseball Training Facility

Prepared by: Agnew::Beck Consulting

Prepared for: Gamers Sports Travel with funding from GCI

Prepared: June 2021



# Land Acknowledgement



The planned Mountain View indoor facility will be located on the traditional land of the Dena'ina people.

*Dena'inaq ełnen'aaq'  
gheshtnu ch'q'u yeshdu.*

*Translation by J. Isaak and S. Shaginoff-Stuart*

*Dena'ina*

*I live and work on the  
land of the Dena'ina.*

*English*

# Acknowledgements



**Thank you to our generous partners:**



**Many thanks to our incredible donors:**

Anonymous Donor, The Malloy Family,  
and many others who gave through GoFundMe.

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Methodology & Community Impact

# STUDY PURPOSE & KEY FINDINGS

# Purpose & Methods



## PURPOSE

- Evaluate financial viability of a new 4,300 square foot indoor baseball facility in Mountain View.
- Make recommendations for operations, programming, revenue generation.
- Develop a proposal capital & operations funding plan.

## METHODS

- Review existing materials
  - Concept plans
  - Official incorporation documents
- Collect market data
  - Youth baseball participation
  - Other competing facilities
- Develop operating pro forma
  - Staffing plan & costs
  - Facility costs
  - Develop programs & forecast revenues
- Summarize capital costs & identify funding sources
- Case study research

# Key Findings: Community Benefit & Market Potential



## Community Benefit & Market Potential

- **Community benefit:** Youth sports, place-based revitalization in Mountain View, targeting underserved neighborhoods and youth through scholarships
- **Skills development:** Youth baseball skills development, games without consequence. Youth baseball training to supplement competitive play. Integrating softball.
- **Northeast Anchorage is underserved.** 88% of Little League players in Anchorage live in South or West Anchorage or Eagle River.
- **Current market capture:** Currently capturing 7 percent of youth baseball market (150 youth out of 2,135 players in Anchorage)
- **Future market capture:** Facility requires securing increasing to 15 to 20 percent of the youth baseball market; goal is possible.

# Key Findings: Financial Viability



## Financial Viability

- **Phased approach.** Builds to full program.
- **Programs at two location.** Maintains programs at the Dome; provides new specialized training at the Mountain View Field House.
- **Earned income:** 70 percent earned income as percent of operating budget.
- **Operating gap:** \$140,000 per year operating gap requiring annual fundraising for full program (Phase 3) & \$46,000 for scaled back version (Phase 2). Current operating requires between \$7,000 and \$22,000 per year in fundraising.\*
- **Increased capacity:** At full buildout, provides program staffing budget and compensates coaches as employees; 3 FTEs. Phase 2 maintains current staffing structure.
- **Built in scholarships:** Operating model includes the cost of scholarships for 25% of players
- **Capital funding.** Identifies sources of funds for \$650,000 in costs and a concept plan to achieve remaining \$700,000 in required capital funds

\* Gap excludes expenses to cover depreciation.

# Phased Approach



## Grow Current Programs

- Youth baseball @ the Dome and on the fields
- Continue travel program
- Grow scholarships & access

## Start New Mountain View Facility

- Continue programs in Phase 1
- Build & operate new facility
- Minimal staffing

## Sustain New Mountain View Facility

- Continue programs in Phase 1
- Develop staffing
- Establish sustainable programs

# Why Invest in Youth Sports?

- Student athletes graduate at higher rates than non-athletes
- Promotes intergenerational friendships and mentorship
- Critical part of social-emotional learning and leadership development
- Improves competence, confidence, connection, character and compassion
- Bridges opportunity gap for families experiencing poverty



# Why Baseball?

- It's a game of failure which creates resiliency
- Highly skilled sport
- Teamwork
- Cornerstone of our communities; fields in neighborhood
- Part of American history; excitement to participate
- Social justice leader
- Gateway to shared American experiences

Other  
examples



# Gamers Community Impact





Source: Gamers Facebook page



Source: Gamers Facebook page

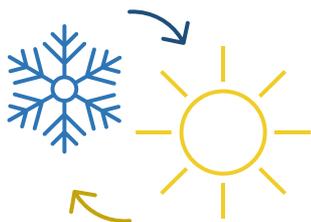
# WHO IS GAMERS BASEBALL ALASKA?



Source: Gamers Facebook page

# Current Gamers Baseball Programs

230  
youth  
players  
over four  
years



## Year-Round Training

Winter, Spring, Summer, Fall operated  
outside and in the Dome



## Travel Teams & Camps

Perfect Game, USA Baseball, AZ Fall Classic,  
Jackie Robinson Training Facility, MLB RBI  
Western Regional

200 to  
300  
youth



## Statewide & Specialized Camps

Anchorage, Sitka, Juneau, Ketchikan,  
Fairbanks Baseball & Softball Everywhere  
(English Language Learners), Clark Middle  
School, Boys & Girls Club

# Official Name: Gamers Sports Travel incorporated in 2013



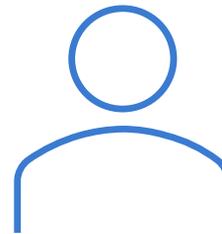
## Our Board of Directors:



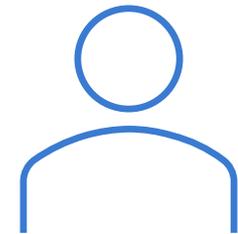
Jamar Hill,  
*President*



Jaime Kissner,  
*Treasurer*



Justin Fuller,  
*Secretary*



Pat Breen,  
*Vice President*

# Baseball in Alaska: the Power of Gamers

<https://fb.watch/5khZNuED9n/>

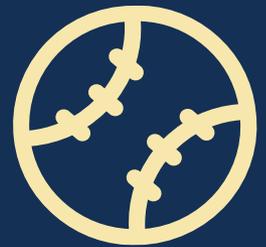


Project Status & Construction Budget

# PROJECT CONCEPT & IMPACT

# Mountain View Field House Project Goals

- Build baseball opportunities for underserved youth in Anchorage.
- Reinvest in Mountain View.
- Grow specialized baseball training for all Anchorage youth.
- Operate sustainably.
- Increase capacity of Gamers Baseball.



# Facility Design

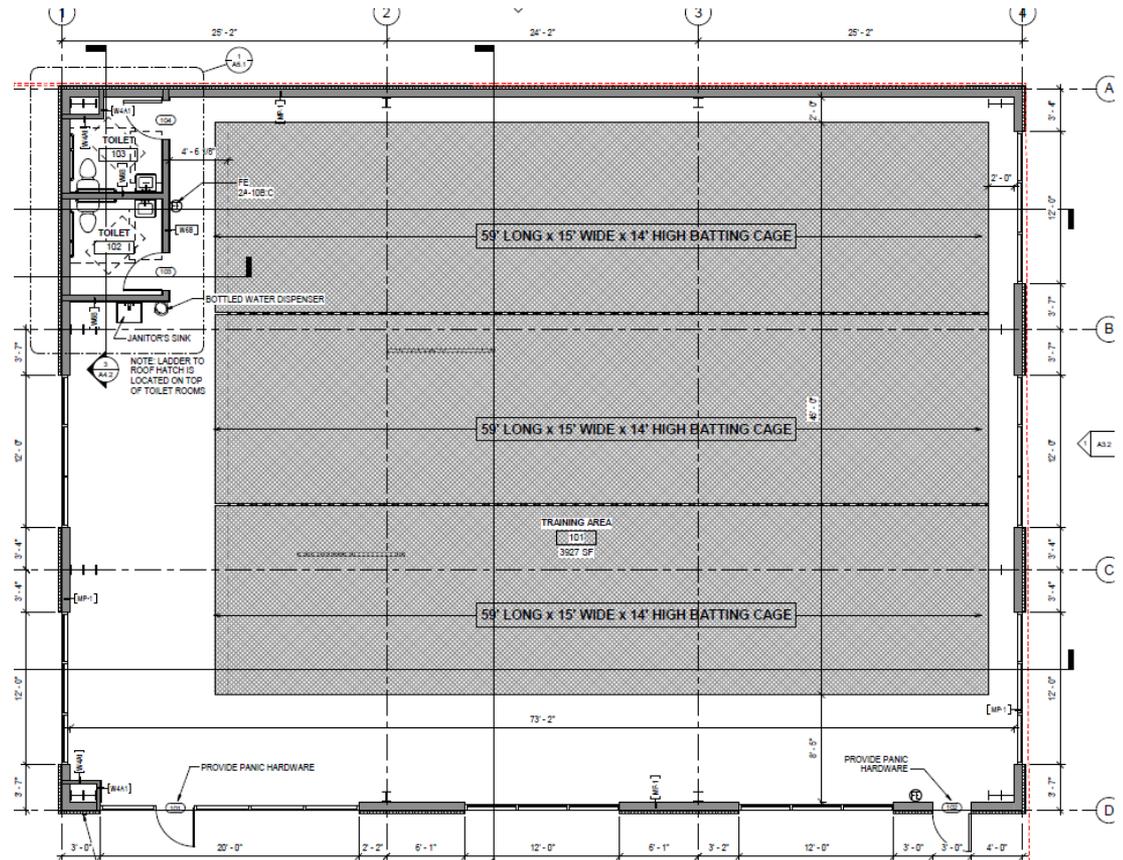


# Facility Design



# Inside Facility Design

- Three 59 ft long by 15 ft wide by 14 ft high batting cages
- Not for game play
- Allow for drills and specialized training (batting, catching, pitching)



# Ownership & Location

- Property owned by Gamers Sports Travel
- Zone: R3
- Parcel Number: 005-022-06
- Planned 4,294 square feet 1-story on 12,894 sqft lot across from Lyons Park in Mountain View

MUNICIPALITY OF ANCHORAGE

Home Residents Businesses Government Visitors Departments Public Safety

Departments > Finance > Property Appraisal > New Search > results

Find Parcel Number  -  -  - 000

## Public Inquiry Parcel Details

03/31/21

[Show Parcel on Map](#)

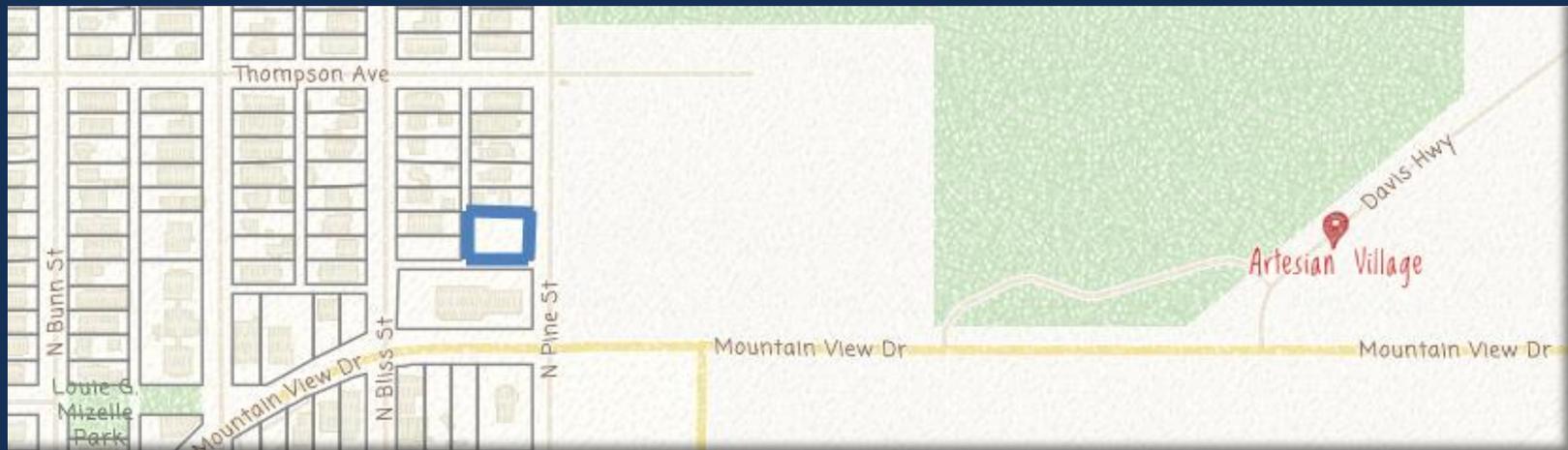
Parcel: 005-022-06-000 Residential Vacant Land

GAMER SPORTS TRAVEL  
 PO Box 221342 Anchorage AK 99522 Site  
 FAIRVIEW BLK 1 LT 6A

Lot Size: 12,824 ---Date Changed--- Deed Changed--- GRN: PIWR  
 Zone : R3 Owner : 02/20/20 Stateid: 2020 / 0003485  
 Tax Dist: 001 Address: 02/20/20 Date : 01/28/20  
 Grid : SW1136 Hra # : REF #: 67-0119

ASSESSMENT HISTORY				
	---Land---	---Building---	---Total---	---Exemption---
Appraised Val 2019:	73,400	0	73,400	
Appraised Val 2020:	73,400	0	73,400	
Appraised Val 2021:	62,100	0	62,100	
Exempt Value 2021:	0	0	0	
State Exempt 2021:	0	0	0	
Resid Exempt 2021:	0	0	0	
Taxable Value 2021:	62,100	0	62,100	

Liv Units: 000 Common Area: Leasehold: Insp Dt: 06/09 Land Only



# Neighborhood Access



15 minutes

Facility will be easy for students to access independently

## **Mt. View Elementary School**

3 minute bike ride or 13 minute walk



5 minutes

## **Clark Middle School**

4 minute bike ride or 16 minute walk

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**2020-002123-0**

Recording Dist: 301 - Anchorage  
1/17/2020 11:04 AM Pages: 1 of 3



AFTER RECORDING, RETURN TO:

Gamers Sports LLC  
PO Box 221342  
Anchorage, AK 99522

STA 489946      **DEED OF PERSONAL REPRESENTATIVE**

The GRANTOR, Cindy S. Renner, Personal Representative of the Estate of Darrel Royce Renner, filed under Probate Case No. 3AN 17-1698 PR, Superior Court for the State of Alaska, Third Judicial District, whose mailing address is 1090 Fisher Gravel, Decaturville, TN 38329, for and in consideration of TEN DOLLARS (\$10.00) and other good and valuable consideration in hand paid, the receipt of which #03156s hereby acknowledged on behalf of Grantee, has granted, bargained, sold and conveyed, and by these presents does grant, bargain, sell, convey and transfer to the GAMERS SPORTS LLC, an Alaska limited liability company, Grantee, whose mailing address is PO Box 221342, Anchorage, AK 99522, and to the heirs and assigns, forever, all of the right, title and interest that the Estate of Darrel Royce Renner, and also all of the right, title and interest that said Estate, by operation of law or otherwise, may have acquired, in and to the following described real estate located in the Anchorage Recording District, Third Judicial District, State of Alaska:

**Lot Six "A" (6A), Block One (1), FAIRVIEW SUBDIVISION, according to the official plat thereof, filed under Plat No. 67-119, in the records of the Anchorage Recording District, Third Judicial District, State of Alaska.**

SUBJECT TO the reservations and exceptions as contained in the United States Patent and/or in Acts authorizing the issuance thereof.

FURTHER SUBJECT TO the easements as shown on the plat of said subdivision.

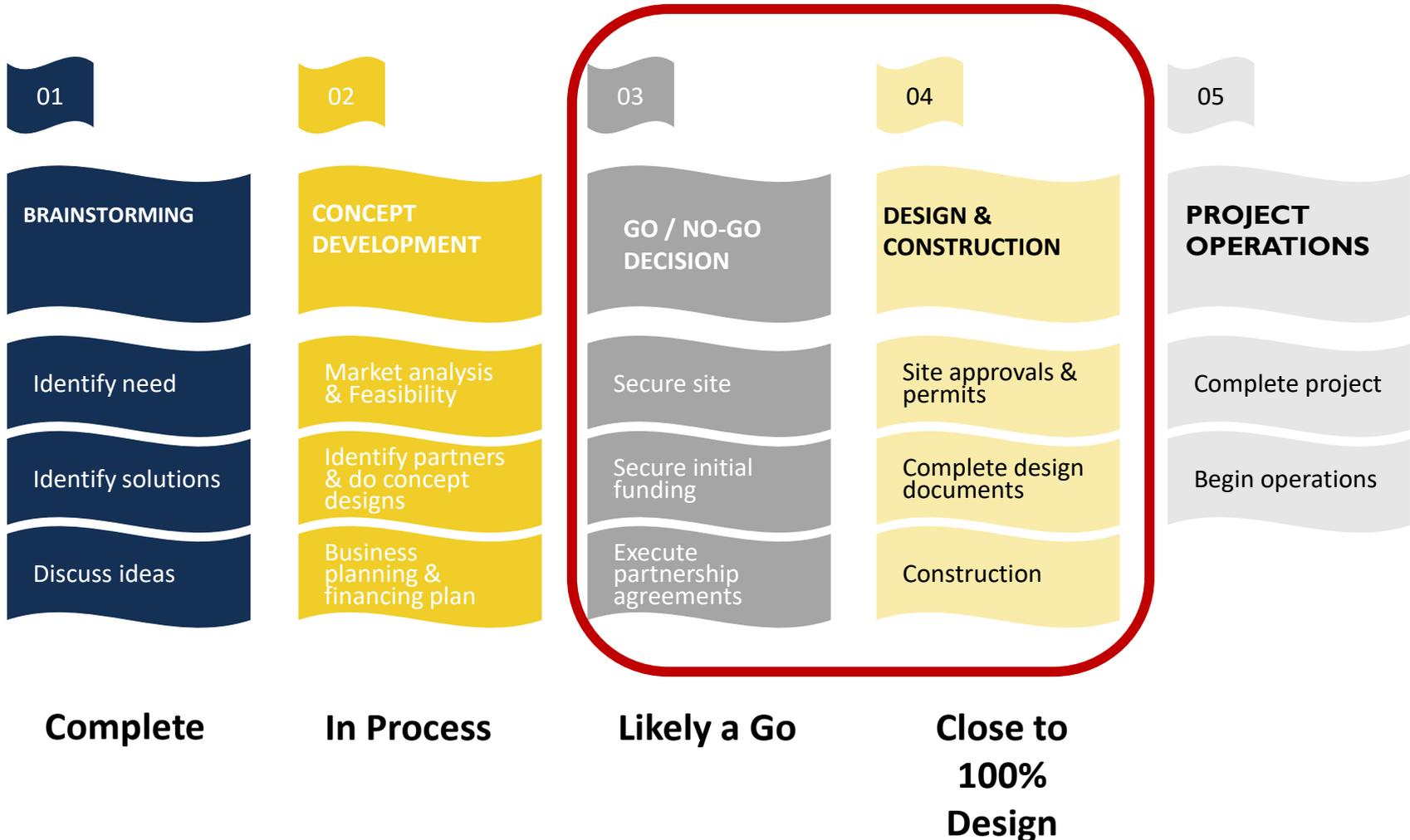
FURTHER SUBJECT TO the covenants and notes as shown on the plat of said subdivision.

DATED this 28<sup>th</sup> day of August, 2019.

GRANTOR: Estate of Darrel Royce Renner, filed under Probate Case No.  
3AN 17-1698 PR, Superior Court for the State of Alaska,  
Third Judicial District

By:   
Cindy S. Renner, Personal Representative

# Development Process & Status



# Design & Engineering

- **Geotech Investigation** by R&M Consultants, September 2020. Two test borings. Slab on grade floors & shallow foundation is suitable.
- **Utility Service Plan** by R&M Consultants, Nov 2020. Sewer connect off alley & water connect of N. Pine Street
- **100% Design** by Faulkenberry & Associates, November 2020. Includes drainage plan.
- **Electrical plans** by Northern Electrical Engineering, October 2018
- **Landscaping plan** by Corvus Design, October 2019.
- **Construction cost estimate** by Diamond General, LLC, February 2021.

# Capital Budget

Source: primarily Diamond General Contractor 2/21

Note: Cadence General Contractor provided similar cost estimate 11/20



<b>Land + Building Acquisition</b>		
Land Value	\$3 per land sqft	\$40,000
Environmental Remediation	\$2 per land sqft	\$0
<b>Subtotal</b>		<b>\$40,000</b>
<b>Hard Costs</b>		
Demolition	\$0	\$0
Off Sites	\$0	\$0
Site Work	\$10 per land sqft	\$128,800
Landscaping & Paving	\$7 per land sqft	\$91,472
Utility Connections	\$11 per sqft	\$48,720
Vertical Construction	\$187 per sqft	\$803,544
Furniture, Fixtures, Equipment	\$4 per sqft	\$18,144
Construction Contingency	5% of hard costs	\$54,534
<b>Subtotal</b>	<b>\$267 per sqft</b>	<b>\$1,145,214</b>
<b>Soft Costs</b>		
Permit Fees + Special Inspections	\$1.90 per sqft	\$8,159
Entitlement (Platting + Rezoning)	\$0 Imputed	\$0
Architecture & Engineering	8.00% of hard costs	\$91,617
Legal & Other Fees	\$10,000 estimate	\$10,000
Appraisal & Title	\$15,000 estimate	\$15,000
Insurance during Construction	\$20,000 estimate	\$20,000
Total Soft Costs		\$144,776
<b>Total Development Cost</b>	<b>\$310 per sqft</b>	<b>\$1,329,990</b>

Gross Building Sqft	4,294
Lot Size	12,824

Slab on grade foundation

Pre-engineered steel building with metal panels.

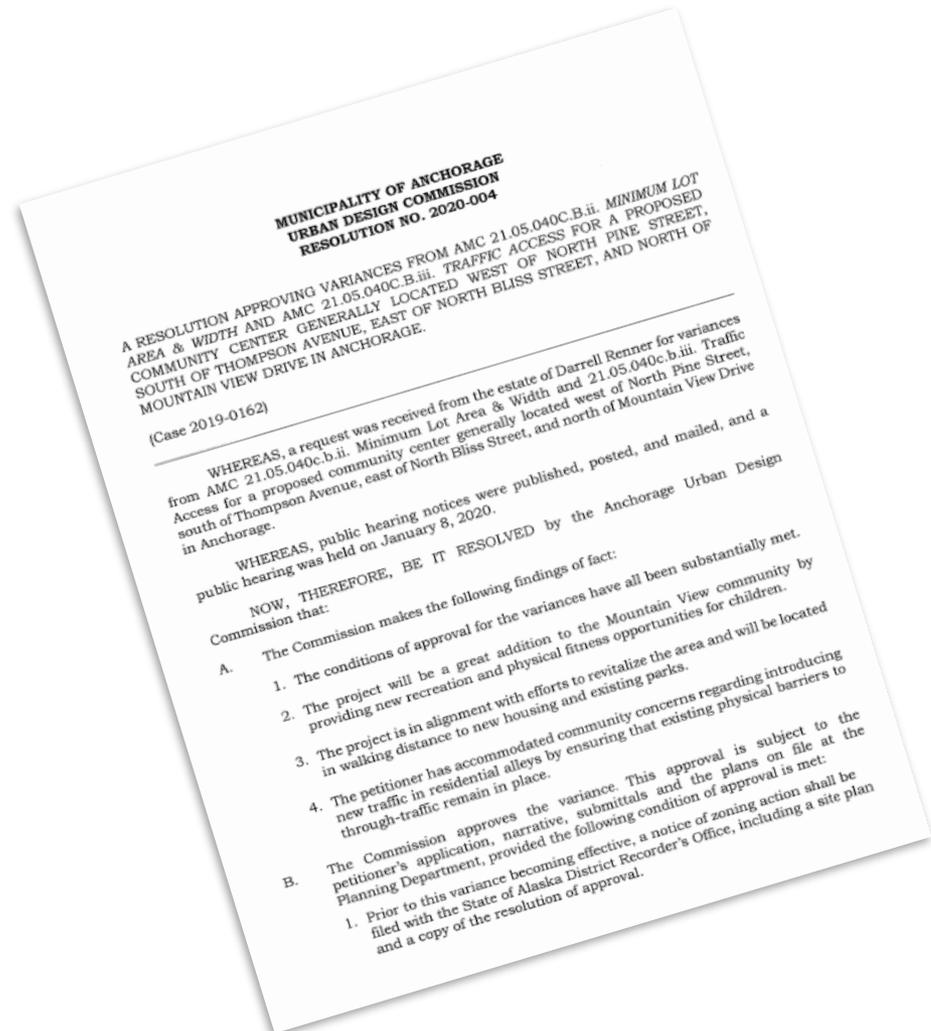
Compared to other construction budgets; aligns with other examples

Excludes baseball equipment except batting curtains

Estimates from case studies. Remaining hard costs from Dimond General

# Zoning & Entitlement Process

Municipal variance from minimum lot area and width granted January 2020 by Urban Design Commission



Youth Baseball in Anchorage and Target Market

# MARKET ANALYSIS

# Competitive Analysis:

## Youth Baseball in Anchorage

### Leagues & Teams

- **7 Little Leagues & 1 Pony Ball** T-ball through high school recreational leagues for youth age 4-16; volunteer based.
- **Competitive Travel Baseball** Alaska Drillers, Sockeyes, Arsenal's USSSA competitive travel teams (age 10-14); volunteer based.
- **Anchorage School District** High school and middle school baseball.
- **Alaska Legion Cook Inlet Conference** High school age competitive baseball; continuation of high school baseball.

Training providers offer opportunities for participants in leagues and teams to build skills for team play.

### Training Opportunities

- **Gamers.** No consequence games; training and access to specialized coaching. Coaches paid as independent contractors. No local team affiliation. Travel team opportunities for high school and middle school ages.
- **Players Edge.** Specialized baseball and strength training, including softball and other sports.
- **The Yard.** Facility rental and specialized softball training.
- **Elite Baseball .** Baseball training and access to baseball training facility.
- **Private coaching.** Jamar Hill and others offer private coaching that is separate from Gamers Sports Travel

# Mountain View Facility: Target Market



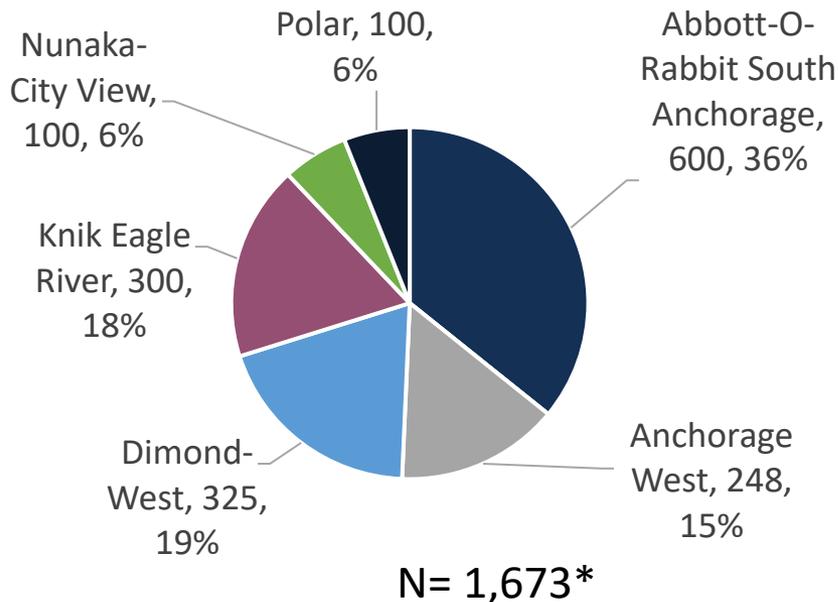
- Underserved youth in Mountain View & Northeast Anchorage
- Specialized baseball training opportunities for all of Anchorage youth



Source: Gamers GoFund Me campaign

# Anchorage Youth Baseball Participation

## Gamers Current Capture Rate



88% of youth Little League players are from South Anchorage, West Anchorage or Eagle River. 12% are from North and Northeast Anchorage. Polar Little League represents Mountain View.

\* Anchorage Military Community league not operating in 2021

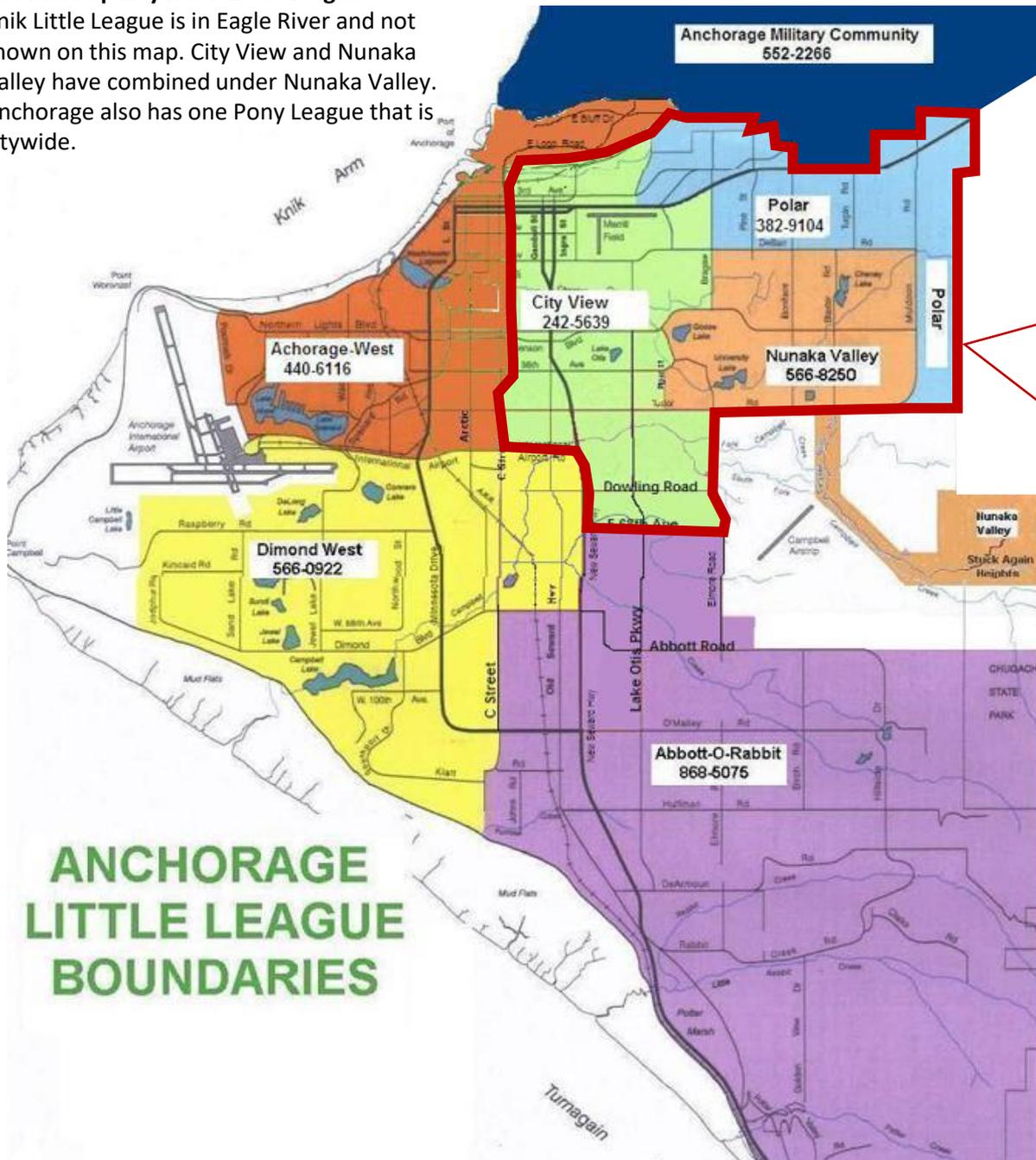
Youth Baseball Program	Est. Players
Little League	1,673
Far North (Pony League)	250
High School/Legion	210
<b>Total</b>	<b>2,135</b>
Gamers participants, 2020	150
<b>Current capture rate</b>	<b>7%</b>

Area	% of Youth Baseball in Little League	% of ASD School Enrollment
North & Northeast Anc.	12%	31%
South Anc, West Anc and Eagle River & Girdwood	88%	69%
<b>Total</b>	<b>1,673</b>	<b>38,526</b>

Source: ASD school enrollment 2020/21, survey of Little League

## The Municipality has 7 Little Leagues

Knik Little League is in Eagle River and not shown on this map. City View and Nunaka Valley have combined under Nunaka Valley. Anchorage also has one Pony League that is citywide.



Area in red is underserved for youth baseball.

It is home to 12% of youth Little League participation and 31% of ASD enrollment. The rest of Anchorage has 88% of the youth baseball participation and 69% of the school age population.

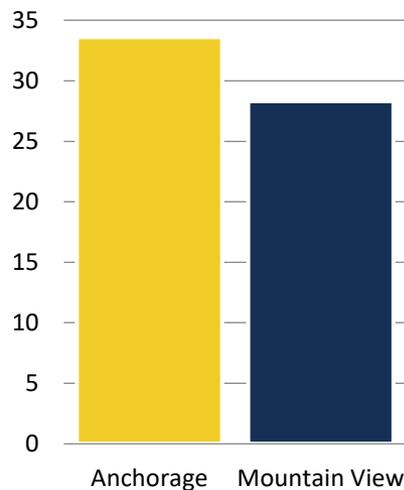
# ANCHORAGE LITTLE LEAGUE BOUNDARIES



# More about Mountain View

# 28.3

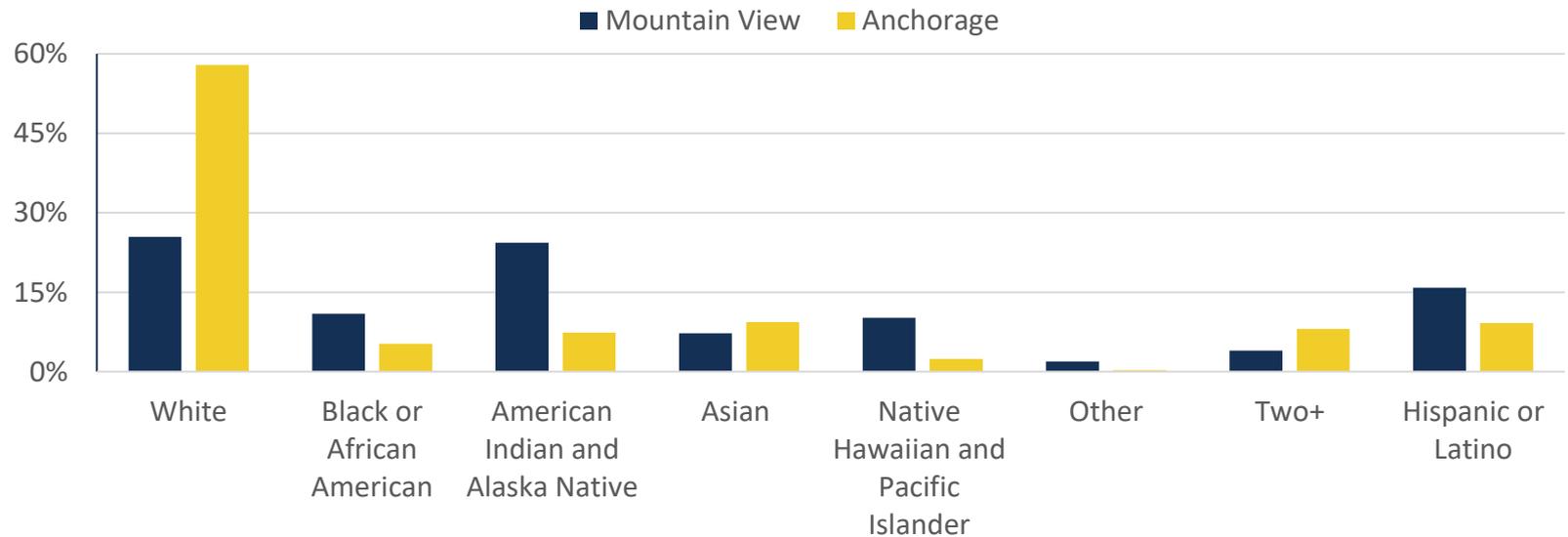
Mountain View  
median age



- Mountain View is a young neighborhood
- Almost 70% of the area is under the age of 40, with a quarter being school-aged



# Mountain View is Diverse

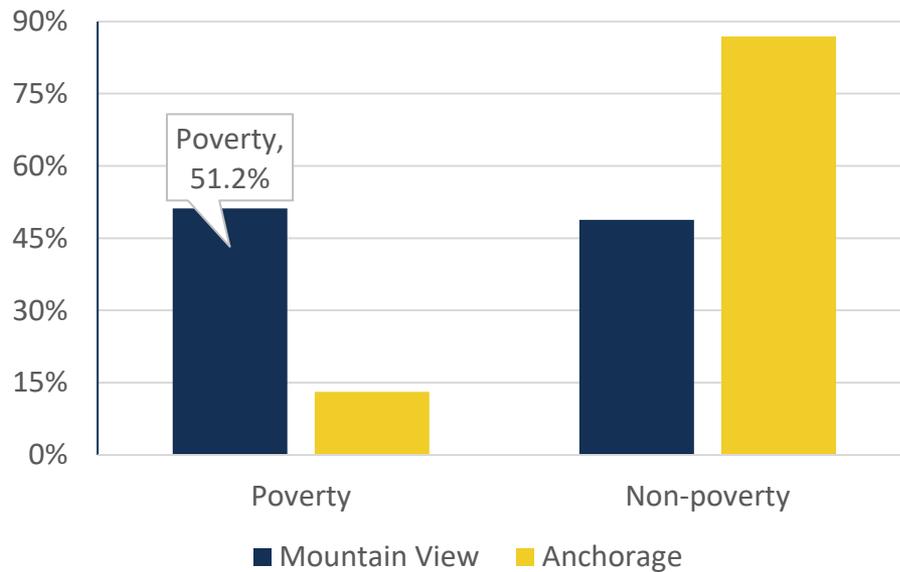


Race or Ethnicity	White	Black or African American	Alaska Native & American Indian	Asian	Native Hawaiian & Pacific Islander	Other	Two+	Hispanic or Latino
Mountain View	25.4%	10.9%	24.3%	7.3%	10.2%	2.0%	4.0%	15.9%
Anchorage	57.9%	5.3%	7.4%	9.4%	2.4%	0.3%	8.1%	9.2%



# More about Mountain View

Kids are 4 times as likely to live in poverty



	Mountain View (youth)		Anchorage (youth)	
Poverty	51.2%†	1,225	13.1%	9,217
Non-poverty	48.8%†	1,168	86.9%	61,231

# More about Mountain View



- Four schools serve the neighborhood
  - Mt. View Elementary
  - William Tyson Elementary
  - Wonder Park Elementary
  - Clark Middle School
- 1,925 students qualify for free lunch
- All of the nearby schools in Mountain View and Northeast Anchorage are Title 1 schools
  - Half (14) of the 27 Title 1 schools are in Northeast Anchorage



Program & Staffing Plan

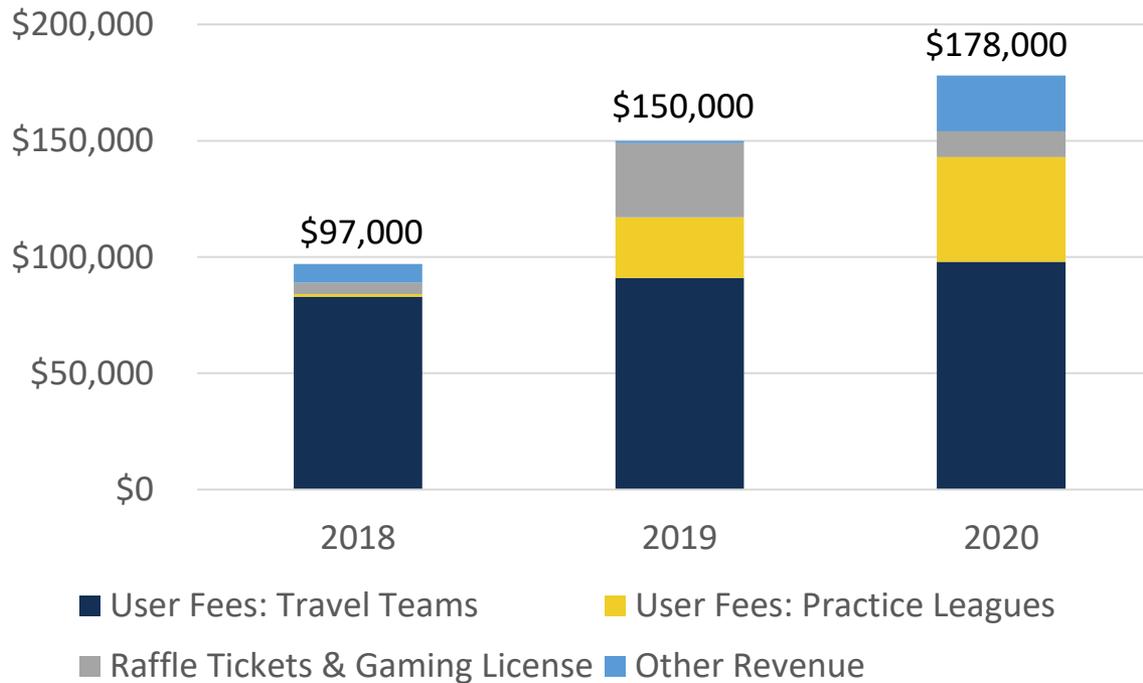
# FINANCIAL PRO FORMA



# Existing Earned Revenue

## Gamers Sports Travel

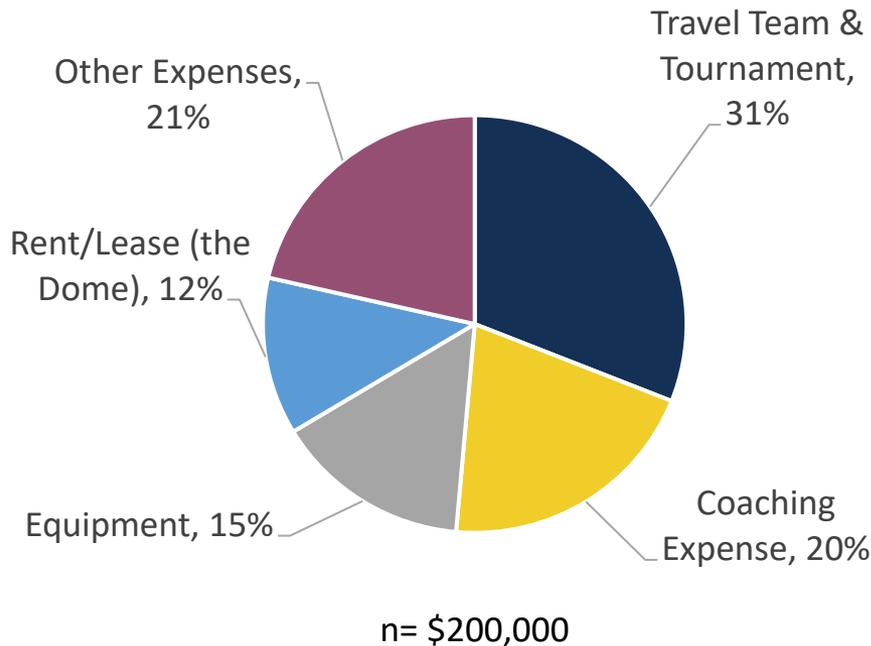
Gamers Sports Travel Earned Revenue



84% increase in earned revenue since 2018

Earned revenue is 93% operating expenses, on average.

# Current Gamers Operating Expenses



Other expenses are bookkeeping, insurance, advertising, supplies

- Coaches are independent contractors
- Limited administrative support
- Dome facility cost is \$25,000 annually

## Gamers Sports Travel: All Revenues & Expenses, including grants

ALL Revenues & Expenses	2018	2019	2020
Total Revenue	\$120,000	\$201,000	\$246,000
Total Expenses	\$101,000	\$179,000	\$239,000
Total Net	\$19,000	\$22,000	\$7,000

# Looking to the Future: Financial Pro Forma & Phased Approach



## Phase 1: Grow Current Programs

- Youth baseball @ the Dome and on the fields
- Continue travel program
- Grow scholarships & access

## Phase 2: Start New Mountain View Facility

- Continue programs in Phase 1
- Build & operate new facility
- Minimal staffing

## Phase 3: Sustain New Mountain View Facility

- Continue programs in Phase 1
- Develop staffing
- Establish sustainable programs

Pro Forma Modeling focuses on Phase 2 and Phase 3

# Programs & Schedule: Phase 3



Practice schedule aligned so players can participate at the Dome and the Mountain View facility

## 18UBB&SS/Upperclass

Monday	2-4:30pm	Dome
Tuesday	2-5pm	Mountain View
Wednesday	2-4:30pm	Dome
Thursday	2-5pm	Mountain View

## 16UBB&SS/Underclass

Monday	2-5pm	Mountain View
Tuesday	2-4:30pm	Dome
Wednesday	2-5pm	Mountain View
Thursday	2-4:30pm	Dome

## 14UBB&SS/Middle School

Monday	2-5pm	Mountain View
Friday	Time TBD	Dome
Saturday	12pm-2pm	Dome

## 12UBB&SS/Grade School

Wednesday	5pm-6:30pm	Mountain View
Friday	5pm-6:30pm	Mountain View
Saturday	12pm-2pm	Dome

## 10UBB&SS/Grade School

Tuesday	5pm-6:30pm	Mountain View
Thursday	5pm-6:30pm	Mountain View
Saturday	12pm-2pm	Dome

# Practice Sessions & Player Participation by Phase 3



Item	Estimated Player Participation: All Sessions					Individual Players	Capture Rate of Youth Baseball
	Mountain View	The Dome	Total	Vacancy	Adjusted Total		
2020	0	192	192		192	153	7%
	<i>Ratio of Individual Players to Participants in All Sessions</i>					80%	
Forecast Future							
Softball	25	25	50	15%	43	34	
Baseball	150	160	310	10%	279	222	
<b>Total</b>	<b>175</b>	<b>185</b>	<b>360</b>		<b>322</b>	<b>256</b>	<b>12%</b>

Operating practice sessions at the Dome and the Mountain View field house requires Gamers to increase individual player participation from 150 players to 250 players. Other assumptions include:

- Addition of softball
- Each player participates in 2.5 sessions per year, on average.
- Occupancy rates are 85% to 90%
- Scholarships provided (25% of players)
- Practice sessions costs players \$10-\$15 per hour per player

# Staffing

- No paid staff currently
- All coaches are currently independent contractors
- Future Phase 3:
  - Program Director @ \$25/hour
  - Program Assistant / Front Desk for MV @ \$15/hour
  - Coaches as employees at \$15/hour
  - 12% fringe



# Phase 3

## Forecast: Earned Revenue Full Program

Item	Assumptions	Mountain	The Dome	Travel &	Total
		View			Facility &
		Programs	Practice		Sports
					Travel
<b>EARNED REVENUE</b>					
Practice Session					
Practice Sessions: Softball Adjusted	Excludes scholarship	\$8,670	\$7,820	\$0	\$16,490
Practice Sessions: Baseball Adjusted	Excludes scholarship	<u>\$55,080</u>	<u>\$52,560</u>	<u>\$0</u>	<u>\$107,640</u>
Subtotal Practice Sessions		\$63,750	\$60,380	\$0	\$124,130
Rentals					
Team Rentals	\$65/cage/hr	\$21,060	\$0	\$0	\$21,060
Private Coaching	25% of lesson fees	\$4,800	\$0	\$0	\$4,800
Daytime Fitness	\$50/hour rental	<u>\$24,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$24,000</u>
Subtotal Rentals		\$49,860	\$0	\$0	\$49,860
Other Program Revenue					
Travel Fees		\$0	\$0	\$98,000	\$98,000
Placeholder		\$0	\$0	\$0	\$0
Subtotal Other Program Revenue		\$0	\$0	\$98,000	\$98,000
<b>Total Earned Revenue</b>		<b>\$113,610</b>	<b>\$60,380</b>	<b>\$98,000</b>	<b>\$271,990</b>

Assumes doubling participation levels and building softball program

Assumes same travel program as current

Assumes facility rental revenue as shown

Earned revenue is 66% of operating costs

# Phase 3

## Forecast: Operating Expenses Full Program

Item	Assumptions	Mountain	The Dome	Travel &	Total
		View Facility & Programs	Practice	Other	Gamers Sports Travel
<b>EXPENSES</b>					
Building	4,294 sqft				
Utilities	\$0.15 per sqft/mth	\$7,872	\$0	\$0	\$7,872
Maintenance	\$0.08 per sqft/mth	\$4,159	\$0	\$0	\$4,159
Building Insurance	\$0.27 per sqft/mth	\$13,915	\$0	\$0	\$13,915
Property Tax (nonprofit)	\$0.00 per sqft/mth	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal Building	\$0.50 per sqft/mth	\$25,946	\$0	\$0	\$25,946
Staffing					
Program Director	\$25/Hr 1 FTE	\$19,413	\$19,413	\$19,413	\$58,240
Program Assistant / Front Desk: 3-9 w/ \$15/Hr ~ 1 FTE		\$40,186	\$0	\$0	\$40,186
Practice Sessions: Coaching Expense for Softball		\$21,370	\$29,030	\$0	\$50,400
Practice Sessions: Coaching Expense for Baseball		<u>\$21,370</u>	<u>\$29,030</u>	<u>\$0</u>	<u>\$50,400</u>
Subtotal Staffing		\$102,338	\$77,474	\$19,413	\$199,226
Additional Community Benefit					
Practice Session Scholarships		\$17,850	\$0	\$0	\$17,850
Bus Driving & Coaching for MV Players to Dome		<u>\$7,258</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,258</u>
Subtotal Additional Community Benefit		\$25,108	\$0	\$0	\$25,108
Other Expenses					
Travel Expenses		\$0	\$0	\$70,000	\$70,000
Bookkeeping/Accounting		\$3,333	\$3,333	\$3,333	\$10,000
Program Insurance		\$2,000	\$2,000	\$2,000	\$6,000
Advertising		\$4,000	\$4,000	\$4,000	\$12,000
Rent		\$0	\$25,000	\$0	\$25,000
Supplies (including uniforms)		\$3,333	\$3,333	\$3,333	\$10,000
Equipment		<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$30,000</u>
Subtotal Other Expenses		\$22,667	\$47,667	\$92,667	\$163,000
<b>Total Expenses</b>		<b>\$176,059</b>	<b>\$125,141</b>	<b>\$112,080</b>	<b>\$413,279</b>

Assumes facility maintenance, Dome rental, and other costs (program insurance doubles)

Includes Program Director & Assistant, as well as full coaching staff as employees.

Provides 25% of participants with scholarships and bus transport to Dome.

# Phase 3 Full Program

## Operating Gap & Fundraising Need

Item	Assumptions	Mountain View			Total Gamers
		Facility & Programs	The Dome Practice	Travel & Other	Sports Travel
<b>Total Earned Revenue</b>		<b>\$113,610</b>	<b>\$60,380</b>	<b>\$98,000</b>	<b>\$271,990</b>
<b>Total Expenses</b>		<b>\$176,059</b>	<b>\$125,141</b>	<b>\$112,080</b>	<b>\$413,279</b>
<b>Net Income</b>		<b>(\$62,449)</b>	<b>(\$64,761)</b>	<b>(\$14,080)</b>	<b>(\$141,289)</b>
Deferred maintenance (depreciation over 30 years)		(\$38,174)			(\$38,174)
Net Income after Depreciation		(\$100,622)	(\$64,761)	(\$14,080)	(\$179,463)

### Possible Fundraising Plan for Developing Operating Funds

Option 1: Workplace Giving	\$25,000
Option 3: Donor Fundraising for Scholarships & Transport	\$25,108
Option 4: 25% of Baseball Families Sponsor a Player	\$64,049
Option 5: Foundation support or other fundraising	\$40,000
Subtotal Operating Grant Funds	\$154,156
<b>Surplus (Gap) With Operating Grants &amp; Excluding Depreciation</b>	<b>\$12,867</b>

GCI committing to \$20,000 per year for 5 years to support Mountain View operations plus no cost Internet services to the Mountain View facility

# Phase 2

## Forecast: Earned Revenue Scaled Back

Item	Assumptions	Mountain View			Total Gamers Sports Travel
		Facility & Programs	The Dome Practice	Travel & Other	
<b>EARNED REVENUE</b>					
Practice Session					
Practice Sessions: Softball Adjusted	Excludes scholarship	\$5,000	\$5,000	\$0	\$10,000
Practice Sessions: Baseball Adjusted	Excludes scholarship	<u>\$22,500</u>	<u>\$22,500</u>	<u>\$0</u>	<u>\$45,000</u>
Subtotal Practice Sessions		\$27,500	\$27,500	\$0	\$55,000
Rentals					
Team Rentals	\$65/cage/hr	\$21,060	\$0	\$0	\$21,060
Private Coaching	25% of lesson fees	\$4,800	\$0	\$0	\$4,800
Daytime Fitness	\$50/hour rental	<u>\$24,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$24,000</u>
Subtotal Rentals		\$49,860	\$0	\$0	\$49,860
Other Program Revenue					
Travel Fees		\$0	\$0	\$98,000	\$98,000
Subtotal Other Program Revenue		\$0	\$0	\$98,000	\$98,000
<b>Total Earned Revenue</b>		<b>\$77,360</b>	<b>\$27,500</b>	<b>\$98,000</b>	<b>\$202,860</b>

Assumes current participation levels split between Mountain View and Dome/field practices with small softball program

Assumes same travel program as current

Assumes same facility rental revenue as Phase 3

Earned revenue is 82% of operating costs

# Phase 2

## Forecast: Operating Expenses Scaled Back

Item	Assumptions	Mountain View Facility & Programs	The Dome Practice	Travel & Other	Total Gamers Sports Travel
<b>EXPENSES</b>					
Building	4,294 sqft				
Utilities	\$0.15 per sqft/mth	\$7,872	\$0	\$0	\$7,872
Maintenance	\$0.08 per sqft/mth	\$4,159	\$0	\$0	\$4,159
Building Insurance	\$0.27 per sqft/mth	\$13,915	\$0	\$0	\$13,915
Property Tax (nonprofit)	\$0.00 per sqft/mth	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal Building	\$0.50 per sqft/mth	\$25,946	\$0	\$0	\$25,946
Staffing					
Program Director	\$25/Hr 1 FTE	\$0	\$0	\$0	\$0
Program Assistant / Front Desk: 3-9 w	\$15/Hr ~ 1 FTE	\$0	\$0	\$0	\$0
Practice Sessions: Coaching Expense for Softball		\$5,000	\$5,000	\$0	\$10,000
Practice Sessions: Coaching Expense for Baseball		<u>\$20,500</u>	<u>\$20,500</u>	<u>\$0</u>	<u>\$41,000</u>
Subtotal Staffing		\$25,500	\$25,500	\$0	\$51,000
Additional Community Benefit					
Practice Session Scholarships		\$8,925	\$0	\$0	\$8,925
Bus Driving & Coaching for MV Players to Dome		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal Additional Community Benefit		\$8,925	\$0	\$0	\$8,925
Other Expenses					
Travel Expenses		\$0	\$0	\$70,000	\$70,000
Bookkeeping/Accounting		\$3,333	\$3,333	\$3,333	\$10,000
Program Insurance		\$2,000	\$2,000	\$2,000	\$6,000
Advertising		\$4,000	\$4,000	\$4,000	\$12,000
Rent		\$0	\$25,000	\$0	\$25,000
Supplies (including uniforms)		\$3,333	\$3,333	\$3,333	\$10,000
Equipment		<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$30,000</u>
Subtotal Other Expenses		\$22,667	\$47,667	\$92,667	\$163,000
<b>Total Expenses</b>		<b>\$83,038</b>	<b>\$73,167</b>	<b>\$92,667</b>	<b>\$248,871</b>

Assumes same facility maintenance, Dome rental, and other costs (program insurance doubles)

Eliminates program director and program assistant compensation

Reduces coaching expenses to current levels

Decreases scholarships and eliminates bus transport to Dome.

# Phase 2 Scaled Back

## Operating Gap & Fundraising Need

Item	Assumptions	Mountain View			Total Gamers
		Facility & Programs	The Dome Practice	Travel & Other	Sports Travel
<b>Total Earned Revenue</b>		\$77,360	\$27,500	\$98,000	\$202,860
<b>Total Expenses</b>		\$83,038	\$73,167	\$92,667	\$248,871
<b>Net Income</b>		<b>(\$5,678)</b>	<b>(\$45,667)</b>	<b>\$5,333</b>	<b>(\$46,011)</b>
Deferred maintenance (depreciation over 30 years)		(\$38,174)			(\$38,174)
Net Income after Depreciation		(\$43,852)	(\$45,667)	\$5,333	(\$84,185)

### Possible Fundraising Plan for Developing Operating Funds

Option 1: Workplace Giving	\$25,000
Option 3: Donor Fundraising for Scholarships & Transport	\$8,925
Option 4: 25% of Baseball Families Sponsor a Player	\$11,250
Option 5: Foundation support or other fundraising	\$40,000
Subtotal Operating Grant Funds	\$85,175
<b>Surplus (Gap) With Operating Grants &amp; Excluding Depreciation</b>	<b>\$39,164</b>

GCI committing to \$20,000 per year for 5 years to support Mountain View operations plus no cost Internet services to the Mountain View facility

Capital

# FUNDRAISING PLAN

# Capital Funding Plan



# Current Commitments and Asks



- GCI has pledged \$10,000 for pre-development, Internet service over 5 years (\$100K commitment) and \$20,000 per year in operating funds over 5 years (\$100K commitment).
- Rasmuson Foundation is working with us to consider a Tier 2 request (\$200,000-\$500,000)
- Major League Baseball Player's Association Youth Development Fund is a steady supporter of scholarships for Mt. View players

# Capital Stack



Item	Amount
<b>Total Development Costs</b>	<b>\$ 1,330,000</b>
Category 1: Committed Funds	
Anonymous Donor (land)	\$40,000
GCI (pre-development)	\$10,000
Malloy Family	\$5,000
Crowdfunding Campaign	\$15,000
Alaska Airlines Raffle	\$10,000
Downtown Rotary	\$10,000
<b>Subtotal</b>	<b>\$90,000</b>
Category 2: Funding Requests in Progress	
MLBPA-Youth Development Fund	\$250,000
Alaska Community Foundation or Other	\$250,000
Rasmuson Foundation	\$250,000
<b>Subtotal</b>	<b>\$750,000</b>
<b>Categories 1 and 2 Subtotal</b>	<b>\$840,000</b>
<b>Remaining Funds to Raise</b>	<b>\$490,000</b>

Category 3: Prospective Donors	# of Gifts Required	Level of Giving	Amount
<b><i>Business Sponsors + Partners</i></b>			
Naming Partner	1	\$100,000	\$100,000
Premium Partners	2	\$75,000	\$150,000
Community Sponsors	3	\$40,000	\$120,000
Business Sponsors	3	\$20,000	\$60,000
<b><i>Subtotal Business Sponsors + Partners</i></b>	<b>9</b>		<b>\$430,000</b>
<b><i>Individual Donors</i></b>			
Donors giving \$5,001-\$15,000	4		\$40,000
Donors giving \$1,501-\$5000	10		\$30,000
Donors giving \$1-\$1,500	20		\$20,000
<b><i>Subtotal Individual Donors</i></b>	<b>34</b>		<b>\$90,000</b>
<b>Subtotal Prospective Donors</b>	<b>43</b>		<b>\$520,000</b>

GCI committed no cost Internet and \$20K per year in operating funds over 5 years

# RECOMMENDATIONS & WHAT TO WATCH FOR

# Recommendations: Programs



- Grow practice sessions to complement the Dome indoor “games without consequence.”
- Focus on specialty baseball training at the new facility.
- Offer opportunities for softball.



Source: <https://www.gamersalaska.com/programs>

# Recommendations: Staffing



- Transition coaches to employees or evaluate benefits of maintaining independent contractor status.
- Transition program director from unpaid to paid; phase this over 2 or 3 years.
- Plan for program assistant after new facility opens.



Source: <https://www.gamersalaska.com/programs>

# Recommendations: Fundraising



- Develop a detailed fundraising plan for capital & operations.
- Plan for fundraising as at least 1/3 of the time associated with the program director position
- Secure all capital funding plus 10% contingency before initiating a construction contract.
- Secure operating funds at least one year in advance

# What to Watch For



- **Travel time.** The new Mountain View facility relies on growth in player registration that will likely need to come from South and West Anchorage. Drive times for families from South Anchorage may reduce program participation.
- **Fundraising capacity.** Fund raising for operations is an ongoing process that requires focused work and attention. Without these skills and capacity, the program may not achieve operating sustainability.

# Data to Collect & Track



It will be important to collect and track data on player participation, donors and finances to ensure ongoing growth and sustainability.

## **Player Participation**

- Zip codes
- Race/ethnicity
- Gender
- Household income
- # of unique players each year by program
- # of session participants per year (duplicated as participants participate in multiple)
- # of scholarships

## **Donors & Finances**

- Donor database
- Database of estimated fundraising and status for operations and capital
- Operating budget & separate financial summary for operations and capital.

**ADDITIONAL DETAIL**

# Existing Financials

## Gamers Sports Travel



Statement of Financial Activity Rounded			
Item	2018	2019	2020
Earned Revenue			
User Fees: Travel Teams	\$83,000	\$91,000	\$98,000
User Fees: Practice Leagues	\$1,000	\$26,000	\$45,000
Raffle Tickets & Gaming License	\$5,000	\$32,000	\$11,000
Other Revenue	\$8,000	\$1,000	\$24,000
<b>Subtotal Earned Revenue</b>	<b>\$97,000</b>	<b>\$150,000</b>	<b>\$178,000</b>
Operating Expenses			
Travel Team & Tournament	\$66,000	\$77,000	\$62,000
Coaching Expense	\$3,000	\$21,000	\$41,000
Equipment	\$10,000	\$18,000	\$30,000
Rent/Lease (the Dome)	\$13,000	\$23,000	\$24,000
Other Expenses	\$9,000	\$23,000	\$43,000
<b>Subtotal Operating Expenses</b>	<b>\$101,000</b>	<b>\$162,000</b>	<b>\$200,000</b>
<b>Net Without Grants or Facility Expenses</b>	<b>(\$4,000)</b>	<b>(\$12,000)</b>	<b>(\$22,000)</b>
<i>Earned Revenue as % of Operating Expenses</i>	<i>96%</i>	<i>93%</i>	<i>89%</i>
Grants/Donations	\$23,000	\$51,000	\$68,000
Facility Expenses	\$0	\$17,000	\$39,000
<b>ALL Revenues &amp; Expenses</b>			
<b>Total Revenue</b>	<b>\$120,000</b>	<b>\$201,000</b>	<b>\$246,000</b>
<b>Total Expenses</b>	<b>\$101,000</b>	<b>\$179,000</b>	<b>\$239,000</b>
<b>Total Net</b>	<b>\$19,000</b>	<b>\$22,000</b>	<b>\$7,000</b>

# Mountain View Field House: Practice Session Revenue Compared to Coaching Cost

## Mountain View Facility: Revenue & Coaching Staff Costs from Softball & Baseball Practice Sessions

	MV Softball Revenue						MV Baseball Revenue						Grand Total	
	18U	16U	14U	12U	10U	Total	18U	16U	14U	12U	10U	Total		
Mountain View Facility														
# of Players per Session	2	2	2	2	2	10	12	12	12	12	12	60	70	
# of Participants All Sessions	5	5	5	5	5	25	30	30	30	30	30	150	175	
Hours per Practice	3	3	3	1.5	1.5	3	3	3	1.5	1.5				
Practices per Week	2	2	1	2	2	2	2	1	2	2				
Weeks per Session	8	8	8	8	8	8	8	8	8	8				
# of Sessions per Year	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5				
Hours per Session	48	48	24	24	24	48	48	24	24	24				
Cost per Session per Player	\$480	\$480	\$360	\$360	\$360	\$480	\$480	\$360	\$360	\$360				
Cost per Hour per Player	\$10	\$10	\$15	\$15	\$15	\$10	\$10	\$15	\$15	\$15				
Gross Revenue	\$2,400	\$2,400	\$1,800	\$1,800	\$1,800	\$10,200	\$14,400	\$14,400	\$10,800	\$10,800	\$10,800	\$61,200	\$71,400	
(less) Vacancy	9 total players (duplicated) with vacancy					15%	54 total players (duplicated) with vacancy					10%	\$6,120	\$7,650
(less) Scholarships	3 players w/scholarships					25%	15 players w/scholarships					25%	\$15,300	\$17,850
<b>Adjusted Revenue</b>						<b>\$6,120</b>						<b>\$39,780</b>	<b>\$45,900</b>	

	MV Softball Coaching Expenses						MV Baseball Coaching Expenses						Grand Total
	18U	16U	14U	12U	10U	Total	18U	16U	14U	12U	10U	Total	
Mountain View Facility													
Practice Hours per Week	6	6	3	3	3	6	6	3	3	3			
Practice Hours per Session	48	48	24	24	24	48	48	24	24	24			
Practice Hours per Year	120	120	60	60	60	120	120	60	60	60			
Setup/Take Down Hours per Practice	1	1	1	1	1	1	1	1	1	1			
Setup/Take Down Hours per Year	48	48	24	48	48	48	48	24	48	48			
Coaches per Practice	2	2	2	2	2	2	2	2	2	2			
Total Coaching Hours per Year	336	336	168	216	216	1,272	336	336	168	216	216	1,272	2,544
\$15 per hour	\$5,040	\$5,040	\$2,520	\$3,240	\$3,240	\$19,080	\$5,040	\$5,040	\$2,520	\$3,240	\$3,240	\$19,080	\$38,160
12% payroll tax	\$605	\$605	\$302	\$389	\$389	\$2,290	\$605	\$605	\$302	\$389	\$389	\$2,290	\$4,579
<b>Total Coaching Costs</b>	<b>\$5,645</b>	<b>\$5,645</b>	<b>\$2,822</b>	<b>\$3,629</b>	<b>\$3,629</b>	<b>\$21,370</b>	<b>\$5,645</b>	<b>\$5,645</b>	<b>\$2,822</b>	<b>\$3,629</b>	<b>\$3,629</b>	<b>\$21,370</b>	<b>\$42,739</b>

<b>NET REVENUE</b>	<b>(\$4,205)</b>	<b>(\$4,205)</b>	<b>(\$1,742)</b>	<b>(\$2,549)</b>	<b>(\$2,549)</b>	<b>(\$15,250)</b>	<b>\$3,715</b>	<b>\$3,715</b>	<b>\$4,198</b>	<b>\$3,391</b>	<b>\$3,391</b>	<b>\$18,410</b>	<b>\$3,161</b>
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# The Dome:

## Practice Session Revenue Compared to Coaching Cost

The Dome	The Dome Softball Revenue						The Dome Baseball Revenue						Grand Total	
	18U	16U	14U	12U	10U	Total	18U	16U	14U	12U	10U	Total		
# of Players per Session	2	2	2	2	2	10	12	12	16	12	12	64	74	
# of Participants All Sessions	5	5	5	5	5	25	30	30	40	30	30	160	185	
Hours per Practice	2.5	2.5	2.0	3.0	3.0		2.5	2.5	2.0	3.0	3.0			
Practices per Week	2	2	2	1	1		2	2	2	1	1			
Weeks per Session	8	8	8	8	8		8	8	8	8	8			
# of Sessions per Year	2.5	2.5	2.5	2.5	2.5		2.5	2.5	2.5	2.5	2.5			
Hours per Session	40	40	32	24	24		40	40	32	24	24			
Cost per Session per Player	\$400	\$400	\$320	\$360	\$360		\$400	\$400	\$320	\$360	\$360			
Cost per Hour per Player	\$10	\$10	\$10	\$15	\$15		\$10	\$10	\$10	\$15	\$15			
Gross Revenue	\$2,000	\$2,000	\$1,600	\$1,800	\$1,800	\$9,200	\$12,000	\$12,000	\$12,800	\$10,800	\$10,800	\$58,400	\$67,600	
(less) Vacancy	9 total players (duplicated) with vacancy					15%	58 total players (duplicated) with vacancy					10%		
(less) Scholarships	0 players w/scholarships					0%	0 players w/scholarships					0%		
<b>Adjusted Revenue</b>						<b>\$7,820</b>						<b>\$52,560</b>	<b>\$60,380</b>	

The Dome	The Dome Softball Coaching Expenses						The Dome Baseball Coaching Expenses						Grand Total
	18U	16U	14U	12U	10U	Total	18U	16U	14U	12U	10U	Total	
Practice Hours per Week	5	5	4	3	3		5	5	4	3	3		
Practice Hours per Session	40	40	32	24	24		40	40	32	24	24		
Practice Hours per Year	120	120	96	72	72		120	120	96	72	72		
Setup/Take Down Hours per Practi	2	2	2	2	2		2	2	2	2	2		
Setup/Take Down Hours per Year	96	96	96	48	48		96	96	96	48	48		
Coaches per Practice	2	2	2	2	2		2	2	2	2	2		
Total Coaching Hours per Year	432	432	384	240	240	1,728	432	432	384	240	240	1,728	3,456
\$15 per hour	\$6,480	\$6,480	\$5,760	\$3,600	\$3,600	\$25,920	\$6,480	\$6,480	\$5,760	\$3,600	\$3,600	\$25,920	\$51,840
12% payroll tax	\$778	\$778	\$691	\$432	\$432	\$3,110	\$778	\$778	\$691	\$432	\$432	\$3,110	\$6,221
<b>Total Coaching Costs</b>	<b>\$7,258</b>	<b>\$7,258</b>	<b>\$6,451</b>	<b>\$4,032</b>	<b>\$4,032</b>	<b>\$29,030</b>	<b>\$7,258</b>	<b>\$7,258</b>	<b>\$6,451</b>	<b>\$4,032</b>	<b>\$4,032</b>	<b>\$29,030</b>	<b>\$58,061</b>

<b>NET REVENUE</b>	<b>(\$6,058)</b>	<b>(\$6,058)</b>	<b>(\$5,491)</b>	<b>(\$2,952)</b>	<b>(\$2,952)</b>	<b>(\$21,210)</b>	<b>\$542</b>	<b>\$542</b>	<b>\$1,869</b>	<b>\$2,988</b>	<b>\$2,988</b>	<b>\$23,530</b>	<b>\$2,319</b>
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<b>ARPA Funding Proposal from:</b> Girdwood Inc.		
<b>For:</b> Girdwood Workforce Childcare Project		<b>Amount Requested:</b> \$3,000,000
<b>Total Budget:</b> \$6,100,000	<b>In-Hand:</b> \$200,000	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$160,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Girdwood Inc. &amp; Little Bears Playhouse are seeking grant funding to address the local workforce and childcare crisis by building a new childcare and learning facility. The current childcare building was built by volunteers in the 1960s, has structural issues and is not meeting the local childcare demand. The small capacity is limiting to Girdwood's success, as the workforce cannot go to work without adequate childcare. The project seeks to increase capacity to meet our community's needs and support Girdwood's workforce in an overdue and meaningful way.</p>		
<p><b>Meets Guiding Principles:</b> This project covers several of the assembly's funding priorities and key pillars of a healthy economy. Assembly members have previously heard the pleas of parents and teachers in Girdwood and how the lack of childcare negatively impacts our workforce and community on multiple fronts. Girdwood is also a major tourism attractant while visiting the Anchorage area. Many of Girdwood's residents are service workers and are desperately in need of dependable, consistent, and safe care for their children. The need is well documented, our geography makes it difficult to not have a safe facility within a reasonable proximity to local employment. The additional funds needed to build a large facility will need to be sourced elsewhere from grants, or self-funded via a loan. In a worse-case scenario, a smaller building could be constructed to replace the existing one, rather than reaching goal capacity. See attached Resolution of Support for grant funding from Girdwood Board of Supervisors. <b>(Need, alignment, feasible, informed)</b></p>		
<p><b>Expected Outcomes:</b> The expected outcome of this project would be to complete a new and safe Childcare Facility in the Girdwood valley. These funds are essentially being borrowed from the next generation. The need to invest directly into their future is key to a meaningful and long-term impact. This building will provide childcare, Pre-K, distance learning and after-school opportunities for years to come. Girdwood needs assistance to continue as an economic engine for the Municipality and State. For working parents to return to work, a safe place for their children is the first critical element. We must solve this issue for its near-term safety reasons, equitable solutions for Girdwood's workforce and long-term success as a thriving community. This economic development building project will support all industries, positively impact Girdwood's entire population directly or indirectly, support tourism recovery by providing services to thousands of visiting tourists and result in a long-lasting asset.</p>		
<p><b>Project Detail:</b> The full project budget would build a childcare and learning facility with an occupancy of 154 teachers and students. The proposed building has several toddler and preschool age classrooms and an infant room. It also includes space for distance learning and a new youth playground, as required by governing bodies for childcare licensing. Other valuable local non-profits would also benefit from the space, including Four Valleys Community School, who could use office space and ability to rent the facility for learning and activity programs. In preparation of becoming shovel-ready, planning, test holes, topographic study and architectural design plans have been completed on an offered site by Alyeska Resort. This is our quickest route to a new facility. All parties are open and welcoming of continued discussion on parcels owned by Heritage Land Bank as an acceptable alternative. This budget covers all construction, site development, permitting, inspections, general contracting and project management. The following was included in the MOA AERDAC Q4 Childcare Report. "MOA should resume discussions with Little Bears Playhouse regarding the Girdwood Workforce Childcare Project." If only funded at the minimum amount, the funds would be applied toward creating a development plan for a Girdwood Workforce Housing project (another pressing need in Girdwood) at South Townsite. Inclusion of a new childcare facility site would be incorporated into the development plan.</p>		
<p><b>Project Timeline:</b> The below timeline is based upon a GANTT Chart completed 4/14/2021 for this project. The following days were scheduled for each of these events: (Task, Days Needed) Schematic Design 23 Design Development 23 Construction Documents 23 Permitting 45 Utility Review 25 Site Clearing 21 Sewer Water Main Construction 20 Road, Parking Construction 20 Building Deep Utilities 10 Building Pad &amp; Fill 10 Building Foundation 25 Underslab Utilities 15 Framing 50 Siding, Windows, Roofing 45 Road, Parking Access Grade &amp; Pave 25 Mechanical, Plumbing, Electrical Rough In 55 Insulation and Vapor 15 Drywall/Paint 25 MPE Completion 25 Flooring, Doors, Fixtures 20 Building Commissioning 5 Install FF&amp;E 10 Some of these tasks can be done simultaneously, but an estimated 1 year and 5 months is expected from time of funding to building completion. Finalizing planning and permitting could begin in 2022, site work in Spring of 2023, <b>with a completion date of Summer/Fall 2024.</b></p>		

**Project Partners:** Girdwood, Inc. - 501c3 since 2004; Little Bears Playhouse - 501c3 since 1982; Pomeroy Lodging, owners of Alyeska Resort. (If their land/site location is utilized for project); Heritage Land Bank (Potential Partner if municipal HLB parcel is utilized.); Girdwood Alliance played a significant role in getting Little Bears Playhouse into position for grant requests and obtaining information and estimates. \*\*\*The minimum amount requested (\$160,000) would not go toward a building, but rather a development plan for workforce housing and a dedicated site for childcare facility located at South Townsite on HLB parcel. This would meet an assembly identified goal, but not complete the goal of a new facility\*\*\*

**Number Helped:** The total amount of individuals helped by this project will vary depending on the size of building which gets built. We have several options for increasing or decreasing the size of the building depending on funding availability. A building with a capacity of 154 children, would help roughly 300-400 local children per year and conservatively, 50 children per week for Anchorage visitors and tourists. This equates to 3000 served per year. Since the building will have 40-year lifespan, the impact would result in 120,000 children served in its useful life, while benefiting the surrounding region.

**Recent Example of Success for Organization:** Girdwood Inc assists local educational and charitable groups that do not have non-profit standing by administering their donations and grants. One recent example is Girdwood Bear Aware, a group dedicated to reducing negative human/bear conflicts. Through education, euthanizing bears went from 7 bears/year to none since their formation. Another example is Girdwood Mountain Bike Alliance was a sponsored organization under Girdwood Inc, prior to their own 501c3 status, now known as Bikewood. This organization is responsible for building multiple flow trails accessed via Girdwood's 5K loop. Girdwood Community Land Trust is a current sponsored organization, which is undergoing a plastic recycle-to-resource project, advocates for community gardens, workforce housing and organizes Girdwood Farmers Markets every other Sunday in town square. Little Bears Playhouse success is evidenced by it's 40 year history this year and staying open, except a few months, throughout the pandemic.

**Time in Operation:** Girdwood Inc has been in operation since 2004. In its infancy, the organization was the recipient of a 3 M grant to restore and renovate the Alyeska Roundhouse, a historical building which existed before much of current day Girdwood. Girdwood Inc also has been the fiscal sponsor for infrastructure projects, including collecting grant funding to build the Gerrish Library and Community Room, after a failed bond attempt. This was a 6 M project. Five of the six million was grant funding from various sources. The remaining 1 M was covered with an intergovernmental loan, which Girdwood paid off sooner than the terms required. Little Bears Playhouse is Girdwood's only full-time licensed childcare program/space. It has operated out of the same volunteer-built 1960s structure since 1982. The current program serves roughly 25 children at a time in a single room, separating "classrooms" with cubby furniture. The organization consistently has a waiting list and can not offer any infant care.

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# GIRDWOOD WORKFORCE CHILDCARE PROJECT

Girdwood Inc, in collaboration with Little Bears Playhouse, are seeking grant funding to address the local workforce and childcare crisis by building a new childcare and learning facility in the Girdwood valley. The current childcare building was built by volunteers in the 1960s and is now a municipally owned building. It became the preschool in 1982. The building has structural issues that have been identified by municipal engineers and is becoming increasingly dangerous, especially for children . The very small capacity is a limiting factor for Girdwood's success, as the workforce can not go to work without adequate childcare. The project seeks to substantially increase capacity to meet our community's needs and support Girdwood's workforce in an overdue and meaningful way.

Little Bears Playhouse, a recognized 501(c)3, has been providing for childcare needs in Girdwood, Alaska for nearly 40 years. It is the **only licensed full-time childcare provider for 40 miles in either direction**. Alyeska Resort's ownership has offered Little Bears Playhouse a location to build a new facility on their land. Alyeska's owners and managers understand the need their employees have for childcare, as well as the community at large. Land in Girdwood is notoriously expensive, and Little Bears Playhouse Board of Directors is overjoyed with this potential partnership and community commitment which Alyeska is exhibiting.

In preparation of becoming shovel-ready, planning, test holes, topographic study and architectural design plans have been completed on an offered site by Alyeska Resort. This is our quickest route to a new facility. All parties are open and welcoming of continued discussion on parcels owned by Heritage Land Bank as an acceptable alternative. Previous budget projections for HLB site (South Town Site) are also included under the budget documentation.

This project covers several of the assembly's funding priorities including Children & Family, Economic Development and Healthy Workforce. Assembly members have previously heard the pleas of parents and teachers in Girdwood and how the lack of childcare negatively impacts our workforce and community on multiple fronts. These funds are essentially being borrowed from the next generation. The need to invest directly into their future is key to a meaningful and long-term impact. This building will provide childcare, Pre-K, distance learning and after-school opportunities for decades to come.



**Little Bears  
Playhouse**



## BACKGROUND IN FUNDING EFFORTS:

In April 2020, nearly 80% of the Girdwood Valley Service Area voters supported self-taxation to fund a new childcare facility. The residents understood the dire condition of the current building, along with under met demand and capacity constraints. Unfortunately, with not enough Anchorage voters understanding the bond would be solely paid for by Girdwood homeowners, the bond did not pass at an area-wide level and ultimately failed. This proposed building would have only replaced the existing building with a minimal impact on increasing capacity. **After 12 years of effort**, Little Bears was back to square one in their goal of realizing a new building.

Thankfully, Alyeska stepped forward with a new location and potential for increased capacity to better meet the community's demand. With the new opportunity in place, there was an effort to secure CARES Act funds for the new larger facility, but we did not receive funding. The Girdwood Workforce Childcare Project has received no CARES or ARPA funds to date. Many letters of support are available to review from past funding efforts upon request.

Girdwood Inc. has experience in receiving several large grants over its history and is well poised to accept funds for this project. The organization has a nearly 20 year history and raising funds for the Gerrish Library and Community Room are a clear example where they have participated and held funds for a multimillion-dollar project.

In April of 2022, Senator Murkowski's staff notified us that USDA Rural Development Community Facilities could be a possibility to fund the childcare center. After the state's Rural Development Community Facilities Director reviewed the regulations, it was determined that Girdwood is not eligible, as Girdwood is part of the Municipality of Anchorage. This really emphasizes the need for Anchorage to play a role in solving this critical community issue.

## FINANCIAL REQUEST:

\$6.1M – This budget covers all construction, site development, permitting, inspections, general contracting and project management. This grant requests 3 M from the Municipality of Anchorage’s ARPA funds. The balance of the funds needed to complete the project will need to be secured via obtaining additional grant funds, or a loan. The building footprint could also be reduced to meet secured budget. Little Bears Playhouse has been saving money for over a decade and has \$200,000 in their new building fund to contribute toward all the furnishings and fixtures in the new facility.

## STATUS AND SUPPORT:

The first resolution of support from Girdwood Board of Supervisors requesting assistance from the municipality to address the decaying childcare building, dates back to 2008. Significant efforts were undergone in 2019/2020 to get this issue on the ballot and prepare for bond. Since April 2020, a childcare community needs assessment survey was conducted as well as planning, budgeting, and presentations. In July 2020, Girdwood Board of Supervisors wrote a letter of support of the childcare facility along with any grant funding which may be available. In September 2020, the conceptual project passed at Girdwood Land Use Committee by unanimous vote and ultimately received a letter of support from Girdwood Board of Supervisors for GST2 (Resort Zoning – Resolution provided with initial grant submission). This project would be well received by the community of Girdwood and has demonstrated great support by going through the public meeting process. We are ready to proceed with this project without delay.

## CONCLUSION:

For many working parents to return to work, a safe place for their children is the first critical element. We must solve this issue in Girdwood for its near-term safety reasons, equitable solutions for Girdwood’s workforce and long-term success as a thriving community. Little Bears Playhouse seeks this new building to better implement their mission statement “to provide a safe, caring environment that promotes sound emotional, social, cognitive and physical development of children while strengthening and encouraging positive relationships among childcare professionals, families and our community.” Thank you for your consideration in this important and health-safety issue for our community’s children.

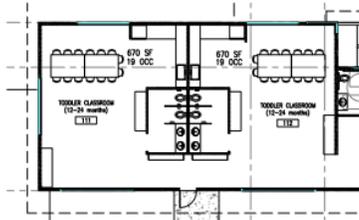




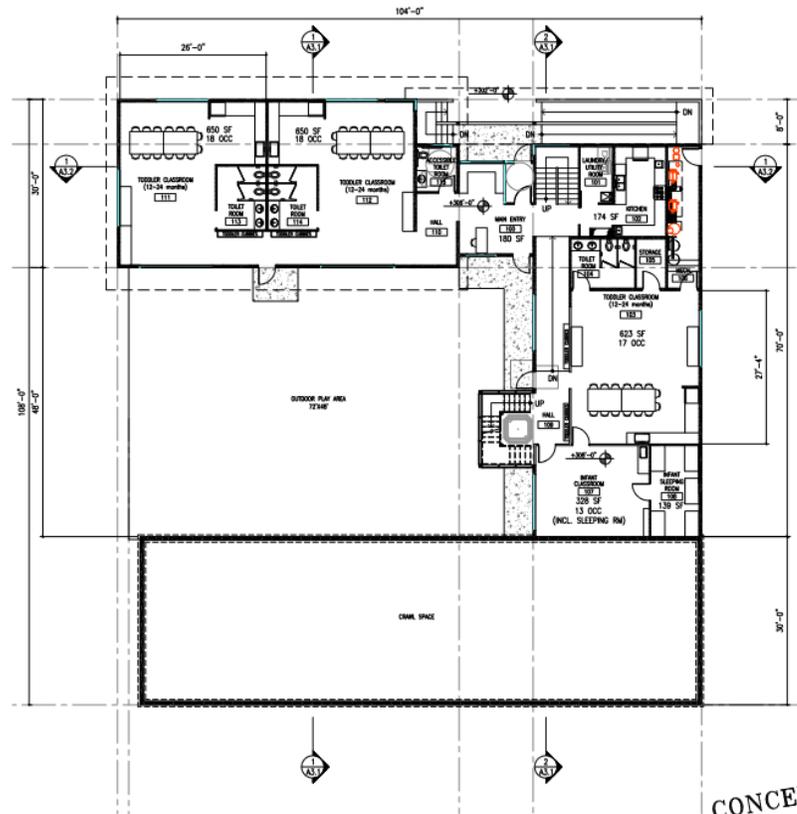
## DESIGN:

Little Bears Playhouse has been working with Z Architects on the design. The selected design can easily scale up by adding additional classrooms/wing to increase capacity. This design is based off an existing building constructed in the Mat-Su valley as a Waldorf Preschool and has undergone full engineering.





2 ALTERNATE TODDLER BATHROOM PLAN  
SCALE: 1/8" = 1'-0"



1 FIRST FLOOR PLAN  
SCALE: 1/8" = 1'-0"

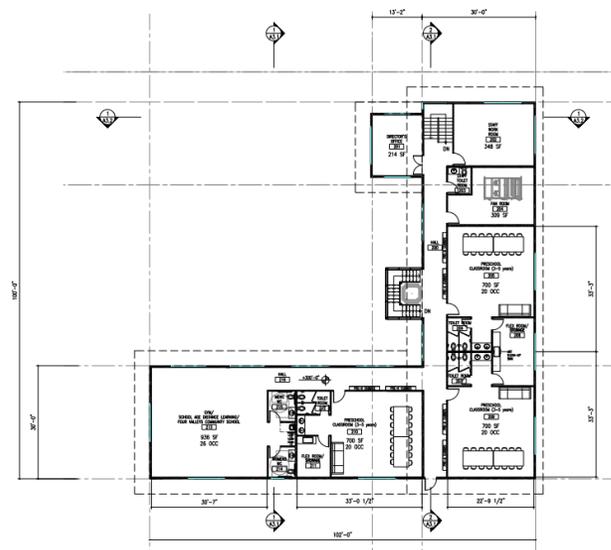
CONCEPTUAL  
3-31-21

OCCUPANT LOAD:  
DAY CARE = 35 NET SF  
66-88 CHILDREN THIS LEVEL  
152-154 CHILDREN TOTAL BOTH FLOORS

FIRST FLOOR AREA:  
4,240 SQUARE FEET PER MOA BUILDING AREA CALCULATION  
4,134 SQUARE FEET PER 80% BUILDING AREA CALCULATION

TOTAL BUILDING AREA:  
9,680 SQUARE FEET PER MOA BUILDING AREA CALCULATION  
9,500 SQUARE FEET PER 80% BUILDING AREA CALCULATION

## PLANNING WORK:



1 SECOND FLOOR PLAN  
SCALE: 1/8" = 1'-0"

CONCEPTUAL  
3-31-21

OCCUPANT LOAD:  
DAY CARE = 35 NET SF  
86 CHILDREN THIS LEVEL

SECOND FLOOR AREA:  
5,440 SQUARE FEET PER MOA BUILDING AREA CALCULATION  
5,396 SQUARE FEET PER 80% BUILDING AREA CALCULATION



# GIRDWOOD WORKFORCE CHILDCARE PROJECT

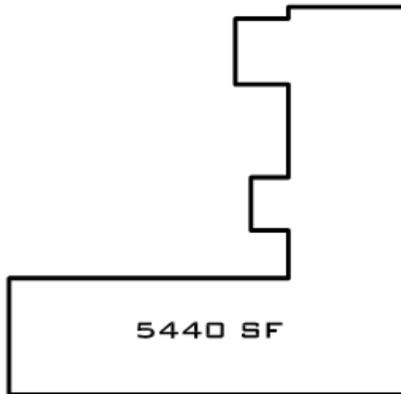
## LITTLE BEARS COST ANALYSIS

	GROSS SQ FT	TOTAL CHILDREN	\$1,650/CHILD FF&E	\$350/SF CONSTRUCTION & CONSTRUCTION MANAGEMENT	SITE DEVELOPMENT*	ARCHITECTURAL & ENGINEERING 9% OF CONST & SITE DEVELOPMENT	CONTINGENCIES 10% OF CONST & SITE DEVELOPMENT	PROJECT TOTAL
Whole Building	9,680	154	\$254,100.00	\$3,388,000.00	\$1,500,000.00	\$439,920.00	\$488,800.00	\$6,070,820.00

\*Site development costs will be higher if AWWU requires a main line extension.



### WHOLE BUILDING



SECOND FLOOR



FIRST FLOOR

9680 SF TOTAL

NEWEST BUDGET PROJECTION

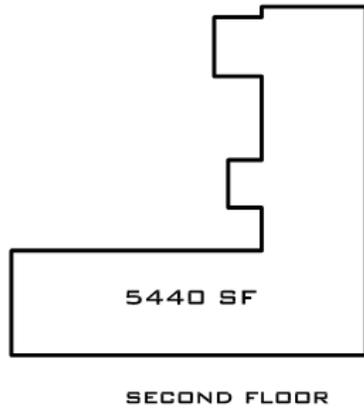
# BUILDING REDUCTION OPTIONS

## LITTLE BEARS COST ANALYSIS

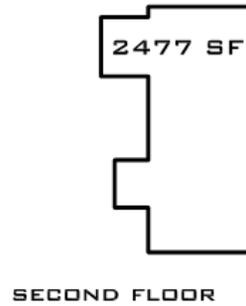
	GROSS SQ FT	TOTAL CHILDREN	\$1,650/CHILD FF&E	\$350/SF CONSTRUCTION & CONSTRUCTION MANAGEMENT	SITE DEVELOPMENT*	ARCHITECTURAL & ENGINEERING 9% OF CONST & SITE DEVELOPMENT	CONTINGENCIES 10% OF CONST & SITE DEVELOPMENT	PROJECT TOTAL
Whole Building	9,680	154	\$254,100.00	\$3,388,000.00	\$1,500,000.00	\$439,920.00	\$488,800.00	\$6,070,820.00
Reduction #1	6,717	88	\$145,200.00	\$2,350,950.00	\$1,500,000.00	\$346,585.50	\$385,095.00	\$4,727,830.50
Reduction #2	5,329	68	\$112,200.00	\$1,865,150.00	\$1,500,000.00	\$302,863.50	\$336,515.00	\$4,116,728.50

\*Site development costs will be higher if AWWU requires a main line extension.

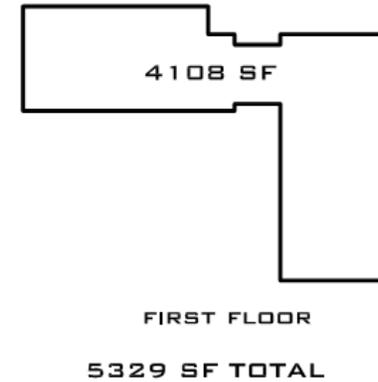
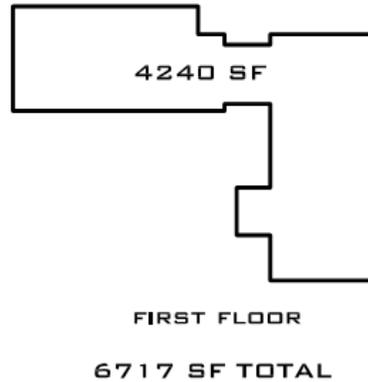
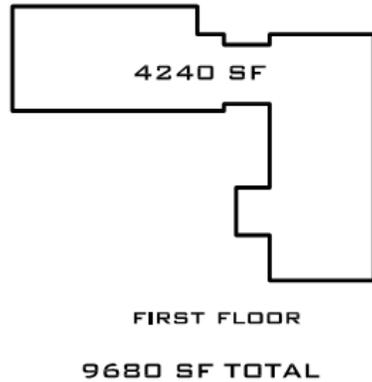
**WHOLE BUILDING**



**REDUCTION 1**



**REDUCTION 2**



# cadence

GENERAL CONTRACTORS

August 26, 2020

Krystal Hoke  
Little Bears Playhouse  
130 Egloff Drive  
Girdwood, AK 99587

**\*BIDS OBTAINED FOR SOUTH TOWN  
SITE LOCATION (HLB LAND)**

Dear Ms. Hoke:

We are pleased to offer this preliminary "Good Faith" budget proposal for construction services for the Little Bears Playhouse located in Girdwood, Alaska. We are very interested in performing this work.

Based on the concept sketch by Z Architect and our conversations with you, we hereby propose the following: labor, materials, equipment, subcontractors and supervision to complete the project.

Our preliminary budget cost estimates for this project is:

**Little Bears Playhouse:           \$4,170,000.00\***

\*This estimate is based off of standard private wage rates. If any of the procured grants require Davis Bacon federal wages, please add \$606,000.00.

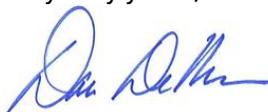
This is a good faith budget to be used in helping in your design decisions, grant procurement and overall project feasibility. This is not to be perceived as a bid. Attached are our complete estimate spreadsheets showing all the figures from which this amount is built. Please note that all line items in the attached estimates are allowances and based off of a very preliminary sketch.

We have included our line item estimate and major subcontractor for your review. As always, we will remain open-book during the entire design development process and any savings we realize will accrue directly back to you.

We specifically excluded all design and engineering, builder's all-risk property insurance, performance and payment bond, hazard material removal other than what is listed in the environmental report, utility extensions, work other than what is shown in our estimate, FF&E, contingency, and allowances for unknown conditions.

We sincerely appreciate this opportunity.

Very truly yours,



David DeRoberts  
Project Manager



<b>BUDGET SUMMARY</b>											
CODE	DESCRIPTION			LABOR		MATERIAL	EQUIPMENT	SUB / OTHER	TOTAL		
				HOURS	TOTAL						
01000	GENERAL REQUIREMENTS			5081	294210.22	13905.00	65950.00	60920.00	\$434,985.22		
02000	SITework			74	4284.90	4725.00	0.00	838480.00	\$847,489.90		
03000	CONCRETE			1149.0175	66532.71	69072.03	3885.00	17830.50	\$157,320.23		
04000	MASONRY	NOT USED		0	0.00	0.00	0.00	0.00	\$0.00		
05000	METALS			62.33333333	3609.35	10291.67	0.00	0.00	\$13,901.02		
06000	WOOD AND PLASTIC			3517.0655	203652.16	265528.03	0.00	0.00	\$469,180.19		
07000	THERMAL AND MOISTURE			353.33	20459.22	28695.40	0.00	105000.00	\$154,154.62		
08000	DOORS AND WINDOWS			331	19166.22	131200.00	0.00	0.00	\$150,366.22		
09000	FINISHES			1121.7	64950.92	60397.00	0.00	186544.00	\$311,891.92		
10000	SPECIALTIES			64.8	3752.18	26740.00	0.00	20000.00	\$50,492.18		
11000	EQUIPMENT			257	14881.33	131350.00	0.00	66000.00	\$212,231.33		
12000	FURNISHINGS			32	1852.93	12800.00	0.00	0.00	\$14,652.93		
13000	SPECIAL CONSTRUCTION	NOT USED		0	0.00	0.00	0.00	0.00	\$0.00		
14000	CONVEYING SYSTEMS	NOT USED		0	0.00	0.00	0.00	0.00	\$0.00		
15000	MECHANICAL - DESIGN BUILD			0	0.00	0.00	0.00	587000.00	\$587,000.00		
16000	ELECTRICAL - DESIGN BUILD			0	0.00	0.00	0.00	417000.00	\$417,000.00		
	SUBTOTAL, COST			12043.24633	697352.14	754704.12	69835.00	2298774.50	\$3,820,665.76		
	COMPOSITE HOURLY STANDARD WAGE RATE	\$57.90	Estimator Note: import this rate from the hourly rate calculator worksheet								
	<b>MARK-UPS:</b>										
4.5%	PROFIT MARKUP			171,929.96							
4.5%	GENERAL OVERHEAD MARKUP			171,929.96							
	TOTAL MARKUPS			343,859.92		Net markup on sale = 8.25%			\$343,859.92		
	<b>FEES &amp; PREMIUMS:</b>										
00610	LIABILITY INSURANCE			5,678.04							
00610	DEPARTMENT OF LABOR FEE			0.00	INCLUDED IN FALL SITE WORK						
00610	UMBRELLA PREMIUM OVER 5MM			0.00	EXCLUDED						
00610	PERFORMANCE & PAYMENT BOND PREMIUM			0.00	EXCLUDED	IF REQUIRED, ADD	46,325.71				
00620	BUILDERS ALL-RISK INSURANCE			0.00	EXCLUDED	IF REQUIRED, ADD	14,442.12				
00630	BUILDING PERMIT FEES			0.00	EXCLUDED	IF REQUIRED, ADD	42,027.32	allowance			
00650	ELECT. EXTENSION			0.00	EXCLUDED	IF REQUIRED, ADD	40000	allowance			
00650	ENSTAR EXTENSION			0.00	EXCLUDED	IF REQUIRED, ADD	7500	allowance			
00650	AWWU EXTENSION			0.00	EXCLUDED	IF REQUIRED, ADD	10000	allowance			
00650	DESIGN FEES			0.00	EXCLUDED						
	TOTAL FEES & PREMIUMS			5,678.04					\$5,678.04		
<b>TOTAL BUDGET ESTIMATE</b>									\$463 per sf	<b>\$4,170,204</b>	
ALTERNATE NO. 1: ADD FOR DAVIS BACON WAGES											
										\$606,184.76	

<b>DIVISION 01000, GENERAL REQUIREMENTS</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
JOB DURATION		10	mo										
01300	JOB ADMINISTRATION												
01310	Project manager - office	10.0	mo	40	400	23161.60	0	0.00	0	0.00	0	0.00	\$23,161.60
01320	Project superintendent	42.5	wks	45	1913	110741.40	0	0.00	0	0.00	0	0.00	\$110,741.40
01320	Safety Program manager	9.0	mo	10	90	5211.36	0	0.00	0	0.00	0	0.00	\$5,211.36
01330	Project engineer	42.5	wks	15	638	36913.80	0	0.00	0	0.00	0	0.00	\$36,913.80
01340	Project coordinator	10.0	mo	15	150	8685.60	0	0.00	0	0.00	0	0.00	\$8,685.60
01350	Expediting / purchasing	10.0	mo	40	400	23161.60	0	0.00	0	0.00	0	0.00	\$23,161.60
01400	Q.C. / FIELD ENG'R.												
01420	Construction staking & as-built plot plan	1.0	job	0	0	0.00	0	0.00	0	0.00	9500	9500.00	\$9,500.00
01430	Testing & special inspection - BY OWNER	0.0	job	0	0	0.00	0	0.00	0	0.00	0	0.00	\$0.00
01500	TEMPORARY FACILITIES												
01501	Field office	10.0	mo	0	0	0.00	0	0.00	700	7000.00	0	0.00	\$7,000.00
01502	Project signs	1.0	ea	4	4	231.62	1200	1200.00	0	0.00	0	0.00	\$1,431.62
01503	Security fence	700.0	lf	0.035	25	1418.65	0	0.00	7.5	5250.00	0	0.00	\$6,668.65
01504	Temporary toilets	10.0	mo	0	0	0.00	0	0.00	0	0.00	450	4500.00	\$4,500.00
01505	Temp electric service	1.0	job	0	0	0.00	0	0.00	0	0.00	10000	10000.00	\$10,000.00
01506	Electricity	10.0	mo	0	0	0.00	0	0.00	0	0.00	900	9000.00	\$9,000.00
01507	Temporary lights	5.0	mo	10	50	2895.20	200	1000.00	0	0.00	0	0.00	\$3,895.20
01509	Telephones & internet	10.0	mo	0	0	0.00	0	0.00	0	0.00	150	1500.00	\$1,500.00
01510	Temp weather protection	1.0	job	150	150	8685.60	6000	6000.00	0	0.00	0	0.00	\$14,685.60
01511	Snow removal	2.0	mo	15	30	1737.12	0	0.00	350	700.00	0	0.00	\$2,437.12
01512	Cleanup periodic	10.0	mo	60	600	34742.40	0	0.00	0	0.00	0	0.00	\$34,742.40
01513	Cleanup final	9000.0	sf	0.0025	23	1302.84	0.02	180.00	0	0.00	0.28	2520.00	\$4,002.84
01514	Safety supplies	1.0	job	0	0	0.00	500	500.00	0	0.00	0	0.00	\$500.00
01515	Material handling	10.0	mo	40	400	23161.60	0	0.00	0	0.00	0	0.00	\$23,161.60
01516	Trash haul, dumpsters	10.0	mo	0	0	0.00	0	0.00	250	2500.00	750	7500.00	\$10,000.00
01600	EQUIPMENT												
01610	Consumables	1.0	job	0	0	0.00	3000	3000.00	0	0.00	0	0.00	\$3,000.00
01620	Scaffolding / man lifts	5.0	mo	0	0	0.00	0	0.00	1500	7500.00	0	0.00	\$7,500.00
01630	Job trucks (pickup, flatbed)	10.0	mo	0	0	0.00	0	0.00	500	5000.00	0	0.00	\$5,000.00
01640	Forklift	8.0	mo	0	0	0.00	0	0.00	3600	28800.00	0	0.00	\$28,800.00
01650	Misc rental	8.0	mo	0	0	0.00	0	0.00	125	1000.00	0	0.00	\$1,000.00
01660	Fuel & maintenance	9.0	mo	10	90	5211.36	225	2025.00	0	0.00	0	0.00	\$7,236.36
01670	Boom truck	1.0	mo	80	80	4632.32	0	0.00	5000	5000.00	0	0.00	\$9,632.32
01800	FREIGHT												
01820	Ocean freight, Seattle to Girdwood	2.0	lds	0	0	0.00	0	0.00	0	0.00	8200	16400.00	\$16,400.00
01830	Air freight	0.0	lbs	0	0	0.00	0	0.00	0	0.00	0	0.00	\$0.00
01860	Mobe / demobe	1.0	job	40	40	2316.16	0	0.00	3200	3200.00	0	0.00	\$5,516.16
	<b>GENERAL REQUIREMENTS, TOTAL</b>				5081	294210.22		13905.00		65950.00		60920.00	\$434,985.22

<b>DIVISION 02000, SITEWORK</b>														
COMPOSITE RATE: \$57.90 / HR		LABOR					MATERIAL		EQUIP'M'T		SUB / OTHER		TOTALS	
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS	
02300	Site work/site concrete/paving	1.0	job	0	0	0.00	0	0.00	0	0.00	698000	698000.00	\$698,000.00	
02580	Steel pipe bollards	6.0	ea	4	24	1389.70	225	1350.00	0	0.00	0	0.00	\$2,739.70	
02760	Paint marking	37.0	ea	0	0	0.00	0	0.00	0	0.00	30	1110.00	\$1,110.00	
02820	Fencing/mangates - 8' tall	750.0	lf	0	0	0.00	0	0.00	0	0.00	112.348	84261.00	\$84,261.00	
02820	Fencing @ playground 4' tall	100.0	lf	0	0	0.00	0	0.00	0	0.00	351.09	35109.00	\$35,109.00	
02820	Trash Enclosure	1.0	ea	40	40	2316.16	2500	2500.00	0	0.00	0	0.00	\$4,816.16	
02890	Traffic signs	5.0	ea	2	10	579.04	175	875.00	0	0.00	0	0.00	\$1,454.04	
02900	Landscaping - allowance	1.0	job	0	0	0.00	0	0.00	0	0.00	20000	20000.00	\$20,000.00	
02910	Site furnishings - Excluded	0.0	pcs	0	0	0.00	0	0.00	0	0.00	0	0.00	\$0.00	
<b>DIVISION 02 , TOTAL</b>					74	4284.90		4725.00		0.00		838480.00	\$847,489.90	
<b>DIVISION 03000, CONCRETE</b>														
COMPOSITE RATE: \$57.90 / HR		LABOR					MATERIAL		EQUIP'M'T		SUB / OTHER		TOTALS	
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS	
03100	Formwork - perimeter	1350.0	sfsa	0.2	270	15634.08	5	6750.00	0	0.00	0	0.00	\$22,384.08	
03200	Reinforcing, perimeter footings	12150.0	lbs	0.02	243	14070.67	0.74	8991.00	0	0.00	0	0.00	\$23,061.67	
03200	Reinforcing, interior footings	13200.0	lbs	0.0175	231	13375.82	0.74	9768.00	0	0.00	0	0.00	\$23,143.82	
03200	Reinforcing, SOG	8644.5	sf	0.015	130	7508.27	0.45	3890.03	0	0.00	0	0.00	\$11,398.29	
03300	Concrete, perimeter ext footings	85.5	cy	0.75	64.13	3713.09	132	11286.00	15	1282.50	0	0.00	\$16,281.59	
03300	Concrete, interior thicken footings	54.0	cy	0.75	40.50	2345.11	132	7128.00	15	810.00	0	0.00	\$10,283.11	
03300	Concrete, 4" SOG	119.5	cy	0.75	89.63	5189.65	132	15774.00	15	1792.50	0	0.00	\$22,756.15	
03350	Finish Concrete - SOG	9000.0	sf	0	0.00	0.00	0	0.00	0	0.00	1.75	15750.00	\$15,750.00	
03150	Concrete cure&seal	9000.0	sf	0.001	9	521.14	0.1	900.00	0	0.00	0	0.00	\$1,421.14	
03050	Sawcut control joints	1387.0	lf	0	0	0.00	0	0.00	0	0.00	1.5	2080.50	\$2,080.50	
03050	Embedded items	1.0	job	20	20	1158.08	2500	2500.00	0	0.00	0	0.00	\$3,658.08	
03050	Anchor bolts - hold downs	43.5	ea	0.1	4	251.88	15	652.50	0	0.00	0	0.00	\$904.38	
03050	Wall anchors	477.5	ea	0.1	48	2764.92	3	1432.50	0	0.00	0	0.00	\$4,197.42	
<b>DIVISION 03 , TOTAL</b>					1149	66532.71		69072.03		3885.00		17830.50	\$157,320.23	

<b>DIVISION 05000, METALS</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
05100	GLB connection brackets	42.3	ea	1	42	2451.27	125	5291.67	0	0.00	0	0.00	\$7,742.94
05500	Misc steel	1.0	job	20	20	1158.08	5000	5000.00	0	0.00	0	0.00	\$6,158.08
<b>DIVISION 04, TOTAL</b>					62	3609.35		10291.67		0.00		0.00	\$13,901.02
<b>DIVISION 06000, WOOD AND PLASTIC</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
06050	Purchase fasteners, rough hdwe, plates	9000.0	sf	0	0	0.00	0.45	4050.00	0	0.00	0	0.00	\$4,050.00
06050	Hold downs	46.0	ea	0.5	23	1331.79	22	1012.00	0	0.00	0	0.00	\$2,343.79
06100	Sills -AWW	510.0	bf	0.025	13	738.28	0.95	484.50	0	0.00	0	0.00	\$1,222.78
06100	Blocking & backing	2000.0	bf	0.03	60	3474.24	0.85	1700.00	0	0.00	0	0.00	\$5,174.24
06100	Wall framing	24520.0	bf	0.035	858	49693.21	0.82	20106.40	0	0.00	0	0.00	\$69,799.61
06100	Wall framing 2x8	2542.8	bf	0.035	89	5153.34	0.89	2263.09	0	0.00	0	0.00	\$7,416.43
06100	Wall framing 1.75 x 9.25 lvl	3200.0	lf	0.035	112	6485.25	5.07	16224.00	0	0.00	0	0.00	\$22,709.25
06100	Window pop outs	2.0	ea	60	120	6948.48	5000	10000.00	0	0.00	0	0.00	\$16,948.48
06100	Misc. framing	1.0	job	100	100	5790.40	5000	5000.00	0	0.00	0	0.00	\$10,790.40
06160	Data board	32.0	sf	0.05	2	92.65	1.25	40.00	0	0.00	0	0.00	\$132.65
06160	Soffit sheathing - 3/8"	600.0	sf	0.035	21	1215.98	1.25	750.00	0	0.00	0	0.00	\$1,965.98
06160	Shearwall sheathing - 1/2"	19434.0	sf	0.02	389	22506.13	0.71	13798.14	0	0.00	0	0.00	\$36,304.27
06160	Roof sheathing - 3/4"	15750.0	sf	0.025	394	22799.70	0.95	14962.50	0	0.00	0	0.00	\$37,762.20
06160	Cedar T&G - 2"	2722.5	sf	0.035	95	5517.53	6.64	18077.40	0	0.00	0	0.00	\$23,594.93
06170	Trusses	60.0	ea	5	300	17371.20	700	42000.00	0	0.00	0	0.00	\$59,371.20
06170	GLB beams	320.0	lf	0.5	160	9264.64	50	16000.00	0	0.00	0	0.00	\$25,264.64
06180	GLB columns	3.0	ea	4	12	694.85	2500	7500.00	0	0.00	0	0.00	\$8,194.85
06180	Misc headers	360.0	lf	1	360	20845.44	6	2160.00	0	0.00	0	0.00	\$23,005.44
06200	Exterior trim	1760.0	lf	0.02	35	2038.22	2.5	4400.00	0	0.00	0	0.00	\$6,438.22
06200	Exterior siding	6200.0	sf	0.035	217	12565.17	4	24800.00	0	0.00	0	0.00	\$37,365.17
06210	Interior trim	1000.0	lf	0.02	20	1158.08	3	3000.00	0	0.00	0	0.00	\$4,158.08
06410	Custom casework - cabinets/tops/cubbies	1.0	job	80	80	4632.32	50000	50000.00	0	0.00	0	0.00	\$54,632.32
06600	FRP	1440.0	sf	0.04	58	3335.27	5	7200.00	0	0.00	0	0.00	\$10,535.27
<b>DIVISION 06, TOTAL</b>					3517	203652.16		265528.03		0.00		0.00	\$469,180.19

<b>DIVISION 07000, THERMAL AND MOISTURE</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
07110	Damp proofing	992.0	sf	0.015	15	861.61	0.35	347.20	0	0.00	0	0.00	\$1,208.81
07210	Foundation insulation 2"	992.0	sf	0.01	10	574.41	1.35	1339.20	0	0.00	0	0.00	\$1,913.61
07210	Underslab insulation 2"	9000.0	sf	0.0075	68	3908.52	1.35	12150.00	0	0.00	0	0.00	\$16,058.52
07210	Insulation Subcontractor	1.0	job	0	0	0.00	0	0.00	0	0.00	30000	30000.00	\$30,000.00
07210	Acoustic Insulation	7700.0	sf	0.0075	58	3343.96	0.45	3465.00	0	0.00	0	0.00	\$6,808.96
07260	Vapor barriers - underslab	9000.0	sf	0.0025	23	1302.84	0.25	2250.00	0	0.00	0	0.00	\$3,552.84
07270	Infiltration barriers	6200.0	sf	0.0045	28	1615.52	0.45	2790.00	0	0.00	0	0.00	\$4,405.52
07530	Composite shingle roof	1.0	job	0	0	0.00	0	0.00	0	0.00	75000	75000.00	\$75,000.00
07630	Flashing & sheet metal trim	744.0	lf	0.02	15	861.61	3.5	2604.00	0	0.00	0	0.00	\$3,465.61
07723	Roof hatch	1.0	ea	8	8	463.23	2800	2800.00	0	0.00	0	0.00	\$3,263.23
07840	Fire stopping	1.0	job	40	40	2316.16	400	400.00	0	0.00	0	0.00	\$2,716.16
07920	Caulking & sealants - interior	1.0	job	60	60	3474.24	300	300.00	0	0.00	0	0.00	\$3,774.24
07920	Caulking & sealants - exterior	1.0	job	30	30	1737.12	250	250.00	0	0.00	0	0.00	\$1,987.12
<b>DIVISION 07 , TOTAL</b>					353	20459.22		28695.40		0.00		105000.00	\$154,154.62
<b>DIVISION 08000, DOORS AND WINDOWS</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
08100	Doors, frames, & hardware	30.0	ea	8.5	255	14765.52	2200	66000.00	0	0.00	0	0.00	\$80,765.52
08311	Access doors - radiant heat panels	8.0	ea	1.5	12	694.85	150	1200.00	0	0.00	0	0.00	\$1,894.85
08540	Windows	32.0	ea	2	64	3705.86	2000	64000.00	0	0.00	0	0.00	\$67,705.86
<b>DIVISION 08, TOTAL</b>					331	19166.22		131200.00		0.00		0.00	\$150,366.22

<b>DIVISION 09000, FINISHES</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		TOTALS
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
09120	Suspended Hard Lids & Soffits	2000.0	sf	0.025	50	2895.20	3	6000.00	0	0.00	0	0.00	\$8,895.20
09260	Gypsum wallboard	37540.0	sf	0.025	939	54342.90	0.55	20647.00	0	0.00	0.8	30032.00	\$105,021.90
09300	Tile - employee restrooms	384.0	sf	0	0	0.00	0	0.00	0	0.00	18	6912.00	\$6,912.00
09510	Acoustical ceilings	6000.0	sf	0	0	0.00	0	0.00	0	0.00	9	54000.00	\$54,000.00
09610	Floor prep	6000.0	sf	0.0025	15	868.56	0.025	150.00	0	0.00	0	0.00	\$1,018.56
09650	Floor Coverings sub bid	6000.0	sf	0	0	0.00	0	0.00	0	0.00	6	36000.00	\$36,000.00
09720	Graphics	240.0	sf	0	0	0.00	0	0.00	0	0.00	40	9600.00	\$9,600.00
09720	Tackable wall covering	600.0	sf	0.065	39	2258.26	12	7200.00	0	0.00	0	0.00	\$9,458.26
09840	Acoustic wall treatment	528.0	sf	0.15	79	4586.00	50	26400.00	0	0.00	0	0.00	\$30,986.00
09900	Painting	1.0	job	0	0	0.00	0	0.00	0	0.00	50000	50000.00	\$50,000.00
<b>DIVISION 09, TOTAL</b>					1122	64950.92		60397.00		0.00		186544.00	\$311,891.92
<b>DIVISION 10000, SPECIALTIES</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		TOTALS
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
10110	Marker boards	6.0	ea	2	12	694.85	2000	12000.00	0	0.00	0	0.00	\$12,694.85
10140	Signage - interior	32.0	ea	0.25	8	463.23	45	1440.00	0	0.00	0	0.00	\$1,903.23
10140	Signage - monument	1.0	ea	2	2	115.81	0	0.00	0	0.00	20000	20000.00	\$20,115.81
10260	Corner guards	20.0	ea	0.5	10	579.04	75	1500.00	0	0.00	0	0.00	\$2,079.04
10280	Toilet accessories	48.0	ea	0.35	17	972.79	125	6000.00	0	0.00	0	0.00	\$6,972.79
10280	Baby changing stations	2.0	ea	2	4	231.62	1600	3200.00	0	0.00	0	0.00	\$3,431.62
10440	Fire extinguishers & cabinets	8.0	ea	1	8	463.23	225	1800.00	0	0.00	0	0.00	\$2,263.23
10750	Flagpole EXCLUDED	0.0	ea	20	0	0.00	4500	0.00	0	0.00	0	0.00	\$0.00
10800	Mirrors	4.0	ea	1	4	231.62	200	800.00	0	0.00	0	0.00	\$1,031.62
<b>DIVISION 10, TOTAL</b>					65	3752.18		26740.00		0.00		20000.00	\$50,492.18

<b>DIVISION 11000, EQUIPMENT</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'T		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
11310	Equipment - dishwasher (toy washer)	4.0	ea	2	8	463.23	900	3600.00	0	0.00	0	0.00	\$4,063.23
11310	Equipment - UC refrigerator infant	1.0	ea	2	2	115.81	750	750.00	0	0.00	0	0.00	\$865.81
11310	Laundry equipment - residential	2.0	ea	1	2	115.81	1000	2000.00	0	0.00	0	0.00	\$2,115.81
11310	Kitchen equipment - commercial	1.0	job	20	20	1158.08	50000	50000.00	0	0.00	0	0.00	\$51,158.08
11680	Playground equipment - allowance	15.0	pcs	15	225	13028.40	5000	75000.00	0	0.00	0	0.00	\$88,028.40
11680	Forever lawn palyground turf	3000.0	sf	0	0	0.00	0	0.00	0	0.00	22	66000.00	\$66,000.00
<b>DIVISION 11, TOTAL</b>					257	14881.33		131350.00		0.00		66000.00	\$212,231.33
<b>DIVISION 12000, FURNISHINGS</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'T		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
12240	Window treatments	32.0	ea	1	32	1852.93	400	12800.00	0	0.00	0	0.00	\$14,652.93
<b>DIVISION 12, TOTAL</b>					32	1852.93		12800.00		0.00		0.00	\$14,652.93
<b>DIVISION 15000, MECHANICAL</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'T		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
15000	Mechanical - plumbing	1.0	job	0	0	0.00	0	0.00	0	0.00	498000	498000.00	\$498,000.00
15300	Kitchen hood suppression system	1.0	job	0	0	0.00	0	0.00	0	0.00	3500	3500.00	\$3,500.00
15300	Sprinkler Fire protection	1.0	job	0	0	0.00	0	0.00	0	0.00	85500	85500.00	\$85,500.00
<b>DIVISION 15, TOTAL</b>					0	0.00		0.00		0.00		587000.00	\$587,000.00
<b>DIVISION 16000, ELECTRICAL</b>													
		COMPOSITE RATE: \$57.90 / HR		LABOR			MATERIAL		EQUIP'M'T		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
16000	Lighting	1.0	job	0	0	0.00	0	0.00	0	0.00	100000	100000.00	\$100,000.00
16000	Power	1.0	job	0	0	0.00	0	0.00	0	0.00	40000	40000.00	\$40,000.00
16000	Gear & feeders	1.0	job	0	0	0.00	0	0.00	0	0.00	32000	32000.00	\$32,000.00
16000	Telecom	1.0	job	0	0	0.00	0	0.00	0	0.00	25000	25000.00	\$25,000.00
16000	Fire Alarm	1.0	job	0	0	0.00	0	0.00	0	0.00	25000	25000.00	\$25,000.00
16000	Intercom / clocks	1.0	job	0	0	0.00	0	0.00	0	0.00	15000	15000.00	\$15,000.00
16000	CCTV	1.0	job	0	0	0.00	0	0.00	0	0.00	50000	50000.00	\$50,000.00
16000	Security & access	1.0	job	0	0	0.00	0	0.00	0	0.00	45000	45000.00	\$45,000.00
16000	Site electrical	1.0	job	0	0	0.00	0	0.00	0	0.00	40000	40000.00	\$40,000.00
16000	DJE	1.0	job	0	0	0.00	0	0.00	0	0.00	20000	20000.00	\$20,000.00
16000	Electrical design	1.0	job	0	0	0.00	0	0.00	0	0.00	25000	25000.00	\$25,000.00
<b>DIVISION 16, TOTAL</b>					0	0.00		0.00		0.00		417000.00	\$417,000.00

<b>ALTERNATE NO. 1: ADD FOR DAVIS BACON WAGES</b>													
COMPOSITE RATE:		\$57.90	/ HR	LABOR			MATERIAL		EQUIPM'NT		SUB / OTHER		
CODE	DESCRIPTION	QUAN.	UNIT	UNIT	HRS	TOTAL	UNIT	TOTAL	UNIT	TOTAL	UNIT	TOTAL	TOTALS
01000	Standard wages - credit	-1.0	hrs	12043.24633	58.89	-709226.78	0	0.00	0	0.00	0	0.00	(\$709,226.78)
01000	Davis Bacon wages - add	1.0	hrs	12043.24633	84.72	1020303.83	0	0.00	0	0.00	0	0.00	\$1,020,303.83
01000	Subcontractor added DB wages	1.0	hrs	0	0	0.00	0	0.00	0	0.00	240000	240000.00	\$240,000.00
	Subtotal				144	311077.05		0.00		0.00		240000.00	\$551,077.05
	General Requirements		5%										\$27,553.85
	Profit, Overhead, & Bond Markup		5%										\$27,553.85
	Alternate No. 1 Total												\$606,184.76
::	END												



# B.C. EXCAVATING, LLC

**COMPLETE EXCAVATING & HAULING SERVICES**

To: Cadence General  
Attn: **Dave DeRoberts**  
Email: [daved@cadencegeneral.com](mailto:daved@cadencegeneral.com)

8-19-20

**Re: Little Bears – Egoloff Drive – Building, water, sewer services**

B.C. Excavating, LLC proposes to provide the equipment, labor and materials necessary to perform the civil site work for the above referenced project, as detailed below. Pricing is based upon verbal conversations with client, no plans have been made available and price is budgetary at this time. Price to be reviewed upon issuance of approved drawings. Price includes the following:

1. Mobilization/Project Management
2. SWPP BMPs while on site (Plan by others)
3. Clearing & grubbing – 1 acre
4. Furnish & Install 100 lf of 6" PVC water service
5. Furnish & Install 100 lf of Sewer Service w/control Manhole
6. Excavation, backfill and slab prep for 9,000 sf building
7. Interior plumbing trenching
8. Furnish & Install rain leader – 100 lf 4" CPEP
9. Prep for curb & gutter – 400 lf
10. Furnish concrete curb & gutter – 400 lf
11. Prep for sidewalk – 3,500 sf
12. Furnish 4" unheated concrete sidewalk – 3,500 sf
13. Prep for dumpster pad
14. Prep for asphalt – 20,000 sf
15. Furnish asphalt paving – 20,000 sf
16. Export – 3,500 cyds
17. Import – 6,000 tons
18. Import D-1
19. Excavation & Backfill for playground structures – 10 ea
20. Finish grade turf
21. Landscape prep

**Budgetary Lump Sum Price: **\$698,000.00****

In addition to the above lump sum price, the following unit rates and line items shall apply on an as needed/as directed basis.

1. Davis Bacon Wages Adder - \$107,000.00

**Assumptions:**

- 1) General contractor to provide all surveying and all layout

**Exclusions:** Contaminated soils/hazardous materials, permits, swppp, engineering, insulation, quality control testing, utility conflicts, surveying/layout, signage/stripping, *winter conditions*, weight restrictions, retainage, landscaping.

**This proposal shall be incorporated by reference or attached to and made part of the contract documents.** Any alteration or deviation from the above specifications involving extra costs will be executed only upon written orders, and will become an extra charge over and above the estimate. All agreements contingent upon strikes, accidents or delays beyond our control. Price based on mutually acceptable schedule for work. Owner to carry fire, wind, earthquake and other necessary insurance upon above work. Owner to locate any lines not located by the "Locate Call Center." Invoices are "Net 30".

Respectfully submitted,

Nathan R. Haines  
President  
B.C. Excavating, LLC



RPR, Inc dba Rain Proof Roofing

# Rain Proof Roofing

2201 East 84th Court  
Anchorage, AK 99507  
Phone: (907) 344-5545  
Fax: (907) 349-3386

1255 West Winter Court  
Wasilla, AK 99654  
Phone: (907) 373-5545  
Fax: (907) 373-5509

August 21, 2020

Cadence General  
Attn. Dave DeRoberts

Re: Girdwood Head Start - Little Bears Playhouse

Subject: Budget Proposal

Mr. DeRoberts:

We propose to provide a budget for the products and services outlined below:

## Scope of Work:

- **Install standard 26-gauge drip edge flashing at eaves and rakes.**
- **Install self-adhered underlayment at 2 rows at the eaves, 1 row in the valleys and #15 felt at the remainder of the roof deck.**
- **Install Malarkey Architectural shingles (fastened with 6 nails per shingle).**
- **Install ridge vent at roof peaks.**
- **Provide a 2-year installers warranty.**
- **Provided a manufacturers standard material warranty.**

## Scope Clarifications:

- **Provide our own Hoisting**
- **Provide and install Fall Protection as Required for Roof Installation.**

All material FOB jobsite and installed.

We exclude the following:

- Carpentry or structural work
- Snow or ice removal
- Cost of bond, Local Taxes
- Temporary roofing
- Tenting, heating, lighting
- 

**Lump Sum Budget: \$75,000.00**

**We specifically exclude all design or professional services.**

Proposal based on the issuance of an acceptable subcontract such as AGC 655.

Please contact us if you have any questions.

Respectfully submitted,

*John Birchfield*

Rain Proof Roofing



907-243-2171 • 2317 Raspberry Road • Anchorage, AK 99502

DATE: August 24, 2020  
TO: Cadence General, LLC

PAGE 1 OF 2

RE: WALDORF PRE-SCHOOL, GIRDWOOD

We are pleased to have the opportunity to make this proposal for the above project. This is a budget proposal based on owner provided picture depicting the Little Bears Playhouse.

### WORK INCLUDED

1. We will furnish and install underground rough in waste, vent and water piping as required  
**Note: POC for waste to be within the foundation perimeter**  
**POC for domestic water to be within the foundation perimeter**  
**Vent piping will be run complete through the roof**
2. We will furnish and install above ground rough in waste, vent and water piping and plumbing fixtures as follows:

Toddler Bathrooms:	2 each	Wall hung toilets with sensed flushometer
	2 each	Self rimming lavatory sinks with sensed faucets
	1 each	Floor drain installed complete
Play area Bathrooms:	2 each	Wall hung toilets with sensed flushometer
	2 each	Self rimming lavatory sinks with sensed faucets
Preschool Bathroom:	2 each	Wall hung toilets with sensed flushometer
	2 each	Self rimming lavatory sinks with sensed faucets
Preschool Classroom:	2 each	Single compartment S/S self rimming sink with manual faucet
Staff Bathroom:	1 each	Wall hung toilet with sensed flushometer
	1 each	Self rimming lavatory sink with sensed faucet
Janitor's Closet:	1 each	Mop sink, floor mount with faucet, hose and bracket
	1 each	Floor drain installed complete
Staff Breakroom:	1 each	Single compartment S/S self rimming sink with manual faucet
	1 each	Recessed cold water box for future coffee maker
	1 each	Recessed cold water box for future ice maker in refrigerator
Changing room:	1 each	Single compartment S/S self rimming sink with manual faucet
Bottle room:	1 each	Single compartment S/S self rimming sink with manual faucet
Laundry Room:	1 each	Washing machine box installed complete
Exterior:	2 each	Frost proof hose bibs installed complete
3. We will furnish and install above ground rough in waste, vent and water piping for the kitchen including the following:

1 each	Three compartment sink
1 each	Two compartment prep sink
1 each	Above ground grease interceptor to be installed under the three compartment sink
2 each	Floor drain installed complete
2 each	Floor sinks installed complete

**Note: Waste and water lines will be capped outside the wall for future connection of fixtures**  
**Vent piping will be run complete through the roof**
4. We will furnish and install (1) Lochinvar WHB-399 high efficiency gas fired boiler, 399 MBH gas input. Installation includes all associated boiler room piping and valves, (1) air separator, (1) expansion tank and (3) system pumps
5. We will furnish and install @ 16,000' of 5/8" radiant tubing to cover @ 9,000 SF. Tubing to be stapled down to ridged insulation furnished and installed by others. We anticipate (6) distribution manifolds with (6) heating zones.
6. We will furnish and install all hydronic piping from the boiler room to each heating manifolds as required
7. We will furnish and install (1) 75 gallon, 75,000 MBH gas input water heater complete with hot water recirculation line with pump running to all plumbing fixtures
8. We will furnish and install venting through the roof for the gas boiler and gas water heater
9. We will furnish and install natural gas piping as required for all gas burning equipment and appliances  
**Note: We will run a properly sized gas line to the kitchen for future connection of gas burning equipment**
10. We will furnish and install (1) packaged roof top unit with air conditioning for common areas including roof curb, packaged controls and factory authorized start up
11. We will furnish and install bathroom exhaust fans with venting to the exterior with termination
12. We will furnish and install clothes dryer with venting to the exterior with termination
13. We will furnish and install all ductwork including air inlets and outlets
14. We will furnish and install all mechanical insulation for hydronic piping, plumbing piping and duct as required
15. We will furnish and install all controls including control wiring control devices for a stand-alone control system



907-243-2171 • 2317 Raspberry Road • Anchorage, AK 99502

DATE: August 24, 2020  
TO: Cadence General, LLC

PAGE 2 OF 2

RE: WALDORF PRE-SCHOOL, GIRDWOOD

**WORK INCLUDED-CONTINUED**

16. We will furnish and install (2) residential style exhaust hoods with venting to the exterior with termination
17. We will provide hoisting of roof top equipment as required
18. We will provide full mechanical design drawings for construction by Alec Thompson at T3 Alaska
19. We will provide seismic engineer and bracing for this scope of work
20. We will provide all testing, adjustments and balancing of HVAC systems as required
21. We will chlorinate the domestic water system prior to commissioning
22. We will furnish and install all pipe identification and equipment tagging as required
23. We will dispose of all self-produced trash and debris into containers furnished onsite by General Contractor
24. We will provide all submittals, IOM's and owner training as required
25. We will participate in the commissioning process less the cost of the Commissioning Agent
26. One-year warranty for Circle Plumbing supplied materials and workmanship

**WORK EXCLUDED**

1. All carpentry, cutting, drywall work, patching and painting
2. All electrical power wiring, motor starters, line voltage, disconnects and power devices
3. All roof penetrations, roof sealing & membrane patching
4. All hazardous material abatement identification, removal and disposal of contaminated materials
5. All mechanical and seismic engineering
6. All access panels, access doors and mechanical platforms
7. All concrete work including saw cutting, bollards, housekeeping pads and equipment pads
8. All trenching, digging, backfill and compaction including bedding sand for buried pipe
9. All temporary utilities including electrical, water, natural gas, sanitary and temporary heat
10. All demolition except as shown in "Work Included"
11. All cost of permits, inspections, special inspections, bonds and Builder Risk Insurance
12. All craning, hoisting, onsite forklift use, loading and unloading
13. Provision and installation of future kitchen equipment including final connections
14. Provision and installation of Type I and Type II kitchen hoods including grease duct and fire suppression system and stainless steel backsplash on wall
15. All off hours work, shift work or overtime
16. All cost of the Commissioning Agent if required
17. All protections of owner's finishes and furnishings

**BASE BID WORK SHALL BE ACCOMPLISHED FOR THE SUM OF: \$498,000.00**

SUBMITTED BY: Larry Embley TITLE: **PRESIDENT**  
Larry Embley



**Alcan Electrical & Engineering, Inc**

P.O. Box 91499  
Anchorage, Alaska 99509  
[www.alcanelectric.com](http://www.alcanelectric.com)

Cadence General  
5460 Fairbanks Street, Suite 5  
Anchorage, AK 99518

August 20, 2020

Atten: Dave DeRoberts

Reference: Little Bears Playhouse / Girdwood School

Subj: Schematic Electrical Budget

The following is Alcan Electric's schematic electrical budget for Little Bears Playhouse / Girdwood School project. Please see our inclusions and exclusions.

**Inclusions:**

1. Proposal based on the Schematic drawings and layout provided.
2. Proposal based on a total building area of 9,500 SF.
3. Electrical & lighting system.
4. Telecommunications
  - a. (20) Tele/data outlets with (2) drops.
  - b. (5) Tele/data outlets with (1) drop for wi-fi.
  - c. Cable tray and J-hooks.
  - d. (1) Rack/Cabinet with patch panels.
5. Fire alarm system.
6. Security & Access control system.
  - a. (10) Glass break sensors
  - b. (8) Door contact switches
  - c. (6) Motion detectors
  - d. (4) Card Readers
  - e. (2) Security Keypads
  - f. (4) Classroom door alarms
7. CCTV system.
  - a. (10) Exterior Cameras
  - b. (6) Interior Cameras
8. Intercom and clock system.
  - a. (5) Wireless clocks
  - b. (5) Call switches
  - c. (6) Interior speakers
  - d. (3) Exterior speakers

9. Electrical design cost – T3 Engineers
10. Assume a spring 2021 start date.

Exclusions:

1. Site Electrical work. Assume (\$5,500 per piling pole location)
2. Temporary power & lighting.
3. Utility Costs.
4. Road boring for utilities.
5. Telecom backboards.
6. Cutting, patching & painting.
7. Survey & staking.
8. Mechanical controls and disconnects for mechanical equipment.
9. Door hardware.

**Schematic Electrical Proposal**

<b>Base Bid - 35%</b>	
Lighting	100,000
Power	40,000
Gear & Feeders	32,000
Telecom	25,000
Fire Alarm	25,000
Intercom & Clocks	15,000
CCTV	50,000
Security & Access	45,000
Direct Job Expense	20,000
Electrical Design	25,000
<b>Schematic Budget</b>	<b>387,000</b>



Scott Bringmann  
Director

<b>ARPA Funding Proposal from:</b> Girl Scouts of Alaska		
<b>For:</b> Girl Scouts -Safe and Healthy Environments for Girls & Families		<b>Amount Requested:</b> \$50,000
<b>Total Budget:</b> \$70,000	<b>In-Hand:</b> \$7,000	<b>Requested, Not In-Hand:</b> \$13,000
<b>Minimum:</b> \$40,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Fraternal Org	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> To introduce girls who are underserved or in need financial assistance to Girl Scouts' programs and activities. The benefits of Girl Scouts crosses all demographics. All Scouts are equally likely to develop the 5 outcomes regardless of social class, zip code, or ethnicity. (See the 5 outcomes below.) So, no matter where girls live in Anchorage or what their background, Girl Scouts can help them develop to their full potential. This grant would allow GSAK to provide more memberships and camp scholarships, additional transportation, program supplies and provide reliable and caring staff.</p>		
<p><b>Meets Guiding Principles:</b> The pandemic has caused a decline in social skill, mental health and learning loss in many children. Unlike sports or many other clubs that are seasonal, Girl Scouts is a year round program which offers consistent experiences and opportunities for girls in grades K-12. This provides the Girl Scout a cumulative effect for learning and growing. The more girls experience and participate the more they develop a strong sense of self, positive values, healthy relationships, challenge seeking, and community problem solving skills. (These are the 5 main benefits and life skills that Girl Scouts of Alaska (GSAK) focuses on.) GSAK programs are designed to help girls discover the world around them, connect with others, and take action in their own lives and communities. Girl Scouts is committed to creating a community that helps unlock their potential and discover the world, while developing life skills. (For more information and statistical studies outcomes please see the attached document) <b>(Need, equity, feasible, informed, aligned)</b></p>		
<p><b>Expected Outcomes:</b> • Outdoors: When girls embark on outdoor adventures, they learn to confidently meet challenges and develop a lifelong appreciation of nature. • STEM (science, technology, engineering, and math): In participating in STEM activities, girls become better problem-solvers and critical thinkers. • Life skills: Girls discover they have what it takes to become community advocates, make smart decisions about their finances, and form strong, healthy relationships-skills that inspire them to accept challenges and overcome obstacles, always. • Entrepreneurship: Girls learn to think like entrepreneurs as they participate in activities that spark curiosity, confidence, and innovation. • Outcome: GSAK Mission is to build girls of courage, confidence, and character, who make the world a better place. • Impact: 200 girl's membership scholarships. 50 girl's day camp scholarships (You do not have to be a Girl Scout to attend Camp)</p>		
<p><b>Project Detail:</b> GSAK strives to serve all girl and provide assistance to those who are underserved and need financial help to participate in all that Girl Scouts offers. Membership Scholarships: Almost 1000 girls in Anchorage are Girl Scout members. Almost 700 of them received a membership scholarship this year. This grant would allow us to provide an additional 200 girls free membership. Singing Hills Camperships: We provide more than 300 scholarships for Singing Hills campers. This grant would allow us to provide 50 more girls a camp scholarship. Transportation: GSAK provides all girls' transportation to Singing Hills Day Camp. This removes a frequent obstacle that parents often run into when deciding if their child can attend day camp. About 75% of our campers (350 girls) use bus service to camp. This grant would allow us to continue offering bus service without passing significant costs on to families. Program supplies and kits: New troop activity kits would support troops to get started. Kits would include directions for volunteers on how to facilitate 5 separate activities. They would also include supplies and badges for each girl. Welcome to Girl Scout kits would provide girls and their parent/guardian a Girl Scout activity to explore together. The kit would include a facilitator guide, supplies and badge. Staff- The grant would allow us to hire 2 additional camp staff (which would allow us to serve 150 additional girls a summer) and pay staff higher wages.</p>		
<p><b>Project Timeline:</b> We have budgeted so that these additional funds would help cover scholarships, camperships, staff, and transportation costs starting when we receive the funds and continue <b>through the summer of 2023</b>. Girl Scouts of Alaska (GSAK) strives to foster sustainability for all of the programs and activities provided to its members. GSAK reaches out to many other funding sources such as private foundations and corporate grants, individual donations, and in-kind partnership to help support all of our programs.</p>		
<p><b>Project Partners:</b> Girl Scouts of Alaska is the sole owner, facilitator, and manager of Girl Scout Camp Singing Hills. We lease bus transportation (with drivers) from Reliant Transportation. We partner with ASD, Child In Transition (CIT), Clare House, and Safe Harbor to provide camp experiences</p>		

Organization Name: Girl Scouts of Alaska

Amount Requested: \$50,000

for girls experiencing homelessness. We sometimes work with program partners to provide specialized programming. In the past we have worked with the Blood Bank, UAA, Fish and Wildlife, and Alaska 99s (to name a few).

**Number Helped:** This grant would provide 200+ Girl Scout membership scholarships. It would also cover 50 girls' Singing Hills camp scholarships. (You do not have to be a Girl Scout to attend Camp.) The grant would allow us to hire 2 additional camp staff, which would allow us to serve 150 additional girls a summer. The grant monies would also help us to provide additional bus service and allows us to transport almost 500 girls to camp each summer.

**Recent Example of Success for Organization:** Volunteer Letter. "We had 3 Clare House girls coming to camp every week. At first we picked them up in the morning and took them home at night. We then got a (mostly) reliable cab system set up to get them to camp. Today, the cab didn't show, so I went to pick them up. The difference from the first week to today was overwhelming. They went from quiet, shy passengers to girls brimming with excitement about all they had done and seen this summer. I can say without reservation, that this was probably one of the best summers they've had. The little girls in the back promptly went to sleep when we got on the highway, but the 8th grade girl and I chatted for 45 minutes. She quizzed me about riding a bus to school, how she would meet new friends, what time she had to get up to get to class, what is it like to ride a city bus, could she be a Girl Scout even after camp, could she sell cookies. The once quiet, shy girl talked my ear off, and she had the hugest smile when she got to camp."

**Time in Operation:** Girl Scouts of Alaska was incorporated in June of 1951 and has been in operation for 71 years. We have run day camp within MOA since the 1950's. First in Russian Jack Springs Park and then, starting in 2011, at Camp Singing Hills in Chugiak.

**Contact Name:** Julie Dodds

**Phone:** (907) 273-0317

**Email:** [jdodds@girlscoutsalaska.org](mailto:jdodds@girlscoutsalaska.org)



Girls K-12<sup>th</sup> grade. Mental wellness is a major focus of Girls Scouts, along with experiencing all of our four pillars- life skills, entrepreneurship, outdoors, and STEM. The main issue the fund will address is providing a safe space where girls can thrive and be supported.

### **NEED – Just a few statistics:**

- 70% of U.S. teens suffer from loneliness. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3810978/>
- Suspected suicide attempts were 51% higher for girls in early 2021 compared to the same time period in early 2019. <https://www.hhs.gov/sites/default/files/surgeon-general-youth-mental-health-advisory.pdf>
- In the past decade: Emergency room visits nearly tripled for 10- to 14-year-old girls, after deliberately harming themselves. <https://pubmed.ncbi.nlm.nih.gov/29164246/>
- In the past decade: Major depression among teen girls increased from 12% to 20% <https://doi.apa.org/doiLanding?doi=10.1037/abn0000410>

Mental Health data used in planning the Girl Scout Mental Wellness Initiative. More can be found <https://girlscoutsconnect.sharepoint.com/sites/GirlExperience/SitePages/Girl-Scouts-Wellness-Initiative.aspx>

### **SUPPORT - statistics**

- Girl Scouts provides a supportive environment
- Girl Scouts have stronger leadership outcomes & provide adult support

Girl Scout Impact Study: [https://www.girlscouts.org/content/dam/girlscouts-gsusa/forms-and-documents/about-girl-scouts/research/GSRI\\_ImpactStudy\\_ExecutiveSummary\\_2017.pdf](https://www.girlscouts.org/content/dam/girlscouts-gsusa/forms-and-documents/about-girl-scouts/research/GSRI_ImpactStudy_ExecutiveSummary_2017.pdf)

### **OUTCOMES–Just a few statistics**

At-a-Glance

- There are currently more than 50 million Girl Scout alums. •
- Girl Scout alums also display positive life outcomes to a greater degree than other women on several indicators of success, including sense of self,

volunteerism and community work, civic engagement, education, and income/ socioeconomic status.

Sources: The Girl Scout Research Institute, Girl Scouting Works: The Alumnae Impact Study (2012) and Girl Scout Network Exploratory Research (2017)

## Elected Officials

- Sixty percent of women in the 116th Congress are Girl Scout alums.
- Sixty-nine percent of current female senators are Girl Scout alums.
- Fifty-seven percent of women currently in the House of Representatives are Girl Scout alums.
- Five of the nine current female governors are Girl Scout alums.
- Every female secretary of state in U.S. history is a former Girl Scout: Madeleine Albright, Condoleezza Rice, and Hillary Clinton.

Source: Girl Scouts of the USA's Public Policy & Advocacy Office, Washington, DC (2020)

## **BUDGET for this Grant**

- Financial Aid - Girl Scouts of Alaska does not turn any girl away from joining or participating in any activity or program due to financial difficulties.
  - Membership Scholarships - \$6000 (200 Girls)
  - Singing Hills Camp Scholarships - \$14,500 (50 Girls)
  - Transportation- \$22,000
  - Program supplies and kits- \$3500.00
  - Staff - - \$24,000



<b><u>ARPA Funding Proposal from:</u></b> Greater Anchorage Inc		
<b><u>For:</u></b> Anchorage Fur Rendezvous support 2023		<b><u>Amount Requested:</u></b> \$99,000
<b><u>Total Budget:</u></b> \$748,800	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$80,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> The requested funding would support the 2023 festival and organizational needs. Since 1935, Fur Rendezvous has proudly represented the spirit of Alaskans earning national and international notoriety as North America's premier winter festival. Visitors from the state, nation and world descend on Anchorage every February to join the 12-day festival with 45-50 events. enhancing winter tourism, activating downtown, ensuring a financial boost and re-energize and engaging residents in this end of winter, up lifting family friendly festival where friends enjoy winter.		
<b><u>Meets Guiding Principles:</u></b> Need: The festival has attracted tourists and residents to downtown alike, has been a major economic boost in the winter and provides a welcome break in late winter and enjoyment to the residents. Geography: Nearly 60% of the festival activities occur in the downtown area which in the winter is a major stimulus economically to business while being a festival for the community attended by the community. Alignment: Fur Rendezvous has been a strong cornerstone winter tourist attraction / activity drawing 10,000's of people downtown throughout the day & evening during the 12 festival days . It has stimulated businesses to meet the demands placed by the added festival traffic. Feasibility: The festival has demonstrated its feasibility to continue with 2022 being its 87th anniversary despite the challenges of the recent years. Equity: The festival has been an all-inclusive event open to all attend and has promoted inclusion with a variety of activities.		
<b><u>Expected Outcomes:</u></b> The expected outcomes are both specific to the events and to the festival. All events are expected to be safe, support family fun and involvement, engaging for volunteers and participants and support the rich history and mission statement of GAI. They however also are asked to contribute to the festival sustainability, bolster outreach to nonprofit partners and to engage and develop the new Rondo generation. We strive for positive outcomes for festival goers exhibited by smiles, Facebook, and email comments to also good experiences for staff, volunteers and event organizations who contribute to our community-based festival. We strive to make our festival socially equitable and affordable with sponsorships allowing for our entire community to enjoy our iconic festival. Lastly, we strive for positive outcomes for our sponsors and supporters, meet and exceed promises made and deliver a post report of the outcomes from their support. Typically over 100,000 people enjoy Fur Rendezvous.		
<b><u>Project Detail:</u></b> The requested funding would support the 2023 festival and organizational needs. The 12-day festival with 45-50 events would be conducted in the spirit of past festivals providing a wide variety of events to include events such as the Official Rondo Fur Auction, Blanket Toss, AT&T Fireworks Extravaganza, World Championship Sled Dog Race, Rondo Carnival, Frostbite Footrace, Grand Parade, Miners and Trappers Country Jam, Rondo Melodrama, CJ Native Arts Market, Running of the Reindeer, and many more. In addition to more than 25 official cultural and sporting activities, the community hosts nearly 20-30 Rondo Round Town events, offering wacky winter fun for all ages. In addition, we partner with more than 40 nonprofits to create fundraisers and raise critical funds that allow them to carry out their missions of good work in our community. In 2022, a plug and play of Rondo 2020, a festival that was pre COVID. The festival helped enhance winter tourism, activated downtown, provided a financial boost and re-energize and engaged residents in this end of winter, up lifting family friendly festival where friends enjoy winter. In 2023 we plan to build on the past year's success and with community support, sponsorships and grant funding we plan to strengthen the traditions and activities of Fur Rendezvous and Greater Anchorage Inc.		
<b><u>Contact Name:</u></b> John McCleary	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> John@furrondo.net

## **Fur Rendezvous is more than a Festival celebrating the end of Winter. It is a celebration of community, history, partnerships, downtown and family fun.**

- Approx. 78% of attendees are Alaskan: we are a festival by and for Alaskans
- Approx. 21% are from out of state – we would love to see MORE visitors know and engage in Rondo
- Only about 1% are international – we would love to engage more people internationally

GAI is a committed 365-day operation supporting a festival with over 50 events, Rondo Headquarters / Mushing Hall of Fame with only 4.3 FTE of staffing with only one fulltime staff person.

### **Our ongoing Commitment**

- Continuing to make Rondo a reason for visitors from near and far to come visit in winter
- Promoting community inclusion at every level
- Contributing to a vibrant downtown as well as tourism destination
- Bolstering nonprofit partnerships and assisting in awareness through events
- Cultivating the New Rondo Generation
- Being relevant and as an organization sustainable
- Being a city partner: to build and strengthen Anchorage
  - Community Outreach – **Mushing District & Arch** (Partnering with the Municipality of Anchorage, Anchorage Downtown Partnership, Visit Anchorage, Mushing Organizations)
- Staying true to our Mission

Without community partners, sponsors and community support, the Fur Rendezvous would not be what it is today, the premier winter festival in North America that strives for the community and economic well-being of the community.

## **GAI Mission Statement**

The mission of Greater Anchorage, Inc. (GAI) is to provide entertainment, education and cultural growth primarily through the production of Fur Rendezvous. The Rendezvous festival should be designed to provide enjoyment for the community that attracts intra-state, national, and international tourism, thereby creating a positive economic impact. Additionally, as approved, GAI may take on other activities that are in harmony with the primary mission of the organization.

As found in the Bylaws of Greater Anchorage Incorporated Article 1 Mission and approved June 20, 2018.

**Greater Anchorage Inc  
Proposed Project Budget - Rondy 2023  
Assembly AARP Grant Request**

**Fur Rendezvous Festival - Rondy 2020 level (45-50 events)**

**Income & Revenue**

<b>Events / Activities fees</b>	\$222,000.00
<b>Sponsorships / donations</b>	\$154,000.00
<b>Merchandise &amp; Pins</b>	\$181,800.00
<b>Gaming Revenue</b>	\$70,000.00
<b>Others - Members / Guide ads / Misc</b>	\$22,000.00
<b>Grants - Mayors Community Grant - (Note below)</b>	?

**Project  
Festival  
Revenue**

\$649,800.00

**Festival Costs & Expenses**

<b>Event costs</b>	\$240,350.00
<b>Merchandise - Store merchandise &amp; pins</b>	\$61,000.00
<b>Festival Organizational Expenses</b>	
Rent, G.L Ins., cc bank fees and all others	\$202,450.00
Marketing - Guide, Print, radio, web media	\$75,000.00
Payroll & taxes	\$170,000.00

**Projected Festival 2023  
Costs & Expenses**

\$748,800.00

**Grant Support Request**

\$99,000.00

**Note** - Grant support unknown by Mayor's Non Profit Grant in 2023

<b><u>ARPA Funding Proposal from:</u></b> Harrison Quality Homes Inc.		
<b><u>For:</u></b> Duplex	<b><u>Amount Requested:</u></b> \$83,173	
<b><u>Total Budget:</u></b> \$83,173	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$83,173	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Housing	
<b><u>Project Description:</u></b> This Project is about a duplex that was carefully planned, designed and ready for signatures of the very same week that Covid first hit the news (March 11, 2020).		
<b><u>Meets Guiding Principles:</u></b> Economic Development		
<b><u>Expected Outcomes:</u></b> The intent is to recover from the loss of this duplex 2-years ago that shut Harrison Quality Homes Inc., down completely. After recovering the \$83173.44 loss in profit & overhead Harrison Quality Homes Inc can secure financing to construct other projects. Loss of the duplex shut us down.		
<b><u>Project Detail:</u></b> Harrison Quality Homes Inc., a builder can create jobs and put people back to work after recovering from this \$83173.44 loss.		
<b><u>Contact Name:</u></b> George Harrison	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> harrisonqualityhomesinc@gmail.com

<b>ARPA Funding Proposal from:</b> Heart of Gold Ministries, Intl		
<b>For:</b> Heart of Gold Ministries, Intl Home Based Services		<b>Amount Requested:</b> \$252156
<b>Total Budget:</b> \$253000	<b>In-Hand:</b> \$N/A <b>Requested, Not In-Hand:</b> \$N/A	
<b>Minimum:</b> \$180000 <b>Project Type:</b> Program		
<b>Entity Sector:</b> Nonprofit		<b>Assembly Priority Area:</b> Child and Family Support
<b>Project Description:</b> HGMI is able to provide on site or in home integrated assessments for substance use disorder, case management, parent and family systems counseling, and life skills development. These services that are being made available to the community, are the type of services that will allow individuals who are currently involved with the Department of Corrections (DOC), Office of Children's Services, and various Tribal agencies within the state of Alaska. What this means is that HGMI is able to meet with individuals either before they are released from DOC custody or who are in the process coming home.		
<b>Meets Guiding Principles:</b> This project helps to meet the project needs by addressing the current substance use disorder epidemic that has only increased since the pandemic. Heart of Gold Ministries will enable Anchorage citizens to access needed-home based services that will foster a sense of hope, well-being, and assurance. These services will equip the targeted demographic that has need of these services in order to transition into a more helpful station in life. This project also will be in the position to acquire more sustainable funds as this project is an on going endeavor to serve Anchorage residents on an on going basis.		
<b>Expected Outcomes:</b> Heart of Gold Ministries, Intl (HGMI) will be better expects to serve more than 100 individuals and families by either providing integrated assessments, case management, substance use disorder counseling, community groups (Relapse Prevention, Codependency, Family Recovery, and Living in Balance groups). It is often said that when you know who you are and your purpose, you can then achieve the goals that you have set for yourself and for your family. Understanding your identity is a core value for HGMI and we believe that whomever is receiving our services will have a sense of their identity and purpose as a Anchorage and state resident.		
<b>Project Detail:</b> HGMI is able to provide on site or in home integrated assessments for substance use disorder, case management, parent and family systems counseling, and life skills development. These services that are being made available to the community, are the type of services that will allow individuals who are currently involved with the Department of Corrections (DOC), Office of Children's Services, and various Tribal agencies within the state of Alaska. What this means is that HGMI is able to meet with individuals either before they are released from DOC custody or who are in the process of reunifying with their children and other family members to provide family recovery. This service can also provide in home family visitation while working with the children and parents on activities to help reduce anxiety and the effects of trauma that may have been instigated by involvement with the various institutions.		
<b>Contact Name:</b> Stephanie Claiborne	<b>Phone:</b> N/A	<b>Email:</b> stephanie@heartofgoldministries.com



Organization: Heart of Gold Ministries International

Grant Writer: Stephanie Claiborne -

[Stephanie@heartofgoldministries.com](mailto:Stephanie@heartofgoldministries.com)

Contact: Stephanie Claiborne -

[Stephanie@heartofgoldministries.com](mailto:Stephanie@heartofgoldministries.com)

Address: 500 E. Tudor Rd STE 206 Anchorage, Alaska 99503

Heart of Gold Ministries, Intl email: [Info@heartofgoldministries.com](mailto:Info@heartofgoldministries.com)

Grant Purpose: Home - based services, Substance Abuse Treatment, Counseling, Parent/Family Systems Navigation

Funding Request: \$252,156.60

Tax ID#: 85 - 0695424

### **Mission Statement**

To provide services to the community that enhance opportunities for growth, wellness, and connection that highlight each person's God given potential

### **Organization Purpose and History**

Heart of Gold Ministries International is dedicated to providing programs that equip people to operate in their life purpose as this will assist individuals to grow in their God given talent. Heart of Gold Ministries International believes in providing the type of services that validate the individual while strengthening community.

When you know who you are...

Heart of Gold Ministries International believes that as you know who you are and who you were born to be, that you have an opportunity to influence those around you, along with the generation that is coming alongside us.

Heart of Gold Ministries, Intl was founded April of 2020. Stephanie and Michael Claiborne were discussing the issues with substance abuse and the need for affective in-home services would be must for the Anchorage and the State of Alaska at large. The Claiborne's contacted a person who understood how to develop non-profits and were able to discuss the vision that they had. The application and paperwork pertaining to the development of Heart of Gold Ministries, Intl (HGMI) as a non-profit was submitted to the IRS and the state of Alaska. The application was approved by said agencies and HGMI became a functional non-profit agency in the state of Alaska.

HGMI is able to provide on site or in home integrated assessments for substance use disorder, case management, parent and family systems counseling, and life skills development. These services that are being made available to the community, are the type of services that will allow individuals who are currently involved with the Department of Corrections (DOC), Office of Children's Services, and various Tribal agencies within the state of Alaska. What this means is that HGMI is able to meet with individuals either before they are released from DOC custody or who are in the process of reunifying with their children and other family members to provide family recovery. This service can also provide in home family visitation while working with the children and parents on activities to help reduce anxiety and the effects of trauma that may have been instigated by involvement with the various institutions.

In the beginning of our ability to provide services, we operated out our residence where we would conduct telehealth assessments and provide case management services. We currently have an office space in mid-town Anchorage where we can meet individually with clients and we are currently looking for space to conduct weekly relapse prevention, mindfulness, family recovery, Codependency groups. We will soon be able to offer Anger Management groups for those that are court ordered.

Core values – We believe:

- The health of individuals, families and communities is interrelated – We rise together.
- A hopeful future brings strength and resilience – Hope strengthens.
- Significant relationships are essential to thrive – We need others.
- Respect and honor are essential in all we do – We choose to honor others.

Heart of Gold Ministries, Intl (HGMI) does all of this through the healing of the mind, body, and spirit. We offer case management. Our superior and proven case management skills and experience come from mastering our proprietary case management software and policies to ensure everyone gets the treatment and resources they need to succeed. Using our team of social workers, sober living educators, and mental health professionals we help our participants navigate through the areas of life which were difficult to do alone.

We believe that vocational rehabilitation is the key to self-worth and a huge contributor to sobriety success. Most people get pride from a job well done. But if you have no job training it makes it hard to look forward to work, which leads to job loss, which means too much time alone which causes people in recovery to fall back into bad habits. We believe a job and purpose in the job help keep a person in recovery at that job.

Our staff has been through more life skills training than most with personal, educational, and experience. Our staff educates clients on life skills to maximize their recovery. We understand as an agency that each area of a person's life will need to be met in order to achieve his or her goals. We do pay particular attention to Maslows Hierarchy of Needs as this is fundamental in understanding each person with a lens of empathy.

HGMI understands that the key to fighting addiction is understanding the mental illness of addiction. We ensure our participants get professional mental help and we also do peer-to-peer counseling to help support each other. We have some of the better trained more experienced peer-to-peer counselors in the State of Alaska. Our Peer Specialists thrive to get to the root of the dysfunction and create alternative solutions to avoid those character flaws.

Heart of Gold Ministries, International (HGMI) is a prototype for in home and mobile services that provide assistance in the area of child protection, substance use disorder education and assessments, counseling, and parent education services.

### ***Our Programs:***

The proposed flow of services are to meet the needs of this specific population that is in need of services that provide dignity and respect for each person's journey.

#### **Intake:**

Each client that has been identified appropriate for services, will be referred to HGMI through an intake process. This includes signing and completing ROI's, a Medicaid questionnaire, and application for services. After the intake is complete, the client will be scheduled for an integrated substance use disorder and mental health assessment.

#### **Assessment:**

At the time of the assessment, each client will fill out screening tools that will assist the therapist or CDC II in completing the assessment. The screening tools include the PSLF-5, ACES Questionnaire, AST, CSR, Mental Health Status Exam, and the CSSR.

Each assessment can take up to 2-3 hours to complete as this is the primary information gathering stage. Once the assessment has been completed, a recommendation for services will

be made.

## Recommendations

A client could be recommended for services ranging from intensive inpatient care (3.7 or 3.5) to intervention services (.5). The clients that will be suitable for HGMI in home services will be those that meet the needs of those that are 1.0-.5 level of care.

## Services

### Parenting

Participants will receive parenting intakes, individualized or group parenting education, parent coaching in the home or out of home, and counseling for family members.

### Case Management

Qualified staff will provide clients with brokerage of services within the Anchorage and Matsu community.

### Counseling

Participants will be eligible for individualized therapy and group therapy that meets therapeutic criteria. This service is for participants from the age of 18-and older.

### Substance Use Disorder Counseling

Qualifying participants will be offered services that provide education and support in the area of Substance Use Disorders. Motivational Interviewing, Cognitive Behavioral Therapy (CBT), will

be used in order to assist the clients in obtaining a healthy sense of self and community.

### Life Skills Development

Participants will be guided through a series of classes that covers financial education and fitness, meal preparation, and appointment setting. This section will assist participants to become as self sufficient as possible.

Each participant will receive an option and opportunity to utilize the preferred curriculum for HGMI through Hazelden. The curriculum used to assist clients is titled My Ongoing Recovery Experience (MORE) and Relapse Prevention.

The services provided are tailored to each family and individual and will assist clients in obtaining and maintaining a sense of stability as each person is given an opportunity to reintegrate back into society with dignity and respect.

### Services lengths

Services will first begin on a weekly basis with counseling and parenting (if needed) done in the home. Case management will be provided as well as life skills development.

As the client meets program requirements to titrate to a lower level of care, the client(s) will be seen on a twice a month basis.

Every six to eight months the clients will be evaluated to determine if their level of care should be increased and or decreased.

The total amount of time that a client could remain in services is up to one year.

HGMI currently provides wrap around services to meet the needs of the whole person. The services consist of the following:

### **Life Skills Development**

Participants will be guided through a series of classes that covers financial education and fitness, meal preparation, and appointment setting. This section will assist participants to become as self sufficient as possible.

### **Financial Education**

How money works

How to create and live on a budget

Balancing a bank account (checking/savings)

How to write a check

Have a plan for your finances

Understanding the value gap/ quality of life

Having an emergency fund

How to get out of debt

Short term savings goals/long term savings goals

Owning versus renting

Using tax shelters and tax deferred growth

Understanding the rule of 72

Having the right mindset

## **Curriculum We Use**

Hazelden Curriculum

The Hazelden Betty Ford Foundation is a force of healing and hope for individuals, families and communities affected by addiction to alcohol and other drugs. As the nation's leading nonprofit provider of comprehensive inpatient and outpatient treatment for adults and youth, the Foundation has 17 locations nationwide and collaborates with an expansive network throughout health care. With a legacy that began in 1949 and includes the 1982 founding of the Betty Ford Center, the Foundation today also encompasses a graduate school of addiction studies, a publishing division, an addiction research center, recovery advocacy and thought leadership, professional and medical education programs, school-based prevention resources and a specialized program for children who grow up in families with addiction.

Cognitive Behavioral Therapy Program

Trauma Treatment on Demand

Moving from Trauma-informed to Trauma-Responsive Healing Trauma (For Women)

Exploring Trauma (For Men)

Beyond Trauma (Women & Girls)

We currently have the capacity to serve 60 individuals transitioning out of homelessness, incarceration, and treatment providing them an opportunity to increase their independent living and community/social skills. We provide opportunities for each client to learn life and self-

advocacy skills and we are working with clients to develop relational skills for increased access to their natural supports as well as helping them build additional life enhancing supports.

HGMI currently has access to AKAIMS which provides tools for case management and an ability to track the progress of each client who is involved with HGMI services. Utilizing this software solution we anticipate being able to work collaboratively with DHSS to provide robust data indicators that will successfully measure the efficiency and effectiveness of the programs that each resident is participating in.

### **Mental Health Recovery**

We have been able to provide counselling services for individuals that are wanting to experience change in thinking patterns, change from using substances, and for those that want a healthy outlook on their own family system in order to disrupt negative patterns of behavior. Meeting with individuals in their homes or in the community provides each individual or family member a sense of well being and structure that is not always achieved in a more sterile setting. doing peer to peer recovery counseling. We have several peer recovery specialists on staff.

Our mental health clinicians will be performing the mental health, substance use, behavioral health and integrated assessments. They then create a treatment plan and list any partnering agencies (at least 3 options to choose from) that we would need to complete the treatment plan.

### **Client Confidentiality Proper labelling.**

HGMI will label all confidential information to serve as a practical deterrent for someone to misuse confidential information. Obvious labels will appear on electronic and hard copy documents. Insert non-disclosure provisions in employment agreements. As a best practice HGMI employees who have access to confidential information will sign an employment contract which contains nondisclosure provisions. Check outside agreements for confidentiality provisions. As we enter into agreements with other service providers, we will verify that the contract contains confidentiality provisions in favor of the consumer. If it does not contain the necessary provision, a separate confidentiality or nondisclosure agreement will be presented to the service provider.

Limit access. HGMI will limit access to confidential information to only those employees who have a "need to know". Hard copies of documents will be kept locked, and electronic copies will be password protected. Confidentiality policy in the employee handbook. HGMI employee handbook will be updated to include a confidentiality policy that spells out procedures for dealing with confidential information. Written policy will align with the confidentiality provisions in employment agreements and other legal obligations. Confidentiality with the new employer. A letter may be sent to the new employer that outlines HGMI's legal obligations regarding confidential information of the participant.

Where appropriate, visitors to the resources center will sign a confidentiality agreement upon arrival. In addition, they will be escorted by a staff to ensure that it is kept away from areas where they may be exposed to confidential information.

## **Purpose and Goals**

We truly care about every individual's well-being and focus on whole-person healing. You can't heal if your body, mind, and spirit aren't all thriving together. We help our participants find resources and life skills to build a vision of a future, by meeting life goals.

We provide specialized services to those dealing with challenging life experiences. Our team is a group of professionals who provide compassionate care and services to those who are looking for assistance in their current life situation. We help them overcome these life-challenges by using compassion and understanding.

Our main goal is to offer all the help our participants will need to succeed. We want to help our participants become functioning citizens in society who may someday help others.

Alaska is number eight in the nation with homelessness and almost 10% of our population lives under the poverty line. Also, 24% of our adult population have been in jail before. The numbers for people who have admitted to using illegal substances in their lifetime is 46%. At House of Transformation, we work hard to combat these issues. We want to make a positive impact on our community.

## **Major Costs for HGMI**

### **The fiscal Year 2022 Organizational Operating Budget**

**June 2022-May 2023**

## **Expenses**

**Payroll & Benefits \$206,856**

**Professional Fees -- CDC Certifications      \$5,500.00**

**Professional Fees -- Accounting/Tax   \$12,000**

**Equipment and Computers      \$8,000.00**

**CEUs for professional development for staff      \$6,000.00**

**Insurance (liability, directors & officers) Supplies (office & field) \$2,000.00**

**Advertising & Marketing \$8,000.00**

**Bank Fees & Payroll Processing \$6,000.00**

**Interest Expense**

**Equipment and Software**

**Internet Access and phone lines      \$8,600.00**

**Grant Writing      \$0**

**Total Expenses      \$252,156.60**

## Revenue

Vendor contracts \$0

Corporate Contributions \$0

Foundation Grants 0

Government Grants \$0

## Investment Income

**Since we were founded, we have developed a collaborative relationships and receive client/resident referrals from the following organizations:**

- *Cook Inlet Tribal Council (CITC)*; provides supportive services to help participants gain volunteer and work experience, increase marketable job skills, and build resumes and cover letters to obtain full-time, non-subsidized employment after the training period. HGMI refers Alaska Native clients to CITC.
- *Choices*; assists homeless individuals with mental illnesses living outdoors or in places not meant for human habitation, to access suitable services or housing. PATH conducts outreach in the Anchorage, AK community meeting consumers where they are. Choices program refers clients to HGMI for transitional housing and employment services support.
- *United Way Mobile Intervention Team (MIT)*; MIT coordinates with agencies that can help with housing, treatment, counseling and other assistance for Anchorage's homeless population. MIT

refers clients to HGMI for transitional housing and employment services support.

- *Abused Women Aid In Crisis (AWAIC)*; provides domestic violence safe shelter, intervention, and prevention. AWAIC refers clients to HGMI for transitional housing and employment services support.

- *Southcentral Foundation, Four Directions Program*; provides outpatient support for substance abuse disorders and connects clients with a wellness provider, who will walk them through a brief intervention, help identify their needs, and help them get started on their wellness plan. Four Directions refers clients to HGMI for transitional housing and employment services support.

### **Board of Directors and Grant Writing Team:**

#### **Stephanie CLaiborne - Founder/President**

Stephanie was born in Los Angeles California and later moved to Anchorage Alaska with her mother. Stephanie was raised in Anchorage Alaska where she attended elementary, junior and high school. Stephanie received her associate degree in Human Services as well Bachelors degree in Human Services. Stephanie also has obtained her Chemical Dependency Counselor II. When Stephanie completed the first, second, and third year of Bethel School of Supernatural Ministry in Redding California, she also completed her Master's Degree in Professional Counseling at Grand Canyon University. Stephanie has also completed the first year of Emerging Prophets in Glasgow Scotland under the mentoring of Emma Stark with Glasgow Prophetic Centre. Stephanie also has helped to mentor and raise up ministry schools in Southeast Asia and also at Lemon Creek Correctional Center in Juneau, Alaska. Stephanie and her husband attend New Season AK as their primary church and is a commissioned minister as well as her husband under Kingdom Alliance Network. Stephanie began her career in social services with Southcentral Foundation working with families who benefited from additional support. Stephanie then continued working for other agencies such as Cook Inlet Tribal Council, Office of Children's Services, Salvation Army, and Genesis Recovery Services. Stephanie has a desire to see everyone live up to their full God given potential no matter their race, ethnicity, religion, ability, sexual orientation, or economic status. This desire is what was used to birth Heart Of Gold Ministries International.

#### **Kara Nelson - Vice President**

Kara Nelson is an advocate, activist, and entrepreneur. She is founder of KLN Consulting LLC, an organization dedicated to creating community - based solutions for reentry and recovery programs, through consulting, training and storytelling. Also currently working with tele - medicine, providing recovery coaching along with medically assisted recovery, care coordination and physician care through an app based platform in Alaska, Washington, Oregon and growing. Kara is the former Director of Haven House Juneau,

a recovery residence providing housing, peer support services, recovery and

reentry assistance, advocacy and healing for women returning home from incarceration. A life-long Alaskan, a mother of three adult children, a woman in long term recovery from substance use disorder and formerly incarcerated, all contributes to her fierce dedication to bring freedom to many. She is the state's co-lead for Recovery Advocacy Project (RAP), RAP is working to build a visible and effective constituency in demand of community and public policy based solutions in response to America's long standing addiction crisis. Kara is a 2016 Just Leadership USA (JLUSA), Leading with Conviction (LwC) cohort graduate and continues to be an active member. A multi-award winner, most notably, the Alaska First Lady's Volunteer of the Year Award in 2016 and in 2018, the Director's Award from the Federal Bureau of Investigations, Washington DC, for her leadership and advocacy dedicated to justice reform, elevating addiction recovery services, and fighting for the civil rights of those incarcerated and directly impacted. She has served on multiple boards and coalitions devoted to reentry, transitional services, corrections reform, and peer support, collaborating with lawmakers to shape groundbreaking legislation at state and federal levels. Most of all, Kara is passionate about seeing individuals, families, and communities experience healing, restoration, and transformation. She brings hope to those incarcerated across the country, is a volunteer chaplain for the Alaska Department of Corrections and is currently pursuing her 3rd year in ministry school.

#### **Michael Claiborne – Secretary/Treasurer**

Michael has been a follower of Jesus Christ from an early age, and has always enjoyed serving in church. He has been president of choirs, a singer, a director of Men's choir and percussionist through the years. He presently loves to worship and pursue God's presence with worship as he currently serves on a worship team. In 2019 he was ordained a minister with Kingdom Alliance Network in Anchorage Alaska as a Teacher of the word. His desire is to see wholeness in people; mind body and spirit through missions ministry, life coaching and counseling. Michael has been a small business owner for most of his working career, currently owning a successful mobile notary signing agent business. Michael has over 15 years of sales experience in insurance, mutual funds debt consolidation and loan origination. With a focus on financial education, budgeting and planning for individuals and families. He also does financial seminars for churches entitled Maximize The 90 Percent and motivational speaking. He has a passion for teaching people fundamentals on how money works and the like.

#### **Stephanie Claiborne - Director**

**Additional Information:**

Address: 500 E. Tudor Rd Suite 206, Anchorage, AK 99503

Phone Number: (907)333-2468

Email: [info@heartofgoldministries.com](mailto:info@heartofgoldministries.com)

Tax ID#: 85-0695424

Website: <https://heartofgoldministries.com/>

<b><u>ARPA Funding Proposal from:</u></b> Henning, Inc.		
<b><u>For:</u></b> 2022 Transitional Housing Supportive Services Program		<b><u>Amount Requested:</u></b> \$525,000
<b><u>Total Budget:</u></b> \$710,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$400,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Housing	
<b><u>Project Description:</u></b> The 2022 Henning, Inc. Transitional Housing Supportive Services Program provides supportive services for Anchorage's at-risk population experiencing homelessness at the Aviator Hotel. Services are provided onsite through our Housing Specialists and Peer Support staff to transition people from the streets or incarceration to stability and success. Our organization is peer led, meaning that staff have lived experience and have dedicated their careers and lives to supporting and improving the lives of people experiencing homelessness, behavioral health, and substance misuse challenges.		
<b><u>Meets Guiding Principles:</u></b> We provide a critical <b>need</b> in our community by supporting people exiting the mass care system. There are few options and the deadline for the closure of homeless mass care is fast approaching. We will provide services to over 80 people residing at the Aviator Hotel, leveraging the limited resources for individuals transitioning from mass care in Anchorage. The ability to provide comprehensive services to over 80 people has a positive impact not only on the person experiencing homelessness, but the surrounding community. Further, as described in the project detail, we employ people with lived experience and provide a path from incarceration and/or homelessness to stability and success for the people we serve and our staff. Due to Covid-19 there has been adverse outcomes and situations facing those on the margins of society, including those who are homeless, the substance abuse disorder affected and those in incarceration. Services are provided with no regard to ability to pay.		
<b><u>Expected Outcomes:</u></b> Our program is designed to break the cycle of housing instability for people with behavioral health, substance abuse misuse and chronic homelessness to ensure they obtain and remain in housing. Our expected outcomes are that of the 80 people in the program, approximately 90% of residents will successfully complete the program and transition into stable, long term affordable housing. Staff assists residents with access to physical and behavioral health care to improve their wellbeing. Group activities and classes are offered onsite. It is expected that 80% of residents will attend an activity and report anecdotally that it helped improve their wellbeing. Residents will increase their income by obtaining benefits or employment. Residents are assisted in developing connections in our community and building sustainable social support networks. They are encouraged and supported to become active community members who participate in organizations and/or in activities such as volunteering.		
<b><u>Project Detail:</u></b> 2022 Henning, Inc. Transitional Housing Program is a program that will provide supportive services and assistance for over 80 people experiencing homelessness by utilizing the Housing First model. Our services are provided through Housing Specialists and Peer Support staff instead of typical case managers and monitor/security staff. We will partner with other local nonprofits to leverage our resources, bringing services onsite to assist program participants. Our program is client-centered, in which residents can engage in services that are customized, comprehensive, and voluntary. Individuals are treated with dignity and respect with the right to make decisions about their lives, including their housing and service plan goals. Support services which are provided by Housing Specialists and Peer Support staff, focus on helping residents understand and follow tenancy rules to maintain housing stability to equip them to one day live independently with little or no support. Through peer support, they re-learn how to function in society independently through others who have experienced the same challenges and barriers. What is unique about our organization is that our leadership and staff members have experienced either incarceration, homelessness, poverty, or addiction and have dedicated their lives to helping others. As onsite facilitators, we mentor and guide people experiencing incarceration and/or homelessness from the streets to long term housing and stability.		
<b><u>Contact Name:</u></b> Shawn Hays	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> shays@henninginc.org

<b>ARPA Funding Proposal from:</b> Henning, Inc.		
<b>For:</b> 2022 Workforce Reentry for Formerly Incarcerated Project <b>Amount Requested:</b> \$450,000		
<b>Total Budget:</b> \$580,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$250,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> The Henning Inc. 2022 Workforce Reentry for Formerly Incarcerated Project will provide opportunities for men and women reentering society from incarceration to learn job skills in the remodeling trade by means of licensed, bonded, and insured instructors. This will be hands-on training with accountability and support. Henning Inc. will also provide on-site training and peer support training to current and future employees. The training provided by Henning Inc. will equip each client with the knowledge and understanding needed for handling stressful situations when they arise.		
<b>Meets Guiding Principles:</b> This project will meet the needs of Anchorage's workforce shortage by <b>1) NEED:</b> a disadvantaged group that struggles with workforce development is Anchorage's reentry from incarceration population. <b>2) GEOGRAPHY:</b> This project will work with individuals reentering the Anchorage bowl after incarceration. <b>3) ALIGNMENT:</b> This project will align with other community providers including Partners for Reentry, Juanita Strong Project, and Alaska Behavioral Health. <b>4) FEASIBILITY:</b> We anticipate to begin services July 1 and we are working with multiple funders and community donors. <b>5) INFORMED:</b> Through conversations with community partners such as SOA Dept. of Labor, Alaska Behavioral Health and other nonprofit providers the need for this project has been strongly indicated. <b>6) EQUITY:</b> This project particularly works with a disadvantaged population that has been the "last hired, first fired". COVID-19 has exacerbated their workforce reentry struggle.		
<b>Expected Outcomes:</b> The project expects to see formerly incarcerated men and women learn skills and responsibilities to achieve long term success in the workforce community despite having backgrounds with barriers. The project will serve an estimated 50 men and women coming out of incarceration. The Anchorage community will benefit from formerly incarcerated men and women being equipped with job and social skills for long term success, rather than the high rate of recidivism and return to prison, homelessness, or addiction. The project will also give opportunities for families and especially formerly incarcerated single mothers to provide for and become stable through job skills training, placement, and support.		
<b>Project Detail:</b> The Henning Inc. 2022 Workforce Reentry for Formerly Incarcerated Project will provide opportunities for men and women reentering society from incarceration to learn job skills in the remodeling trade by means of licensed, bonded, and insured instructors. This will be hands-on training with accountability and support. Henning Inc. will also provide on-site training and peer support training to current and future employees. The training provided by Henning Inc. will equip each client with the knowledge and understanding needed for handling stressful situations when they arise. Henning Inc. 2022 Workforce Reentry for Formerly Incarcerated Project will meet the needs of Anchorage's workforce shortage by providing training, specific job skills and workforce placement. Henning Inc. will also work hand in hand with other organizations including, but not limited to, Partners for Progress, Catholic Social Services and Alaska Behavioral Health. This project will provide services that have been lacking in our community and give the opportunity for individuals to be self-sufficient and provide long term stability to each of their families.		
<b>Contact Name:</b> Shawn Hays	<b>Phone:</b> N/A	<b>Email:</b> shays@henninginc.org

# Key Person Resume for 2022 Henning Inc. Workforce Reentry for Formerly Incarcerated Project

Shawn Catherine Hays

1025 W. 77th Ave; Anchorage, AK. 99518 | 907-793-7103 | shays@henninginc.org

## Summary

Empathetic leader dedicated to cultivating a work environment that is mission-driven and solution-focused. Increasing responsibility in program management, project leadership, and fiscal management in non-profit and government sectors. Proven ability to leverage operational, management, and nonprofit experience to deliver exceptional services with limited resources.

## Education and Professional Development

Master of Public Administration | 2015 | American Military University

Bachelor in Business Administration | 2012 | Ashford University

Certificate in Nonprofit Leadership | 2018 | Foraker Group

## Work History

Mass Care Branch Chief | Municipality of Anchorage | 2021

- Managed and assumed responsibilities of providing shelter and related services to people experiencing homelessness.
- Coordinated with stakeholders on the overall management of mass care shelters, including the preparation of action plans, listing objectives to be accomplished, and formation of strategies to achieve those objectives as well as advanced planning considerations.
- Coordinated with vendors to ensure support services were provided to shelters, including medical, behavioral health, security, and food.
- Communicated care and shelter activities to the Operations Section Chief and Incident Commander.
- Provided the Operations Chief and Planning Chief with updates and/or reports as requested.
- Prepared objectives for the Mass Care branch for the subsequent operational period and provide them to the Operations Section Chief.

Founder | Henning, Inc | 2020

- Established a nonprofit to address homelessness and provide permanent housing solutions in Anchorage.
- Contracted by other non-profit organizations to provide supportive and administrative services.
- Contracted by Bean's Café to provide management at a non-congregate shelter in Anchorage.
- Currently serving as the Mass Care Quarantine and Isolation Manager at the Emergency Operations Center.

Director of Programs | Food Bank of Alaska | 2018-2019

- Responsible for coordinating charitable food distribution efforts with state and federal nutrition programs with the goal of increasing food available to low-income individuals.
- Work collectively with senior leadership to develop and implement strategic planning with emphasis on underserved, difficult to reach areas.
- Develop, implement, and evaluate programs and procedures relating to oversee the development, implementation, analysis, improvement, and expansion of programs with the goal of creating effective partnerships and approaches to root causes of poverty in Alaska.
- Work collaboratively with state and federal administrators, partner agencies, legislators, and key leaders to alleviate/end hunger. Advocate for state and federal policy changes, implementation, and funding for nutrition programs. Aim to shift public opinion, as well as impact institutional policies and societal practices that perpetuate hunger, poverty, and disparities in our state.
- Assist with the identification and implementation of effective fundraising and donor relation measures.
- Supervise and develop staff, including hiring, training, providing professional development opportunities and performance reviews.
- Manage grants and funding streams for programs, ensuring administrative sustainability for all programs in the department. managed program budget of \$100k+ and tracked all program budget expenditures.
- Manage a network of over 200 state partners to increase the overall capacity of food distribution within the state. Convene regular stakeholder groups to discuss partner agency performance and impact.

Supportive Housing Division Manager | Rural Community Action Program | 2016-2018

- Oversaw the programmatic administration for five permanent supportive housing programs and properties.
- Provided clinical oversight and supervision to clinical staff by ensuring the use of adopted evidence-based practices. Managed and planned services to ensure they were delivered

effectively and improved care standards. Ensured effective communication with hospitals, clinics, and other mental health providers.

- Managed all aspects of required staff recruitment, and employee new hire paperwork, payroll, and leave processes for a team of 40 staff members. Ensured compliance with all applicable policies and procedures of state and federal assistance programs.
- Promoted the recovery of program participants from mental health and addiction disorders through evidence-based programmatic practices. Facilitated the recovery of residents through effective staff supervision, customer service, and program development.
- Assured fiscal accountability for program funds. Monitored budgets and expenditures. Developed cost-effective strategies for the best use of Medicaid funds. Coordinated with directors and accounting staff to assure timely and accurate reporting of financial information.
- Provided oversight on data quality standards and ensured exceptional quality control on various reporting and tracking databases. Maintained, audited, and ensured compliance on tenant/participant files in accordance with the Health Information Portability and Accountability Act. Proficient in the Homeless Management Information System.
- Monitored program evaluation activities to meet requirements of all program funding sources and ensured programmatic evidence-based practices were being implemented. Assured reporting requirements were met for division grants and contracts and ensured Medicaid compliance.

#### Program Manager | Catholic Social Services | 2015-2016

- Responsible for the overall operation of an emergency shelter.
- Lead an interdisciplinary team of operations, supportive service, and clinical staff.
- Researched and identified community resources to enhance program delivery.
- Developed agreements with community partners to access resources for people experiencing homelessness.
- Conducted routine staff meetings and training sessions.
- Interviewed, hired, and trained shelter staff.
- Set shelter rules and procedures with a trauma-informed approach.
- Managed assigned budget; monitored and met grantor's outcome requirements.
- Responsible for scheduling employees, payroll processing, and purchasing supplies.
- Conducted outreach; provided education to the community about homelessness.
- Recruited volunteers; tracked in-kind donations and financial contributions.

#### Monitor Supervisor | Bean's Café | 2014-2015

- Responsible for the overall operation of an emergency day shelter.
- Researched and identified community resources to enhance program delivery.
- Assisted with the development of agreements with community partners to access resources for people experiencing homelessness.
- Conducted routine staff meetings and training sessions for a workforce of 12.

- Interviewed, hired, and trained new staff.
- Responsible for scheduling employees, payroll processing, and purchasing supplies.
- Conducted outreach; provided education to the community about homelessness.
- Volunteer recruitment and retention; tracked in-kind donations and financial contributions.

<b><u>ARPA Funding Proposal from:</u></b> Hospice of Anchorage		
<b><u>For:</u></b> Navigating the Holidays		<b><u>Amount Requested:</u></b> \$15,000
<b><u>Total Budget:</u></b> \$20,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$8,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Bereavement and grief support event-in-a-box to go out around the winter holiday time to provide support and resource for community members that have lost a loved one in the past year.		
<b><u>Meets Guiding Principles:</u></b> HOA offers care to vulnerable Alaskans, at no charge, who do not have access to other resources to obtain the support they need. Our care helps families who would otherwise fall through the gaps in the system. This project provides bereaved individuals support and resources to help them navigate the holidays without their loved ones. The first holiday season after a loved one's death has the potential to magnify feelings of grief and can deepen the feelings of loss and isolation. This can lead to depression and anxiety, and a lack of social support can have adverse effects on mental, emotional, and physical well-being. Solid social support can provide safeguards against negative stressors. The senior and bereaved populations are at increased risk for COVID and prolonged grief-disorder, which can lead to unhealthy family dynamics and an unproductive work force. NTH will aim to bring necessary support and resource to this population by bringing kits to 250 families in need.		
<b><u>Expected Outcomes:</u></b> NTH is impactful by providing a resource that allows individuals and families an outlet for their grief. COVID has significantly impacted the immediate support available to individuals and their families while many are grieving. Grief impacts all areas of a person's life; these effects can worsen when an individual cannot move through the grieving process. This leads to unhealthy family dynamics and an unproductive workforce. NTH provides support and resources to help individuals and families embrace their grief healthily. Social support is a means to enhance well-being and health. Research shows that people who have a healthy relationship with grief have positive outcomes professionally and personally. The goal and purpose of NTH is to equip the people of Anchorage to grieve in a healthy manner that leads to healthy family systems and productive work environments by providing kits to 250 families.		
<b><u>Project Detail:</u></b> This November, HOA partners with other hospices and the newly created Forget Me Not Grief program to provide support to the community for anyone who has lost a loved one in the past year. For the last two years, HOA has brought Navigating the Holidays to individual homes by putting together kits to help guide and support individuals and families through the difficult time after having lost a loved one. These kits will include a DVD created by bereavement professionals from around the state. This video contains helpful coping mechanisms, suggestions, and resources to help families through this adjustment period after loss. Included in the kit will also be self-care items to help provide hope and support to the bereaved.		
<b><u>Contact Name:</u></b> Bethany Burgess	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> bethany@hospiceofanchorage.org

<b>ARPA Funding Proposal from:</b> House of Transformation		
<b>For:</b> House of Transformation Operational Expenses		<b>Amount Requested:</b> \$495,000
<b>Total Budget:</b> \$650,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$350,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> We have doubled our bed space to include a new youth house and another housing for women as well as our independent housing. We know that people who are facing homeless, addiction or reentering society from being incarcerated all have specific needs. And sometimes those needs can't be met when too many people are in an institutional setting. Those needs can only be met in a family structured home. All of our homes have between 12-24 beds in them with 6 people max in a unit. We have a therapeutic community setting and run our structured programs in our houses or in our resource centers.</p>		
<p><b>Meets Guiding Principles:</b> It meets all of the guiding principles for family supportive services as well as assisting with homelessness situation. We could go on and on about the testimonies of amazing things happening in our program and the lives being changed. We are helping people find meaning and purpose in their lives again. In the process of that we also help them get education and learn new skills so they can find better paying jobs. This is great for our economy because with our shortage of workers and service providers in some industry this will help provide certified and knowledgeable employees to the workforce.</p>		
<p><b>Expected Outcomes:</b> We expect to serve 1000 families and individuals. Our goal is to reunite families and we've worked on bringing kids home safely to their parents and parents learning how to better people and better parents. We train people on leadership skills and occupational skills to help with their recovery and help them rebuild their lives. We offer supportive mental and behavioral health counseling and services while they navigate this difficult and challenging time in their lives. COVID hit everybody hard and it's great to get back to normal life and we are helping people cope with some of the things they've been struggling with during lockdown.</p>		
<p><b>Project Detail:</b> This is the operational funds for our housing. We've increased our bed space from about 60 beds to now about 130 beds. We've had to hire lots of staff because all of our houses are sprinkled all over Anchorage so people can live in neighborhoods without feeling institutionalized in facilities. We've grown in office staff and programs as the needs to meet the demand was bigger than we anticipated. All of our programs and services from sober living and transitional living houses to reentry houses for post convicted and pre trial inmates are listed in the grant narrative. We also teach life skills class that is the core of our sober living housing program, including mentorship, we also prepare them and link them with different services in-house for substance misuse treatment programs, vocational programs, apprenticeship and GED completion. We work on goals for employment, going home, income and temporary assistance, housing assistance, family reunification, education and identity and purpose.</p>		
<b>Contact Name:</b> Lina Mavaega	<b>Phone:</b> N/A	<b>Email:</b> admin@houseoftransformations.com



Organization: House of Transformation/General Operational Funds

Contact: Elizabeth Aumavae -  
[admin@houseoftransformations.com](mailto:admin@houseoftransformations.com)

Address: 500 E. Tudor Rd STE 200 Anchorage, Alaska 99503

House of Transformation email:  
[admin@houseoftransformations.com](mailto:admin@houseoftransformations.com) Grant Purpose: Operational  
Funds for our Sober Transitional Housing, Life Skills, Employment  
Services, Caseworker

Funding Request: \$495,000

Tax ID#: 84-2378331

### **Mission Statement**

House of Transformation pledges to walk through the storm with you and help heal a person's mind, body, and spirit.

The Father is with you and will keep you anchored until this storm passes.

*Zephaniah 3:17*

### **Organization Purpose and History**

House of Transformation was founded in July of 2019. Members of the Alaska Revival Church saw a need to help Anchorage so they banded together and formed House of Transformation. House of Transformation (HOT), saw a great need in Anchorage to help the forgotten in society; persons in recovery, persons reentering society from incarceration, and persons who have been homeless. HOT, wanted to make a positive change in the lives of the people of their community.

Starting off we only had the main office and resource center. Soon enough we were able to open three homes. One is a 20-bed housing for the homeless, the next is a 12-bed housing unit for sober living, and the last is a 20-bed unit for formerly incarcerated persons. We don't just provide a living space for these clients but with a highly trained staff, we provide life training skills and vocational training. This way our clients can become fully functioning members of society. Since last year we've doubled in bed and housing units, we have about 130 beds with some houses being very specific populations with specific and customized services according to needs of the people in that population. At, House of Transformation we believe in the 3 R's approach, RE-education, REhabilitate, RE-entry. Reeducation is the first step, learning how to break the frame of mind that has led to the addiction. Rehabilitate is the second step, teaching the person in recovery life-skills and vocation, along with sober living and support. Finally, Reentry is helping the person in recovery to enter society and useful members.

House of Transformation does all of this through our healing of mind, body, and spirit. We offer case management. Our superior and proven case management skills and experience come from mastering our proprietary case management software and policies to ensure everyone gets the treatment and resources they need to succeed. Using our team of social workers, sober living educators, and mental health professionals we help our residents work on their new paths in life.

We offer residential living for our clients. We house individuals who want and need a sober living environment. We provide sober resources as well as other services to provide a safe and secure sober environment. We also have wonderful and dedicated sober living educators that help our residents when the days are too long.

At House of Transformation, we also believe that our residents need spiritual healing. So we offer discipleship classes. Everyone has a calling.

We believe that vocational rehabilitation is the key to self-worth and a huge contributor to sobriety success. Most people get pride from a job well done. But if you have no job training it makes it hard to look forward to work, which leads to job loss, which means too much time alone which causes people in recovery to fall back into bad habits. We believe a job and purpose in the job help keep a person in recovery at that job.

Our staff has been through more life skills training than most with personal, educational, and experience. Our staff educates clients on life skills to maximize their recovery. Our sober living companions carry out these classes a few times a week. Most of our residents have no idea how to handle these kinds of life-skills. They have either been living on the streets, or incarcerated, or never had to worry about such things. These life-skills help them to be more prepared for the outside world.

House of Transformation understands that the key to fighting addiction is understanding the mental illness of addiction. We ensure our residents get professional mental help and we also do peer-to-peer counseling to help support each other. We have some of the better trained more experienced peer-to-peer counselors in the State of Alaska. Our Peer Specialists thrive to get to the root of the dysfunction and create alternative solutions to avoid those character flaws.

### **House of Transformation Transitional Homes Program Details**

House of Transformation has 8 locations.

**HOT 1** located at 741 N. Bunn Street 18 bed facility, Mental Health Unit

**HOT 2** located at 4629 Klondike Court 12 bed facility for women.

**HOT 3** located at 410 E. 45<sup>th</sup> Avenue, a 20 bed facility Male Housing with some SO

**HOT 4** located at 943 E. 12<sup>th</sup> Avenue Anchorage, Ak 99503 6 bed Independent Housing Mother and Child

**HOT 5** located at 406 Price Street is a 12 bed Independent Male Sober Housing

**HOT 6** located at 808 Lane Street Anchorage, AK 99508 18 bed Female Sober Housing

**HOT 7** located at 3816 Peterkin Street, Anchorage, AK 99508 24 bed Male Sober Housing

**HOT 8** located at 340 N. Hoyt Street, Anchorage, AK 99508 20 bed Co-Ed Youth House

#### **Alaska Resource Center**

Located at 500 E Tudor Road, we have a computer lab, a training and resource lab, caseworkers, peer supports, chemical dependency counselors, employment specialists.

Signet Ring Vocational Center: 1800 W. 48<sup>th</sup> Avenue Ste D Anchorage, AK 99507

Vocational trade training, Apprenticeship and Employment Services, GED completion, Adult Basic Education, Literacy, English Second Language, Citizenship as well as an EnVision Resource Center.

#### **Staffing and Management:**

**HOT1, HOT3, HOT6 and HOT8** 4 plexes with 4 units in each location. So we will have 3 leads and 1 resident manager to monitor and oversee all the residents.

**HOT2, HOT4, HOT6** Duplexes will have 1 lead and 3 full time staff for each daily shift.

**HOT 7** is a 6plex will have 1 lead and 3 full time staff for each shift.

We will have 1-2 case manager for location with a mental health case worker for the mental health unit providing intensive case management.

We provide referrals and work in partnership with Chemical Dependency Counselors, Peer Supports and other behavioral health and mental health professionals. We partnered with PIMHA Prison Intervention Mental Health Assessors to launch our Ambulatory Detox Program. To assist people off of Heroin and Alcohol addiction without going through the pain of withdrawals. Then we connect with Dr. Ampong at Anchorage Treatment Solutions to continue with their medically assisted treatment maintenance program. We have a very unit specifically for mental health clients, and they are assigned a mental health caseworker. Our mental health caseworker is highly skilled, licensed and trained to provide intensive case management with our special needs clients. We focus on learning new skills as well as work on recovery methods to maintain long term sobriety.

We also have our apprenticeship, GED, vocational and adult basic education programs to assist people get into higher paying job with the skills and certifications they need.

### **Drug Tests and Room Searches**

We will perform random UAs and random room searches to maintain our Safe and Sober Living Environment.

### **Process of Intake**

We do a preliminary interview and phone conversation to find out the resident's background and then we schedule a face to face interview along with a tour of the facility. Once we interview and decide if the applicant is a good fit for our program we then schedule them for a power point orientation and inform them of our policies and what's required of them as well as our 3 day intake process. In this process we create a Resource and Action Service Plan to evaluate their needs and goals and use this form to assist them in applying for resources for their specific situation and that they require to be able to live independently.

### **Healing and Training**

We provide cognitive behavior therapy such as Moral Reconciliation Therapy, Psych-K, Sozo, NLP, Hope Sessions, Habitudes and Self-Leadership skills. In our healing sessions and groups we've partnered with the Healing Rooms as well as Renewed Hope for those needing extra support dealing with mental and emotional issues of life. This can include someone dealing with grief, depression, suicide, and everything else that leads to drug use and mental health issues.

### **Programs and Services**

We assist in finding resources, referring them to treatment, rehab and detox facilities, counseling. This may include assisting them in finding treatment, counseling, employment, training, driver's license, apply for disability, apply for temporary assistance benefits, apply for housing, apply for Medicaid and Medicaid Waiver Services if care is needed. We assist them in scheduling appointments for medical checkup and mental health assessments. We are creating a network of specialists that we can refer them to for assistance outside of our program for any needs that we cannot serve or beyond our scope of expertise. We require them to do job searches through PRC. If they are unemployed we require them to fill out a 40 hour a week task

log showing us how they used their 40 hours a week productively. The only hours they can log are for work searches, part time work, treatment and training.

We are currently working on becoming certified as Community Rehabilitation Providers through DVR to provide life skills training and employment services. Currently also working on launching our 6 week life skills and self-leadership training. These life skills classes will teach them

- Domestic skills such as cleaning, laundry, washing dishes, cooking, ironing and sewing.
- Hygiene and grooming skills as well as appropriate attire
- Employment Skills to include work searching, resume writing, interviewing skills, filling out applications and dressing for success
- Money Management, opening an account, taxes, credit, financial literacy and investing
- Ready to Rent is a 2 week program held at CITC by Patrick Lawlor to teach residents about applying for housing, tenant laws, landlord rights, contracts and lease agreements, deposits, terms and condition of dwelling.
- Leadership Skills, Motivation, Purpose, School, training, emotional mastery and investing in your self

We work on weekly goals through 1 on 1 IAP (Individualized Action Plans) meetings we also schedule inner healing session with them and set them up with mentors and sponsors if they really need extra assistance. \* We may not do the mentorship and sponsorship with Sex Offenders unless approved by the Federal PO Office.

### **Training for Supervision and Oversight of Sex Offender Residents**

We train our staff on emotional intelligence, empathy, person centered care, love language, adverse childhood experiences, trauma informed care, the art of self leadership to better understand the population

Every staff working in HOT3 which will specifically be set aside for Sex Offenders will be required to take the following training

Through the National Association of Forensic Counselors

- Certified Sex Offender Treatment Specialis
- Certified Sexual Disorder Diagnostician
- Certified Sexual Addictions Specialist

Certified Sex Offender Treatment Provider through the International Association of Trauma Professionals

Center for Sex Offender Management Training Curriculum

- Understanding Sex Offenders
- Supervision of Sex Offenders in the Community
- An Overview of Sex Offender Treatment
- Effective Management of Juvenile Sex Offenders in the Community
- The Role of the Victim and Victim Advocate in Managing Sex Offenders
- Educating the Community about Sexual Assault and Management of Sex Offenders in the Community

- Secondary Trauma and the Management of Sex Offenders

MANDT Training and Certification

- Communication and Conflict Resolution training

**Admission Requirements in the Sex Offender Transitional Housing:**

Sex Offenders referred directly from individuals authorized to place calls/orders under this Agreement, Level 2 COCP Contracting Officer

Jennifer A. Rhyne, Deputy U.S. Probation Officer

**SAM Registered**

We are registered in the SAM.GOV system as House of Transformation EIN



Organization: House of Transformation/Prison Intervention Mental Health Assessors

Contact: Elizabeth Aumavae - [admin@houseoftransformations.com](mailto:admin@houseoftransformations.com)

Address: 500 E. Tudor Rd STE 200 Anchorage, Alaska 99503

House of Transformation email: [admin@houseoftransformations.com](mailto:admin@houseoftransformations.com)

Grant Purpose: Housing, Substance Abuse Treatment, Counseling,

Funding Request: \$554,660

Tax ID#: 84-2378331

### **Mission Statement**

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At House of Transformation, we also believe that our residents need spiritual healing. So we offer discipleship classes. Everyone has a calling. If yours is discipleship then give us a call and we will guide you in the right direction.

We believe that vocational rehabilitation is the key to self-worth and a huge contributor to sobriety success. Most people get pride from a job well done. But if you have no job training it makes it hard to look forward to work, which leads to job loss, which means too much time alone which causes people in recovery to fall back into bad habits. We believe a job and purpose in the job help keep a person in recovery at that job.

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House of Transformation understands that the key to fighting addiction is understanding the mental illness of addiction. We ensure our residents get professional mental help and we also do peer-to-peer counseling to help support each other. We have some of the better trained more experienced peer-to-peer counselors in the State of Alaska. Our Peer Specialists thrive to get to the root of the dysfunction and create alternative solutions to avoid those character flaws.

## **Our Programs:**

### **Substance Abuse**

When residents enter HOT, they have a three-day orientation where we develop an Individual Action Plan (IAP) with them, these IAPs track everything that the resident does at HOT. This includes doctor appointments, court appearances, life skill training, diets, social skills, job assistance, and vocational training or education. If the resident has a high school diploma or GED, they are offered vocational training through SRVC. If they don't have a GED they're offered GED classes at another agency.

Assessments and Screenings are done upon entrance and Treatment plans are created by the Chemical Dependency Counselors. We have about 6 counselor techs and 3 Chemical Dependency Counselors in house to perform outpatient or intensive outpatient treatment services as well as mental and behavioral health services

### **Ambulatory Detox Services**

We have partnered with Dr. Ampong at Anchorage Treatment Solutions to install the Bridge Device as a mental stimulator to assist in patient withdrawals from Heroin or Alcohol. The Bridge Device is well known for reducing the COWS score for anyone going through withdrawal. This will help people quit without feeling the pain of withdrawals from addiction and give them a fighting chance up to 7 days of pain free detoxification so they can get on medically assisted treatment with Dr. Ampong.

Our Peer Support Specialist and Social Workers help the resident organize their sober living plan. Each resident is then given a schedule which includes counseling sessions, AA meetings, any court appearances, Peer Support Specialist meetings, and job training.

Our staff has been through more life skills training than most with personal, educational, and experience. Our staff educates clients on life skills to maximize their recovery. Our sober living companions carry out these classes a few times a week. Most of our residents have no idea how to handle these kinds of life-skills. They have either been living on the streets, or incarcerated, or never had to worry about such things. These life-skills help them to be more prepared for the outside world.

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Once our staff and the resident feel they are ready, we help them not only receive education and help find a job, but we help them find housing. Once in their own home, we don't give up on them, our counselors call them at least once a week for the first three months. While our Peer Support Specialist works to meet up with the resident at least once a month. We

also provide a 24 hour hotline they can call if they feel they may use, this way staff can help them work through whatever stressors that have pushed them into feeling this way.

At House of Transformation we don't give up on our residents, they become our family. We stand with them throughout their life to be a port in the storm.

### **Residents re-entering society because of incarceration**

Currently, HOT has a contract with the Federal Probation Office which gives referrals pre-trial intervention and post-conviction referrals for transitional housing, education, and employment services support. HOT also works with Partners for Progress and their Partners Reentry Center (PRC) in Anchorage. Partners Reentry Center helps Alaskans that have been released from prison find work and gain education. Participants will be recruited from this target group by referrals from outside agencies such as the Federal Probation Office and Partners for Progress. We will have about 33% of all participants from this target population.

With the help of our social workers and staff we help organize their schedules. We make sure they make all their parole officer meetings, any court appearances, and counseling sessions. It is our mission to help the resident work through any issues that led them to prison.

Counselors work with the resident to also reunify with their families or children. It is a key to any transition that a resident has family support. We feel at House of Transformation that we help make this a reality for the residents.

House of Transformation is also partnered with Alaska Revival Church. Alaska Revival Church offers our residents weekly Sunday services and Thursday Bible Study. We feel it helps the residents overcome if they have a belief in a higher power.

### **Re-entering Society from Homelessness**

Alaska is now ranked 8th in homelessness, with the major of the homeless being women and children. Many of these people have undiagnosed mental issues, or feel on hard times and have nowhere to go. In Alaska, Alaska Natives make up over 45% of these numbers. House of Transformation saw this problem and knew we had to help.

We opened our third and last house to help persons transition from homelessness to society. We provide these residents with all the counseling, life skills training, education, correct diets, and vocational training.

In addition to everything else we go a step further and help encourage these residents to follow their dreams. One of our residents was a musician, once he was in our program for awhile he started playing out at local restaurants and we took the other residents to support him. To this day we let our residents know when he's playing and we go out in support of him.

Our residents who have lived with homelessness just need some extra support. Many have lost touch with their families. Our counselors work hard to put the families back together. If they have no family, we work to be the family they never had.

### **Purpose and Goals**

House of Transformation, is a private transitional facility that assists men and women with the three R'S, recovery, reentry, and rehabilitation services. We are here to guide the person in recovery through life's most complex and difficult matters. We truly care about every individuals' well-being and focus on whole-person healing. You can't heal if your body, mind, and spirit aren't all thriving together. We help our residents find resources and life skills to build a vision of a future, by meeting life goals.

We provide temporary housing, clothes, food pantry, employment services, life skill training, and specialized services to those dealing with challenging life experiences. Our team is a group of volunteers, staff, past residents that have all been where our residents are in life. We help them overcome these life-challenges by using compassion and understanding.

Our main goal is to offer all the help our residents will need to succeed. We want to help our residents become functioning citizens of society who may someday help others.

Alaska is number eight in the nation with homelessness and almost 10% of our population lives under the poverty line. Also, 24% of our adult population have been in jail before. The numbers for people who have admitted to using illegal substances in their lifetime is 46%. At House of Transformation, we work hard to combat these issues. We want to make a positive impact on our community.

Most of our residents come to us with nothing but the clothes on their backs. We service people who haven't had many chances in life or people who made bad choices who want to change and become stable members of society. Because of these hardships we provide them with everything from shampoo to shoes and clothes. But with the COVID pandemic, we have been struggling to provide those items for them. Receiving this grant money would help us to help them get the second chance they deserve in life.

### **Major Costs for House of Transformation**

<b>The fiscal Year 2023 Organizational Operating Budget</b>	
<b>June 1, 2022—May 31, 2023</b>	

<b>Expenses</b>	
Payroll & Benefits	\$288,160
Professional Fees -- CDC Certifications	\$5,500.00
Professional Fees -- Accounting/Tax	\$12,000
Equipment and Computers	\$8,000.00
CEUs for professional development for staff	\$6,000.00
Rent for all 3 locations	\$115,200
Insurance (liability, directors & officers)	\$3,600.00
Supplies (office & field)	\$1,100.00
Advertising & Marketing	\$5,500.00
Bank Fees & Payroll Processing Fees	\$3,200.00
Utilities for all 3 locations	\$68,000
Interest Expense	\$2,500.00
Equipment and Software	\$7,500.00
Internet Access and phone lines	\$10,800
Food and cleaning supplies for the houses	\$3,600.00
Grant Writing	\$14,000
<b>Total Expenses</b>	<b>\$554,660</b>
<b>Revenue</b>	
Vendor contracts	\$36,000
Corporate Contributions	15,000
Foundation Grants	0
Government Grants	108,000
Investment Income	
Contracted Services	
Events	0
Merchandise Sales	0

<b>Total Revenue</b>	<b>\$159,000</b>
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**Board of Directors and Grant Writing Team:**

**Roslina Mavaega - Founder/President**

**Esau Fualema - Vice President**

**Juan Reed - Secretary**

**Lynda Billmyer - Assistant Secretary**

**John Cutter - Treasurer**

**Diania Brannon - Assistant Director**

**Briana Pili - Director**

**Additional Information:**

Address: 500 E. Tudor Rd Suite 200, Anchorage, AK 99503

Phone Number: (907)333-2468

Email: [admin@houseoftransformations.com](mailto:admin@houseoftransformations.com)

Tax ID#: 84-2378331

Website: <https://www.houseoftransformations.com/>

Facebook: <https://www.facebook.com/ARCHOT907/>

<b>ARPA Funding Proposal from:</b> House of Transformation/PIMHA		
<b>For:</b> Prison Intervention Mental Health Assessors/ Outpatient Treatment Agency		
<b>Amount Requested:</b> \$395,660		
<b>Total Budget:</b> \$554,660	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> This project was created to assist people coming out of prison, homelessness, and addiction by getting them into assessments and screening right away. There's no waiting list and people are seen on the spot and provided the much-needed care and referral. They will also be able to detox in a safe environment and kickstart their recovery and sobriety. They will be working on goals with Chemical Dependency Counselors and have a Peer Support Specialist assigned to them.		
<b>Meets Guiding Principles:</b> I believe it meets the <b>needs</b> for the homeless population. Most of the homeless population is struggling from addiction and some type of mental health issues or disorders. This will be a supportive service so they can keep their housing longer. Most people who are housed with mental health issues or with addictions end up back on the street because they do not know how to take care of the property they live in. Causing damage to their properties. We have been successful is teaching life skills and teaching people to fix and repair their damages. We have a 6 week life skills class as part of our rehabilitation, reentry and reeducation to assist people in their recovery. We offer all the wrap around services even after they are sober for some time so we can help them maintain their sobriety, keep their jobs and keep their homes long term. We've seen lives change and transformations in the lives of the people we serve. And we have video testimonials of the work we've put into this project.		
<b>Expected Outcomes:</b> People will be impacted by being transformed in their thoughts, behaviors, and by their decisions and it will be evident by the actions they take. The community will be better off because we can see fewer and fewer people on the streets. We are expecting to serve 1000 families. We've seen the long-term effects of people living on the streets and even if they are placed in apartments we will eventually see them back on the streets unless we focus on the more si issue, trauma, and adverse childhood experience. Drugs and alcohol are used to mask and numb the pain. So we developed specific programs to assist people in getting away from trying to escape their pain, but actually sit down and heal it, talk about it, process it and work it out. Our programs are therapeutic along with our arts and music program to help people think about learning new skill set. We have seen so many breakthroughs and changes in people's lives and the important and crucial part of it is maintaining their sobriety.		
<b>Project Detail:</b> The narrative is in the form being uploaded but this project will be for substance misuse treatment, ambulatory detox, mental and behavioral health services in a sober living transitional facility with wrap around services such as jobs, vocational, jobs and resources such as life skills training to assist individual get back on their feet and be trained to live full lives.		
<b>Contact Name:</b> Elizabeth Aumavae	<b>Phone:</b> N/A	<b>Email:</b> admin@houseoftransformations.com

<b>ARPA Funding Proposal from:</b> House of Transformation: Youth House Program		
<b>For:</b> Youth Housing Program 20 bed facility: Total HOT Housing 130 bed		
<b>Amount Requested:</b> \$452,360		
<b>Total Budget:</b> \$55,3360	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> Our newest housing program. We house homeless male and female youth in a 20 bed fourplex facility. We also provide life skills training, wrap around services such as GED completion, treatment provider, mentorship, intensive case management, behavioral and mental health services, Adverse childhood experiences and trauma informed care, self development, employment services, vocational and apprenticeship programs, we provide food and family structure to help prepare the youth for adult and to live a full life. We are working closely with Mclaughlin Detention Center and Juvenile Justice Center.		
<b>Meets Guiding Principles:</b> It meets all of the guiding principles. We were given funds from the last ARPA round and we used it to grow from 3 buildings 50 beds to 8 buildings 130 beds. We are always full with a waitlist. We also used the funds to provide assessments, treatment and behavioral health services to over 100 individuals, assist about 200 people find jobs and we've served a total of about 400 people since we started in 2019 and assist most of them in finding stable and permanent housing and services as they were in our program. We also served and helped over 55 people get their certs and licensing in 4 beauty programs, CDL truck driving, chemical dependency counselors, peer supports and GED/High School Completion. With the shortages in these fields, we've added 55 more certified workers and apprenticeships with ongoing training and support from staff.		
<b>Expected Outcomes:</b> We plan to serve about 1000 individuals with these funds and the programs we have developed. We believe housing is important and the unmet needs of people with trauma as well as the burden of mental and emotional patterns that keeps people stuck in life has to be addressed. We also believe in the power of changed and transformed individuals that can cause transformation to happen in the world around them. We believe with the right support, resources and belief system we can help people transition into living fuller and purpose filled lives.		
<b>Project Detail:</b> This project mainly revolves around housing services for youth ages 16-24, with wrap around services to include social emotional learning groups, music and dance therapy, empowerment and engaging therapeutic community models in a residential setting. It's a structured program with curfews and education as well as employment placement. We want to focus on growth and development, healing and therapeutic services, mentorship, sports, 1 on 1 counseling sessions and other means of supportive services to our youth population. We will be focusing on at risk youth coming out of foster care, the juvenile detention centers, and homelessness.		
<b>Contact Name:</b> Elizabeth Aumavae	<b>Phone:</b> N/A	<b>Email:</b> admin@houseoftransformations.com

<b><u>ARPA Funding Proposal from:</u></b> Identity, Inc.		
<b><u>For:</u></b> Identity Health Clinic Expansion		<b><u>Amount Requested:</u></b> \$500,000
<b><u>Total Budget:</u></b> \$727,500	<b><u>In-Hand:</u></b> \$165,000	<b><u>Requested, Not In-Hand:</u></b> \$125,000
<b><u>Minimum:</u></b> \$200,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<p><b><u>Project Description:</u></b> LGBTQIA2S+ families in Alaska face discrimination, health inequities and a lack of access to welcoming, supportive and informed providers. Currently our sole Primary Care provider is usually booked several weeks out, which can lead to patients seeking care elsewhere; we do not have a Therapist on staff. This funding will support an expansion of behavioral health services and primary care services at the Clinic on Northern Lights. With this potential expansion, we will add two Primary Care providers, two CMAs, and a Therapist which will fill the gaps in our service array.</p>		
<p><b><u>Meets Guiding Principles:</u></b> LGBTQIA2S+ Alaskans are disproportionately affected by medical and mental health issues, homelessness, sexual violence and food insecurity. Identity and Identity Health Clinic connects community members and allies to much needed resources and tools, such as service providers and health care information, diagnosis and treatment. We currently provide services to over 840 patients; the number of patients who identify as a race other than white/caucasian is 16% and 40% of our claims bill to Medicaid. Identity is one of only three providers offering PrEP for HIV prevention. People reach out to Identity for gender affirming medical care, parenting support and resources, information on gender transitioning and companies seeking guidance and training to create affirming spaces in the workplace. A fully supported expansion allows us to continue to perform and increase these vital community services. <b>(Equity, need, alignment, informed)</b></p>		
<p><b><u>Expected Outcomes:</u></b> Identity improves the lives of lesbian, gay, bisexual, transgender, queer, intersex, asexual, two-spirited and gender expansive individuals in Alaska. With Identity's resources and connections, the LGBTQIA2S+ community is empowered, connected and resourced. Our patient base increases by 300%; people come to us for LGBTQIA2S+ friendly doctors, therapists, medical providers, support groups and events. We increase our services to the most vulnerable, including those on Medicare/Medicaid. With a therapist, we will serve over 75 additional clients over half of which will be Medicaid. People are connected to case managers, mental health providers and other support networks. People learn how to take steps to navigate transitioning genders and coming out to their communities, speaking with someone who understands them and listens to them, without judgment. They are less alone; they can find compassionate healthcare, which creates healthier, happier and safer community members.</p>		
<p><b><u>Project Detail:</u></b> This funding would immediately allow Identity to expand our ground floor footprint at our facility on Northern Lights by 100%. In our current space we do not have an ADA-compliant entry way; handicapped and disabled patients must be assisted to enter the building. We do not have any type of restroom on the ground floor so patients that are not able to navigate the stairwell to the restrooms on the 2nd floor must be sent elsewhere for basic lab work such as urinalysis. This money would allow the construction of an ADA-compliant entry way and restroom on the ground floor. The remodeling of the space would include construction of a 2nd and 3rd examination room, a larger waiting area with a resource library, an office for our Operations Director and Resource Navigator and a community meeting room with technology for Zoom meetings, presentations and events. We would hire two additional Primary Care Providers, a Family Therapist and support staff to include an additional Certified Medical Assistant and an LPN. We would purchase needed equipment including vitals carts, exam tables and other medical supplies. Construction would begin in late summer with an expected completion date of late fall. Funding would be used for staff training and education, community outreach, marketing and basic operating costs.</p>		
<p><b><u>Project Timeline:</u></b> The clinic expansion will begin Fall 2022 with completion expected by the end of the 2022 calendar year. The ADA compliant entrance ramp, doors and bathroom will be the number 1 priority so that patients can benefit from these improvements immediately. The construction is scheduled for weekends and evenings to reduce impact on clinic operations. Staff and provider recruitment will begin October 1, 2022 and continue until positions are filled. New staff and providers will be <b>onboarded and working Winter 2023</b>. The grant will underwrite up-front construction costs, equipment and supply purchases. Additionally it will provide operational support for a period of 7 months, which will assist with training and integrating the staff into the new offices.</p>		
<b>Organization Name:</b> Identity, Inc.		<b>Amount Requested:</b> \$500,000

**Project Partners:** Current partners include our lessor, Johnson & Johnson Enterprises, to coordinate the remodel and a contract with their Property Manager who will oversee the interior and exterior renovations, including installation of plumbing, electrical and new signage. ComputerWeavers will install the phone and internet cables, tying it together with our existing network. They will also update the conference room AV system for virtual meetings. Lake Otis Medical Supply and their affiliates will provide the necessary medical equipment. Athena Health is our vendor for Electronic Health Records and they will provide additional training and modules to better support our expanding staff. For clinical programming, we work closely with our community stakeholders including Four A's, Choosing Our Roots and Covenant House to support the health and wellness needs of our vulnerable community members.

**Number Helped:** Identity Health Clinic currently serves 840 patients and receives 10-15 new patient requests per week. The new expansion would increase by 15-18 new patients per day; we will have capacity to serve an additional 1,400 patients per year with follow up visits. Gender affirming care often requires close consultation with the entire family to help answer questions and provide support. Therefore Identity is able to provide resources to families, increasing the number of individuals helped by another 500-600 people throughout all regions of Alaska.

**Recent Example of Success for Organization:** Clinic Director, Dr. Tracey Wiese, APRN, was named Alaska Nurse Practitioner of the Year 2022 by the American Association of Nurse Practitioners. Recently a parent emailed the clinic to share that after her daughter's appointment with our therapist, the parent could feel the hope and exhilaration coming from her daughter's voice. The parent wrote "We have been trying for so long. The therapist listened to her! I already have huge appreciation for you and your staff." In April 2022, Identity celebrated its 1-year birthday with an open house. The event brought 80 community members together for free mammograms, stroke risk assessments, rapid HIV tests, food trucks, bands and drag performances. One patient emailed later and wrote "that was the best day of my life, I have never socialized as my true self, ya'll should do this again."

**Time in Operation:** Identity was founded in 1977 as the Alaska Gay Community Center (AGCC) as a non-profit organization. In September of 1983 the general membership approved the name change to Identity, Inc. For over 45 years, Identity's mission has remained the same: to provide programs supporting equality for the gay, lesbian, bisexual and transgender community and its allies. The monthly newsletter the NorthView was distributed by mail from 1980-2013, and is housed at the UAA Consortium Library Archives and Special Collections. Over the years the organization sustained and expanded its activities including a helpline, a Community Center, Pride conferences, Anchorage PrideFest, youth groups and Youth Summit. In February 2021, Identity, Inc. assumed the assets and patients of Full Spectrum Health, bringing health care under its umbrella of services. Identity Health Clinic is now the preeminent LGBTQIA2S+ affirming medical care provider in Alaska.

**Contact Name:** Lynn Murphy

**Phone:** (907) 240-6938

**Email:** bookkeeper@identityinc.org

# LGBTQ+ Alaskans

## Experiences with Health Care



### According to the 2020 Alaskan LGBTQ+ Health Needs Assessment Survey<sup>1</sup>:

**More than a quarter of Alaskan LGBTQ+ people are not out to any of their healthcare providers.**

**44%** of respondents experienced a negative reaction, at least once, when they came out to a provider.

**65%** of respondents fear a negative reaction if they come out to a provider at least some of the time.

### Why It Matters

In January 2021, Alaskan LGBTQ+ community members identified **Access to Welcoming and Affirming Care** and **Provider Competency and Training** as the top two health needs during a prioritization process.<sup>2</sup>

The Joint Commission established recommendations for LGBTQ+ inclusive and competent health care.<sup>3</sup>

### Learn More

Healthcare providers can take simple, meaningful steps to create a welcoming space where LGBTQ+ people are more likely to share information about their lives that is needed for quality care.

Training, mentoring and other supports are available now!

Email: [health@identityinc.org](mailto:health@identityinc.org) or visit [identityalaska.org](https://identityalaska.org)

**Together, we can ensure quality, patient-centered care for all.**

1. The 2020 Alaska Health Needs Survey used a 74-item, validated instrument via online survey. 670 valid responses were received. For more information visit [identityalaska.org](https://identityalaska.org)  
2. Verigin, V., Wiese, T. (2021). 2020 Alaska LGBTQ+ Health Needs Assessment Priorities.  
3. [https://www.jointcommission.org/-/media/tjc/documents/resources/patient-safety-topics/health-equity/lgbtfieldguide\\_web\\_linked\\_verpdf.pdf](https://www.jointcommission.org/-/media/tjc/documents/resources/patient-safety-topics/health-equity/lgbtfieldguide_web_linked_verpdf.pdf)



# LGBTQ+ Alaskans

## Behavioral Health Priorities

According to the 2020 Alaskan LGBTQ+ Health Needs Assessment Survey<sup>1</sup>:

- **85% of respondents experienced symptoms of a mental health disorder within the past year.**
- **50% of respondents received behavioral health treatment or counseling during the past year.**
- **18% of respondents rarely or never receive the social and emotional support they need.**



### Why It Matters

In January 2021, Alaskan LGBTQ+ community members identified **Mental Health** as one of the top three health needs during a prioritization process.<sup>2</sup>

Behavioral health disparities in the LGBTQ+ population are linked to social stigma, discrimination, and denial of human rights. Many of these health issues occur at higher rates in Alaska than national averages for the overall population, which may place LGBTQ+ Alaskans at even greater risk.<sup>3</sup>

### Reach Out

Behavioral health care and referrals for community members are available! Visit [identityalaska.org](https://identityalaska.org).

**If you are in crisis, help is available. National Suicide Prevention Lifeline: 800-273-8255**

<b>ARPA Funding Proposal from:</b> Ignite Youth Outreach Corporation		
<b>For:</b> Provide a safe/learning environment at risk youth		<b>Amount Requested:</b> \$800,000
<b>Total Budget:</b> \$2,500,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$150,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> The Ignite Youth Outreach project is charitable and non-profit organization. The purpose: To reduce the number of high school drop outs, drug usage/ addiction and gang violence. Assist with education. Provide a safe clean environment for at risk youth. Empower youth, Teach life skills, financial management, Life skills that will assist and enable to successfully transition into adulthood.		
<b>Meets Guiding Principles:</b> Ignite Youth outreach meets the needs of at risk youth. We will assist in providing education and addressing social and emotional needs due to isolation during COVID-19. Ignite will empower youth in the community with skills to graduate and effectively transition into adulthood jobs, college and careers. It is a safe place for youth to interact with peers. We provide resources to assist with risk factors such as housing/homelessness, mental health, parenting and unemployment. We provide mentorship, utilization of community/family supports, coping skills social networks. To successfully implement this program and finish with funding would take approximately four to six months. Covid 19 and homeless has had a negative effect on our youth that is resulting in premature deaths and diseases.		
<b>Expected Outcomes:</b> Ignite youth outreach will impact a plethora of people and have a positive impact in the community, families ,schools and individuals. Outcome: Youth will empowered to achieve goals, Provided with resources to help them succeed, Safe/clean stable environment, education, Address risk factors( housing homelessness, social emotional development), mental illness, goal setting mentoring programs, works skills, They will develop skills and training to work and thrive in society and assistance in a successful transition from childhood to adulthood.		
<b>Project Detail:</b> Provide a safe housing environment, collaborate with community resources, mentorship, parenting classes, substance abuse programs, Financial management courses, Guidance on how to make positive choices, Assist with self esteem, Independent living skills, Social emotional development.		
<b>Contact Name:</b> Regina Johnson	<b>Phone:</b> N/A	<b>Email:</b> Increase@gci.net

<b>ARPA Funding Proposal from:</b> Imagine! Girdwood		
<b>For:</b> Rewrite of '95 Girdwood Area Plan to Prepare for the Future		<b>Amount Requested:</b> \$100,000
<b>Total Budget:</b> \$160,000	<b>In-Hand:</b> \$67,000	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Imagine!Girdwood is the Assembly recognized volunteer entity that is working to review and rewrite the 1995 Girdwood Area Plan. Beginning in Fall 2017, the plan is near completion with a supportive Planning Dept staff and motivated committee. Community outreach, Vision/Goals/Policies, a Land Suitability Study, and Existing Conditions report are completed. This plan impacts our economic and workforce development through strategic planning in housing, industrial, and park zoning. This plan can help guide better housing options and business opportunities for Girdwood's workforce.</p>		
<p><b>Meets Guiding Principles:</b> The Girdwood Area Plan(GAP) will aid the people that need it most, the workforce. The hospitality and recreation industry has lower wages and housing is expensive. Long term rentals are converted to short term as it is a destination community. Businesses are hurting for places to setup shop. The Land Use Map and rezoning may help enable these changes and alleviate some issues. The Planning Dept is assisting now, as they are interested in seeing the product completed. As one of the agencies to review it, GAP is poised to work through the process in a timely manner. Upon receiving funding, work should be completed and submitted for review within a year. Review can take up to a year. GAP encourages the public to participate in all meetings and events. Regular meetings have 6-15 attendees and major events see more. COVID19 has poked holes in our workforce capacity. Businesses close or reduce services and hours due to lack of help. This effects the whole community and economic development.</p>		
<p><b>Expected Outcomes:</b> Girdwood is home to about 2,000 people. This number fluctuates seasonally per the nature of a resort town. Girdwood is a natural vacation destination for Alaskans as well as tourists. Regulars include Municipality of Anchorage (pop. 280,000+), Matsu (pop. 100,000+), and Kenai Peninsula (pop. &lt;60,000). With the current restrictive commercial and residential properties and lack of new commercial infrastructure, Girdwood businesses haven't been able to grow and have even shut down due to lack of workers and/or property. The last new business built in Girdwood is the brewery and it is thriving. This affects the residents and visitors as they do not get a satisfactory experience and Girdwood's economy is further restricted. Through the update to the Girdwood Area Plan, which should see a change in zoning, it is a goal to house more of the workforce locally and enable businesses to thrive in Girdwood. This will create a positive feedback loop. More workers, more operators, more economy.</p>		
<p><b>Project Detail:</b> The Girdwood Area Plan Update Committee(GAP) formed Fall 2017 as a subcommittee of the Girdwood Board of Supervisors(GBOS). GAP worked to update the 1995 Girdwood Area Plan, part of the Municipality of Anchorage(MoA) comprehensive plan covering Girdwood Valley, which no longer reflects community goals. GAP has disbanded and Imagine!Girdwood(!IG) took its place. !IG is not under GBOS, but is recognized by Anchorage Assembly to continue this work. Phase I covered initial project planning, ran a community survey with 732 responses from 1/5/19-2/15/19, and followed up with a Townhall on 4/29/19 to share the survey results and gather additional feedback from the community with 121 adult and many child participants. Phase II covered a virtual Townhall Meeting to discuss the Vision/Goals/Policies with the broader community and produced Existing Conditions and Land Suitability Study through committee comments and direction with our consultant, Huddle. Finishing the process includes analysis in Market, Housing Income, Utility and producing Land Use Map, Implementation, Plan Adoption Process, and overall Project Management. Without the help of government, we are looking at years before completion due to a large sum to raise by a small volunteer committee and community. It is difficult to apply for grants because agencies believe planning should be funded by government. Girdwood is a community in a unique position being separate, yet very much a part of MoA.</p>		
<p><b>Project Timeline:</b> Our consultant, Huddle, will begin working as soon as we have funds available to continue paying for services. They will begin behind the scenes writing the Housing Market Analysis - and Transportation Analysis September and October 2022. The Municipality Planning Dept and Huddle will work to create 2 draft Land Use Maps and we will have a community workshop to inform the final map over November/December 2022. Based on the Final Land Use Map the committee will work on Recommendation/Implementation over December/January 2022. We expect the Plan Adoption Process to take 6 months and run from <b>February-July 2023</b>.</p>		

Organization Name: Imagine! Girdwood

Amount Requested: \$100,000

**Project Partners:** The Municipality of Anchorage has been supportive of our efforts over the years with personnel time and money through the Heritage Land Bank (\$10,000 June 2018), Planning Dept, Girdwood Valley Service Area, and the Assembly (June 2019 \$20,000 + June 2021 \$25,000). Girdwood Community has also stepped up and made individual donations as well as our local nonprofit, Girdwood Inc making a monetary contribution (\$12,000). The Girdwood Community has also been engaged throughout this long haul process to make contributions to our work through participation in workshops and meetings. The Girdwood School has allowed our community Townhall to be held at the school, which was a success.

**Number Helped:** Our resident population, plus employees, plus second home owners, plus visitors will be impacted by this plan. We can conservatively estimate 2,500 population/owners/employees plus 200,000+ visitors.

**Recent Example of Success for Organization:** The most recent success was the completion of a Housing Demand Forecast that lays out the difficulties of making such a forecast and tries to speak to them. The housing and demographic information is very difficult to figure out in our transient, resort community. We have a significant percentage of housing that are "dark homes" and short-term rentals. It can be difficult to distinguish long-term rentals and permanent residence as many people are seasonal. The demographic information gathered through the American Community Survey and U.S. Census have large margins of error due to these factors and make forecast that much more difficult.

**Time in Operation:** The Girdwood Area Plan Update Committee(GAP) formed Fall 2017 as a subcommittee of the Girdwood Board of Supervisors(GBOS). GAP worked to update the 1995 Girdwood Area Plan, part of the Municipality of Anchorage(MoA) comprehensive plan covering Girdwood Valley, which no longer reflects community goals. GAP has disbanded and Imagine!Girdwood(I!G) took its place. I!G is not under GBOS, but is recognized by Anchorage Assembly to continue this work. Phase I covered initial project planning, ran a community survey with 732 responses from 1/5/19-2/15/19, and followed up with a Townhall on 4/29/19 to share the survey results and gather additional feedback from the community with 121 adult and many child participants. Phase II covered a virtual Townhall Meeting to discuss the Vision/Goals/Policies with the broader community and produced Existing Conditions and Land Suitability Study through committee comments and direction with our consultant, Huddle.

**Contact Name:** Amanda Sassi

**Phone:** (907) 252-5109

**Email:** amandajsassi@gmail.com



# Sponsorship Agreement (page 1 of 2)

Girdwood, Inc. is a qualified 501(c)(3) nonprofit organization formed in 2004 for educational and charitable purposes, to facilitate the public service needs of the Girdwood Valley and to pursue other educational and charitable purposes that will foster the economic health and vitality of the region and its inhabitants.

Your group or organization has asked Girdwood, Inc. to hold funds for your project. If your request is approved, Girdwood, Inc. will receive and hold your funds in a separately identified account.

Upon written request by an authorized representative of your organization documented by vendor invoice or other third-party paperwork, Girdwood, Inc. will provide a check as you direct, drawn from the funds that you deposit with Girdwood, Inc. Funds will be distributed for tax-exempt purposes only.

Girdwood, Inc. will not account for separate donors, write thank-you letters for you, or solicit funds on your behalf.

At this time there is no charge for this service by Girdwood, Inc. No interest will be paid on your funds deposited with Girdwood Inc. Please advise your donors that their contributions should be made payable to Girdwood, Inc. and identified as being for your account. Further advise your donors that Girdwood, Inc. is a qualified 501(c)(3) organization and their contributions are tax deductible to the extent permitted by Internal Revenue Code.

Please provide all information requested in (1) through (7) on the next page. Please include your information with a copy of this letter signed in agreement by your representative. The Directors of Girdwood, Inc. will review your request as soon as possible and notify you of their decision.

Any questions can be directed to:

Diana Stone Livingston, Treasurer  
Phone: (907) 783-2128  
Fax: (907) 783-2639

Sincerely,

E  
m  
a  
i

[dstoneliv@livingstonalaska.com](mailto:dstoneliv@livingstonalaska.com)

Diana Stone Livingston  
Treasurer, Girdwood, Inc.

I agree to the above conditions and declare the information provided below is accurate:

*(Add the name of your group or organization in the box below)*

Imagine! Girdwood (the new name for the Girdwood Area Plan Update Task Force)

DocuSigned by:

Erin Eker - Chair

Mar-17-2021

ACC16EC425FB4A1...

Authorized Representative (Signature)

Date

DocuSigned by:

Mike Edgington: Secretary/Treasurer

Mar-18-2021

9A6058F8E0284BE...

Authorized Representative (Print name & title) Girdwood, Inc. is a 501 (c) (3) organization TIN 77-0631498



## Sponsorship Agreement (page 2 of 2)

Girdwood, Inc. is a qualified 501(c)(3) nonprofit organization formed in 2004 for educational and charitable purposes, to facilitate the public service needs of the Girdwood Valley and to pursue other educational and charitable purposes that will foster the economic health and vitality of the region and its inhabitants.

Your group or organization has asked Girdwood, Inc. to hold funds for your project. Our Board of Directors requires the following information about your group or organization prior to approval of your application and execution of this agreement. We will notify you as soon as your application has been approved.

1. Group or organization name:

Imagine! Girdwood  
(taking over assets and purpose from the Girdwood Area Plan Update Task Force)

2. Principal person(s) of your group or organization.

Erin Eker  
Mike Edgington  
Amanda Sassi

3. Purpose of your group or organization.

Review and Rewrite the Girdwood Area Plan

4. What you intend to do with the money you will deposit with Girdwood, Inc.

Community Outreach for informational meetings, consultants, editing, existing conditions analysis & report, mapping, write plan, finalizing

5. The approximate amount of money you expect to deposit.

Up to \$100,000 -

6. Person(s) who can authorize disbursement of funds on your behalf.

Erin Eker or Mike Edgington

7. Contact information for your representative including mailing address, telephone number and email address.

PO Box 514 Girdwood AK 99587  
  
Mike Edgington – 907-231-6819 - [mike.edgington@gmail.com](mailto:mike.edgington@gmail.com)  
  
Erin Eker – 907-230-7266 – [erineker@gmail.com](mailto:erineker@gmail.com)

Girdwood, Inc. is a 501 (c) (3) organization TIN 77-0631498

P.O. BOX 1102 • GIRDWOOD, ALASKA 99587

Client: Girdwood Inc.

Project: Girdwood Area Plan Update

	\$150.00	\$130.00	\$115.00		\$175.00	\$125.00			
	Huddle Principal	Huddle, Planner or Landscape Architect	Huddle, Project Assistant	Huddle Subtotal	Agnew::Beck, Principal	Agnew::Beck, Senior Associate	Subconsultant Subtotal	Subconsultant Markup	
<b>Task 1: Land Use Plan Maps</b>									
Imagine Girdwood Committee Meetings (4)	12	40		\$7,000.00	12		\$2,100.00		
Draft Land Use Maps (2)	8	40	8	\$7,320.00	8	20	\$3,900.00		
Community Workshop	8	24	24	\$7,080.00	4	12	\$2,200.00		
Final Land Use Plan Map	2	32	12	\$5,840.00	2	2	\$600.00		
Public Comment Summary & Report	4	40	24	\$8,560.00					
	34	176	68		26	34			<b>Task 1 Subtotal</b>
	\$5,100.00	\$22,880.00	\$7,820.00	\$35,800.00	\$4,550.00	\$4,250.00	\$8,800.00	\$880.00	<b>\$45,480.00</b>
<b>Task 2: Transportation Analysis</b>									
Communication + Coordination	6	12		\$2,460.00			\$0.00		
Transportation Analysis Report	2	12		\$1,860.00			\$0.00		
	8	24	0		0	0			<b>Task 2 Subtotal</b>
	\$1,200.00	\$3,120.00	\$0.00	\$4,320.00	\$0.00	\$0.00	\$0.00	\$0.00	<b>\$4,320.00</b>
<b>Task 3: Housing Market Analysis</b>									
Communication + Coordination	6	12		\$2,460.00	10	20	\$4,250.00		
Housing Market Analysis Report	2	12		\$1,860.00	30	70	\$14,000.00		
	8	24	0		40	90			<b>Task 2 Subtotal</b>
	\$1,200.00	\$3,120.00	\$0.00	\$4,320.00	\$7,000.00	\$11,250.00	\$18,250.00	\$1,825.00	<b>\$24,395.00</b>
<b>Task 3: Plan Document, Recommendations, + Implementation</b>									
Implementation Strategy	6	20		\$3,500.00	6	20	\$3,550.00		
Policy Strategy	6	20		\$3,500.00	6	20	\$3,550.00		
Recommendations	8	20	20	\$6,100.00	8	20	\$3,900.00		
Plan Document Development	16	40	40	\$12,200.00	10	20	\$4,250.00		
Imagine Girdwood Committee Meetings (4)	12	40		\$7,000.00	8		\$1,400.00		<b>Task 3 Subtotal</b>
	48	140	60		38	80			
	\$7,200.00	\$18,200.00	\$6,900.00	\$32,300.00	\$6,650.00	\$10,000.00	\$16,650.00	\$1,665.00	<b>\$50,615.00</b>
<b>Task 4: Plan Adoption</b>									
Pre Application Conference (Application + Report)	4	24		\$3,720.00			\$0.00		
Land Use Committee Meeting	4	8	8	\$2,560.00			\$0.00		
GBOS	4	8	8	\$2,560.00			\$0.00		
Application	8	40	20	\$8,700.00			\$0.00		

Planning and Zoning Commission	4	12		\$2,160.00					
Assembly Hearing	4	12		\$2,160.00					
Conditions of Approval/Recording	2	12		\$1,860.00			\$0.00		<b>Task 3 Subtotal</b>
	30	116	36						
	\$4,500.00	\$15,080.00	\$4,140.00	\$23,720.00	\$0.00	\$0.00	\$0.00	\$0.00	<b>\$23,720.00</b>
<b>Expenses: Reimbursable</b>									
Travel to Greenwood (16 trips total @ \$50)				\$800.00					
Transportation Analysis Subconsultant				\$10,000.00					
				\$10,800.00			0.00		<b>\$10,800.00</b>
<b>Total Estimated Services</b>									<b>\$159,330.00</b>

## GIRDWOOD AREA PLAN – PHASE 4

### STEPS COMPLETED THROUGH PHASE 3:

- Community survey
- Vision, Goals, Objectives
- Existing Conditions (includes utilities)
- Land Suitability Mapping
- Housing Demand Forecast
- Vacant Residential, Commercial, Industrial, & Open Space and Park Land Suitability

### NEXT STEPS

#### **Housing Market Analysis**

#### **Transportation Analysis**

#### **Land Use Map**

- Work with the Land Use Committee to develop 2 draft land use plans based on the vision, goals, and objectives and the analysis phases, MOA All Hazard Mitigation Plan (adopted 2022), and MOA historic and cultural properties surveys and reports (completed 2021-2022).
- Conduct a community workshop sharing the draft land use plans and receiving feedback

#### **Recommendations / Implementation**

- Develop policy recommendations for implementing the land use plan, i.e., code changes, design standards, etc.

#### **Plan Adoption Process**

- Work through the MOA plan adoption process

### TASK DESCRIPTIONS

#### **Market Analysis**

Use publicly available data, a survey of local businesses, service industry worker interviews or survey, and key informant interviews to forecast growth in various sectors, such as the tourism industry and other supportive industries. This will include an analysis of recent real estate trends and expectations looking forward over the next 10-20 years. The analysis will provide specific recommendations on how land use planning should account for forecasted market demand scenarios and what the limiting factors may be (i.e. service industry worker income, development costs, availability of commercial land, zoning restrictions or access to financing, natural hazards including such hazards as flooding, seismic activity, and avalanches).

#### **Transportation Analysis**

Review existing transportation conditions and past plans, analyze deficiencies in the system, and develop recommendations for transportation planning. Use existing data from initial analysis phases and the market analysis to develop recommendations related to the draft land use plans.

## **Land Use Plans**

Work with the land use committee to develop 2 draft land use plans. Present the plans to the community for feedback. Work with the committee to develop the final land use plan.

- 1 Community Workshop
- 2 Draft Land Use Plans
- 1 Final Land Use Plan

## **Recommendations / Implementation**

Develop recommendations for implementation. This could include policy recommendations, code changes, zoning district amendments to incorporate higher densities to support all types of housing including service industry and workforce housing, or design standard changes.

## **Plan Adoption Process**

Work through the Municipality's adoption process:

- Land Use Committee
- GBOS
- Planning & Zoning Commission
- Assembly

<b><u>ARPA Funding Proposal from:</u></b> Independent Life Transportation		
<b><u>For:</u></b> Non-Emergency Transportation Services		<b><u>Amount Requested:</u></b> \$300,000
<b><u>Total Budget:</u></b> \$250,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$200,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Agency based Non-Emergency Transportation service		
<b><u>Meets Guiding Principles:</u></b> Through my Non-emergency transportation service my business will make and impact in multiple areas such as health, economic development, and child and family. My main goal for this business is to build connections between health and transportation.		
<b><u>Expected Outcomes:</u></b> Independent Live Transportation will impact a wide range of Alaskans with the main impact of the lives of people who experience a disability.		
<b><u>Project Detail:</u></b> Please see Attached Proposal.		
<b><u>Contact Name:</u></b> Danielle Thornton	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> Independentlifetransportation@gmail.com

<b>ARPA Funding Proposal from:</b> Juanita Strong Forever Project		
<b>For:</b> 2022 Juanita's House Transitional Living Project	<b>Amount Requested:</b> \$650,000	
<b>Total Budget:</b> \$850,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> The 2022 Juanita's House Transitional Living Project consists of a transitional living home for at-risk youth aging out of foster care aged 18-24, in addition we will help them acquire the skills, confidence, and resources needed to be able to provide for themselves at this critical point in their transition from foster care.</p>		
<p><b>Meets Guiding Principles:</b> <b>1) NEED</b> - Currently there are 1,772 minor children in foster system in Anchorage that are at risk of aging out without the skills, resources, and housing for success. Older youth who age out are at an increased risk for adverse outcomes including homelessness, unemployment, low educational attainment, and early or unintended pregnancies. <b>2)GEOGRAPHY</b> - The project's facility will be in Anchorage and our nonprofit's offices are in mid-town. <b>3&amp;4) ALIGNMENT &amp; FEASIBILITY</b> - The project partners with the State of Alaska OCS and for sustainable funding we are looking at Medicaid funding reimbursements. <b>5) INFORMED</b> - The SOA Office of Children's Services has indicated to us that this is a pressing and vital need for our community due to lack of good facilities for this at-risk population. <b>6) EQUITY</b> - The project will address equity through a policy of equal opportunity for all clients coming from any background and any other factor to placement in our facility.</p>		
<p><b>Expected Outcomes:</b> Juanita's House will provide transitional living for 12-14 at risk youth annually, as well as assist with locating resources and when needed, delivering a warm hand off, for youth who are not able to live in the facility due to capacity but need the help. We expect to serve over 70-100 youth in the next 5 years and we hope to scale the project in the coming years to be able to serve all youth in South-Central Alaska. Transitional living programs have shown positive impacts on a broad range of outcomes. Programs have shown to boost employment earnings, increase housing stability and economic well-being, and improve many outcomes related to health and safety. Older youth in care at age 19 experienced better outcomes at age 21 in employment, high school diploma/GED completion, educational aid, homelessness, and young parenthood compared to their peers not in care at age 19.</p>		
<p><b>Project Detail:</b> The 2022 Juanita's House Transitional Living Project funding will be used towards the purchase of a building to house this group of at-risk youth who are aging out of foster care, renovation of this facility to meet all state, municipal and federal requirements for licensing and compliance, and startup costs for Juanita's House staff and personnel. Juanita's House is a transitional living facility for youth that are aging out of the foster care system but are not equipped with the life skills or resources for adult life on their own. Juanita's House will provide housing with 24-hour on-site staff support, case management, 3 nutritious meals a day, healthy physical activities, mentoring, and access to resources and counselling. Residents may live in Juanita's House for up to 3 years while they receive services to help develop the skills and competencies necessary for independent living and life as healthy and productive adults.</p>		
<b>Contact Name:</b> Erica Lolesio	<b>Phone:</b> N/A	<b>Email:</b> Juanitastrongforever@gmail.com

## **Juanita Youth Complex**

My name is Erica Lolesio, I am the Founder/CEO of a Juanita Strong Forever Project, a nonprofit organization. Our mission is to Empower, Uplift, and Educate by changing the lives of youth in our communities. We are bridging the "GAP" using training, education, and charitable programs to help our youth succeed by making healthy and good choices.

Most importantly I am the mother of Juanita Raquel Lolesio, my daughter Juanita Lolesio was 19 years old when she was murdered, an innocent victim to gun violence. On December 30, 2017, at 3:03 am I received a phone call notifying me that Juanita had been shot in the head. My daughter and her friends were out that evening celebrating a birthday on a party bus.

The last time I spoke with Juanita was around 2:30am when she called me saying "hey mom we are dropping everyone off and then coming home do you want anything from taco bell." I told her "No I'm good I will leave the door unlocked and I am going to lay down." she said "Ok see you in a minute, love ya." I told her "Love you too" and we hung up. I never imagined that would be my last conversation with my daughter.

After receiving the phone call from my sister, I was in shock, disbelief and I was numb. I rushed to the hospital and upon my arrival there were police cars everywhere, the police had the area completely blocked off, I remember exiting and leaving my truck in the middle of the road and running through the police blockade into the hospital. Once inside, I saw all her friends and tons of police. I saw her sister and boyfriend covered in blood. I could not hear much, but I remember everyone apologizing to me, it seemed as if I was in a bad dream.

I was taken into a room where Juanita was, she was laying on a hospital bed unconscious with a hole in her head the size of a baseball, blood and brain matter was all over her. I watched as the doctors and nurses worked to save her life. I dropped to my knees and prayed and begged the Lord to save her.

Juanita fought for her life for 17 days on life support. We watched her go from no movement to her head swelling four times its regular size, her eyes were swollen and protruding from her eye socket. Juanita was shot in the back of her head. The bullet traveled through her head before exiting the left side of her forehead which basically left her brain dead. Juanita was strong and she fought, I had so much faith she was going to pull through and wake up. On January 15, 2018, Juanita Lolesio gained her heavenly wings and ascended to be with the Lord when she was removed from life support.

I do not share this with you to sadden you or for you to have sympathy for me on the loss of my daughter, but more so to bring attention to the continued senseless violence in our community today. Juanita was someone who was simply out celebrating a birthday with friends the way young adults do. My daughter was an innocent bystander shot by a 19 and 15-year-old who were angry with people on

## **Juanita Youth Complex**

the bus that night. The perpetrators decided to drive by the bus and fire 14 shots into the bus that at the time had 12 or more young adults on it with reckless disregard for life. By the grace of God, Juanita was the only person struck by a bullet. However, this could have been anyone's child and every day around the United States you hear of children being shot in school shootings by other children. Violence is in the news daily whether it is church shootings or shootings in shopping centers or killings in our streets for the world to see.

This Project hopes to bring more awareness to violence happening around us in hopes that we as people will be less selfish and focusing on ourselves but unifying to keep the violence from getting worse. This is not the world we want our children, grandchildren or great grandchildren to live in. We do not want to continue burying our youth. If we don't take a stand and find solutions now, what message are we sending our future generations?

By acting now, we show them we care about their future. We will start here in Alaska making a difference. Juanita's murder, at that time was the 37th homicide in Anchorage for 2017. Her murder broke Anchorage's record for homicides in a year. It is time we all unite and say ENOUGH IS ENOUGH! We will fight for our future generations, we will take a stand against all this horrible violence that is happening in our community, we will no longer choose to ignore the violence anymore, we will do our part and do whatever it takes to assist in stopping all the violent crimes which are daily news stories.

We need to empower our young adults, mentor them, show them we care. They need to know they are important to us. We need more resources available because as I share this with you, I can tell you no parent wants to bury their child. I pray you never have to share a story as I have detailed the murder of your child.

In closing, I would request everyone stand strong, and together change will come against all violence. I would never want anyone to experience the pain of losing a child because it is not easy. Thank you again and may God bless you all. **Juanita Raquel Lolesio 06/22/98 – 01/15/18**



# Juanita Youth Complex



<b>ARPA Funding Proposal from:</b> Juanita Strong Forever Project		
<b>For:</b> 2022 Juanita Youth Complex Project		<b>Amount Requested:</b> \$800,000
<b>Total Budget:</b> \$1,100,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$600,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The 2022 Juanita Youth Complex Project will fund the purchase or building of a facility to create The Juanita Youth Complex (JYC). JYC will be a youth recreational center, that will provide children and youth a safe place to go after school and on weekends to play sports, have a healthy meal, create art, play music, have access to a resource learning lab and small library, receive peer and mentor support, as well as offer mental health and drug and alcohol counseling.</p>		
<p><b>Meets Guiding Principles: Need &amp; Equity:</b> Due to Covid 19, seclusion, lack of contact with peers, and for many, the loss of emotional and financial security, children and youth have been negatively impacted by this extraordinary disruption in their lives. It is important for youth to have a place to go to where they are safe, secure, and cared for, while also instilling discipline, healthy exercise habits, and teamwork. The facility will provide equitable access to all youth no matter their background or finances. <b>Geography:</b> The facility is planned to be located on the East side of Anchorage where many underserved and at-risk children and youth reside but is open to any child or youth in the city. <b>Feasibility:</b> With lead funding from the Municipality of Anchorage we will approach and begin reaching out to other foundations, corporations, and the community for continued sustainability of this project.</p>		
<p><b>Expected Outcomes:</b> The community will be positively impacted by this project. We expect to serve over 300 unique children and youth each year at the Juanita Youth Complex. Recreational and youth support facilities make significant contributions in the lives of children and the community in several areas including:</p> <ul style="list-style-type: none"> <li>• contribute to reducing juvenile delinquency</li> <li>• contribute to increasing positive and reducing negative behaviors</li> <li>• expose youth to positive role models and peer support</li> <li>• improve children's educational performance and thus impact the quality of the future work force and the local economy</li> <li>• help decrease health care costs related to childhood obesity</li> <li>• help youth develop self-confidence, optimism, and initiative</li> <li>• increase civic responsibility and participation</li> <li>• help reduce parental stress and thus affect health care costs and lost job productivity</li> </ul>		
<p><b>Project Detail:</b> The 2022 Juanita Youth Complex Project grant will provide funding to build or purchase a facility to create The Juanita Youth Complex (JYC). JYC will be a recreational center located in East Anchorage providing a safe place and services for youth in Anchorage. JYC will have a gymnasium for sports, a kitchen to provide healthy and nourishing meals, and a room and supplies for art projects and music. There will also be a resource lab and small library for kids to use for educational support. Kids will have the opportunity to receive peer to peer support. Services JYC will provide will include life skills training, college prep and peer groups. There will be a staff counselor available for youth and their parents. There will also be a certified drug and alcohol chemical dependency specialist on staff for youth. JYC will be open weekdays after school, on school holidays, as well as on weekends. During closed hours, there will be on-call staff support for youth who need it.</p>		
<b>Contact Name:</b> Erica Lolesio	<b>Phone:</b> N/A	<b>Email:</b> juanitastrongforever@gmail.com

<b>ARPA Funding Proposal from:</b> Kitty & K9 Connection		
<b>For:</b> Support for Anchorage Animal Care & Control's Neuter/Spay Program		
<b>Amount Requested:</b> \$155,305		
<b>Total Budget:</b> \$155,305	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$105,305	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> The project builds on a 20-yr partnership between AACC and the nonprofit Kitty & K9 Connection (KKC) by providing veterinary equipment and supplies needed to neuter/spay an additional 555 dogs/cats during the grant period. As the grantee, KKC would loan major veterinary equipment to AACC per the terms of a Memorandum of Understanding. KKC would be responsible for purchasing budgeted items in the attached budget developed by AACC's Director and Carol Hawn/KKC. KKC would use a portion of the grant funds to provide lifesaving vet care for the pets of low-income families/seniors in the community.		
<b>Meets Guiding Principles:</b> The component of this project that focuses on caring for the pets of low-income families, seniors, and people with disabilities is designed to serve vulnerable populations. These individuals are confronted with severe economic challenges that make emergency veterinary care unaffordable. The quality of life in Anchorage, a city that loves its pets, would be improved by helping vulnerable people navigate emergency veterinary care for companion animals. The current rate of inflation has dramatically increased the price of emergency veterinary care. Covid-19 caused many people to adopt pets to help them cope with isolation. Tragically, too many of these pets have been returned to AACC as people go back to their workplaces. The proposed project at AACC is geographically fair, and its impact will be felt across the Municipality. The project also addresses a gap in resources that prevents AACC from neutering/spaying every animal prior to adoption. <b>(equity, need, informed)</b>		
<b>Expected Outcomes:</b> Increasing the number of neuters/spays at AACC by 555 throughout the grant period would have a powerful impact on reducing the population of stray animals in the Municipality. Strays prey on wildlife, cause car accidents, and damage the local fauna. Reducing the financial burden of neuters/spays on AACC would enable the agency to move closer to fulfilling its mission. Cost can be a deterrent when adopting a pet, and neutered/spayed animals are far easier to place. The availability of major veterinary equipment will enable KKC to access grant funding for future neuter/spay clinics, which will ensure that this project is a long-term benefit to the community. Inflation has increased the cost of emergency veterinary care, and small nonprofits cannot meet the needs of low-income families/seniors. The need is critical, because pets are a protective factor in the mental health of children and seniors whose animals help combat the anxiety and isolation common during the pandemic.		
<b>Project Detail:</b> Since 2002, KKC has partnered with AACC by providing funds for neuter and spay services and urgent veterinary care. KKC has also funded emergency care for the pets of vulnerable members of the community. However, the medical procedures needed to return cats and dogs to good health are often very expensive, and a small nonprofit is only able to provide limited funding. This project would elevate the AACC/KKC partnership to provide an additional 555 neuters/spays during the grant period. As the grantee, KKC would develop a Memorandum of Understanding (MOU) with AACC that outlines the process of purchasing the necessary surgical equipment, instruments, and supplies to operate the neuter/spay project. The MOU would provide for loaning major equipment to AACC for the duration of the grant period. The MOU would also make KKC responsible for purchasing supplies and transferring items to AACC. Carol Hawn/KKC and Melissa Winn/AACC Director worked together to develop this project, and their itemized budget is attached for review. KKC would control the funds at all times and undertake all tasks related to project management and grant reporting. AACC's only responsibility, to be stated in the MOA, would be carrying out the neuter/spay program. The project component for emergency veterinary care in the community will be entirely the responsibility of KKC and its volunteers, who will screen prospective beneficiaries and coordinate urgent care with local veterinarians.		
<b>Contact Name:</b> Linda Soriano	<b>Phone:</b> N/A	<b>Email:</b> linda@sorianogrants.com

Kitty and  
K9 Connection

Description	Patterson #	Price (each)	Quantity	Total
Cage Clipboards 5.5" x 7.5"	8442177	\$ 20.00	40	\$ 800.00
Large Feline Anesthesia Masks	8007754	\$ 52.00	10	\$ 520.00
Non Rebreathing System	8010266	\$ 162.34	2	\$ 324.68
2L Breathing Bag	8932600	\$ 22.18	2	\$ 44.36
3L Breathing Bag	8932589	\$ 22.55	2	\$ 45.10
4L Breathing Bag	8682435	\$ 23.31	1	\$ 23.31
Syringe/Needle Combos (overstock) 100ct	8683955	\$ 7.25	40	\$ 290.00
DA2PP (overstock) 25ct	8062584	\$ 119.75	20	\$ 2,395.00
FVRCP (overstock) 25ct	8006655	\$ 97.25	30	\$ 2,917.50
Rabies (overstock) 50ct	8071716	\$ 117.00	30	\$ 3,510.00
Sharps Containers 3 gallon (overstock)	8061881	\$ 7.86	12	\$ 94.32
Parvo Tests 5ct	8931366	\$ 91.29	5	\$ 456.45
Rescue 5 gallon (overstock)	8927019	\$ 177.40	20	\$ 3,548.00
IV Fluid Warmer (JorVet)	8940219	\$ 320.00	1	\$ 320.00
Andis Nail Grinder Kit	8939038	\$ 48.42	1	\$ 48.42
Cat Nets	8223396	\$ 98.00	8	\$ 784.00
Basket Muzzle Set of 6	8932741	\$ 135.00	1	\$ 135.00
Animal Handling Gloves (heavy duty) L	8039504	\$ 125.00	2	\$ 250.00
Animal Handling Gloves (heavy duty) S/M	8039512	\$ 125.00	2	\$ 250.00
Autoclave Door & Dam Gasket set	8344009	\$ 176.00	2	\$ 352.00
Surgical Drape (overstock)	8937590	\$ 76.94	2	\$ 153.88
Pack Drape Cover (overstock)	8937572	\$ 84.91	2	\$ 169.82
Olsen Hegar Needle Holder 5.5"	8938522	\$ 109.35	6	\$ 656.10
Olsen Hegar Needle Holder 6.75"	8938523	\$ 120.60	6	\$ 723.60
Small Animal Induction Chamber	8313457	\$ 486.82	1	\$ 486.82
PTS alcove cage	8823420	\$ 3,750.00	1	\$ 3,750.00
Cat scale	8588191	\$ 367.00	4	\$ 1,468.00
Selamectin 5-15	8941159	\$ 30.39	100	\$ 3,039.00
Selamectin <5	8941157	\$ 26.38	50	\$ 1,319.00
ChallengAir cage dryer	8008564	\$ 512.42	1	\$ 512.42
JorVet IV pump	8907365	\$ 995.00	1	\$ 995.00
Stainless steel utility cart	8040446	\$ 368.00	3	\$ 1,104.00
Parking hitch (for dogs)	8292639	\$ 13.35	12	\$ 160.20
Stretcher cart	8068063	\$ 340.00	1	\$ 340.00
Scrub sink foam mat	8655255	\$ 332.00	1	\$ 332.00
Exam gloves Small	8935856	\$ 4.50	25	\$ 112.50
Exam gloves Medium	8935858	\$ 4.50	50	\$ 225.00
Exam gloves Large	8935859	\$ 4.50	50	\$ 225.00
Exam gloves Extra Large	8935067	\$ 4.50	25	\$ 112.50
Hoover Commercial Backpack vacuum	Amazon	\$ 299.00	1	\$ 299.00
Customer seating	Local	\$ 250.00	20	\$ 5,000.00
Shelving in pharmacy	Local	\$ 500.00	1	\$ 500.00
Counter top in pharmacy	Local	\$ 1,200.00	1	\$ 1,200.00
Tornado 24 inch High Velocity fan	Amazon	\$ 169.99	8	\$ 1,359.92
Safe 'n Warm Surgery Table Foam Mat	8780180	\$ 315.00	1	\$ 315.00
Corrugated Pet Carriers	8675469	\$ 50.95	20	\$ 1,019.00

Kitty and  
K9 Connection

Triple wire Glove Box Holder	8910541	\$ 17.50	15	\$ 262.50
Welbourne Cat Catcher	8223396	\$ 98.00	8	\$ 784.00
Broom	1963958	\$ 10.69	20	\$ 213.80
Dust pan	1963941	\$ 4.79	20	\$ 95.80
Rescue Spray Bottle	8939126	\$ 5.50	40	\$ 220.00
Stainless steel tables	Costco	\$ 169.99	8	\$ 1,359.92
EETORE 55041 Havy Duty floor squeegee	AIH	\$ 29.99	10	\$ 299.90
Feral cat den front door replacement	ACES	\$ 14.60	22	\$ 321.20
Snappy snares 30"	ACES	\$ 27.95	10	\$ 279.50
Snappy snares 49	ACES	\$ 74.00	10	\$ 740.00
Animal Handling Gauntlet gloves Med.	ACES	\$ 110.00	5	\$ 550.00
Animal Handling Gauntlet gloves Large	ACES	\$ 110.00	8	\$ 880.00
Animal Handling Leather cut proof gloves MED. - ITEM NUMBER: 55ND75	Grainger	\$ 39.06	10	\$ 390.60
Animal Handling Leather cut proof gloves LG. - ITEM NUMBER: 55ND75	Grainger	\$ 39.06	10	\$ 390.60
Animal Handling Leather cut proof gloves XL. - ITEM NUMBER: 55ND75	Grainger	\$ 39.06	10	\$ 390.60
Animal Handling Cut resistant sleeves - ITEM NUMBER: 49DC13	Grainger	\$ 12.37	50	\$ 618.50
20" blade Floor fan - ITEM NUMBER: 61LD80	Grainger	\$ 100.20	4	\$ 400.80
Safety glasses - ITEM NUMBER: 1VW17	Grainger	\$ 7.58	30	\$ 227.40
Atomic Flashlight	ACES	\$ 30.00	15	\$ 450.00
Thermometer for temp reading for animals in hot/cold cars	ACES	\$ 41.99	6	\$ 251.94
AVID chip scanner	Revival Animal Health	\$ 399.99	4	\$ 1,599.96
Slip leads 6'	PETCO	\$ 18.78	20	\$ 375.60
Metal dog leash	PETCO	\$ 21.99	5	\$ 109.95
Tru catch Humane live dog trap	ACES	\$ 430.00	3	\$ 1,290.00
Head lamp - ITEM NUMBER: 492T31	Grainger	\$ 9.74	12	\$ 116.88
Total				\$ 55,305.35
Spay/Neuter Slots		\$ 90.00	555.5	\$ 50,000.00
Grand Total				\$ 105,305.35

**ARPA Funding Proposal from:** Koahnic Broadcast Corporation

**For:** KNBA- "Alaska's Native Voice": Increase Broadcast/Digital Storytelling Capacity

**Amount Requested:** \$100,000

**Total Budget:** \$500,000

**In-Hand:** \$0

**Requested, Not In-Hand:** \$0

**Minimum:** \$75,000

**Project Type:** Program

**Entity Sector:** Nonprofit

**Assembly Priority Area:** Child and Family Support

**Project Description:** Media outlets like Koahnic Broadcast Corporation (KBC) and our Anchorage public radio station KNBA enable Native people to tell our own stories, and are important vehicles for creating economic value, revitalizing language, preserving tradition, and celebrating arts and culture. KNBA, "Alaska's Native Voice," just marked 25 years of service to our community. We seek support to enhance our capacity to produce multiplatform stories, including news, features and Public Service Announcements (PSAs) that address the Assembly's priorities, and ensure involvement of Native voices and perspective

**Meets Guiding Principles:** KNBA provides a 24-hour broadcast station and stream serving Anchorage and the region, with a mix of contemporary music, local and national news, and Native-focused programming. KNBA also produces programs for distribution throughout Alaska, including broadcasts of the annual Alaska Federation of Natives Convention. Our second webstream, The RIVR.net, serves Native youth and young adults with a mix of contemporary and indigenous music, culture, and information. KNBA will produce multiplatform content to include issues of child and family support, housing issues, healthy workforce, and economic development, among other areas. KNBA will also promote sustainable local tourism that honors Alaska Native traditions and values. KNBA has consistently provided news and information about the COVID-19 public health crisis. KNBA will continue to serve as an important resource for Alaska Natives to stay informed at a time when Native people have been among the hardest-hit demographics in the nation. **(Need, equity, feasible, alignment, geography)**

**Expected Outcomes:** KNBA provides a traditional terrestrial broadcast signal to the Anchorage and Mat-Su Valley area, and delivers news, music, cultural programs, and PSAs to listeners tuning in that way. (Nielsen ratings from 2021 indicated an average listening audience of more than 20,000.) We also serve many more listeners in the area who choose to access programs via streaming, podcasts, or social media, and are now developing our digital capacity to increase this service further. KNBA is one of a select group of public stations chosen in 2022 to participate in a Poynter Institute "Digital Transformation Program" to enhance our digital operations, enabling us to approach this project effectively. In addition to audience service, KNBA will utilize longstanding partnerships with organizations like First Alaskans Institute, Southcentral Foundation, CITC, and Alaska Teen Media Institute to provide meaningful content for project programming and PSAs, media training for youth, and internship opportunities.

**Project Detail:** Our recent success with two multimedia campaigns positions the organization to foster high-quality multiplatform production of news, information, and features that center Alaska Native perspectives. Our "Alaska Safe Travel" campaign highlighted Alaska tourism businesses including the Alaska Native Heritage Center, Alaska Wildlife Conservation Center, and Alyeska Resort. The "Alaska Native Healthy Winters" campaign focused on Alaska Native health and wellness. Casting calls for both campaigns involved businesses and community organizations in spreading the word, and resulted in the inclusion of local, Alaska Native talent, both as producers and as video and radio performers. These campaigns had statewide and national impact through radio, television, and social media outreach, and digital advertising. The campaigns reached television channels statewide, and had even wider outreach on multiple digital platforms with more than 3 million impressions nationally for each. (Learn more about KBC's multimedia campaigns at <https://www.knba.org/koahnic-broadcast-corporation> and <https://www.knba.org/healthy-winters> ) KNBA will continue to work with local nonprofits and businesses to produce multimedia content that promotes sustainable local tourism, outdoor activities, and physical and mental health. KNBA will also foster partnerships with local nonprofits to produce PSAs and other programs to address the Assembly's priorities, and provide opportunities and training for Native producers.

**Contact Name:** Thea Lawton

**Phone:** N/A

**Email:** [tlawton@knba.org](mailto:tlawton@knba.org)

<b><u>ARPA Funding Proposal from:</u></b> Legacy Builders Painters Academy		
<b><u>For:</u></b> Construction Painting trade, Quality Pre Apprenticeship Training		<b><u>Amount Requested:</u></b> \$250000
<b><u>Total Budget:</u></b> \$216,000	<b><u>In-Hand:</u></b> \$25,000	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$62,500	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Healthy Workforce	
<b><u>Project Description:</u></b> We will offer pre-apprenticeship training, Nccer Core Curriculum, level one painting, and employment placement after and during training. All students will receive NCCER, Red Cross, CPR certification, and Ohsa 10 certification. We work with several Painting construction employers that will be willing to hire the students after completion of training. This duration of this training will be 12 to 15 weeks while at the same time job placement will begin at the onset of the interview process. The standards of training will be in line with local and National federal standards 29 CFR 29.5,		
<b><u>Meets Guiding Principles:</u></b> <b><u>Economic Development:</u></b> By Providing workforce training will in turn stimulate the economic revitalization by spurring newly trained workers in the construction trade. at this moment there is a huge deficit of painters in the construction trade. The average wage of a painter after training is \$17 which is above the state and federal minimum wage,. thus adding economic dollars to the consumer market and sustaining a livable wage making it possible to secure housing. <b><u>Quality of life:</u></b> The pandemic caused catastrophic results throughout our community which lowered the morale of a huge population of our citizens. By the Assembly offering construction, training and employment will help boost the morale and quality of life for families that have suffered a great deal during this pandemic. Giving them hope that they can start a new or start over in an acceptable trade. <b><u>Housing and homelessness:</u></b> we can provide training to homeless or at-risk homeless youth creating an sustainable income		
<b><u>Expected Outcomes:</u></b> our expected outcome would be to place 25- 50 quality trained painters in the work field. This impact is widespread, among families and individuals, re-entry, public safety, and disadvantaged communities that otherwise could not afford nor qualify for quality construction training, This is non-union, and also cater to small business development. Our community would be creating new jobs, new training, higher morale, and combating homelessness. this list goes on.		
<b><u>Project Detail:</u></b> We would announce city-wide that the NCCER Painter construction trade training is offered here at Legacy Builders Painters Academy. We will seek to enroll as many students as our budget would allow. We will pare them with over 20 Painting and construction companies and trainers.. placing them in the construction workforce immediately. Every client will be NCCER certified and CPR Certified. We will be transparent with the Assembly detailing the enrollment and success of every student and submit a list of employment of all participants. The Student tuition will be \$2500, 35% of normal enrollment. This would cover books, testing, and certain supplies. The remaining funding would be used to hire 4 employees to assist with enrollment and job placement, rent of the training facility and wage of the instructor.		
<b><u>Project Timeline:</u></b> Even as we are at the beginning of the exterior painting season, our goal is to train students all year long. Due to them going immediately to work after pre-apprenticeship training related class instruction will be Monday Wednesday and Friday from 6:30 pm to 10 pm. This allows them to get on-the-job training and classroom training as well. During the wintertime, there will be more opportunities for classroom hours. The pre-apprenticeship is for 12-15 weeks whereas the apprenticeship program is 6000 hours (3 years) with wage progression.		
<b><u>Project Partners:</u></b> Currently, our project partners are Gladiator Painters & More, OCD Construction, Practical Remodels construction company, Lowes, Sherwin Williams, Nine Star, Alaska works program, Glen Allen Native Corporation, Chugach Native corporation, Bristol Bay Native Corporation. The Umoja Co-Working INC and hopefully Covenant house		
<b><u>Number Helped:</u></b> Our goal is to add 40+ new students to the painting trade. This grant will provide us with better tools to obtain, train, and pair students with construction employers, Sherwin Williams customer service reps, Home Depot paint department reps, apartment maintenance workers, etc.		

Organization Name: Legacy Builders Painters Academy

Amount Requested: \$250,000

**Recent Example of Success for Organization:** On January 3, 2022, we started class with 4 students. 3 from the Ahtna Corporation and 1 from Nana Corporation . 2 Students completed the Core Curriculum and CPR Certification and moved into the work field. 2 other Students are still in the program and are currently working. We have one new enrolled student and 4 potential students waiting for funding approvals. 4 students are Alaska Native and the newest Student is African American. 2 of the students were homeless and now have jobs and stable living. Our newest student is a referral From Nine Star and is doing amazing.

**Time in Operation:** This is actually our first year in operation. Even though this has been 2 years in the making teaching in my backyard. We open the doors to our first class instruction on January 3, 2022.

**Contact Name:** Iechaun Baker

**Phone:** (907) 519-9178

**Email:** legacy.painters.academy@gmail.com



#### Budget need sheet for \$250,000 Grant

1. We will need to hire two new office assistants at \$15.00 an hour = \$57,000.00,  
Hiring 2 new Office Assistants will add 2 additional jobs in the community
2. Marketing at \$20,00.00  
This is our first year of operation and whereas we have been laboring in many different marketing segments to reach potential students we have operated on a minimal budget. This amount would increase our reach and to a vast amount of people within the community, Ohana Media, Moving 105.7 ,Anchorage Daily News, fliers, and brochures, etc
3. Ten (10) tables \$109.00 each  
And Chairs \$592.00 for 16 = \$1682  
At this moment we only have 2 tables for 4 students.
4. Ten (10) laptops \$1,017.00 each = \$10,170  
We currently have 4 Mac books. Donated to us by a home schooled mom.  
All testing is online and proctored by me in person. Some classes may be held via zoom or Team  
So laptops are needed for students that do not possess their own.
5. Three scaffolding at \$333.00 = \$1,000.00  
Scaffolding is a part of the training to insure safety in assembling and in use. Currently we rent them from home depot.
6. Four (4) pressure washers at \$400.00 each = \$1,600.00  
We chose 4 pressure washers due to the training of cleaning exterior homes and buildings prior to painting them. These would last a year hopefully 2.
7. Twenty (20) half mask respirator \$60.00 each = \$1,200.00  
In our Core and level 1 curriculum respirators are a vital part of training and each student will need to be fitted individually so each student will need mask. We will supply the other 20 mask to the other students.
8. Four (4) airless sprayers \$629.00 each = \$2516.00  
Airless sprayers and necessary for each student to learn how to use and clean them upon painting buildings
9. Four (4) hoppers at each \$88.00 each = \$352.00  
Hoppers are used to teach students how to apply different textures to interior walls and ceilings.
10. Four (4) air compressors at \$129.00 each = \$387.00
11. Four (4) ladder stabilizers at \$88.00 each = \$352.00
12. Forty new drop clothes = \$20.00 = \$800.00
13. Twenty (20) masking machines and blades at \$80.00 = \$1,600
14. Rent \$850.00 a month at 12 months = \$10,200 a year



At this moment we are a tenant in the Umolja building owned by Jasmine Smith

15. Internet and phone \$363.00 a month = \$4,356 a year

16. Twenty financial courses at \$297.00 per student = \$5,940.00

Along with the CPR and OSHA 10 certifications we offer Financial Education online course and in person instruction from Legacy Builders Financial Academy, where they will learn budgeting, what is net worth, how to check their credit report, what does it all mean and they obtain a secured credit card and how to build their credit.

17. Art by Enhanced By Higgins = \$2,000.00

Steve Higgins is a make up artist and will be teaching the students about the multiple forms of painting and application of painting and the artistic side of painting.

18. T.V. 65" = \$3,000.00

A major part of the training will be done in class which requires power point slides. At this moment we have a small tv a much larger one will assure that every student can see and hear instructions

19. LaserJet printer = \$10,000.00

We currently lease this Cannon laser jet commercial copier and printer it is much more efficient to use due to the high volume of printing and office. We would use the money to actually just pay it off and the school would own it.

20. Eight (8) book shelves \$70 each = \$560.00

21. Twenty (20) Core books \$78.00 each = \$1,560.00

Each student will need the Core instruction trainee manual. We would pay for 20 and 20 from the grant.

22. Twenty Level One (1) books \$100 each = \$2,000.00

23. Forty uniforms \$75.00 = \$3,000

24. Twenty bus pass \$1,200 per month = \$24,000

Some students will not have vehicles by us supplying bus passes it would help them get to class and ultimately to work

25. Wall mount for T.V. = \$150.00

26. Four six (6) foot ladders at \$109.00 each = \$436.00

27. Four eight (8) foot ladders at \$129.00 each = \$516.00

28. Four sixteen (16) foot extension ladders at \$175.00 each = \$700.00

29. Thirty extension pools at \$28.00 each = \$840.00

30. Twenty core classes at \$2,445.00 each = \$48,900

Core is the National Standard training that all construction students need to have before they enter into the State and Federal Apprenticeship program. Our goal is to train and put to work 40 students from the community of Mountainview, Muldoon, and midtown.

Targeting but not limited to, Youth, Women, Mothers, Fathers, Lgbtq, and re-entry.

Both Core and level one Training will accomplish this. (see please attachments)

31. Twenty level one (1) classes at \$1,304.00 each = \$26,808



Level 1 is the introduction to painting trade. This course will prepare the student for work right away even working while completing the course

32. Twenty 5 in 1 tool at \$15.00 each = \$300.00
33. Twenty brush sets at \$30.00 each = \$600.00
34. Twenty utility blades at \$10.00 each = \$200.00
35. Twenty mud knives set 4", 8", and 12" at \$25.00 each = \$500.00
36. Twenty mud trays at \$20 each = \$400.00
37. Twenty 9" roller frames at \$16.00 each = \$320.00
38. Twenty safety harness at \$159 each = \$3,180.00
39. Twenty caulking guns at \$18.00 each = \$360.00
40. Red Cross CPR Certification \$3000 for \$40 Students
41. Office supplies \$3,734, paper, ink pens paper folders for students, etc
42. Work van = \$22,937

At this time we do not have an actual school van to pick up and or move supplies, ladders, paint . I'm using my personal vehicle. This will allow us to have an actual vehicle for the school to transport supplies and equipment. A van would help greatly.



### **Mission Statement**

Legacy Builders Painters Academy is non-profit and non-union. What we offer is a registered, NCCER certified, apprenticeship program in painting. The program has over four hundred hours of classes and six thousand hours of on-the-job learning. Legacy goal is to help usher in the next generation of apprenticed painters.

The painting industry has an estimated growth of five percent per year. Most of the workforce is in their late forties, getting ready to retire, and less than one percent are Alaska Native/American Indian. By partnering with Legacy Builders Painters Academy, through the apprenticeship program, we can accomplish great things for Alaska.

The apprenticeship program is a three-year commitment. This will ensure a qualified workforce for years to come in the painting industry. As an apprentice you can count on steady work and income. Also, there is job placement after graduation for all those who qualify.

We at Legacy Builders Painters Academy are excited to partner with you. Not only will there be more Alaska Native/American Indian certified painters. The apprenticeship program also helps good people get steady income and housing.

Thank You, and we look forward to partnering with you to help usher in the next generation of painters!!!

### **Apprenticeship program breakdown per hour**

- Core = 150-hour class = \$2,445
- Level one= 80-hour class = \$1,304
- Level two = 145-hour class = \$2,363
- Level three = 152.5-hour class = \$2,485
- Apprenticeship program = 527.5 hours of class at \$8,600 = \$16.30 per hour of class

### **Academy Student Budget**

- Tuition \$6,425
- Tools/Lab \$1500
- Books \$600
- *NCCER Core, Painting Level One (1), Painting Level Two (2), Painting Level Three (3)*
- Uniforms \$75
- *Shirt and Sweatshirt*
- TOTAL BUDGET \$8,600



## Academy Curriculum

### **Core**

- Basic Safety (Construction Site Safety Orientation)
- Introduction to Construction Math
- Introduction to Hand Tools
- Introduction to Power Tools
- Introduction to Construction Drawings
- Introduction to Basic Rigging
- Basic Communication Skills
- Basic Employability Skills
- Introduction to Material Handling

### **Level One (1)**

- CAREERS IN THE PAINTING TRADE
- SAFETY
- LADDERS, SCAFFOLDS, LIFTS, AND FALL PROTECTION
- IDENTIFYING SURFACE/SUBSTRATE MATERIALS AND CONDITIONS
- PROTECTING ADJACENT SURFACES
- BASIC SURFACE PREPARATION
- SEALANTS AND REPAIR/FILLERS
- INTRODUCTION TO PAINTS AND COATINGS
- BRUSHING AND ROLLING PAINTS AND COATINGS

### **Level Two (2)**

- PAINTING FAILURES AND REMEDIES
- JOB PLANNING AND COMPLETION
- CHEMICAL CLEANING AND STRIPPING
- LOW-PRESSURE WATER CLEANING
- ABRASIVE BLASTING
- DRYWALL FINISHING AND PATCHING
- STAINS
- CLEAR FINISHES
- WOOD FINISHING
- COATINGS II



- SPRAY PAINTING (CONVENTIONAL, AIRLESS, AND HVLP)

### **Level Three (3)**

- PAINTING FAILURES AND REMEDIES II
- JOB SUPERVISION, PLANNING, AND CONTROL
- COATINGS III
- COLOR AND TINTING
- DECORATIVE (FAUX) FINISHES
- WALLCOVERING
- GRAPHICS
- TEXTURING
- SPRAYING WITH SPECIAL DEVICES

### **Apprentice Wage Progressions**

- 0 – 1000 hours = \$15.00 an hour
- 1001 – 2000 hours = \$16.25 an hour
- 2001 – 3000 hours = \$17.50 an hour
- 3001 – 4000 hours = \$20.00 an hour
- 4001 – 5000 hours = \$21.50 an hour
- 5001 – 6000 hours = \$22.50 an hour
- 41.5 hours a week for 48 weeks = 2000 hours worked

### **Summary**

WHILE THE POPULATION OF ALASKA IS DECLINING AT A RATE OF -0.88% ANNUALLY AND -3.04% SINCE 2010, THE HOUSING MARKET IS NOT. MORE THEN 3,200 HOMES SOLD IN 2020, THE MOST IN MORE THEN 12 YEARS. THE INCREASE IN REAL ESTATE SALES INDICATES THAT THERE WILL BE MORE PAINTING JOBS IN 2022. EITHER IN INTERIOR, EXTERIOR, OR BOTH INTERIOR AND EXTERIOR. IN A \$31 BILLION DOLLAR INDUSTRY WHERE, 55% OF THE WORKFORCE IS 40+ YEARS OLD, 28% ARE 30-40 YEARS OLD, 16% ARE 20-30 YEARS OLD, 15% ARE WOMEN, 81% ARE MEN, AND ONLY 0.7% ARE AMERICAN INDIAN AND ALASKA NATIVE, ON THE JOB TRAINING IS STILL THE STANDERED THERE IS NO FORMAL EDUCATION REQUIREMENTS. THAT IS WHERE LEGACY BUILDERS PAINTERS ACADEMY *WILL* HELP THE NEXT GENERATION OF PAINTERS GET A CERTIFICATE OF COMPLETION AND ENTERED INTO THE NATIONAL DATABASE FOR NCCER. *LEGACY BUILDERS PAINTERS ACADEMY WILL ALSO PROVIDE JOB PLACEMENT AFTER GRADUATION FOR ALL THOSE WHO QUALIFY.*

Thank You

<b>ARPA Funding Proposal from:</b> Life Alaska Donor Services		
<b>For:</b> Shining a Light During Dark Times: on the Front Lines of Grief Support		
<b>Amount Requested:</b> \$145,000		
<b>Total Budget:</b> \$2,025,390	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$72,500	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<b>Project Description:</b> Life Alaska's Family Services program provides extensive bereavement support, resources and information to people who have experienced the loss of a loved one. This includes routine correspondence and phone calls offering support depending upon the specific needs of the family. We do offer these services to all families who have suffered a loss regardless of their decision to be a donor. We offer workshops and special events that allow families to connect with each other and support one another. We strive to be a light in our community during these difficult times.		
<b>Meets Guiding Principles:</b> Life Alaska Donor Services plays a vital role in mental health services in the Anchorage community. Though our primary purpose is to facilitate organ and tissue donation, our work puts us at the front line of those facing trauma, grief, loss, and bereavement. Life Alaska is the only organization in the state that deals with death comprehensively. We are connected to the entities who are first on the scene when Alaskans die (first responders) as well as the next of kin. We are given stewardship of the deceased body within their first 24 hours of passing, and we facilitate the process of donation for the gift of life to go to transplantation. In short, we are intricately involved in our population's death process, and we offer support and expertise to make it as good of an experience as it can be for our community. We believe that ARPA funds can help us as an impacted non-profit in Anchorage who has experienced financial hardship due to COVID-19. <b>(Need, equity, feasible)</b>		
<b>Expected Outcomes:</b> Life Alaska provides outreach to at least 200 Anchorage based families, annually, which includes phone calls, letters, care packages, and in person visits, to provide bereavement support. In 2020 and 2021 the intensity of need was amplified due to COVID. Life Alaska has an impact on Anchorage, and the wider state, that is not easily quantifiable. While we can measure the number of donations we facilitate each year, we don't always see the wider impact of our role in the State, of being a bereavement service provider. We play a vital role, though, in our community's response to death, donation, and bereavement. While various grief support groups and programs come and go, in Anchorage, Life Alaska has been consistent since inception in 1991, as supporting families is a part of our mission - Transforming lives, supporting families and serving our community through the gift of organ and tissue donation. One tissue donor can restore health and heal the lives of more than 75 people.		
<b>Project Detail:</b> In order to meet the needs of the community, and the grief that was compounded due to social isolation and uncertainty, Life Alaska drew on our creativity to expand outreach services to go beyond our "donor families" and encompass the entire community. We extended our regular operations to include virtual grief support workshops, outdoor (campfire) grief support groups, "Take it to the Trail" hiking groups for the bereaved, outdoor ceremonies such as a holiday "Candle Lighting Ceremony", and a number of other grassroots offerings. We worked with community groups, businesses, volunteers, and professional organizations to provide safe, free, and meaningful support. An example of this is the "ornament stations" that were set up around town (in local coffee shops and businesses) where those grieving the loss of a loved one could pick up free memorial ornaments to paint with their families in the safety of their homes. The ornaments were made from wood cut by our staff and volunteers. We utilized every resource available to us, to the fullest capacity, to reach out to the community during a time when many other services were retracting. Life Alaska has always been a quiet provider of grief support services in our community, but in 2020-21 we emerged as an innovative leader.		
<b>Contact Name:</b> Stephanie Hill	<b>Phone:</b> N/A	<b>Email:</b> stephanieh@lifealaska.org

## Life Alaska Donor Services – Who we are and the impact from COVID-19 on our services

Life Alaska offers the opportunity of donation to Alaskans. Since inception in 1991, Life Alaska has facilitated the donation process in Alaska, providing thousands of tissues for transplantation to Alaskan patients and throughout the world. We provide tissue distribution to local surgeons, manage the Alaska Donor Registry, and work in partnership with [LifeCenter Northwest](#) (the federally designated Organ Procurement Organization, based in Washington state) to educate the community about anatomical donation. Life Alaska also has an extensive Family Services bereavement program that provides ongoing compassionate support to families who have lost a loved one.

Life Alaska was severely impacted by COVID-19. As an essential business, we continued our mission while experiencing drastically reduced income. Our ability to safely recover donors, place transplantable tissue in Alaska hospitals and to safely provide public and professional education were negatively affected. We have been self-sufficient for the past 30 years and are struggling to make ends meet since the pandemic. We do not receive any state or federal funding, other than a Legislative Grant which is a pass-through grant from donations received from Alaskan citizens at the DMV. We humbly ask for your help in keeping our doors open.

The following letter was sent to the family of a young woman from Anchorage, who died last year (2021). She was a registered donor, and the family worked with Life Alaska to provide medical information and history, so the donation could be completed. The family participated in Life Alaska's bereavement support program, after the loss of their daughter, and attended grief support events. They were surprised and thankful to receive the letter from a transplant recipient, who was healed from the bone tissue gifted by their daughter. The Anchorage Fire Department, who responded to the scene where the young woman (donor) was deceased, also received a copy of the recipient letter. Life Alaska reaches out to all of the service providers (AFD, hospitals, police, medical examiners) who refer cases for donation, so they can see some of the gifts that come out of the tragedy that they see daily.

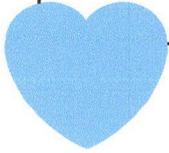
Dear Donor Family,

I am writing to express my sympathy in the death of your loved one and to thank you family for the very special gift of tissue that they donated. I enjoy painting in my free time, and the only way I could think to show my appreciation is to paint a symbol of hope and new life - the butterfly. Thank you for your kindness.

Kate

# Donation Dashboard

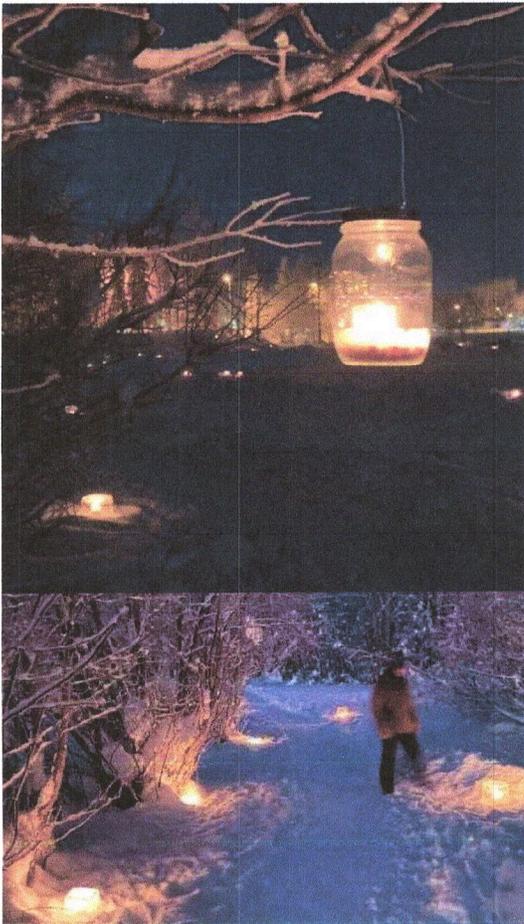
NEWS FROM LIFE ALASKA DONOR SERVICES



## Life Alaska's Birth Tissue Program

The procurement of birth tissue is a lesser known service that Life Alaska provides in the donation community. Expectant mothers (delivering via cesarean) in Fairbanks, Anchorage, and the Mat-Su area are invited to work with Life Alaska to donate birth tissue to those in need. One of the most impressive clinical applications for donated birth tissue is in wound healing. Application of a birth tissue graft can reduce healing time and reduce wound complications that could otherwise lead to amputation. We are thankful for the support of local hospitals and the mothers who choose to give the gift of life and healing. We recently welcomed a new staff member to our birth tissue team. Grace Kaspari joins us from Delta, and is helping to further our mission. Welcome to Life Alaska, Grace!

## Light in the Darkness: A ceremony for the bereaved



Life Alaska facilitated the 2nd annual Winter Solstice Candle Lighting Ceremony, at Cheney Lake in Anchorage. It was well attended by at least a hundred people, who came out to "light up the lakeside" during the darkest night of the year. A Candle lighting station was set-up for people to light a candle in memory of a deceased loved one. Ice lanterns were made by community volunteers, and dotted the one mile walking trail around the lake. It was a beautiful and serene evening. Special thanks to the Cheney Lake community and the volunteers.

**"It was a lovely event.  
My husband and I  
walked around the lake,  
and left a candle in  
memory of our son..."**



-Comment  
from a  
Donor  
Family



# Letter from a grateful tissue recipient...



*Four years ago I was in a car accident that made it hard for me to walk.*

*I've had several surgeries on my knee. But this surgery feels different, like it will be the last one I'll need. I am a 23 year old female. Everyone calls me "Shay." I have two French Bulldogs that mean the world to me, their names are Nattie and Irzie. I enjoy camping with my family, and jet skiing in the summertime. My family means everything to me, as I'm sure your loved one meant the world to you..*

*I cannot imagine the grief caused by your loss, and there are no words that anyone can say or write to extinguish that pain.*

*You have shared with me the greatest gift I have ever received. The gift to walk again without pain. I hope to hear back from you, and learn about your loved one.*

*Sincerely,*

*Shay (a grateful tissue recipient)*



**Transplant recipients receive a card from their doctor explaining how to write a letter of gratitude to the donor family for the gift of life they received. While only a small portion of recipients write letters, we at Life Alaska are always happy to pass the letters along to our donor families. It is always bitter sweet, but often provides comfort and validation that is needed.**

<b>ARPA Funding Proposal from:</b> Livewire Lions Foundation		
<b>For:</b> Sight For Kids	<b>Amount Requested:</b> \$29,999	
<b>Total Budget:</b> \$29,999	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$12,400	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The Livewire Lions Foundation since its inception has had programs and services that have address vision care to the community. It was in the school year of 2013/2014 that we were able to bring a school based eye health program to ASD Title I schools. Since fall of 2013 over 138,564 school age children have had their vision screened by a volunteer Lions Club member. The club has been able to accomplish this with only two PlusOptix Vision screeners and our wish with this funding is to be able to purchase two additional cameras to expand this program and test more students.</p>		
<p><b>Meets Guiding Principles:</b> This program fit into the Assembly funding priorities by supporting children and families. Over the years of vision acuity testing and screening for common eye conditions in the Anchorage School District we have found 25,043 student that have been identified with potential vision impairment or eye ailments that were referred to healthcare providers for further evaluation. In many cases eye glasses were prescribed which make learning easier for these students. Most of our testing has been in Title I schools and we know that the students are from low to moderate income households. We have been able to further align our program with provider in our community such as eye clinics, hospital networks, corporate sponsors, and lens and frame providers. We also offer a recycling program old pairs of glasses are recycled, cleaned and polished, rated and donated so others can have clear and healthy vision. The current economic climate is making it hard on families to afford eyecare. <b>(Need, equity, feasible, alignment)</b></p>		
<p><b>Expected Outcomes:</b> Our goal is to be able to expand vision testing in the Anchorage School District and in our community and with the request of additional testing equipment we will be able to address this wish. We should be able to double our testing numbers with the addition of two new PlusOptix Visionscreeners. With this testing also comes education on eye health and allows us to provided materials that allows students and parents to be better informed, able to assess conditions and seek treatment before serious eye conditions emerge. It is also important that parents have access to high quality spectacles that are durable, acceptable, comfortable, and affordable. Many eye conditions in children if caught earlier can often improve their eyesight with corrective lenses.</p>		
<p><b>Project Detail:</b> The Lions Club vision team currently operate two PlusOptix Visionscreeners. It is our wish to purchase two additional machine and printers. The approximate cost of each machine is \$5,200. Our second wish is for an awning for our vision trailer. Currently our volunteers, children and parents waiting for exams must stand outside exposed to the elements. Cost of the awning is \$1,500. We would also like to include a pop-up tent where literature and materials can be left without getting wet or blown away. We often do testing in the summer months at various festivals and activities in the park around the community. The additional funds would be used to help families that have additional needs for vision care that stretch beyond a simple pair of glasses.</p>		
<b>Contact Name:</b> Leanne Reagan	<b>Phone:</b> N/A	<b>Email:</b> goddess1943@gmail.com

## SCHOOL VISION SCREENING

<b>Screening Years July 1 to June 30</b>	<b>Pass</b>	<b>Refer + Could Not Screen            %</b>	<b>Total Screened</b>
<b>2013-2014</b>	<b>11,212</b>	<b>3,096. 21.6%</b>	<b>14,308</b>
<b>2014-2015</b>	<b>9,728</b>	<b>2,508. 20.5%</b>	<b>12,236</b>
<b>2015-2016</b>	<b>15,053</b>	<b>2,933. 16.3%</b>	<b>17,986</b>
<b>2016-2017</b>	<b>13,978</b>	<b>2,598. 15.7%</b>	<b>16,576</b>
<b>2017-2018</b>	<b>17,256</b>	<b>3,286. 15.9%</b>	<b>20,542</b>
<b>2018-2019</b>	<b>16,096</b>	<b>3,198. 16.6%</b>	<b>19,294</b>
<b>2019-2020</b>	<b>10,909</b>	<b>2,482 18.5%</b>	<b>13,391</b>
<b>2020-2021</b>	<b>5,691</b>	<b>1,645. 22.4%</b>	<b>7,336</b>
<b>7/1/21 to 5/17/22</b>	<b>13,598</b>	<b>2,931+366 19.5%</b>	<b>16,895</b>
	<b>113,521</b>	<b>25,043</b>	<b>138,564</b>

<b><u>ARPA Funding Proposal from:</u></b> Mountain View Health Services		
<b><u>For:</u></b> Mountain View Health Services Exapnsion		<b><u>Amount Requested:</u></b> \$600,000
<b><u>Total Budget:</u></b> \$660,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$0	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> Mountain View Health Services would like to continue to strengthen services to those who need health care the most. We are requesting funds for strategic planning and general operation funds to support the development of needed services.		
<b><u>Meets Guiding Principles:</u></b> <b>Need</b> - The funds will be used to directly provide health care to populations that need it the most, these include those without health insurance, the under-insured with large out-of-pocket costs and those with limited access to care. <b>Geography</b> - We serve the area of Mountain View primarily, an historic neighborhood with high rates of poverty. <b>Alignment</b> - Our intention is to collaborate with the municipality's "Crisis Now" system of care that is in development and to promote effective use of mental health resources. We will coordinate care with our community partners in health care to develop services that are truly needed. <b>Feasibility</b> - Our clinic is in operation and can immediate put funds to good use. <b>Informed</b> - Our strategic planning sessions will allow us to utilize the latest research and input from the community. <b>Equity</b> - Our project will develop services for Mountain View community, an area of high need.		
<b><u>Expected Outcomes:</u></b> Our strategic planning sessions will result in the development of a model of care that is integrated into the "Crisis Now" system and will allow us to support the efforts to care for those in mental health crisis. We estimate that after development we can care for 500 people a year who are in crisis and need immediate mental heath care, medication management and case management services. We intend to collaborate with our community partners to develop permanent supportive housing and treatment for 15 people with serious mental illness. We will continue to serve the current population of patients in Mountain View- about 6,000 patient visits a year.		
<b><u>Project Detail:</u></b> Strategic Planning \$100,000 We plan to conduct robust strategic planning sessions led by consultants from Foraker Group, Agnew Beck Consulting and SCF with our community partners to develop medical and mental health services in Mountain View. Operational Support \$500,000 Following our strategic and business planning, we intend to develop programs in the following areas: A collaborative program of permanent supportive housing with a treatment model for those with serious mental illness and homelessness. An integrated model of care for behavioral health services that will support and compliment the "Crisis Now" system. Urgent care services that incorporate and support behavioral health. Substance abuse treatment services that support community collaboration and integrate with other agency's work. Other funders: Kabo Health LLC \$10,000 (Pledged) Alaska Mental Health Trust Authority \$50,000 (requested)		
<b><u>Contact Name:</u></b> Jonathan Van Ravenswaay	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jvanravenswaay@mtvhs.org

<b><u>ARPA Funding Proposal from:</u></b> MT Investments, LLC		
<b><u>For:</u></b> Old Proctor Mall Refresh		<b><u>Amount Requested:</u></b> \$100,000
<b><u>Total Budget:</u></b> \$150,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$50,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Refacing the strip mall located at 12400 Old Glenn Highway.		
<b><u>Meets Guiding Principles:</u></b> This project is intended to increase city vibrancy, create a more welcoming atmosphere, and boost economic activity in the Eagle River community.		
<b><u>Expected Outcomes:</u></b> The community would benefit from the beautification of this building. It would draw in customers and boost economic activity of the five businesses currently located in the strip mall. This project is budgeted from 100k-150k and would therefore benefit the businesses and workers involved.		
<b><u>Project Detail:</u></b> This project is the complete refacing of the Old Proctor Mall at 12400 Old Glenn Highway. The current face is old and out dated. We would like to create a more beautiful space that adds to the community appeal and increases economic activity. Please see attached plans. With inflation, increased financing charges and material shortages this funding would help with project completion.		
<b><u>Contact Name:</u></b> Matt Seidler	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> tseidler@hotmail.com







1 CONCEPT B  
 SCALE: 1/4" = 1'-0"

ATS - EAGLE RIVER MALL

NOVEMBER 9, 2021  
 SCALE: 1/4" = 1'-0"

<b>ARPA Funding Proposal from:</b> Municipality of Anchorage		
<b>For:</b> Providing WiFi for Anchorage Parks and Rec Facilities		<b>Amount Requested:</b> \$400,000
<b>Total Budget:</b> \$400,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$400,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Government	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> This project would provide WiFi internet access to the Anchorage Parks and Recreation facilities. By investing in an infrastructure upgrade of providing fiber optic internet cables to each of these facilities, it would enable high speed internet to be used by members of the community and employees of the facilities. Such infrastructure reduces barriers to education, recreation, as well as creating places where members of the public can engage in economic related activities.</p>		
<p><b>Meets Guiding Principles:</b> This project aids populations that may not have access to high-speed internet across the Municipality, allowing them to engage more fully in the community. These infrastructure upgrades will be placed at Recreation Centers throughout the Municipality, affecting members of the community across a wide range of geographic locations. Fiber optic networks enable internet speeds that can handle many users simultaneously, enabling more efficient and meaningful access to larger groups (such as community councils and student groups). These upgrades will also help bring economically disadvantaged members of the community closer to parity with their peers in terms of access to information. Many members of the public without economic security find themselves in situations where they are forced to rely on unreliable free internet sources, such as those offered in McDonalds' parking lots. <b>(Geography, equity, alignment, need, feasible)</b></p>		
<p><b>Expected Outcomes:</b> We anticipate this project will affect Community Councils, youths, users of recreation centers, as well as drawing in people who were previously less likely to use rec centers, potentially numbering more than 10,000 people within the Municipality. We anticipate this project leading to a more vibrant, informed, and engaged Anchorage, with more connected neighborhoods and thriving social connections. Rec centers foster a sense of community and interconnectedness, and increasing the value of the facilities through such projects draws more people together, creating a healthier city.</p>		
<p><b>Project Detail:</b> Provide fiber to the following locations: 2020 W. 48th Avenue (Anchorage 99517), 1121 E 10th Ave (Anchorage 99501), 13701 Harry McDonald Rd (Eagle River 99577), 315 N Price Street (Anchorage 99508), Russian Jack Park Building. Each Facility will require approximately \$80,000 to implement fiber optic cabling.</p>		
<b>Contact Name:</b> Christopher Constant	<b>Phone:</b> N/A	<b>Email:</b> christopher.constant@anchorageak.gov

<b>ARPA Funding Proposal from:</b> New Life Development Inc.		
<b>For:</b> Residential Re-entry and Supportive Services Program (RRSSP)		<b>Amount Requested:</b> \$380,000
<b>Total Budget:</b> \$650,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$160,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> We are a 501c3 non-profit organization that provides low or no cost, safe and sober housing for some of anchorage's most vulnerable populations. Our program participants are made up of both men and women returning from incarceration, substance abuse treatment, homeless shelters, domestic violence shelters and juvenile detention. Many suffer from mental or physical health issues. We have 65 beds, 6 fulltime staff, half of which are program graduates and 5 who live on site. Along with housing we also provide daily meals, free laundry, free internet access and case management services.</p>		
<p><b>Meets Guiding Principles:</b> All of our program participants are considered homeless, and many would be sleeping at the shelter or on the street if it were not for programs like ours. Throughout the entire Covid-19 pandemic we took measures to ensure that no outbreak occurred at any of our three semi-congregate living facilities. We cut our beds down to 35 in order to maintain safe distancing practice provided all of our residents and staff with PPE. We also required monthly Covid-19 testing and encouraged vaccinations. We teamed up with the Anchorage Health Dept. to have a vaccination clinic at one of our facilities. These efforts were made possible through other Covid related funding from the state and federal government. Lastly, we designated a 3-bedroom apartment at one of our facilities for Covid-19 positive cases. We currently have a grant with HUD/Muni of Anchorage that will end in July 2022 and will cause great stress on our organizations making it difficult to continue at this current level.</p>		
<p><b>Expected Outcomes:</b> In 2020 and 2021 we served 138 and 112 different individuals respectively. Those numbers were double the years prior but because of the pandemic we had to downsize our bed count. Since the start of 2022 we have begun re-adding beds back to our facility taking us up to 65 currently and we usually have a waiting list for applicants. We do not use the "Housing First" model, but rather the "Sober Living" model. Our program participants have to remain sober and off illegal and legal substances unless prescribed. 80% of our participants are in "Recovery" from past substance misuse issues. Our program is structured and works closely with Anchorage Probation and Parole and Dept. of Corrections to ensure that participants are not out committing crimes or causing trouble. Through our local business partnerships, 100% of our participants who are employable are employed within their first 2 weeks in our program, and more importantly, less than 10% of our graduates ever return to jail or drugs.</p>		
<p><b>Project Detail:</b> As one of the longest programs of its kind in Anchorage, we focus on developing life skills and personal accountability to women and men who either lost site or never fully grasped the concept of living a healthy and productive life. The foundation of our program is the housing. Without safe and sober housing, people in recovery or returning from incarceration are almost destined to fail. A person's living situation is one of the biggest influencing factors in their life. We begin by making their living environment comfortable and safe, and a place that they want to be as opposed to being their last option. We then focus on other immediate needs such as food security, clothing and transportation. When fully funded we provided meals daily but due to a recent lack of funding we had to cut back to just provide access to food for those in need. We provide bus passes and rides for residents when they need to get to their other service providers or reporting agencies. All of our participants are expected to work or be on SSI/SSDI if they cannot work. Participants pay a program fee which goes to the operating costs of the program. In years where we have more grants secured, the program fees are lower. We use between 95%-100% of our annual revenue to maintain this program. Applicants make a 6-month commitment to the program but can stay up to 2 years. After the 6-month mark and upon leaving the program, the individual is considered a graduate and can return if necessary.</p>		
<b>Contact Name:</b> Troy Buckner	<b>Phone:</b> N/A	<b>Email:</b> troy@newlifeak.org

<b>ARPA Funding Proposal from:</b> Nordic Skiing Association of Anchorage		
<b>For:</b> Anchorage XC Ski Trail Grooming Equipment Upgrade	<b>Amount Requested:</b> \$200,000	
<b>Total Budget:</b> \$316,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$160,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Currently the Nordic Skiing Association of Anchorage (NSAA) operates equipment to maintain, through a cooperative agreement with the Municipality of Anchorage (MOA), the expansive trail systems of Kincaid Park, Hillside and Far North Bicentennial Park, and Beach Lake Park, among others, for all season use. The bulk of the operation is grooming over 160km of cross country ski trails and is generally supported by voluntary donations from the public. The amount requested would go to replacing a Pisten Bully 100 snowcat that has exceeded its useful life and is a critical piece of equipment.</p>		
<p><b>Meets Guiding Principles:</b> The acquisition of a new Pisten Bully PB100 snowcat would directly impact two of the 2022 Anchorage Assembly Goals and Priorities: Quality of Life and Infrastructure. Being able to maintain high quality grooming operations through the acquisition of the new Pisten Bully PB100 would increase Anchorage's competitiveness as a destination city and would enhance the community's use of the expansive trail system to benefit their physical and mental health. Continued expert and experienced grooming of Anchorage's ski trails showcase the Municipality of Anchorage's investment in trails and parks for residents and visitors alike. Anchorage enjoys a reputation for having an extensive world-class trail system which benefits a large segment of the population. This project would contribute toward continuing to make Anchorage a vibrant and welcoming city, especially for winter activities. <b>(Feasible)</b></p>		
<p><b>Expected Outcomes:</b> Acquisition of a new Pisten Bully through this grant program would ensure that NSAA can maintain its current services to the community for years to come. The enhanced grooming efficiency will provide for a better skiing experience for the thousands of Anchorage residents who utilize the trails for recreation and maintaining good physical and mental health year round. The NSAA grooming operation not only supports its membership base, but the public as a whole. The grooming of the trails does not distinguish between residents that financially support NSAA and residents that enjoy the Anchorage trail system. Outdoor recreation is a hallmark of living in Anchorage. World class groomed ski trails allow this experience to be more enjoyable. Maintaining this high level of grooming and trail maintenance puts wear and tear on the equipment and without this upgrade it will be difficult to sustain the quality and frequency of the trail preparation.</p>		
<p><b>Project Detail:</b> Currently, the NSAA snowcat fleet consists of six snowcats, five of which are in regular service. The use of the ARPA money would be used to replace one of the NSAA workhorse snowcats, a Pisten Bully 100 (PB 100). NSAA currently owns four of this model. The average age of NSAA's PB 100 fleet is over 18 years, the two oldest being 22 years old. Both of these snowcats have gone through extensive maintenance in the last 10 years. They have exceeded their useful life. Most PB 100 snowcats in private operation ski areas are turned over (replaced) every 3-5 years. A new PB 100 would deliver a better skiing experience and reduce the risk of inoperable days due to equipment failures. The overall trail grooming product would be enhanced leading to greater user satisfaction and utilization by Anchorage residents.</p>		
<b>Contact Name:</b> Kikkan Randall	<b>Phone:</b> N/A	<b>Email:</b> kikkan@anchoragenordicski.com

**Nordic Skiing Association of Anchorage  
Anchorage Assembly ARPA Funding Proposal  
Anchorage Cross Country Ski Trail Grooming Equipment Upgrade**

**COST SHEET**

Pisten Bully PB100 snowcat	\$300,000.00
Shipping	\$16,000.00
<b>Total cost</b>	<b>\$316,000.00</b>

<b>ARPA Funding Proposal from:</b> Nordic Skiing Association of Anchorage		
<b>For:</b> Technology and Equipment Upgrade to Support Youth Participation in Nordic Skiing <b>Amount Requested:</b> \$25,000		
<b>Total Budget:</b> \$50,000	<b>In-Hand:</b> \$5,000	<b>Requested, Not In-Hand:</b> \$20,000
<b>Minimum:</b> \$20,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The Nordic Skiing Association of Anchorage currently facilitates several youth ski programs including the Anchorage Junior Nordic League and ASD High School and Middle School ski programs. Timing equipment, skis and race supplies used for these programs are desperately in short supply and are outdated and not able to keep pace with increased participation or needs for the programs. Technology and equipment upgrades are needed to increase, maintain and improve the experience for all youth participants. This project would fund the purchase of new timing equipment, race bibs and youth skis.</p>		
<p><b>Meets Guiding Principles:</b> This project meets the Assembly's guiding principles in the following ways: "<b>Geography</b>" - This project will positively affect participants from all areas of the city. Kincaid, Russian Jack, Service and Bartlett are all areas that will be used to work with our youth. "Long-term Investment" - The equipment purchased with this project will have a lifespan over multiple years and is therefore a "long-term investment" in the facilitation of cross country skiing participation and competition which fosters resilience and confidence in participants and positively impacts their physical and mental health. "<b>Informed</b>" - This technology upgrade will drastically improve the sophistication of the timing system. "Competitiveness as a destination city" - This project will help attract national level and possibly international level races which bring in hundreds of participants, teams, and families from outside the state, to include millions of dollars in travel and hotel revenue for the city.</p>		
<p><b>Expected Outcomes:</b> This project will benefit youth participants across all of Anchorage including all Anchorage School District high schools and middle schools. During the 2021-2022 season over 1200 students participated in high school racing while an additional 800 middle school students participated. In the Anchorage Junior Nordic League program over 800 families participated, but over 300 remained on the waitlist. This project will positively impact the ability to clear our waitlist and expand our programs into additional areas of Anchorage. This also helps parents and supporters of student athletes as well. The community will be better as a result of this project because more youth will be able to participate and enjoy the sport of cross country skiing, benefit from the health and fitness aspect, increase our city wide outreach and drive long term engagement in the sport.</p>		
<p><b>Project Detail:</b> The funds for this project will be used to purchase a much needed upgrade to our current timing system to facilitate our current youth events and to also increase the ability to host high level ski racing competitions with the highest impact being on youth racing and participation. The new timing system will include wearable chips that allow for live timing capabilities which help parents and supporters be better engaged in the competitions as well. The new timing system will produce more timely and accurate results and it will be more accessible to be run by volunteers. The current system we use is archaic and complicated and can only be run by a handful of people. It has limited our outreach for expanding our events. The funds will also be used to purchase new racing/identification bibs for all middle school racers to better identify each racer for more efficient and accurate timing. The bibs will also showcase each racer's school which builds a feeling of pride and camaraderie amongst teams. High School and Middle School Nordic skiing are a program of the Anchorage School District through a deep collaboration with NSAA. ASD contracts with the Nordic Skiing Association of Anchorage to organize and officiate the races that occur during the winter months beginning in November typically and ending in February. The extra skis will help within our Junior Nordic Program to help us have additional equipment, greatly benefits our families.</p>		
<p><b>Project Timeline:</b> Equipment purchased and received by <b>October 1, 2022.</b></p>		
<p><b>Project Partners:</b> Municipality of Anchorage, Park and Recreation, ASD, Title 1 schools, community (both individuals and business), youth ages 6-19, Zone 4, and Nordic ski industry partners.</p>		

**Number Helped:** Although this grant is focused on our youth, it will also help all ages of our community. This grant is needed specifically to expand our youth numbers participating from 3000 to 5000. Our equipment is outdated. If we do not upgrade our timing and our youth ski equipment, we will not be able to maintain our current programs nor increase youth participation.

**Recent Example of Success for Organization:** The NSAA has operated for over 50 years. Most recently the NSAA served the community during this unprecedented pandemic and kept the city's trails open, operating as an essential business which kept families active and healthy while contact was limited. We supported mental health, fitness, and a feeling of community. The NSAA is a volunteer organization that maintains and grooms the city's trails. The NSAA hosts events and community programs to increase health and fitness and keep the community active. The money from the events raised goes to the support and grooming of the trails for all of Anchorage. The NSAA hosted over 30 events that touched over 20,000 participants. NSAA maintains trails year round for public use.

**Time in Operation:** 50 plus years.

**Contact Name:** Kikkan Randall

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**Nordic Skiing Association of Anchorage**  
**Anchorage Assembly ARPA Funding Proposal**  
**Technology and Equipment Upgrade to Support Youth Participation in Nordic Skiing**

**COST SHEET**

	<u>Qty</u>	<u>Per Unit Cost</u>	<u>Total</u>
Zone 4 Timing equipment	1	\$16,000.00	\$16,000.00
Race bibs for Middle School	1000	\$18.00	\$18,000.00
Skis for Junior Nordic	100	\$160.00	\$16,000.00
<b>Total cost</b>			<b>\$50,000.00</b>

**Nordic Skiing Association of Anchorage  
Anchorage Assembly ARPA Funding Proposal  
Technology and Equipment Upgrade to Support Youth Participation in Nordic Skiing**

**COST SHEET**

	<u>Qty</u>	<u>Per Unit Cost</u>	<u>Total</u>
<b>Zone 4 Timing equipment</b>			
100x GoChip	5	\$1,700.00	\$8,500.00
GoChip Activator	4	\$1,289.00	\$5,156.00
GoChip Loop 12m (included with activator)	4	\$0.00	\$0.00
Android Phone	4	\$300.00	\$1,200.00
Freeze Time Cable	1	\$99.00	\$99.00
Shipping	1	\$250.00	\$250.00
Protective Pelican Cases	2	\$400.00	\$800.00
<b>Race bibs and Identification for Middle School Racing</b>			
Borah TeamWear custom lycra nordic bibs	1000	\$18.00	\$18,000.00
<b>Skis for Junior Nordic</b>			
Waxable Youth Skis	100	\$130.00	\$13,000.00
Youth nordic bindings	100	\$60.00	\$6,000.00
<b>Total cost</b>			<b>\$53,005.00</b>

**ARPA Funding Proposal from:** Northern Compass Group LLC

**For:** Establishing an Innovation and Tech District in Downtown Anchorage

**Amount Requested:** \$15,000,000

**Total Budget:** \$20,000,000

**In-Hand:** \$0

**Requested, Not In-Hand:** \$0

**Minimum:** \$5,000,000

**Project Type:** Capital

**Entity Sector:** For-profit

**Assembly Priority Area:** Economic Development

**Project Description:** The municipality has the opportunity to invest a lump sum of the ARPA-2 funding into a capital project that will be the cornerstone for a Public Private Partnership and make a change that will diversify the economy of Anchorage. We propose dedicating \$15 million dollars to acquire several city-blocks and establish an Innovation and Technology Corridor in East Downtown. This will marry up with the already significant effort proposed in Fairview to establish the Merrill Field area as a R&D incubator for space, aerospace, satellite and aviation technology. This can be done in phases.

**Meets Guiding Principles:** In accordance with the newly updated Our Downtown plan, our work is focused on Fairview/East Downtown Economic Revitalization Area. We recently sought the advice of the American Institute of Architects who have reviewed 20 years' worth of plans on how to move Anchorage forward with special focus on the redevelopment of East Downtown as a catalyst for redevelopment that will spread through the rest of Downtown Anchorage. A map of the area of interest can be found on page 63 of the downtown plan. A description of the targeted area for redevelopment is on page 66 of the plan under the sections called "East Avenues." It encompasses the Fairview/East Downtown Economic Development Tax Abatement Zone and a federally designated Opportunity Zone. Page 69 of the plan describes possible development uses. This area is depressed, dirty, and dangerous with fast moving truck and automobile traffic. **(Alignment, feasible)**

**Expected Outcomes:** Gain site control of key underdeveloped downtown blocks using a new or existing land trust model such as the proven ACLT in Mtn. View. Build or develop mixed-use building that will serve as a cornerstone of the Innovation and Tech campus for downtown Anchorage that fill need of exists from university, space technology & aviation companies, apartment developers and other housing developers and several non-profit organizations. Owners of tech companies in Alaska currently as well as Pentagon officials we have met with make one thing clear: they need students in the pipeline for tech jobs. A downtown campus will be an intern and job incubator location for students within the ASD and all other Alaska school districts. This will enable long term, sustainable career development which leads to economic diversity, stability and workforce development. Focus on Indigenizing Anchorage to ensure this important theme is worked into common space and way-finding.

**Project Detail:** Alaska boasts unique assets like unrestricted airspace, availability of spaceports, and the ability to easily test and deploy new technologies, close proximity to military installations and existence of several government sponsored research and innovation programs across Alaska. Government agencies seek private industry to provide Research & Development of space grade materials and new technology and many companies already are currently testing materials and systems in Alaska. In addition, school districts and the university system are focused on much needed workforce development. Because of these factors, East Downtown Anchorage/Fairview can be established as an Innovation Technology District as an anchor to further development in the area. This downtown district would host Alaska's developing aerospace cluster, and to help position Alaska as a national leader in aerospace innovation including entrepreneurship. This district would attract technology companies as it combines existing assets - a global air cargo hub, two operating spaceports, 750 airfields, a FAA-designated unmanned aircraft test site - with the following elements with public investment to leverage private investment and grow value-added services plus a workforce development initiative spanning kindergarten, vocational-technical, higher education, and reskilling opportunities to ensure that Alaskans; 3) market research focused on the advanced manufacturing and air cargo export sectors.

**Project Timeline:** **Spring 2022** Identify properties and meet with landowners and identify potential partners and investors (pending); **Summer 2022** Map out all potential funding sources/apply for public funding, Determine whether to access Opportunity Zone status for parcels within the OZ, Establish a Public Private Partnership (PPP or P3), Draft agreement with land trust or other entities; **Fall 2022** Make offer on parcels/draft purchase & sale agreement, Secure any additional financing, Initial meeting with land trust and stakeholders on Business Improvement Program, Design Public Infrastructure Improvement Program; **Winter 2023** Public meeting series with stakeholders and developers, Roll out framework for Housing Offset Cost Program, Advertise Property Façade and Security programs; **Spring 2023** Publicize Property Façade and Security Improvement programs, Negotiations/close deal for next parcels, Begin crafting elements of RFP documents; **Summer/Fall 2023** Site prep/utility work/leverage \$

**Organization Name:** Northern Compass Group LLC

**Amount Requested:** \$15,000,000

**Project Partners:** Potential project partners: Anchorage Economic Development Corporation, Anchorage Downtown Partnership, Anchorage Community Land Trust. This is a new Public Private Partnership so we would work quickly to get partners and organizational infrastructure in place to manage, spend, account for and complete reporting for the funds as well as raising additional capital.

**Number Helped:** This project will serve the businesses and residents of Anchorage, the residents of Alaska, visitors and investors. It will benefit the next generation.

**Recent Example of Success for Organization:** Hotel downtown Anchorage. Organized investor group and formulated new LLC to purchase 250 room deteriorated hotel property in downtown Anchorage. Currently working with architects, contractors, financiers, hospitality and design companies, local brewery/restaurateur artists and others to renovate property to standards for a national brand with local appeal in an underserved part of downtown. The \$25M+ renovation is in initial stage. The property currently serves as a homeless shelter with wrap-around services through a contract with the muni. Redeveloped two downtown properties. Over the last year and half, our team organized two groups of investors and purchased two properties in Downtown Anchorage totaling over 30sq/ft of rental space that had been vacant for more than two years prior. These properties have been renovated, increased their value and are currently 90% occupied. The renovations and the leasing of the property was done in the middle of Covid.

**Time in Operation:** This privately owned firm has been in existence since 2015. Potential partner organizations have been in existence for decades. Our business along with any of these non-profit partners have the experience and ability to partner to create a successful PPP that will see this through.

**Contact Name:** Schawna Thoma

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## **Anchorage Assembly, ARPA Funding-Round 2**

**Project Title:** Establishing an Innovation and Tech District in Downtown Anchorage

**Budget: Total Program \$15,000,000**

### **LAND TRUST PROGRAM: \$7,450,000**

**Property Acquisition** (these dollars would be used to acquire strategic property location for future redevelopment into additional housing/mix use development as per downtown plans and research. This land would be resold do developers or part of equity investment into developments to help lower the initial costs to develop the property into viable development).

### **Property Holding costs: \$700,000**

In between the time of acquisition and redevelopment there are costs associated with properties that are acquired by the land trust that need to be covered, Ie: utilities, repairs/maintenance, ground maintenance, security and cleanup).

### **Pre-development costs for properties that have been acquire. \$400,000**

This will be for Engineering, design, and haz mat work on properties as they get ready for positioning for redevelopment and partnerships with private sector development).

### **BUSINESS IMPROVEMENT PROGRAM:**

These dollars are used for helping existing businesses redevelop there existing properties through a grant or low cost loan program

### **Property Façade Improvement Match Program: \$1,200,000**

These dollars will be used to improve the facades and title 21 requirements for businesses. The idea is to clean up the look of downtown area with existing businesses. This will require the businesses to invest a match in dollars or labor to apply for these dollars.

### **Property Security Improvement match program: \$750,000**

These dollars will be used to improve the security of property owners/businesses in the downtown area. This would involve security reviews, security equipment and installations and creating a accessible network of security of cameras for the police department to access in event of crimes in the area. The owners of the property or business will be required to have a match to receive this grant.

### **Housing offset cost program: \$3,500,0000**

This program is designed to be a low-cost loan, grant or equity investment program to assist and encourage private developers to develop housing in the downtown area. The purpose it to create a fund that will offset the high costs of development in the downtown area for affordable housing. The dollars in this program could be used by private or non-profit housing developments/mixed use developments that bring affordable housing into the downtown area.

**Public Infrastructure improvement program \$500,000**

Often, we see neglected public infrastructure in the downtown area adjacent to private property owners that need minor work but may take years for the city or state to repair. These dollars would be used to repair these items at the request of adjacent property owners. The dollars will be limited as this should be a function of the appropriate public entities.

**Administration of the program: \$500,000**

Staff: \$400,000

Office Space and material: \$50,000

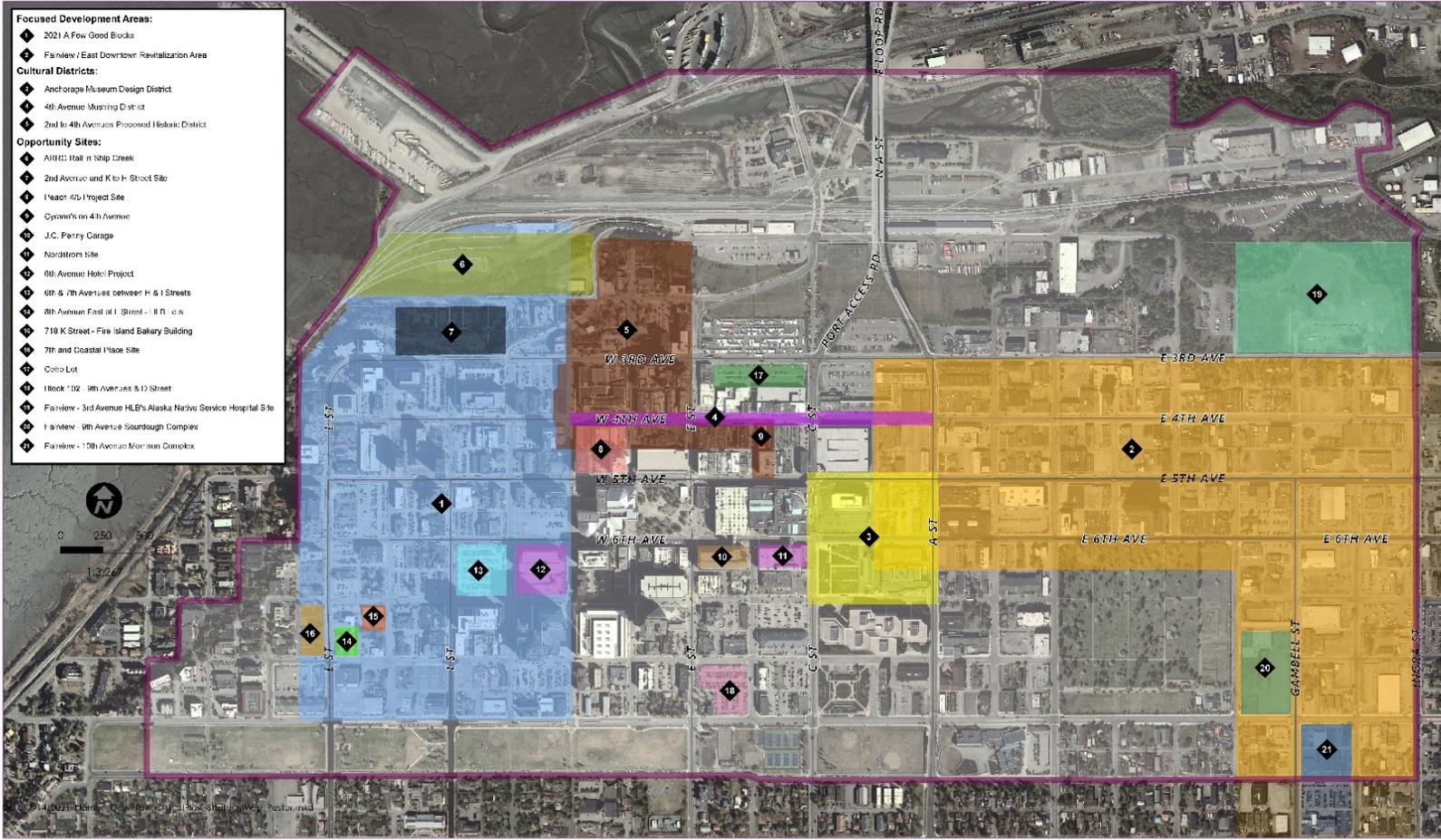
Research and Marketing: \$35,000

Misc costs(accounting/legal): \$15,000

**These numbers may adjust depending on the overall need and the requirements of the assembly and the final amount available.**

# DOWNTOWN DISTRICT PLAN 2021 ~ NEW

## Strategy #1 - Focus the Effort



### ☑ NEW ~ Chapter 3

- ❖ Revitalization Strategies and Policies
- ❖ Revitalization Strategy Map
- ❖ Action Items
  - ❖ CIP priorities
  - ❖ Downtown Investments Program
  - ❖ Housing GAP Trust Fund

*The MOA will direct limited resources to the Focused Development Areas, Cultural Districts and Opportunity Sites...to leverage investments and incentives to revitalize Downtown with housing and businesses to accelerate economic recovery in Anchorage – starts on page 45.*

# DOWNTOWN DISTRICT PLAN 2021

## Why the Focus on Housing?

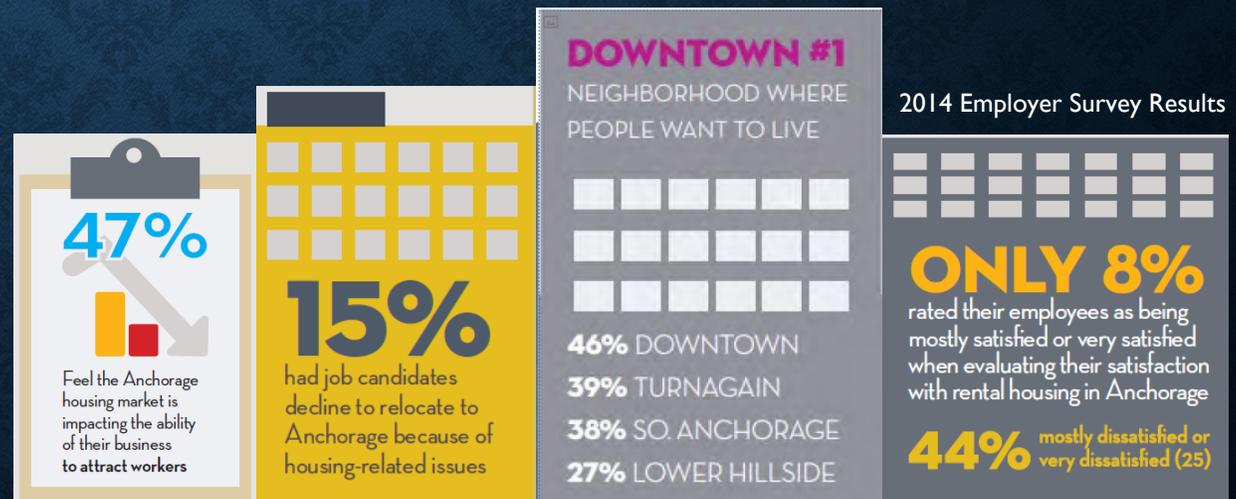
- Capacity study estimated 4700 housing units possible in DT.
- The GAP Housing Funding Study recommends **1400 new market-rate housing units in 5-8 years.**
- Tax Incentive Amendments.
- GAP Trust Fund Established.
- ACDA leads redevelopment in DT.



## Housing is Economic Development

“Housing is the foundation on which Anchorage can build a stronger economic future. Lack of affordable, available and livable housing has been cited by many local businesses as a challenge to attracting and retaining employees in Anchorage.”

— AEDC



# DOWNTOWN DISTRICT PLAN 2021

Getting to 1400 by 2030!

## Project Financing GAPS: Key Findings

3 Downtown Anchorage Examples

### GAP PER UNIT

Project	NO INCENTIVE	12-YEAR TAX INCENTIVE	12-YEAR + \$2M Patient Capital + Land Write Down	25-YEAR + Some Land Write Down
<b>Current DT Project</b> 40 units on 1/2 acre. Surface parked at .50 spaces per unit. Density: 80 DUA. All Stick Built.	\$120,000	\$70,000	No Gap	No Gap
<b>Block 102 – 8<sup>th</sup> &amp; F</b> 150 Units on .96 acres: North Parcel Only. Parking = .05 per unit. 40% parking onsite surface and remaining in adjacent lots or garages. Density: 155 DUA. All Stick Built.	\$110,000	\$60,000	\$20,000	No Gap
<b>Block 28 – 3<sup>rd</sup> &amp; H</b> 200 Units on .80 acres: North parcel only. Parking = .05 per unit. 40% parking onsite surface and remaining in adjacent lots or garages. Density: 249 DUA. All Stick Built.	\$90,000	\$50,000	\$20,000	No Gap

### UNIT SIZE - RENTS

Studio – 450sf	\$1,150
1 Bedroom – 550sf	\$1,380
2 Bedroom – 800sf	\$1,725
3 Bedroom – 1100sf	\$1,800

# Anchorage should lean into its role as an innovation hub

By Daniel Volland

What do the following have in common?

- A space exploration company that manufactures products for rocket launches.
- Technology that destroys toxic contaminants, such as PFAS, in drinking water, with a patent spun out and licensed through the University of Alaska Fairbanks.
- A mobile app that allows air carriers and users to easily coordinate cargo shipments in rural Alaska.
- The first backcountry ice skating brand in North America, which manufactures products in Alaska using U.S.-made steel and aluminum.
- Unmanned drones that could deliver cargo to some of the most remote places in the Arctic.

Answer: They are just a few examples of a technology and manufacturing renaissance that is bubbling up from below the surface in Anchorage right now – which, if nurtured, could become a groundswell of innovation and economic vitality in our city for decades to come.

This nascent upgrowth could not come at a more opportune time. In June of 2021, the bipartisan United States Innovation and Competition Act, or USICA, passed in the U.S. Senate in a 68-32 vote. The legislation, an effort to stimulate innovation and make the United States more competitive with China, provides resources for advancements in science, technology and U.S. manufacturing. Sen. Lisa Murkowski, who voted for the bill, stated “This legislation makes investments in STEM workforce and capacity, invests in our National Labs, recognizes the need for more production of critical minerals, supports American trade, strengthens our national security and more.”

The House version of the bill, known as the “Regional Innovation Act of 2021,” is currently in the House Science Committee. Although the details have yet to be worked out, both bills direct the Department of Commerce to define regional technology hubs around the country and allocate billions of dollars, in the form of strategy development and implementation grants, to these hubs. Meanwhile, the Biden administration also plans to allocate \$1 billion from pandemic recovery funds to support “regional industry clusters,” with a focus on technology.

I believe Anchorage should be designated a regional hub worthy of these and other federal investments. It’s a no-brainer when you consider what has already started organically, along with other factors that make our city so unique. We are the only North American metropolis in the subarctic. We are on the front lines of climate change, and if current global warming trends continue, Anchorage may draw more visitors and residents as a climate haven. We are a strategic military location and the

future home of the Ted Stevens Center for Arctic Security Studies. We have the fourth-busiest cargo airport in the world.

Our elected leaders at every level should lean in to the fact that Anchorage is primed to become, and, in fact, already is an innovation hub. Now is the time to capitalize on and invest in this momentum. On a municipal level, Anchorage can take several concrete steps to move the ball forward: 1. city planning that improves quality of life, in an effort to attract and retain talent, 2. supporting and funding community incubators that provide educational and professional opportunities, and 3. aggressively taking advantage of any and all state and federal programs that could support these long-term goals.

As an example of how these planning and funding efforts can dovetail, there is a growing conversation already underway about incorporating a “Fairview Innovation Zone” with the Seward Highway to Glenn Highway [connection redevelopment project](#). Goals for the specially designated zone include funding for a community fabrication lab, a greenway park, zoning for denser urban housing and mixed-use space, as well as a “stadium district” around the Sullivan Arena.

This type of forward thinking by a neighborhood acknowledges the importance of creating an environment in our urban core that attracts new technology talent and provides future work opportunities for kids who grow up in Anchorage. Innovation-centered infrastructure can also include things like “complete streets” for pedestrian and bicycle travel, mixed-use developments with ground floor space that is affordable for small businesses and startups, and denser housing and shopping in well-defined urban areas. Careful synchrony between land use planning and transportation efforts will be the key in making this vision a reality.

If we invest in creating a physical environment that spurs innovation, we can help grow and diversify our economy, empower our inventors and creators, make Anchorage an attractive place to live and build businesses, and use STEM to stem the ‘brain drain.’

***Dr. Daniel Volland*** is a licensed optometric physician, small-business owner, vice president of the South Addition Community Council and candidate for the Anchorage Assembly.

<b><u>ARPA Funding Proposal from:</u></b> Outreaching Lives		
<b><u>For:</u></b> 2022 Outreaching Lives Housing for Vulnerable Population <b><u>Amount Requested:</u></b> \$600,000		
<b><u>Total Budget:</u></b> \$780,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$425,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Housing	
<b><u>Project Description:</u></b> The 2022 Outreaching Lives Housing for Vulnerable Population Project is to build and remodel a new housing facility for an underserved and vulnerable population of the mentally challenged individuals transitioning out of mass care. This facility is to provide long term permanent housing for this specific population. This vulnerable population of newly permanent rehoused individuals and families will be provided with safe and secure housing as they reenter society from mass care and congregate shelters.		
<b><u>Meets Guiding Principles:</u></b> <b><u>Need &amp; Equity:</u></b> Due to the Covid-19 pandemic many individuals were put into mass and congregate shelters for their health and the health of the community. In transitioning and rehousing this population, many of the services that were available at these facilities will not be readily accessible to this population as they disperse to temporary and especially permanent new housing. Outreaching Lives will provide supportive services to all clients no matter their background or history. <b><u>Geography:</u></b> This project will serve numerous individuals and families throughout the metropolitan Anchorage area. The buildings would be located in the mid-town and East side areas of Anchorage. <b><u>Feasibility:</u></b> After funding from this ARPA Assembly grant, we will begin reaching out to other foundations, corporations, and the community for the continued sustainability of this project.		
<b><u>Expected Outcomes:</u></b> Outreaching Lives expects to house over 40 unique individuals and families each year. We expect to provide housing or referral for housing for each client that will allow them to realize the full extent of their capabilities as a member of our community. This project impacts the community positively by not only just housing these individuals but to lead and support them as they utilize the available social services that will assist in them in their return to community. The outcome of this project will reduce pan handling, theft and petty crimes that are burdening our police department. It will reduce chronic homelessness and criminal activity of individuals surviving on the margins of society.		
<b><u>Project Detail:</u></b> The 2022 Outreaching Lives Housing for Vulnerable Population Project is to build and remodel new housing facilities for an underserved and vulnerable population of the mentally challenged individuals transitioning out of mass care. This facility is to provide long term permanent housing for this specific population. This vulnerable population of newly permanent rehoused individuals and families will be provided with safe and secure housing as they reenter society from mass care and congregate shelters. The project envisions standing up at least 2 new facilities with a capacity of housing at least 12-16 individuals and families in each building. Within these facilities we will provide a safe and secure home for the mentally challenged transitioning from mass care, the streets and incarceration. The vision is to provide long term services and housing in an environment where the client is treated with respect, dignity and a sense of belonging. We have identified 2 buildings that are ready to be remodeled and refurbished and expect to place the first clients within 2 months of funding.		
<b><u>Contact Name:</u></b> Sean Sullivan	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> sean@outreachinglives.org

# Outreaching Lives Nonprofit & Key Personnel

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**Outreaching Lives** a local Anchorage nonprofit was founded in 2019 to provide services to the most vulnerable and marginalized populations in our city. The vision and mission is to reach out and build positive relationships in order to provide services to this community of homeless and mentally challenged populations living on the streets and on the margins of society in Anchorage.



*Putting together "Goody Bags" for homeless outreach.*

## Key Personnel:

My name is **Sean Sullivan** founder and Executive Director of **Outreaching Lives** a local Anchorage nonprofit and I was born in Anchorage 1978. A proud graduate of Bartlett High School I have been working in social services assisting vulnerable populations since 2016. I have entered thousands of homeless individuals into AKHMIS entering a record-breaking number of clients which led to millions of funding for programs based on my analytics. I have worked for the following organizations in this area: Rural Cap, Catholic Social Services, Cook Inlet Tribal Council, Volunteers of America, Hearts and Hands of Care.

*Thank you for allowing us to make this request of the Anchorage Assembly.*

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<b>ARPA Funding Proposal from:</b> Outreaching Lives		
<b>For:</b> 2022 Outreaching Lives Supportive Services for the Newly Rehoused		
<b>Amount Requested:</b> \$300,000		
<b>Total Budget:</b> \$380,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$210,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> The 2022 Outreaching Lives Supportive Services for the Newly Rehoused Project is to aid, counsel and provide supportive services to individuals and families being transitioned to temporary and permanent housing. This vulnerable population of newly rehoused individuals and families coming out of mass care, congregate and homeless shelters will be provided with assistance and counsel for accessing their much-needed social services in Southcentral Alaska.		
<b>Meets Guiding Principles: Need &amp; Equity:</b> Due to the Covid-19 pandemic many individuals were put into mass and congregate shelters for their health and the health of the community. In transitioning and rehousing this population, many of the services that were available at these facilities will not be readily accessible to this population as they disperse to temporary and especially permanent new housing. Outreaching Lives will provide supportive services to all clients no matter their background or past history. <b>Geography:</b> This project will serve numerous individuals and families throughout the metropolitan Anchorage area. <b>Feasibility:</b> After funding from this ARPA Assembly grant, we will begin reaching out to other foundations, corporations, and the community for the continued sustainability of this project.		
<b>Expected Outcomes:</b> Outreaching Lives expects to provide services to over 300 unique individuals and families each year. We expect to provide for each client services that will allow them to realize the full extent of their capabilities as a member of our community. This includes documentation, paperwork and access to resources to obtain financial support, legal support, housing and mental health support services. The benefit to the community is not to just house these individuals but to lead and support them as they utilize the available social services that will assist in them in their return to community. It helps the city of Anchorage by lessening and alleviating some of the chronic homelessness and criminal activity of individuals surviving on the margins of society.		
<b>Project Detail:</b> The 2022 Outreaching Lives Supportive Services for the Newly Rehoused Project is to aid, counsel and provide supportive services to individuals and families being transitioned to temporary and permanent housing. This vulnerable population of newly rehoused individuals and families coming out of mass care, congregate and homeless shelters will be provided with assistance and counsel for accessing their much-needed social services in Southcentral Alaska. This project will consist of staff members working one-on-one with clients to assess, identify and provide for the social service needs from specific providers including Dept of Labor, DMV, Office of Children's Services, Social Security, and the Dept of Vocational Rehabilitation among others. Outreaching Lives has a long history of working with the homeless and marginalized community to provide wrap around services for their clients. With the great need to rehouse homeless individuals and families with the closing of mass care facilities, there is an indicated need for individual help and support of this population.		
<b>Contact Name:</b> Sean Sullivan	<b>Phone:</b> N/A	<b>Email:</b> sean@outreachinglives.org

Organization Name: Outreaching Lives

Amount Requested: 300,000

Total Project Budget: 380,000

Minimum Funding Needed (it is possible that not all applications will receive full funding. What is the minimum amount you will need to successfully complete a project that meets the Assembly's vision and priorities?): 210,000

Which Priority Area does your project fit into? Check all that apply: Housing

Project Title (80 characters max): **2022 Outreaching Lives Supportive Services for the Newly Rehoused**

Project Short Description (600 characters max): **The 2022 Outreaching Lives Supportive Services for the Newly Rehoused Project is to aid, counsel and provide supportive services to individuals and families being transitioned to temporary and permanent housing. This vulnerable population of newly rehoused individuals and families coming out of mass care, congregate and homeless shelters will be provided with assistance and counsel for accessing their much-needed social services in Southcentral Alaska.**

How does your project meet the Assembly's guiding principles for ARPA funds? (1000 characters max):

***Need & Equity:* Due to the Covid-19 pandemic many individuals were put into mass and congregate shelters for their health and the health of the community. In transitioning and rehousing this population, many of the services that were available at these facilities will not be readily accessible to this population as they disperse to temporary and especially permanent new housing. Outreaching Lives will provide supportive services to all clients no matter their background or past history.**

***Geography:* This project will serve numerous individuals and families throughout the metropolitan Anchorage area.**

***Feasibility:* After funding from this ARPA Assembly grant, we will begin reaching out to other foundations, corporations, and the community for the continued sustainability of this project.**

What are your expected outcomes i.e. how many people will be impacted and how will the community be better off as a result of this project? (1000 characters max):

**Outreaching Lives expects to provide services to over 300 unique individuals and families each year. We expect to provide for each client services that will allow them to realize the full extent of their capabilities as a member of our community. This includes documentation, paperwork and access to resources to obtain financial support, legal support, housing and mental health support services.**

**The benefit to the community is not to just house these individuals but to lead and support them as they utilize the available social services that will assist in them in their return to community. It helps the city of Anchorage by lessening and alleviating some of the chronic homelessness and criminal activity of individuals surviving on the margins of society.**

Project Detail (1500 characters max): **The 2022 Outreaching Lives Supportive Services for the Newly Rehoused Project is to aid, counsel and provide supportive services to individuals and families being transitioned to temporary and permanent housing. This vulnerable population of newly rehoused**

**individuals and families coming out of mass care, congregate and homeless shelters will be provided with assistance and counsel for accessing their much-needed social services in Southcentral Alaska.**

**This project will consist of staff members working one-on-one with clients to assess, identify and provide for the social service needs from specific providers including Dept of Labor, DMV, Office of Children's Services, Social Security, and the Dept of Vocational Rehabilitation among others.**

**Outreaching Lives has a long history of working with the homeless and marginalized community to provide wrap around services for their clients. With the great need to rehouse homeless individuals and families with the closing of mass care facilities, there is an indicated need for individual help and support of this population.**

**Contact Name:** Sean Sullivan

**Contact Email:**

**Organization Mailing Address:**

**Organization Tax ID (EIN):**

<b><u>ARPA Funding Proposal from:</u></b> Pacific Community of Alaska		
<b><u>For:</u></b> Workforce Stability and Expansion		<b><u>Amount Requested:</u></b> \$1,622,128
<b><u>Total Budget:</u></b> \$1,622,128	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$1,622,128	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Healthy Workforce	
<b><u>Project Description:</u></b> Pacific Community of Alaska (PCA) is requesting funding to maintain and expand our workforce. PCA has supported the Native Hawaiian Pacific Island (NHPI) community throughout the pandemic by providing outreach services and health education to overcome vaccine hesitancy. This project proposal is to maintain current workforce and to expand workforce capacity and services to include health education on managing chronic conditions and mental health for the NHPI community. Through culturally appropriate practices and language translation, we want to continue to connect NHPI to community resources.		
<b><u>Meets Guiding Principles:</u></b> Current Covid-19 data shows that the NHPI community makes up 2% of Anchorage population, though data shows 5% of hospitalized individuals and 7% of deaths due to Covid-19 are NHPI. Our community has been negatively impacted by Covid-19 and some of unique challenges that we've identified includes information interpretation, language barrier, mistrust of health systems, and negative experiences with health providers and social services agencies. This project will work towards building a better relationship between the NHPI community and health and social services providers. <b>(Equity, Need, Alignment)</b>		
<b><u>Expected Outcomes:</u></b> Through outreach and educational services, we expect to reach out to all members of the NHPI community. This project will help build a better relationship between NHPI community and healthcare and social services organizations. We also are working with healthcare providers and social service agencies to assist with developing culturally appropriate practices for the NHPI community.		
<b><u>Project Detail:</u></b> This project plan is for 2.5 years. The project will fund PCA to maintain current staff and programming and to also expand staff capacity and services. All PCA staff and board are members of the NHPI community.		
<b><u>Project Timeline:</u></b> This project will run for 2.5 years.		
<b><u>Project Partners:</u></b> NHPI Businesses, Community Churches, Health Providers, Social Service Providers, Anchorage Health Department		
<b><u>Number Helped:</u></b> Our goal is to reach all members of the Native Hawaiian Pacific Island community in Anchorage.		
<b><u>Recent Example of Success for Organization:</u></b> Please review attachments		
<b><u>Time in Operation:</u></b> Pacific Community of Alaska is a product of Covid-19 and has been organized for over a year and has been a 501(c)3 for a year.		
<b><u>Contact Name:</u></b> Tafilisaunoa Toleafoa	<b><u>Phone:</u></b> (347) 349-0881	<b><u>Email:</u></b> tafilisaunoa@pcalaska.org



# PACIFIC COMMUNITY OF ALASKA

## COMMUNITY IMPACT

### Mission:

*To develop and strengthen Pacific Islander communities in Alaska by building capacity through health and wellness practices, civic engagement, economic empowerment, bridging generational gaps, and balancing*



*Community Health Worker Rita doing outreach outside Red Apple distributing COVID-19 at-home tests*



*Community Health Worker Liliane (left) providing COVID-19 health outreach at the Anchorage Samoan Assembly off God. Community Health Worker Tiffany (right) providing translation in Samoan.*



*Community Health Worker Tiffany welcoming and directing community members at COVID-19 vaccine clinic*

- 5 pop-up vaccine clinics hosted with the Anchorage Health Department
- 1 pop-up vaccine pop-up clinic hosted with Mt. View Health Services
- Partnered with the following community organizations to provide COVID-19 health information, free at-home COVID-19 tests, and COVID-19 prevention kits: Alaska Literacy Program, University of Alaska Anchorage, Muldoon Community Assembly, Anchorage Samoan Assembly of God, Church of Tonga, and Red Apple
- Partnered with the Anchorage Samoan Assembly of God, Jesus Christ Church of Latter Day Saints, Seventh Day Adventist Church, Church of Tonga to host a COVID-19/Flu vaccine clinic where:
  - 265 COVID-19 vaccines were given to community members throughout Anchorage
  - 21 Flu vaccines were given to community members throughout Anchorage
- 305 COVID-19 at-home tests distributed throughout Anchorage
- 163 COVID-19 prevention kits distributed throughout Anchorage

### Vision:

*A unified Pacific Island community founded on cultural values that promote social, economic, physical, mental health and wellbeing.*

## Pacific Community of Alaska (PCA) Role in Community

Area	Factors	PCA Role
<p>Financial Stability/housing</p> <ul style="list-style-type: none"> <li>Families in poverty and need assistance with basic needs</li> <li>Low levels of home ownership</li> </ul>	<p>Decreased financial literacy            Cultural differences with land ownerships/credit            Decreased knowledge about available assistance programs            Housing arrangements do not allow families to get benefits</p>	<p>Connect people to:</p> <ul style="list-style-type: none"> <li>Financial literacy resources and counselors</li> <li>Public assistance programs</li> <li>Healthcare.gov for insurance</li> <li>Home ownership resources</li> <li>Assist with filling out paperwork</li> <li>Basic needs support fund</li> </ul>
<p>Physical health</p> <ul style="list-style-type: none"> <li>↑ Type II Diabetes</li> <li>↑ Obesity</li> <li>↑ Stroke</li> <li>↑ Infant mortality</li> <li>↑ Liver disease</li> <li>Decreased utilization of services</li> <li>Decreased use of preventive care</li> </ul>	<p>Lack of trust in health care system            No Pacific Islander medical providers            Medical system does not recognize PI specific characteristics and needs (i.e. Growth curve/BMI)            Language barriers            Individual exercise habits do not fit in family/community culture with past tradition of physical activity associated with subsistence and labor activities.</p>	<ul style="list-style-type: none"> <li>Connect people to culturally competent healthcare providers and services.</li> <li>Educate healthcare providers on cultural competency.</li> <li>Vaccine education</li> <li>Community Health Workers</li> <li>Educate on whole health and nutrition for nutrition education</li> </ul>
<p>Mental health</p> <ul style="list-style-type: none"> <li>Suicide/depression</li> <li>Eating disorders</li> <li>Data and reporting affected by stigma</li> <li>Domestic violence</li> </ul>	<p>Stigma/judgement/shame/demons associated with mental health needs            Religion seen as the treatment or blame parents            Generational gap in views on mental health            High level of ignorance/pride/            Lack of culturally competent professionals            Strong family bonds can promote increased connection and sense of belonging.            Self-care not a concept in family/community focused culture            Lack of knowledge about mental health in general, different conditions, and treatment.</p>	<ul style="list-style-type: none"> <li>Community health workers with behavioral health focus</li> <li>Provide safe space for community to talk about mental health.</li> <li>Increase awareness about mental health</li> <li>Connect people to culturally competent mental health services</li> <li>Educate providers on cultural competency</li> <li>Parent education</li> <li>Connect elders and youth to promote resilience in youth through connection to culture</li> <li>Provide cultural activity space for elders to learn about mental health</li> </ul>
<p>Language</p> <ul style="list-style-type: none"> <li>Foreign born – speaking homeland language</li> <li>US born – not speaking homeland language</li> <li>Poor quality translators (some)</li> </ul>	<p>Good translation at Office of Children Services; Translation services at Department of Corrections and for healthcare visit or by phone service less satisfactory or absent.</p>	<ul style="list-style-type: none"> <li>Increase access to translation services</li> <li>Advocate for better translation services</li> <li>Provide translations for community members</li> </ul>

**ARPA Funding Proposal from:** Partners for Progress, Inc.

**For:** Building Purchase, Securing the Future of Partners Reentry Center

**Amount Requested:** \$730,000

**Total Budget:** \$1,460,000

**In-Hand:** \$0

**Requested, Not In-Hand:** \$730,000

**Minimum:** \$730,000

**Project Type:** Capital

**Entity Sector:** Nonprofit

**Assembly Priority Area:** Housing

**Project Description:** Partners will combine ARPA funding with funds from two other sources to buy the building at 206 E Fourth Avenue across from Downtown Fire Station. Our nonprofit has operated our Prisoner Reentry Center (PRC) in this building since 2013. Located at the end of a direct ten-minute walk from the point where 45% of all Alaska prisoners are released, the building is uniquely well-located for this purpose. Our landlord wants to sell in 12/2022, and we don't want to lose this opportunity. Loss of our strategic location and the costs of reestablishing in a less optimal location could be devastating.

**Meets Guiding Principles:** Building purchase aligns directly with the Assembly's guiding principle to use ARPA funds for public safety and mental health services. The same is also true for Assembly goals relating to homelessness services and improving the quality of community life. Partners serves the most vulnerable reentrants, those who are indigent and homeless. Of all reentrants, the homeless are the most likely to reoffend and endanger the public. PRC averts this danger by providing the homeless immediate day-of-release transitional housing followed by months of stable housing, employment assistance, and individualized case management. In the process they become self-supporting members of the lawful community. PRC's reputation is such that numerous employers throughout Anchorage ask us to refer participants for employment. To provide the needed range of individualized assistance we have created a one-stop-shop of assistance including assistance from ANJC, Southcentral Foundation and Money Management, Inc. **(Need, equity, alignment, feasibility)**

**Expected Outcomes:** The services that clients receive at PRC achieve results. A pre-COVID study compared individuals in PRC programs to a control group of reentrants who did not use our services. Partners' clients had an average success rate of 63%. Applying this success rate to PRC clients over four years pre-COVID we feel it is realistic to estimate that we have kept approximately 1,000 people a year from returning to prison. We reopened this March and numbers are rebounding as people become more aware of our services. Currently 78% of those we have housed are employed. Without the services available from Partners and others at our one-stop-shop reentry center, about half of those released would return to incarceration within three years. It is widely recognized that incarceration of one individual often has an inter-generational effect. Taking the care and time to help even one person change to a self-supporting member of the lawful community yields untold benefits for the community in the future.

**Project Detail:** At the onset of COVID-19 Partners closed the reentry center's doors. We continued to serve reentrants remotely through arrangements with DOC to send people directly to transitional housing and allow them to stay there until further notice. In cooperation with our housing partners, case management assistance was done by phone or group Zooms. This was the best we could do to keep our staff safe and continue to serve a population that was heavily impacted by COVID-19. However, in no way did these arrangements replace the comprehensive range of services, responding to individual risks and needs, that we are able to offer now that the Partners Reentry Center is open. Experience has taught us that - for someone who is dazed and confused after being released from prison - offering many forms of assistance in a welcoming one-stop-shop reentry center is the most helpful approach. People who are required to find their way from place to place without support often give up. On a different subject, Partners also was recently selected by AHFC as a grantee for their new Housing Stability Program. We have hired an individual with excellent qualifications, and he is charged with locating 50 homeless people willing to move into permanent supportive housing. To facilitate landlord acceptance, United Way has approved Partners for their new Landlord Incentive Program.

**Project Timeline:** We will purchase the building in **December, 2022**. The timeline for project benefits for the homeless is ongoing.

**Project Partners:** Our key partners are the Rasmuson Foundation and the M.J. Murdock Charitable Trust. Both organizations have requested and approved Letters of Inquiry and requested full applications. Full applications have been submitted. The Rasmuson Foundation has conducted a site visit, and we expect the Board's approval in June. Normally, the Murdock Trust approves if the Rasmuson Foundation approves. Together we expect them to match ARPA funding 50/50 to provide the needed \$1,460,000. We also have numerous small private donors who have contributed \$262,000

**Organization Name:** Partners for Progress, Inc.

**Amount Requested:** \$730,000

to date. This "building fund" will be used for administrative expenses for the sale and for ongoing building maintenance purposes rather than for the capital costs of this transaction.

**Number Helped:** In previous years we have helped about 1000 homeless individuals annually. With our new Homeless Outreach program we will serve at least 100 more individuals this year. In addition, the Southcentral Foundation's Wellness Warriors and the Alaska Native Justice Center, who have chosen to sublet space in our building because of its key location, serve at least 500 individuals annually. In total, we expect to serve at least 1600 homeless individuals annually.

**Recent Example of Success for Organization:** Our newest program, Homeless Outreach, was initiated just this year thanks to a grant from AHFC that provided Partners with funds to hire a Homeless Outreach Manager. His job is very straightforward - to locate homeless people who want housing assistance and find landlords who will house them. The first part was easy, but the second part proved more difficult. Many landlords are unwilling to take the risk of housing someone with a history of homelessness, even though the Housing Outreach program covers the rent. However, United Way has stepped up and provided its Landlord Incentive Program to address concerns of the landlords. As a result, in the span of only a few months, 41 homeless individuals have been housed. On May 11 we engaged a second Homeless Outreach Manager to continue and expand this simple but effective system for reducing homelessness.

**Time in Operation:** Partners for Progress, Inc. was incorporated as a 501(3)(c) charitable nonprofit on November 29, 2001. Initially, we focused on supporting the therapeutic courts which include numerous homeless individuals. This support is a continued part of our overall program. In October 2013 we leased space in our current building and opened Partners Reentry Center. In summary, as an organization, we have been in operation, assisting the homeless, for over 20 years and our primary program, Partners Reentry Center, has been operating for nine years.

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# **PARTNERS FOR PROGRESS**

## **Justice that Protects and Heals**

[www.partnersforprogressak.org](http://www.partnersforprogressak.org)

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### **MISSION**

**To protect the public by reducing recidivism and unnecessary incarceration**

### **CORE VALUE**

**We value the ethnic and cultural diversity of the people of our state and want all Alaskans to have an opportunity to thrive as lawful, productive members of their community.**

### **HISTORY AND PROGRAM**

**In 1999 Partners for Progress (Partners) worked with Judge James Wanamaker and the Anchorage Municipal Prosecutor to start Alaska's first Wellness Court for addicted offenders. Since then, Partners has supported therapeutic courts statewide. In 2013 Partners opened a walk-in prisoner reentry center providing same-day reentry assistance to prisoners released in Anchorage including: transitional housing, employment assistance, case management, support groups and referrals to health and addiction clinicians.**

### **BOARD of DIRECTORS**

Janet McCabe, Community Planner, **Chair**  
Tanya Iden, Agnew Beck, **Vice-Chair and Secretary**  
Mark Schneider, CPA, **Treasurer**  
Tammy Ashley, Alaska Native Justice Center  
Steve Corven, Veteran's Advocate  
Rev. Jim Duncan, DOC Chaplaincy Coordinator  
Jyll Green, Nurse Practitioner  
Billy Houser, DOC Electronic Monitoring (ret.)  
Larry Snider, Money Management International  
Cindy Strout, Criminal Defense Attorney  
Ron Wilson, Alaska Therapeutic Court Alumni Group  
William Trawick, Neonatal Nurse Practitioner-Board Certified

**Contact: Doreen Schenkenberger, Executive Director, 272-1192,  
[dschenk@partnersforprogressalaska.org](mailto:dschenk@partnersforprogressalaska.org), [www.partnersforprogress.org](http://www.partnersforprogress.org)**

**Partners for Progress, Inc.**

Building Purchase, Securing the Future of Partners Reentry Center

**PROGRAM BUDGET DETAILS:**

ARPA funding would be combined with funds from two other reliable sources, the Rasmuson Trust and the M.J. Murdock Trust. Both sources invited Partners to apply based on approval of a Letter of Inquiry. So, overall funding of this project would be 50% Rasmuson and Murdock, and 50% ARPA.

<b>BUDGET DETAIL:</b>							
<b>Capital Expenses:</b>				<b>Administrative Expenses:</b>			
Building Purchase	\$ 1,300,000	Closing Costs	\$ 26,000	Recording Fees	\$ 200		
Building Repair Fund	\$ 160,000			Escrow Closing Fees	\$ 1,350		
				MIA Appraisal	\$ 8,500		
				As-built Survey	\$ 4,500		
				Building Inspection	\$ 1,600		
				Roof Inspection	\$ 1,200		
				HVAC Inspection	\$ 800		
				Legal Fees	\$ 5,000		
				Unknown	\$ 2,850		
<b>TOTAL</b>	<b>\$ 1,460,000</b>					<b>\$ 26,000</b>	
<b>Revenue:</b>				<b>Revenue:</b>			
Anticipated Sources:				Source:			
Rasmuson Trust	\$ 365,000			Private Supporters	\$ 26,000		
MJ Murdock Trust	\$ 365,000						
ARPA Request	\$ 730,000						
<b>TOTAL</b>	<b>\$ 1,460,000</b>					<b>\$ 26,000</b>	

<b>ARPA Funding Proposal from:</b> Planet Beach Spa		
<b>For:</b> Expansion of Wellness Spa	<b>Amount Requested:</b> \$100,000	
<b>Total Budget:</b> \$100,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$55,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> I am seeking funding to expand our wellness spa in south Anchorage to include more retail space that has been vacant for over 2 years due to Covid. These funds will not only go to the buildout of the expansion but also employee salary to staff the larger location. I anticipate I will need to double my workforce to adequately provide customer service and continue to keep up with our sanitization practices that we have had in place since inception.		
<b>Meets Guiding Principles:</b> I believe this fits well with the assembly's 2022 goal to stimulate economic revitalization by addressing workforce issues: I anticipate that this expansion will create more jobs for the community in the retail space. This space often employs a younger generation however I have found that my employee mix is of all age ranges. I believe I create an opportunity for high school students to gain work experience in something that is not fast food related. I believe college students benefit from our space as we work around their class schedule to ensure their education is a priority. I also believe, due to our flexibility in schedules & our operating hours, we provide a great opportunity for moms & dads that may be a bit challenged with affordable daycare options. Our goal has always been to provide a holistic & innovative way to relax, rejuvenate & revitalize our community. I believe more than ever that our self care & mental health should be prioritized.		
<b>Expected Outcomes:</b> If awarded, I will begin to negotiate a lease with the local property manager. I anticipate he and his team will be eager to get the space occupied after so long. This will not only benefit his team but also the surrounding businesses. When there is more activity present, versus vacant store fronts, crime tends to not be an issue. I will then begin to engage with a designer and construction company to begin the buildout. Simultaneously I will begin to hire the necessary workforce and train them in the current facility until the expansion is complete. Prior to Covid and certainly after, the wellness and spa industry experienced a large amount of business closures. In the almost decade I have been operating in the same location, I have seen so many of my fellow entrepreneurs close their business. I am a third generation Alaskan, raising a fourth. I believe in our community and our economy. I'm thankful & count myself lucky to be operating in one of the most challenges times.		
<b>Project Detail:</b> Planet Beach operates differently than most traditional day spas. We are a unique and innovative spin on traditional day spas, in that all services are automated. We are a fully automated, push-button spa & UV services in a private room without the need of an attendant; We like to think of ourselves as a modern day spa for the masses. Our Clientele is a mixture of men and women, almost equality, who visit us for a variety of reasons such as chronic pain relief, event preparation, skin health, mental health, stress relief, and even fitness needs. Due to our unite business model, we can serve more clients in less time, allowing so much of Anchorage to benefit. Upon completion of the expansion, we will bring to the community the first ever Halotherapy and a variety of infrared fitness trainings to include a hot row class, a hot cycle class and expansion into kundalini yoga classes. All of these classes are taught virtually so that there is no human to human contact, as this follows our business model for the last 26 years.		
<b>Contact Name:</b> Heather Cortez	<b>Phone:</b> N/A	<b>Email:</b> heather.cortez@planetbeach.com

<b>ARPA Funding Proposal from:</b> Polynesian Association of Alaska		
<b>For:</b> Pacific Island Family Support Program		<b>Amount Requested:</b> \$183,300
<b>Total Budget:</b> \$183,300	<b>In-Hand:</b> \$3,000	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$180,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> Provide Education and community Outreach for individuals, children and/or families on their safety and well being. During Covid, PI families moved in and live with other family due to loss of employment, loss of a love one, loss a home, can't afford to pay rent, too many funerals in the family since Covid. We would like provide employment education resources, accessibility for rental and mortgage, provide nutrition food and affordable child care assistant, these services can also provided in Native Pacific Island Languages in order for them to understand if need to be.</p>		
<p><b>Meets Guiding Principles:</b> This will fall under the <b>Need</b> guiding Principles for Distribution, for aid populations, and current and uniques challenges including COVID-19 impact and inflation in the PI community. We notice during Covid-19 our community was hit hard with Covid-19 and love ones have passed on, and families were forced to stay with other families or friends because they loss a home or head of house passed from Covid-19. A mother have to take care 5 kids, and moving them from one school to another school and day to day living. Elders and our Seniors still in separation from families and they are lonely and depressed, children missing parents and love ones are forced to live with others that they don't know. A household of 4 now is a household of 11 people, more mouth to feed, more electricity bill to pay, gas bill you name a few, and a safety environment for the kids is very much limited due their current situation. These are some unique challenges that these families are going through, some of them</p>		
<p><b>Expected Outcomes:</b> We are expecting the outcome of this project as a positive outcome to our Pacific Island Community, we proposed to help 20 or more Pacific Island homeless families in Anchorage. The Pacific Island and our Diverse community will be better and our homelessness outcome will be decrease by helping our homeless Diversity community. The homelessness families will be able to get assistant and education to help them continue to find solution and ways to keep their family away from homelessness issue.</p>		
<p><b>Project Detail:</b> Project begin August 1, 2022 to August 31, 2023. Program will provide education classes on Life long Learning skills, for individuals, families and young adults, also for disabilities in our Elders and Seniors. These classes will also include how to complete an application for a job, find or search for a job, employment, where to look for a job, what is required etc. These classes are 25 hours a month for 12mths, Community mentor will focus and aim to help uplift and support our homelessness families, individuals who are deprived from services, these sessions will help them learn social planning, health support and other welfare issues. These sessions will also help our homeless families and individuals who may be disconnected and alienated from mainstream services and supports. They will be able to get connections to meaningful pathways to housing stability. These outreach sessions are also 25 hours a month for 1 year. We will also provide assistant to work with PI homelessness families to fine opportunities and programs to help them locate and find a home for their family, education for the kids and programs for elders and seniors. By providing education and on hand job training this will help our homeless community able to find a job to support himself or his family. We can provide meals for homelessness families that are living with in other families. With in this program we will be able to provide some help to get their prescriptions etc.</p>		
<p><b>Project Timeline:</b> We would like to start this program this Fall and hope to close it by the <b>Fall of 2023</b>. The Program have different projects that will provide to help our homelessness Pacific Island families and also families in the diverse community that will participate. All these projects will be running during the full year to the end of 2023. Each of these projects will be completed a month before the end of the year.</p>		
<p><b>Project Partners:</b> We will be working with House of Transformation, PI community Professional Business, Department of Labor, AKPIRG, Cook Inlet Housing, ALP and the community at large</p>		

**Number Helped:** We are hoping to help 50% of our Pacific Island Community in Anchorage but not limited to, we will also open our program to any diverse community or individual that need help. Pacific Island Community estimate to 13000 in Alaska, about 75% live in Anchorage, 50% of them resides in low income community in Anchorage, such as Mt. View, Fair View, Muldoon and Midtown Anchorage. During Covid Pacific Island Community hit hard on Covid, and families have to go through loosing a love one, lost a home, lost jobs.etc. We hope that we can reach 50% of our Pacific Island by the end of this program

**Recent Example of Success for Organization:** 7 years hosting our Diversity Community Health Awareness Fair since 2015, have 20 health vendors to 35 health vendors and helped 150 people in the diverse community to 338 people since 2022. 18 years hosting our Diversity Culture Awareness flag Day Event (from raising and honor 5 culture community (flags) in 2005 to 10 culture community (flags), and 50 participants to 200, 250 attendance to 1500 attendance bringing the diverse community together. 12 yrs working with ASD, provide culture education, educating students about our PI culture, History and languages. from Elementary, Middle Schools and High Schools. Host a PCA class for single mother, ESL community to become a Personal Care Assistant, graduated 60 students and 45% received employment in the Health field, 35% continue medical education, 20% are working in the community as community health liaison.

**Time in Operation:** Since November of 2004, Registered with the State and City on February 1, 2005 and become a 501(c)3 on June of 2006. Work in partnerships with the City of Anchorage diversity community, non profit organizations, State of Alaska health department and City Health Department and many more organizations in Anchorage, Anchorage School District, Board member of Foraker, Anchorage Community Land Trust, member of Anchorage Children Trust, previous board member of Bridge Builders of Anchorage, Anchorage Police Task Force. In partnerships as Member for Anchorage Library of the Alaska Room, Anchorage Youth Court, Alaska Literacy Program, Alaska Federation of Filipino America, Korean community of Alaska, International Women Organization just name a few. About 18 years in Anchorage.

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**PAOA PROJECT BUDGET  
PACIFIC ISLAND FAMILY SUPPORT PROGRAM**

**Expected  
Expenditures  
08/01/2022 to 08/31/23**

Input Line Item Descriptions in this Column

Program Director (12 Mths for 45hrs a mth= 540 hrs @ 40.00 hr)	<b>\$21,600.00</b>
Assistant Director (12 mths for 45hrs a mth=540hrs @30.00 hr)	<b>\$16,200.00</b>
Cultural Language Interpreters (30 hrs x 12 mths=360 x4 cultures= 1440 hrs @ 20.00)	<b>\$28,800.00</b>
Cultural Language Translations (30 hrs x 12 mths=360 x 4 cultures=1440 hrs @ 20.00)	<b>\$28,800.00</b>
Community Outreach (30 hrs x 12mths = 360 x 2 = 720 hrs @ 20.00)	<b>\$14,400.00</b>
Photography (50hr x 12 mths =600 hrs @25.00 hr)	<b>\$15,000.00</b>
Native Language Mentor 12x20hrs = 240hrs x 2 culture =480 hr @ 20.00)	<b>\$9,600.00</b>
Native Language Educator 12mths x 30hrs =360 hrs x 2 culture=720 hrs @ 25.00	<b>\$18,000.00</b>
 Nutrition Meals during Community Education sessions (6mths x \$300.00 a mnth = 1800.00)	 <b>\$1,800.00</b>
Supplies (printer paper, ink cartridge, thumb drive) 1case of regular size paper @50.00, 1 case of legal size paper @ 58.00, toner color ink 4 x 67.00 each =268.00, 2 case paper mate pens 48 inside @ 20.00 = \$40.00, 2 case of Jr. Legal Pads 5x8 inc pk of 12 @ 22.00 =44.00, 2 pkg of photo paper 100 sheets @ 20.00. 2 package of post it notes 3in x3 in 15pads/pack multi color @ 17.00 each =14.00,	<b>\$900.00</b>
Venues for community employment education, 4 month in a year for 6 hours a month @ 500.00 set fee = \$2000.00, Venue for community accessibility for rental and mortgage education, 4 months a year for 6 hours @ 500.00 a month,=\$2,000.00, Nutrition PAOA FoodBank 4 months a year @ 500.00 set fee = \$2000.00.	<b>\$6000.00</b>
Uber ride for minimum of 10 trips for a program @ 35.50 per trip if requested	<b>\$5,000.00</b>
Rental Assistance for homelessness families that enter the Rental and Mortgage Education Program	<b>\$10,000.00</b>
Food Bank Nutrition food for Homelessness Community on emergency	<b>\$3,000.00</b>
Community Partnerships Education Contract fees	<b>\$3,000.00</b>
 <b>TOTAL</b>	 <b>\$183,300.00</b>

**Sources of Other Funds**

PAOA

**Status of Funding**

**3,000.00**

GENERAL PROJECT DETAILS  
PACIFIC ISLAND FAMILY SUPPORT PROGRAM

PROPOSED PROJECT APPLICATION DETAILS

- The pandemic has changed how we work, learn, live and interact as social distancing. Also reveals the changed in our Pacific Island Community health and health care, and triggered a wave of mental health issues, managing addiction, depression, social isolation, stress and homelessness in our PI community. On a community surveyed during our Community Covid Vaccine Sites, the most common issues in our community were: Stress, 20% overall, Anxiety, 25%, Depression, 30%, Loneliness/Isolation 25%. Overall 50% reported experiencing mental health issues. PAOA feel that this is the cost of homelessness in our community and will fall under the Need guiding Principles for Distribution for aid populations, and current and unique challenges including Covid-19 impact and inflation in our PI Community.
- Providing education and Community Outreach for the PI community will help with most unique challenges that our PI families are going through due to Covid. Program on Providing employment education resources sessions, on WHERE, HOW, WHAT they will need to learn on how to get employment, teach them preparation skills, prepare them for interview skills or lessons, due to language barriers, these lessons might have to be translate, interpret in our Native PI languages if need to. How to complete an employment application, how to prepare a job resume etc. These educations might provide in partnership with other Employment department, organizations in Anchorage if it need to.
- PAOA will coordinate a food bank community resource will be available to our PI and Non PI community for temporary assistant. These families will be able to get food assistant outside of the Food bank assistant time and hours, after work hours and weekends and on emergency needs. With this grant we will be able to purchase some nutrition food with the help from the community food donations and PAOA members and board members, we will be able to feed our homelessness families in Anchorage.
- A educating our homelessness families on how to access Rental programs and/or mortgage resources, teaching them this program will bring awareness to our PI homelessness families that there are opportunities and programs that they can work on to better themselves. Helping them to built up their credits, so they will be able to purchase a home or renting an apartment. Assist them on completing rental or home owner applications, work with them to find other programs in the community that have similar programs to help them. Having access to help these homelessness families will give a chance for the kids that are living in a 2 bedrooms with 11 family members a safety environment to live. Families that will signed up for this program, will have access to get temporary assistant and/or child care assistant for 1 month rental up to 50% of their rental or monthly day care fee. Evaluation form will be available for this program.
- 1 Language Interpreters, 1 translations, 1educator, 1 mentor, and 2 community outreach will be available to assist the community to provide these services during any of these program, these interpreters, translations and mentor will be from each PI community if they are available during these sessions. (Samoa, Tonga, Hawaii, Micronesia, Fiji).
- Language Translators will also working on translating education materials, fliers, requirements, mandated information about each program in their native languages.

<ul style="list-style-type: none"> <li>Community Outreach will provide a inperson or zoom meeting with the leaders of each PI community or families, the benefits of having Community Outreach will build relationships and understanding on how to improve the quality of health, community services but also building happier lives for the community members, it will increase self confidence, provide new career opportunities, bringing fulfillment to our lives as a whole, help with Covid depression and more. Organization will hosts 2 community in person conversation about each programs. These community conversations will discuss the outcome of each program.</li> </ul>
<ul style="list-style-type: none"> <li>A videography will be provided through the community to take and create photo shoots, short PI advertisements, (media) about each program in their native languages. These media and photos, will include but not limited to, (Seniors, Students, Adults and Families), a release of media form will be available for the community signature that will willing to attend on these films. Though the year these photos will be taken and created, and can shared with the City and State of Alaska through media access for assistant to better educate the PI community that we can't connect with in Alaska, these media will also be on PAOA website (paoaalaska.com) and facebook and other media connections that PAOA have for the public view.</li> </ul>
<ul style="list-style-type: none"> <li>Transportation will be included and provided during these program for the community that cant drive to and from their home to the education site as provided. One Umber will be charge per travel not by mileage, and a travel form will be provided to the driver for required information as needed by the program. Invoice will be available for this usage</li> </ul>
<ul style="list-style-type: none"> <li>Nutrition Food Bank Pantry, will be available at PAOA office for emergency purpose, this will be available after working hours, and for weekends and emergency. Client form will be available for statistics will provided to the clients.</li> </ul>
<ul style="list-style-type: none"> <li>Venues for these programs, can be a community center, church hall, family community home that is comfortable and convenient to the community or the Organization meeting room, these Venues can be use for education, mentoring for the community, community collaborations , etc. Invoices will provided for these usage.</li> </ul>
<ul style="list-style-type: none"> <li>Every steps of these program and every education is provided and available for the community, the organization (PAOA) will partner up with organizations, and professional individuals in the community that are working to provide these services to our community, forms for each required project will be available to keep track of statistics and dates/time. Project Assistant will be active to make sure all steps and forms will be provided, each persons that are assigned for each job function will be current and active, Program meetings will be provided once a month to check on the project and make sure everything is going OK and report is file accordingly.</li> </ul>
<ul style="list-style-type: none"> <li>In order for this program to be successful we will provide a community evaluation form for each programs so the participants can complete for statistcs purpose.</li> </ul>
<ul style="list-style-type: none"> <li>Final step of this program, the Organization will provide a final report as required by the City</li> </ul>

<b><u>ARPA Funding Proposal from:</u></b> Prince Hall Grand Lodge Masons		
<b><u>For:</u></b> 2021 Fraternal Organization Support		<b><u>Amount Requested:</u></b> \$29,995
<b><u>Total Budget:</u></b> \$29,995	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$29,995	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Fraternal Org	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> In the 2021 ARPA package, fraternal organizations were eligible for \$38K each. Prince Hall applied on time, but their application was accidentally overlooked and there is no more funding left in that project. Contact: Constant and Allard		
<b><u>Contact Name:</u></b> Chis Constant	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> christopher.constant@anchorageak.gov

<b>ARPA Funding Proposal from:</b> Providence Health and Services -- Washington		
<b>For:</b> Providence Alaska House Permanent Supportive Housing		<b>Amount Requested:</b> \$1,000,000
<b>Total Budget:</b> \$20,500,000	<b>In-Hand:</b> \$18,793,059	<b>Requested, Not In-Hand:</b> \$500,000
<b>Minimum:</b> \$1,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Providence Alaska House is a 51-unit permanent supportive housing development located in Midtown Anchorage. The project will provide safe housing, supportive services and recuperative care for seniors and elders who have experienced chronic homelessness. ARPA funding responds to the increased construction costs and increasingly competitive funding environment that have emerged since the onset of the COVID-19 pandemic.</p>		
<p><b>Meets Guiding Principles:</b> The project meets the Assembly's "Housing" funding priority and the 2022 priority to invest in resources serving people experiencing homelessness. It directly responds to a critical need: The Anchored Home Plan and a July 2020 assessment by the Anchorage Coalition to End Homelessness identify a significant lack of Permanent Supportive Housing (PSH) for highly vulnerable adults experiencing chronic homelessness, including seniors and elders. Providence Alaska House will add PSH units and connect to community data by accepting high-priority referrals from the Anchorage Coordinated Entry System, furthering the goals of Anchored Home. The project will serve as an equitable alternative to housing vulnerable residents in state-funded prisons, emergency departments and congregate crisis shelters, with disproportionate risks of COVID-19. It engages experienced partners and will leverage state and federal resources to ensure feasibility and long-term sustainability. <b>(Need, equity, alignment, feasible, geography)</b></p>		
<p><b>Expected Outcomes:</b> Providence Alaska House will provide safe, permanent supportive housing for 51 individuals, mostly seniors/elders, experiencing chronic homelessness - the largest such project in Anchorage and the state of Alaska to date. This evidence-based housing model provides vulnerable residents the support and connection necessary to thrive. The wider community is expected to benefit from reduced costs and stress for local institutions, the emergency medical system, and neighborhoods. The United Way Home-for-Good PSH program, which served 65 individuals beginning in October 2020, documented a significant reduction in emergency services utilization after just six months. Anchorage Safety Center intakes went down 75 percent; arrests went down 69 percent; calls for EMS transport went down 50 percent; and shelter stays dropped 78 percent. The project intends to break cycles of displacement and crisis by channeling existing resources into a housing paradigm that prioritizes wellbeing and care.</p>		
<p><b>Project Detail:</b> Providence Alaska House will be a four-story, sprinklered building of about 33,000 s.f. The building's first floor will include a reception and administrative office area; supportive service provider space for private counseling, case management, and the provision of health and other support services; a large common room with break area kitchen for socialization and gathering opportunities; common area laundry room; and secure resident storage. A joint Memorandum of Understanding (MOU) has been executed between Providence Health &amp; Services - Washington, Providence Alaska Medical Center, Southcentral Foundation, Catholic Social Services, Cook Inlet Tribal Council and the Anchorage Coalition to End Homelessness, to provide a broad array of wrap-around support services to residents as well as linkage to other services in the greater community. Support services include intensive behavioral health case management; addiction and recovery peer support; legal support; housing stability case management; eldercare systems referrals; and connections to resources, among other supportive services to ensure residents remain successfully housed. The administration of Mayor Bronson has recommended \$500,000 in this ARPA funding round for this project; due to increased construction costs and an increasingly competitive funding environment, this proposal is requesting \$1 million total.</p>		
<p><b>Project Timeline:</b> All project finance, construction and entitlement contracts must be signed by June 30, in order to start construction of the project by July 15 which is the start dated needed to ensure project site and foundation work are completed prior to October's freezing temperatures. A certificate of occupancy is anticipated in August 2023. All units will be occupied by eligible residents and the property will be fully operational <b>by December 1, 2023.</b></p>		
<p><b>Project Partners:</b> Providence Alaska House is made possible thanks to the contributions of development, finance, community, and supportive services partners. Development partners, led by: Spark Design LLC, Davis Constructors and Engineers Inc., SALT LLC, and Cook Inlet Housing Authority. Project Finance Partners, led by: Alaska Housing Finance Corporation, Rasmuson Foundation, Alaska Mental Health Trust Authority,</p>		

Providence Health and Services -- Washington

Weidner Apartment Homes Foundation, Federal Home Loan Bank, State of Alaska, Municipality of Anchorage, Cook Inlet Housing Authority, Providence Alaska Region, Providence Health & Services - Washington. Community partners, led by: Midtown Community Council, Anchorage Coalition to End Homelessness. Supportive Services Partners: Southcentral Foundation, Cook Inlet Tribal Council, Catholic Social Services, Providence Alaska Medical Center.

**Number Helped:** The first supportive housing project developed by Providence (in Yakima, WA) has been operating continuously since 1985, providing safe and affordable housing for 45 seniors every day over the past 37 years. Providence Alaska House (PAH) is structured to provide the same long-term benefit to homeless and chronically homeless elders. Assuming a 50 year period of continuous ownership and operation by Providence, an average monthly vacancy rate of 2 units per month, and an average length of stay for each resident of two years, 3,650 homeless seniors will benefit from the project.

**Recent Example of Success for Organization:** In Eureka, CA, Providence Supportive Housing purchased a Motel in July 2020 using federal Covid Relief Act funding; Providence then converted the motel to 48 units of Permanent Supportive housing and has been serving high need chronically homeless persons at the property since July 2021. Through a partnership with Providence St. Joseph Hospital in Eureka, residents are receiving intensive behavioral health care, housing stability case management and other services needed to address their root health and social causes of their long term homelessness.

**Time in Operation:** The Sisters of Providence founded Providence Health & Services in 1859. Providence Hospital first opened its doors in Anchorage in 1939. Providence Supportive Housing began operation of its first supportive housing project in 1985.

**Contact Name:** Nathan Johnson

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**Email:** nathan.johnson@providence.org

**PROVIDENCE ALASKA HOUSE**  
**ANCHORAGE, AK**

AERIAL VIEW

03.14.2022



**PROVIDENCE ALASKA HOUSE**

**ANCHORAGE, AK**

**VIEW FROM SOUTHWEST SIDEWALK**



**PROVIDENCE ALASKA HOUSE CAPITAL BUDGET**

Low Income Housing Tax Credit proceeds (through AHFC)	\$9,058,000
Rasmuson Foundation	\$2,000,000
State CDBG-DR grant	\$1,750,000
CIHA NAHASDA funding	\$1,500,000
Weidner Apartment Homes	\$1,000,000
<b>Municipality of Anchorage ARP funding (requested)</b>	<b>\$1,000,000</b>
National Housing Trust Fund (through AHFC)	\$977,029
Alaska Mental Health Trust Authority	\$750,000
Federal Home Loan Bank of Des Moines AHP Grant	\$750,000
Premera (requested)	\$500,000
Providence Regional	\$517,059
Senior Citizens Development Fund grant (through AHFC)	\$369,971
Solar Energy Tax Credit	\$21,000
<b>Total:</b>	<b>\$20,193,059</b>

**Providence Alaska House Budget**

Construction (site work, building, FF&E, utility connections, permits)	\$15,097,057
Construction Financing Costs	\$167,935
Soft Costs (master planning, design, engineering, survey, legal, rent-up and operating reserves)	\$3,072,067
Syndication Costs (related to low income housing tax credits)	\$35,000
Developer Costs (including project management and contingency)	\$1,821,000
<b>Total:</b>	<b>\$20,193,059</b>



June 7, 2022

Legislative Services  
Anchorage Assembly  
632 W 6<sup>th</sup> Ave  
Anchorage, AK 99501-6312  
**DELIVERED ELECTRONICALLY via formstack.com**

**RE: Providence Alaska House – Request to Municipality of Anchorage, ARPA funding**

Members of the Assembly, Legislative Services Staff:

Thank you for considering full funding of this request for ARPA funding needed in order to start construction on Providence Alaska House. The Project Team has submitted a \$1 million ARPA request for gap funding for this critical permanent supportive housing project. This funding gap and request has been caused by construction cost escalation, and uncertainty in a key grant source in a competitive COVID-19 funding environment. This past week, the development team confirmed that this grant was not awarded, resulting in a total funding gap of \$1.4 million.

Over the past two years the project team has successfully raised over \$18 million, nearly 90% of the funding needed for this development, from over 11 different sources, including private, state and federal sources. Our goal is to begin construction in early July on this urgently needed 51-unit supportive housing development for chronically homeless seniors. This equates to 51 people off the streets not just today, but in perpetuity because of the supportive services being put in place. As evidenced by other local PSH project outcomes, we can expect there to be a significant reduction in emergency services utilization when Providence Alaska House is completed. **If we cannot close this funding gap, we will not be able to start construction on this vital project; and the delay will be indefinite.**

Accordingly, we ask the Assembly's consideration in fully-funding our \$1 million ARPA request to close this last funding gap. You should know that we are concurrently requesting additional funding from other funders to assist in further closing the full \$1.4 million gap in funds. We appreciate the Assembly's efforts to fully fund this request for \$1 million in ARPA assistance. Please reach out to either of us if you have any questions or need additional information. We thank you for your consideration.

Respectfully,

Walter Zisette  
Director of Development  
Providence Supportive Housing  
800 Fifth Avenue, Suite 1200  
Seattle, WA 98104  
[Walter.Zisette@providence.org](mailto:Walter.Zisette@providence.org)  
206-552-4288 (c)

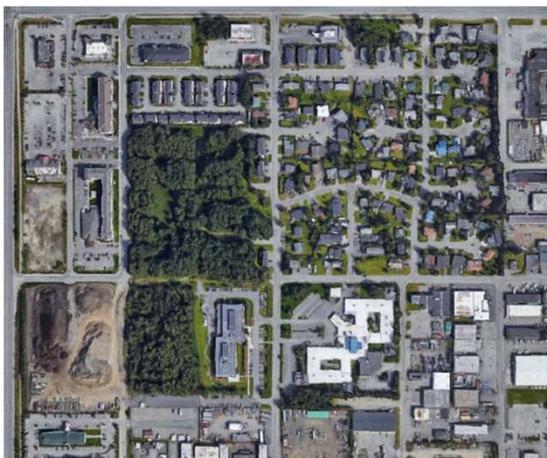
Nathan Johnson  
Director, Community Health Investment  
Providence Alaska  
Providence Regional Building, 3<sup>rd</sup> Floor  
3760 Piper St.  
Anchorage, AK 99508  
[Nathan.Johnson@providence.org](mailto:Nathan.Johnson@providence.org)  
(907)212-6224



Providence Alaska House  
 ARPA Funding Request,  
 Municipality of  
 Anchorage  
 06/07/2022

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MIDTOWN LOCATION/PROJECT MILESTONES



Key Project Milestones	Dates
Project visioning workshops	June 2020
Completed master plan	Nov 2020
Initial community council meeting	March 2021
Ongoing Design Work	2021 – 2022
Secure all non-AHFC Funding Commitments	Dec 2021
Submit AHFC Funding Application	Jan 2022
Permit Application Submittal	April 2022
MOA Approvals Received	May 2022
Construction Closing	June 2022
Construction Start	July 2022
Construction Completion	Sept. 2023
Commence Operations	Oct. 2023



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## Stakeholder Engagement

**Stakeholder Visioning Session**

Meeting Date: October 9, 2020  
 Meeting Summary: October 23, 2020

Meeting Participants:

Nancy Burke, Housing and Homeless Service Coordinator, MOA  
 Patrick Anderson, CEO, RuralCAP  
 Corrine O'Neill, LCSW, Support Services Manager, Providence Cancer Center  
 Lauren Anderson, Manager of Case Management and Social Services, Providence Alaska Medical Center  
 Rob Marx, Housing Supervisor, RuralCAP  
 Sarah Sandbak, Chief Financial Officer, RuralCAP  
 Dick Mandsager, Senior Fellow, Rasmuson Foundation  
 Renee Rafferty, LPC, Regional Director of Behavioral Health, Providence Behavioral Health, Alaska  
 Holly Morales, Senior Program Manager, CITC  
 Jenae MacNaughton, Clinical Director, Recovery Services, CITC  
 Samantha Hansen, ETSO Senior Manager, CITC  
 Nathan Johnson, Regional Director, Community Health, Providence Alaska Medical Center  
 Jasmine Boyle, MBA/MSHS, Executive Director, Anchorage Coalition to End Homelessness  
 Shanna Zuspan, Consultant, Agnew Beck  
 Tammy Bailey, Director of Reimbursement, Alaska Regional Hospital  
 Kelda Barstad, LMSW, Program Officer, Alaska Mental Health Trust  
 Lisa Aquino, CEO, Catholic Social Services  
 Tatianna Ticknor, Unguwat Grant Coordinator, Alaska Native Heritage Center  
 Lisa Sauder, CEO, Beans Cafe  
 Marlene Mack, Senior Manager, Advocacy for Victims, Alaska Native Justice Center  
 Taylor Donovan, Director of Operations, Anchorage Coalition to End Homelessness  
 Michelle Baker, Senior Director, Behavioral Services Division, Southcentral Foundation  
 Melissa Castaneda, Elder and Youth Program Manager, ANTHC  
 Thea Agnew Bembem, Principal, Agnew Beck  
 LeeAnn Cooper Garrick, COO, CITC



Providence Alaska House 04/05/2022

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## PROJECT OBJECTIVES/DEVELOPMENT TEAM

PROJECT OBJECTIVES	DEVELOPMENT TEAM
<ul style="list-style-type: none"> <li>Promote Resident Health, Housing Stability and Independence</li> <li>Reduce Homeless Hospitalization</li> <li>Fidelity to Aging-in-Place Model for Senior Housing</li> <li>Commitment to Long Term Community Partnerships</li> </ul>	<p>OWNER – Providence Health &amp; Services</p> <p>DEVELOPER – Providence Supportive Housing</p> <p>DEVELOPMENT MANAGER – Cook Inlet Housing Authority</p> <p>ARCHITECT – Spark Design LLC</p> <p>MASTER PLANNING – SALT</p> <p>GENERAL CONTRACTOR – Davis Contractors</p>



Providence Alaska House 04/05/2022 4

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## Site & Building Views

PROVIDENCE ALASKA HOUSE  
ANCHORAGE, AK  
BIRD'S EYE VIEW FROM NORTHEAST

sparkdesignllc  
ARCHITECTURE + INTERIOR DESIGN + LANDSCAPE  
03.14.2022



PROVIDENCE ALASKA HOUSE  
ANCHORAGE, AK  
VIEW FROM SOUTHWEST SIDEWALK

sparkdesignllc  
ARCHITECTURE + INTERIOR DESIGN + LANDSCAPE  
03.14.2022



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## Supportive Services Partners

### Agency Roles and Responsibilities

#### Southcentral Foundation

Intensive Behavioral Health Case Management  
Linkage to Community Services  
Shared Responsibilities Coordination and Linkages

#### Cook Inlet Tribal Council

Systems Advocacy  
Employment Support  
Legal Supports

#### Catholic Social Services

Case Management  
Housing Stability Programming  
Connections to Benefits and Resources  
Eldercare Systems referrals and resources  
Addiction and Recovery Peer Support

#### Anchorage Coalition to End Homelessness

Applicant Referral, Prioritization

#### Providence Alaska Medical Center

Healthcare Partner  
Recuperative Care Manager

#### Providence Health & Services

Owner Representative  
Developer  
Property Manager  
Compliance & Reporting  
Site Security  
Maintenance  
Applicant Intake, Screening, Move-in

#### Shared Responsibilities

Mental health crisis intervention with customer/owners  
Cultural Programming and Services  
Housing conflict resolution  
Ensuring residents have access to services needed to meet their goals.  
Team communication and Support



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<b>ARPA Funding Proposal from:</b> Providence Health and Services Washington dba Providence Alaska Medical Center		
<b>For:</b> Crisis Stabilization Center Workforce Development		<b>Amount Requested:</b> \$884,762
<b>Total Budget:</b> \$25,900,000	<b>In-Hand:</b> \$400,000	<b>Requested, Not In-Hand:</b> \$28,061,603
<b>Minimum:</b> \$700,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<b>Project Description:</b> Development of the Crisis Stabilization Center includes 23-hour Crisis Stabilization and Short-term Crisis Residential program for adults 18 years and older. The Crisis Stabilization Center will meet current demand for behavioral health services; reduce burden on law enforcement, emergency departments, first responders, and Alaska Psychiatric Institute for adults experiencing a behavioral health crisis; address gaps in services; and offer a "no wrong-door", behavioral health-led, trauma-informed approach to services. Funding requested will recruit and train staff prior to opening July 2023.		
<b>Meets Guiding Principles:</b> The Municipality of Anchorage Assembly has listed the Public health and Safety as one of their 2022 funding priorities. Specifically the Anchorage Assembly, has listed the funding priority to "Expand focus on mental and behavioral health issues: continue investment in Mobile Crisis Team and Crisis Now framework by partnering with agencies to establish stabilization centers and a crisis call center...". The Crisis Stabilization Center meets the Anchorage Assembly priority of workforce and child and family support. Providence Alaska funding request supports the workforce development priority by providing additional professional positions, training opportunities, recruitment, and wages to staff the Crisis Stabilization Center in Anchorage. The support for families is met by providing behavioral health crisis support in the least restrictive environment. <b>(Need, equity, geography, alignment, feasible)</b>		
<b>Expected Outcomes:</b> The 23-hour Crisis Stabilization expects to have a capacity of 12-16 chairs to accommodate 3,649 patient days and 4,054 episodes. The Short-Term Crisis Residential program expects to have a capacity of 12 beds to accommodate 4,054 patient days and 1,013 episodes. Combined, the Crisis Stabilization Center expects to provide 7,700 patient days per year. With the development and implementation of Providence's Crisis Stabilization Center, Anchorage will have more resources to respond to behavioral health crisis episodes by reducing the burden on law enforcement, first responders, the emergency department, Alaska Psychiatric Institute, and ensure residents in crisis receive timely, appropriate, evidence-based care in the least restrictive setting possible.		
<b>Project Detail:</b> Please see attached summary for additional project details. Since 2018, Providence has shared leadership of the Anchorage Crisis Continuum workgroup with the Alaska Mental Health Trust Authority and Southcentral Foundation to determine the best approach to implement behavioral health crisis services in Anchorage. Providence Alaska's Crisis Stabilization Center will include 23-hour Crisis Stabilization and Short-term Crisis Residential programs. Providence intends to launch the center in the first quarter of 2023. Goals for the Crisis Stabilization Center in Anchorage include: <ul style="list-style-type: none"> <li>• Meet current demand and expand access to evidenced-based, behavioral health care for the Anchorage 18+ population experiencing an estimated 5,067 crises episodes per year</li> <li>• Reduce burden on Alaska Psychiatric Institute (API), law enforcement, first responders, and emergency departments and ensure that residents in crisis receive timely, appropriate, evidenced-based care in the least restrictive setting possible.</li> <li>• Provide services that help fulfill commitments made in the DHSS plan Addressing Gaps in the Crisis Psychiatric Response System in response to the court order dated October 21, 2019.</li> <li>• Sustain a clinical model that offers a "no-wrong-door", behavioral health-led, trauma-informed approach and provides rapid connections to care, treatment, &amp; discharge planning for a combined, projected 7,700 patient days per year.</li> </ul>		
<b>Project Timeline:</b> Recruitment, training, and workforce development is expected to begin in late 2022 / early 2023. This funding request is specifically for the workforce development, recruitment, and training component of ensuring the Crisis Stabilization Center will have trained staff when doors open. The renovation of the space for the 23-hour Crisis Stabilization and the Short-Term Crisis Residential Center is expected to be completed in mid-2023, thus the opening of the 23-hour Crisis Stabilization and the Short-Term Crisis Residential Center is scheduled for mid-2023. The behavioral health urgent care is expected to open during the <b>first quarter 2023</b> .		

Organization Name: Providence Health and Services Washington dba Providence Alaska Medical Center

Amount Requested: \$884,762

Providence Health and Services Washington dba Providence Alaska Medical Center

**Project Partners:** Alaska Mental Health Trust Authority; contractors; State of Alaska: DHSS, DPS, DLWD, DOC; Municipal and Tribal governments; law enforcement, Police, Fire and EMS departments; Local and regional dispatch entities; Aging and Disability Resource Centers; Alaska Court System and Therapeutic courts; Safety Patrols and Safety Centers; Adult Protective Services; Office of Children's Services; Tribal and non-Tribal health care and behavioral health providers; housing and social support providers; Peer Support, Recovery, and Consumer Advocates, Advisory Boards; Organizations led by Black, Indigenous and People of Color; Community and faith-based organizations; Housing and Homelessness Coalitions; SAMHSA National Guidelines for Crisis Care: A Best Practice Toolkit; Careline; Alaska Training Cooperative; Healthconnect; Alaska Psychiatric Institute; hospitals; and emergency departments.

**Number Helped:** The 23-hour Crisis Stabilization expects to have a capacity of 12-16 chairs to accommodate 3,649 patient days and 4,054 episodes. The Short-Term Crisis Residential program expects to have a capacity of 12 beds to accommodate 4,054 patient days and 1,013 episodes. Combined, the Crisis Stabilization Center expects to provide 7,700 patient days per year.

**Recent Example of Success for Organization:** Providence Behavioral Health was voted the 2021 Best of Alaska "Behavioral and Mental Health Provider". Providence Alaska recently implemented a withdrawal protocol/pathway in the hospital which has resulted in reduction in deaths of despair, suicide, overdose or accidents, aggression / violence toward staff, re-admission, and emergency department visits. Providence Alaska community response to the global Coronavirus pandemic shows how collaboration and cooperation can be successful in responding to a medical crisis. The Crisis Stabilization Center is an effort to address the secondary behavioral health crisis caused as a result of the global pandemic. Alaska has led the nation suicides and behavioral health crisis prior to the pandemic. The Coronavirus pandemic has exacerbated the behavioral health crisis in Alaska and made the need to develop and implement the 23-hour crisis stabilization and short-term residential services critical for community recovery.

**Time in Operation:** For 120 years, Providence Alaska has cared for Alaskans from birth to end of life. The Sisters of Providence first brought health care to Nome during the Gold Rush in 1902. They set the standard for modern health care in Alaska and formed the foundation for Providence's growth as the state's leading health care provider. The caregivers (employees) who provide services to patients at Providence ensure that Alaskans of all ages receive high quality care in a comforting and healing environment. Providence Alaska provides a wide array of health care services across Alaska, including hospitals, care centers, behavioral health and more. Providence offers comprehensive behavioral health services, including a psychiatric emergency department, inpatient and outpatient services, treatment for chemical dependency, a crisis recovery center, and an adolescent girls' residential treatment center.

**Contact Name:** Renee Rafferty

**Phone:** (907) 212-3037

**Email:** Renee.rafferty@providence.org

Providence Alaska - Crisis Stabilization Center  
Summarized Program Budget  
For the Years 2022 - 2025

	2022	2023	2024	2025	Total 2022-25
Capital Costs					
Construction - Soft Costs	\$ 916,749				\$ 916,749
Construction=	7,175,830				7,175,830
IS Equipment & EHR	260,000				260,000
Fixtures, Furniture, Equipment	978,592				978,592
Contingency	717,583				717,583
Estimated Capital Cost	<u>\$ 10,048,754</u>				<u>\$ 10,048,754</u>

Operating Budget	2022	2023	2024	2025	2025
Patient Revenues		\$ 2,843,746	\$ 7,714,995	\$ 8,202,862	\$ 18,761,603
<b>Operating Expenses:</b>					
Personal Services		3,952,422	6,153,700	6,383,809	16,489,931
Recruitment & Relocation		624,000	-	-	624,000
Supplies		252,586	700,306	750,449	1,703,341
Building Lease (internal cost)*		408,817	700,829	700,829	1,810,476
Purchased Services		6,750	9,207	9,419	25,376
Other Expenses		9,000	12,276	12,558	33,834
		<u>5,253,575</u>	<u>7,576,319</u>	<u>7,857,064</u>	<u>20,686,958</u>
Contribution Margin		<u>\$ (2,409,829)</u>	<u>\$ 138,676</u>	<u>\$ 345,798</u>	<u>\$ (1,925,355)</u>

\* Pending availability and approval of requested space.

Expense is based on estimated cost of 15-year lease for comparable property.

Since 2018, Providence has shared leadership of the Anchorage Crisis Continuum workgroup with the Alaska Mental Health Trust Authority and Southcentral Foundation to determine the best approach to implement behavioral health crisis services in Anchorage. With the approval of the behavioral health portion of the 1115 Medicaid waiver in 2019 and the finalization of regulations in 2020, Providence began planning for implementation in earnest. The Trust awarded Providence a planning grant in 2021 to support development of a crisis stabilization center. This concept paper describes active plans for Providence’s Crisis Stabilization Center.

## Goals

Providence Alaska’s Crisis Stabilization Center will include 23-hour Crisis Stabilization and Short-term Crisis Residential programs as defined under current statute [AS 47.32.900](#), passed in 2020. Providence intends to launch the center in the first quarter of 2023.

Goals for the Crisis Stabilization Center in Anchorage include:

- Meet current demand and expand access to evidenced-based, behavioral health care for the Anchorage 18+ population experiencing an estimated 5,067 crises episodes per year.<sup>1</sup>
- Reduce burden on Alaska Psychiatric Institute (API), law enforcement, first responders, and emergency departments and ensure that residents in crisis receive timely, appropriate, evidenced-based care in the least restrictive setting possible.<sup>2</sup>
- Provide services that help fulfill commitments made in the DHSS plan *Addressing Gaps in the Crisis Psychiatric Response System* in response to the court order dated October 21, 2019.<sup>3</sup>
- Sustain a clinical model that offers a “no-wrong-door”, behavioral health-led, trauma-informed approach and provides rapid connections to care, treatment, and discharge planning for a combined, projected 7,700 patient days per year.<sup>1</sup>

## Service Population

Providence’s Crisis Stabilization Center will serve adults (ages 18+) experiencing acute behavioral health crisis and will accept patients who are voluntary, under Notice of Emergency Detention, and those who are under an ex parte order for 72-hour evaluation.

## Capacity

Providence’s Crisis Stabilization Center will have the following service capacity.

	23-hour Crisis Stabilization	Short-Term Crisis Residential
<b>Capacity</b>	12 chairs (capacity for 16 chairs)	12 beds
<b>Estimated Treatment Episodes</b>	4,054 episodes <sup>1</sup>	1,013 episodes <sup>1</sup>
Patient Days	3,649 patient days <sup>1</sup>	4,054 patient days <sup>1</sup>
Average Length of Stay	21 hours	4 days
Estimated Occupancy	85 percent	90 percent

<sup>1</sup> Crisis Now Demand and Bed Calculator. 2021. RI International. Adapted by Agnew::Beck Consulting based on Anchorage Municipality census data, developed in consultation with Providence Alaska and Southcentral Foundation, shared with all Crisis Now workgroups and DHSS. Note: this total does not include episodes resolved by the mobile crisis team.

<sup>2</sup> Twenty-six people are currently on the waitlist for APP’s Adult Civil Unit. Data updated on February 2, 2022.

<sup>3</sup> Addressing Gaps in the Crisis Psychiatric Response System. January 21, 2020. Case # 3AN-18-09814CI. Available at: <https://dhss.alaska.gov/Commissioner/Documents/PDF/addressingGaps.PDF>.

## Services

### 23-hour Crisis Stabilization

Providence's 23-hour Crisis Stabilization Services will offer no-wrong-door access to behavioral health care and operate much like a hospital emergency department that accepts all walk-ins as well as ambulance, fire and police drop offs. The facility will use recliners, instead of beds, to maximize flexibility in capacity and client flow and create an environment conducive to rapid engagement and stabilization. Avoidance of unnecessary hospitalizations for persons whose crisis may resolve with appropriate behavioral health services is the primary objective of this level of care.

Providence's 23-hour Crisis Stabilization plans to meet the following standards of care:

- 24/7/365 staffing with a multidisciplinary team capable of meeting the needs of individuals experiencing all levels of crisis
- Capacity to accept all referrals at least 90% of the time, with a no rejection policy for first responders and no medical clearance required prior to admission
- Walk-in and first responder drop-off options
- Capacity to assess physical health needs and deliver basic medical care (including transfer to higher levels of care, if needed)
- Offer array of behavioral health crisis services including screening, assessment, crisis treatment planning, peer support, medication management, safety planning, referrals and discharge planning, counseling, and regular post-discharge group.

### Short-Term Crisis Residential

The Short-term Crisis Residential program will provide services to clients who are unable to stabilize at 23-hour Crisis Stabilization.<sup>4</sup> Providence's Short-term Crisis Residential will provide:

- 24/7/365 staffing with a multidisciplinary team capable of meeting the needs of individuals experiencing all levels of crisis
- Capacity to assess physical health needs and deliver basic medical care (including transfer to higher levels of care, if needed)
- Assessment and diagnosis
- Crisis treatment planning
- Observation, engagement, and peer support
- Daily programming, including: individual and group therapy and skills training
- Prescribing and monitoring of psychotropic medication
- Discharge planning and referral/linkage to community resources

### Behavioral Health Urgent Care Clinic

Concurrently, Providence is in the planning process to develop a Behavioral Health Urgent Care Clinic that will offer ambulatory crisis care for SUD and mental health. *Note:* This program will not be offered through the Crisis Stabilization Center and will bill the state plan. The Behavioral Health Urgent Care Clinic will provide:

- Services from Monday through Friday from 10am to 6pm
- Assessment and diagnosis
- Peer support
- Prescribing and monitoring of psychotropic medication
- Discharge planning and referral/linkage to community resources

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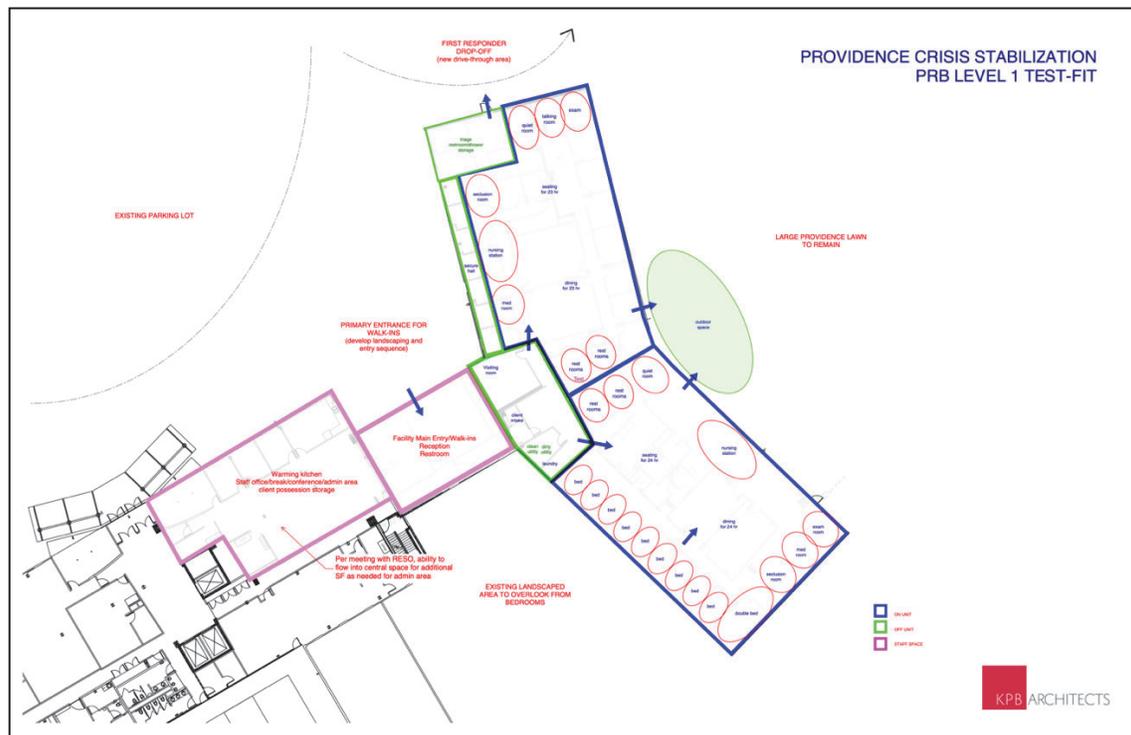
<sup>4</sup> Providence anticipates building a referral and transfer pathway from SCF's 23-Hour Crisis Stabilization Center.

Based on Providence’s current concept model, counsel for Providence has determined that both the 23-hour Crisis Stabilization and Short-Term Crisis Residential programs would be able to comply with “substantially similar” provisions as those set forth under 7 AAC 72.012. That, coupled with accreditation from the Joint Commission, would allow the 23-hour Crisis Stabilization and Short-Term Crisis Residential programs to seek licensure as a DES (non-general acute care hospital) facility.

## Facility

Providence’s 23-hour Crisis Stabilization and Short-Term Crisis Residential programs will be co-located at the Crisis Stabilization Center currently proposed to be located at the Providence Region Building at 3760 Piper Street in Anchorage on the east wing of the first floor.

The proposed space will have a public entry for walk-in clients and a separate first-responder drop-off, along with wings for each program. Staff offices, a break room, administrative area, client belonging storage and a warming kitchen will be located west of the public entrance. Client intake rooms adjacent to the law enforcement drop-off and the public entrance for walk-ins allow for simultaneous, private intakes. The 23-hour Crisis Stabilization wing will have twelve recliners and space for up to sixteen; the Short-Term Crisis Residential wing will have space for twelve beds.<sup>10</sup> Each wing boasts excellent access to natural light, and clients in both programs can utilize outdoor space on-demand. Wings have a designated medication room, exam room, and nursing station that will be open-air, without plexiglass barriers. A seclusion room and quiet room will be located on each wing to ensure safety for all clients and staff for use when appropriate and in the best interest of clients.<sup>11</sup> The use of seclusion and quiet rooms will be consistent with the provisions set forth under AS. 47.30.825(d), which allows for the use of seclusion and quiet rooms to protect a patient’s rights and the safety of other patients and staff members. Clients may move freely throughout their wing. All areas accessed by clients will be anti-ligature.



<sup>10</sup> Note: Test-fit diagram does not include all 12 beds and is currently under revision.

<sup>11</sup> AS 47.30.825(d)

Providence developed the test-fit above in consultation with RI International; representatives of the Anchorage Police Department, the Anchorage Fire Department, and the Mobile Crisis Team; and KPB Architects. The building team has met regularly since October of this year and vetted three other locations before proposing the PRB location for internal consideration.

## Staffing

The planned staffing model for the Crisis Stabilization Center includes a minimum direct care staffing ratio of 1:4 for both 23-hour Crisis Stabilization and Short-Term Crisis Residential programs. Units will not share direct care staff. Direct care staff are mental health professional clinicians, registered nurses, mental health technicians (levels 1, 2 and 3), and peer support specialists. Psychiatric providers are not included in the direct care staffing ratio. Current plans for psychiatric provider staffing include 10 hours of onsite coverage and 12 hours of on-call coverage provided by a mix of psychiatrists and psychiatric ANPs and PAs. The psychiatric provider and administrative staff are shared between units. All staff will be trained to provide coverage as needed for volume and acuity needs. The tables below explain positions and current FTE projections.

Position Type	23-Hour Stabilization	Short-Term Stabilization
Direct Care Staff (minimum 1:4 ratio)	 Clinician RN MHT/Peer MHT/Peer	 Clinician RN MHT/Peer MHT/Peer
Psychiatric Provider	 Shared between units. Onsite 10 hours/day. On-call 12 hours/day.	
Administrative Support	 Program Manager (shared, day shift M-F) Charge Nurse (shared, 24/7) Discharge Specialist (shared, day shift M-F)	

Staffing (FTE)	Crisis Stabilization Center								
	Crisis Stabilization Center			Short-Term Crisis Residential			Combined		
	Day	Evening	Night	Day	Evening	Night	Day	Evening	Night
Psychiatrist / Psychiatric ANP/PA	0.5	0.5	0.5	0.5	1.0	0.25	1.0	1.5	.75
Clinical Operations Manager	0.5			0.5			1.0		
Nursing Operations Manager	0.5			0.5			1.0		
Administrative Support	0.5			0.5			1.0		
Masters Level Clinician	0.8	0.8	0.8	1.0	1.0		1.8	1.8	0.8
Case Manager	1.2	1.2		0.8	0.8		2.0	2.0	
RN2 / RN1	1.6	1.6	1.6	1.5	1.5	0.8	3.1	3.1	2.4
MH Techs / Peer Support	2.6	2.6	2.6	3.0	3.0	1.5	5.6	5.6	4.1
Safety Specialists	1.6	1.6	1.6	0.5	0.5	0.5	2.1	2.1	2.1
<b>Total</b>	<b>9.8</b>	<b>8.3</b>	<b>7.1</b>	<b>8.8</b>	<b>7.8</b>	<b>3.1</b>	<b>18.6</b>	<b>16.1</b>	<b>10.2</b>

## Performance Metrics and Evaluation

Providence's Crisis Stabilization Center is committed to transparency and evaluation of performance metrics for timeliness, safety, accessibility, least restrictive setting, effectiveness, client/family centeredness, and partnership. Among others, performance indicators will include targets for law enforcement drop-off of under 10 minutes and fewer than 5 percent of individuals who leave prior to being seen. Performance metrics will be developed with staff and partners and may include measures such as the following.

<b>Timeliness</b>	Time (in minutes) from arrival to provider contact Percentage of patients who leave without being evaluated Time (in minutes) from arrival to discharge
<b>Safety</b>	Rate of self-directed violence with moderate to severe injury per 1000 visits Rate of other-directed violence with moderate to severe injury per 1000 visits Incidence of workplace violence with injury by total hours worked
<b>Accessibility</b>	Denied referrals rate
<b>Least Restrictive Setting</b>	Percentage of visits resulting in discharge to community Percentage of involuntary arrivals transferred to voluntary status Hours of physical restraint use per 1000 hours Hours of seclusion use per 1000 hours Rate of restraint use per 1000 visits
<b>Effectiveness</b>	Percent of visits resulting in unscheduled return visit Percent of discharges that result in an unscheduled return visit, not admitted to inpatient facility Percent of discharges that result in an unscheduled return visit, admitted to inpatient facility
<b>Client/Family Centered</b>	Likelihood to recommend Percentage of individuals with documented attempt to contact family/other supports
<b>Partnership</b>	Time (in minutes) from law enforcement arrival to departure Percentage of hours crisis center was unable to accept transfers due to capacity Time (in minutes) from referral to notification of acceptance in crisis stabilization center Percentage of discharges in which the continuing care plan was transmitted to next level of care provider Percentage of discharges in which the continuing care plan was transmitted to the primary care provider

Source: Balfour, M. E., Tanner, K., Jurica, P. J., Rhoads, R., & Carson, C. A. (2016). Crisis Reliability Indicators Supporting Emergency Services (CRISES): a framework for developing performance measures for behavioral health crisis and psychiatric emergency programs. *Community mental health journal*, 52(1), 1-9.

## System Impacts + Crisis System Collaboration

As a leading partner alongside the Alaska Mental Health Trust Authority and Southcentral Foundation, Providence supports the outcomes set by the Crisis Now Implementation initiative. The logic model was developed with input from the three community workgroups in Anchorage, Fairbanks and Mat-Su. The logic model identifies the short- and long-term outcomes and the intended activities for Crisis Now implementation in Alaska. The Providence Crisis Stabilization Center will assist in attaining these outcomes for Anchorage, and for all people in Alaska who seek services in Anchorage

**ARPA Funding Proposal from:** Rabbit Creek Community Council**For:** South Potter Marsh Visitor Site: public health & safety amenities **Amount Requested:** \$780,251**Total Budget:** \$1,693,851**In-Hand:** \$913,600**Requested, Not In-Hand:** \$0**Minimum:** \$95,000**Project Type:** Capital**Entity Sector:** Government**Assembly Priority Area:** Economic Development

**Project Description:** ARPA funds for toilets and pathways will transform a paved parking lot into an economic and public health asset to help individuals and the tourism sector rebound from the pandemic. The pandemic spurred a huge demand for outdoor recreation and connection to nature. At Potter Marsh, a 55-car parking lot is funded for 2022, but it lacks adequate toilets and safe pedestrian circulation. Toilets and pedestrian connections are critical for public safety and health at the South Potter Marsh visitor site. In addition, a boardwalk would provide universal access and a tourist attraction.

**Meets Guiding Principles:** Economic resilience: the tourism sector was crushed by the pandemic. This site benefits both commercial and independent tourism by providing opportunities for wildlife viewing, photography, and other recreation. The south end of the marsh is known for trumpeter swans, arctic terns, and concentrations of moose in spring. Public health: provides mental, emotional, and physical health benefits from connection to nature. Ensures sanitary disposal of human waste. **Equity:** highly accessible site: close to town, no 4WD, no way-finding required. The boardwalk will be universally-accessible. It is a citywide destination. Healthy workforce: attract and retain an active workforce by offering skating, skiing, bird watching, photography, bicycle events, all-season walking, jogging, and sunsets. Long term returns: future linkage of this site to the Long Trail, historic Potter Section House, and Chugach State Park. Collaboration: RCCC, Alaska DOT, DNR, ADF&G, and Conoco Phillips

**Expected Outcomes:** Over 50,000 users annually. Potter Marsh draws over 175,000 visitors per year. The Seward Highway often exceeds 10,000 cars per day. Community benefits: Tourism and workforce attraction. Iconic wildlife. All-season recreation hub. Citywide destination. Childrens' safety. This site has six school buses daily and up to 20 children at a time crossing the parking lot and the Old Seward Highway. A marked pathway and crosswalk are critical safety elements. Pedestrian safety. Neighbors walk to the mailbox hub at this parking lot. Residents from across Anchorage park at this site to walk, run, and bike. Pedestrian pathways are critical to safety. Physical, emotional and mental health. Easy access to nature, to fresh air, and to exercise are critical to public health. This site offers scenic expanses and varied exercise. The boardwalk is a key feature for universal access. Public sanitation. Highway pull-outs that lack toilets create a fecal hazard. Toilets needed!

**Project Detail:** The attached PDF has a location map and a concept plan for the South Potter Marsh Visitor Site. This project is ready for construction in 2022. The project elements are: \*Pedestrian pathway and crosswalk: gravel paths to the mailbox and school bus lane, signage, and a painted crosswalk - \$30,000 \*Double vaulted concrete toilet: \$125,000 (alternative is a single vaulted toilet at \$65,000) \*Boardwalk installation: 200-foot-long elevated boardwalk, observation platform, spotting scope, interpretative panels, plus an accessible ramp to the skating area - \$514,681 \*North boardwalk upgrade (north end of marsh): extend boardwalk away from the highway and add a viewing tower- \$110,570 X23 \*Partial funding option: \$95,000 for the pedestrian path, crosswalk, and one toilet would meet the most critical health and safety needs, and enhance tourism. The original design for the South Potter Marsh Visitor Site included toilets, a boardwalk and observation platform, and interpretive panels as recommended in the 2007 Potter Marsh Master Plan. These were eliminated or underfunded in the project funded by AMATS that will be constructed in 2022. Funding for 2022 will cover a minimalist 45- to 55-car and bus parking lot, possibly with one toilet (depending on price increases). The inadequate pedestrian circulation and toilets will create safety and health hazards, and will miss opportunities for tourism and public recreation to rebound from the pandemic. ARPA can fill the gap.

**Project Timeline:** Bidding documents are being prepared for the initial, funded phase of this project which includes the 55-car parking lot. Construction will be initiated in fall 2022. Increasing construction and supply costs continue to squeeze already funded aspects of the overall project. With ARPA funding available by this fall, these safety and health project elements should be **completed by fall 2023**.

**Project Partners:** ADF&G as project initiator; project will assist in their management and conservation of the Anchorage Coastal Wildlife refuge for all Alaskans and visitors. ADNDR is designing and implementing the project to state & federal standards and requirements. ADOT is a funder and provides designated federal funds. Anchorage Metropolitan Area Transportation Solutions prioritizes and allocates federal highway funds. Potter Valley Homeowners Association supports safety and neighborhood attractiveness. Anchorage School District ensures safe school bus operations for

**Organization Name:** Rabbit Creek Community Council**Amount Requested:** \$780,251

## Rabbit Creek Community Council

kids. ConocoPhillips has been a funding partner for Potter Marsh improvements since 2007. Friends of the Coastal Wildlife Refuge, Audubon Alaska, Anchorage Audubon Society, Bird Treatment and Learning Center, U.S. Fish and Wildlife Service, Great Land Trust and a variety of neighbors for their relentless support and visions for this project from its initial inception with the 2007 Potter Marsh Master Interpretive Plan.

**Number Helped:** As the entire Potter Marsh area draws over 175,000 visitors annually, we estimate at least 50,000 users will have a better visitor and local experience at the south Potter Marsh site. Use on the adjacent Seward Highway often exceeds 10,000 cars per day; there are six daily school buses. This site will provide a convenient, safe restroom and nicely landscaped, attractive pullout for northbound travelers and residents heading into Anchorage, up to 20 kids/bus, neighbors, and a variety of other users. Health hazards due to fecal matter left where restroom facilities are lacking will be avoided.

**Recent Example of Success for Organization:** RCCC initiated a Resilience Committee in 2019 in response to concerns around wildfires. Committee work expanded to ensure neighbors are informed, prepared, and look out for each other for any type of disaster (e.g., earthquakes, power outages and tree fall from windstorms, pandemics). The committee meets monthly and has expanded to include other Hillside Community Councils. Together we put on annual Firewise information and training events. We partner with Muni Fire and Safety Departments to encourage home assessment requests, and with University of Alaska Anchorage experts to model and map fire risks and egress options in view of limited access points across the Hillside. We supported neighbors in obtaining and raising match funds for an Anchorage Park Foundation grant to obtain and install adult exercise equipment at Moen Park. Our Schools on Trails project just received a technical assistance grant from National Park Service's Rivers, Trails, and Conservation Assistance Program.

**Time in Operation:** The Rabbit Creek Community Council (RCCC) is one of Anchorage's 38 Community Councils, founded in 1976. Our purpose is to provide a direct and continuing means of citizen participation in local affairs. We do this via monthly membership and committee meetings open to anyone. Our local and state elected representatives typically attend to update neighbors about their activities and provide opportunities for discussion. No cost membership is available to all land and property owners and residents in our area, about 5000. We regularly review and comment, as approved by member votes, on subdivision plats and zoning; Municipal and local land use, transportation, and trail plans; liquor licenses; and enforcements. We also provide recommendations around annual capital improvement project priorities. Our activities support children, families, and a healthy workforce - other Assembly priority areas!

**Contact Name:** Ann Rappoport

**Phone:** (907) 230-3187

**Email:** annr.rccc@gmail.com



**CONFIDENTIAL**

		<b>STATE OF ALASKA DEPARTMENT OF NATURAL RESOURCES</b>			
<b>ENGINEER'S ESTIMATE</b>					
<b>ACWR: Potter Marsh</b>					
<b>Site Improvements</b>					
<b>Project No. 74150-1</b>					
<b>PART (1) SOUTH SIDE: WINTER ACCESS RAMP &amp; SOUTH BOARDWALK</b>					
<b>ITEM NO.</b>	<b>ITEM</b>	<b>UNIT</b>	<b>UNIT PRICE</b>	<b>QUANTITY</b>	<b>AMOUNT</b>
505(5)	Furnish 6" Diameter Structural Steel Pile	L.F.	\$35.00	2,300.00	\$80,500.00
505(6)	Drive Structural Steel Pile	Each	\$1,000.00	86	\$86,000.00
607(7)	Gate	Each	\$1,200.00	1	\$1,200.00
640(1)	Mobilization and Demobilization	L.S.	\$15,000.00	All Req'd	\$15,000.00
641(1)	Erosion, Sediment, and Pollution Control Administra	L.S.	\$2,500.00	1	\$2,500.00
641(2)	Temporary Erosion, Sediment, and Pollution Contro	C.S.	\$10,000.00	1	\$10,000.00
641(6)	Withholding	C.S.	\$0.00	All Req'd	\$0.00
642(1)	Construction Surveying	L.S.	\$10,000.00	All Req'd	\$10,000.00
643(2)	Traffic Maintenance	L.S.	\$2,500.00	All Req'd	\$2,500.00
647(6)	Hydraulic Excavator, 1 CY, 100HP Minimum	Hour	\$250.00	5	\$1,250.00
650(11)	Spotting Scope	Each	\$3,500.00	1	\$3,500.00
650(12)	Boardwalk	S.F.	\$65.00	2,364	\$153,660.00
650(13)	Viewing Deck	S.F.	\$85.00	280	\$23,800.00
<b>BASIC BID PART (1) (BB1) TOTAL</b>					<b>\$389,910.00</b>
<b>PART (2) NORTH SIDE: NORTH BOARDWALK</b>					
202(1)	Removal of Structures and Obstructions	L.S.	\$2,500.00	All Req'd	\$2,500.00
505(5)	Furnish 6" Diameter Structural Steel Piles	L.F.	\$35.00	850	\$29,750.00
505(6)	Drive Structural Steel Piles	Each	\$1,000.00	34	\$34,000.00
640(1)	Mobilization and Demobilization	L.S.	\$10,000.00	All Req'd	\$10,000.00
641(1)	Erosion, Sediment, and Pollution Control Administra	L.S.	\$2,500.00	All Req'd	\$2,500.00
641(2)	Temporary Erosion, Sediment, and Pollution Contro	C.S.	\$2,500.00	All Req'd	\$2,500.00
641(6)	Withholding	C.S.	\$0.00	All Req'd	\$0.00
642(1)	Construction Surveying	L.S.	\$5,000.00	All Req'd	\$5,000.00
643(2)	Traffic Maintenance	L.S.	\$2,000.00	All Req'd	\$2,000.00
650(3)	Park Bench	Each	\$1,500.00	2	\$3,000.00
650(11)	Spotting Scope	Each	\$2,500.00	3	\$7,500.00
650(12)	Boardwalk	S.F.	\$65.00	880	\$57,200.00
650(13)	Viewing Deck	S.F.	\$85.00	280	\$23,800.00
650(33)	Tripod Bench	Each	\$2,500.00	1	\$2,500.00
<b>BASIC BID PART (2) (BB2) TOTAL</b>					<b>\$182,250.00</b>
<b>BASIC BID (BB1+BB2) TOTAL</b>					<b>\$572,160.00</b>
<b>Contingency (10% OF BB)</b>					<b>\$57,216.00</b>
<b>DESIGN AND ENVIRONMENTAL SERVICES (DS, 10% OF BB)</b>					<b>\$57,300.00</b>
<b>CONSTRUCTION ADMINISTRATION (CA, 12% OF BB)</b>					<b>\$68,700.00</b>
<b>PROJECT TOTAL (BB + DS + CA + WM + ICAP)</b>					<b>\$755,376.00</b>

Prepared By: D. LaFramboise  
Date: June 3, 2020

Checked By: \_\_\_\_\_



THE STATE  
*of* ALASKA  
GOVERNOR MIKE DUNLEAVY

Department of Fish and Game

DIVISION OF WILDLIFE CONSERVATION  
Headquarters Office

1255 West 8<sup>th</sup> Street  
P.O. Box 115526  
Juneau, Alaska 99811-5526  
Main: 907.465.6136  
Fax: 907.465.2332

June 7, 2022

Suzanne LaFrance, Chair Anchorage Assembly  
Municipality of Anchorage  
632 West 6<sup>th</sup> Avenue  
Anchorage, Alaska 99501

RE: American Recovery Plan Act (ARPA) proposal, Rabbit Creek Community Council,  
South Potter Marsh

Dear Chair LaFrance and Assembly Members:

The Alaska Department of Fish and Game (ADF&G) has undertaken several visitor use and safety improvements in the Anchorage Coastal Wildlife Refuge at Potter Marsh over the past 15 years. Our current efforts include upgrading the facilities located at the south end of the marsh near Potter Valley Road. With funds provided by the Federal Highways Administration (FHWA) through the AMATS program and with matching funds provided by ConocoPhillips Alaska, we plan to initiate these upgrades by summer's end. Unfortunately, the available funds are either inadequate to fully complete the project or FHWA funding rules preclude their use for certain aspects of the project (e.g. boardwalks). We understand the Rabbit Creek Community Council submitted an ARPA grant titled "South Potter Marsh Visitor Site: public health and safety amenities" to the Anchorage Assembly for consideration to cover these shortfalls.

This letter is to confirm that the ADF&G supports this project and we are committed to managing this site for refuge and community use and have already entered into such an agreement with the Alaska Department of Transportation as part of our FHWA/AMATS obligations. Furthermore, if needed, we are able to act as the grant recipient and would manage construction as an ongoing project with our partners at Alaska State Parks.

While our primary interest in the project is to provide improved and safe facilities for the nearly 200,000 annual refuge users at Potter Marsh including thousands of outside visitors, we also recognize and have incorporated other aspects of this project that contribute to the public health, safety, recreation, and economic enhancement in our community. Completing this very visible community project will not only help improve our community's attraction to

outside visitors by providing additional recreational opportunities, but it will also improve public safety and sanitary conditions and it will contribute economic benefits through the creation of construction jobs. Please consider approving this grant proposal so we may provide this much needed facility for our residents and outside visitors.

We would be happy to provide more information on this project and answer any questions you may have. Please contact our refuge program coordinator Joe Meehan at (907) 267-2281 or [joe.meehan@alaska.gov](mailto:joe.meehan@alaska.gov) for these details. Thank you.

Sincerely,



*for* Eddie Grasser, Director



# Anchorage School District Transportation Services Anchorage, Alaska

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June 3, 2022

Valued Anchorage Assembly,

The Anchorage School District Transportation greatly appreciates the upgraded plans for the South Potters Marsh pullout, including the knowledge that a school bus will need to have the ability to maneuver minimum six times daily through the school year. These upgrades will make the area more manageable for transportation, the community, and the visitors to the Potters Marsh area.

Anchorage School District Transportation plans to continue to utilize this area for our three-tier student transportation system for the families in the Potter Valley Rd area to access the bus at the mailboxes for Rabbit Creek Elementary, Goldenview Middle School, and South Anchorage High school. I understand that the Rabbit Creek Community Council has applied for ARPA funding to improve the safety for pedestrian traffic to include a crosswalk and pedestrian pathway. Anchorage School District Transportation would support the ARPA application for the added pedestrian access to the area from Potter Valley Rd and Old Seward intersection to the mailbox location at the Potter Marsh pullout.

Sincerely,

Heather Philp,  
Senior Director, Transportation Services

<b>ARPA Funding Proposal from:</b> Revive Alaska Community Services		
<b>For:</b> Anchorage LIFE Center	<b>Amount Requested:</b> \$4000000	
<b>Total Budget:</b> \$5500000	<b>In-Hand:</b> \$N/A	<b>Requested, Not In-Hand:</b> \$N/A
<b>Minimum:</b> \$3500000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> After sustaining a crushed roof, we estimated the cost of repairs and applied for the first round of the ARPA grant, but engineers later determined that the entire 5,000 sq ft building was compromised and needed to be demolished. More funds were needed because the estimated cost to rebuild was set at \$5M. We received \$750K when the 1st round of funds were allocated, our fundraising projects are ongoing. This grant will aid in construction of the proposed LIFE Center, which will house the new pantry and other services, and will do much more for the struggling middle class and working poor.</p>		
<p><b>Meets Guiding Principles:</b> We serve the homeless, hungry, sick, emotionally challenged, economically distressed, abused women, and children. Our social justice efforts (BTG) aim to facilitate racial reconciliation, healing, equality, and empowerment for the BIPOC communities. Our proposed Anchorage LIFE Center will be the hub that provides services in all these areas and do much more to help the struggling middle class and working poor. We were present and active at the height of the COVID-19 impact and continue to be by providing housing, goods, transportation, medical/COVID-19 testing through our clinic, and a network of referral services. We can help offset inflation by providing food to the poor and working poor through our current TEFAP program. We are leveraging the assets, resources, and networks we currently have to meet the needs of the economically and racially disadvantaged and help fill in shortfalls the municipality is experiencing. <b>(Equity, need, alignment, feasible)</b></p>		
<p><b>Expected Outcomes:</b> Up to 240 homeless seniors and veterans will receive permanent, fully furnished housing and transport services. Homeless individuals who do not qualify for senior and veteran housing will receive assistance through our HELP (Homeless Entrepreneur program) for workforce development, financial literacy training, mental health counseling, and transitional housing assistance. Food insecure and low-income residents will be aided through our expanded food pantry, soup kitchen, TEFAP programs, and emergency housing. The BIPOC-immunity will experience safe spaces to voice concerns, help identify areas of racial inequality, work with the muni and state to address shortfalls, and receive training and capacity development to fill a variety of current and future employment needs. Vulnerable youth will be assisted through our afterschool programs and Child-in-Transition (CIT) partnership with ASD schools. Residents in need of mental and physical healthcare will receive assistance through RACS.</p>		
<p><b>Project Detail:</b> On April 13th, 2021, our pantry and storage facility roof caved in due to the weight of melting snow. We obtained a grant of \$750,000.00 from the first ARPA to repair, expand, and upgrade the food pantry. However, the engineers determined that the building was structurally compromised and needed to be torn down. Therefore, rather than repair have been forced to rebuild, and the estimated cost to rebuild is currently \$5,500,000.00. We are one step to matching the initial grant with another \$750,000.00. We need about \$4,000,000.00 to complete the Life Center project. To sustain our operations, address the rapid growth of our services, and help our communities experience resilience following COVID-19, we are seeking this grant for the completion of the Anchorage LIFE Center. The LIFE Center will house the new South Anchorage food pantry, a licensed COVID-19 clinic, BTG (social justice advocacy program), and serve as the navigation center for all our homeless services. The LIFE Center will provide a larger on-site facility in our efforts to provide continued resilience services following COVID and the effects of long COVID. The center is essential to our unique 12-month Homeless HELP program as well as our social justice The primary aim of the Bridge the Gap Initiative is to address racial reconciliation, healing, equality, and equity in Alaska.</p>		
<b>Contact Name:</b> Carmen Wanous	<b>Phone:</b> N/A	<b>Email:</b> carmen@revivealaska.org

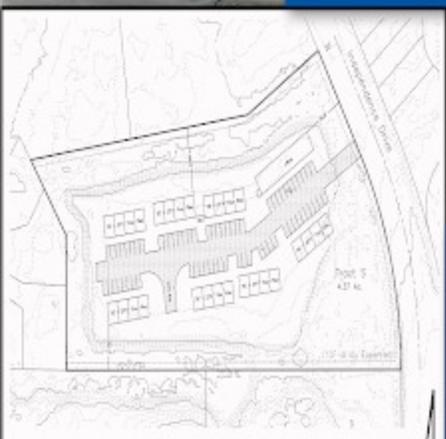
<b>ARPA Funding Proposal from:</b> Revive Alaska Community Services		
<b>For:</b> Comfort Homes: Permanent Housing for Seniors & Veterans <b>Amount Requested:</b> \$4,864,710		
<b>Total Budget:</b> \$7,264,710	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$3,639,710	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> We are constructing a 120-room facility to house homeless seniors and veterans permanently. In 2021, we acquired 10 prefabricated four-plex buildings formerly used as temporary barracks at JBER and 4 office buildings. This amounts to forty 3-bedroom residential units with a total of 120 rooms. Depending on the housing style and type of clients, these buildings could easily accommodate between 120 and 480 homeless individuals. Also, we have purchased a 4.37-acre lot and three shuttle buses for handicap transportation. Funding is needed to complete this project.</p>		
<p><b>Meets Guiding Principles:</b> Currently, homeless seniors are among the special population yet to be assigned accommodation by the city shelter relocation program. The second group that intersects with seniors is homeless veterans. Most people who fall under these two groups are either aged or physically handicapped to return to work. Therefore, we are offering permanent rather than transitional housing. The ongoing Comfort Homes project has been designed to serve Anchorage residents in two strategic locations. 1. Seven fourplexes (84 rooms) in South Anchorage. 2. Three fourplexes (36 rooms) in the Mountain View area. The two-location plan will ensure the accessibility and availability of this unique housing service. Having acquired the buildings, started the permitting process, and set up initial engineering services, design, and site preparation, the projected project completion date is on or before October 2022. The Mountain View location aligns with <b>equity</b> and racial sensitivity.</p>		
<p><b>Expected Outcomes:</b> A 2019 study of aging homeless people led by the University of Pennsylvania drew on 30 years of census data to project the U.S. population of people sixty-five and older experiencing homelessness will triple from 40,000 to 106,000 by 2030, resulting in a public health crisis as their age-related medical problems multiply. Age-related and war-related medical issues limit the ability of seniors and veterans to get back to work, compounding their eligibility for transitional housing and other homeless programs. The Comfort Homes project solves this problem by providing permanent housing for 120 to 480 homeless seniors and veterans, depending on the housing style and type of clients. This permanent housing program also solves the revolving door problem of juggling seniors and veterans from one shelter or transitional housing to the other. This will be a big relief to the City.</p>		
<p><b>Project Detail:</b> In 2021, we acquired 10 prefabricated four-plex buildings formerly used as temporary barracks at JBER and 4 office buildings. Depending on the housing style and type of clients, these buildings could easily accommodate between 120 and 480 homeless individuals. We have offered these buildings to the Municipality for housing homeless seniors and veterans and are currently in talks with the mayor's office in this regard. Our first major public fundraising has been scheduled for May 28-30, 2022. We are collaborating with the municipality of Anchorage, local businesses, and nonprofit organizations for both the completion and operations of this project. We have completed the Pre-Application Conference with the Planning Department and currently preparing the engineering design for the next permitting stage. The project engineering and construction crew include Engineering services - CRW Engineers, Architectural Services - SALT Design, Project management/General Contracting - Paone Construction, Geotechnical Services - Northern Geotechnical, Topographical Survey, and Landscape Engineering - The Boutet Company. The as-is value of the buildings is \$2,400,000.00, The cost of purchasing the lot is \$875,000.00, Disassembly, transportation, and reassembly are estimated at \$980,000.00, engineering services, site development, and construction is estimated at \$2,659,710.00, furnishing and ADA upgrades are estimated at \$350,000.</p>		
<b>Contact Name:</b> Prince Nwankudu	<b>Phone:</b> N/A	<b>Email:</b> prince@revivealaska.org

## RACS COMFORT HOMES PROJECT




## PROCURED FOUR-PLEXES





Four-Plex Concept  
AMC 21.05.030B.6 Transitional Living Facility  
Tract 5, Independence Park Subdivision

20 Units/Block  
4-plex/Block  
4.37 Acres  
Total Tract



<b>ARPA Funding Proposal from:</b> Rural Alaska Community Action Program, Inc. (RurAL CAP)		
<b>For:</b> Affordable Housing Deferred Maintenance Project		<b>Amount Requested:</b> \$500,000
<b>Total Budget:</b> \$1,664,342	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> For nearly two decades, RurAL CAP has implemented services that address the needs of unsheltered individuals in Anchorage. The Supportive Housing team operates sixteen housing facilities in Anchorage, providing housing to hundreds of previously unhoused, special needs, and low-income people per year. Recent assessments indicated that the properties need drastic repairs and, if left uncorrected, 263 units of existing, affordable housing will become unlivable. This project will preserve existing affordable housing for the most vulnerable in Anchorage through necessary capital projects.</p>		
<p><b>Meets Guiding Principles:</b> The Anchorage Coalition to End Homelessness found that Anchorage was over 2,000 units short of affordable housing in 2020; this dearth is estimated to have only grown with the pandemic. Meeting this need that has been highlighted in the Assembly's Priorities, RurAL CAP's Anchorage-wide affordable housing sites provide resources for maximizing the potential of low-income, special needs, and houseless Alaskans by addressing the interrelated challenges of homelessness, disability, unemployment, mental illness, and substance abuse. With a footprint that stretches from Downtown to Dimond, these sites are concentrated where the need is greatest, the demand is highest, and there is easy bus access to the wider municipality. This proposal will ensure that 73 units of existing affordable housing remain available to individuals in Anchorage as they navigate out of homelessness and housing insecurity; increasing their self-sufficiency and reducing use of expensive emergency response systems. <b>(Geography, equity, need, alignment, feasible)</b></p>		
<p><b>Expected Outcomes:</b> RurAL CAP believes that all Alaskans should have safe, sustainable homes and a path to self-sufficiency. The immediate goal of the Anchorage-based deferred maintenance project is to preserve existing affordable housing for the most vulnerable Alaskans in Anchorage through capital projects that will sustain 73 units of existing affordable housing, ensuring that these units do not become unlivable and compound the impact of COVID-19 on housing availability in Anchorage. In doing so, RurAL CAP will engage 124 households in services to maintain affordable housing, increase their overall health and well-being with access to regular medical care, and increase available resources, including food security, employment training, and job searches. These efforts will ensure that currently housed people do not backtrack on their progress to self-sufficiency by, at no fault of their own, becoming unhoused yet again and ultimately relying on the use of emergency response services.</p>		
<p><b>Project Detail:</b> The Affordable Housing Deferred Maintenance project will address the affordable housing shortage in Anchorage through completing one-time capital improvement projects that will preserve the use of existing affordable housing facilities. Each housing improvement project will support health and safety enhancements, such as roof replacements, plumbing repairs, dry wall repairs, black mold remediation, and water system upgrades, where programmatic alternatives are not possible. RurAL CAP will contract with local general contractors to supply both the one-time-cost supply purchases and installation labor for the improvements. To support projects such as this, the agency maintains policies and procedures for the procurement of goods and services including solicitation and vender selection to ensure purchases are reasonable, necessary, and cost-effective and comply with applicable program, grantor, state and federal regulations and laws. In the future, program fees will be used to support maintenance and general repairs for capital improvement projects. The repair and remediation project will ultimately function to ensure that existing affordable housing remains accessible to individuals, living with low incomes or previously experiencing homelessness, as they work toward self-sufficiency by enhancing their health, safety, and well-being while securing their roles in the workforce and stabilizing their economic security.</p>		
<b>Contact Name:</b> L. Tiel Smith	<b>Phone:</b> N/A	<b>Email:</b> ceo@ruralcap.org

<b>ARPA Funding Proposal from:</b> Rural Alaska Community Action Program, Inc., (RurAL CAP)		
<b>For:</b> Anchorage Parents As Teachers		<b>Amount Requested:</b> \$125,000
<b>Total Budget:</b> \$287,257	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$176,970
<b>Minimum:</b> \$100,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> The RurAL CAP Parents as Teachers (PAT) Program is designed to address the need for parent training and school readiness for Alaskan children and promotes the tenet that parents are a child's first and best teachers. We provide comprehensive, family-centered child development services that promote positive socio-emotional development, healthy practices, cultural richness, and school readiness through high-quality personal visits and parent/child group sessions. Our certified Parent Educators help families build on their own strengths and deliver PAT services to parents in each home.</p>		
<p><b>Meets Guiding Principles:</b> The Alaska Children's Trust 2021 Kids Count found that the well-being of Alaskan children has dropped significantly since 2015. Specific to the Anchorage area, the report found that 38% of children lived in poverty, over double that of children nationwide (US Census, 2020), and that only 35% of children were prepared for kindergarten. Informed by the Protective Factors Framework for Strengthening Families (See Attachment Pgs. 2-3), PAT services are central to supporting children and families, providing assistance to better shoulder the high costs of bare essentials, alleviate family stress, and reduce the likelihood of child abuse, all the while working to combat gaps in school readiness. These vital services in Anchorage are currently at risk of dissolving, resulting in over 25 families going without early childhood and parent education each year. This project will serve 20-24 at-risk families with children across the municipality each year. <b>(Need, alignment, feasible, geography)</b></p>		
<p><b>Expected Outcomes:</b> The goal of the project is to support existing, effective PAT programming in Anchorage to support parent involvement in children's education and development through high-quality, personal visitation services and parent/child group sessions. Program results will include increasing parents' knowledge of early childhood development and improved parenting practices; increasing detection of children's health issues and developmental delays; increasing links between parents with children and resources; increasing levels of collaboration between our PAT program and local entities; and increasing parent participation. The project will help to secure RurAL CAP's Anchorage PAT program, benefiting between 20 and 24 low-income, high-need families per year, and will allow the program to strategize on securing sustainable funding for years to come. This crucial steppingstone will ultimately impact the state's ability to effectively generate accessible paths to success for Alaska's future leaders.</p>		
<p><b>Project Detail:</b> The PAT Foundational Curriculum supports families by building relationship competencies by providing individualized personal home visits and strengthening protective factors to improve parenting behaviors. This curriculum is rich in resources that uphold the four cornerstones of the PAT Model; Parent/Child Interaction, Development Centered Parenting, Family Well-Being, and Group Connections. Group Connections are a critical part of building relationships and connecting families to positive peer support and resources. Anchorage PAT will provide a minimum of 12 Group Connection opportunities per year to bring families together, provide parenting resources, and sponsor community presenters and age-appropriate activities. RurAL CAP's Anchorage PAT will help parents understand what comes next in the progression of development and focus on the health and well-being of their children. We will provide support for all four developmental domains (language, cognitive, social-emotional, and motor) as well as their child's approaches to learning. We will also provide support to parents to meet the continuous need for well-child exams and immunizations with health providers and focus on good nutritional habits. These funds will support Anchorage PAT in continuing to host or connect families to parenting classes as appropriate, help families facing high costs of basic needs, provide transportation vouchers, host Strengthening Families Parent Cafés, and provide literacy opportunities.</p>		
<p><b>Project Timeline:</b> The following process reflects the regular annual timeline for the Parents as Teachers program and would repeat with that cycle across the <b>full two-and-a-half-year timeline</b> for this funding. Across the entire project year (July 1 - June 30), the program conducts ongoing recruitment and enrollment of families. Within 90 days of enrollment (and annually thereafter), the program conducts Developmental and Health Assessments, Parenting Assessments, and goal setting with the families. Within 120 days of enrollment (and then annually) the program conducts a Family Centered Assessment. Fall, Winter and Spring developmental checkpoints for 4-year-old children will be held. (Kindergarten Readiness tool provided by the State DEED) Throughout the program year there will be twice-monthly personal visits per family that call upon the Parents as Teachers Curriculum and the previously provided Strengthening Families model as well as monthly group connection events.</p>		

Rural Alaska Community Action Program, Inc., (RurAL CAP)

**Project Partners:** RurAL CAP's Anchorage PAT program partners with a range of across the community, namely in the referrals process with internal agency partners at the Safe Harbor Muldoon transitional housing facility and at our Anchorage Child Development Center as well as external partners including Akeela, the Nurse Family Partnership, Nutaqsiivik, Clare House, and Once Upon a Child. We also partner closely with state governmental entities, namely the Department of Health and Social Services and the Office of Children's Services for funding relationships, monthly monitoring, and support. DHSS also supports PAT in providing appropriate Home-based Professional Development and training and we are a part of the larger Home-based network. OCS case managers refer at risk families to PAT that are at risk of losing their children. We provide parenting support to these families and work with the family and case manager until the case is closed and the families have satisfied the case management plan.

**Number Helped:** Annually, with the support of these funds, the Anchorage Parents As Teachers program will maintain a regular case load of twenty to twenty-four children and their families. Across the full two-and-a-half-year timeline for these funds, the program will see up to fifty or sixty children and their families served. These at-risk families will benefit from PAT's support in navigating appropriate health care, basic needs, increasing parenting skills, and their knowledge of child development.

**Recent Example of Success for Organization:** RurAL CAP's Anchorage PAT program has experienced many successes with long-term families that have been enrolled across our years of operation. As an example of this program's impact in supporting children and families, one particular family has been with PAT since the inception of the program. This family started out with our program as a single mother with an infant that had been referred to us by OCS. Over the course of six years this mother has grown to become a teacher to her children and an advocate for herself and her family. She demonstrates increased everyday living skills, manages her finances, and follows through with making sure her children's needs are met. Her oldest enrolled child will begin kindergarten this year. The mother also supports the love of language and literacy for her children and takes her children to the library at least once a week for story time and/or reading events.

**Time in Operation:** RurAL CAP began setting up the Anchorage Parents as Teachers program in 2015 and has been in operation since 2016. Over the course of those 6 plus years of operation and service, we have consistently maintained or exceeded a caseload of twenty families, with the goal of two sixty-to-ninety-minute monthly visits per family. In previous years, the program's services were reported by direct service hours, but are now transitioning to the reporting of twice monthly visits that meet the Parents as Teachers Essentials. Over our years in operation, we have seen an increase in resiliency among families as well as increased opportunities for community partnerships. See the following section for an example of how the Anchorage PAT program has provided, and continues to provide, holistic support to children and families across the municipality to great impact.

**Contact Name:** L. Tiel Smith

**Phone:** (907) 779-2511

**Email:** ceo@ruralcap.org

Rural Alaska Community Action Plan, Inc.							
ARPA MOA Round 2							
Budget period July 1, 2022 thru December 2024							
Due Date 6-8-22							
<b>1.03</b>							
<b>Catergorical Budget/Justification</b>							<b>ARPA Y1</b>
						<b>ARPA MOA</b>	
<b>Salary (add positions as needed)</b>		<b>Hourly</b>	<b>Hr/wk</b>	<b>Weeks/yr</b>	<b>Annual</b>	<b>Effort %</b>	
<b>a</b>	Parent Educator	25.99	40	52	54,059	30%	16,218
<b>b</b>	Data Technician - Child Plus				1,200	30%	360
	<b>Total Salary</b>				55,259		16,578
<b>0.3</b>							
<b>Benefits (add positions as needed)</b>							
	Parent Educator				18,596	30%	5,579
<b>a</b>	Data Technician - Child Plus				413	30%	124
<b>g</b>							
	<b>Total Benefits</b>				19,009		5,703
	<b>Total Personnel Cost</b>	-			-	-	22,281
<b>Supplies</b>							
	Office Supplies: Paper, printer and copier supplies				1,500	30%	450
	Program Supplies: educational materials, reference materials				3,000	30%	900
	Literacy materials for ARPA families				1,440	100%	1,440
	Parenting Resources for ARPA families: Curriculum, planners, calendars				1,000	100%	1,000
	Safety materials for ARPA families: Child locks, safety gates, detectors				1,600	100%	1,600
	Health materials/Nutrition for ARPA families: First Aid kits, pest control, nutrition resources, toothpaste/toothbrushes				800	100%	800
	Group connections for ARPA families: Food, door prizes, taxi vouchers				1,200	100%	1,200
	Basic needs: Clothing, cribs, bassinets diapers, wipes, formula, for ARPA families				1,800	100%	1,800
	<b>Total</b>				12,340		9,190
<b>Travel</b>							
	Mileage- \$200.00 per month x 12 months				2,400	30%	720
	<b>Total</b>				2,400		720
<b>Other Direct Costs</b>							
	Space Cost: \$600.00 per month x 12 months				7,200	30%	2,160
	IT Services: \$200.00 per month x 12 months				2,400	30%	720
	Parents as Teachers Annual Fee				500	30%	150
	Child Plus Subscription: Data base for tracking children/families				500	30%	150
	Food, fuel vouchers for Families in need				5,000	100%	5,000
	Presenter honorariums for parenting classes				5,000	100%	5,000
	<b>Total</b>				20,600		13,180
	<b>Total Direct Costs</b>				109,608		45,371
	<b>Federally negotiated Indirect Costs (10.2%)</b>				11,180		4,628
	<b>TOTAL BUDGET</b>				120,788		49,998

**ARPA Funding Proposal from:** RVSA**For:** Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation**Amount Requested:** \$150,000**Total Budget:** \$150,000**In-Hand:** \$37,500**Requested, Not In-Hand:** \$150,000**Minimum:** \$100,000**Project Type:** Program**Entity Sector:** Government**Assembly Priority Area:** Economic Development

**Project Description:** RVSA was born out of a need to make Anchorage more resilient and to get Anchorage's economy going. As a result of the work, the business community is more engaged than ever on revitalization issues. We know the high value of this community support as we continue to implement the actions identified by RVSA members. These funds will be used to continue the staffing work done by SALT & Northern Compass Group to take all steps possible to encourage investment, remove barriers to investing, make downtown more connected and livable, and connect to the rest of Anchorage.

**Meets Guiding Principles:** The COVID 19 pandemic called for rapid response to get Anchorage's economy going again. Throughout RVSA work sessions, Downtown kept rising to the top as an area with the greatest need and highest potential impact. In addition, the work highlighted areas all across Anchorage, from Portage to Peter's Creek, and how establishing distinct areas for investment will make us stronger as a city. If Downtown has safer streets and property is made available, we can work toward the housing and mixed-use development needed to attract people to live, work and play here. We clearly understand the barriers to progress and are working through them systematically so we can reconnect downtown to itself, remove fast traffic, connect Fairview and East Downtown, establish an innovation and tech district downtown, create a link from downtown to Mountain View, establish affordable housing, grocery access, better tourism infrastructure, connection to our Indigenous place, people and culture, and more. **(Geography, need, alignment, feasible)**

**Expected Outcomes:** To date, SALT/NCG has successfully engaged over 230 diverse people representing businesses and organizations to identify both near-and long-term strategies needed in Anchorage. SALT/NCG will continue to facilitate and coordinate efforts to regain control of downtown streets, make downtown streets 2-way, adapt right-of-way rules to the needs of a walkable, pedestrian-friendly streetscape to be better for business, and drive infrastructure dollars to complete the Seward to Glenn connection, get Port of Alaska truck traffic safely to the highway, establish an innovation and tech district downtown, ensure work from Peters Creek to Girdwood, midtown and other critical areas of Anchorage can serve as economic development hubs for key business elements. We will look at these and map current assets, look for ways to drive business focus to the areas, and suggest branding aspects that will elevate the locations and connect them to downtown.

**Project Detail:** To date, we have cultivated a strong base of business and civic leaders to catalyze the overhauling downtown. Last fall RVSA applied to the American Institute of Architects for a Design Assistance Team (DAT) project and were granted a team. The DAT came to Anchorage in February and then brought back an entire team on May 2-4 2022 to tour downtown, review 20 years of planning documents, talk with municipal leaders and stakeholders, and present recommendations for us on best next moves as a city. We will receive those rec's in the next two weeks. Our members have learned the process and importance of comments on the PEL for the Seward to Glenn and have participated. We have met with Aaron at AMATS multiple times to determine how to participate and anticipate how funding can be used to reach goals for downtown and other parts of Anchorage too. To address the need to connect Merrill Field/Fairview to downtown we have established a working relationship with Launch Alaska. We are working to understand every aspect needed to change traffic downtown, gain site control of areas for redevelopment and to ready downtown for redevelopment and upgrades while using the recently approved Our Downtown plan as a guide. AEDC is a member of our leadership group and is the fiscal sponsor for RVSA. The Chamber is leading the project. We hope this funding request does not impact the requests of our fiscal sponsor.

**Project Timeline:** This funding will be used to continue the work currently being funded by the MOA through the AEDC. **Summer/Fall 2022:** Receive report from AIA & implement initial action items; Map out historical downtown Anc street ownership and management agreements; Work through items listed in the Housing Gap Financing report to incentivize investment; Coordinate public private partnership with MOA to purchase city blocks for redevelopment; Work with key organizations on wayfinding and trail connectivity projects; Work on downtown grocery and pharmacy opportunities. **Winter/Spring/Summer 2023:** Work on tax abatement; Map out parking freeze and parking redesign; Downtown streets summit & Design district expansion; Formulate plan for RFP process Muni can use for downtown housing; Track all projects and road projects to ensure public

**Organization Name:** RVSA**Amount Requested:** \$150,000

comment by business community; Work with companies doing business now or potentially in East Anchorage/Fairview who seek housing and mixed-use development.

**Project Partners:** Anchorage Economic Development Corporation is managing the grant money and Bill Popp (Exec. Director) serves on the RVSA Leadership Team. Others in leadership include: Julie Saupe, Visit Anchorage, Bruce Bustamante, Anchorage Chamber of Commerce, Debbie Rinckey, Eagle River Chamber of Commerce, Silvia Villamides, Alaska Hospitality Retailers, Anchorage Downtown Partnership. The firms SALT and Northern Compass Group work as consulting project managers. Other groups/organizations participating are the American Institute of Architects (AIA), Anchorage Museum, Anchorage Park Foundation, Municipality of Anchorage Planning Department, University of Alaska Anchorage, business, non-profits and government leaders.

**Number Helped:** This project will serve the residents of Anchorage, the residents of Alaska, and our visitors.

**Recent Example of Success for Organization:** Last fall, our team applied to the American Institute of Architects (AIA) and our proposal was accepted. The team reviewed the best ideas mapped out by RVSA over the past year to help residents, government leaders, developers & investors and visualize what is immediately possible. An advance team visited in Feb and the team was in Anchorage May 1-4th. They reviewed 20 years-worth of planning documents, maps, city codes and the city itself. They met with business leaders, NGO directors, muni officials and more. A stakeholder meeting was held. An action plan will be sent to us in the next few days. We rec'd about \$150K of work received at a nominal cost. This report will help us see how areas of downtown would connect new housing with existing assets like parks and trails, transportation, the city center, and other facilities and what kinds of elements can be worked into each aspect to build visual continuity and connection. BRIEF excerpt attached.

**Time in Operation:** The RVSA launched in early 2021 as a response to the difficulties of the global pandemic and the negative economic impact on Anchorage. Sponsoring organizations have been around for decades.

**Contact Name:** Michael Fredericks

**Phone:** (907) 223-3493

**Email:** mfredericks@salt-ak.com

# Roadmap to a Vital and Safe Anchorage

The Roadmap to a Vital and Safe Anchorage was born out of a need to influence the positively by making Anchorage more resilient and sustainable. Businesses, non-profit organizations, and industry leaders grabbed hold of this call to action and began the process of developing a plan focused on implementation, execution, and clearly defined results.

With a focused vision to guide reopening a safe and vibrant Anchorage in time for the 2021 spring/summer tourism season, the planning process includes the following criteria:

**FULL PARTICIPATION:** The Municipality, business, and economic sectors will participate in the development and implementation of the plan. Participation in planning and implementation is diverse, inclusive, and represents the entire community of Anchorage. The plan spans any changes in leadership within the Municipality.

**ACTION FOCUSED:** The plan is focused on implementation and action. The plan includes both short- and long-term actions contributing to economic sustainability during and after the Pandemic.

**LEVERAGES BEST PRACTICES:** The plan leverages lessons learned from communities worldwide and seeks to adapt the best practices to benefit our community.

*Throughout February 2021, over 110 business, non-profit, and organization leaders gathered virtually four times to develop the vision, barriers, strategic actions and begin focused implementation for the Roadmap to a Vital and Safe Anchorage.*

## RVSA Vision

**As a result of our actions, the Municipality of Anchorage's economy will be open, thriving, and diverse.**

Our economy supports and is supported by capitalizing on our place, education and workforce development, government stability, and public/private partnerships. Our economy is underpinned by a focus on public welfare, access to housing and childcare, strong planning, and accessibility and equity for all.



RVSA members examined what innovative, substantial actions could be taken to deal with Anchorage's barriers and move Anchorage toward the vision. Those strategic actions highlighted in bold are where the members choose to focus their attention this first year.



## RVSA Strategic Actions

- Make sure everyone is safe and has what they need
- Have a diverse understanding of what we have and need
- Focus on our assets and promote them everywhere
- Encourage people to visit and stay
- **Activate downtown and get people there**
- **Incentivize investment**
- **Make it easy to do business**
- Make sure we have government buy-in on our priorities.

RVSA has been a key convener over the last two years, bringing together businesses, nonprofits, and civic leaders to collectively consider the issues facing Anchorage and downtown and to, most critically, determine and distill collective priorities and approaches. As a nonprofit organization downtown, the Anchorage Museum has been part of the RVSA conversations and has appreciated the tangible impacts of RVSA outcomes and summaries, allowing us to support other organizations and efforts and to collaborate on solutions.

*Julie Decker*  
CEO, Anchorage Museum

# RVSA Accomplishments

## Activating Anchorage's Citizens!

- Assembled a great and motivated network of people across multiple sectors to focus on revitalizing Anchorage during a complex & challenging time
- 110 participants across every sector of our state, including continued profit, non-profit, municipal, and state participation
- Grew RVSA to over 200 diverse participants.
- Developed a clear roadmap, responding not only to COVID but to our underlying challenges that have held Anchorage back for several years.
- Collaboration from diverse representatives who have made connections between topics.

## Specific Accomplishments!

- Brought the American Institute of Architects Design Assistance Team to Alaska to create a design-focused action plan for Downtown Anchorage
- Helped to leverage Federal, State, and private funding for projects that drive RVSA's Vision
- Helped ADP fund and implemented 7-day a week summer activation in 2021 with over 120 events that brought at least 10,000 people downtown. Working on 2022!
- Working with the Museum, ADP, and the Anchorage Park Foundation, RVSA has secured for funding to amplify Indigenous Identity in downtown Anchorage, as well as provide way-finding planning for Downtown.
- Worked to promote civic engagement in the Our Downtown Planning process, Title 21 parking and planning revisions,
- Working to reach out to business owners to beautify their storefronts and participate in community murals Downtown.
- Working with federal, state, and local officials around transportation issues that plague Downtown Anchorage.
- Gained a complete understanding of the State and City Capital Improvement Plan to align private resources and support more investment.
- Coordinating a Business Resource Information Aggregation by curating Chamber Make It Monday Forum presentations about business incentives.
- Helped to connect healthcare workforce development providers to the healthcare system.
- Working with workforce development organizations and institutions to provide industry support to job training programs.

The change that RVSA is bringing to Anchorage is on the forefront of every business leader's mind. We are at a pivotal point in the growth of our city where exciting things are happening. RVSA brings all business leaders together to work on specific, carefully selected goals. I see the change that is beginning to happen and the action that this work is igniting.

*Michelle Klouda  
Principal, RIM Architects*

The synergy that has been created by RVSA has been invaluable to the PAC. The engagement of thought leaders within our community, coming together to create the future Anchorage needs and wants has helped the PAC realize a number of projects, including our efforts to bring Broadway Alaska to the community.

*Codie Costello  
President & COO  
Alaska Center for the Performing Arts*

As we come out of the impacts of the pandemic, RVSA has provided great opportunities for organizations to connect and determine what can we do 'better together'. I have appreciated the teamwork and joint efforts to share information and help support Anchorage improve our economic development through improved workforce development.

*Florian Borowski  
Chief Human Resources  
Officer, Providence*

# Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation

## Draft Budget

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**PHASE 2 APPLICATION**

**REQUEST**

\$150,000

**PROJECT TITLE**

Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation for time period from September 2022 through August 2023.

**(DRAFT PROJECT BUDGET)**

<b>ATTACHMENT A</b>	
<b>PROFESSIONAL SERVICES</b>	
Meeting Facilitation	\$20,000
Legal & Policy Research	\$17,000
Project Management	\$41,000
Report & Document Drafting	\$9,000
Strategic Advisement	\$35,000
Cost & Budget Analysis	\$15,000
Subtotal	<b>\$137,000</b>
<b>SUPPLIES &amp; OFFICE</b>	
Community Meeting, Communications and web hosting costs	\$6,000
Computers, office, physical meeting space	\$4,000
Software & Web-based meeting expenses	\$7,000
	<b>\$17,000</b>
<b>Total</b>	<b>\$150,000</b>

## **Funding Notes**

The RVSA Team realizes the importance of maximizing public investment for both the implementation of the RVSA goals and to pay for projects identified.

First, our team will work to identify private and public money to bolster funds invested by the municipality.

Second, our team will work the list of priorities identified throughout the process, then identify possible funding sources to pay for upgrades, improvements, and needed tourism infrastructure downtown needs to attract and retain business. We will look to local (bond) state and federal funding opportunities plus investment possibilities. We will map out all potential funding sources and timelines for 2023 and 2024 and rank them from most to least realistic with possible amounts attached. Funding could include but not limited to public money such as federal infrastructure dollars, tax incentive and financing programs for downtown redevelopment, other federal agency funding.

In addition, we will survey banks and lenders and other private investors and work to connect and secure commitments needed. We will discuss opportunities such as: façade improvement loan bank, security & lighting loan bank, other downtown business incubator programs, downtown land trust investments for key land purchases and more.

We see the need for immediate funds as well as money allocated for the next 3-5 years for significant implementation.

# **Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation**

## **Attachment**

### **Next Steps**

Northern Compass Group LLC (NCG) and SALT have worked for the past year along with groups across the business, non-profit and government sectors to begin the process of implementing actions identified through the group process.

In this next phase we will use our collective experience in the areas of commercial real estate, regulatory review, finance, government, private development, travel & tourism, problem solving and apply it to finding funding, working through bureaucracy, gaining governmental support and more.

In addition to the many people/groups involved in RVSA, we will work with existing groups and organizations in Anchorage who have poured effort and money into document and plans for our city to find ensure their goals are known and that more, not less communication happens as implementation proceeds. From the Anchorage 2020 plan through today, hundreds of people have spent thousands of hours bringing forth great ideas and it's time to make sure the best ideas are integrated.

## **Additional tasks**

### **Coordinate with Local Government**

We understand the value of communication, consistency and continuity and will serve in that role to ensure the needs of the business community are being fully conveyed to City Hall and in a manner that transcend elections and politics of the day.

NCG has understanding of local government processes, relationships with elected leaders and agencies and the ability to work with city agencies to get things done.

Successful revitalization in other cities across the U.S. has been led by the private sector with extensive input from the community. We know an effort like this must include the municipality but led from the outside.

The RVSA process has proven that groups such as the Anchorage Chamber of Commerce, Anchorage Economic Development Corporation, Visit Anchorage, Anchorage Downtown Partnership, The Foraker Group, and Alaska Hospitality Retail Association and many businesses are committed to this effort and NCG will work with them to see it through.

We will advocate for a new internal process within the municipality where a point person is identified by the mayor and a team brought together from various city agencies that will trouble shoot and streamline systems for maximum benefit to business investment as efficiently as possible.

Community leaders and the business community see how a partnership like this can be beneficial to elected leaders and the community at large as well. As seen in the approval of capital campaigns in the past, it was the business community that brought success to investments such as the Dena'ina Civic and Convention Center and the Anchorage Museum. If this is done thoughtfully, the same kind of community support may be had and success realized.

### **Coordinating Work Downtown**

The most important tools for reimagining, redeveloping and reopening Anchorage is a positive attitude and believing in what is possible.

Both NCG and SALT believe in what is possible and will use that attitude when approaching possible investors.

We will focus on enticing and recruiting new businesses, work with developers interested in projects downtown and work quickly to acquire money for tourism infrastructure needed as soon as possible for things like wayfinding, Indigenous placemaking, security, streetscape and pedestrian improvements.

It is all of our best interest to ensure projects are coordinated and streets not blocked or businesses negatively impacted. Over the course of this redevelopment, we will work to ensure good communication between all organizations and parties including the municipality.

We have realized through the RVSA process we need to support activating spaces downtown as a community and market these events to our own community in a positive way. We will help ensure organizations are doing all they can toward this effort and advocate for marketing and communication funding as well.

We know from recent experience with our own projects that business need support for specific things, even as simple as outdoor dining or entertainment. NCG and SALT can be the go-to group to hear, handle and solve issues as they arise throughout the implementation process.

NCG has nearly completed an extensive inventory of active and underutilized properties on the east end of downtown. As part of this process we see high value in expanding the mapped area to include the entire downtown area and augmenting the process with surveys to include near and longer term development projects. This information will help us leverage other investment and enable us to connect investors with government entities and garner support from the public and private sectors. We hope to help the identify and establish revenue streams for downtown and other aspects of Anchorage that help with upkeep/maintenance/new projects for years to come.

*Excerpts below from report by American Institute of Architects currently being completed.  
Full report and slide deck will be presented*

CONNECT CATALYZE CULTIVATE  
**ANCHORAGE**

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**AIA Communities by Design | May 2022**

**Summary**

- Create downtown housing at all levels of affordability and land tenure
- Reduce off-road surface parking with unproductive dead spaces
- Strengthen the multi-modal transportation network
- Enhance the downtown retail, dining, and service economy
- Strengthen the downtown urban fabric--focus on catalyst projects
- Improve the financial and institutional structures

**Expand Downtown Housing and Support Services**

- Market and affordable housing
- Think big: 1,000 people now to 10,000 units or 20,000 people
- Regulatory reform: no minimum lot size, setbacks and open space the same as other uses
- One stop shopping for permits and other support
- On-going tax rebates still pencil out for the economy

**Reduce Off-Road Surface Parking and Support Housing**

- Privatize parking requirements, at least for housing
- Let the market do its magic
- Expand Anchorage Community Development Authority parking/underutilized land for housing
- Explore Health building for housing
- No revenue sales pencil out for ACDA

**Multi-Modal Transportation Network--Framework**

1. Create Urban Trail Extensions into Downtown
2. Design for Multimodal Priority
3. Align Curbside Uses
4. Connect Transportation Design and Policy to Housing and Economic Development

### **Three Transportation Projects in Three Years**

1. Connect the Trails to downtown
2. Paint the Streets with crosswalks, intersections, narrowing, art
3. Freeze the parking

### **Retail, dining and service economy**

- Anchorage Downtown Partnership needs to elevate their brand
- Provide low cost financing for retail, service, dining
- Recruit University of Anchorage for downtown presence
- Expand business retention and expansion efforts (business calling)
- Develop façade improvement program

### **Improve the Financial and Institutional Structures**

- Laser-focus on downtown housing and redevelopment
- ACDA and Heritage Land Bank: Land bank
- Redevelop city land, vacant land, and surface parking
- ACDA: Bonding to equity crowdfunding to green bonds
- City: Streamline permits for downtown housing and business
- Partnerships with developers
- Develop incubators, accelerators, business venture fund

<b>ARPA Funding Proposal from:</b> S&H Properties, LLC		
<b>For:</b> Overdue Rent	<b>Amount Requested:</b> \$34,135	
<b>Total Budget:</b> \$34,135	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$34,135	<b>Project Type:</b> Program	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Jatreonna Baldwin who resided at 1337 E. 14th Ave. Unit B owes S&amp;H Properties \$31,035.00 in back rent and Charmaigne Johnson owes S&amp;H Properties \$3100.00 in back rent. Jatreonna's HR #5446160542, my LR #4558908363. I have responded to all of their emails, but they have not paid and all communication has ceased. they sent one check in December for \$3,750.00 but will not respond in reference to the \$31,035.00. I do not have Charmaigne Johnson HR# (I asked her for it, but she will not provide it) who owes S&amp;H Properties \$3100.00 in back rent. They paid her rent consistently until recently.</p>		
<p><b>Meets Guiding Principles:</b> S&amp;H Properties, LLC has provided crucial housing for needed families as directed by the United States federal government. Now S&amp;H Properties, LLC is at a loss of \$34,135.00. This Proposal (project) is to request the Anchorage Assembly to make S&amp;H Properties, LLC whole again by reimbursing S&amp;H Properties, LLC for the overdue rent.</p>		
<p><b>Expected Outcomes:</b> Two families have already benefited from this project (actions).</p>		
<p><b>Project Detail:</b> S&amp;H Properties, LLC has taken a huge loss from following the rules of the United States federal government and wants to recover from it (covid). HELP!</p>		
<b>Contact Name:</b> George Harrison	<b>Phone:</b> N/A	<b>Email:</b> harrisonqualityhomesinc@gmail.com

<b>ARPA Funding Proposal from:</b> Saint John's Orthodox Christian School		
<b>For:</b> St. John's Orthodox Christian School		<b>Amount Requested:</b> \$250,000
<b>Total Budget:</b> \$250,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$125,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> For-profit		<b>Assembly Priority Area:</b> Child and Family Support
<p><b>Project Description:</b> During the pandemic, playgrounds and many other spaces that provide children with vital social and physical experiences were shut down. We would use this money to build a much-needed playground to serve children who are in Preschool, Before-and-After Care, our Summer Program, as well as children in the immediate neighborhood. We would also use the money to support Literacy Programs, purchase Special Education materials, and standardized testing. We would use the money to lease or build additional space for essential programs.</p>		
<p><b>Meets Guiding Principles:</b> As stated by the Assembly, this money "must be wisely spent in our community" with one of the priorities being Child and Family Support. St. John's Orthodox Christian School is a non-public school established in Eagle River 40 years ago. It serves children from all faiths and backgrounds, differing economic situations, from Palmer to South Anchorage. We also educate and support some children in the Foster Care system. During the Pandemic we expanded our programs with the intention of supporting working parents and also to address children's loss of learning. We have also leased extra space to support this growth.</p>		
<p><b>Expected Outcomes:</b> The expected outcome would be a playground that safely gives children a place to be wild and free. It would give children the opportunity to imagine, to create, and to have physical exercise. Our Literacy Programs and Special Education would help us maintain a high standard, assuring excellent education and proper academic placement for students. Our children's mental, physical and academic well-being should be very high on the list of important concerns. These funds would impact over one hundred families presently and many more families in the years ahead. Any community where the children are well supported is a "better off" community. We receive no regular funding from the federal or state government. But our children are Anchorage citizens and Anchorage funds will help them become better and more capable leaders for our community. We will use this money wisely and well.</p>		
<p><b>Project Detail:</b> We would immediately begin to design and build a much-needed playground this summer. Our existing playground includes old equipment from Anchorage's Valley of the Moon park from the 1970's. It also lacks a fence to protect children from moose and dogs. We would use the funds to order materials for our Literacy Program, Special Education, and standardized testing materials for the summer of 2022 and the coming School Year. We might also be able to a plan to build or lease additional, essential space during the summer of 2022.</p>		
<b>Contact Name:</b> Elizabeth Dunaway	<b>Phone:</b> N/A	<b>Email:</b> bdunaway@sjocs.org

<b><u>ARPA Funding Proposal from:</u></b> SALA MEDICAL LLC		
<b><u>For:</u></b> Mobile Integrated Healthcare (MIH) for Anchorage		<b><u>Amount Requested:</u></b> \$4,550,000
<b><u>Total Budget:</u></b> \$5,110,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$3,850,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Child and Family Support	
<b><u>Project Description:</u></b> MIH is a service that engages with clients in their place of residence, i.e. home, non-congregate shelter beds, congregate shelters or camps. The major hospitals and primary care facilities and other organizations discharge clients into the MIH program for continued care until the time that the primary care appointment occurs, or home health care is established, and social needs are met. MIH provides real-time holistic services. MIH develops strong relationships with existing community services so that it can act as the connector, this enables a sustainable path for healing and community health.		
<b><u>Meets Guiding Principles:</u></b> MIH supplements the assembly's programs such as the Anchored Home plan for our vulnerable and medical vulnerable community members, ensuring the right residents are getting the right care when and where it is needed in real time. MIH is supportive in the assembly's priorities in areas Child and family support. Stabilization of high user of services in place, this includes children and families. Sustainability is accomplished by providing medical as well as social service support through a holistic approach with sustainable paths for each client (food security, housing, social needs, community engagement) with existing community programs. Housing part of the holistic approach of the program is the ability to be the connective tissue for all community services for clients in need, this includes housing. Healthy work force. Creating a health workforce and community is the main goal of the MIH program, this is only successful using a holistic approach. Reducing EMS non-emergency overload ( <b>need, equity, feasible, alignment</b> )		
<b><u>Expected Outcomes:</u></b> SALA has significant experience working with persons experiencing homelessness and medically fragile individuals through our work at the NonCongregate Shelters. It was through this work SALA saw the need for the MIH program. Beginning in October 2021, SALA's MIH program has treated over 350 members of our community in their place of residence. We serve these individuals until they are stabilized and have been connected to any necessary community support. As more of our community partners are introduced to SALA's MIH program, we continue to gain momentum and current trends suggest, with ongoing funding and outreach, a growth of approximately 4.5% monthly in the number of community members reached. The health of a community is measured by how a community treats and serves its most vulnerable population. This could be our elderly, medically fragile, PEH, and or vulnerable adolescents. Overall community engagement around those who need support enhances and impacts the quality of a community.		
<b><u>Project Detail:</u></b> SALA's approach of caring for one person at a time by taking responsibility for each person in a holistic vision. Taking care of people in place to ensure no one falls through the cracks. Medical services in the comfort of their home and real-time coordination and support collaborating with existing services to care for the community we support the patient-centered medical home by working with their primary care provider for personalized care plans, medication review, coaching and advice supporting family structure with existing services. Success in place. A physician on call for real-time client access is a must for success. Daily call-in meeting with medical oversight for review of clients' needs and care. Typically, medically fragile or disenfranchised clients need services on demand to stabilize in place. All needs are addressed with a solution-based approach with gaps in services identified. Integrating and coordinating existing services into the clients' home-based stability demands. Transports for those clients who are unable to transport themselves, or have no family or social support. The SALA MIH Community Resource Coordinator is to meet the client where they are at and to expand the clients' options for community and family connections that will improve the clients' quality of life and chance of stability with 450 community-service providers and philanthropic community members. Solutions exist; we follow clients through success to become a healthy part of the Anchorage community.		
<b><u>Contact Name:</u></b> Suzan Simonds	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> suesimonds@salamedics.com

<b>ARPA Funding Proposal from:</b> Shiloh Community Housing		
<b>For:</b> The Community Resource Center (CRC)		<b>Amount Requested:</b> \$1,000,000
<b>Total Budget:</b> \$2,300,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$750,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> The CRC project will interrupt the cycle of homelessness and address the challenges faced by those that are currently living in poverty. It will expand and complement existing services. Its goal is to disrupt the cycle of homelessness and prevent community members from becoming unhoused. Simply put, we aim to combat homelessness before it starts. The CRC will feature a multi-purpose venue that generates revenue which will facilitate long-term sustainability for the organization, deliver services to a disenfranchised community at little to no cost. Remove barriers and empower the community.</p>		
<p><b>Meets Guiding Principles:</b> This project will aid the populations that need it the most, and address current and unique challenges, including COVID-19 impact and inflation. It will have a fair and positive impact across the municipality with its one-stop-shop model. It leverages other opportunities and address resource gaps no duplicate them. It feasible, the building was donated. In consideration of the financial resources and timing needed for implementation success were above the curve in being successful and becoming sustainable. Homelessness is a problem in Anchorage, disrupting the cycle should be a priority. It widely known that racial and ethnic minority groups are unequally affected by unintended economic, social, and secondary health consequences of COVID-19. This project is planned to operate in one of the most diverse communities of Anchorage. <b>(Need, equity, alignment feasible)</b></p>		
<p><b>Expected Outcomes:</b> Families who utilize the resource center will be on a better path, well before their situation turns dire. SCHI know the needs of the community 21 years in the homelessness services areas speaks for itself. SCHI's CRC will provide meeting spaces and spaces for social gathering that can accommodate over 75 persons. There are endless opportunities for community program offerings that support the mission and vision of the organization to end homelessness. Persons will be empowered to do better by the education they receive. Financial literacy helps make communities stable. Financial literacy is a vital life skill. Community health is the collective well-being of community members. A recent study found that community health variables related to socioeconomic status - such as income levels, nutrition, crime, and transportation resources - impact people. They determine how the community's medical and educational resources contribute to residents' lifestyles. Outcomes are immeasurable!</p>		
<p><b>Project Detail:</b> SCHI envision the Department of Labor, trade unions, &amp; businesses interested in social change will all have a presence at the CRC to conveniently support a community that needs it. This one-stop-shop model will mitigate transportation challenges and other barriers that have previously gotten in the way of our targeted population needs being met. These services will be offered to the community of Mountainview, and surrounding areas. Truly, a win-win for everyone. GCI's will provide free internet services to the building and usage will be free for community residents. Office space will be available so that current service providers can leverage services of others under one roof. A certified kitchen where soup and sandwiches will be prepared to support an internet café as well as the entire center. The kitchen will offer the opportunity for a host of services, i.e., it could be leased to food truck owners and caterers for food preparation as well as a host of culinary related education &amp; training services for those interested in this field. The "wellness wing", will provide education in areas of economic stability (jobs, finances) physical and mental health, entrepreneurship, and parenting will be offered here as well. A furniture bank is where lightly used furniture will be collected and made available free of charge to those that need it. Good furniture is currently filling our landfill because there isn't a place to store it for later use.</p>		
<b>Contact Name:</b> Delmonicia Williams	<b>Phone:</b> N/A	<b>Email:</b> schiprograms1@gmail.com



# GCI donates Mountain View building to Shiloh Community Housing for future neighborhood resource center

January 11, 2022

ANCHORAGE, Alaska - GCI is helping a local nonprofit with its first step in creating a new neighborhood resource center in Mountain View aimed at disrupting the cycle of homelessness. The property, located at 3127 Commercial Drive, was used as an equipment storage facility by GCI. GCI's donation of the building, valued at \$860,000, to Shiloh Community Housing Inc., will also include a commitment to provide internet connectivity to the facility and to sponsor internet service for patrons who visit the resource center.

Once completed, the building will be a one-stop shop for Alaskans in the Mountain View neighborhood to get the resources they seek. The center will include an internet café to make service available to those who cannot afford it, a soup and sandwich shop, conference room rentals, resources for small business developers to launch their businesses, access to social services, and more.

"When Shiloh Community Housing came to us with the idea for the resource center, we realized how much this was needed in the community," said GCI Chief Marketing Officer Kate Slyker. "We look forward to the great things Shiloh will be doing to assist Alaskans with job training, mental health and housing assistance and put the people who utilize the resource center on a better path, well before a situation turns dire."

For nearly 20 years, Shiloh Community Housing Inc. has been assisting those who need help with housing through its programs. Those programs include transitional programs for young adults experiencing homelessness and providing housing assistance for low-income Alaskans who need a safety net to get into stable housing.

After noticing the vacant building for sale, President and CEO of Shiloh Community Housing Inc. Sheneé Williams contacted GCI through its GCI Gives philanthropy program to get the ball rolling on her vision for the resource center. From the first call, to the transfer officially taking place earlier this month, the entire process went smoothly and quickly.

“We have big plans for this resource center,” said Sheneé Williams, President and CEO of Shiloh Community Housing. “We want to provide services to residents and assist them in staying housed. Our resource center will be the go-to place where they will have access to what they need in their neighborhood.”

GCI is one of Alaska’s leaders in corporate philanthropy, donating approximately \$2 million each year in cash, products, and connectivity to organizations across the state. GCI is committed to giving back to the communities it serves. Giving back is also a company value as employees receive 16 hours of paid leave to volunteer with local organizations.

For more information about GCI Gives visit [GCI.com/gcigives \(/why-gci/gcigives\)](http://GCI.com/gcigives (/why-gci/gcigives)).

## About GCI

Headquartered in Alaska, GCI provides data, mobile, video, voice and managed services to consumer, business, government, and carrier customers throughout Alaska, serving more than 200 communities. The company has invested more than \$3 billion in its Alaska network and facilities over the past 40 years and recently launched true standards-based 5G NR service in Anchorage, now the nation’s northernmost 5G service area. Learn more about GCI at [www.gci.com \(/\)](http://www.gci.com (/)). GCI is a wholly owned subsidiary of Liberty Broadband Corporation (Nasdaq: LBRDA, LBRDK, LBRDP). Learn more about Liberty Broadband at [http://www.libertybroadband.com \(http://www.libertybroadband.com/\)](http://www.libertybroadband.com (http://www.libertybroadband.com/)).

## About Shiloh Community Housing Inc.

Shiloh Community Housing Inc. (SCHI) is a 501(c)(3) nonprofit organization that was created in 2001. SCHI provides affordable housing assistance, a transitional housing program for young adults experiencing homelessness, life skills training and workforce development services. Its goal is to help alleviate the conditions of poverty by helping our community build assets such as housing, employment, strong businesses, and educational programs. A long-term goal is helping to ensure that Alaskans are self-sufficient and that they can live healthy and productive lives as informed community residents. Learn more about SCHI at [www.shilohhousing.org \(http://www.shilohhousing.org\)](http://www.shilohhousing.org (http://www.shilohhousing.org)).

## Media contact

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907-306-0289

<b><u>ARPA Funding Proposal from:</u></b> Shiloh Community Housing, Inc.		
<b><u>For:</u></b> Fresh Beginning	<b><u>Amount Requested:</u></b> \$400,000	
<b><u>Total Budget:</u></b> \$400,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$400,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Housing	
<b><u>Project Description:</u></b> The Fresh Beginning project will provide affordable housing for those that have struggled to find suitable affordable housing. The Anchorage community need enough affordable and equitable housing for a full range of incomes earners-from young adults just starting out to seniors who want to spend their remaining years feeling secure. SCHI would extend affordable housing to people at risk of -or are experiencing homelessness. This project will increase the housing supply in Anchorage and be available to meet the targeted population described above.		
<b><u>Meets Guiding Principles:</u></b> <b>Need</b> - According to the National Low Income Housing Coalition, May 2022 reported that across Alaska, there is a shortage of rental homes affordable and available to extremely low income (ELI) households, whose incomes are at or below the poverty guideline or 30% of their area median income. Many of these households are severely cost burdened, spending more than half of their income on housing. Severely cost burdened poor households are more likely than other renters to sacrifice other necessities like healthy food and healthcare to pay the rent, and to experience unstable housing situations like evictions. <b>Geography</b> - The Fresh Beginning project will have a fair and positive impact across the municipality. <b>Alignment</b> - SCHI's resource center located in one of Anchorage's disenfranchised neighborhood will leverage other opportunities and address resource gaps for the targeted population, such as household furniture, financial literacy training, workforce development, etc.		
<b><u>Expected Outcomes:</u></b> The housing development project will rehab an existing multi-family home in a disenfranchised neighborhood. According to a study from the Stanford Graduate School of Business "a new building in a poorer neighborhood created a "sort of revitalization effect". These areas don't tend to have a lot of investment in them. Development makes the neighborhood more desirable and attracts more homebuyers and creates a positive rippled through the area years after construction. Researchers aggregated the housing price changes in transactions following a new development and were able to determine how much a project was worth to the surrounding neighborhood - in other words, how much more people were willing to pay to live close to the site, or conversely, how much they'd be willing to lose to move away from it. Their analysis revealed that a low-income housing project in a low-income region was worth about \$116 million to the immediate surrounding neighborhood.		
<b><u>Project Detail:</u></b> SCHI will use its 20 plus years of housing development experience in providing affordable housing and supportive services to those in need in the community of Anchorage and develop this project. The Fresh Beginning project will rehab an existing multi-family structure in Anchorage. A win/win in itself, an existing dilapidated property will become habitable and become an asset to the community. The project will use a Housing First program model. Units will pass a Housing Quality Standards inspection and meet Municipal Fair Market Rent requirements. We will provide rental assistance and supportive services so that tenants can access permanent housing that meet their needs. Supportive services will include training and opportunities for those managing a home for the first-time. The Fresh Beginning project is a true Housing First, low-barrier program. The program will use the evidenced based model of Housing First and follow the standard of a "qualified low-income housing project" which means the project meets the requirements of 20 percent or more of the residential units in such project are both rent-restricted and occupied by individuals whose income is 50 percent or less of the area's median gross income. The project will extend residency to senior citizens (those older than 55 years of age) that may or may not require accessibility modifications to their home. This will meet another need in Anchorage, housing for seniors which is a rapidly growing community.		
<b><u>Project Timeline:</u></b> Purchase by Fall; construction start immediately and <b>completed over the winter.</b>		
<b><u>Project Partners:</u></b> Community residents. Local construction company will be sought after funding.		
<b><u>Number Helped:</u></b> Seeking funding for a multi-family housing.		

**Recent Example of Success for Organization:** We have many success stories that can be shared through the work SCHI has been providing for the Anchorage community for over 20 years: - We have paid the mortgage in full for the organization's first housing development project facility, a four-plex that has provided housing for families for the last 20 years. The two-bedroom units have been affordable, clean and well maintained for the last 20 years. - Our program success continues to provide housing and life skill training and empowerment for homeless young adults between 18-24 years of age. - Our workforce development project successfully completed its financial literacy track which had 100% participation for several of the 11 sessions held. It can be said that the financial literacy of 10-15 young adults have significantly increased. -Our work in the areas of financial assistance is immeasurable which keeps families housed and prevents their utilities from being shut-off. You cannot financially value the services!

**Time in Operation:** Shiloh Community Housing, Inc. has been in operation for twenty-one years.

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<b>ARPA Funding Proposal from:</b> Shiloh Community Housing, Inc.		
<b>For:</b> LIFE At Work	<b>Amount Requested:</b> \$300,000	
<b>Total Budget:</b> \$300,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> This program removes employment barriers by providing work readiness training, job training, work experience opportunities and wellness guidance to young adults 16 - 24 years of age. LIFE, our transitional housing program for young adults experiencing homelessness also experience employment barriers that are mitigated with this program. Credentials training and supportive services that assist program participants during work search and initial employment give them the best possible start. Training sessions are offered after normal business hours so participants that work 8-5 jobs can benefit.</p>		
<p><b>Meets Guiding Principles:</b> <b>Need</b>-young adults are underemployed and not trained to live independently. <b>Geography</b>-program services and training span geographically across the entire municipality; virtual training provides an opportunity to meet young adults in all areas. <b>Alignment</b>-training services leverage opportunities that are sponsored by other service providers, along with filling the resource gap of access to services after normal business hours. <b>Feasibility</b>-Independence and self-sufficiency need to be reenforced among the young adult population to mitigate the rise in homelessness. <b>Informed</b>-SCHH's virtual training/remote delivery is a model that was adopted during the pandemic but has proven to be beneficial to students. According to STRIVE, a workforce development nonprofit in New York reported that the pandemic heightened flexibility and responsiveness with the entire community. Health <b>equity</b> was mitigated locally by fighting misinformation affected area with partnerships with BIPOC community.</p>		
<p><b>Expected Outcomes:</b> 20-30 program participants through the completion of all program phases which includes financial support, credentials training, on-the-job training, increased learning in areas that remove barriers to employment enables participants to have immeasurable. Understanding needs that are aligned with program goals and offerings facilitates success. Support services based on individual needs which are always supported by detailed documentation also facilitates success. The impact, value and opportunity to better our community are invaluable. Funding now will allow us to continue the next phase of training immediately. This would not be possible without your financial support. Workforce development training will assist in making program participants employable, facilitate success after employment and foster longevity and opportunity for advancement, which is what we all want, i.e., to be better tomorrow than I am today; be respected and compensated fairly for it.</p>		
<p><b>Project Detail:</b> SCHH's LIFE@Work program removes employment barriers by providing work readiness training, job training, work experience opportunities and wellness guidance to young adults 16 - 24 years of age. Funding will not only support our LIFE@Work program, it supports LIFE, our transitional housing program for young adults experiencing homelessness who also experience employment barriers. Program staff that are experienced educators are assigned to meet with participants one-on-one where participants goals in life are understood. Participants are empowered to be successful by with supportive services, training, education, practice, mentoring, etc. Training and supportive services to assist program participants during work search and initial employment gives them the best possible start. A percentage of program participants are experiencing homelessness and don't have proper clothing for interviews, appropriate work attire, adequate grooming, childcare, after-hours transportation, etc. and need the financial supportive services we provide in order to be successful. We further invest in our program participants by providing supportive financial assistance for credentials training and on-the-job training opportunities. Employed young adults can be productive citizens in the community and participate in its economic growth. Funding requested will fully fund the program for one year. Less funding could be mitigated. See our website at <a href="http://www.shilohhousing.org">www.shilohhousing.org</a></p>		
<b>Contact Name:</b> Delmonica Williams	<b>Phone:</b> N/A	<b>Email:</b> <a href="mailto:schiprograms1@gmail.com">schiprograms1@gmail.com</a>

<b><u>ARPA Funding Proposal from:</u></b> SIERRA JULIET INC		
<b><u>For:</u></b> 3rd and Ingra- Site Infrastructure		<b><u>Amount Requested:</u></b> \$9,500,000
<b><u>Total Budget:</u></b> \$9,500,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$9,500,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> For-profit	<b><u>Assembly Priority Area:</u></b> Housing	
<b><u>Project Description:</u></b> Subdivide the parcels into ROW and smaller lots. Design and construct road and utility extensions.		
<b><u>Meets Guiding Principles:</u></b> ROW improvements, water and sewer and storm are public infrastructure that benefit area. <b><u>GEOGRAPHY</u></b> Site is historically significant and recent activation has drawn positive attention. Momentum is present and Fairview, Downtown and Mountain View neighborhood support is high. <b><u>FEASIBILITY</u></b> The design could be completed during Fall and Winter of 2022 and construction could commence in Spring of 2023. 35% Design can be funded by EPA Brownfield grant currently held by MOA. FEMA BRIC grant could be leveraged with ARPA and EPA Brownfield funding. <b><u>EQUITY</u></b> This site has sat vacant since the hospital was relocated. The impact of this site has a significant negative impact on the surrounding neighborhood, primarily residential areas of Fairview. The adjacency to the municipal jail is faces a challenge to attract private investors.		
<b><u>Expected Outcomes:</u></b> This site has the potential to provide over 100 units of housing including 'live-work' type units. Fairview neighborhood as well as potential occupants of development would benefit from the infrastructure being in place.		
<b><u>Project Detail:</u></b> This project has a master plan developed that can be advanced into design and construction. Community organizations are already invested and support this plan. <a href="https://storymaps.arcgis.com/stories/f3132612799b464fb2f06ace6d7d1789">https://storymaps.arcgis.com/stories/f3132612799b464fb2f06ace6d7d1789</a> <a href="https://www.muni.org/Departments/hlb/2014%20Docs/2019-04%20HLB%20Master%20Plan_FINAL_4-10-2019.pdf">https://www.muni.org/Departments/hlb/2014%20Docs/2019-04%20HLB%20Master%20Plan_FINAL_4-10-2019.pdf</a>		
<b><u>Contact Name:</u></b> Stormy Jarvis	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> stormy@sjiconstruct.com

<b>ARPA Funding Proposal from:</b> Sierra Juliet Inc.		
<b>For:</b> Spearnd & Oregon-Lois Redevelopment		<b>Amount Requested:</b> \$20,000,000
<b>Total Budget:</b> \$35,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$3,000,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Housing	
<b>Project Description:</b> Redevelopment: Acquire, aggregate, demolish, and redevelop blighted properties Between Lois Dr and Oregon Dr at Spenard Road		
<b>Meets Guiding Principles: All Priority Areas:</b> invest in creating new workforce-housing units, invest in economic RE-development, community investment by removing blight and reduces barrier to redevelopment -invest in local capacity-helps to leverage public dollars-effectively engage impact capital to co-invest in resilient infrastructure project at scale-Addresses chronically underserved area that enables cycles of criminal and drug-related activities that harm low-income populations with addiction issues. Site is in Spenard Corridor Plan-supports goals:Policy 4.13:Encourage redevelopment that integrates with transit and contributes to an active mix of pedestrian-oriented uses. Applicant is working with adjacent owner on redevelopment-can leverage site into this project and increase the # of new housing units5X.		
<b>Expected Outcomes:</b> Remove urban blight, create at least 50 new housing units, decrease crime, expand economic opportunities. Communities across the country invest to eliminate urban blight have achieved: increased value of surrounding properties, a decreased insurance rates & crime, and greater interest by businesses to locate in a more attractive city. <a href="https://files.hudexchange.info/resources/documents/VacantPropertiesTrueCosttoCommunities.pdf">https://files.hudexchange.info/resources/documents/VacantPropertiesTrueCosttoCommunities.pdf</a> The Chelsea Inn is a recurring complaint at Spenard Community Council Meetings -It is a magnet for illegal drug use, prostitution, and crime. It strains the resources of local police, fire, building, and health departments; it is a blight that depreciates surrounding property values, which reduces property tax revenue, attracts crime, and degrades the quality of life of the area.		
<b>Project Detail:</b> Redevelopment: Acquire, aggregate, demolish, and redevelop blighted properties Between Lois Dr and Oregon Dr at Spenard Road, prepare site for new construction, address alley/street access - new mixed use construction- sidewalk plaza, retail 1st floor, upper levels multifamily housing. With funding, site could be acquired immediately and demolition could occur by fall 2022-design could be completed in Fall & Winter 2022 and construction could start Spring 2023. 35%Design could be funded by EPA Brownfield grant currently held by MOA; FEMA BRIC grant could be leveraged with ARPA & EPA Brownfield funding. Permitting and construction financing can be leveraged w/ARPA funding +AHFC and commercial financing Obtaining financing for these types of predevelopment costs is difficult in good economic times; challenging economic times make it even more so		
<b>Contact Name:</b> Stormy Jarvis	<b>Phone:</b> N/A	<b>Email:</b> stormy@sjiconstruct.com

<b>ARPA Funding Proposal from:</b> Signet Ring Vocational Center		
<b>For:</b> Signet Ring Vocational Center: GED, Vocational, Apprenticeship		<b>Amount Requested:</b> \$479,000
<b>Total Budget:</b> \$579,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$350,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> Signet Ring Vocational Center works specifically with the Reentry Population in Anchorage and at House of Transformation. We receive referrals from multiple agencies, for individuals that may not be in our housing program but need their GEDs or certifications to work in fields to increase their income. We work with UAA for our related technical instructions for our CDL program. We are approved by the Office of Apprenticeship and have 4 of our programs as registered Apprenticeship programs. We are listed on the Eligible Training Provider List with the Department of Labor.</p>		
<p><b>Meets Guiding Principles:</b> We assist in workforce development. With the infrastructure funding coming there is a huge shortage in CDL drivers, the only and current CDL trainer in Anchorage has not accepted students since before COVID, we have been trying to fill this void and gap by making a pathway possible and partnering with a DMV certified examiner/ instructor to train and license our students then we offer experience through apprenticeship model. With the opioid epidemic we have many people with mental and behavioral health issues and not enough providers, and we have a shortage of workers in the field. We know because we've experience this in our sober housing program. So we decided to train our people in house and certify instructors with Alaska Commission of Behavioral Health Certifications for Peer Support Trainers and CDC Admins. We also certified 5 instructors in the Beauty Program to assist students in attaining their occupational licensing in this field. Vocational is also rehabilitative in nature.</p>		
<p><b>Expected Outcomes:</b> We expect to serve 1000 people and families, our expected outcome is that people will end up coming out of the poverty level. That they will build the skills necessary to work in these fields and also make decent living. Address barriers such as not enough education or not enough funding to go to college. With apprenticeships people earn while they learn and they are mentored and supervised by an expert in the field so they get first hand experiential knowledge of how to perform and what's expected. Our goal is for people be busy building their lives and performing and learning constructive skills so they don't have time to live destructive lives. GED, adult basic education also plays a role in getting some of the occupational licensing so we developed our programs to be able to provide all of these programs in house. We are approved and exempted by the Alaska Commission of Postsecondary education to provide and teach these programs.</p>		
<p><b>Project Detail:</b> The project detail is spelled out in the attachment below. All our apprenticeship programs have specific Standards of Apprenticeship written and approved by the Department of Labor Office of Apprenticeship that we must follow to completely graduate a student/apprenticeship out of our program. We assess and create an individual educational plan for our students/apprenticeship. If there is a need for GED and adult basic educational courses then they will start there. Once we receive all required documents then we can start them on their career path. We are focused on being trauma informed as an organization. We are also diverse and work in our multicultural community.</p>		
<b>Contact Name:</b> Lina Mavaega	<b>Phone:</b> N/A	<b>Email:</b> lina@signetringvocationalcenter.org



Signet Ring Vocational School  
1800 W. 48<sup>th</sup> Avenue Ste D  
Anchorage, Alaska 99507  
(907) 565-7777  
Tax ID #83-3487623

### **Adult Education Grant Basic Information Page**

Organization Name(s): Signet Ring Vocational School

Type of Organization: Accredited Vocational School and Adult Education

Address: 1800 W. 48<sup>th</sup> Avenue Ste D, Anchorage, AK 99507

Phone: (907) 565-7777

Website: <https://www.signetringvocational.org/>

Executive Director: Lina Mavaega

Email: [Admin@srvocationalcenter.org](mailto:Admin@srvocationalcenter.org)

[lina@signetringvocational.org](mailto:lina@signetringvocational.org)

Funding Requested: \$579,000

DUNS #: 104031472 Tax ID#: 83-3487623

Purpose: Classes, Occupational Licensing, Apprenticeship and Vocational funding

Classes: Adult Basic Education: Reading, Writing, Math, Spelling, Literacy Classes

English Second Language, Citizenship Classes

Apprenticeship: Barber, Hairdresser, CDL, Peer Support

Occupational Licensing Courses: Esthetics, Permanent Cosmetic Colorist, Tattoo, Nail Tech, Chemical Dependency Counseling, Hair braiding

Mission Statement: Education helps to heal the mind, Signet Ring Vocational School believes the best way to change your life is through healing mind, body, and spirit.

“Wisdom strengthens the wise more than ten rulers of the city.” Ecclesiastes 7:19

**Employer Sponsors:** We've worked on securing multiple employer sponsors for all our registered apprenticeship programs. Once the related technical instruction portion of our program is completed they can either take an exam and receive their occupational licensing and we transition our students right into apprenticeship with one of the multiple employer sponsors we've secured as partners. We then track their hours and pay increase as they gain experience and practical knowledge in the field. Below are the lists of programs with our employer sponsors

**CDL:** Most employers do not take newly certified CDL drivers unless they have 1 year of experience behind the wheel. We have secured partnerships with several employer sponsors for our CDL program. These partnerships include Sourdough Mining Express, Alaska Trucking Association, Gardner Trucking Group, BAC, AAA Trucking, plus many more coming.

**Beauty Program:** House of Transformation Beauty Center a subsidiary is the primary employer sponsor for all the beauty programs listed above. We started this program because women in our transitional living women housing were all still involved in sex trafficking and we could not offer a solution that would make them leave the industry. Due to the fact that they made good income and they cannot survive with \$10-\$15/hour jobs and take care of their kids. So most of them with prostitution charges and convictions could not find a way out because they did not have the necessary skills to make more income to provide for themselves and their kids. When asked about the hardhat trades they did not want to do them. So we sat down and spoke about the things they liked that they can see themselves doing and most of them preferred cosmetic or esthetics jobs in the beauty industry.

**Peer Support/Chemical Dependency Counselor:** House of Transformation and PIMHA: Prison Intervention Mental Health Assessors are the employer sponsors for these apprenticeship programs. With Opioid Addictions on the rise, we realized in our transitional housing program that there are not enough certified or knowledgeable in the field. So we started doing our own in house training and have been contracting with CDC administrators to provide our training. We have been following the non-degreed matrix portion of the certification and have had over 40 people that we've submitted applications for both CDC and PSS certs. We received back almost half of these certifications and still working on the rest of them.

**Amount of Grant Requesting: \$579,000**

**Region for Grant: Anchorage**

**Introduction**

Many people who have either been to Alaska or wish to travel to our great state see the natural beauty that surrounds us everyday. Most of us take that beauty for granted because underneath that beauty comes the truth that Alaskan residents live with every day. We rank 8th in homelessness in America. An insane 39% of all Alaskans have at one time been in jail. Where only 29% of Alaskans have a four year college degree or higher.

Because of these numbers two organizations based in Anchorage, Signet Ring Vocational Center and House of Transformations entered into a partnership to help educate, employ and house the masses in Alaska. Both of these programs are focused on bringing education to every corner of the last frontier in America.

SRVC, or Signet Ring Vocational Center, formed out of House of Transformation transitional living program in Anchorage. At Signet Ring, we offer our students vocational training to many professions such as construction, paralegal, and peer support specialists. In their second year they have over 60 students who are participating in the vocational classes, GED, Adult Basic Education courses, English Second Language, Citizenship courses, giving them a second chance at a brighter future. These students have been from every walk of life, every age, and every cultural background. In the past year we have also added English as a Second Language Classes and Nationalization Classes for people who want to become citizens

What the two different schools in Anchorage realized was they could help each other, which in turn helps so many more Alaskans. Hence the most wonderful partnership that will help spread education to the Alaskan masses near and far.

**Diversity Statement**

SRVC Signet Ring Vocational Center are dedicated to the education and life experiences of our students who are ages 16 and up, regardless of race, sex, gender, cultural background, sexual orientation, and disability. Working together we will ensure that each student will receive the highest level of services and education we can provide to them. We promise our students a safe place to be themselves. SRVC does not discriminate on the basis of race, sex, gender, color, national, and ethnic origin in

administration of its educational policies, admissions policies, scholarship and loan programs, and athletic and other school-administered programs.

ALC and SRVC do not discriminate against anyone seeking employment. ALC and SRVC doesn't discriminate on the basis of race, sex, gender, color, nationality, and ethnic origins when it comes to employment. We embrace the differences in our employees.

### **Signet Ring History and Offered Courses**

According to the U.S Census Bureau, only 29.9% of all Alaskans have higher than a high school diploma or GED education. House of Transformation(HOT), saw this need in the residents that were entering into our transitional homes. So HOT created the Signet Ring Vocational Center(SRVC), to serve the needs of their residents.

When residents enter HOT, they have a three-day orientation where we develop an Individual Action Plan (IAP) with them, these IAPs track everything that the resident does at HOT. This includes doctor appointments, court appearances, life skill training, diets, social skills, job assistance, and vocational training or education. If the resident has a high school diploma or GED, they are offered vocational training through SRVC. If they don't have a GED they will go to ALC Adult Learning Center to complete their GED.

Once accepted into the SRVC for whatever job training, they work with educators and employers to develop the skills needed in that vocation. SRVC offers Paralegal, Construction, and Peer Support Specialists.

SRVC just received its Accreditation from the great State of Alaska to be a registered vocational school. We will be offering to our students GED completion, Adult Basic Education, Literacy Courses, English Second Language, Citizenship courses.

For Apprenticeships we have been registered with the Department of Labor and are listed on the Eligible Training Provider List for the following registered apprenticeship programs: Peer Support Specialist, CDL/ Heavy Tractor/Trailer Training, Barber and Hairdresser. We also have our own internal programs for apprenticeship under the House of Transformation Beauty Center and School.

Courses in the beauty industry includes nail tech, hairbraiding, Hairdresser, Barber, Permanent Cosmetic Colorist, Esthetic apprenticeship programs.

By June 2023, with the new partnership with ALC Adult Learning Center we will be taking any of their graduates that want to continue their education. This grant would allow us to expand the current program and service more people in our transitional housing programs, from other agencies, and our community. By improving the education of the residents of Alaska we ensure that Alaska jobs stay Alaska jobs.

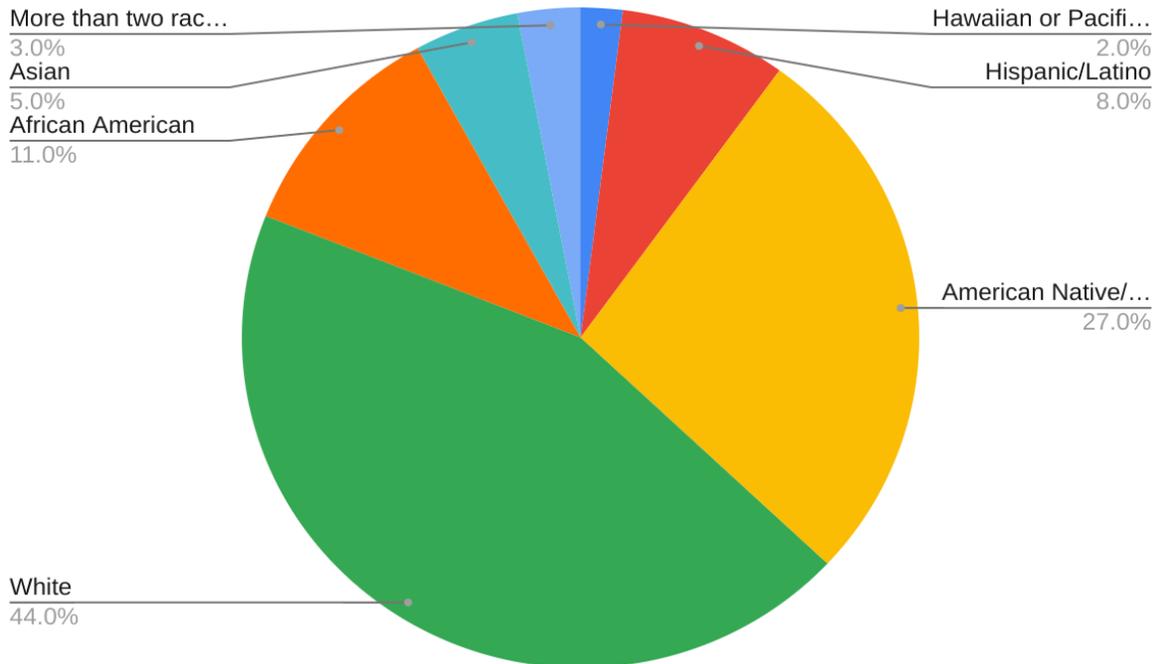
Working with PIMHA our students will receive hands-on internships and apprenticeship. Working

also with the State Apprentice program we will ensure each student, is given the correct amount of time to get all their clinical or apprenticeship hours needed to complete each vocation program.

Signet Ring Vocational School will ensure the continued success of our students for the next year by making sure that Employment Specialists will have face-to-face contact within one week before starting a job, within 3 days after starting a job, weekly for the first month, and at least monthly for a year or more. We will also make sure to have continued contact with the employer to help with any resources that the student or past student may need. We will continue to track all of these interactions through our Apricot Software to



ensure we have correct data.



### Integrate Education and Training

- CDL/Heavy Tractor Training (Four different levels of certification): SRVC has a very competitive program that not only provides education but also helps participants study for their test. With the recent infrastructure funding the demand for trucking and the construction industry will be huge in the next 5-10 years. Even now there is still a shortage in qualified and licensed CDL truckers. With UAA providing the related technical instruction portion of our training they go right into the hands on behind the wheel instruction and then they take their exam. Once they are licensed, we place them with one of our 7 employer sponsors. John Hakala the Director of Apprenticeship has approved and registered this program as a federal apprenticeship program in the DOL system, RAPIDS
- Peer Recovery Specialist program (Different levels of certification): Peer Support Specialist helps counselors and doctors work with persons suffering from substance abuse or mental illness. The participants bring with them the life experience of recovery and mental illness to help treat the person in crisis. SRVC provides four different levels of education for this program. We have our own in house trainers trained by Jennifer Galvan at Alaska Behavioral Health. And will be following the Alaska Commission of Behavioral Health Certificate's strict guidelines for the career pathway to become certified. The non-degreed matrix for those without degrees or the degreed matrix for

those with degrees. John Hakala the Director of Apprenticeship has approved and registered this program as a federal apprenticeship program in the DOL system, RAPIDS

- House of Transformation Beauty Center and School we are excited about launching this program this year. This program is important to us because many of the women in our houses are coming out of prostitution or human trafficking and are also leaving abusive and toxic relationships to become single parents. Unfortunately, criminal background can be an obstacle for them to earn a good living to provide for their family so going into the medical field is not an option available to some. This program is great because it helps them get into their passion and what they love to do, and it also has a component in the classes that work on self-confidence, self-worth, identity, and healing of trauma. We have partnered up with the Di Experience for the soft skills and self-development portion of it. This also helps them get the training they want to increase their income. The apprenticeship portion helps them make a consistent income while they learn, this will not be the self-employment model. John Hakala the Director of Apprenticeship has approved and registered this program as a federal apprenticeship program in the DOL system, RAPIDS

### **Courses/Instructors**

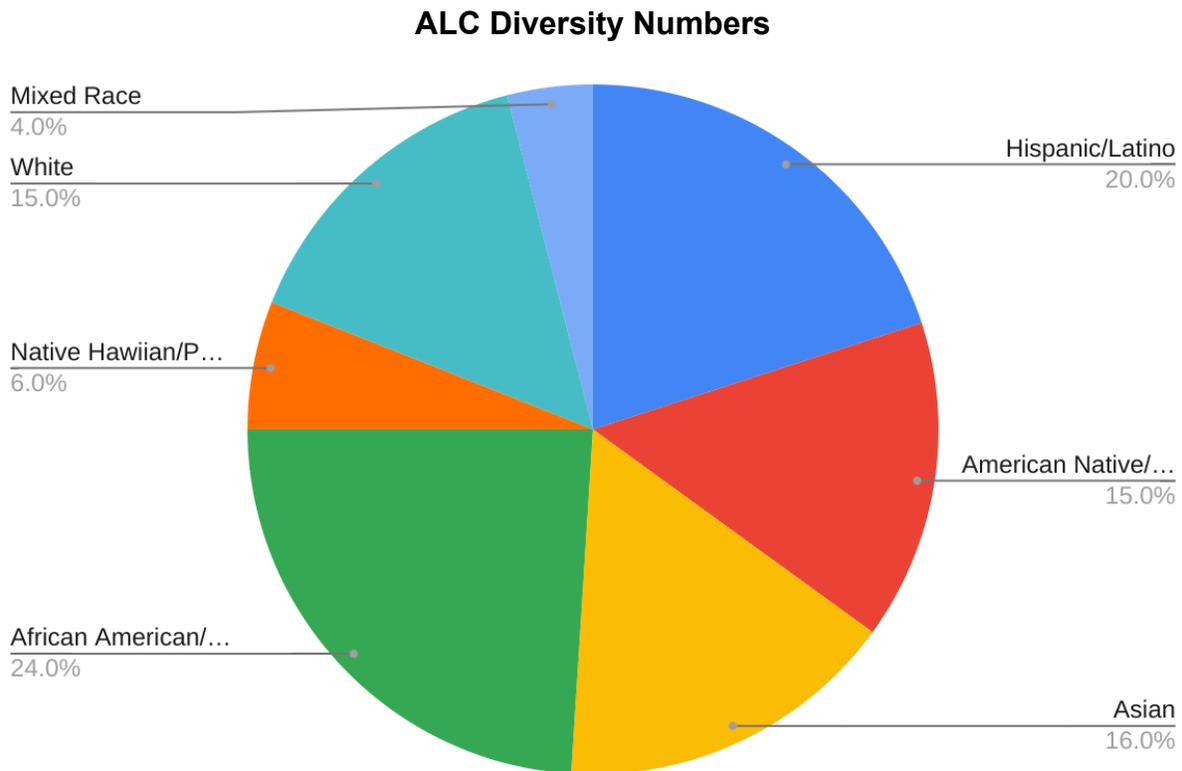
Instructors have had long experience in working with serving adults within Adult Secondary Education, literacy, basic education, English learning, English as a Second Language, life skills, computer training, job preparation, education to complete high school, civics, Naturalization classes, and post secondary and employment preparation.

Many of the instructors have been involved in multi aspects of adult education and working with multicultural populations both in rural and urban settings. The instructors also have the experience of being personally involved in multicultural transitions.

Our instructors continue in this mission including helping students with disabilities, whether mentally and/or physically with one-on-one tutoring or other needs to assist them improve their English usage, Reading, writing, and Mathematics.

In this project the SRVC will further the education of Basic Education, literacy, English, high school subjects, naturalization, and job preparation by establishing clear intake methods to identify the applicant's needs. When needs are established, the instructors and counselors will meet with the applicant and establish a clear outline on the person's educational needs. The applicant will be assigned to the class established in literacy and/or adult education curriculum program that best corresponds to his/her needs.

SRVC is continually committed to serving the community needs for adult education in basic education, literacy, job preparedness, computer training, and civics



As with SRVC, embraces the diversity that makes up the population of Alaska. Serving the underserved population, assisting them to gain the education they need to succeed in life. We embrace all different walks of life and cultures.

We also make sure to embrace all sexual orientations and genders. Because education should be provided to everyone, just not a select few. It is important for every person to experience the joy that education brings, be it information on a subject they love, or just learning you're good at something you never would have thought, without that education.

### Courses Offered by SRVC

- High School Completion Program for ages 14 and up: ALC offers this program to any age group. This is a complete program to work on the weakness that the student may have. Once the program is over the student then takes their GED test.
- English as a Second Language
- Naturalization Classes (English and Spanish):
- Parenting Classes: ALC offers Parenting Classes for any parent seeking to improve their parenting style.
- Computer Training (English and Spanish): SRVC offers computer training for anyone that needs to have a better understanding of programs and basic computer skills.

### **Experience of SRVC**

SRVC has been working to change the education level of the people of Alaska. Working with their students, they have grown their program to include Adult Secondary Education, literacy, basic education, English learning, English as a Second a Second Language, life skills, computer training, job preparation, education to complete high school, civics, and Naturalization classes.

Signet Ring Vocational Center has been going strong since 2019. Formed by House of Transformation to help provide their residents with proper education to further themselves. Their program provides life-skills, literacy skills, vocational training, case management, and job placement assistance. SRVC started with life skills, computer labs for job searches as well as job readiness training in a classroom setting. However due to the pandemic last year, many additional obstacles were faced with providing education to students that wanted to pursue their skills development and we stopped gathering in person. We uploaded all of our courses and curriculums using an LMS system and we created a student portal that each student can use to login and access classes. Their progress as well as their retention were tracked for each courses. We currently offer 67 life and soft skills courses in our LMS portal. We are working to upload our literacy programs on to the same LMS system for our students who have English second language and needs more assistance with adult basic education. We utilize the curriculum develop by New Reader's Press ProLiteracy Division for literacy courses.

We have a 2 week job readiness training which focuses on hygiene, interviewing skills, resume writing, job searching, as well as making sure each of our students has all the resources provided to them to find a job and keep that job. SRVC goes as far as

providing clothing for job interviews. We want each student we serve to have every advantage they could possibly need. Our case managers work hard to make sure the skills and vocation our students work toward are reflected in the jobs they interview for. Our main goal at SRVC is to help our students gain the knowledge they need to create a career that will last a lifetime.

SRVC have worked to provide the state of Alaska with adult education, literacy programs, vocational training, and job placement.

There is a great need in Alaska for services like ours. Right now Alaska has a 71% rate of high school graduation. Only 29% have gone on to college and gotten a degree. And the rate of people speaking English as a second language is 20% while over 20% of the population can't read.

We need programs like this in Alaska to help us grow and move forward. As it stands Alaska is the fifth worst state for education. This number is too high.

Signet Ring - 158 students (55 still waiting in our waitlist)

Signet Ring - students with jobs while finishing their vocational training – 158

We have found over 350 resident jobs and temporary housing as well as some permanent housing.

### **The Need in**

The Alaska State census numbers also show that 8.2% of the State's population over nineteen years old do not have a high school diploma. This amounts to 59,405 persons without the necessary qualifications to enter most training or post secondary programs. Training and education needed for employment. In the North Slope 10.3%, 1013 people are without a high school diploma,

Furthermore the statistical data shows that 16.1% of Alaska's state population speaks a language other than English at home. That amounts to 118,076 limited English speakers. Fluent English usage, reading, and writing are an important necessity to get a supportive income in Alaska.

Therefore we must assume that there is a vital need for ABE-Adult Basic Education ASE – high school level instruction and EL-English language instruction in both rural and urban Alaska if the state wants to prevent further poverty. Likewise in the North Slope there are 619 foreign born residents. It is safe to assume that many of these are not US citizens. Therefore a civics and/or Naturalization class would be beneficial.

Students that are entering high school in this region are testing below basic knowledge on the 8th grade standardized tests. This lack of education makes the transition hard on the students and many of them end up dropping out. This is one problem we're facing. That's where SRVC comes in, we can offer these students a different option, a better future.

Signet Ring Vocational Center works with these issues in aiding applicants get the required English fluency, Basic Education and/or High School Diploma completion.

With all these numbers, several things are apparent, the first being the population we serve youth transitioning out of foster care, adults in recovery, reentering society from prison from homelessness is in great need of a program like ours. Our program will help by evaluating incoming students and finding out where they need help with their education. If they have a GED or high school diploma, we will send them to Signet Ring to move onto vocational education. After they complete vocational education or their GED, Signet Ring and ALC will work tirelessly to make sure the students receive all the job placement help they may need.

We can work with the student to complete the educational courses for them to be successful. We will make sure our students have the best instructors at their fingertips to help them along their journey of educational discovery. Each student will be treated as an individual. We believe in integrated education and work side by side with Case Management Specialist and Instructors so each student gets the best possible education experience.

Education opens doors that were once closed to a student. Being able to get a better paying job in turn helps the student to overcome poverty that sometimes is generational in some communities. Not to mention that our English as Second Language students begin to get a better grasp on the language that is spoken around them everyday.

Our program also involves the most wrap-around job placement. Our instructors, students, and case managers will work hard to make sure the student gets the best possible job and we keep in touch as the years go by.

In short, what the Region needs is an education program that will help them create an educated population that can advance Alaska into a golden age. By taking our courses and receiving job placement, we can help the people of the Region find fulfillment in their education and careers.

**Proposed Grant with SRVC**

SRVC is dedicated to advancing education and helping underserved populations of Alaska, to raise Alaska to the greatness we know it can be. Our partnership is the first step in helping advance the education of all Alaskans. With offering a wrap-around program from GED to job placement after vocational graduation, we are a one-of-a-kind program. When a student SRVC, the first thing we do is sit down with the student. A trained counselor or case manager will work with the student deciding where the best place to start their educational journey.

For example, a student might have only finished the eighth grade. They would be placed in the GED program. Upon graduation from the GED program, they would be offered vocational training through SRVC. When that student completes the vocational program, their counselor or case manager will then work tirelessly to help the student get a well paying job in that field.

Each student will be treated as an individual. If they can attend classes in Anchorage at our centers, then great. If they can't, we will provide them with all their educational learning online. Also, each region will have an education center where they can receive one-on-one instruction.

For our more remote areas we can even do things via regular mail. SRVC uses technology to advance the learning experience for our students. If students can't afford a computer for home, we will work to provide them with a computer.

Each student will be treated as an individual. No matter the disability or skill level, we will work with them. Using the integrated education method we will make sure our students go at their own pace, even modifying where is needed. We believe that everyone deserves a career they are proud of.

The State of Alaska 2020 AAE for the State's economic revival notes several weaknesses in economic development and "getting" people into the job market. One of which is the fact that:

"Rural/remote communities continue to lag in internet speed and technology capacity. Many people living in remote communities, including students, teachers, employers, and job seekers, simply do not have access to the electronic tools and abilities to learn skills, apply for jobs, or receive on-line services on a par with those living in the city because of the lack of technology infrastructure" "A continued challenge is Alaska's geographic size and diverse population".

In accordance with the State strategy plan, SRVC is addressing these weaknesses by online classes, facetime, Google meets, emailing, post mailing, or hand delivering work materials to students in rural Alaska. Likewise, SRVC has developed online pre-

recorded classes; their students work with the local city or school to use the internet connections to work on the classes towards completing their high school or Basic Education classes. Local proctors are assigned in the areas where telecommunication is a problem. When workers are on their time off they usually come to Anchorage to attend school and pick up more work to take back.

Since several of the instructors all over Alaska, they have firsthand knowledge of the difficulties living off the road system. Included in this grant are funds that will be helping offset travel expenses for students who need to travel a great distance.

SRVC have adjusted its learning materials to be more appropriate to the culture and level based. For example, reading material culturally directed and mathematical problems are directed towards local terminology and experiences.

We also work with seasonal or distant workers i.e oil workers, Fishing industry, fishing boats workers, cannery workers, etc. who are working remotely by giving them portable assignments and meeting with them on their off time. She herself has gone as far as standing on the docks when fishing boats come in and giving the men educational material to take home to their families.

The key here to our grant proposal is the wrap around of services. Not only do they receive training for their GED they then move on to where they receive vocational training and go into apprenticeship with employer sponsors that we have built partnerships with.

At present a great deal of these programs are being changed over to USB or online programs to help provide services to those who can't come to Anchorage.

From there SRVC will work around the clock to help the student acquire a job that will benefit them for years to come. We go as far as even checking in on the students as far as a year out from their graduation to see how they are doing. Each student will work with their instructors and case managers to get them the best possible job placement. We even have interview prep to help our students. And as years go by our case managers will check in to make sure the student is happy and working at jobs that give them the best career advantages.

Over the next year ALC estimates that they will have around 50+ students that will complete the GED program, in the Region. They also estimate that another 50+ will take their other classes such as Naturalization and English as a Second Language.

Over the next year SRVC estimates 50+ students will begin their vocational training. Around 50+ in the Region will begin SRVC's life-skills classes.

SRVC will use their data collection systems to monitor the students and their improvement through tests and teacher evaluations. Both ALC and SRVC will also have their

counselors and case managers keep track of each student so no one falls through the cracks. All of our students are important to us and part of our educational family.

Both counselors and case managers from SRVC will use the Alaska Job Centers to assist the students in finding jobs. We will create individual plans of action for each student using outreach and orientation, skills assessment, partner referral, supportive services information, financial aid application assistance, and training services. Each of these will be used to provide the student with the best possible outcome and best job for the education they have completed.

SRVC have continuing education that is required of their instructors, case managers, counselors, and staff. Being an educational center both of them focus on continuing education to keep their instructors at the top of their game. The best way to serve students is to provide them with staff who have the most up-to-date training.

Another interesting part of our grant proposal is we provide our students with resources for more than just education and job placement. We also help with referrals to other agencies that will help with food, rent, transportation. We will also give students help if they are struggling mentally, we provide referrals to mental health professionals all over Alaska. This is just another step we take to help our students advance and live their best life.

The goal of this grant is to provide education to those who normally are forgotten because of location, culture, poverty, or learning disability. We are humbly asking that you will consider us for this worthwhile grant. Together we can help Alaskans reach all their goals and help their lives change for the better.

## Introduction

Does the narrative provide an in-depth overview of the organization's experience in serving adults, including providing adult education and literacy activities?

Instructors have had long experience in working with serving adults with in Adult Secondary Education. literacy, basic education, English learning, English as a Second Language, life skills, computer training, job preparation, education to complete high school, civics, Naturalization classes, and post secondary and employment preparation. Many of the instructors have been involved in multi aspects of adult education and working with multi cultural populations both in rural and urban settings. The instructors also have the experience of being personally involved in multicultural transitions. One of the instructors was a forerunner in establishing the Alaska Literacy and Family Literacy programs both in Fairbanks and Anchorage. Several instructors worked in rural Alaska during the 1970's and 1980's when rural cultures were experienced language transitions

and a transfer to High Schools within the villages. These same instructors have continued to advance basic education, literacy, civics, working in the schools and university from the 1960's to the present.

ALC instructors have been involved teaching English and basic education in various refugee settlements, Cuban, Cambodian, Vietnamese, Sudanese, and many others. ALC instructors continue in this mission including helping students with disabilities, whether mentally and/or physically with one-on-one tutoring or other needs to assist them improve their English usage, Reading, writing, and Mathematics.

In this project the ALC will further the education of Basic Education, literacy, English, high school subjects, naturalization, and job preparation by establishing clear intake methods to identify the applicant's needs. When needs are established, the instructors and counselors will meet with the applicant and establish a clear outline on the person's educational needs. The applicant will be assigned to the class established in ALC literacy and/or adult education curriculum program that best corresponds to his/her needs.

SRVC is continually committed to serving the community needs for adult education in basic education, literacy, job preparedness, computer training, and civics

Thousands of Alaskans have participated in English Learning, Basic English and/or mathematics, computer, Naturalization, parenting, exam prep or college prep classes.

Does the applicant clearly outline the organizations proposed grant activities, the manner in which they will be implemented, and the organizational goals for adult education.

#### Purpose of Grant

The Adult Learning Center understands that the purpose of the AAE grant is to aid adults improve their basic English, reading, and mathematical skills, English literacy, academic subjects needed to qualify for high school completion, and English as a Second Language. The grant also includes civics preparation for Naturalization, computer training, and job preparation. ALC's goal will be to concentrate on the improvement of academics as our partners will be concentrating on job readiness training. ALC is an accredited school with Cognia/AdvancED, so all the school curriculum is aligned with their standards. ALC also aligns its curriculum with the State of Alaska Education standards and requirements for high school graduation.

#### Intake process for applicants

On entry each student will be evaluated by the counselor as to which test will be appropriate for the recipient to receive. During the initial interview with the applicant the counselor will establish which entrance test to be given. Then there will be an established time and day for the applicant to take the entrance test. The results of this

test will denote the initial class whether Basic Skills, pre-secondary or other is suitable for the applicant.

If the applicant has completed sixth or higher grade, ALC will request the applicant's former school transcripts. The counselor will then evaluate the applicant's level of education and a suitable entry Test will be given. If the student applying is accompanied with an interpreter, it will be assumed that that individual will need Basic English as a Second Language. In this case the student will be evaluated as to the necessary entrance test to be taken. In a case where the applicants' mathematics and English literacy level are different then the applicant will be in different levels for each subject.

In all cases the applicant will be placed in a class that is most suitable for his/her abilities. These considerations will also be applied to special needs persons. All basic students and English learners will be assigned to eight week period classes and tested at the end of each period. High School diploma credit earning students will be given regular tests on their subject areas and proceed to the next level.

ALC has an online program, in school classroom, curbside pickup, and /or mailed books and assignments. However, all tests have to be taken in an assigned facility with an assigned proctor present.

For example if the person applying has

Basic Education: Basic Skills for English and Mathematics				
Classes	timeline		Placement	
Level 1	8 weeks		Beginning Literacy	Beginning Reading
Level 2	8 weeks		Beginning Basic education	1 <sup>st</sup> 2 <sup>nd</sup> Grade Level
Level 3	8 weeks		Intermediate	3 <sup>rd</sup> -5 <sup>th</sup> grade level

#### Goals:

After the initial evaluation a counselor will meet with the applicant and set up achievable goals. These goals will be re-evaluated every eight weeks. The goals setup will be pertinent to the needs of the applicant. The needs of the applicant will be clearly stated in the applicants portfolio.

Does the applicant show a need in the community for services and how they proposed to address that need?

NEED

Each State Region has its own defining challenges. As noted in the States strategic weaknesses, a continued challenge is Alaska's geographic size and diverse population, which makes access to education, training, and apprenticeships uniquely challenging. The state's largest cities are connected by road, but a large portion of the state is accessible only by air or water, and travel may be expensive and time-consuming.

Getting to and from the villages is difficult as there are no road systems apart from the ice roads in the winter. Since it is in the Arctic Region, weather can also be an inhibitor for travel. Most work is seasonal mostly centered on the State employment, tourist industry, fishing, and the oil industry. Subsistence living is the predominant occupation. Getting advanced education is difficult. In the past the Adult Learning Center has worked with many adult students in these areas by long distant learning. This was accomplished by getting materials out to the recipients by mail, digitally or paper format, email, online classes. As technology advances the ALC have been developing more diverse methods for helping the students.

The latest National census numbers given for 2019 show 10.1% of Alaska's population is at or below poverty levels; this amounts to 74,072 people. This was before the COVID-19 pandemic. And the North Slope has also become a victim to low oil prices. In 2019 the poverty level was 11.4%(1121persons)

<https://www.google.com/search?q=anchorage+low+income+charts+2021><https://www.census.gov/quickfacts/AK>

With travel restrictions and loss of service jobs in 2020 these levels are much higher. Taking note of the sharp rise in unemployment in Alaska (2013-2021) there was a significant loss of jobs. According to the charts issued by Alaska Labor government news there was a sharp rise in unemployment from almost 4.5%(2013) to 14.5% (2020) unemployment, even with adjusted seasonal jobs. North Slope 2019 was noted at 21%(2065 people)

In rural Alaska the wages and salaries dropped significantly. see Wage and Salary Employment Percent change from same month the previous year. *The Chart shows a drop of almost 20% income for 2019 to 2020 and a slight improvement for 2021.* (Regional Employment May 2021 compared to May 2020 Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section)[https://labor.alaska.gov/news/2021/news21-19\\_data.pdf](https://labor.alaska.gov/news/2021/news21-19_data.pdf)

Even though there is an estimated rise in employment for 2021 many people will not get back their lost jobs as many businesses closed. Looking at the chart *Employment By Industry, May 2021* (Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section) many of the service and hospitality employment services are significantly dropped. These jobs had basic requirements and the qualifications to get new employment are missing in many applicants' résumés [https://labor.alaska.gov/news/2021/news21-19\\_data.pdf](https://labor.alaska.gov/news/2021/news21-19_data.pdf)

The Alaska State census numbers also show that 8.2% of the State's population over nineteen years old does not have a high school diploma. This amounts to 59,405 people without the necessary qualifications to enter most training or post secondary programs. Training and education needed for employment. In the North Slope 10.3%, 1013 people are without a high school diploma,

Furthermore the statistical data shows that 16.1% of Alaska's state population speaks a language other than English at home. That amounts to 118,076 limited English speakers. Fluent English usage, reading, and writing are an important necessity to get a supportive income in Alaska.

National research and surveys have shown that:

Significant numbers of adults in the United States have difficulties with basic literacy. According to the 2003 National Assessment of Adult Literacy (NAAL, Kutner, Greenberg, & Baer, 2005), about 14% or 30 million adults in the United States perform below a basic level of literacy, defined as the skills necessary to perform simple and everyday literacy activities. An additional 2% did not speak sufficient English to participate in the assessment. The figures are worse for racial and ethnic minorities; 24% of Blacks and 44% of Hispanics scored below the basic level. These findings show minimal change from the 1992 National Adult Literacy Survey (Kirsch, Jungeblut, Jenkins, & Kolstad, 1993).

Area by area statistics shows that these statistic percentages are much higher in rural Alaska. On the North Slope the statistical percentages 32.9% amount to 3,234 persons for whom English is not their first language and not spoken at home..

Therefore we must assume that there is a vital need for ABE-Adult Basic Education ASE – high school level instruction and EL-English language instruction in both rural and urban Alaska if the state wants to prevent further poverty. Likewise in the North Slope there are 619 foreign born residents. It is safe to assume that many of these are not US citizens. Therefore a civics and/or Naturalization class would be beneficial.

Does the grant narratives provide a description of how the eligible provider will meet the state negotiated levels of performance identified in Alaska Combined State Plan

The State of Alaska 2020 AAE for the State's economic revival notes several weaknesses in economic development and "getting" people into the job market. One of which is the fact that

"Rural/remote communities continue to lag in internet speed and technology capacity. Many people living in remote communities, including students, teachers, employers, and job seekers, simply do not have access to the electronic tools and abilities to learn skills, apply for jobs, or receive on-line services on a par with those living in the city because of the lack of technology infrastructure" "A continued challenge is Alaska's geographic size and diverse population"

[https://jobs.alaska.gov/aae/documents/2020\\_WIOA\\_Plan\\_FINAL.pdf](https://jobs.alaska.gov/aae/documents/2020_WIOA_Plan_FINAL.pdf) pp49 et alt

In accordance with the State strategy plan, the Adult Learning Center is addressing these weaknesses by online classes, face time, Google meets, emailing, post mailing, or hand delivering work materials to students in rural Alaska. Likewise, the Adult Learning Center has their own developed online pre-recorded classes; their students work with the

local city or school to use the internet connections to work on the classes towards completing their high school or Basic Education classes. Local proctors are assigned in the areas where telecommunication is a problem.

Since several of the instructors at the Adult Learning Center have worked in Rural Alaska, they have firsthand knowledge for the difficulties living off the road system. The Adult Learning Center has adjusted its learning materials to be more appropriate to the culture and level based. For example, reading material culturally directed and mathematical problems are directed towards local terminology and experiences.

The Adult Learning Center also work with seasonal or distant workers i.e Aleutian Fishing industry, fishing boats workers, cannery workers, etc. by giving them portable assignments and meeting with them on their off time.

Another weakness noted was:

“Many employers report a lack of motivated job seekers with basic employability skills to fill community jobs.”

The Adult Learning Center has learned that low many motivated students have had many educational disruptions and or educational trauma. They fear the system and associate work with another challenge. Our instructors’ aim is to assist these students in overcoming their fears by using material, which they feel comfortable. In addition, counselors do some interview training and individualized services. Resources such as WorkKeys® and the ASVAB inventory are used to aid students identify their assets.

Another weakness noted by WIOA plan for Adult Education is

“Limited English proficiency is a significant barrier to learning and employment. The inability to recognize foreign education degrees and occupational credentials is another significant barrier.”

The Adult Learning Center addresses this issue in their ESL-EI and Basic Education programs. The ALC accepts foreign transcripts and allows the student to continue with the necessary credits to complete an accredited U.S.A High School Diploma. ALC translates and evaluates the applicants’ documents, so that they have the accepted transcripts to further their training or postsecondary.

Did the agency describe the characteristics of adults, aged 16 and older, in the region and how they may benefit from AAE services?

Drop-Out Rates etc.

The Alaska State education reports 2019-2020 for the North Slope School District dropout rate show a difference of students dropping out depending on their ethnicity and or economic disadvantage.

North Slope Borough School District	2017-2018
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North Slope	Graduation	Drop Out Rate
All students	68.16	1.06
Native/American Indian	60.44	1.39
Hispanic	66.67	
Economical Disadvantaged	56.9	0.29
English Learners	62.07	0.96

NAEP (2019)			
Year 2019-2020 Below Basic National Test Standards			
<b>Below Basics Math 8<sup>th</sup> Grade</b>	National	Alaska	
All	31%	37%	
Hispanic	32%		
Black	53%	59%	
Asian/Pacific Islanders	14%	44%	
Am Indians/Native Alaskans	49%	60%	
Economically Disadvantaged	46%	51%	
English Learners	72%	83%	

NAEP (2019)		
Year 2019-2020 Below Basics National Test Standards		
<b>Below Reading 8 Grade</b>	National	Alaska
All	27%	37%
Hispanic	44%	38%
Black	46%	44%
Asian/Pacific Islanders	15%	40%
Am Indians/Native Alaskans	41%	62%
Economically Disadvantaged	40%	50%
English Learners	72%	87%

Subject	Gr	Year	National	Alaska	Difference
<b>Mathematics (scale range 0–500)</b>	<b>8</b>	<b>2019</b>	<b>274.34</b>	<b>1.079</b>	<b>- 6.65</b>
<b>Reading (scale range 0–500)</b>	<b>8</b>	<b>2019</b>	<b>252.39</b>	<b>1.059</b>	<b>- 9.61</b>

<https://www.nationsreportcard.gov/profiles/stateprofile/overview/AK>

Students leaving the eighth grade are graduating into high school. These students are fourteen-fifteen year olds. If they are below basics going into high school, unless there is a major educational interception, these students' destiny for success is nil. Most of these students will probably be dropping out of school by their sixteenth (16<sup>th</sup>) birthday. These students most likely will not stay for their Junior/Senior years. Many may continue and get a certificate of attendance, which does not qualify as a high school diploma completion. The economic disadvantaged, Native Alaskans, and /or low English Learners will probably start working low-income jobs and not be able to advance into job training or any post-secondary programs due to their lack of English and the education requirements.

The Adult Learning Center works with these issues in aiding applicants get the required English fluency, Basic Education in English and Mathematics, and/or High School diploma completion. The students are tutored in Examination requirements for entry into Union training, military, or post-secondary requirements.

Applicants are assigned to the level of education suitable to the initial score on their admittance tests.

To bridge the gap to success for 16 years old and above, the SRVC has joined with House of Transformations to establish an active Integrated Education Program (IET) program. This is in keeping with the regulations established by WIOA Section 134(c) (3) (D), P.L. 113-128)

Workforce Training

“may include

- (i) occupational skill training...;
- (ii) on-the-job training;
- (iii) incumbent worker training...;
- (iv) programs that combine workplace training with related instruction...;
- (v) training programs operated by the private sector;
- (vi) skill upgrading and retraining; (vii) entrepreneurial training;
- (viii) transitional jobs...;
- (ix) job readiness training provided in combination with services...
  - (i) through (viii);

(x) adult education and literacy activities, including activities of English language acquisition and integrated education and training programs, provided concurrently or in combination with services described in any of clauses

(i) through (vii); and (xi) customized training conducted with a commitment by an employer or group of employers to employ an individual upon successful completion of the training.”

(WIOA Section 134(c) (3) (D), P.L. 113-128)

The Adult Learning Center works with these issues in aiding applicants get the required English fluency, Basic Education in mathematics and /English and/or High School diploma completion.

The Adult Learning Center has accommodation for students, teachers, and others, with physical and/or learning disability needs. These accommodations include suitable seating, quiet places, adjustable computer screens, tutoring, and adjustable schedules.

The Adult Learning Center observes the Family Education Rights and Privacy Act (FERPA), was enacted into Federal law in 1974

Health Insurance Portability and Accountability Act of 1996 (“HIPAA”). and any further additions

### **Schedule of Classes**

#### **SRVC**

Our class schedules are very flexible but each student is given 1 week to complete the weekly tasks for the soft skills classes portion. The soft skills classes are called Learning Tools For Your Future and go about 6 weeks along. The classes are held Monday, Tuesday and Friday with Wednesday and Thursday being study hall days and days where they implement or have group discussion about what they’ve learned and how it’s relevant to their lives. We have 57 courses which range from 1-3 hours each course . We do this because the grant for the Mat-Su region is mostly remote learning. Students can go at their own pace but they have to check in and accomplish certain academic milestones as well as assignments by the end of the week.

Both ALC and SRVC will gladly see a remote student in their headquarters in Anchorage or at their center located in Utqiagvik. But their program is set up to help the student work remotely. Tests will be scheduled and when they are ready ALC and SRVC will do all they can to make the test easy for them. Some of our grant money is even earmarked for travel for these students.

So our schedule of classes is flexible to ensure the success of each student. We have already listed our offered classes above. Each is available to the students remotely.

The most important thing to remember about this program is that each student gets a course that is structured for them. If they have some kind of disability that is addressed

by the instructors and staff. Case Managers and Instructors work tirelessly to ensure the student will find success in the classes provided.

### **SRVC Staff**

Rosalina Mavaega - Executive Director of Signet Ring Vocational Center

### **HOT Board of Directors**

#### **Board of Directors and Grant Writing Team:**

**Lina Mavaega - Founder/President**

**Esau Fualema - Vice President**

**Lynda Billmyer - Secretary**

**John Cutter - Treasurer**

**Briana Pili – Board Member**

**Diania Brannon – Board Member**

**Raynell Gould -Grant Writer**

**Karla L. Bentley - Grant Writer**

#### **Additional Information:**

SRVC – 1800 W. 48<sup>th</sup> Avenue Ste D - (907) 565-7777

[www.signetringvocational.org](http://www.signetringvocational.org)

<b><u>ARPA Funding Proposal from:</u></b> SMART Northwest regional council		
<b><u>For:</u></b> Loussac Library, Wilda Marston Theater & Assembly chambers		<b><u>Amount Requested:</u></b> \$200,000
<b><u>Total Budget:</u></b> \$200,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$150,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b>	<b><u>Assembly Priority Area:</u></b> Healthy Workforce	
<b><u>Project Description:</u></b> Ventilation verification for the Loussac Library, Assembly chambers and Wilda Marston theater		
<b><u>Meets Guiding Principles:</u></b> Public safety, continuing to monitor pandemic impacts and pass health and safety measures.		
<b><u>Expected Outcomes:</u></b> We believe that auditing the Ventilation system at the Loussac library, Assembly chamber and Wilda Marston theater will show that there may be deficiencies with the establishments ventilation system. The expected outcome is that with a proper audit of the ventilation system standards will need to be meet to resolve current deficiencies. Roughly 1000 people visit the Loussac library daily based on information found on the Alaska.org website. The Assembly has seen an influx in people attending the Assembly meetings. Those that occupy the premises should know that they are not sitting in a public location that could potentially be harmful to their health for the short and long term. The Assembly members also need to know that they can perform their elected duties without fear that that their health is in jeopardy.		
<b><u>Project Detail:</u></b> Ventilation verification begins with calculating the minimum required air changes per hour required for a given space, and then physically verifying that the HVAC system is meeting or exceeding this rate. To do this the technician must determine minimum outside air (OSA) quantity required, from design documents or under direction of a licensed professional, and then physically verify that an HVAC system is meeting or exceeding these values. Verifying OSA is done by manipulating the HVAC system to full design airflow (typically full cooling) and measuring OSA values using calibrated precision instruments. This step is then repeated after setting the system to reduced airflow; typically heating mode, minimum zone settings, or 30% of full airflow design. After physically measuring OSA values, the percent OSA must be calculated to ensure that proper ventilation is being achieved during any and all modes or hours that a building or space is occupied. Using instrumentation, carbon dioxide levels can also be assessed, preferably during peak occupied hours. A detailed report is then compiled with HVAC system component model numbers/serial numbers/etc., relevant photographs of the HVAC system being verified which may indicate areas/components of concern or potential future issues, general as-found condition, and recommendations for improved ventilation and/or system performance to be reviewed by a licensed professional.		
<b><u>Contact Name:</u></b> Randall Golding	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> RandyGolding@aklocal23.org

<b>ARPA Funding Proposal from:</b> Sol de Medianoche News, LLC		
<b>For:</b> Access to Meaningful Information		<b>Amount Requested:</b> \$50,000
<b>Total Budget:</b> \$50,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$25,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Sol de Medianoche is the only bilingual publication in the state, addressing the gap of information geared towards Alaska Latinos, with a focus on the city of Anchorage. Our newspaper focuses on offering awareness on issues of housing, economic development, education, and health. It supports Alaska Latinos in topics of civic engagement and access to government services. The purpose of this project is to fund our operation costs for a year. This includes our printing and our website and social media costs, so that we can keep our newspaper free for the community.</p>		
<p><b>Meets Guiding Principles:</b> We meet <b>all 6 of the stated principles</b> by directly addressing them. SDM directs information to Anchorage Latinos who face unique challenges because of economic uncertainty, high exposure to COVID-19, in a media saturated with misinformation campaigns. Our work of bringing high quality information to the community is informed by the newest techniques in the field, thus following the "informed" principle. It also addresses historical gaps in information by aiding our community in topics that include COVID-19, being health, education, vaccination, or the efforts to end the homelessness crisis. All are vital and underreported issues. In addition, because of our local focus, we have a positive impact across the municipality by highlighting local elections, supporting local vaccine promotion and informing about efforts that address community needs. We are also positioned to address the geography principle. Language access is an equity issue, addressed by presenting information in Spanish.</p>		
<p><b>Expected Outcomes:</b> Without our contribution, the media environment for Anchorage Latinos is hard to navigate. Those who are unable to speak English have a difficult time accessing local information about the issues they care about and the efforts to mitigate them, or the tools they have access to better support their families and their businesses. Currently, our newspaper reaches over 12,000 in our digital and print operations in both English and Spanish monthly. The access to information will ensure the integration of the Latino community into the broader Anchorage community and will help people in vulnerable positions to learn about issues that affect them, and the possible solutions available. In order to continue moving forward during the pandemic, we must ensure everyone is included and taken into account. When everyone is informed in a way that is accurate and easy to understand, we can expect greater participation and better outcomes.</p>		
<p><b>Project Detail:</b> Sol de Medianoche is the only English/Spanish bilingual publication in the state, addressing the gap of information geared towards Alaska Latinos, with a focus on the city of Anchorage. For seven years, we have been focusing on providing the Latino community in Anchorage with high-quality information, including a strong focus on local issues. The purpose of this project is to fund our operating costs for one year. This includes the printing of editions and maintenance of virtual and social media publication. Our printed edition is distributed in local businesses at no cost. This funding also includes the continuation of our content-creation efforts on social media content following the latest trends in the industry so that they can be reached by an even wider audience in the city and across the state. Our newspaper focuses on offering awareness on issues of housing, and economic development and supports Anchorage Latinos in topics of civic engagement, health, education, and access to government services. Recent reporting includes in-depth coverage of the activities of the Anchorage Assembly, the vaccination efforts in the city, and reporting on the stances of the different candidates for local elections, which have been read and praised by audiences even beyond the Spanish-speaking community. This funding will allow us to continue our mission of providing accurate, reliable, and real-time information.</p>		
<b>Contact Name:</b> Lina Mariscal	<b>Phone:</b> N/A	<b>Email:</b> info@soldemedianochenews.org

<b>ARPA Funding Proposal from:</b> Spinell Homes Inc.		
<b>For:</b> Phase 1 Checkpoint Tract A1-2 is a 5.48 acre Census Tract 7.01 <b>Amount Requested:</b> \$5,000,000		
<b>Total Budget:</b> \$9,000,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$3,500,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> For-profit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> The property is planned for 132 mid rise residential rental units to be contained in 14 buildings with 4 playgrounds. Phase 1 contains 30 units and the remainder in future phases. The buildings contain a mix of 1, 2 and 3 bedroom units with 3 accessible units per building. This project was initially designed as a Low-Income Housing Tax Credit (LIHTC) program but lost access to LIHTC funds because the costs of construction increased so much so quickly. By accessing American Rescue Plan Act funds, this project will be able to leverage the existing work that went into the project.</p>		
<p><b>Meets Guiding Principles:</b> NEED:The 2012 Anchorage Housing Market Analysis recognized a housing deficit. Not enough available land to meet the future housing needs Infeasibility of building mid rise multifamily residential leads to other housing types Result is less density and further lack of obtainable housing GEOGRAPHY:Census Tract 7.01 is directly adjacent to a qualified low-income census tract and Opportunity Zone Per capita income is \$34,701, Median household income is \$75,222 15.1% of persons are below the poverty line More than 1.5 times the 8.9% poverty rate for Anchorage ALIGNMENT:Project initially designed and awarded as a Low-Income Housing Tax Credit project INFORMED:Vacancies very low and rents are rising FEASIBILITY:Phase1 is designed. Significant resources spent prior to losing access to LIHTC funding This project ready for implementation success EQUITY:Tract 7.01 ranked highest (93%) in the Need Index of the Housing Instability and Emergency Rental Assistance in Alaska report</p>		
<p><b>Expected Outcomes:</b> Phase 1 of this project will create 30 rental units in an area that ranked highest in need in Anchorage. This will result in hundreds construction jobs and additional management and maintenance jobs. In a report titled "Housing Instability and Emergency Rental Assistance in Alaska" issued October 15, 2021, three Anchorage neighborhoods ranked 90% or higher in their Emergency Rental Assistance Priority Index. This index estimates the level of need in a census tract by measuring the prevalence of low-income renters who are at risk of experiencing housing instability and homelessness. To do this, it examines neighborhood conditions and demographics, incorporating instability risk factors before the pandemic as well as the pandemic's economic impacts. Census Tract 7.01 ranked highest (93%) of these neighborhoods in the Need Index, and approximately 75% of the residents identify as BIPOC and more than 10% of the households are overcrowded - more than any other area in Anchorage.</p>		
<p><b>Project Detail:</b> Plans have been created for a phase one of a four phase rental housing project that would create 132 rental units (30 in Phase 1) in East Anchorage. The original project was relocated to more affordable land outside the Anchorage Bowl after a spike in building cost in 2021 made the project unfeasible due the the constraints of the LIHTC program. The current project is proposed as market rate rental housing and is not tied to any subsidy program. The project is not a feasible investment at current cost given the current rental rates in Anchorage. Subsidizing this project would provide needed rental units that will not be created otherwise. An affordable housing component could be added to the project. Building Plans for Phase 1 are at 65% and Civil Plans are at 95%. Water, Sewer, Electric and Gas have already been installed to support phase one. The improvements to the adjacent Municipal Right of Ways, Newell Street and Whisperwood Park Drive were constructed 2021. This project can be restarted very quickly and possibly have concrete in the ground in 2022. Initial rental analysis indicates a 2.9% cap rate and negative (\$267,628) cash flow with zero subsidy, a 4.3% cap rate and negative (\$3,628) cashflow with \$3,000,000 subsidy, and a 6.5% cap rate and \$80,372 positive cashflow with \$5,000,000 subsidy. Local lender FNBA indicates industry standard is an 8% cap rate but new construction trends lower.</p>		
<b>Contact Name:</b> Andre Spinelli	<b>Phone:</b> N/A	<b>Email:</b> andre@spinellhomes.com

TRACT A1-1

SITE PLAN DATA - TRAILPOINT

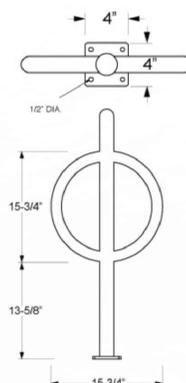
SITE REQUIREMENT	REQUIRED	PROVIDED	ADDITIONAL NOTES
CURRENT ZONING	R4	-	
MINIMUM LOT AREA	6,000 FT <sup>2</sup>	74,180 FT <sup>2</sup>	
BUILDING FOOTPRINT	MAX 60% ALLOWED	15.70%	11,648 FT <sup>2</sup> TOTAL BLDG FOOTPRINT
PARKING	1 BEDROOM UNITS: 4 x 1.0 = 4 2 BEDROOM UNITS: 12 x 1.5 = 18 3 BEDROOM UNITS: 14 x 2.0 = 28 GUEST PARKING: 30 x 0.10 = 3 TOTAL: 53	53 STALLS	
ACCESSIBLE SPACES	3 STALLS	3 STALLS	1 STALL VAN ACCESSIBLE
LOADING BERTH	NOT REQUIRED	NONE	LESS THAN 50 UNITS PER BLDG
BUILDING HEIGHT	MAXIMUM HEIGHT 45 FT	38.50 FT	MEASURED TO MIDPOINT OF ROOF
BUILDING SETBACKS	FRONT - 10 FT	202.00 FT	BLDG A1 & WHISPERWOOD PARK DR
	SECONDARY FRONT - 5 FT	16.00 FT	BLDG A1 & NEWELL STREET
	SIDE - 6 FT	11.33 FT	BLDG C & TRACT A1-1
	REAR - N/A	N/A	NO REAR YARD ON DOUBLE FRONTAGE
PARKING LOT AREA	N/A	24,820 FT <sup>2</sup>	
SNOW STORAGE	2,482 FT <sup>2</sup>	2,660 FT <sup>2</sup>	RESIDENTIAL USE IS 10% OF MOTORIZED VEHICLE PARKING/ACCESS
PARKING LOT INTERIOR LANDSCAPING	1,241 FT <sup>2</sup>	1,254 FT <sup>2</sup>	40 TO 100 STALLS REQUIRES 5% OF PARKING LOT BE LANDSCAPING
OPEN SPACE	3,000 FT <sup>2</sup>	3,150 FT <sup>2</sup>	100 FT <sup>2</sup> PER DWELLING UNIT
	SOUTH - N/A	NONE	R4 & R4
	WEST - L1 LANDSCAPING	L1	R4 & COLLECTOR ROAD
	NORTH - N/A	NONE	R4 & R4
LANDSCAPING	EAST - N/A	NONE	R4 & R4

LANDSCAPING NOTES

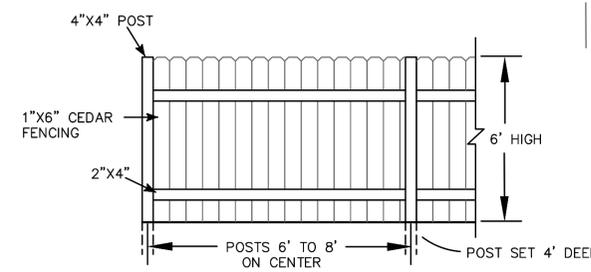
1. SEE THE LANDSCAPING PLAN FOR ADDITIONAL LANDSCAPING INFORMATION.

LEGEND

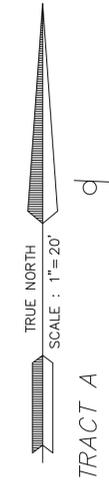
-  OPEN SPACE
-  SNOW STORAGE
-  PARKING LOT INTERIOR LANDSCAPING
-  SOAKAWAY PIT
-  LANDSCAPING
-  DECKS
-  HEAD BOLT HEATER PLUG IN (TYP)



1 BICYCLE STALL PARKING  
SCALE: NTS 4 SPACES (2 UNITS)



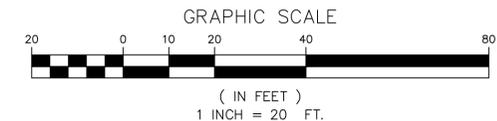
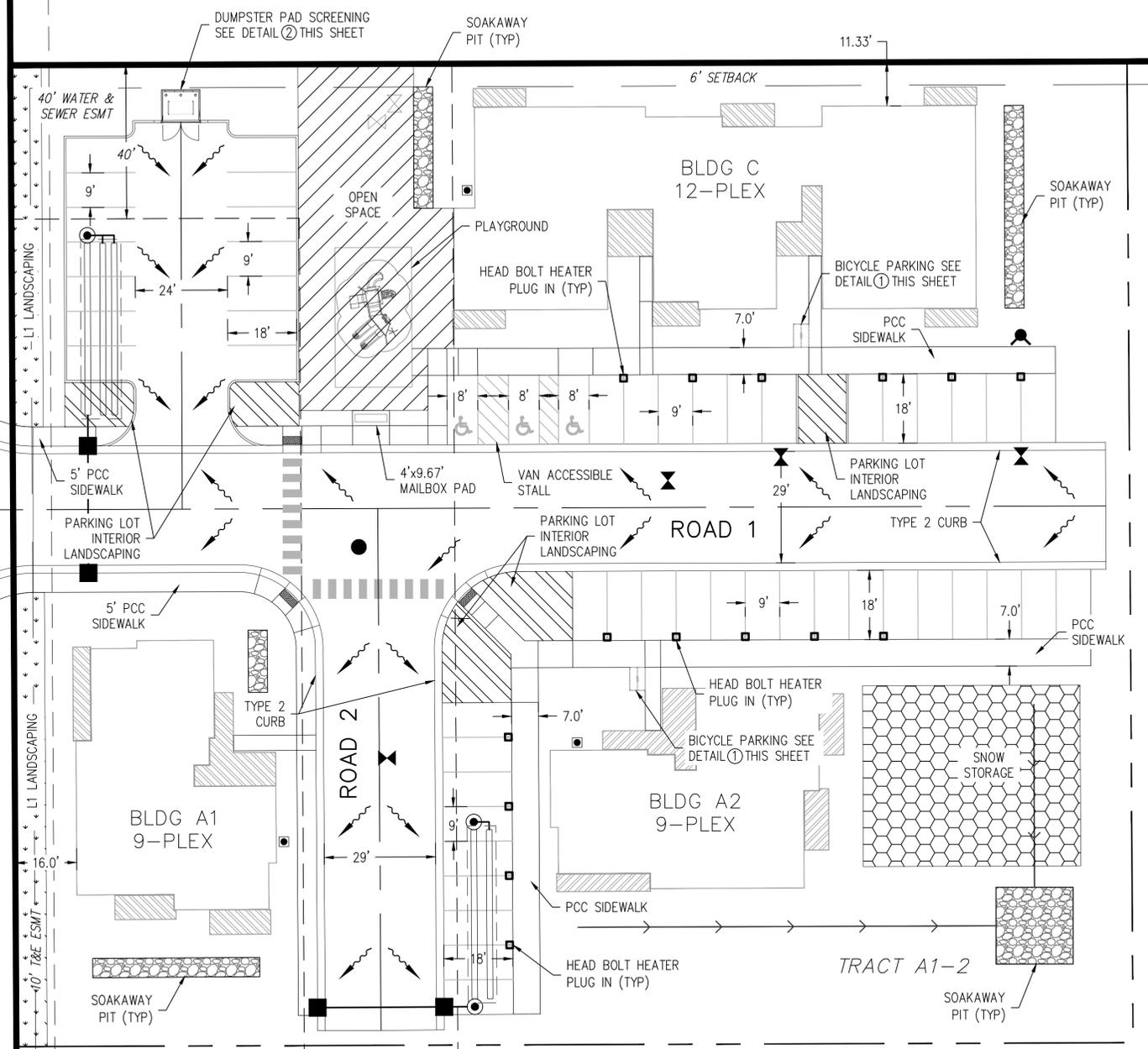
2 DUMPSTER PAD SCREENING  
SCALE: NTS



NEWELL STREET

TRACT B

TRACT A



AWWU PLAN SET NO. 00000



**TRIAD ENGINEERING, LLC**  
P.O. Box 111989  
Anchorage, Alaska 99511  
(907) 561-6537  
www.triadok.com  
COAF 128635

RECORD DRAWING

1. DATA PROVIDED  
By: \_\_\_\_\_  
This will serve to certify that these Record Drawings are a true and accurate representation of the project as constructed.  
CONTRACTOR: \_\_\_\_\_  
By: \_\_\_\_\_ DATE: \_\_\_\_\_

2. DATA TRANSFERRED  
By: \_\_\_\_\_ COMPANY: \_\_\_\_\_ DATE: \_\_\_\_\_

3. DATA TRANSFER CHECKED  
Based on periodic field observations by the Engineer (or an individual under his/her direct supervision), the Contractor-provided data appears to represent the project as constructed.  
By: \_\_\_\_\_ COMPANY: \_\_\_\_\_ DATE: \_\_\_\_\_

CHECKPOINT SUBDIVISION TRACT A1-2 SITE PLAN

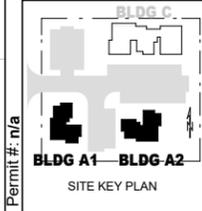
BY	DATE	REVISIONS

DESIGNED	DRAWN	CHECKED	DATE
B.M.	B.M.	JAB	APR 2021
FILE: TRAILPOINT / SITE PLAN	CASE: TBD	SCALE: 1" = 20'	GRID: SW238
JOB NO. 21-103	SCALE: HORIZ: 1" = 20'	SCALE: VERT: N/A	

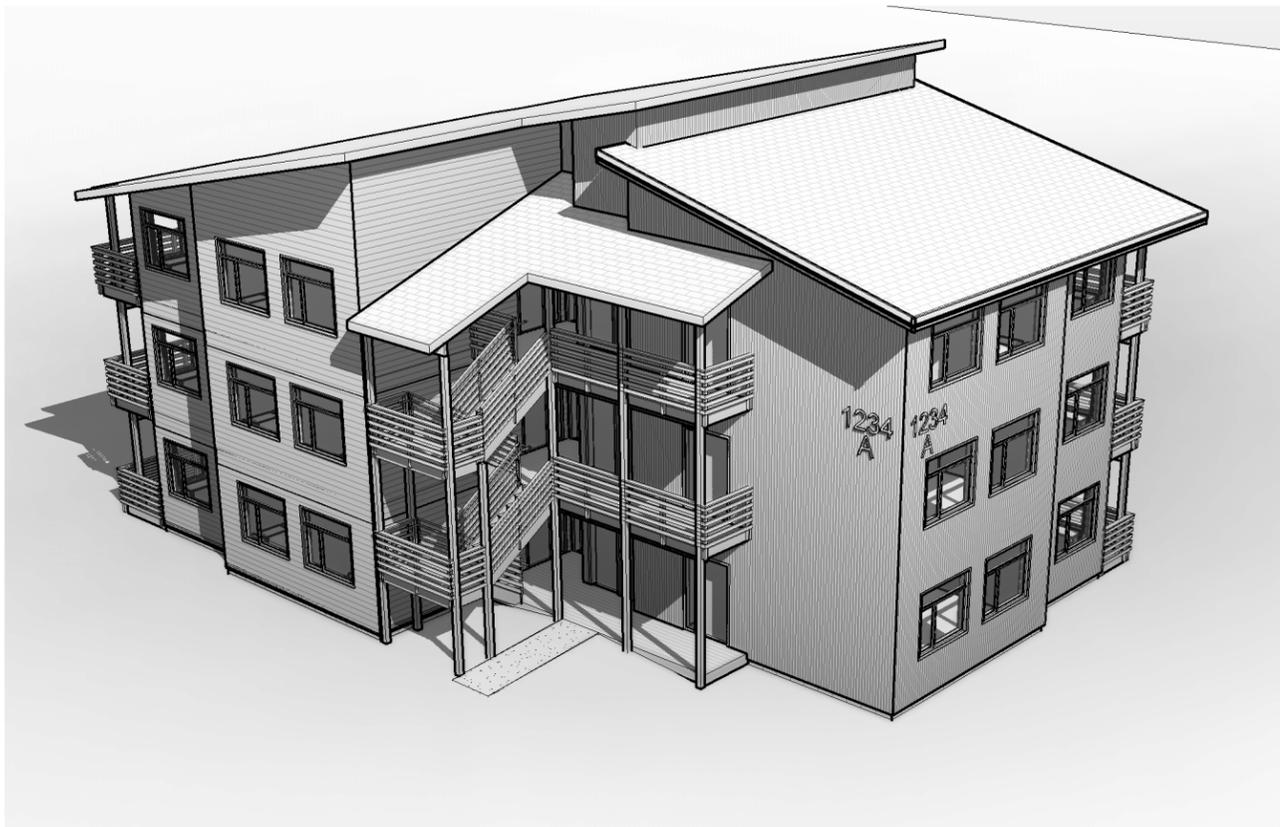
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**PRELIMINARY**  
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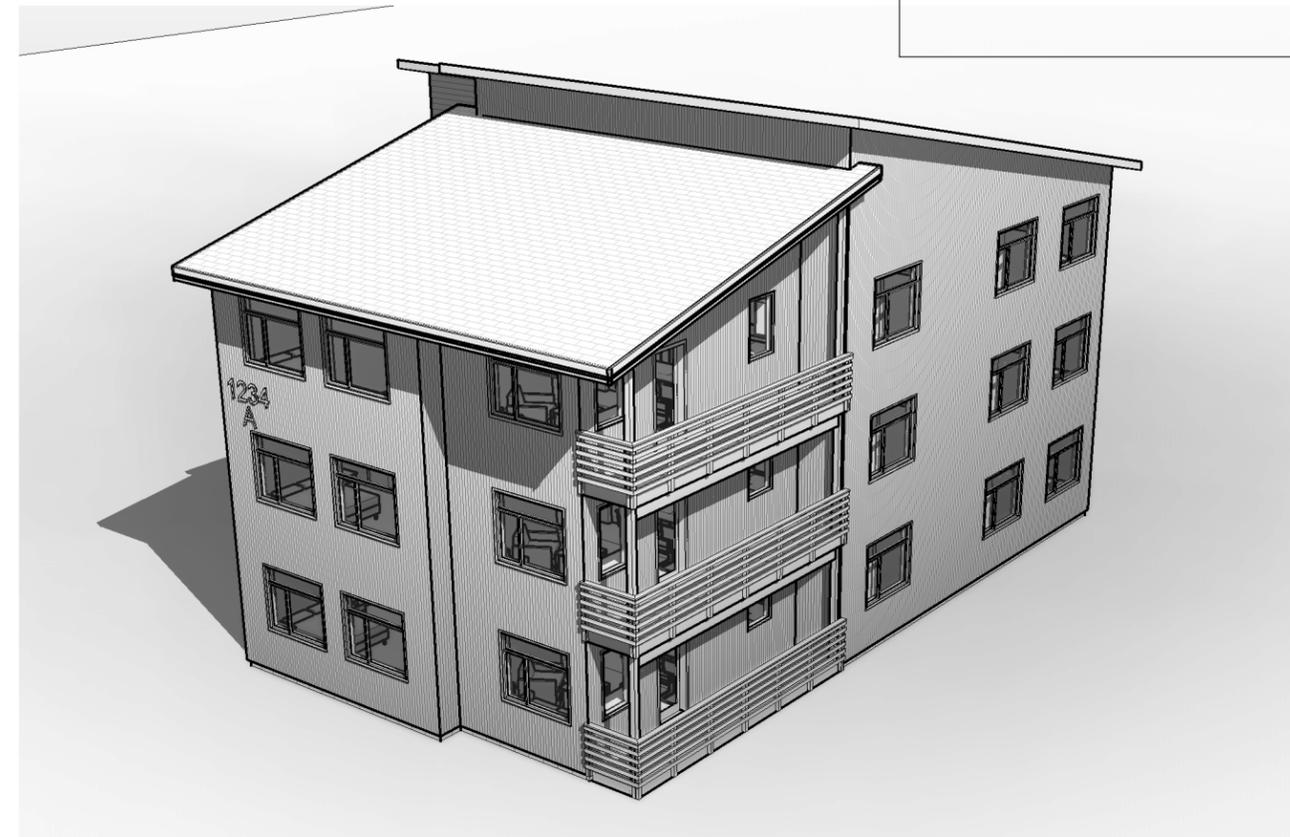
**FAULKENBERRY & ASSOCIATES, INC. ARCHITECTS**  
 Alaska Authorization #72809D  
 P.O. Box 230083 - Anchorage, Alaska 99523-0083 - (907)522-9193



Trailpoint  
 BUILDING A  
 30-Unit Residential Development  
 Tract A1-2  
 Checkpoint Subdivision  
 Anchorage, Alaska



1 Front Right Perspective View



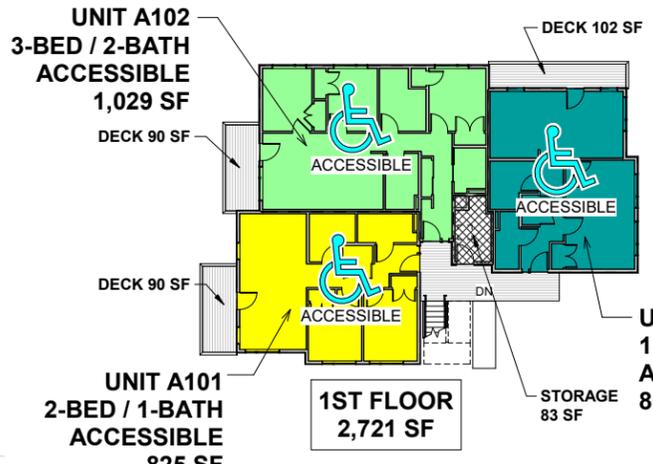
2 Back Right Perspective View



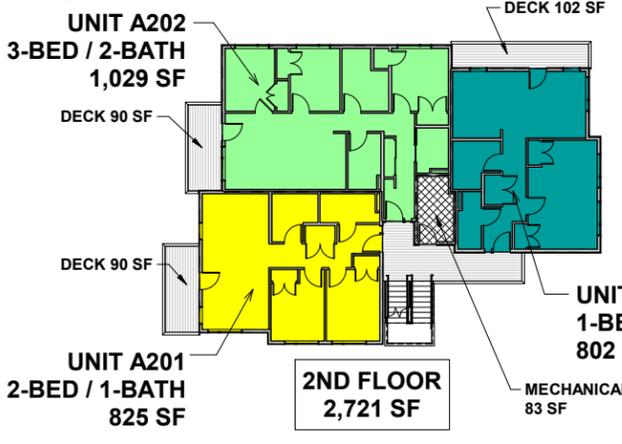
3 Back Left Perspective View



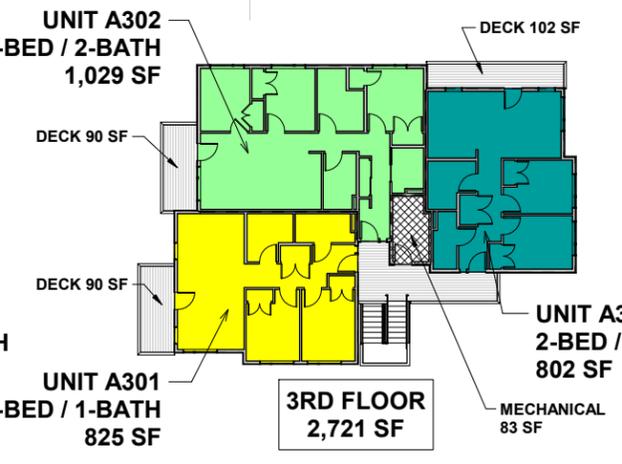
4 Front Left Perspective View



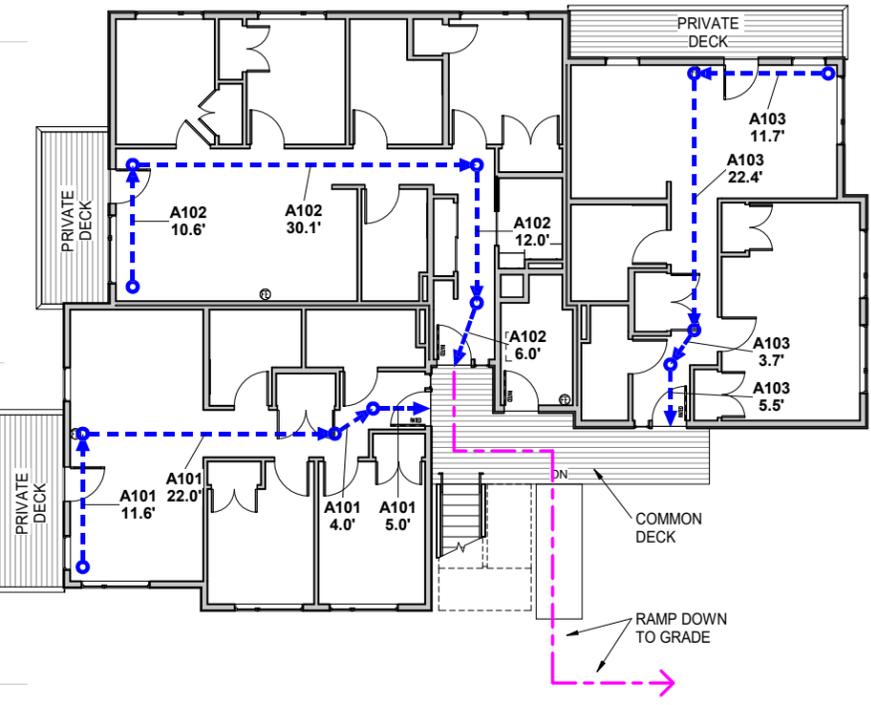
1 Area Plan - 1st Floor  
1/16" = 1'-0"



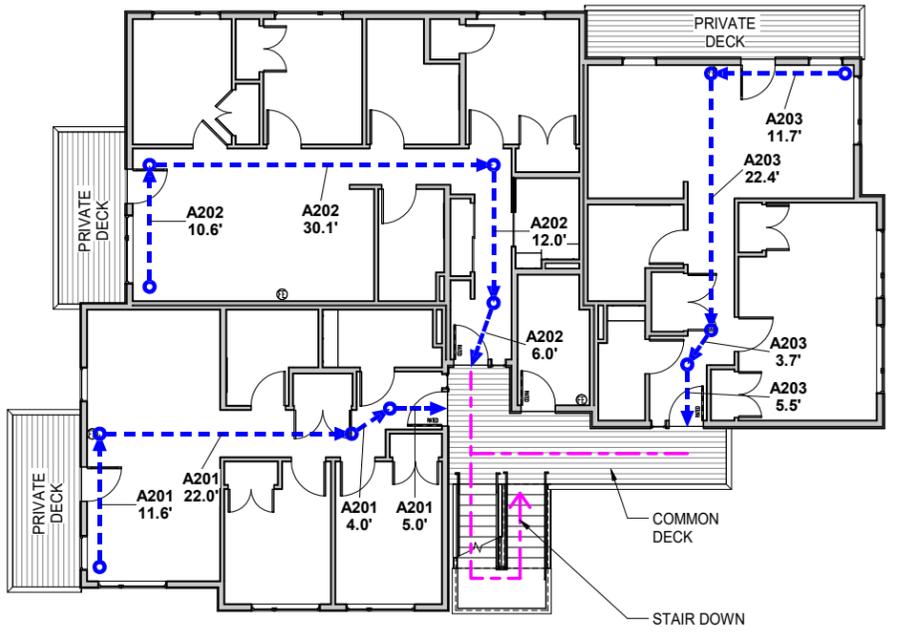
2 Area Plan - 2nd Floor  
1/16" = 1'-0"



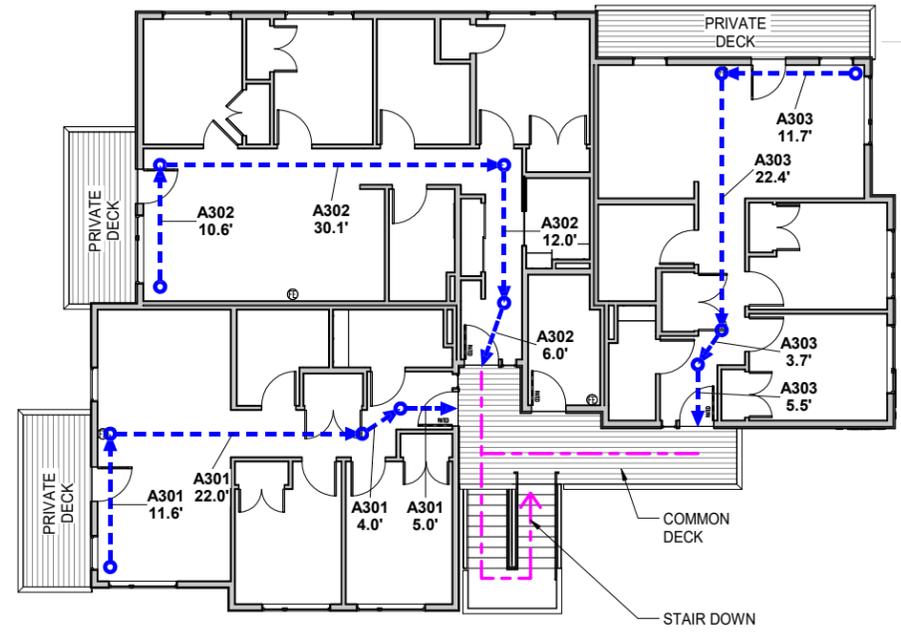
3 Area Plan - 3rd Floor  
1/16" = 1'-0"



4 Egress Plan - 1st Floor  
1/8" = 1'-0"



5 Egress Plan - 2nd Floor  
1/8" = 1'-0"



6 Egress Plan - 3rd Floor  
1/8" = 1'-0"

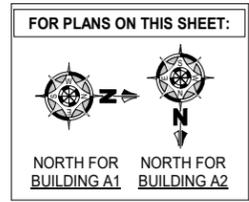
Egress Paths	
Unit	Travel Distance
A101	11.6'
	22.0'
	4.0'
	5.0'
	42.7'

Egress Paths	
Unit	Travel Distance
A103	11.7'
	22.4'
	3.7'
	5.5'
	43.2'

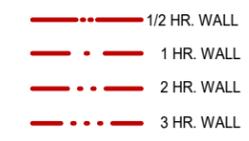
Egress Paths	
Unit	Travel Distance
A202	10.6'
	30.1'
	12.0'
	6.0'
	58.7'

Egress Paths	
Unit	Travel Distance
A201	11.6'
	22.0'
	4.0'
	5.0'
	42.7'

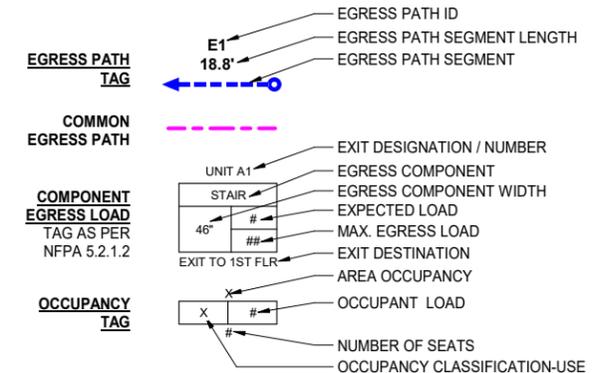
Egress Paths	
Unit	Travel Distance
A303	11.7'
	22.4'
	3.7'
	5.5'
	43.2'



North Arrow Legend  
12" = 1'-0"



Fire Resistant Rating Legend  
12" = 1'-0"



Egress Path Symbol Legend  
1/4" = 1'-0"

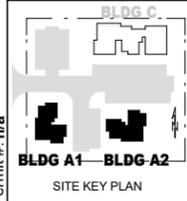
PRELIMINARY

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FAULKENBERRY & ASSOCIATES, INC. ARCHITECTS

Alaska Authorization #728090

P.O. Box 230083 - Anchorage, Alaska 99523-0083 - (907)522-9193



Trailpoint BUILDING A 30-Unit Residential Development

Tract A1-2

Checkpoint Subdivision

Anchorage, Alaska

Permit #: n/a

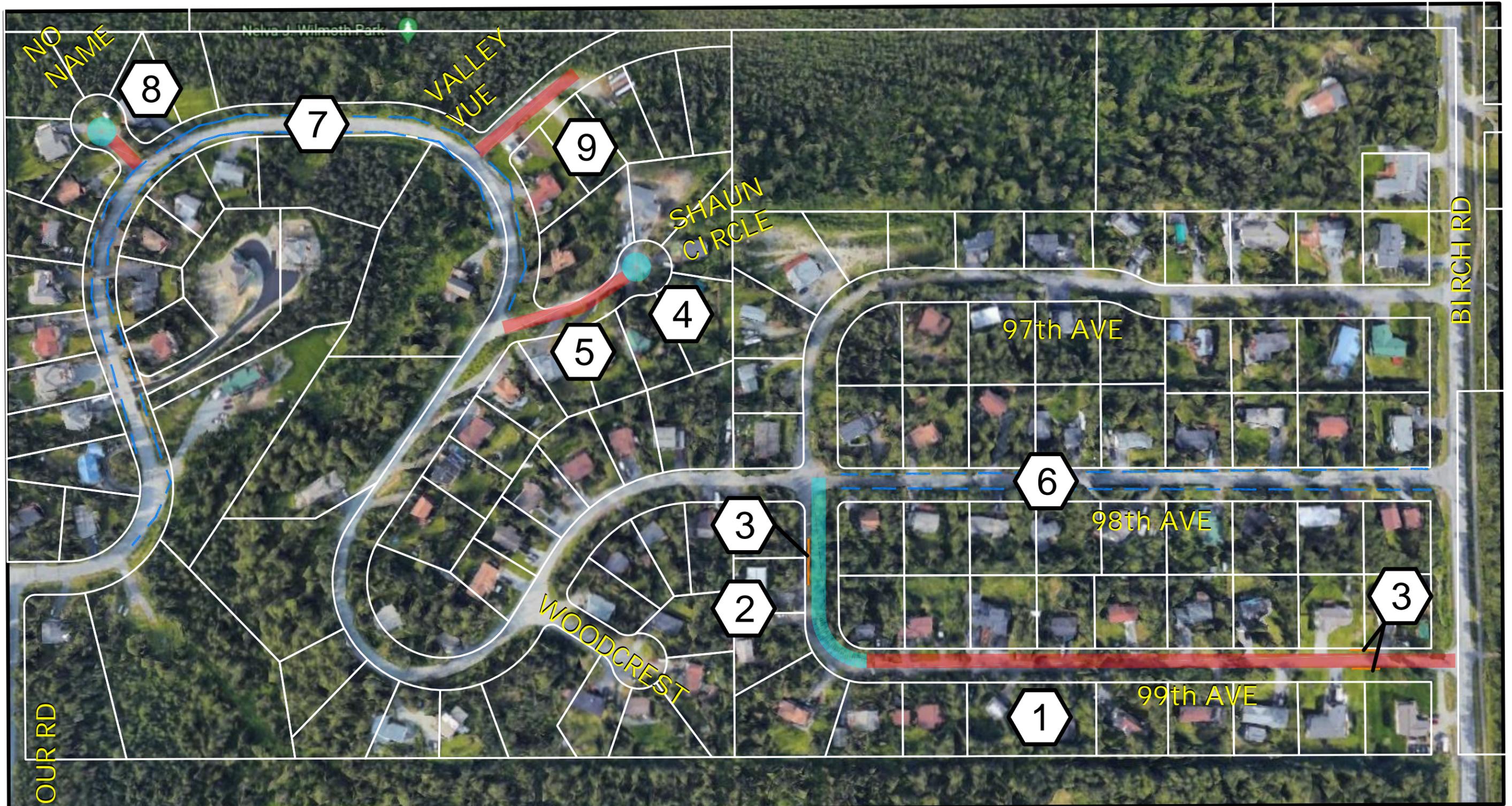
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Area Plans

Sheet number

A0.2D

<b><u>ARPA Funding Proposal from:</u></b> SRW LRSA		
<b><u>For:</u></b> SRW LRSA - Community Safety & Drainage Improvements		<b><u>Amount Requested:</u></b> \$566,000
<b><u>Total Budget:</u></b> \$566,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$510,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Government	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> The SRW LRSA is looking to secure funding to make improvements to our community that will increase the safety, economic growth and value of the neighborhood. Our current infrastructure is literally collapsing in spot locations as portions of the neighborhood is founded on past wetlands. Potholes are reoccurring each year mainly due to surface and subsurface water not draining of the roadway surface adequately. Current ditching, mostly non-existent, is too small or overgrown with neighboring landscaping. A description and map of improvements are attached.		
<b><u>Meets Guiding Principles:</u></b> The funds will be used to make improvements to our community that will increase the safety, economic growth and value of the neighborhood. Potholes, puddles, flooding on private property, and inadequate ditching all contribute to the deterioration of the neighborhood feel.		
<b><u>Expected Outcomes:</u></b> There are approximately 60 homes in the neighborhood that would benefit with these improvements. It's unknown how many people these improvements will benefit. In addition the 98th avenue corridor is highly used as a pedestrian route for walkers, bikes, runners who come off Birch and travel down 98th to Our Rd or to Spring Hill that connects to Abbott Road. The improvements will be safer for both motorized and non-motorized users. In spot locations, vehicles have to slow to less than 5 miles an hour to drive through the potholes. The many cracks and potholes throughout the neighborhood are also tripping hazards for non-motorized users.		
<b><u>Project Detail:</u></b> See Attachment for Figure showing improvements and estimated cost for each improvement by priority.		
<b><u>Contact Name:</u></b> Kelly Kilpatrick	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> ak.srw.board@gmail.com



1. 99th: regrade/strip pave
2. 99th: digout (assume 36") and strip pave
3. 99th: Rain gardens
4. Shaun Circle: digout (assume 36")
5. Shaun Circle: regrade/strip pave

6. 98th: Birch to 4-way
7. 98th: West end
8. No name cul de sac digout and strip pave
9. Valley Vue: regrade/strip pave



Order of Priority	Length of Roadway & Drainage Improvements					Remarks
1	99th: regrade/strip pave	1,075 ft	\$200 /ft	\$	215,000.00	
2	99th: digout (assume 36")	385 ft	\$400 /ft	\$	154,000.00	
3	99th: Rain gardens	1,110 sqft	\$6/sf	\$	2,960.00	3 total: Rain garden (85' by 4') near 4-way Maybe another (each side of roadway) along 99th near Birch
4	Shaun Circle: digout (assume 36")	75 ft	\$400 /ft	\$	30,000.00	
5	Shaun Circle: regrade/strip pave	245 ft	\$200 /ft	\$	49,000.00	
6	98th: Birch to 4-way	2,200 ft	\$3 /ft	\$	6,600.00	Reestablish/Clean ditches
7	98th: West end	3,400 ft	\$3 /ft	\$	10,200.00	Reestablish/Clean ditches
8	No name culdesac	130 ft	\$400 /ft	\$	52,000.00	
9	Valley Vue regrade/resurface	230 ft	\$200 /ft	\$	46,000.00	
<b>TOTAL</b>					<b>\$</b>	<b>566,000.00</b> ROUNDED

<b>ARPA Funding Proposal from:</b> The Anchorage Mushing District Inc.		
<b>For:</b> The Anchorage Mushing District / Arch and District		<b>Amount Requested:</b> \$619,998
<b>Total Budget:</b> \$897,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$450,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> 4th Avenue (A to G Streets) designated as the Mushing District that celebrates the rich history &amp; culture of sled dog racing, Alaska's state sport. 4th Ave. is unique because of the world class sled dog races held there. It includes designation signage, interpretive signage that describes the history of sled dog use in Alaska, banners honoring famous mushers/sled dogs and a Mushing Hall of Fame, engraved Bronze Dog Paws and Husky Silhouettes inlaid in the sidewalks. The focal point is a permanent steel arch across 4th Ave. at the start line of the Open World Championships &amp; Iditarod.</p>		
<p><b>Meets Guiding Principles:</b> Need: The district will attract tourists and residents to downtown &amp; is a major step in revitalization. Geography: Downtown is the center of the community &amp; revitalizing it will benefit the entire Municipality by attracting &amp; holding tourists in town longer Alignment: The added tourist attraction will draw people downtown throughout the day &amp; evening. It will create opportunity for local businesses to increase their hours of operation, new businesses to open, thus increasing employment. Feasibility: Strong grass root following of donors to the project &amp; have already incorporated several project elements with the MOA. Informed: Letters of support from Downtown, Fairview, Government Hill and South Addition Community Councils, ADP, Visit Anchorage, AEDC, ACDA &amp; more. We have a web site, Facebook page, flyers &amp; hold events ie: Sled Dogs Downtown utilizing local artists and businesses. Equity: Walking museum emphasizing the rich history Alaska Native people's use of sled dogs</p>		
<p><b>Expected Outcomes:</b> Downtown expert, Roger Brooks, was brought to Anchorage by AEDC to make recommendations on revitalization &amp; said, "you need to find something unique about your city and create a district about it". We are doing that! This will be a growing, living district for many years to come. Educational components, Anchorage Mushing Museum, interpretive signage &amp; banners honoring famous mushers/sled dogs will be expanded. Residents &amp; tourists will visit the Mushing District. Field trips by students/groups to study the interpretive signs &amp; visit the Mushing Hall of Fame will provide educational benefits for many years. We will be providing information about the rich history of Alaskan's use of sled dogs for transportation &amp; moving goods. We visualize the Mushing district as a bustling, friendly, urban, pedestrian area utilized throughout the day &amp; into the evening hours. Increased foot traffic will encourage other ie: sidewalk cafes, expanded business &amp; development of residential units.</p>		
<p><b>Project Detail:</b> The mushing district will include the following improvements: Sign toppers stating "Mushing District" will be installed above all 4th Ave Street signs from A to G streets. Interpretive/informational signage will be installed along both sides of 4th Avenue, describing dog mushing in Alaska. We have identified over a dozen stories including, early history of sled dog use by Alaskan Natives, use of dog teams to move gold and supplies during the gold rush, the Nenana to Nome serum run, the start of the Fur Rondy sled dog races in 1946, the start of the Iditarod 1972, the evolution of racing sled dogs and their care and training and many more. Banners on the light poles honoring famous mushers &amp; sled dogs such as Joe Redington, George Atlla, Doc Lombard, Susan Butcher and many more. A Mushing Hall of Fame to be located initially in the Rondy shop on 4th &amp; D street but eventually moved to larger quarters. Inlay bronze dog paws &amp; husky silhouettes with the names of donors in the 4th Ave sidewalks on both sides of the street. Focal point will be a lighted permanent steel arch spanning 4th Avenue at the start/ finish line of the Open World Championship Sled Dog Races and the ceremonial start of the Iditarod. The full-size silhouette of a team of sled dogs pulling a sled &amp; musher will be cut out of stainless steel and mounted across the top of the arch &amp; concrete pedestal base &amp; column supporting the arch will be constructed on each side. Future Phase Statue (musher/dogs)</p>		
<b>Contact Name:</b> James Huettl	<b>Phone:</b> N/A	<b>Email:</b> jim.jan.anch@gmail.com

<b>ARPA Funding Proposal from:</b> The Flowers Innovation Center		
<b>For:</b> The Flowers Innovation Center Construction Project		<b>Amount Requested:</b> \$2,455,925
<b>Total Budget:</b> \$2,455,925	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$1,500,900	<b>Project Type:</b> Capital	
<b>Entity Sector:</b>	<b>Assembly Priority Area:</b> Healthy Workforce	
<p><b>Project Description:</b> The construction project will build a structure at the corner of Peterkin Avenue and Flowers Street to serve as a community resource center and transitional housing with a minimum of ten beds. It will provide meals to the community, assist with resume writing, interview preparation, additional workforce readiness training, and provide family support. Afterschool programs will assist youth with homework and secondary educational planning. The center will also provide a safe place for community members to meet and confer concerning pressing community matters.</p>		
<p><b>Meets Guiding Principles:</b> The Flowers Innovation Center Construction Project will provide a valuable resource to one of Anchorage's oldest and most diverse neighborhoods. It will directly aid the most underserved in the community by fulfilling their immediate needs of food, and employment training. Concurrently, it will provide individuals and their children with the tools necessary to become self-sufficient and pay it forward in society. These services will be available to all low income individuals/families in the community and will leverage existing community resources and programs to keep the operating costs at minimum. For example, the State of Alaska Career Ready program will conduct bi-weekly job specialist lead training at our one stop job resource training center.</p>		
<p><b>Expected Outcomes:</b> This project has the potential to positively impact over 25,000 Alaskans in the Anchorage area currently living in poverty. Families experiencing food insecurity will be able to enjoy a hot meal at the community center. In collaboration with the Food Bank of Alaska, the program will house a food pantry for community members to access weekly and will allow them to not have to secure transportation to other food banks outside their neighborhood. Individuals needing childcare while receiving training will have access to onsite childcare. For individuals needing help with workforce readiness, they will be able to use our computer lab and work with a job specialist. The afterschool program will be run by the Faithful Few Mentorship program, a recognized and award-winning stakeholder in the educational community. After experiencing the support our programs offer, we anticipate community members being empowered to become self-sufficient.</p>		
<p><b>Project Detail:</b> The project provides the following key elements: A commercial kitchen, which will provide quality, healthy meals to families. Two classrooms to welcome students after school to do homework and research. Faithful Few Mentors will assist students in problem solving, and encourage community involvement. The rooms will also feature a performing arts and yoga studio to promote wellness and additional avenues of creative expression. The computer lab will serve a dual purpose of hosting students in the afterschool program and assisting individuals with workforce readiness. Students will learn basic computer skills and programming. An outdoor learning area will provide a place for them to gather on weather permitting days. Additionally, a modest playground will provide a place for younger children to enjoy an active lifestyle and develop healthy bodies and social relationships.</p>		
<b>Contact Name:</b> Desiree Wilson	<b>Phone:</b> N/A	<b>Email:</b> stdesiree@gmail.com

**ARPA Funding Proposal from:** Umoja Coworking & Incubator**For:** Business Coworking space located in Mountain View geared towards BIPOC and ESL**Amount Requested:** \$400,000**Total Budget:** \$695,000**In-Hand:** \$295,000**Requested, Not In-Hand:** \$50,000**Minimum:** \$290,000**Project Type:** Capital and Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** Umoja is a co-working and business services space dedicated to empowering underrepresented entrepreneurs by supporting culture, collaboration, community, events with an onsite childcare. We launched in 2020, and offer a coworking space, access to resources and experts who can help grow your business, and a community of like-minded entrepreneurs who provide services in multiple languages with diverse communities needs in mind.

**Meets Guiding Principles:** We are supporting small businesses hardest impacted by COVID in low income areas and who already had disparities and gaps in services. Many of them lost their offices or cannot afford full time office space. There will also be on site economic development themed community partners to help them with their business and services in multiple languages. We also know childcare is a huge barrier and even harder for those who need to work in the evenings and weekends. So the childcare room will be open 7 days a week and 7am-10pm. This will allow families in need to be supported and those who are using the building to not have to worry about a safe place for their kids.

**Expected Outcomes:** Our building has the capacity to help 50-90 businesses a month through virtual memberships, drop in memberships, and full time memberships. We also can support up to 25 kids at time based off the bathrooms and capacity of the room used for the childcare. Not only will we support new business development but we will support business growth and help increase the number of BIPOC and ESL owned businesses. We help provide support and stabilization with a long term goal of growth and viability.

**Project Detail:** Make the 3 meeting rooms ready and usable. Make sure the building is safe to use (minimum needs). Paint and decorate the meeting rooms. Replace all the locks on the doors. Make sure the security system is active. Phase One Operations: Create a basic building map based on the outreach and feedback that will show tentatively what will be in the building, where, and who MAY want to use it. Important items are ( large daycare room, small daycare room, Kitchen, cold storage in the kitchen, 1 kitchen office, meeting room 1, meeting room 2, lounge/break room, computer/zoom lab, mailroom, makerspace, trades classroom, 5 cultural community partners offices, economic partners office- 2 with mini waiting area, 4 rentable offices and 3 offices that the wall will come down and will become open area, reception area, courtyard and west and east parking) to create a google drive with folders to manage and bounce off all ideas and work and collaborate. To create a basic project map that shows building goals and timelines by team for phase 1-3 (even understanding you guys graduate, helping do this for phase would be amazing). Phase One Culture and Community: To make contact with any missing or desired cultural partners to tell them about the space and invite them to be part of it and see if they are interested. to have our first soft open house/ come see what we're doing at the end of black history month (cultural partners & economic partners)- so they can see the space. During the open house or meeting, ask them questions, clarify, brainstorm, get feedback. Phase One Funding: To reach out to all people and groups who committed funding to find out when they will pay and how and add them to a basic spreadsheet. Phase One Daycare and Kitchen. Do a walkthrough with the architect to make a plan for the physical and build out and safety needs for the daycare and kitchen. Review paperwork that needs to be completed for the daycare and kitchen as provided by the city of Anchorage

**Project Timeline:** July 2022 start and complete July 2023

**Project Partners:** Leadership Anchorage; The Business Boutique, ACLT, Shoh House, AKV3, Pacific Communities of Alaska, Asian American Pacific, Island Coalition of Alaska, Alaska Black Chamber of Commerce, Alaska Hospitality Retailer, 49 SAF, Office of Equal Opportunity, (more upon request)

**Number Helped:** Our building has the capacity to help 50-90 businesses a month through virtual memberships, drop in memberships, and full time memberships. We also can support up to 25 kids at time based off the bathrooms and capacity of the room used for the childcare. Not only will we support new business development but we will support business growth and help increase the number of BIPOC and ESL owned businesses. We help provide support and stabilization with a long term goal of growth and viability.

Organization Name: Umoja Coworking &amp; Incubator

Amount Requested: \$400,000

**Recent Example of Success for Organization:** - We purchased the building on Porcupine Street; - We organizations already rental space in the building; - Have started some renovation of the parts of the building; - Hosted events like Leadership Anchorage conference, wedding, hosted multiple community meetings with different culture groups

**Time in Operation:** Umoja is a Coworking space and business services space dedicated to empowering underrepresented entrepreneurs by supporting culture, collaboration, community, and events with a focus on wrap around services all under one roof. We formed in 2019 and launched the beginning of 2020. We offer work space, access to resources and experts who can help grow your business, and a community of like minded entrepreneurs. Printing, scanning, fax, mail services, shared receptionist, makers space, meeting space, kitchen rentals, on site limited child and on site design services is what makes us unique. Our goal is to build generational wealth, empower our community, develop leaders from within, and shift narratives about our communities by taking a hands on leadership role in its future. Our goal is to build successful and multi generational businesses in high needs communities by creating safe and supportive spaces to work in.

**Contact Name:** Jasmin Smith

**Phone:** (907) 230-4968

**Email:** umojacoworking@gmail.com

**Umoja Coworking and Incubator of \$400,000.00**

- 100,000 kitchen development (2 commesary)
- 
- 100,000 childcare center development
- 
- 30,000 staff 1 building
- 
- 30k staff for daycare (2)
- 
- 30,000 program supplies
- 
- 30,000 marketing and advertising
- 
- 30,000 translation services
- 
- 50,000 building capital improvements

**Our Project goal:**

Our project will support BIPOC, ESL, and underserved entrepreneurs who need affordable and culturally empowering space to work out of and bring their kids to while they meet and build their business. The building will feature ESL and translation services, community partners, BIPOC organizations, and more.

Our goal is to empower and support entrepreneurs and assist them with building generational wealth.

**ARPA Funding Proposal from:** United Way of Anchorage**For:** Healthy Communities Phase 2/ enhanced workforce development assistance**Amount Requested:** \$3,050,000**Total Budget:** \$3,050,000**In-Hand:** \$0**Requested, Not In-Hand:** \$0**Minimum:** \$1,750,000**Project Type:** Program**Entity Sector:** Nonprofit**Assembly Priority Area:** Child and Family Support

**Project Description:** The United Way of Anchorage (UWA) administered the Healthy Communities grants with resources from the Anchorage Health Department's CDC Coronavirus-19 funding with a focus on promoting community awareness and access to COVID-19 testing, vaccination, and access to health care services for prevention and treatment. UWA and The Foraker Group are proposing a second round of funding to organizations serving disproportionately impacted populations to further the work and connection to BIPOC communities. See the attached document for a summary of the proposed next phase and a summary of round one.

**Meets Guiding Principles:** The project covers several priorities: **need, geography, alignment, feasibility, and equity**. It continues UWA and Foraker Group's ability to support organizations previously funded in this program who provide direct outreach to BIPOC communities through media, educational events, health services and vaccine clinics. Our focus on trust and relationship development provides a secure basis for continuing these activities to respond quickly in the event of another variant of COVID-19 or a rise in infections. Adverse economic impacts on BIPOC communities have been widely shown over the pandemic and building the infrastructure of community organizations who are prepared to respond in their local areas of influence promotes economic stability and wellness for all of Anchorage. UWA & Foraker Group are prepared to provide a second round of funding with intensive organizational development assistance to help the grantees increase capacity to reach the most impacted populations in our community.

**Expected Outcomes:** Recent emergency situations (earthquake, pandemic, fires) have provided a better understanding of the need for community partners who are ready to step up, administer funding programs and to reach those groups that are most at risk of negative outcomes. According to the US Census, the Municipality of Anchorage has a population base with 43% of the people reporting as non-white. This represents over 125,000 persons within the Municipality who we will work to reach through this project. Our current cohort of sub-grantees includes seventeen organizations reaching these populations with COVID-19 educational material, support for vaccination, testing, and outreach for access to health services or treatment options. The outcome of this process will be to deepen partnerships, increase access to resources for community members while building a more resilient Anchorage through our non-profits who have been working under the Healthy Communities funding program for the past 8 months.

**Project Detail:** The Healthy Communities funding program phase two will focus on multiple layers of wellness and a healthy workforce for populations that are disproportionately impacted by the pandemic and resulting economic challenges. UWA will begin with the cohort of existing grantees selected through an RFP process in the fall of 2021. If funding allows, additional groups will be added through an RFP process. The second phase will have more flexibility for response activities and will leverage prior investments and relationships with the participating non-profits and the Anchorage Health Department. There will be a dual focus for community organizations: 1) provide accurate, culturally relevant COVID-19 education materials in the recipient's language, tests/vaccinations, and support for economic recovery for disproportionately impacted communities; and 2) non-profit capacity development through piloting updated grant management tools- including writing, compliance, and post-award management as well as review of outcomes and adaptation when needed. The program will provide tailored technical assistance to the cohort of grantees to support their direct services in the community.

**Project Timeline:** With ARPA funds in FY23, we will begin a new round of grant funds to support workforce strengthening activities. In fall of 2022, we will conduct a subgrantee selection process. The program will begin with training in grant and financial management with a focus on government grant management and tailored training opportunities for each sub-grantee. We will prepare for this training by updating training materials offered in partnership with the Foraker Group, the state's leading nonprofit organizational development consultant group. We will work with sub-grantee organizations throughout the fall of 2022 and winter and spring of 2023 to support programs which promote and support a healthy workforce including tactics such as addressing vaccine hesitancy and providing COVID-19 vaccine information to the public. As a result of working with this cohort of organizations, updated grant management resources will be available to the public **by the fall of 2023**.

**Organization Name:** United Way of Anchorage**Amount Requested:** \$3,050,000

**Project Partners:** United Way Anchorage will partner with The Foraker Group to update and offer grant management training opportunities to the estimated 20 sub-grantee organizations. The sub-grantee partners are providing the direct access to individuals and families in the Municipality who have been most adversely impacted economically by pandemic-related inflation due to systemic marginalization. These sub-grantee partners may vary in size and type of service ranging from one employee to over 50 however, all are community-based and represent racially, economically, and culturally diverse parts of our community. These partners are a key link in ensuring that funds are reaching all parts of the community to ensure that our workforce is prepared for the impacts of disaster or public health emergencies in the future. In addition to community partners, the United Way will collaborate and communicate regularly with the Anchorage Health Department to coordinate the work.

**Number Helped:** This training program which is intended to increase business management skills at underrepresented nonprofit organizations will serve an estimated 50-100 individuals directly. We estimate working with approximately 20 organizations to build their skillset in financial and grant management. Each organization will likely have 2-3 individuals working frequently with this program while certain training opportunities may include a wider group of staff at each organization. Indirectly, the organizations they represent collectively serve tens of thousands of individuals in the Municipality

**Recent Example of Success for Organization:** Several of the existing Healthy Communities sub-grantees have collaborated over the past several months to provide public education about vaccine and access to treatment services. The Alaska Public Media program, "Talk to Your Neighbor," was a product of the Healthy Communities funding program and provides accurate information about COVID-19 resources as well as conversations between community members that promote understanding and differing perspectives. Several of the organizations have provided language translation of materials and have held community forums with educational materials. Our community partners have also offered information and resources to community members on constructive conversations around health matters and have used peers to educate specific populations such as youth. These community partners have reached members of our community in ways that we have not been able to achieve in the past.

**Time in Operation:** The two partners in this project share a long history of supporting non-profits and the community's core needs for access to health, education, and financial stability. In 1998, the United Way of Anchorage set a strategic goal to create a model of shared services for the nonprofit sector based on the consolidated resources of several oil companies on the North Slope of Alaska. The Foraker Group was launched under the United Way umbrella in January 2001 with the clear intent to serve all Alaska nonprofits and tribes by building their internal capacity and promoting philanthropy. The United Way has continued its commitment to supporting underrepresented populations in having a voice and a place in the work to address the core needs of our shared constituents. For these reasons, UWA stepped up during the pandemic to administer the Healthy Communities funding program and continues to look for ways to support the BIPOC community and low-income residents as we recover.

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Municipality of Anchorage, Assembly, FY23 ARPA Funding – Round 2 Project Proposal  
Request Amount: \$3,050,000 million  
Applicant: United Way of Anchorage

Project: Strengthening Workforce Development for Disaster and Economic Preparedness via *Healthy Communities funding program* continued technical assistance

#### Project Components (4)

##### **1. Community Partner Grants, \$2,750,000**

Continued partnership building with existing sub-grantees of CDC Healthy Communities Grant administered from the Anchorage Health Department, ending June 30, 2021. Continued funding of *on-going* pandemic preparedness and workforce strengthening of projects already underway who are providing direct services, education, testing, and vaccinations.

Implementation: The United Way of Anchorage issues an RFP in Fall 2022 for continuation or new projects that are working with BIPOC or disproportionately impacted community groups recovering or preparing for future COVID-19 surges. UWA issues tiered grants to 10-20 community organizations depending on size of organization. These grants continue and leverage existing efforts from the prior round of funding to ensure that the communities of color and their workforce have health resource options that ensure continuity in the face of an emergency, pandemic, or other disaster.

Over the past several years, Anchorage has seen several challenges: budgeting emergencies, earthquakes, wildfires, and the pandemic – all of which helped us realize that a strong non-profit sector made up of those groups who live and serve in communities of color will help us promote accurate information to disproportionately impacted populations and is a key to a healthy, strong Anchorage.

##### **2. Grant and Program Management Technical Assistance, \$53,000**

In partnership with The Foraker Group, technical assistance will be provided to subgrantees to accurately comply with and report on grant metrics and financial reporting. Subgrantees will have guidance opportunities through webinars, one-on-one technical assistance, and project start-up support, to set up tracking and grant management structures from the beginning, continuing throughout the grant that are tailored to the particular capacities of the organization. This type of capacity



development will provide the knowledge for the Municipality that there is a cohort of non-profits that can help respond when there is a community need.

**3. Grant and Program Management Tools, \$67,000**

In partnership with The Foraker Group, the cohort participants and community partners, development of basic grant management “tool kit” with added specific sections addressing management of emergency funds for example, ARPA, BIL, FEMA. Activities may include updating existing resources in grant management including tools to help organizations determine readiness to apply for a grant, plan program implementation, design programs, and develop a budget, write a grant, and prepare to receive funds. Activities will include the research and collaboration on best practices, distribution, and implementation of the resources to the pilot group of subgrantees. These activities raise the likelihood of Anchorage-based organizations to be positioned to receive emergency funding now and set up to successfully comply with and report common public funding requirements.

**4. Administrative Program Costs, \$180,000**

United Way of Anchorage will administer the grants to subgrantees and put in place the necessary structures to support the on-going partnerships of this grant. Support to subgrantees includes monthly report monitoring, oversight of expenditures and review of compliance activities to ensure the sub-grantees are on track with planning, implementation, and compliance with the federal standards.

**Current Healthy Communities Sub-Grantees:**

Alaska Institute for Justice (AIJ)	Mountain View Health Services
Alaska Jewish Campus	NAACP
Alaska Public Media, Inc. (AKPM)	Pacific Community of Alaska
Alaska Children's Trust (ACT)	Pediatric Resource Center of Alaska
Anchorage Project Access (APA)	Polynesian Association of Alaska
AK Public Interest Research Group	Revive Alaska Community Services
Covenant House of Alaska (CHA)	Sol de Medianoche
Enlaces	Spirit of Youth
Envoy Integrated Health	



Municipality of Anchorage, Assembly, FY23 ARPA Funding – Round 2 Project Proposal  
Request Amount: \$3,050,000 million  
Applicant: United Way of Anchorage

Project: Strengthening Workforce Development for Disaster and Economic Preparedness via *Healthy Communities funding program* continued technical assistance

**Total Request: \$3,050,000**

Project Components (4)

**1. Community Partner Grants, \$2,750,000**

Continued partnership building with existing sub-grantees of CDC Healthy Communities Grant administered from the Anchorage Health Department, ending June 30, 2021. Continued funding of *on-going* pandemic preparedness and workforce strengthening of projects already underway who are providing direct services, education, testing, and vaccinations.

Implementation: The United Way of Anchorage issues an RFP in Fall 2022 for continuation or new projects that are working with BIPOC or disproportionately impacted community groups recovering or preparing for future COVID-19 surges. UWA issues tiered grants to 10-25 community organizations depending on size of organization. These grants continue and leverage existing efforts from the prior round of funding to ensure that the communities of color and their workforce have health resource options that ensure continuity in the face of an emergency, pandemic, or other disaster.

Over the past several years, Anchorage has seen several challenges: budgeting emergencies, earthquakes, wildfires, and the pandemic – all of which helped us realize that a strong non-profit sector made up of those groups who live and serve in communities of color will help us promote accurate information to disproportionately impacted populations and is a key to a healthy, strong Anchorage.

**2. Grant and Program Management Technical Assistance, \$53,000**

In partnership with The Foraker Group, technical assistance will be provided to subgrantees to accurately comply with and report on grant metrics and financial reporting. Subgrantees will have guidance opportunities through webinars, one-on-one technical assistance, and project start-up support, to set up tracking and grant management structures from the beginning, continuing throughout the grant that are tailored to the particular capacities of the organization. This type of capacity



development will provide the knowledge for the Municipality that there is a cohort of non-profits that can help respond when there is a community need.

- 340 hours / direct time working with subgrantees
- Program: 15 subgrantees- up to approx. 23 hours of TA each (estimated # of subgrantees)

### **3. Grant and Program Management Tools, \$67,000**

In partnership with The Foraker Group, the cohort participants and community partners, development of basic grant management “tool kit” with added specific sections addressing management of emergency funds for example, ARPA, BIL, FEMA. Activities may include updating existing resources in grant management including tools to help organizations determine readiness to apply for a grant, plan program implementation, design programs, and develop a budget, write a grant, and prepare to receive funds. Activities will include the research and collaboration on best practices, distribution, and implementation of the resources to the pilot group of subgrantees. These activities raise the likelihood of Anchorage-based organizations to be positioned to receive emergency funding now and set up to successfully comply with and report common public funding requirements.

#### Creation:

16 hours/ Comms staff editing/design \$2,400

23 hours / editing and review \$4,600

70 hours / research and drafting \$10,500

#### Distribution:

20 hours / Comms staff time website and webinar coordination \$3,000

50 hours / executive webinars, conferences- \$7,500

30 hours / support for webinars, conferences \$6,000

#### Promotion/piloting:

20 hours / Comms staff time social media/newsletter \$3,000

30 hours / subgrantee training/conference presentation \$6,000

160 hours / training with subgrantees \$24,000

### **4. Administrative Program Costs, \$180,000**

United Way of Anchorage will administer the grants to subgrantees and put in place the necessary structures to support the on-going partnerships of this grant. Support to subgrantees includes monthly report monitoring, oversight of expenditures and review of compliance activities to ensure the sub-grantees are on track with planning, implementation, and compliance with the federal standards.

**Min. request: \$1,700,000 (\$1,500,000 grant funds, \$200,000 technical assistance/support)**

<b>ARPA Funding Proposal from:</b> United Way of Anchorage		
<b>For:</b> Landlord Housing Partnership Phase 2		<b>Amount Requested:</b> \$600,000
<b>Total Budget:</b> \$1,100,000	<b>In-Hand:</b> \$701,750	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$300,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Housing	
<p><b>Project Description:</b> According to the MOA, there is a goal to add 300 units of supportive housing to accommodate nearly 550 persons currently in shelters. The Landlord Housing Partnership (LHP) has leveraged funding and relationships to stand up a landlord liaison program. This proposal builds on the groundwork that has been established in the LHP and provides for the next phase of development.</p>		
<p><b>Meets Guiding Principles:</b> The Landlord Housing Partnership addresses the Assembly's priority areas in several categories: housing, <b>need, geography, alignment, feasibility, and equity</b>. The proposed project continues UWA's incubation of the LHP along with several community partners. Current fund sources are limited and end in December 2022. A second phase of LHP for 2023 allows for more landlord recruitment and engagement, a stronger focus on preventing evictions and resources to help landlords repair units more quickly for move-ins. Landlord liaison programs benefit the economy by helping landlords rent up units more quickly, access resources for problems and address damages that exceed a security deposit. The LHP also provides an even playing field by advocating for tenants who may be screened out before being considered. This project leverages prior investments made to decompress the Municipal shelters and to promote housing opportunities across the community.</p>		
<p><b>Expected Outcomes:</b> The Anchorage Coalition to End Homelessness estimates that each month there are approximately 3,000 persons who touch our homeless response system. Many of these individuals/families need secure, stable, affordable housing options. As the community has struggled to provide adequate emergency services for those who need help - up to 600 persons each night, it is clear that more housing with appropriate supportive services is needed. With limited development opportunities available, a focus on helping existing landlords rent to persons in need is a strong answer. A secondary benefit of the program is the connection and support of community landlords who are willing to try housing persons who are exiting homelessness. The United Way currently has a list of over 600 landlords who had tenants receive rental assistance during the pandemic and we are reaching more landlords each week. These are key partners in our work to create housing opportunities for all.</p>		
<p><b>Project Detail:</b> Outcomes include landlord enrollments, data on tenant stability and monitoring of the use of Risk Pool Mitigation funds. Enrollments: The Landlord Housing partnership is recruiting landlords from a list of 600 landlords with tenants helped in the prior rent assistance programs. We stand at 234 landlords reached with an aim to engage the full list of 600 prior landlords while adding new ones as we develop relationships through calls to landlords on Craigslist, Facebook and other online listings and we benefit from word-of-mouth referrals from existing landlords who are satisfied. Currently we have 34 landlords with 32 properties listed out of our goal of 100 landlords this year. In the second year, we will look to double these estimates to 200 landlords in Padmission. Stability: The program will track HMIS information about our tenant's stability. Monitoring: to help with recruitment and retention, the program is using incentives and staffing to respond to landlord concerns. Landlords who have successful tenants are more likely to continue renting to persons exiting homelessness which grows the opportunity for more people to have access to safe and supported housing.</p>		
<p><b>Project Timeline:</b> The Landlord Housing Program is currently operating and is planning for year 2. This program will benefit the community over time, and we are <b>planning for a 3-5-year period of operations</b>. The LHP will be seeking both private and public support for the program over the coming years. Currently, we are primarily focused on supporting the work to stand down the Municipal COVID-19 shelters. The LHP will continue to assist the adults transitioning out of shelters and hotels even as the new buildings/facilities come online. This program will be a key component of the community's Coordinated Entry process for several years as we bring on new landlords who are willing to help reduce the numbers of adults in the homelessness services system. The program will also open to all community supportive services providers in the summer/fall.</p>		
<p><b>Project Partners:</b> The project partner list for LHP continues to grow. An advisory committee made up of more than 15 community housing, real estate, social service, and state organizations met in February and these partners have agreed to continue to meet to support the development of the project and to plan future years. The partners meeting with the program weekly/daily include Anchorage Coalition to End Homelessness (Coordinated Entry partner), Catholic Social Services, CHOICES. Southcentral Foundation, NeighborWorks, RurAL CAP, Partner's Re-Entry Center and our landlords signing onto the program. We will work to continue building partnerships and connecting with all aspects of our stakeholders through</p>		

Organization Name: United Way of Anchorage

Amount Requested: \$600,000

monthly landlord listening sessions to encourage active partnership with landlords and tenant gatherings to hear from the people who have received units to better understand their thoughts about the program and the process of moving into a unit.

**Number Helped:** We stand at 234 landlords reached with an aim to engage the full list of 600 landlords from prior rent assistance projects while adding new ones as we develop relationships through calls to landlords on Craigslist, Facebook and other online listings or word-of-mouth referrals. Currently we have 34 landlords with 32 properties listed out of our goal of 100 landlords this year. In the second year, we will look to double these estimates to 200 landlords in Padmission. Our goal is to place 100 tenants in housing in the first year - an aggressive goal we continue to pursue.

**Recent Example of Success for Organization:** This program is drawing on the strengths of many partners and has successes and new opportunities develop every day. One major success happened recently - the incentive program compelled one landlord to take on 14 tenants that needed housing ASAP due to the local shelters decompressing. This landlord was so grateful for not only the financial support, but for the tenants and their case management services as well, stating: "They [the LHP clients] have enhanced the community with their good-natured attitudes and thankfulness towards the facility and agencies that have helped." The landlord intends to utilize LHP resources to find future tenants as they receive rental vacancies. This project allows the community to support persons exiting homelessness through new opportunities while giving the tenants an opportunity to live in a safe environment.

**Time in Operation:** Building on existing component parts, the Landlord Housing Partnership (LHP) began officially in the fall of 2021. United Way has been testing elements of landlord liaison programs alongside community partners through the Home for Good program (2020), Path to Independence (2018) and programs such as Catholic Social Services, Cook Inlet Housing Authority and NeighborWorks AK. These community partners have been working toward a scale-up of the work. In 2020, HUD issued regulatory waivers for Emergency Solutions Grants for use in landlord liaison programs for a limited amount of time and provided funding to stand up these programs. This additional resource, along with funding from the Municipality of Anchorage for a risk mitigation pool allowed the LHP to launch. United Way will continue to work with these core organizations to align the work for the best benefit for our community.

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## LANDLORD HOUSING PARTNERSHIP BUDGET 2022-2023

2022 Activity	Budget	Remaining as of 6/2022	Additional information /follow up
Landlord Liaison program - unit outreach and Landlord recruitment staffing	\$ 80,000.00	\$ 35,000.00	Anticipated end date is 12/31/22 or before
Support bridge housing stays and bridge housing funds	\$ 50,000.00	\$ 50,000.00	
Landlord Risk Pool funds	\$ 450,000.00	\$ 440,000.00	This resource is for multiple years. Over time we anticipate more requests for assistance when landlords have challenges. A future fund source will be sought so the risk pool can remain active over multiple years.
Landlord Risk Pool staffing (tenant conflict resolution response staff)	\$ 50,000.00	\$ 45,000.00	Resources to accompany the Risk Pool fund to cover staff time to help landlords with problems or tenant issues
UWA administration- bookkeeping or finance positions offset to track rental payment funds and LL bookkeeping needs for damage payments	\$ 71,750.00	\$ 21,500.00	10% administrative funding allowed by fund source.
Subtotal	\$ 701,750.00	\$ 591,500.00	
2023 Request			
Staffing support for Landlord recruitment and risk pool/mitigation assistance staff	\$ 200,000.00		Staffing: 2023-year staffing: \$200,000 - 2 FTEs (contracts or staff for landlord outreach 1FTE and coordination with partners, communication between landlord and agencies, overall administration - 1FTE)
Administrative and accounting support for payments	\$ 120,000.00		
Pre-rental support and additional incentives to landlords	\$200,000.00		



If you are a landlord in Anchorage, come partner with us! With your collaboration we can expand the network of stable available housing to help end homelessness.

## What is it?

LHP is a unique program designed to engage landlords and address homelessness. It was built referencing national models of landlord engagement infused with local needs.

LHP will develop and sustain communication between landlords and community partners by:

- Locating rental units & marketing them on a centralized platform
- Reducing screening & placement time
- Decreasing vacancies & increasing retention rates
- Acting as a liaison between community partners and landlords
- Maintaining metrics for the project to collect baseline data for all phases and outcomes of the program
- Incorporating landlord feedback into ongoing program development

## Who will be housed?

People exiting homelessness with a variety of backgrounds and case management support who will be matched using the landlord's discretion.

## Landlord Benefits

LHP offers landlords the following benefits in exchange for working with our program:

- Rental incentives at move-in (\$1,000-1,500)
- Retention Incentives at 3-month(\$500-1,000)
- PadMission, a web-based platform, internally monitored, to market available units
- Access to funding to remedy unit damages
- Continued tenant support from community partners

## How can I be involved?

Sign up for PadMission using the QR Code below



**SCAN ME**

Email: [Landlordhousingpartnership@gmail.com](mailto:Landlordhousingpartnership@gmail.com)  
 Google Voicemail: (906) -296-4153



<b>ARPA Funding Proposal from:</b> United Way of Anchorage		
<b>For:</b> Restaurant & Hunger Relief Program		<b>Amount Requested:</b> \$2,354,000
<b>Total Budget:</b> \$2,654,000	<b>In-Hand:</b> \$300,000	<b>Requested, Not In-Hand:</b> \$500,000
<b>Minimum:</b> \$600,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> This program was started in November 2020 to provide economic development and relief by buying meals from local restaurants chosen in lottery drawings and providing them to non-profit community service locations such as shelters, senior centers, childcare settings, &amp; to housing programs for low-income families, persons with disabilities/elderly. This is a win-win-win for the community that provides hungry residents with meals, economic relief to a key service sector devastated by the pandemic, and a boost to non-profits &amp; community locations receiving an additional benefit to offer.</p>		
<p><b>Meets Guiding Principles:</b> This project meets the Assembly's priorities for economic health &amp; development, <b>equity, &amp; geographic</b> coverage by supporting local restaurants that have struggled to maintain operations who now face labor shortages, supply chain delays &amp; increased costs for food and supplies. This sector is a key part of Anchorage's economic recovery to ensure a welcoming &amp; robust hospitality industry for tourism and ongoing community needs. This program is an important boost to restaurant employees that rely on restaurant wages to support themselves. Over 40% of restaurants in the program are owned by women &amp; minority populations. Restaurants recruiting employees can apply for small grants to help recruit new employees or to train current employees to move into new positions. United Way &amp; AKHR will provide an opportunity for restaurants to propose activities for this funding. The 77 restaurants chosen so far are located in different neighborhoods &amp; work with 38 service sites all over the city.</p>		
<p><b>Expected Outcomes:</b> The project's successes and the impact of the financial support for the restaurant industry is illustrated by the program's 65 participating restaurants providing meals to 38 service sites, housing programs &amp; community locations. A total of 322,496 meals were delivered to more than 3,500 individuals over the course of the 26 months of the program. These numbers also represent 748 restaurant employees who were hired, re-hired, or maintained work when these workers may have faced unemployment. Also, approximately 410 existing employees received extra hours of work - helping to stabilize these workers &amp; their families. The program has leveraged just over \$1.2 million of additional funding support from philanthropy partners (Rasmuson Foundation &amp; Alaska Community Foundation CARES Act funding), donations from individual donors, community partners &amp; the AK Can Do fund. The project expended between \$40,000 to \$75,000 per week and can be scaled according to funding available.</p>		
<p><b>Project Detail:</b> This project requires close daily coordination between UWA &amp; AKHR to ensure meals are delivered, food quality is within standards &amp; the appropriate accounting of the program funds has been achieved. A unique team approach is used. United Way recruits &amp; coordinates participation with non-profits &amp; housing programs, while the Alaska Hospitality Retailers Association coordinates with participating restaurants. Recruitment &amp; matching of restaurants with delivery sites is completed &amp; maintained for several weeks of service delivery, providing revenue to restaurants struggling, &amp; needed meal support to non-profits &amp; housing programs where many community members are still dealing with the impacts &amp; isolation of the pandemic. UWA &amp; AKHR have developed &amp; maintain shared documents &amp; procedures to coordinate meal delivery (weekly meal delivery charts) &amp; funding expenditures (funding burn-down chart &amp; weekly reconciliation of menu orders vs invoices). If funded, delivery of meals will begin in June &amp; will run through the end of the calendar year. The length of delivery sessions will be reviewed &amp; set in communication with Alaska Hospitality Retailers Association, non-profits, &amp; our community partners.</p>		
<p><b>Project Timeline:</b> The current delivery phase began operations on May 23, 2022 and is scheduled to conclude at the end of June. If funded, delivery of meals will begin in mid-July and will run through the end of the calendar year. The length of delivery sessions will be reviewed and set in communication with Alaska Hospitality Retailers Association, non-profits, and our community partners. It is expected to operate at approximately \$50,000 - \$75,000 per week for <b>the remainder of 2022</b>, 26 weeks.</p>		
<p><b>Project Partners:</b> Over the span of the project there were 65 restaurants that were contracted to providing meals to 38 service sites. Additionally, this project requires close daily coordination between UWA and AKHR to ensure meals are delivered, food quality is within standards and the appropriate accounting of the program funds has been achieved. A unique team approach is used. United Way recruits and coordinates</p>		

Organization Name: United Way of Anchorage

Amount Requested: \$2,354,000

participation with non-profits and housing programs, while the Alaska Hospitality Retailers Association coordinates with participating restaurants. Recruitment and matching of restaurants with delivery sites is completed through the process described below and maintained for several weeks of service delivery, providing revenue to restaurants struggling, and needed meal support to non-profits and housing programs where many community members are still dealing with the impacts and isolation of the pandemic.

**Number Helped:** The program impacts 65 participating restaurants by providing meals to 38 service sites, housing programs and community location. A total of 322,496 were delivered, to more than 3,500 individuals over the course of the 26 months of the program. These numbers also represent 748 restaurant employees who were hired, re-hired, or maintained work when these workers may have faced unemployment. In addition, approximately 410 existing employees received extra hours of work - helping to stabilize these workers and their families.

**Recent Example of Success for Organization:** The project's successes and the impact of the financial support for the restaurant industry is illustrated by the program's 65 participating restaurants providing meals to 38 service sites, housing programs and community location. A total of 322,496 were delivered, to more than 3,500 individuals over the course of the 26 months of the program. These numbers also represent 748 restaurant employees who were hired, re-hired, or maintained work when these workers may have faced unemployment. In addition, approximately 410 existing employees received extra hours of work - helping to stabilize these workers and their families. The program has received \$2,840,000 from the Municipality of Anchorage and just over \$1.2 million of additional funding support from philanthropy partners (Rasmuson Foundation and Alaska Community Foundation CARES Act funding), donations from individual donors, community partners and the AK Can Do fund.

**Time in Operation:** The program has operated at approximately \$50,000 - \$75,000 per week for portions of 2020 and 2021. We are proposing a 28-week program operating at \$75,000 per week for meals, with an additional 5% allocated for delivery, equaling \$78,500 per week for program costs. In addition, \$300,000 of special holiday meals will be provided at sites where special meals may not be available and where individuals and families may be separated from their families over the holidays. Our current award from the Alaska Community Foundation will allow the program to re-start in June 2022 and we plan to continue it through the **remainder of the 2022 calendar year** if funding can be identified. This will allow support to local restaurants as they adjust for staffing and resources needed to respond to the 2022 tourism season, and through the end of the year.

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United Way of Anchorage

### Anchorage Restaurant and Hunger Relief Program

**Agency Name:** United Way of Anchorage

**Federal Tax ID:** 92-0027948

**Project Type:** Economic Development

**Project Title:** Restaurant and Hunger Relief Program

**Brief project description:**

The Restaurant and Hunger Relief Program was created by the Alaska Hospitality Retailers Association (AKHR), the United Way of Anchorage, and the Municipality of Anchorage with the support and contributions of many partners, including the Rasmuson Foundation, the Alaska Community Foundation and approximately 200 individual donors. Modeled after programs being implemented as economic development and relief during the COVID-19 pandemic, this program was implemented in November of 2020 to purchase meals from local restaurants chosen in lottery drawings and provide them to non-profit community service locations such as shelters, senior centers, and childcare settings, and to housing programs for low-income families, persons with disabilities and the elderly. This is a win-win-win for the community that provides hungry residents with nutritious meals, economic relief to a key service sector that has been devastated by the pandemic, and a boost to the non-profits and community locations who receive an additional benefit to offer those seeking help.

**Funding plan proposed 2022-2023**

**Total Project cost:**

Activity – 28 weeks	Total
June 4 week session utilizing ACF funds	\$ 300,000.00
Weekly meal service at \$75,000/week with 5% delivery allocation for 24 weeks (July 15 through December 31)	\$ 1,890,000.00
Holiday meal funding - additional meals for special days (4 Holidays in Nov/Dec)	\$ 200,000.00
Labor innovation fund	\$ 50,000.00
Administrative costs (10%)	\$ 214,000.00
Total:	\$ 2,654,000.00

**Funding already secured:** \$300,000 award from the Alaska Community Foundation in December 2021 with expiration date of 6/30/22.

**Funding details:**

The program has operated at approximately \$50,000 - \$75,000 per week for portions of 2020 and 2021. We are proposing a 28-week program operating at \$75,000 per week for meals, with an additional 5%

allocated for delivery, equaling \$78,500 per week for program costs. In addition, \$300,000 of special holiday meals will be provided at sites where special meals may not be available and where individuals and families may be separated from their families over the holidays. Our current award from the Alaska Community Foundation will allow the program to re-start in June 2022 and we plan to continue it through the remainder of the 2022 calendar year if funding can be identified. This will allow support to local restaurants as they adjust for staffing and resources needed to respond to the 2022 tourism season, and through the end of the year.

**Detail of funding history:**

Prior funding summary	
Municipality of Anchorage:	\$ 2,840,000.00
Alaska Community Foundation:	\$ 800,570.00
Other community, individual donors, and philanthropic funds:	\$ 1,235,000.00
Total prior funding rounds	\$ 4,875,570.00

**Detailed project description and justification:**

This unique approach helped the community by supporting Anchorage businesses who struggled during 2020-2021 with pandemic mitigation protocols, reductions in customers and maintaining staffing as employees quarantined and isolated for their own health or the health of others in their households. Many of these restaurants continue to struggle with labor shortages and other challenges and have reported to the project sponsors that this program was key to them keeping their doors open over the past two years. The experience reported by local restaurant owners is echoed by their national peers. The National Restaurant Association’s latest Operator Survey from January 2022 indicates that restaurants continue to see negative impacts from the latest variants of COVID-19 (<https://restaurant.org/research-and-media/research/research-reports/state-of-the-industry/>). In this survey, more than half of restaurant operators said it would be a year or more before business conditions return to normal nationally. Food, labor, and occupancy costs are expected to remain elevated, and continue to impact restaurant profit margins in 2022.

According to the December Anchorage Economic Development Council report (<https://aedcweb.com/project/anchorage-employment-report-december-2021-2-2-2-2/>), the services sector in Anchorage is anticipated to take three to five years to recover from pandemic impacts on maintaining jobs and capacity following workforce loss, increased costs of food, and supply-chain disruptions locally. The slowed recovery of this sector, which experienced a 45% higher job loss rate compared to other sectors during the pandemic, continues to impact the economic resources for tourism and hospitality – major engines of city’s economic health. Ongoing support for this sector is needed to help Anchorage return to pre-pandemic levels of employment for our community members and income from tourism.

The project’s successes and the impact of the financial support for the restaurant industry is illustrated by the program’s 65 participating restaurants providing meals to 38 service sites, housing programs and community location. A total of 322,496 were delivered, to more than 3,500 individuals over the course of the 26 months of the program. These numbers also represent 748 restaurant employees who were

hired, re-hired, or maintained work when these workers may have faced unemployment. In addition, approximately 410 existing employees received extra hours of work – helping to stabilize these workers and their families. The program has received \$2,840,000 from the Municipality of Anchorage and just over \$1.2 million of additional funding support from philanthropy partners (Rasmuson Foundation and Alaska Community Foundation CARES Act funding), donations from individual donors, community partners and the *AK Can Do* fund.

#### **Program details:**

This project requires close daily coordination between UWA and AKHR to ensure meals are delivered, food quality is within standards and the appropriate accounting of the program funds has been achieved. A unique team approach is used. United Way recruits and coordinates participation with non-profits and housing programs, while the Alaska Hospitality Retailers Association coordinates with participating restaurants. Recruitment and matching of restaurants with delivery sites is completed through the process described below and maintained for several weeks of service delivery, providing revenue to restaurants struggling, and needed meal support to non-profits and housing programs where many community members are still dealing with the impacts and isolation of the pandemic.

#### **Onboarding restaurants to produce meals:**

Once the program announces a lottery opening, AKHR receives applications, which are then reviewed to ensure that each restaurant can complete the number of orders, has a plan for delivery that meets health code requirements and is able to deliver the meals for the period specified. Guidelines for food preparation and delivery are provided to the restaurants and are reviewed to ensure compliance with food safety. Once these restaurants have been vetted, they are placed into the lottery for drawing. The lottery drawings have been public events, with the President of United Way drawing restaurant names out of a drum. The restaurants then have approximately 2 weeks to order food and prepare for the meal service. Service contracts vary in length and the latest rounds of deliveries consisted of 12-week delivery sessions.

#### **Onboarding non-profit and housing locations to receive meals:**

The United Way has announced the availability of meals through our own communication networks and through partners such as the Anchorage Coalition to End Homelessness to connect with organizations interested in receiving meals. Eligibility and priority is given to locations with larger numbers of people to feed, and those sites that can provide the meals to recipients or have the meals consumed within two hours. Ongoing communication is needed with the non-profits to plan for schedule changes, food allergies, meal number changes, or days when the program is closed. To maintain smooth functioning, the United Way and AKHR identify emergency placements for the meals if a non-profit is closed for unexpected reasons, like a snow day.

#### **Management tools and program coordination/communication:**

UWA and AKHR have developed and maintain shared documents and procedures to coordinate meal delivery (weekly meal delivery charts) and funding expenditures (funding burn-down chart and weekly reconciliation of menu orders vs invoices).

#### **Innovation fund:**

The project budget includes \$50,000 of innovation funding that the program sponsors would like to make available for restaurants who are utilizing innovative mechanisms to recruit or retain employees. We will hold a separate funding process for restaurants to apply for this funding (up to \$5,000 per restaurant) to test incentives, training or support programs, or other mechanisms that may help with maintaining or increasing the capacity and stability of the workforce. This portion of the project will be developed with our community stakeholder group.

**Community Integration of benefits gained:**

The United Way and Alaska Hospitality Retailers Association have developed a plan to solicit input at all levels of participation and support for this program. In the spring of 2022, a community look-back will be conducted on the operation of this program to determine ongoing benefit that may be provided to Anchorage through future iterations of this program. We have surveyed all participants – non-profits, individuals who enjoyed the meals, restaurants, and employees to gather input on the successes, challenges, and recommendations for improving the program. Once this information is compiled for distribution, UWA and AKHR will convene a stakeholder group that includes the many entities that have contributed to these efforts, as well as those who are involved in hunger and food insecurity work in the community to ask the question, “How can the benefits of this program be sustained and carried forward?” This information will be compiled and will help program sponsors work with community leaders on potential ideas for addressing the food needs of critical social service infrastructure entities, while strengthening the rich connection between community restaurants and our local non-profit sector.

**How this project meets the Assembly’s guiding principles for ARPA funds:**

This project meets the Assembly’s priorities for economic health and development, equity, and geographic coverage by supporting local restaurants from across the community that have struggled to maintain operations over the past two years and who are now faced with labor shortages, supply chain delays and increased costs for food and supplies. This sector is a key part of Anchorage’s economic recovery to ensure a welcoming and robust hospitality industry for tourism and our ongoing community needs. The Restaurant and Hunger relief program has met an equity criterion as it has recruited over 40% of restaurants owned by women and minority populations. Restaurants recruiting employees will have an opportunity to apply for *employment innovation funds* for small grants to assist in recruiting new employees or to train current employees to move into new positions. United Way and AKHR will provide an opportunity for restaurants to propose activities for this area of funding.

**Project timeline:**

If funded, delivery of meals will begin in June and will run through the end of the calendar year. The length of delivery sessions will be reviewed and set in communication with Alaska Hospitality Retailers Association, non-profits, and our community partners.

**Entity Responsible for the ongoing operations of this project:**

United Way of Anchorage and Alaska Hospitality Retailers Association in partnership with local businesses, philanthropic organizations, and non-profits.

**Grant recipient contact information:**

Clark Halvorson, President and CEO United Way of Anchorage  
777 Juneau Street, Suite 300  
Anchorage, AK 99501  
(907) 263-3820  
Email: [CHalvorson@ak.org](mailto:CHalvorson@ak.org)

Contact for proposal communications:  
Nancy Burke  
(907) 263-3858  
Email: [NBurke@ak.org](mailto:NBurke@ak.org)

## Restaurant & Hunger Program Proposed Budget

Activity – 28 weeks	Total
May - June 6 week session utilizing ACF funds	\$ 300,000.00
Weekly meal service at \$75,000/week with 5% delivery allocation for 24 weeks (July 15 through December 31)	\$ 1,890,000.00
Holiday meal funding - additional meals for special days (4 Holidays in Nov/Dec)	\$ 200,000.00
Labor innovation fund	\$ 50,000.00
Administrative costs (10%)	\$ 214,000.00
Total:	\$ 2,654,000.00

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Alaska Native Cultures: Frontline Training development		<b><u>Amount Requested:</u></b> \$10,000
<b><u>Total Budget:</u></b> \$10,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$10,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Healthy Workforce	
<b><u>Project Description:</u></b> Contract/promote standalone training modules to better educate newly hired seasonal workers and residents employees on Alaska Native cultures, Dena'ina culture and vocabulary, and regional history.		
<b><u>Meets Guiding Principles:</u></b> Developing such training would more completely share Anchorage's story with visitors and better inform workers and residents.		
<b><u>Expected Outcomes:</u></b> The workforce is better equipped to share the cultures of the region, seasonal workers are armed with a deeper understanding of the place they are visiting to work, and travelers return home with a better understanding of Anchorage's story and community.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Alaska Run for Women		<b><u>Amount Requested:</u></b> \$35,000
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in June 2022.		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.com

<b>ARPA Funding Proposal from:</b> Visit Anchorage		
<b>For:</b> Anchorage Fur Rendezvous	<b>Amount Requested:</b> \$35,000	
<b>Total Budget:</b> \$35,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$35,000	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. These events are recovering from the challenges of 2020 and 2021. Event in February/March 2023		
<b>Meets Guiding Principles:</b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b>Expected Outcomes:</b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b>Contact Name:</b> Julie Saupe	<b>Phone:</b> N/A	<b>Email:</b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Anchorage RunFest		<b><u>Amount Requested:</u></b> \$35,000
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in August 2022		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Bear Paw	<b><u>Amount Requested:</u></b> \$35,000	
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in July 2022.		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Circulator transit route	<b><u>Amount Requested:</u></b> \$150,000	
<b><u>Total Budget:</u></b> \$150,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$150,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Connect attractions spread across Anchorage with a loop route served by a motorcoach. Service running between 10a-4p for 90 days (June-August).		
<b><u>Meets Guiding Principles:</u></b> Addresses the need among businesses impacted more significantly by effects of COVID. Disburses travelers more evenly geographically across the community at attractions and locations less easily reached without a car. Relatively straightforward to implement using either existing municipal public transportation assets or private motorcoach companies.		
<b><u>Expected Outcomes:</u></b> Increased access to key attractions in the Anchorage bowl. Visitor spending spread more widely in the community. May have secondary benefit to workforce if also offering a new transportation option for employees.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Continuation of support for cultural pillars		<b><u>Amount Requested:</u></b> \$2,300,000
<b><u>Total Budget:</u></b> \$2,300,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$2,300,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Continue support for the Alaska Center for the Performing Arts, Alaska Native Heritage Center and Anchorage Museum in light of pandemic effects encountered by key cultural cornerstones whose functions are predominantly indoors. Amount reflects initial pillars grants for each of the three listed here.		
<b><u>Meets Guiding Principles:</u></b> Large indoor cultural institutions suffered significant declines in attendance as a result of COVID. Our understanding is that some outdoor venues saw improvements in 2021, regrowth for indoor-oriented institutions may lag. They are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Cultural attractions and institutions vital to the community improve their financial footing and are able to adapt, expand and recover long-term.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Forest Fair	<b><u>Amount Requested:</u></b> \$35,000	
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in July 2022.		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Mayor's Marathon	<b><u>Amount Requested:</u></b> \$35,000	
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in June 2022.		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Solstice Festival	<b><u>Amount Requested:</u></b> \$35,000	
<b><u>Total Budget:</u></b> \$35,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$35,000	<b><u>Project Type:</u></b> Program	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in June 2022.		
<b><u>Meets Guiding Principles:</u></b> Large public events suffered significant declines in attendance as a result of COVID. While it's possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.		
<b><u>Expected Outcomes:</u></b> Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b><u>ARPA Funding Proposal from:</u></b> Visit Anchorage		
<b><u>For:</u></b> Town Square Park Masterplan Implementation		<b><u>Amount Requested:</u></b> \$6,100,000
<b><u>Total Budget:</u></b> \$6,100,000	<b><u>In-Hand:</u></b> \$0	<b><u>Requested, Not In-Hand:</u></b> \$0
<b><u>Minimum:</u></b> \$6,100,000	<b><u>Project Type:</u></b> Capital	
<b><u>Entity Sector:</u></b> Nonprofit	<b><u>Assembly Priority Area:</u></b> Economic Development	
<b><u>Project Description:</u></b> Implementation, design and construction of the May 2019 park masterplan, preferred concept. (Note: cost estimate adjusted estimate for inflation; was expected to cost \$5.4 million in 2018.)		
<b><u>Meets Guiding Principles:</u></b> Alignment/Feasibility - Would implement the park masterplan completed in 2017-18, reducing the need for initial planning and visioning, and incorporate the public input already part of the park planning process.		
<b><u>Expected Outcomes:</u></b> Downtown reinvestment in a key park in the core of the city. Enhanced business and leisure opportunities for residents and visitors alike.		
<b><u>Contact Name:</u></b> Julie Saupe	<b><u>Phone:</u></b> N/A	<b><u>Email:</u></b> jsaupe@anchorage.

<b>ARPA Funding Proposal from:</b> Visit Anchorage		
<b>For:</b> Wayfinding / Indigenous Cultural Interpretation		<b>Amount Requested:</b> \$1,825,000
<b>Total Budget:</b> \$1,825,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$1,825,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> Reinforce and accelerate implementation of the existing Indigenous Place Names Project, including signage for wayfinding and cultural interpretation. Would significantly underwrite 32 Place Name Signs (Level 1 & 2 Signs), 3 Place Name Plazas, educational website, and other interpretive support materials. This work could be focused on downtown, or expanded to activate other already identified locations beyond the neighborhood.		
<b>Meets Guiding Principles: Alignment/Feasibility</b> - the intent would be to implement via the existing Indigenous Place Names Project and the already completed design and discovery work. Would accelerate implementation, address historical inequities, and align with existing opportunities. (Equity)		
<b>Expected Outcomes:</b> Improved wayfinding in key areas, better circulation and diffusion of travelers, and improved cultural connectivity and education about Anchorage, its history, and cultures.		
<b>Contact Name:</b> Julie Saupe	<b>Phone:</b> N/A	<b>Email:</b> jsaupe@anchorage.

<b>ARPA Funding Proposal from:</b> Volunteers of America Alaska		
<b>For:</b> Caring for the Mental Wellbeing of Anchorage's Youth		<b>Amount Requested:</b> \$2,507,862
<b>Total Budget:</b> \$7,502,589	<b>In-Hand:</b> \$50,000	<b>Requested, Not In-Hand:</b> \$4,300,649
<b>Minimum:</b> \$1,561,824	<b>Project Type:</b> Program	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Child and Family Support	
<p><b>Project Description:</b> VOA is requesting funding support for a two-part project: (1) continued Municipal support for VOA Alaska and Providence's School-Based Mental Health Program providing essential mental health services and supports to students, families, and school employees within 10 schools across the district with plans to expand to additional schools; and (2) support for VOA's Youth Access and Engagement Program, a community-based team and approach that will promote avenues of meaningful connection for youth and their families to engage in before and during the onset of clinical treatment services.</p>		
<p><b>Meets Guiding Principles: Need, Geography &amp; Equity:</b> This community-based proposal serves youth and families across the municipality with a special emphasis on communities with inequitable access to available resources as well as youth with disproportionately high ACE scores. <b>Alignment &amp; Feasibility:</b> Both components of this proposal leverage existing funding as well as reimbursable services to support the overall program costs. Combining local, state, and federal funding, these programs make it possible to provide access to mental health services to thousands of youth each year. <b>Informed:</b> All VOA programs use Evidenced-Based Practices in the implementation of services with staff receiving regular training to stay up-to-date on the latest models of care. Additionally, when identifying new school sites, VOA and Providence work closely with ASD to identify schools with the greatest needs as identified by ACEs scores and student body mental health needs as well as principal willingness to welcome us in as a partner.</p>		
<p><b>Expected Outcomes:</b> Expected Student, Family, and Community Outcomes: &gt; Improved mental health and wellbeing. &gt; Improved academic performance. &gt; Reduced incidence of depression and anxiety. &gt; Decreased destructive behaviors. &gt; Decreased negative consequences. &gt; Increased school staff satisfaction and retention. &gt; Increased family engagement in child's academic and behavioral health growth. &gt; Less mental health stigma. Reduction in future costs of crisis services. &gt; Minimize reliance on emergency department visits. Based on current impact and reach numbers as well as anticipated expansion with this funding, we estimate this proposal will broadly serve 7,000 youth and families at the universal, school-wide prevention and early intervention level, with approximately 1,500 youth across the 2.5 year timespan receiving targeted and intensive mental health services.</p>		
<p><b>Project Detail:</b> VOA Alaska has seen an increase of 191% in calls for services since the pandemic hit Alaska. While great improvements have been made to streamline access to vital behavioral health services, parents are struggling to help motivate their youth to engage. We answer calls daily from parents asking about what they can do if their youth needs help but is not ready to get it. When parents recognize a decline in their child's mental health and overall wellbeing, they can feel hopeless if their child is not ready or willing to commit to therapy. This project would create avenues to promote meaningful connections that youth could participate in without the stigma associated with going to therapy. This project supports the implementation of VOA Alaska's Youth Access and Engagement program, which goes live on July 1, 2022. This program will target services and supports to youth and their families before a formal assessment and diagnostic evaluation has been completed to promote meaningful connections and prosocial engagement to attract youth to wellbeing supports and services. Both programs working together would enhance the existing School-Based Mental Health Program and expand the reach district-wide by promoting fun and joyful activities to offset the stigma of accessing mental health services. In both programs, our team will meet youth where they are and not rely only on office-based interventions.</p>		
<p><b>Project Timeline:</b> School-Based mental health services are provided year-round to students, including summer school. VOA's Access and Engagement team is in the process of training and onboarding new staff with plans to go live with service on July 1, 2022. Requested funding will help support these services <b>through December 2024.</b></p>		
<p><b>Project Partners:</b> VOA Alaska has worked closely with the Anchorage School District for over a decade and has been providing mental health services within ASD schools since 2015. In 2020, Providence Alaska partnered with VOA Alaska to develop and implement a new model to continue supporting students in need of intensive services while also moving upstream to provide preventative and early intervention services that help strengthen and support the entire school community. This coming academic year, United Way of Anchorage is joining the collaboration to help provide financial assistance to students to help meet basic needs. With over 90 schools in the school district, we know that meeting the need is going</p>		

Organization Name: Volunteers of America Alaska

Amount Requested: \$2,507,862

to take many of us working together and we embrace opportunities to share what we have learned to collaborate with other providers in this work to learn and grow together as we uplift youth.

**Number Helped:** Based on current impact and reach numbers as well as anticipated expansion with this funding, we estimate this proposal will broadly serve 7,000 youth and families at the universal, school-wide level, with approximately 1,500 youth across the 2.5 year timespan receiving targeted and intensive services.

**Recent Example of Success for Organization:** Between the high amount of first- and second-generation families in Anchorage who immigrated from outside the United States, and social media apps that keep youth connected and invested in major events happening across the globe, our school-based clinicians are often provided with unique opportunities to support their students. Parinita Shetty, a clinician at East High School and School-Based Program lead, has started a group with a teacher at the school to provide support and connection to students new to Anchorage. The group meets weekly and has already hosted youth from Mexico, Afghanistan, Sudan, Egypt, Dominican Republic, Israel, Cameroon, America Samoa, and Thailand. Despite varying levels of English proficiency, these students come together, laugh, create art, and find a place of belonging and understanding.

**Time in Operation:** VOA Alaska has been committed to addressing the gaps in our communities' systems of care since our inception in 1981; and has done so in a spirit of authentic mutual support and intentional, outcomes-driven collaboration. VOA has built a forty-year legacy of providing youth behavioral health assessment and treatment, as well as other responsive, community-based services from permanent supportive housing to a safe recovery from substance abuse. For over 100 years, Providence Health & Services Alaska (PHSA) has cared for Alaskans from birth to end of life. Providence Behavioral Health has 300+ caregivers in our service line that includes a psychiatric emergency department, inpatient mental health unit, crisis stabilization program, substance use disorder treatment, residential treatment program, outpatient services, and school based behavioral health services.

**Contact Name:** Alyssa Bish

**Phone:** (907) 419-7821

**Email:** abish@voaak.org



## Caring for the Mental Wellbeing of Anchorage's Youth: A Proposal to Sustain & Grow Services & Supports for Students

### Project Description

VOA is requesting funding support for a two-part project: (1) continued Municipal support for VOA Alaska and Providence's School-Based Mental Health Program providing essential mental health services and supports to students, families, and school employees within 10 schools across the district with plans to expand to 3 additional schools; and (2) support for VOA's Youth Access and Engagement Program, a community-based team and approach that will promote avenues of meaningful connection for youth and their families to engage in *before* and *during* the onset of clinical treatment services. In both programs, our team will meet youth where they are and not rely only on office-based interventions.

### Alignment with Assembly Guiding Principles

This project is well aligned with all Guiding Principles for Distribution:

- ***Need, Geography & Equity***– This community-based proposal serves youth and families across the municipality with a special emphasis on communities with inequitable access to available resources as well as youth with disproportionately high ACE scores.
- ***Alignment & Feasibility***– Both components of this proposal leverage existing funding as well as reimbursable services to support the overall program costs. Combining local, state, and federal funding, these programs make it possible to provide access to mental health services to thousands of youth each year.
- ***Informed***– All VOA programs use Evidenced-Based Practices in the implementation of services with staff receiving regular training to stay up-to-date on the latest models of care. Additionally, when identifying new school sites, VOA and Providence work closely with ASD to identify schools with the greatest needs as identified by ACEs scores and student body mental health needs as well as principal willingness to welcome us in as a partner.

### Expected Outcomes

- Improved mental health and wellbeing.
- Improved academic performance.
- Reduced incidence of depression and anxiety.
- Decreased destructive behaviors.
- Decreased negative consequences.
- Increased school staff satisfaction and retention.
- Increased family engagement in child's academic and behavioral health growth.
- Less mental health stigma.
- Reduction in future costs of crisis services.
- Minimize reliance on emergency department visits
- Based on current impact and reach numbers as well as anticipated expansion with this funding, we estimate this proposal will broadly serve 7,000 youth and families at the universal, school-wide level, with approximately 1,500 youth across the 2.5 year timespan receiving targeted and intensive services.

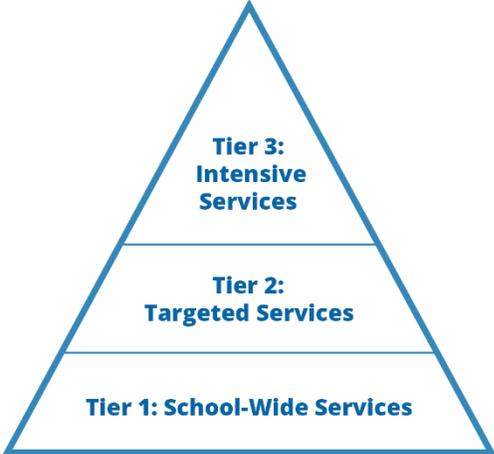
### Project Detail

VOA Alaska has seen an increase of 191% in calls for services since the pandemic hit Alaska. While great improvements have been made to streamline access to vital behavioral health services, parents are

struggling to help motivate their youth to engage. We answer calls daily from parents asking about what they can do if their youth needs help but is not ready to get it. When parents recognize a decline in their child’s mental health and overall wellbeing, they can feel hopeless if their child is not ready or willing to commit to therapy. This project would create avenues to promote meaningful connections that youth could participate in without the stigma associated with going to therapy.

This project supports the implementation of VOA Alaska’s Youth Access and Engagement program, which goes live on July 1, 2022. This program will target services and supports to youth and their families before a formal assessment and diagnostic evaluation has been completed to promote meaningful connections and prosocial engagement to attract youth to wellbeing supports and services. Emerging reports and data are highlighting the need for streamlined access to mental health and substance misuse services and supports. We know that stigma surrounding seeking help and discussing mental health challenges continues to act as a barrier to care, we seek to provide meaningful and engaging ways for youth and families to encounter mental health supports to encourage increased participation in these essential services both at VOA Alaska as well as across the industry.

Both programs working together would enhance the existing School-Based Mental Health Program and expand the reach district-wide by promoting fun and joyful activities to offset the stigma of accessing mental health services. Our schools’ team currently provides on-site services and supports to 10 ASD schools that strengthen and support the resiliency of students, teachers, families, and the community, with plans to expand to 3 additional schools pending funding awards. Using an Integrated Multi-Tiered System of Supports (MTSS) Model developed to enhance and complement what is already offered in each school, we work with the administration, school counselors, and teachers to implement strategies that will have the greatest impact on each unique school environment. (Simplified model included on the right, see page 3 for more detailed model.)

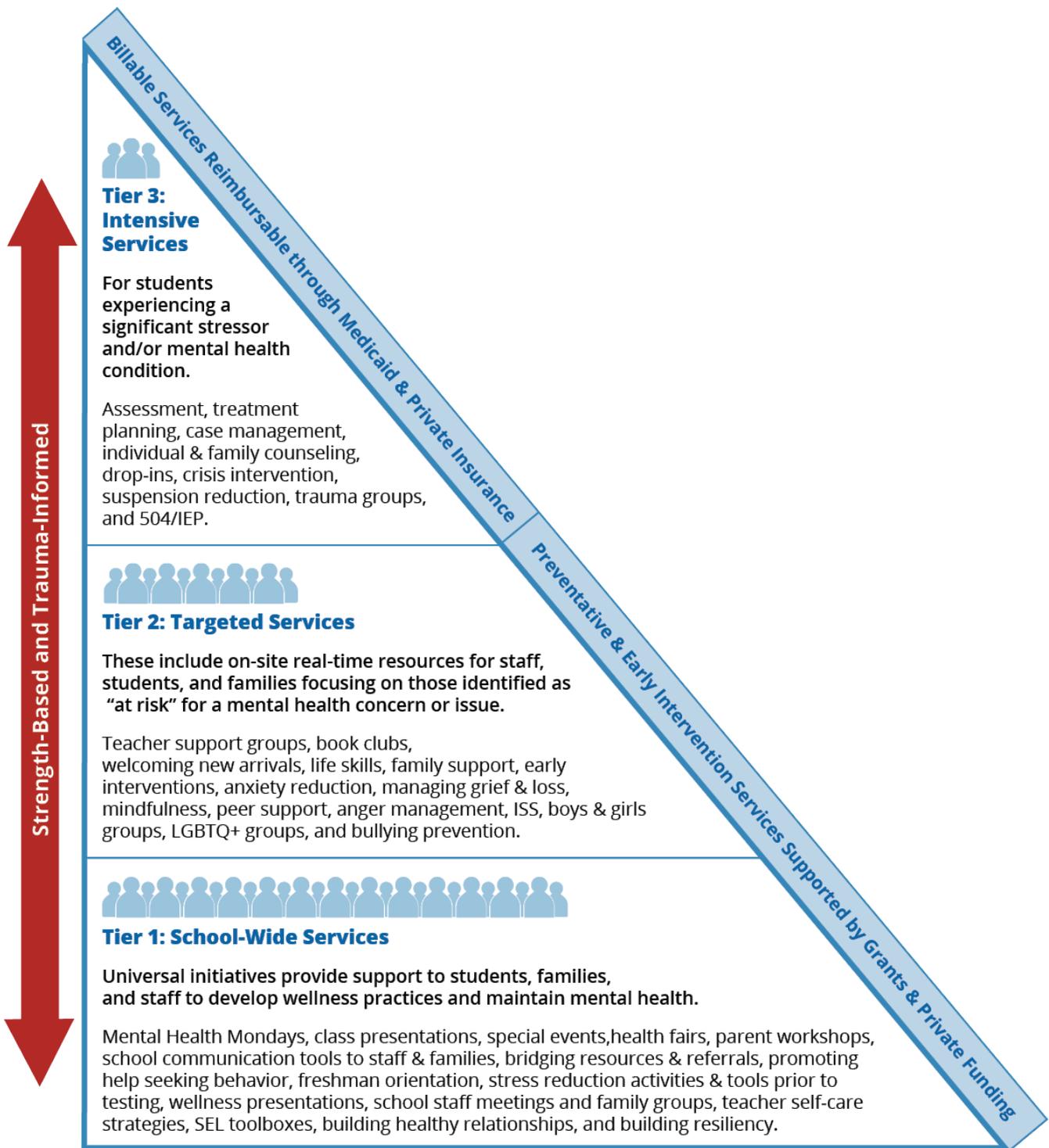


**Overall Program Cost & Funding**

<b>Proposal Budget</b> <i>July 1, 2022 – December 31, 2024</i>	Total Program Costs	<b>Assembly ARPA Funding</b>	Other Funding Sources
School-Based Mental Health Services (13 schools between VOA & Providence)	\$4,942,697	\$2,075,965	\$2,866,732
Community-Based Access & Engagement	\$2,559,892	\$431,897	\$2,127,995
<b>Totals</b>	<b>\$7,502,589</b>	<b>\$2,507,862</b>	<b>\$4,994,727</b>
<i>Minimum Funding Needed for the 8 Schools Staffed by VOA + Access &amp; Engagement Services</i>	\$5,169,654	\$1,561,824	\$3,607,830

In general, only services provided in the topmost tier of the Integrated MTSS Model are eligible for reimbursement from Medicaid and Private Insurance, approximately 20-30% overall. Services in tiers 1 and 2 of the Integrated MTSS Model provide prevention and early intervention supports for the broader school community to improve overall wellness and provide earlier interventions, these services are not reimbursable and are funded through grants and other private funding streams.

Other funding sources include anticipated revenue from Medicaid and insurance for reimbursable services as well as pending funding requests from the State of Alaska and private foundations.



Please contact Julia Luey, President & CEO, and Alyssa Bish, Director of Community Relations, with any questions or requests for additional information – [development@voak.org](mailto:development@voak.org) or (907) 419-7821.

**Volunteers of America Alaska - Combined Budget for School-Based Mental Health + Access & Engagement**

For the time period July 1, 2022 through December 31, 2024

	Access & Engagement	School-Based Mental Health	Combined Total
<b>Income</b>			
Government Grants	\$ 800,000.00	\$ 960,000.00	\$ 1,760,000.00
Medicaid & Private Insurance	\$ 1,042,245.00	\$ 1,156,731.88	\$ 2,198,976.88
Community Support	\$ 285,750.00	\$ 750,000.00	\$ 1,035,750.00
<b>Total Income</b>	<b>\$ 2,127,995.00</b>	<b>\$ 2,866,731.88</b>	<b>\$ 4,994,726.88</b>
<b>Expense</b>			
Personal services	\$ 1,975,767.50	\$ 4,168,538.60	\$ 6,144,306.10
Travel & training	\$ 18,625.00	\$ 90,723.75	\$ 109,348.75
Facility	\$ 154,655.00	\$ 117,372.29	\$ 272,027.29
Supplies	\$ 31,860.00	\$ 91,479.38	\$ 123,339.38
Equipment	\$ 4,330.00	\$ 6,548.75	\$ 10,878.75
Other	\$ 374,655.00	\$ 468,033.96	\$ 842,688.96
<b>Total Expense</b>	<b>\$ 2,559,892.50</b>	<b>\$ 4,942,696.73</b>	<b>\$ 7,502,589.23</b>

**Amount Requested from Anchorage Assembly to fill Gap \$ 2,507,862.35**

Pending Funding Requests:

	FY2023	1st 6 Months of FY2024
State of Alaska - Direct Appropriation	\$ 960,000.00	\$ -
State of Alaska - ASAP	\$ 150,000.00	\$ 75,000.00
State of Alaska - CBHPEI	\$ 100,000.00	\$ 50,000.00
State of Alaska - TPC	\$ 70,000.00	\$ 35,000.00
United Way of Anchorage	\$ 66,115.00	\$ 33,057.50
Rasmuson Foundation (via Providence)	\$ 125,000.00	\$ 62,500.00
ConocoPhillips Alaska (via Providence)	\$ 250,000.00	\$ 125,000.00
	\$ 1,721,115.00	\$ 380,557.50

(Similar funding level assumed for FY2024)

Confirmed Funding:

	FY2023	1st 6 Months of FY2024
Campbell Monroe Foundation	\$ 50,000.00	\$ -

<b>ARPA Funding Proposal from:</b> Youth Exploring Adventure dba Hilltop Ski Area		
<b>For:</b> Hilltop Ski Area Chairlift Replacement		<b>Amount Requested:</b> \$2,500,000
<b>Total Budget:</b> \$2,500,000	<b>In-Hand:</b> \$215,400	<b>Requested, Not In-Hand:</b> \$551,700
<b>Minimum:</b> \$2,200,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<b>Project Description:</b> This project would be to replace the aging chairlift at Hilltop. The current chairlift is 40 years old and is original to the ski area, parts are becoming harder to come by.		
<b>Meets Guiding Principles:</b> Recreation is proven to have a positive mental health impact. COVID-19 brought a lot of challenges to the community but a positive impact was that people felt safe outside. Hilltop saw almost a 50% increase in business during that time. To help meet that increased demand as well as, provide the wellness benefits that outdoor recreation provides, replacing the aging chairlift is a must. Maintaining the current aging chairlift at Hilltop is becoming more difficult and costly to maintain. Using this funding to replace the chairlift will carry the impact of it for the next 40 years. A chairlift is the pivotal piece of equipment to run a ski area. It is the only one we have. All of the benefits that Hilltop provides from healthy lifestyles to mental health wellness to family time all rely on the chairlift continuing to work and turn.		
<b>Expected Outcomes:</b> A new chairlift is the most requested item that we hear from our users and snowsport instructors. A new lift will increase our uphill capacity and shorten the chair ride. Our current chairlift is a triple riblet chairlift that takes approximately 8 minutes to get to the top of the hill, with no downloading capacity (can ride the chairlift down). Hilltop is expanding into the summer season which creates a new user group. Hilltop would like to purchase a chairlift that will allow for downloading capacity, meaning that we can sell a scenic chairlift ride to tourists, or local residents who want to enjoy the view at the top of the hill. Our current summer chairlift ride requires the rider to hike down the hill due to our current chairlift having no downloading capacity. We expect that with a new lift we will be able to operate for another 40 years using that lift. This will allow a whole new generation if not multiple generations to enjoy Hilltop.		
<b>Project Detail:</b> This funding would include the purchase of a new lift as well as the utility changes that come with new infrastructure. Additionally included on the project would be the lighting that goes on the lift to allow for night skiing during the winter. The cost for the new chair is \$2.2million with utilities and lights for \$300,000. It becomes difficult to find parts when needed. In the 2021/2022 winter season we had to close down on 3 separate days due to chairlift breakdowns. This creates not only disappointed customers and visiting tourists, but also disrupts our snowsports school that is booked at 100% capacity everyday. Implementing a new chairlift for Hilltop is an investment that will last for generations in the Municipality of Anchorage.		
<b>Project Timeline:</b> A lift installation project is a major project. We believe that upon funding we can order the lift to be put into production. Due to current price increases and fluctuations on steel Hilltop would begin a capital campaign to raise funds to help offset the price increase. Depending on production time once it is produced the lift will be installed during the spring/early summer of 2023 or 2024. Initial site work (surveying ect.), project management work, and prep work would commence on funding. When confirmation of shipment and install is made, Hilltop will begin the demobilization and scrapping of the current chairlift. Install of new chairlift would commence <b>next summer (2023)</b> .		
<b>Project Partners:</b> Hilltop plans to partner with Far North Land Survey to do donated survey work. The funds needed for the increased price difference will be raised in a fundraising campaign partnering with local businesses. Hilltop plans to contribute our own funds for part of the project and the remaining funds will be raised through donations and business sponsorships.		
<b>Number Helped:</b> This project will help potentially all Anchorage residents who to ski, snowboard and mountain bike. The chairlift is the heart of the ski area. Hilltop has served the city of Anchorage as their local community ski hill for 39 years. Over that time multiple generations of Anchorage, Eagle River, and surrounding area residents have benefitted from skiing and riding at Hilltop. Additionally groups from Special Olympics Alaska, Alpine Alternatives, Youth Ski Teams, school groups, and homeschool programs all use Hilltop for it's services. Each year Hilltop see over 50,000 skier visits.		

## Youth Exploring Adventure dba Hilltop Ski Area

**Recent Example of Success for Organization:** Over the last 3 seasons Hilltop has doubled our skier visits to the hill due to multiple improvements that have been implemented. One recent success was the improvement and redesign of our food and beverage operations. This allowed for more healthy food options when visiting Hilltop. This new restaurant opened with great customer feedback and high traffic during the winter season. Additionally, another success is that Hilltop has gone to year round operations with a summer downhill bike park and a free community pump track. This added another recreation option for all of Anchorage as well helped Hilltop round out our year long operations. The summer activities now complements the year round food offerings during the summer bike park season.

**Time in Operation:** At our current location we have been in operation as a non-profit for 39 years. Hilltop has grown in the last 39 years from being run out of an old ATCO trailer with a rope tow to a chalet with a rope tow and triple riblet chair lift. Hilltop hopes to open on our 40 year anniversary with upgraded lift systems for our customers.

**Contact Name:** Trevor Bird

**Phone:** (907) 317-0159

**Email:** [tbird@hilltopskiarea.org](mailto:tbird@hilltopskiarea.org)

**Chairlift Replacement Project**  
**Budget: Capital 2023/2024**

Item	Vendor	Quoted Price	Hilltop Funds	Granted/ Donated Funds
Demob Old Chairlift	Hilltop			
Demob-Labor 600 Hours	Hilltop	12,000.00	12,000.00	
Demob-Equipment	NC Machinery	15,000.00	15,000.00	
Base Area Re-design	Hilltop	50,000.00	50,000.00	
Permits-Construction	MOA	5,000.00	5,000.00	
Survey Work	Far North Land Survey	Donated	-	
Quad Fixed Chairlift	Skytrac Services	1,992,371.00		1,992,371.00
Lift Installation	Skytrac Services	759,329.00		759,329.00
Road Access Upgrade (required)	Hilltop	10,000.00	10,000.00	
Electrical-480V Service for Tower Lighting	Potelcom/ Rugged Grade	43,600.00	43,600.00	
Tools and Supplies	Hilltop	5,000.00	5,000.00	
Erosion Control	AK Mill and Feed/ TOTEM Rentals	1,200.00	1,200.00	
Signage	Intermountain	2,000.00	2,000.00	
Base Operator Enclosure	Hilltop	50,000.00	50,000.00	
Labor and Material-Erection	Hilltop	21,600.00	21,600.00	
<b>Total</b>		<b>2,967,100.00</b>	<b>215,400.00</b>	<b>2,751,700.00</b>

# 2023

## Chair Lift Quote



### **Hilltop Ski Area**

**Fixed Grip Quad Lift  
Anchorage, AK**

Bobby Langlands  
Skytrac Services, Inc.  
6/10/2022



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## **SKYTRAC – A North American Designed and Made Lift**

Skytrac is the first North American made lift company to appear on the North American scene in 40 years.

Skytrac is located in the heart of the Rockies – Salt Lake City, Utah with engineering, fabrication, and installation facilities located five miles from the Salt Lake City International Airport. Our team comprises of experienced North American engineers, production, and installation professionals with a combined lift experience of **500+ years**.

Skytrac, and its sister company Hilltrac, can offer a variety of products to meet all your mountain transportation needs; from small inclined elevators to large trams, and almost everything in between.

Skytrac is manufacturing a complete line of lift equipment. We are concentrating on lifts with equipment designed to meet the requirements of today's lift market, but also capable of retrofitting existing equipment with the ability to handle multiple lift configurations – double, triple, and quad lifts with any lift speeds, and respective bullwheel diameters. The equipment will be of the highest quality and value priced, to meet the needs of the North American resorts.

Skytrac lift equipment will be made utilizing the most modern designs, materials and methods available in North America. Leveraging these benefits, as well as standardization of design, Skytrac will offer a great product at a great price. The equipment will meet all ANSI B77.1-2017, and CSA Z98-2014. Simply put, the equipment will be of the highest quality and value, priced to meet the needs of the North American resorts.

With the acquisition of Skytrac services, Inc. by Leitner Poma of America in 2016, Skytrac is uniquely positioned to serve the North American lift market with greater capability and capacity than ever before, while staying focused on its original mission; fixed grip lifts, modifications, and retrofits.

## **Exhibit 1: Lift Engineering Data and Technical Specifications**

<b>General</b>	Type of Lift	Quad Fixed Chairlift
<b>Data</b>	Manufacturer	Skytrac Services, Inc.
	Name of Lift	Rocket
	Drive Terminal Type	<b>MONARCH</b> Drive/Tension Dual Column
	Return Terminal Type	<b>PEAK</b> Fixed Return
	Drive Location	Bottom
	Tension Location	Bottom
	Capacity (Initial), pph	1,800
	Capacity (Design), pph	1,800
	Downhill Capacity, pph	50%
	Speed, fpm	400
	Slope Length, ft	2,101
	Horizontal Length, ft	2,064
	Vertical Differential, ft	298
	Number of Chairs (Initial Capacity), qty	79
	Number of Chairs (Design Capacity), qty	79
	Chair Interval (Initial), sec	8.0
	Chair Interval, (Design), sec	8.0
	Chair Spacing, (Initial), ft	53.3
	Chair Spacing, (Design), ft	53.3
	Trip Time, min	5.3
	Auxiliary Speed, fpm	See option
	Evacuation Speed, fpm	110
	Rotation of Lift	Right Hand Up
	Line Gauge, ft	13.5
	Drive Bullwheel Diameter, ft	13.5
	Return Bullwheel Diameter, ft	13.5
	Electrical Supply Voltage, drive	480V, 3Ø, and 240/110V
	Electrical Supply Voltage, return	240/110V
	Buyer's Paint Color of Choice, RAL# & name	TBD
	Snow Depth at bullwheel loading area, ft	2

	Snow Depth at toe of unloading ramp, ft	2
	Snow Depth underneath lift line, ft	5
	Location of Ski Under	T2 – Top terminal
	Code Requirements	ANSI B77.1 2017
<b>Technical</b>	Required Horsepower of Lift, hp	84
<b>Data</b>	Main Drive & Motor, hp & type	125, ABB AC VFD w/ Full Regen Drive
	Auxiliary Power unit, hp & type	See Option
	Evacuation Power unit, hp & type	47, Diesel w/PTO
	Drive Reducers	Right Angle/CAT D10R Planetary
	Hydraulic Tension Cylinders, qty & in	2 @ 5
<b>Line</b>	Towers, no. & in	10 @ 20 and sheaves on both terminals
<b>Data</b>	Haul Rope Diameter, in & type	1-1/4, 6x25FW, Bright
	Communication Line	25 Pair, 1/4" Messenger Cable
	Sheaves, mm & type	400mm, Aluminum Cast Dual Snap Ring
	Sheave Liners, mm	400mm
	Grips, in & type	1-1/4, Stainless Steel
	Chair, type	Bail, Hot Dipped Galvanized

## **Exhibit 2: Seller's Responsibilities**

- Survey work and construction staking
- All concrete footing work; labor, equipment, and materials
- All labor, materials, and erection equipment for structural and mechanical tower installation
- All labor, materials, and erection equipment for structural and mechanical terminal installations
- All electrical labor and materials for high and low voltage wiring beyond the disconnect
- Provide all tools and equipment for the installation, unless otherwise noted
- Supply and install communication line as indicated above
- Supply, install, splice haul rope and provide rope / splice certifications
- Finish painting of lift as specified
- All required adjustments and alignments of equipment
- Lighting and heating of terminals and operator enclosures, if power available and specified
- As-built lift construction certifications
- Load acceptance test

### **Exhibit 3: Buyer's Responsibilities**

- Permits, authorizations, and fees; including any local permits requiring state contractor license
- Staging and storage area suitable for unloading large trucks
- Removal of any existing foundations or existing equipment
- Initial survey profile data and/or accurate topo with lift alignment
- Initial clearing of lift line and terminal areas
- Soils engineering work and any required geotechnical analysis; including soils boring, installation over excavation, replacement with fill material, piling work, drainage, blasting, etc.
- Design soil bearing of 4,000psf. unless specified otherwise
- Power supply of 480V, 3 phase to main disconnect at drive terminal, and as specified above at the return terminal
- Transformers including filters if required
- Electrical service to disconnect
- Loading and unloading ramps
- Re-vegetation
- All final earthwork, grading, excavation, and erosion control beyond excavation for footings
- Access and maintenance of roads to both terminals and towers, or as specified
- Labor for splicing the haul rope (splice included)
- Labor and material for Acceptance Test
- Lift evacuation equipment
- Painting of existing equipment, if applicable
- All required operational signage on terminals and towers
- Storage area for unloaded equipment
- Any OSHA required tower maintenance/access equipment

## **Exhibit 4: Options**

Attendant Enclosures (8'x10' Drive, 5'x8' Return)	Included
Loading Mid-station	Not Included
Auxiliary Power Unit	See Option
Evacuation Drive	Included
Factory Pre-wiring Package	Included
Hydraulic Tensioning Equipment	Included
Work Platform with Grip	Included
Restraining Bars	Included
Foot Rests on Restraining Bars	Not Included
Deluxe Seat Pads	Included
Deluxe Back Pads	Not Included
Fuel Tank – In Terminal Type (18 gal)	Included
Anemometer (Quantity 1)	Included
Fiber Communication Line	Not Included
Spare Parts & Tools	Included
Ladder Ascenders (tower equipment only)	Included
Main Disconnect at Drive Enclosure	Not Included
Distribution Panel at Drive and Return Enclosures	Included
Permanent Lifting Frames – Galvanized	Included
Towers – Galvanized	Included
Cross-arm Walkways – Galvanized	Included
Sheave Walkways (6 & 8 assemblies) - Galvanized	Included
Installation: Adequate road access for concrete and steel trucks, without towing needed, helicopter budget not included	Included
Removal of Existing Equipment and Concrete	Not Included

## **Exhibit 5: Pricing, Terms, and Warranty**

### **Pricing Detail**

Includes: Engineering and Equipment	\$ 1,992,371.00
Installation: Adequate road access for concrete and steel trucks, without towing needed, helicopter budget not included	\$ 687,329.00
Freight	Included
<b>Turnkey Total</b>	<b>\$ 2,679,700</b>
Options:	
APU Diesel Engine: 80% speed, full time controls - Add:	\$ 72,000.00

### **Terms of Payments**

Down payment due upon signing of Agreement	25%
Upon approval of design profile (Summer of 2022)	15%
September, 1 2022	10%
February 1, 2023	10%
Upon completion of the foundations	10%
Upon delivery of towers, line equipment, and sheave trains	10%
Upon delivery of terminals, drive machinery, and enclosure	10%
Upon delivery of chairs & grips	5%
Upon execution of Certificate of Substantial Completion	5%
<b>TOTAL</b>	<b>100%</b>

### **General Terms**

- Any and All Taxes, any Bonding Not Included
- Quotation Pricing valid for Thirty days
- Quotation Based on Supplied Information
- Skytrac Services, Inc. Standard Contract to Apply

### **Warranty**

Full labor and materials warranty provided on all materials and workmanship as herein described for a period of two (2) years or 2400 Hrs, whichever comes first, commencing from completion of acceptance test.

<b>ARPA Funding Proposal from:</b> Youth Exploring Adventure dba Hilltop Ski Area		
<b>For:</b> Hilltop Ski Area Machinery Upgrade		<b>Amount Requested:</b> \$175,000
<b>Total Budget:</b> \$205,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$150,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Hilltop is looking to purchase a snowcat and mini-excavator to help operations. A snowcat is used to groom the slopes during the winter season. A mini- excavator is used to maintain the new bike park as well as help with maintenance operations year round. Hilltop currently has only one snowcat to groom the hill, it is aging and often needs maintenance work and replacement parts. When our snowcat breaks down we need to borrow one from the Nordic Ski Association of Anchorage (NSAA). Often, Hilltop needs to rent a mini-excavator during the summer for projects and maintenance on our bike park.</p>		
<p><b>Meets Guiding Principles:</b> Hilltop is going through a period of growth. This equipment will go toward furthering the economic development of Hilltop. The cat will be specifically designed to work in our terrain park to grow our offerings to the skiers and snowboarders in the community. This will increase usership of the hill. Additionally it will provide a backup machine to the aging snowcat at Hilltop. When the current cat breaks it causes a chain reaction. Without the cat to groom, the slopes can pose a safety risk to guests. The longer the cat is broken the greater this concern can come. The mini-excavator will allow further bike park development along with helping to offset current rental costs for the equipment.</p>		
<p><b>Expected Outcomes:</b> The purchase of a snowcat can better create terrain park features in the Hilltop terrain park. The Hilltop terrain park is a valuable resource in the winter in Anchorage. Customers from all over Alaska come to the Hilltop terrain park because we keep it well maintained by highly skilled park employees. What Hilltop lacks in vertical feet is made up by having one of the best terrain parks in Alaska. Hilltop has plans in the near future to expand our terrain park. Hilltop can further improve the park offerings with a snowcat better suited for terrain parks. The excavator is essential to create and maintain mountain bike trails. Just like in the winter with a snowcat, an excavator will keep the bike trails in good condition and safe. Hilltop has produced Olympic level competitors in the past and with improvements to summer and winter we hope to continue to do so.</p>		
<p><b>Project Detail:</b> The snowcat will be purchased from a vendor in the lower 48 and brought up in the fall. The excavator will be purchased locally if possible and put to immediate use. Currently Hilltop rents a mini-excavator for the summer for trail maintenance. Owning a machine will help to drastically reduce the rental costs.</p>		
<b>Contact Name:</b> Trevor Bird	<b>Phone:</b> N/A	<b>Email:</b> tbird@hilltopskiarea.org

<b>ARPA Funding Proposal from:</b> Youth Exploring Adventure dba Hilltop Ski Area		
<b>For:</b> Hilltop Ski Area Owls Nest		<b>Amount Requested:</b> \$250,000
<b>Total Budget:</b> \$300,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$250,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> The Owls Nest will be a rebuild of a burned down building at the top of Hilltop Ski Area. Our plan is to build a large deck with a 40ft yurt on top. The yurt will house a snack and warming station for our winter guests. In the summer the yurt will have a snack station and a patio to relax on. The patio can also host weddings, large groups and be a resting spot for hikers, bikers and skiers.</p>		
<p><b>Meets Guiding Principles:</b> The Owls Nest will create a spot for guests to enjoy the view of the Alaska Range and Tordrillo Mountains while enjoying refreshments. Recreation is proven to have a positive mental health impact. COVID-19 brought a lot of challenges to the community but a positive impact was that people felt safe outside. Hilltop saw almost a 50% increase in business during that time. To help meet that increased demand as well as, provide the wellness benefits that outdoor recreation provides. We hope that this expansion will allow Anchorage residents who are not able to participate in mountain biking will be able to ride the chairlift and feel included in what their neighbors are doing. Many Anchorage residents have told us at Hilltop of the fond memories that they had at the Owls Nest before it burned down. We hope that bringing this small Anchorage treasure back will have a positive impact among the residents for generations.</p>		
<p><b>Expected Outcomes:</b> The Owls Nest will create more jobs at Hilltop. 40% of Hilltop's workforce is under the age of 18, part of our mission at Hilltop is to educate Alaska's youth and we do that by employing students under 18. Hilltop is also working with the Anchorage School District and other trade schools to construct the deck for the yurt, this will be a community supported project from start to finish. We also hope that visitors to Anchorage will come to the Owl's nest for the views of Anchorage and surrounding areas. The addition of this space at Hilltop will greatly add to the offerings that Hilltop has for the community that we believe will help to bring people to want to live and recreate in Anchorage.</p>		
<p><b>Project Detail:</b> The project will start by updating the current utilities that are in the area from the previous Owls Nest. We then plan on working with the local trade education organizations to build the deck that will support the yurt. The 40ft yurt that we will install is from an Alaska based yurt company. This would all be planned to start this summer with full completion in time for the summer season in 2023. We also hope to partner with the Anchorage Park Foundation to provide an indigenous place name marker at the site.</p>		
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<b>ARPA Funding Proposal from:</b> Youth Exploring Adventure dba Hilltop Ski Area		
<b>For:</b> Hilltop Ski Area Rental Equipment Expansion		<b>Amount Requested:</b> \$60,000
<b>Total Budget:</b> \$70,000	<b>In-Hand:</b> \$0	<b>Requested, Not In-Hand:</b> \$0
<b>Minimum:</b> \$50,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Hilltop needs to improve the way rental equipment is stored, organized and distributed to guests. We are looking to purchase a rack system that stores skis, snowboards, boots and poles in a modern and efficient way. The system includes boot drying and check in stations that speed up the rental process. The increased efficiency will allow for the addition of summer bike rentals for the new bike park at Hilltop Ski Area creating more year-round employment.</p>		
<p><b>Meets Guiding Principles:</b> Winter sports and recreation is proven to improve mental health through exercise and being in the outdoors. The more equipment that we can provide to our guests, helps to increase the mental health benefit to a broader group of the community in Anchorage. By improving our offerings at Hilltop it helps further economically develop Hilltop as well. We are currently going through a growth phase at Hilltop with improved offerings and increased more diverse services. During the last 2 years the interest in winter recreation has seen a massive uptick. With increased capacity we can meet that desire for the whole community. Hilltop is also now a year-round facility with a summer lift-assisted downhill mountain biking. A new racking system that can organize our winter gear can allow us more room to rent out mountain bikes to those interested in learning and summer tourists.</p>		
<p><b>Expected Outcomes:</b> Both the youth and adult populations from all economic spectrums will be impacted by expanding our rental fleet using this racking system. Last season alone, over 15,000 rentals moved through the rental department at Hilltop. On busy days when kids are out of school equipment would run out and we would have to turn customers away. With increased capacity in the department Hilltop will be able to offer more rentals of all sizes. Hilltop also rents season rentals to families (equipment that is loaned for the whole season to an individual). Purchasing new ski equipment every year as a family or renting every trip can be expensive and prohibit entry into the sport. These inexpensive season long rentals will allow more families, who wouldn't normally be able to afford to do snowsports the opportunity to participate in a healthy activity as a family.</p>		
<p><b>Project Detail:</b> This racking system is more efficient as it changes the way equipment is stored. Going to a bookcase style storage system allows for vertical storage creating a smaller footprint in the space. Additionally it brings in boot drying creating a more sanitary environment as well as increasing the longevity of equipment. The current system tends to prevent rotation of equipment to spread out use. It can be a safety issue as the current system hangs equipment and sometimes that equipment can fall on workers. Currently not all equipment that Hilltop rents due to demand, even has a rack to store it. Equipment is stacked against walls and stored in a conex due to lack of space. This system would be ordered on funding and delivered for install next winter season. Installation would be by the maintenance team at Hilltop.</p>		
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<b>ARPA Funding Proposal from:</b> Youth Exploring Adventure dba Hilltop Ski Area		
<b>For:</b> Hilltop Ski Area Surface Conveyor Lift		<b>Amount Requested:</b> \$70,000
<b>Total Budget:</b> \$140,000	<b>In-Hand:</b> \$98,430	<b>Requested, Not In-Hand:</b> \$60,000
<b>Minimum:</b> \$60,000	<b>Project Type:</b> Capital	
<b>Entity Sector:</b> Nonprofit	<b>Assembly Priority Area:</b> Economic Development	
<p><b>Project Description:</b> Hilltop needs to replace its aging rope tow system that brings beginners to the top of the learning hill with a modern, easy to use, energy efficient lift conveyor system. The rope tow that is currently in use is slow, aging, low capacity and learners struggle with grabbing the moving handle. The learning hill is an integral part of the snowsports school. Replacing the rope tow with a lift conveyor system, the student capacity for the Snowsports School would be exponentially increased, therefore reaching a larger number of Anchorage youth not only in lessons but also in youth employment.</p>		
<p><b>Meets Guiding Principles:</b> Snowsports is proven to have a positive mental health impact on users. This project, by getting more Anchorage residents into snowsports will have a positive impact on the community's mental health. Installing this surface lift will change how guests use Hilltop to learn. It will get easier to pick up the sport thus creating lifelong users through a more enjoyable first experience. This kind of economic development will have a massive impact on Hilltop's operation and the city. Hilltop strives to create a positive impact amongst the residents of the Municipality as well as visitors to the community. Our users come from all over Anchorage and surrounding areas to learn to ski and snowboard. Hilltop is for all ages and because of our non-profit status we can cater to all economic backgrounds, granting scholarships to underserved neighborhoods. The feasibility of installing a surface lift for Hilltop is high because we have already secured 50% funding needed through another grant.</p>		
<p><b>Expected Outcomes:</b> Every year over 50,000 Anchorage-area youth and adults come to Hilltop to better their skills in skiing, snowboarding, and downhill mountain biking. By installing a modern surface lift it will make the first time that someone enters the sport a more enjoyable and easier experience. We could increase the capacity of learners on the hill with a system that is easier to use for beginners than our current rope tow. Surface lift conveyors are low maintenance, energy-efficient, large capacity, safe and user friendly. They have become ski area industry standard due to the fact that you simply stand on a conveyor belt as opposed to grabbing and holding a moving handle to take you to the top of the beginner hill. We believe that our snowsports school, with this lift will be able to increase conversion of new students to chairlift riders in a third of the time.</p>		
<p><b>Project Detail:</b> Hilltop Ski Area will order a 200ft surface lift conveyor system once we have the remaining funding secured. The lift takes approximately 16-20 weeks to manufacture and ship to Alaska. We have a maintenance team that will be able to install, troubleshoot and safety check <b>prior to the 2022/2023 winter season.</b></p>		
<p><b>Project Timeline:</b> Once funds are secured Hilltop can place a down payment for the lift to the manufacturer to begin assembly. Once ordered manufacture and delivery is currently running 16-20 weeks. If ordered by July, delivery could happen by late October for install for the 2022/23 winter season. Once funds are secured, preliminary site prep work would commence, once lift is delivered the install can be completed before the start of the winter season.</p>		
<p><b>Project Partners:</b> ConocoPhillips donated the first \$70,000 of funding for the surface conveyor lift. This project doesn't require any other project partners to complete. Being a non-profit it is difficult for Hilltop to secure funding through lending institutions.</p>		
<p><b>Number Helped:</b> This project will help the community of Anchorage as a whole. Every year, Hilltop has over 50,000 skier visits to Hilltop. Additionally, we teach between 3,000-5,000 students through our Snowsports school each winter. All beginner students at Hilltop start their learning on the surface lift before advancing to the chairlift. The ease of the conveyor lift as opposed to the current rope tow will enhance their learning experience.</p>		
<p><b>Recent Example of Success for Organization:</b> Over the last 3 seasons Hilltop has doubled our skier visits to the hill due to multiple improvements that have been implemented. One recent success was the improvement and redesign of our food and beverage operations. This</p>		

Organization Name: Youth Exploring Adventure dba Hilltop Ski Area      Amount Requested: \$70,000

## Youth Exploring Adventure dba Hilltop Ski Area

allowed for more healthy food options when visiting Hilltop. This new restaurant opened with great customer feedback and high traffic during the winter season. Additionally, another success is that Hilltop has gone to year round operations with a summer downhill bike park and a free community pump track. This added another recreation option for all of Anchorage as well helped Hilltop round out our year long operations. The summer activities now complements the year round food offerings during the summer bike park season.

**Time in Operation:** At our current location we have been in operation as a non-profit for 39 years. Hilltop has grown in the last 39 years from being run out of an old ATCO trailer with a rope tow to a chalet with a rope tow and triple riblet chair lift. Hilltop hopes to open on our 40 year anniversary with upgraded lift systems for our customers.

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**Surface Conveyor Lift**  
**Budget: Capital 2023/2024 Season**

Item	Vendor	Quoted Price	Hilltop Funds	Granted/ Donated Funds
280ft Sunkid Ski Conveyor (09/2021)	Star Lifts	137,400.00	7,400.00	130,000.00
Engineering Certifications	Superior Tramway	4,000.00	4,000.00	-
Signs/ Fencing	Wintersteiger	250.00	250.00	-
Electrical-480V Power Supply	Potelcom	680.00	680.00	-
In-House Labor and Materials	Hilltop	9,800.00	9,800.00	-
Demob Rope Tow	Hilltop	800.00	800.00	-
Equipment Rental-2 Weeks	NC Machinery	4,000.00	4,000.00	-
Operator Enclosure	Hilltop	1,500.00	1,500.00	-
<b>Total</b>		<b>\$ 158,430.00</b>	<b>\$ 28,430.00</b>	<b>\$ 130,000.00</b>