<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Sector</th>
<th>Capital or Program</th>
<th>Primary Priority Area</th>
<th>Amount Requested</th>
<th>Total Project Budget</th>
<th>Minimum Needed</th>
<th>Project Title (80 characters max)</th>
<th>Project Short Description (600 characters max)</th>
<th>How does your project meet the Assembly’s guiding principles for ARPA funds? (1000 characters max)</th>
<th>What are your expected outcomes i.e. how many people will be impacted and how will the community be better off as a result of this project? (1000 characters max)</th>
<th>Project Detail (1500 characters max)</th>
<th>Contact First</th>
<th>Contact Last</th>
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</thead>
<tbody>
<tr>
<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Program Admin Request</td>
<td>$10,250,000</td>
<td>$10,250,000</td>
<td>Navigation Center Operations (2 years)</td>
<td>Priority # 19 - 2 years operating funds based on preliminary budget</td>
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<tr>
<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital Admin Request</td>
<td>$4,500,000</td>
<td>$4,500,000</td>
<td>Sand Lake W/WW System Installation</td>
<td>Priority # 17 - This project, located south of Sand Lake, extends water and sewer pipelines into the Sand Lake area. This large high density neighborhood has historical problems with inadequate, arsenic contaminated wells and failing septic systems. This infrastructure will allow residents to replace these private systems with affordable public services; increasing real estate value and encouraging economic growth.</td>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Program Admin Request</td>
<td>$3,703,242</td>
<td>$3,703,242</td>
<td>Fuel Costs</td>
<td>Priority # 2 - Fire ($185,000); Transit (2,103,839.28); Parks ($228,000); Police ($559,691); M&amp;O ($5,669); IT Infrastructure/ Security Controls</td>
<td>Priority # 13 - This project modernizes overall cybersecurity hardware and software that will enhance current Information Security program to protect systems that all Anchorage employees and residents rely on.</td>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital Admin Request</td>
<td>$3,100,000</td>
<td>$3,100,000</td>
<td>IT Infrastructure/ Security Controls</td>
<td>Priority # 21 - Replacing pool filtration systems will increase the efficiency and safety of the pools. All of the pools have different filtration systems, standardizing the pool filtration system will improve maintenance; efficiencies and decreased pool down time.</td>
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<td>P&amp;R Pool Filtration</td>
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Contact MOA Legislative Services at wwwmask@anchorageak.gov to request this workbook as a spreadsheet.
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<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>$2,500,000</th>
<th>$2,500,000</th>
<th>$2,500,000</th>
<th>Sullivan Repairs</th>
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<td>Priority #10 - Improvements to include but not limited to: repairs to the CO system for the ice cooling system that has been vandalized in combination to the seized CO compressors. Many of the exterior door jams are beyond repair and will need to be replaced do to damage/vandalism. Broken windows and large capital maintenance repairs are evident through out. New concrete entrance stairs for the Sullivan Arena as they are in a state of failing and have had multiple repairs done, the nose of the stair treads require constant repairs and can create a major trip hazard and a potential liability issue. HVAC and Mechanical systems throughout require significant repairs to function adequately. These systems, because of deferred maintenance are now beyond repair and require replacement.</td>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital</td>
<td>Admin Request</td>
<td>$2,500,000</td>
<td>$2,500,000</td>
<td>$2,500,000</td>
<td>M&amp;O Fleet Replacements</td>
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<td>Priority #6 - Available to Maintenance and Operations for replacements of existing fleet inventory that have met their useful lives. Vehicles used beyond their useful live can experience frequent down time and high maintenance cost if not replaced in a timely fashion. This would include replacement of our priority APD, General Government and Heavy Equipment. As similar request was granted in 2021 with the first round of ARPA funds and those funds have been spent and vehicles are being acquired and delivered.</td>
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<tr>
<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Program</td>
<td>Admin Request</td>
<td>$2,000,000</td>
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<td>Beetle Kill</td>
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<td>Priority #15 - Continued Beetle Kill removal and Fire Mitigation for Municipal Public Lands in Anchorage and Eagle River - Chugiak</td>
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Contact MOA Legislative Services at wmleakd@anchorageak.gov to request this workbook as a spreadsheet.
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<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
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<tbody>
<tr>
<td>Ruane Road Culvert Replacement (Flood)</td>
<td>Priority #16 - Ruane Road is located off the Alyeska Highway and provides the only access to Girdwood’s designated industrial area, solid waste collection transfer station, and Anchorage Water and Wastewater Utility’s sewage treatment facility. In late October 2021, Girdwood experienced a historic rainfall and flooding event that caused both culverts to fail and resulted in Ruane Road being washed out. The roadway has been temporarily repaired by installing culverts, and access was restored. The new culverts are intended to be temporary installations. The new structure is likely to be a concrete box culvert and will be sized to convey the 100-year flood and will include engineered substrate to ensure fish passage capability during low flow events as mandated by ADF&amp;G.</td>
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<td>E 140th/Buffalo Culvert Replacement</td>
<td>Priority #29 - The crossing was installed in the late 1970s and consists of three parallel 60-inch corrugated metal pipe culverts with concrete headwalls. The culverts do not function properly, and upstream flooding occurs every year due to buildup of sediment in the creek channel. MOA Street Maintenance spends significant time and effort on this issue every year. This request is to replace the existing three-culvert crossing with a large arched culvert or bridge structure. This will help restore natural stream function and geometry and eliminate existing fish passage, sediment transport, and flooding problems.</td>
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<tr>
<td>APD Boiler Replacement</td>
<td>Priority #11 - Increases cost in construction materials and shipping related to boiler replacement</td>
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Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.
### MOA Mayor's Office

<table>
<thead>
<tr>
<th>Program Admin Request</th>
<th>Priority #27 - Slauer Street Bridge Replacement</th>
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<tbody>
<tr>
<td>$1,200,000</td>
<td>$1,200,000</td>
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Slauer Street Bridge Replacement

- This 60-foot, one-lane bridge spans over Peters Creek as a critical access point providing connectivity between Birchwood and Peters Creek communities. It serves as an important access for emergency vehicles, bulk water/fuel trucks, refuse trucks, and fire apparatus and is a priority improvement for the Chugiak Birchwood Eagle River Rural Road Service Area (CBERRRSA). Heavy trucks are restricted from using the bridge and emergency response is affected. ADOT&PF’s 2020 bridge inspection report has categorized the 32-year-old structure as being in a general “poor” condition and noted the structure should be considered for a bridge replacement project.

### MOA Mayor's Office

<table>
<thead>
<tr>
<th>Govt Capital Program Admin Request</th>
<th>Priority #30 - Self Insurance Fund Claims</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,134,407 $1,134,407</td>
<td>$1,134,407</td>
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</table>

Self Insurance Fund Claims

- The Municipality of Anchorage is a self-insured employer. As a self-insured employer, claim costs are then passed on to the MOA and paid from the 603 Fund. Between March 2021 and March 2022, the 603 Fund incurred COVID-related expenses totaling $1,827,296 of which $692,889 was reimbursed through individual stop loss insurance. Our total COVID-related claims through Premera are $1,134,407.

### MOA Mayor's Office

<table>
<thead>
<tr>
<th>Govt Capital Admin Request</th>
<th>Priority #23 - P&amp;R Chugiak Pool Improvements</th>
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<td>$1,000,000</td>
<td>$1,000,000</td>
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</table>

P&R Chugiak Pool Improvements

- ARPA Investment with $1,000,000 department matching funds will provide funding for full and comprehensive improvements necessary for continued and safe operation of the Chugiak Pool. Chugiak Pool is in great need of a comprehensive assessment by qualified engineers to identify and design full and comprehensive safety repairs and improvements necessary throughout the Facility to include construction documents as needed for chemical, plumbing and mechanical systems, lighting, structures and apparatus, failing deck surface and drains, locker rooms/showers, doors and office areas etc. Chugiak Pool is the only municipal pool for the Eagle River/Chugiak Service Area and it would be in the best interests of the Community, the Municipality.
<table>
<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>Fleet Maint Shop Roof</th>
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<td>$700,000</td>
<td>$700,000</td>
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**Priority #25** - The existing 30 year old roof on the fleet maintenance shop is an exterior polyurethane coating retrofitted over the original roof; the polyurethane coating has exceeded its useful life and as a result has started to deteriorate. The exterior seal is compromised in many locations which has allowed water to penetrate. Consequently, the insulation has become saturated, and water frequently drips into the occupied spaces/maintenance bays. The degraded ceiling insulation holds little to no R-value. A new roof is needed to protect employees, equipment, and provide energy efficiency.

<table>
<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>Providence House Alaska</th>
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<td>$500,000</td>
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**Priority #3** - See Providence's own application

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<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>EMS Storage Expansion</th>
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<td>$450,000</td>
<td>$450,000</td>
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**Priority #5** - Repurpose space in an existing facility to increase on-hand EMS supply storage capacity to overcome supply chain delays caused by COVID-19. Space required to store additional individual protective equipment.

<table>
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<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>P&amp;R W/WW Repairs</th>
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<td>$450,000</td>
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**Priority #22** - Replace aging water and sewage infrastructure for the Mulcahy Stadium, the Outdoor Rinks @ the Chester Creek Sports Complex, the Future warming facility at Cuddy Family Midtown Park and the Beach Lake Lodge in Eagle River.

<table>
<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>VPN Firewall</th>
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<td>$400,000</td>
<td>$400,000</td>
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**Priority #14** - This project will replace aging Firewalls located at the Anchorage Police Department. This project will enhance APD's overall cyber security posture while helping the MOA to maintain CJIS compliance and maintain the integrity of residents’ private data.

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<thead>
<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
<th>Emergency Ops Center HVAC</th>
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<td>$350,000</td>
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**Priority #28** - Replaces five 16+ year-old Heating, Ventilation and Air Conditioning (HVAC) system elements to include air conditioning units at the Emergency Operations Center because replacement parts such as compressors, condensers or electronic components are no longer available. System failure will affect the IT server room, AFD backup dispatch, APD backup dispatch and EOC operations.

Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.
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<tr>
<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Capital</th>
<th>Admin Request</th>
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<th>Russian Jack Park Facilities Roof</th>
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<tbody>
<tr>
<td>Priority #26 - The Russian jack greenhouse roof is 27 years old and is in desperate need of replacement. There have been a number leaks and some structural members will need to be replaced. There will also be asbestos remediation required.</td>
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<th>MOA Mayor's Office</th>
<th>Govt</th>
<th>Program</th>
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<th>AFD Vehicle Maint Storage</th>
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<tbody>
<tr>
<td>Priority #21 - Construct a 3,500 sq ft pad behind the fire apparatus maintenance facility to increase storage capacity for emergency vehicles and parts. The lag in the supply chain requires the maintenance facility to store out-of-service vehicles and keep great quantities of repair parts in stock (e.g. tires, batteries, common automotive parts).</td>
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<th>AFD Apparatus Repl</th>
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<tr>
<td>Priority #24 - New high efficiency heating system, basement 2nd floor remodel, new furnishings. These renovations and upgrades are needed to provide energy efficiency allow for continued community use of the building as a meeting and event center. This is MOA-owned property managed by RED. Fits with &quot;Spending on Government Services.&quot; Looks to be eligible under &quot;Capital Expenditures&quot; with a solid description of the &quot;need.&quot; Supported by the Fairview Neighborhood Plan, DT Anchorage District Plan 2021 PH Draft, and Original Neighborhoods Historic Preservation Plan.</td>
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<th>Pioneer School House</th>
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<th>2022 AFD Labor</th>
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<tbody>
<tr>
<td>Priority #30 - 3572 lost labor hours due to COVID-19</td>
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<th>2021 AFD OT</th>
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<tr>
<td>Priority #30 - 2510 hours of overtime to fill front line apparatus and positions.</td>
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<th>2022 AFD OT</th>
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<tr>
<td>Priority #30 - 1774 hours of overtime (year to date 2022) to fill front line apparatus and positions</td>
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<td>Priority #8</td>
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<th>APD Labor</th>
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<tr>
<td>Priority #30 - OT and benefits resulting from backfilling Officers due to others being out with COVID</td>
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<th>Capital</th>
<th>Admin Request</th>
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<th>Priority #12 - Increased cost for ambulance replacement due to availability and supply chain challenges</th>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital</td>
<td>Admin Request</td>
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<td>Priority #19 - The windows in the Loussac Library Rotunda are over 40 years old. They are curved and cost more because of that curvature. Once the home of the AK Room and before COVID it was used as one of our most popular rentals for such things as weddings, etc. We are not still at pre-COVID rental reservations and believe an update would help us recover some of our lost revenue. The windows are cloudy and much is not visible through them. (We have received comments of this nature) and has actually stopped some from renting the space. Because of cost they will be repaired not replaced.</td>
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<td>MOA Mayor's Office</td>
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<td>Capital</td>
<td>Admin Request</td>
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<td>Priority #4 - Automate pre-employment and orientation tasks for hires, thereby freeing up staff time that can be devoted to other tasks in the recruiting process.</td>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital</td>
<td>Admin Request</td>
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<td>Priority #18 - Operational replacements for worn out/damaged PAPRs components (helmets, batteries, breathing hose lines).</td>
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<td>MOA Mayor's Office</td>
<td>Govt</td>
<td>Capital</td>
<td>Admin Request</td>
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<td>Priority #20 - In 2020 during first round of ARPA funds the Municipal Library received $130,000 in funds to turn the old tech room into a large learning training center. The library has many small rooms but only one other area where larger groups can rent for larger learning events. These events would be for all the public to use and bring funds to the library. We have since learned the amount of money received in 2020 will not complete the plans for this room. We are asking for another $20,000 to ensure a completion that meets our needs.</td>
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</tbody>
</table>

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.
### ARPA 2022 Funding Proposals

#### Municipality of Anchorage | Anchorage Assembly

**Priority 50 - The Municipality of Anchorage contracts with Vera Care Center to provide medical treatment to MOA employees and their dependents on the municipal plan at no or low cost to the employee. These costs are then passed on to the MOA. Vera provided an itemized invoice for COVID related per diem costs for the MOA from 03/03/2021 to 02/24/2022.**

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<tr>
<th>MOA Mayor's Office</th>
<th>Gov't</th>
<th>Program Admin Request</th>
<th>Vera Reimbursement</th>
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<tbody>
<tr>
<td></td>
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<td>$10,035</td>
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- **Vera Reimbursement**

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**Child Care Connection, Inc.**

**DBA thread**

**Nonprofit**

**Program**

**Child and Family Support**

| $9,168,500 | $9,168,500 | $5,000,000 |

**Stabilizing child care for a thriving Anchorage now and in the future.**

- **Child Care Connection, Inc.**
  - **Nonprofit**
  - **Program**
  - **Child and Family Support**

  - **$9,168,500**
  - **$9,168,500**
  - **$5,000,000**

---

**Alaska Children's Museum**

**Nonprofit**

**Capital**

**Child and Family Support**

| $5,000,000 | $20,000,000 | $500,000 | Alaska Children's Museum |

---

**Alaska Children's Museum**

**Seeks to be a first-of-its-kind children's museum that draws inspiration and knowledge from both Indigenous sciences and empirical sciences while centering on the humanities: the stories, arts and cultures of the many Peoples: Indigenous, settler, refugee and immigrant who have shaped Alaska's history and our present.**

| The project meets the Assembly's priorities of child and family support through early learning services. Play is essential to learning and brain development, and children's museums are access-points to child-led activities that promote problem-solving, social emotional learning, positive intergenerational and community connections, STEAM, arts and culture. These spaces can be life-changing and life-sustaining when thoughtfully designed to be equitable, inclusive, accessible, culturally relevant and centred in respect for children's lived experiences. A relevant and central value is to determine community needs. We will then develop reciprocal listening sessions and other evaluative methods to determine community needs. We will then develop a scope of work for the programming, test that programming with families, and then develop a framework for architects and industry professionals to develop a scope of work for the programming projects from pre-design to construction. We anticipate at least 5 years from concept to opening day. For Working Families/Businesses: Child care is in crisis. 51% of programs are concerned about closing in next 12 months. With no vaccine for young children, child care is impacted by quarantines and closures. While most programs are open, they are not operating at capacity due to staffing issues. Federal funding has helped to stabilize child care but we will not be enough to ensure it survives. The MOA cannot lose more programs as the demand already exceeds the supply. MOA is currently hosting federal state $ and can leverage an existing COVID team, application, and payment process. For Vera: Vera did an initial analysis and found that $223 programs were more financially stable and able to consistently operate. As most entertainment venues cater to children under 5 are particularly under-served, as most entertainment venues cater to school-age children. Because so few active activities exist for young children, we anticipate that we may see at least half of these families with small children. A location in Downtown means the museum is more accessible to families living in District 1, which is our most densely populated and diverse district, and would also make it a convenient destination for tourists visiting anchorage with children. Opportunities for positive interactions are a protective factor against ACEs. The community will gain a safe and culturally connected space designed specifically for local children and family needs that also provides a unique experience for visitors as the tourism industry recovers from the pandemic.**

- **The mission of the Alaska Children's Museum is to inspire lifelong learning and build community through family engagement and knowledge sharing that honors children's need to explore and understand their world through play. We provide child-led play-based learning experiences that reflect the richness of Alaska's diverse Indigenous, settler, immigrant and refugee cultures.**

| To fulfill this mission, we will engage with community partners, caregivers, educators, artists and children to recognize learning sessions and other evaluative methods to determine community needs. We will then develop a scope of work for the programming, test that programming with families, and then develop a framework for architects and industry professionals to develop a scope of work for the programming projects from pre-design to construction. We anticipate at least 5 years from concept to opening day. For Vera: Vera did an initial analysis and found that $223 programs were more financially stable and able to consistently operate.**

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- **Vera Care Center**
  - **Nonprofit**
  - **Program**
  - **Child and Family Support**

  - **$5,000,000**
  - **$20,000,000**
  - **$500,000**

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**Contact MOA Legislative Services at wamask@anchorageak.gov to request this workbook as a spreadsheet.**

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8
United Way of Anchorage | Anchorage Assembly

SAFA MEDICAL LLC
For-profit Program Child and Family Support $4,550,000 $5,110,000 $3,850,000

Mobile Integrated Healthcare (MIH) for the community of Anchorage
The United Way of Anchorage (UWA) administered the Healthy Communities grants with resources from the Anchorage Health Department’s CDC Coronavirus-19 funding with a focus on promoting community awareness and access to COVID-19 testing, vaccination, and access to health care services for prevention and treatment. UWA and The Foraker Group are proposing a second round of funding to organizations serving disproportionately impacted populations to further the work and connection to BIPOC communities. See the attached document for a summary of the proposed next phase and a summary of round one.

Healthy Communities Phase 2 with enhanced workforce development assistance
The project covers several priorities: need, geography, alignment, feasibility, and equity. It continues UWA and Foraker Group’s ability to support organizations previously funded in this program who provide direct outreach to BIPOC communities through media, educational events, health services and vaccine clinics. Our focus on trust and relationship development provides a secure base for continuing these activities to respond quickly in the event of another variant of COVID-19 or a rise in infections. Adverse economic impacts on BIPOC communities have been widely shown over the pandemic and building the infrastructure of community organizations who are prepared to respond in their local areas of influence promotes economic stability and wellness for all of Anchorage. UWA & Foraker Group are proposing to provide a second round of funding with intensive organizational development assistance to help the grantees increase capacity to reach the most impacted populations in our community.

SAFA has significant experience working with persons experiencing homelessness and medically fragile individuals through our work at the Non-Congregate Shelters. It was through this work SAFA saw the need for the MIH program. Beginning in October 2021, SAFA’s MIH program has treated over 350 members of our community in their place of residence. We serve these individuals until they are stabilized and have been connected to any necessary community support. As more of our community partners are introduced to SAFA’s MIH program, we continue to gain momentum and current trends suggest, with ongoing funding and outreach, a growth of approximately 4.5% monthly in the number of community members reached. The health of a community is measured by how well it treats and serves its most vulnerable population. This could be our elderly, medically fragile, PELH, and or vulnerable adolescents. Overall community engagement around those who need support enhances and impacts the quality of a community.

SAFA’s approach of caring for one person at a time by taking responsibility for each person in a holistic vision: Taking care of people in places to ensure no one falls through the cracks. Medical services are in the comfort of their homes and in-home coordination and support of delivering with existing services to care for the community we support the patient-centered medical home by working with their primary care provider for personalized care plans that introduce outreach coaching and advice supporting family structure with existing services. Success in place. A Physician on call for in-home client access is a must for success. Daily calls to meeting with medical visitors for review of client needs and care. Typically, medically fragile or disconnected clients need services on demand to stabilize in place. All needs are addressed with a solution-based approach with gaps in services identified. Integrating and coordinating existing services into the clients home-based stability demands. Transports for those clients who are unable to transport themselves, or have no family or social support. The SAFA MIH Community Resource Coordinator is the client’s advocate and coordinator who we will work to reach through this project. Our current cohort of sub-grantees includes seventeen organizations reaching these populations with COVID-19 educational material, support for vaccination, testing, and outreach for access to health services or treatment options. The outcome of this project will be to deepen partnerships, increase access to resources for community members while building a more resilient Anchorage through our non-profits who have been working under the Healthy Communities funding program for the past 8 months.

The Healthy Communities funding program phase two will focus on multiple layers of wellness and a healthy workforce for populations that are disproportionately impacted by the pandemic and resulting economic challenges. UWA will begin with the cohort of existing grantees selected through an RFP process in the fall of 2021. If funding allows, additional grantees will be added through an RFP process. The second phase will have more flexibility for response activities and will leverage prior investments and relationships with the participating non-profits and the Anchorage Health Department. There will be a dual focus for community organizations: 1) provide accurate, culturally relevant COVID-19 education materials in the recipient’s language, none vaccination, and support for economic recovery for disproportionately impacted communities; and 2) two non-profit capacity development through piloting updated grant management tools including writing, compliance, and post-award management as well as review of outcomes and adaptation when needed. The program will provide technical assistance to the cohort of grantees to support their direct services in the community.

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.
This project covers several of the Assembly's funding priorities and key pillars of a healthy economy. Assembly members have previously heard the pleas of parents and teachers in Girdwood and how the lack of childcare negatively impacts our workforce and community on multiple fronts. Girdwood is also a major tourism attractant while visiting the Anchorage area. Many of Girdwood's residents are service workers and are desperately in need of dependable, consistent, and safe care for their children. The need is well documented, our geography makes it difficult to not have a safe facility within a reasonable proximity to local employment. The additional funds needed to build a large facility will need to be sourced elsewhere from grants, or self-funded via a loan. In a worst-case scenario, a smaller building could be constructed to replace the existing one, rather than reaching goal capacity. See attached Resolution of Support for grant funding from Girdwood Board of Supervisors.

The expected outcome of this project would be to complete a new and safe childcare facility in the Girdwood valley. These funds are essentially being borrowed from the next generation. The need to invest directly into their future is key to a meaningful and long-term impact. This building will provide childcare, Pre-K, distance learning and after-school opportunities for years to come. Girdwood needs assistance to continue an economic engine for the Municipality and State. For working parents to return to work, a safe place for their children is the first critical element. We must solve this issue for its long-term sustainability, equitable solutions for Girdwood's workforce and long-term success as a thriving community. This economic development building project will support all industries, positively impact Girdwood's entire population directly or indirectly, support tourism recovery by providing services to thousands of visiting tourists and result in a long-lasting asset.

The full project budget would build a childcare and learning facility with an occupancy of 154 teachers and students. The proposed building has several toddler and preschool-aged classrooms and an infant room. It also includes space for distance learning and a new youth playground, as required by governing bodies for childcare licensing.

Other valuable local non-profits would also benefit from the space, including Four Valley's Community School, who could use office space and ability to rent the facility for learning and activity programs.

In preparation of securing design, planning, real estate, topographic study and architectural design plans have been completed and an offer is made by Alyeska Resort. This is our quickest route to a new facility. All parties are open and welcoming of continued discussion on spaces covered by Heritage Land Bank as an acceptable alternative. This budget covers all construction, site development, permitting, inspections, general contracting and project management. The following was included in the MOA AERDAC Q4 Childcare Report. "With our response discussion with Little Bears Playhouse regarding the Girdwood Workforce Childcare Project."


ded $4,000,000
$2,507,862 $7,502,589 $1,561,824

Girdwood Workforce Childcare Project

Girdwood Inc. & Little Bears Playhouse are seeking grant funding to address the local workforce and childcare crisis by building a new childcare and learning facility. The current childcare building was built by volunteers in the 1960s, has structural issues and is not meeting the local childcare demand. The small capacity is limiting to Girdwood's success, as the workforce cannot go to work without adequate childcare. The project seeks to increase capacity to meet our community's needs and support Girdwood's workforce in an overdue and meaningful way.

VOA is requesting funding support for a two-part project: (1) continued Municipal support for VOA Alaska and Providence's School-Based Mental Health Program providing essential mental health services and supports to students, families, and school employees within 10 schools across the district with plans to expand to additional schools; and (2) support for VOA’s Youth Access and Engagement Program, a community-based team and approach that will promote avenues of meaningful connection for youth and their families to engage in before and during the onset of clinical treatment services.

Caring for the Mental Wellbeing of Anchorage's Youth

Volunteers of America Alaska
Nonprofit Program
Child and Family Support
$2,507,862 $7,502,589 $1,561,824

2022 Funding Proposals

Municipality of Anchorage | Anchorage Assembly

5/31/2022

Alyse Bish

Volunteer Services at www.mls@anchorageak.gov to request this workbook as a spreadsheet.

Dale Goodwin

Alyse Bish

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### ARPA 2022 Funding Proposals

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<td>Nonprofit Capital Child and Family Support</td>
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<td>Alaska Public Interest Research Group</td>
<td>Nonprofit Program</td>
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### Chugach Mountain Bike Riders

**Nonprofit Capital**

**Child and Family Support**

**Economic Freedom Hub of Anchorage**

**Chugach Eagle River**

A vast area with a heavily disconnected trail system that does not currently have strong connectivity. CEB has a wonderful winter trail system, but many of these trails are not built for summer travel. They fall on MOA property and need to be built up for summer use. Funds would be used to repair and build existing winter trails. For summer use and begin the Fire Creek Coastal Trail, which is a multi-use trail that is able to be groomed in the winter and would eventually connect Eagle River to Eklutna. All projects fall within the MOA 1997 Approved Area Wide Trails Plan. This is a project that would benefit the greater Anchorage in many ways and help co-establish the Island National Historic Trail Plan which would allow us to receive additional Federal Funding. We would like to see progress of the 40-year-old, MOA-approved trail plan. The land was acquired in 1979 for this project and has not moved much since. As CEB grows in population, thousands of Anchorage residents use our trail system but are forced out onto busy streets where they are put in danger. Expanding and rebuilding our trail system will benefit homeowners, businesses, support a healthy lifestyle. The future of Anchorage is in Chugach Eagle River and we need to protect and establish our trails early. Please refer to the Beach Lake Master Plan and the Anchorage Area Wide Trails plan.

**Progress with the Anchorage Trails Plan with an emphasis on the Northern extension of the Coastal Trail.**

**Rebuilding, re-establishing, and expanding the Chugach Eagle River Trail System.**

### Alaska Public Interest Research Group

**Nonprofit Program**

**Child and Family Support**

**Economic Freedom Hub of Anchorage**

AKPRG will establish an Economic Freedom Hub. This project addresses all of the Assembly’s guiding principles. AKPRG, an established nonprofit, has grown to address COVID-19. Both MANA and FFTA were created in response to COVID-19 and are both led by the people they help, with a network that connects Anchorage’s most disadvantaged neighborhoods. MANA promotes each of the Social Determinants of Health. Connections that MANA makes make communities vibrant and self-sustaining. Funding FFTA’s first paid staff will allow the organization to expand and serve more communities, faster, thus building more neighbors with reducing food waste and increasing food justice literacy. AKPRG’s Know Your Rights work helps the vulnerable populations who suffer most under the burden of debt. Funding AKPRG’s work will help keep money in Alaskan pockets for a thriving economy. A central hub of resources and education, open to all of Anchorage, provide a consistent, go-to resource for our most vulnerable community members who can find needed financial help. AKPRG has assisted requests from over 600 people. With funding we expect to surpass this and train neighborhood leaders across every Anchorage neighborhood by 2024. This funding will allow MANA to move from crisis response to culture shift where neighbors take responsibility for each other’s well-being. FFTA will continue to serve food insecure neighbors. In Anchorage, 45% of residents meet the income requirements for SNAP. Nearly 11% of Anchorage, more than 36,000 people, experience food insecurity, which is a function of income inequality. FFTA will find hundreds of Alaskans through increased capacity. Alaska has the highest amount of medical debt and credit card debt in the US, and many targeted towards low-income people and people of color have interest rates above 50%. Debt keeps Alaskans in a cycle of economic insecurity and extracts millions of dollars each year from our state. With increased staff capacity, AKPRG will be able to teach 10,000 consumers about debt. We would like to see progress of the 40-year-old, MOA-approved trail plan. The land was acquired in 1979 for this project and has not moved much since. As CER grows in population, thousands of Anchorage residents use our trail system but are forced out onto busy streets where they are put in danger. Expanding and rebuilding our trail system will benefit homeowners, businesses, support a healthy lifestyle. The future of Anchorage is in Chugach Eagle River and we need to protect and establish our trails early. Please refer to the Beach Lake Master Plan and the Anchorage Area Wide Trails plan.

**Mutual Aid Network of Anchorage (MANA) and Food For Thought Alaska (FFTA)**

**Early Childhood Center**

**Economic Freedom Hub of Anchorage**

This project will have three components: staff development, capital costs, and organizational partnerships. Staff development will include hiring on paid staff at FFTA and MANA, as well as paying MANA Neighborhood Link, AKPRG’s Evitan and debt Debtor Navigators, modeled after Alaska Literacy Program’s Peer Leader Navigators, to help work with community organizations and individuals to explain, debunk, and reduce debt. Capital costs will include the cost of purchasing community fridges for FFTA, and buying a building to serve as the Economic Freedom Hub. This building will house AKPRG and its fiscally sponsored projects, as well as other organizations and related projects. It will serve as a centralized space for people to walk in the door with a financial issue and find the right resource. Partnerships are a key component of this work. AKPRG has strong relationships with groups including Alaska Legal Services Corporation, Money Management International, United Way, Anchorage Library, Alaska Housing Finance Corporation, and more organizations through our chairing the Alaska Financial Partnership Network. AKPRG often hears that someone wants a consistent in-person location where they can access financial information. This infrastructure will be the place where Anchorage goes to reach economic independence. This project ensures having physical infrastructure to support healthy financial futures for all Alaskans.
Diamond VIP Services  

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**Catholic Social Services (CSS) proposes to strengthen Anchorage children and families by expanding our Supportive Family Services (SFS) program to offer additional Parent Cafés as well as introduce two new services called the Essential Skills for Families workshop series and the Community Partner Training Program.**

In the SFS program, participating families and staff from community agencies learn about the Strengthening Families model, an acclaimed, research-informed approach to increase family strengths, enhance child development, and reduce the likelihood of child abuse and neglect. Our SFS program supports families in our community that often need it most. SFS works with families that are or were involved in the homeless response system, financially or food insecure, need assistance promoting safe, stable, and nurturing environments to their children, and display higher rates of child maltreatment, sexual assault, and domestic violence. These families are often from underrepresented groups and experience inequities ranging from income, race, and health inequality. Our SFS program is feasible—the program already exists and has been positively impacting our clients. Last year the program completed an 8-week series of Parent Cafés. 10 clients participated, 9 clients graduated, and 72 children were positively impacted.

Finally, SFS is a highly informed program that was built from the strengthening Families framework, a research informed approach which has been embraced by over 30 states (including Alaska) to provide better programs for children and adults.

Studies have shown that Art Therapy builds mental flexibility. This type of course therapy is for rehab patients, those affected with homelessness, children that need an after-school program, and or those with mental disorders. The courses will be karaoke, paper/crafting/building art, creative writing, visual boarding, and creating content. These 5 courses will time for creative endeavors and milestones to celebrate them. We need to be able to sell their art. Project timelines, budgets, and deliverables may need to be adjusted accordingly or as needed in order to facilitate. This would provide the community with a way that protects and provides a safe place for the young and afflicted, while also creating something new and fresh for the tourists, who purchase art. By selling the art on those same creative we give them a chance to display their work sell their work and be productive on a level playing field. There is power in creating an artistic revenue stream for people who feel powerless. There are also milestones that include two annual fundraising events, quarterly sobriety celebrations, monthly First Friday events, and an end-of-year gala to celebrate the people who made it happen. The principles for this project are to enhance the attraction of our city and to be the model of what art therapy can really do for the community as a whole. Social media streaming media services have taken over and there is something positive to gain financially, if we share the talent of our city with the world, we all win.

Outcomes will include a positive impact on the lives of many people suffering from mental drug addictions, homelessness, and homelessness. Not to mention for parents in need of safe after-school programs. There is no limit to how this could actually benefit our community. The community will be able to see them as artists and celebrate them, and not only showcase their art but also help them generate 100% of the revenues generated from their artwork. By using social media local tv networks and streaming media channels to promote and advertise this art therapy course. Our community can do well by instilling and creating a confidence in them that they have lost. If we give a voice to the voiceless, by creatively impacting our city to continue raising more artistic cultural awareness, with art therapy, as a tool to promote inclusion, we would be helping the oppressed and unexpressed, express themselves, foster creativity that will uplift the community. Karaoke events that allow people to express themself by performing or enjoying songs. Visual Board Party: this activity to help families and art in their throughout, creative, and mindful. Paper/Crafting/Building Art: this particular course focuses on crafting. Because the use of the hands is also a form of art therapy. Creative Writing focuses on journaling and creative writing. This would be an opportunity for clients to learn how to self-publish. Content Creation: this gives creative opportunities to perform, display, and be interviewed and share their stories on social media how to purchase their art. Those clients that are consistently doing the work, participating, and completing the curricula in the Art Therapy course will be positively reinforced and encouraged. This show will be produced by a professional, supporting staff, and also those clients who have a desire to learn about video production will be given the chance to take a photo of the production needs of this show as well. The milestones would encourage the community to come together and celebrate clients with a karaoke concert and fundraiser, and open and spoken word fundraiser. Quarterly celebrations for the clients celebrating sobriety and personal milestones. First Friday events, and a year-end ball for maximum and local supporters. This ball would give clients a chance to shake hands with those who reach all possible, and ngôi is to see the good work they created for our community.

**Outcomes for Parent Cafés**

Participants will learn about the Strengthening Families Series include increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress. Outcomes for the Community Partner Training Program include gaining additional skills to serve the SFS client population.

**Outcomes for Parent Cafés and the Strengthening Families Series**

- Increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress.
- Gaining additional skills to serve the SFS client population.

**Outcomes for the Essential Skills for Families Series**

- Increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress.
- Gaining additional skills to serve the SFS client population.

**Outcomes for the Community Partner Training Program**

- Increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress.
- Gaining additional skills to serve the SFS client population.

**Outcomes for the Parent Cafés and the Strengthening Families Series**

- Increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress.
- Gaining additional skills to serve the SFS client population.

**Outcomes for the Community Partner Training Program**

- Increased knowledge and awareness of access to community support in times of need and increased knowledge of key coping mechanisms for dealing with parental stress.
- Gaining additional skills to serve the SFS client population.
**Alaska Behavioral Health (AKBH)** is proposing expanding behavioral health services provided within the Anchorage School District using the Multi-Tiered Systems of Support (MTSS). MTSS for social emotional learning and behavioral support includes Tier 1: Universal Support, Tier 2: Targeted Support, and Tier 3: Intensive Support. Currently, AKBH primarily provides intensive services within the Anchorage School District. This project will increase access to mental health services through expanding into providing prevention activities to students and consultation services for staff.

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<th>$420,000</th>
<th>Expansion of School-Based Mental Health Services in ASD</th>
<th>AKBH will increase clinicians in schools from 4 to 14 and schools served from 14 to 20. We will expand into prevention activities for students and consultation and training for staff. This expansion will immediately increase mental health supports in schools from 186 receiving intensive services to 460 receiving intensive, target, or preventative services. Expanding from 5 schools with clinicians on-site to 20 increases access to services to thousands more students. The expansion will normalize mental health care and assist in creating a school environment that supports mental health. Students receiving intensive services will decrease symptoms and improve functioning. The mental health interventions AKBH provides are proven through multiple clinical trials to reduce traumatic mental health symptoms and improve functioning as reported by parents (Arrindell et al. 2011) in schools (Cohen and Mannarino, 2008) and through meta-analysis in multiple studies (de Arellano et al 2014).</th>
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</thead>
</table>

**Need & Equity.** Due to Covid 19, isolation, lack of contact with peers, and for many, the loss of emotional and financial security, children and youth have been negatively impacted by this extraordinary disruption in their lives. It is important for youth to have a place to go to where they are safe, secure, and cared for, while also instilling discipline, healthy exercise habits, and teamwork. The facility will provide accessible access to all youth no matter their background or finances.

**Geography.** The facility is planned to be located on the East side of Anchorage where many underserved and at-risk children and youth reside but is open to any child or youth in the city. Feasibility: With lead funding from the Municipality of Anchorage we will approach and begin reaching out to other foundations, corporations, and the community for continued sustainability of this project.

The community will be positively impacted by this project. We expect to serve over 300 unique children and youths each year at the Juanita Youth Complex. Racially and youth support facilities make significant contributions in the lives of children and the community in several areas including: contribute to reducing juvenile delinquency; contribute to increasing positive and reducing negative behaviors; support youth to positive role models and peer support; improve children's educational performance and thus impact the quality of the future work force and the local economy; reduce health care costs related to childhood obesity; help youth develop self-confidence, optimism, and initiative; increase civic responsibility and participation; help reduce parental stress and thus affect health care costs and lost job productivity.

The 2022 Juanita Youth Complex Project grant will provide funding to build or purchase a facility to create The Juanita Youth Complex (JYC). JYC will be a youth recreational center, that will provide children and youth a safe place to go after school and on weekends to play sports, have a healthy meal, create art, play music, have access to a resource learning lab and small library, receive peer and mentor support, as well as offer mental health and drug and alcohol counseling.

**2022 Juanita Youth Complex Project**

**Municipality of Anchorage | Anchorage Assembly**

**JYC** will be a youth recreational center located in East Anchorage providing a safe place and services for youth in Anchorage. JYC will have a gymnasium for sports, a kitchen to provide healthy and nourishing meals, and a room and supplies for art projects and music. There will also be a resource lab and small library for kids to use for educational support. Kids will have the opportunity to receive peer to peer support. Services JYC will provide will include life skills training, college prep and peer groups. There will be a staff counselor available for youth and their parents. There will also be a certified drug and alcohol chemical dependency specialist on staff for youth. JYC will be open weekdays after school, on school holidays, as well as on weekends. During closed hours, there will be on-call staff support for youth who need it.

**Alaska Behavioral Health (AKBH) will develop a 20-person school-based behavioral health team with 14 more or other tiered level of behavioral health clinician and 1 education level of clinical associate (1:A). This team will work collaboratively with ASD using MTSS within schools. MTSS helps identify needs and tailor responses and interventions based on these tiers. Tier 1:Universal Supports: AKBH will provide prevention activities to students and trainings to staff to support youth mental health. We will coordinate with ASD regarding trainings pertinent to staff, presentations for staff and families, and opportunities for prevention activities for students and families. Tier 2:Targeted Supports: AKBH will provide consultation to staff and targeted prevention for students. This includes mental health consultation provided to school district staff to improve intervention, including student specific strategies as well as classroom strategies. Tier 3: Intensive Supports: AKBH will expand Tier 3 services within ASD. We coordinate with schools to obtain referrals, conduct, and needed releases of information for intensive services. Clinicians at ASD schools provide mental health assessments and individual, family, and group psychotherapy to students at their school. Clinicians also provide services to clients in their classrooms including intervention to regulate their emotions, problem-solving, and maintain focus to successfully engage academically.

[Contact MOA Legislative Services at mmask@anchorageak.gov to request this workbook as a spreadsheet.]

13
**Ignite Youth Outreach Project**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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**Overview:**

- **Purpose:** To reduce the number of high school drop outs, drug usage, addiction and gang violence.
- **Objective:** To empower youth through life skills, financial management, and transition into adulthood.
- **Impact:** Afterschool programs often serve youth who are the most in need of equity measures.
- **Sustainability:** Funding for both projects and the Diaper Bank will ensure continued support.

**Details:**

- **Diaper Bank:**
  - Parents are facing economic hardship and barriers to returning to work due to the high cost of diapers.
  - Childcare centers require diapers.
  - Diaper need exists among children who are in poverty and long-term care for our children.

- **Afterschool Certification:**
  - Out-of-school time/afterschool programs are key to getting parents back to work and setting youth on a key path to success.
  - Professional development increases quality and retention, which supports increased academic skills and engagement.

- **Social Emotional Development:**
  - Children develop skills and training to avoid negative effects on our youth that is resulting in premature deaths and diseases.

- **Diaper Bank**
  - Children use 12 diapers/day, at a cost of $70-80/month. 1 in 3 US families are in diaper need and Anchorage has limited resources.
  - Families in poverty are struggling due to inflation and COVID.
  - Families have greater need.

- **Afterschool Certification**
  - Afterschool educators need training/certifications and better pay for centers to increase retention and increase the quality of care for our children.
  - Children's health is at risk due to earning diapers to save money.

- **Diaper Bank (Diaper Pantry):**
  - Parents are encouraged to take part in the Diaper Bank.
  - Diaper Bank ($300,000) will create a competitive system to support new Anchorage's diaper pantries.
  - ACT, a seasoned grant funder, will create a request for proposals for current and new diaper pantries across Anchorage to be supplied with diapers, wipes, and secured infant/baby hygiene products, as well as some facilities and staffing costs.
  - Project will establish a family service system and encourage pantries to be located in low socioeconomic communities.

- **Afterschool Certification (CYC):**
  - The goal of the project is to:
    1. Train emerging leaders in the sector to fill this existing leadership gap with programs.
    2. Equip educators with the skills to provide high quality afterschool programming.
    3. Strengthen the sector to attract and retain qualified early childhood professionals.

**Contact:**

Melanie Leydon

**Municipality of Anchorage | Anchorage Assembly**
<table>
<thead>
<tr>
<th>Mountain View Health Services</th>
<th>Nonprofit</th>
<th>Program</th>
<th>Child and Family Support</th>
<th>$600,000</th>
<th>$660,000</th>
<th>$ -</th>
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</table>
| Mountain View Health Services Expansion | - | Mountain View Health Services would like to continue to strengthen services to those who need health care the most. We are requesting funds for strategic planning and general operation funds to support the development of needed services. Need - The funds will be used to directly provide health care to populations that need it the most, these include those without health insurance, the under-insured with large out-of-pocket costs and those with limited access to care. Geography - We serve the area of Mountain View primarily, an historic neighborhood with high rates of poverty. Alignment - Our intention is to collaborate with the municipality's "Crisis Now" system of care that is in development and to promote effective use of mental health resources. We will coordinate care with our community partners in health care to develop services that are truly needed. Feasibility - Our clinic is in operation and can immediately put funds to good use. Information - Our strategic planning sessions will allow us to utilize the latest research and input from the community.

Equity - Our project will develop services for Mountain View community at an area of high need.

Informed - Our strategic planning sessions will result in the development of a model of care that is integrated into the "Crisis Now" system and will allow us to support the efforts to care for those in mental health crisis. We estimate that after development we can care for 500 people a year who are in crisis and need immediate mental health care, medication management and case management services.

We intend to collaborate with our community partners to develop permanent supportive housing and treatment for 15 people with serious mental illness.

We will continue to serve the current population of patients at Mountain View about 6,000 patient visits a year.

We are requesting funds for strategic planning and general operation funds to support the development of needed services.

Mountain View Post #29 purposes include providing for veterans, their veterans and community. We provide a multitude of services to the community, including projects like Christmas baskets for over 30 years to needy east side families with support from elementary school teachers, also put on a free Thanksgiving dinner. We hold a bike safety day for children in the area with fire department involvement that includes tune-ups and some new bikes. We provide a venue for Bartlett High sports, SBIR groups, and other organizations that include car washes, spaghetti feeds, mini-golf, etc. We support here and get state camp for teaching government. We collect clothing for the needy and have a back-to-school Supply Drive, we host functions for veterans and non-veterans, including celebrations of life, birthday and graduations celebrations, US Coast Guard certification classes, and even painting classes. These events may be going on both up and down. We also support the NECC Spirit of Muldoon Picnic.

Muldoon Post #29 purposes include providing for veterans, their veterans and community. We provide a multitude of services to the community, including projects like Christmas baskets for over 30 years to needy east side families with support from elementary school teachers, also put on a free Thanksgiving dinner. We hold a bike safety day for children in the area with fire department involvement that includes tune-ups and some new bikes. We provide a venue for Bartlett High sports, SBIR groups, and other organizations that include car washes, spaghetti feeds, mini-golf, etc. We support here and get state camp for teaching government. We collect clothing for the needy and have a back-to-school Supply Drive, we host functions for veterans and non-veterans, including celebrations of life, birthday and graduations celebrations, US Coast Guard certification classes, and even painting classes. These events may be going on both up and down. We also support the NECC Spirit of Muldoon Picnic.

We are requesting funds for strategic planning and general operation funds to support the development of needed services.

Project is set in Four Phases:
1. Upgrade building electrical and expand building size. Provide parking lot (completed)
2. ADA upgrades expanding from 2 ADA compliant restrooms to four. Includes major plumbing work.
3. Get ADA access to second floor by adding elevator or lift
4. Refresh upstairs meeting room. Add another ADA compliant restroom. Add deck with door from meeting room.

Geography - We serve the area of Mountain View primarily, an historic neighborhood with high rates of poverty.

Alignment - Our intention is to collaborate with the municipality's "Crisis Now" system of care that is in development and to promote effective use of mental health resources.

We will coordinate care with our community partners in health care to develop services that are truly needed.

Feasibility - Our clinic is in operation and can immediately put funds to good use.

Information - Our strategic planning sessions will allow us to utilize the latest research and input from the community.

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We will continue to serve the current population of patients at Mountain View about 6,000 patient visits a year.

We are requesting funds for strategic planning and general operation funds to support the development of needed services.

American Legion Muldoon Post #29, Inc

<table>
<thead>
<tr>
<th>American Legion Muldoon Post #29, Inc</th>
<th>Fraternal Org</th>
<th>Capital</th>
<th>Child and Family Support</th>
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We intend to collaborate with our community partners to develop permanent supportive housing and treatment for 15 people with serious mental illness.

We will continue to serve the current population of patients at Mountain View about 6,000 patient visits a year.

We are requesting funds for strategic planning and general operation funds to support the development of needed services.

Mountain View Health Services would like to continue to strengthen services to those who need health care the most. We are requesting funds for strategic planning and general operation funds to support the development of needed services.
### ARPA 2022 Funding Proposals

**Municipality of Anchorage | Anchorage Assembly**

<table>
<thead>
<tr>
<th>Broken Sparrow Inc.</th>
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<th>Capital</th>
<th>Child and Family Support</th>
<th>2022 Broken Sparrow Special Needs Housing &amp; Remodel Project</th>
<th>500,000</th>
<th>$625,000</th>
<th>300,000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
<td><strong>LGBTQIA2S+ families in Alaska face discrimination, health inequities and a lack of access to welcoming, supportive and informed care providers. Currently our sole Primary Care provider is usually booked several weeks out, which can lead to patients seeking care elsewhere; we do not have a Therapist on staff. This funding will support an expansion of behavioral health services and primary care services at the Clinic on Northern Lights. With this potential expansion, we will add two Primary Care providers, two CMAs, and a Therapist which will fill the gaps in our service array.</strong></td>
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<tr>
<td><strong>Identity, Inc.</strong></td>
<td>Nonprofit</td>
<td>Program</td>
<td>Child and Family Support</td>
<td>Identity Health Clinic Expansion</td>
<td>500,000</td>
<td>$727,500</td>
<td>200,000</td>
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<tr>
<td><strong>Identity Health Clinic Expansion</strong></td>
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<td><strong>LGBTQIA2S+ Alaskans are disproportionately affected by mental and physical health issues, homelessness, sexual violence and food insecurity. Identity and Identity Health Clinic connects community members and allies to much needed resources and tools, such as service providers and health care information, diagnosis and treatment. We currently provide services to over 840 patients, the number of patients who identify as a race other than white/caucasian is 16% and 40% of our claims bill to Medicaid. Identity is one of only three providers offering PrEP for HIV prevention. People reach out to Identity for gender affirming medical care, parenting support and resources, information on gender transitioning and companies seeking guidance and training to create affirming spaces in the workplace. A fully supported expansion allows us to continue to perform and increase these vital community services.</strong></td>
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<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
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<td><strong>Identity improves the lives of lesbian, gay, bisexual, transgender, queer, intersex, asexual, two-spirited and gender expansive individuals in Alaska. With Identity's resources and connections, the LGBTQIA2S+ community is empowered, connected and resourced. Our patient base increase by 30%; people come to us for LGBTQIA2S+ friendly doctors, therapists, medical providers, support groups and events. We increase our services to the most vulnerable, including those on Medicaid/Medicare. With a therapist, we will serve over 75 additional clients over half of which will be Medicaid. People are connected to case managers, mental health providers and other support networks. People learn how to take steps to navigate transitioning genders and coming out to their communities, speaking with someone who understands them and listens to them, without judgment. They are less alone; they can find compassionate healthcare, which creates healthier, happier and safer community members.</strong></td>
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<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
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<td><strong>The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project will provide upgrades and enhancements to bring the facility up to code and compliance. It will increase the safety and wellbeing of children with significant mental and physical disabilities. Furthermore, it will provide much needed upgrades that will facilitate expansion to support a considerably underserved and vulnerable portion of the Anchorage population. Upgrades needed include connecting to municipality water utilities, installing a fire suppression system, a paved driveway and parking area, and installing an elevator. The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project meets the Assembly's principles for ARPA funds by: 1) Need - Provides housing and care for hard to place medically fragile children. 2) Geographic - Provides a non-institutional home located in South Anchorage, for mentally/physically disabled children across the community. 3) Alignment - Leverages corporate/private donations to help offset financial and staff shortfalls. 4) Feasibility - Several phases of this project can begin immediately once funding is secured. The addition of a sprinkler system and connection to water utility would have an instant impact. The project will remain sustainable through corporate and private funding support. 5) Informed - State and private agencies are in regular contact with Broken Sparrow asking for much needed placement that we can't provide without upgrades. 6) Equity - We serve a highly vulnerable portion of the population to ensure they receive fair equal opportunity.</strong></td>
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<td><strong>ARPA 2022 Funding Proposals</strong></td>
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<td><strong>The expected outcome of the 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project will be to provide more long-term housing opportunities and care for physically and mentally disabled members of the community. By increasing facility safety and capacity, we will be able to meet all codes and regulation requirements to serve a higher number of clients. These upgrades will make a positive impact on the local community for years to come. While the numbers will vary based on the length of time clients choose to remain on site, it is estimated that the facility can provide long term housing (3yrs or more) for up to over 60 individuals over the next 3 years. By using Broken Sparrow as a benchmark, this model can also be duplicated to provide opportunities for significant numbers of clients as well as create employment opportunities for needed staff and administrators.</strong></td>
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<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
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<td><strong>The 2022 Broken Sparrow Special Needs Housing &amp; Remodel Project is needed to provide upgrades and enhancements that will bring the facility up to code and compliance. This is required in order to expand our ability to continue to support underserved and disadvantaged medically fragile children and adults in the Anchorage community. One of the most important parts of this project will be to connect to city water and sewer. The facility is currently on well and septic which limits the number of individuals it can support. By connecting to the municipality utilities, we will be able to immediately increase our current capacity by over 50 percent and have the potential to further expand in the future. Additionally, the facility is required by regulations to have a fire suppression (sprinkler) system installed in order to house more than 2 clients. To help mitigate another significant safety concern, this project would include paving with heat in the driveway and parking areas of the facility. Currently about 10 school buses and 5 staff/volunteers use the driveway daily to transport individuals in wheelchairs and with physical disabilities. The lack of a stable driveway surface greatly increases the risk of injury. Finally, installing an elevator will both enhance safety and provide access to all parts of the facility for individuals with physical disabilities.</strong></td>
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<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
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<td><strong>This funding would immediately allow Identity to expand our ground floor footprint at our facility on Northern Lights by 100%. In our current space we do not have an ADA-compliant entry way; handicapped and disabled patients must be assisted to enter the building. We do not have any type of restroom on the ground floor so patients that are not able to navigate the stairs to the restrooms on the 2nd floor must be sent elsewhere for basic lab work such as urinalysis. This money would allow the construction of an ADA-compliant entry way and restroom on the ground floor. The remodeling of the space would include construction of a 2nd and 3rd conference room, a larger waiting area with a resource library, an office for our Operations Director and Resource Navigator and a community meeting room with technology for Zoom meetings, presentations and events. We would hire two additional Primary Care Providers, a Family Therapist and support staff to include an additional Certified Medical Assistant and an LPN. We would purchase needed equipment including vital cards, exam tables and other medical supplies. Construction would begin in late summer with an expected completion date of late fall. Funding would be used for staff training and education, community outreach, marketing and basic operating costs.</strong></td>
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Contact MOA Legislative Services at wewmask@anchorageak.gov to request this workbook as a spreadsheet.
There is great need for our healing-centered, hope-inspiring services across Anchorage where: 1. 3,217 children (35.6%) live in poverty (Kids Count). 2. 14% of the city’s children (21.2% of state) identify as American Indians or Alaskan Native (AI/AN) but make up only 3% of children in frontier care statewide (National Indian Child Welfare Association). 3. 18.2% of children enter Kindergarten consistently demonstrating all of the goals that define Kindergarten Readiness (Kids Count). 4. 313 juveniles were referred to the justice system in 2020. Across Alaska, 40% of juveniles referred to the justice system in 2020 identified as AI/AN (Kids Count).

Funds will support the launch of: Friends of the Children - Anchorage*, which will provide wraparound support to First Alaskan children/families facing extreme challenges through relationships with paid, professional mentors ("Friends"). Friends work with each family over 12+ years in their homes, schools, and community to build resilience, overcome barriers, and grow into empowered members of society. Friends of the Children’s 30-year model has shown to increase the well-being of children who live with the intersecting pressures of poverty and complex trauma. We have doubled our bed space to include a new youth house and another housing for women as well as our independent housing. We know that people who are facing homelessness, addiction or reentering society from being incarcerated all have specific needs. And sometimes those needs can’t be met when everyone’s homes are in an institutional setting. These needs can only be met in a family structured home. All of our homes have between 12-24 beds in them with 6 people max in a unit. We have a therapeutic community setting and run our structured programs in our houses or in our resource centers.

We expect to serve 1000 families and individuals. Our goal is to reunite families and individuals. We work to bring kids home safely to their parents and parents learning how to better parent and better parent parents. We train people on leadership skills and occupational skills to help with their recovery and help them rebuild their lives. We offer supportive mental and behavioral health counseling and services while they navigate this difficult and challenging time in their lives. COVID hit everybody hard and it’s great to get back to normal life and we are helping people cope with some of the things they’ve been struggling with during lockdown.

We hold 3 long-term goals for all youth served:
1) Youth graduate high school prepared for post-secondary education, employment, or military enlistment (92% of program youth achieve) 2) Youth avoid the juvenile justice system (95% achieve) 3) Youth avoid early parenting and develop a healthy lifestyle (90% achieve)

Intermediate outcomes, like school success & personal development, are measured annually. Friends Anchorage will enroll an annual cohort of 24 children (age 4-6) & their families and will serve them for 12+ years. During the first two years of implementation, ~200 youth, siblings, and caregivers will be positively impacted.

The Harvard Business School Association of Oregon found that every $1 invested in Friends of the Children yields more than $7 in returns in social savings. The preservation of lives, cultivation of untapped talent, and empowerment of families will provide additional savings and more importantly, positively enhance the Anchorage community.

In collaboration with child welfare agencies, schools, and community-based organizations, Friends of the Children internally identifies children (age 4-6) facing challenges like poverty and trauma that put them at highest risk for foster care entry. Once enrolled, each child/family receives 1:1 support from a lifetime, highly-trained, salaried professional mentor (a “Friend”) for 12-13 years. For 3-4 hours/week, Friends join youth in their classrooms, advancing learning objectives; in foster care, strengthening protective capacities; and in their communities, supporting the discovery of their talents and passions.

Our two-generations (2Gen) programming is unique in the length, depth, and breadth of services offered to families. Friends support tangibles by serving as a liaison with schools and teaching advocacy skills; encouraging positive parenting through social and emotional support; providing resource navigation support and connection to housing, employment, and educational pathways; and creating opportunity to build/restore capital. Our 2Gen approach promotes stability and wellbeing for whole families, contributing to a robust workforce and strengthening Anchorage as a destination city. Through network expansion in partnership with Native and Tribal communities, Friends of the Children promotes equity and cultural competence across public systems, including for First Alaskan families. Stronger, healthier families contribute to stronger, healthier communities.

Terri Sorensen
### Camp Fire Alaska Nonprofit Program

**Building Economic Resilience for Families through Access to Health Care & Work**

 APA’s services address: economic revitalization/workforce development; mental & behavioral health issues; & supporting children & families by advancing health equity. APA provides low-income, uninsured families with donated specialty medical and dental care, assistance with health insurance enrollment & access to primary care to restore health & the ability to work. APA is expanding outreach services & adding donated mental health counseling for vulnerable families impacted by the pandemic. APA must also purchase a new patient care database system as the current vendor is closing his business.

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<th>Project</th>
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<td>Melinda Freeman</td>
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</table>

For 16 years, APA has addressed health equity, workforce development, & health care, through donated health care to those most in need. APA’s project is in response to the increased need for access to health care, mental health services, & health insurance, for families, who are low income, who do not have health insurance, & who have been disproportionately impacted by COVID-19. Vulnerable populations suffer the most when the economy is contracted, when health care costs are high, & when extreme barriers to health care exist. Without access to health care, individuals are unable to work & provide for their families. There are 40,000 Alaskans who are uninsured. Anchorage serves as the central location for health care facilities in Alaska. Numerous community health needs studies confirm the need for increased access to health care & mental health care for families struggling with poverty, transportation issues, language barriers, childcare, housing & food insecurity & employment.

APA will provide access to donated health care for families with low income who are uninsured in order to restore health and the ability to work by providing the following: 600 uninsured families will access donated health care by enrolling in APA’s medical, dental & counseling program to include: radiology, surgery, physical therapy, counseling, medication assistance, cancer care, dental care, interpreter services, transportation, housing, food & employment resources. 3500 appointments will be coordinated by APA for donated care. 900 families will increase their ability to self-advocate & navigate complex health care systems. 600 families will establish a primary care health home for ongoing care to improve health and maintain employment. 1200 individuals will enroll in health insurance.

7000 assessment sessions will be provided to help individuals access health care. Since 2005, APA has coordinated over 8,000 enrollments into donated care & coordinated over $32.1 million in care.

This project meets the majority of the Assembly’s guiding principles. Funding will aid those families who need it most by prioritizing any youth from a Title I school and any family who is experiencing financial distress via an income verification process. Youth and families in Title 1 schools are disproportionately of color, frequently are English language learners and have the least access to quality out of school time experiences due to family financial strains. COVID-19 related economic challenges have impacted families from all over Anchorage. Camp Fire programs occur throughout the municipality including Eagle River and summer programs provide even greater enrichment and recreational opportunities for youth to include swimming, boating, rock wall climbing, hiking and archery. Most importantly, youth are cared for by trained, nurturing adults and experience a sense of belonging and acceptance. Camp Fire programs are licensed and accredited and follow industry best practices.

A minimum of 200 youth will have access to over 15,500 weeks of school year and summer programs from August 22 to December 24. Funding will allow youth and families who are experiencing the greatest economic pressures related to the pandemic with access to a variety of safe, nurturing and enriching learning opportunities via licensed child care, day and resident camping to include leadership development for older youth.

Research has found that youth who attend out of school programs reflect a higher attendance in school and that summers without quality learning opportunities put youth at risk of falling behind in core subjects like math and reading. Students can lose up to two months of the worth of learning from the previous school year when their minds aren’t engaged over the summer. Low-income students are especially vulnerable to summer learning loss due to lack of engagement in high-quality summer learning programs.

Working families experiencing economic pressures will have access to consistent child care during the school year and during school breaks that put an even greater strain on families when their child is out of school. Parents will be able to return to work knowing their children are well cared for in supportive learning environments.

The economic impacts from COVID 19 are vast. Inflation, staffing shortages, & increased stress on families all factor in and most severely impact Anchorage residents with low incomes. The demand for donated specialty medical, dental & counseling services continues to increase & impact family wellbeing, the workforce & economic development. APA will expand its existing medical & dental programs to include pre-base mental health/counseling to support children & families & support the Crisis New model in Anchorage. Over 40,000 Alaskans do not have health insurance. For 16 years, Alaska’s only health care safety net program of its kind, Anchorage Project Access (APA) has been meeting critical health care needs by providing donated specialty health services to restore health & the ability to work to work. APA funds will support APA operational costs including personnel & a new patient database system.

APA will add a Program Specialist to conduct outreach to vulnerable populations to increase access to donated health care, health insurance & provide tools to navigate health care systems. APA will hire a Counseling Coordinator to implement the donated medical care services. APA partners with over 500 medical & dental providers who donate care. APA manages donating providers, patient appointments, & evaluates the program’s impact. APA will provide mental health counseling services with bilingual staff. APA must purchase a new patient database platform.

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The Municipality of Anchorage | Anchorage Assembly

**Broken Sparrow Inc.**

**Nonprofit Program**  
**Child and Family Support**  
$425,000  
$600,000  
$300,000

**Family Support**  
$400,000  
$400,000  
$400,000

**Family Support**  
$425,000  
$600,000  
$300,000

**2022 Broken Sparrow Special Needs Staffing Project**  

This project would provide funding to meet and expand staffing levels for the growing needs of our facility. Our clients are children with complex medical/emotional conditions which have been referred to us by the State of Alaska. Many of these children are referred to us every week that must be augmented through volunteers. This is not sustainable long term. By providing staffing funding, we will not only be able to fill vital shifts to provide the necessary care for the resident children, but also expand operations to serve a greater number of this special underserved population.

**2022 Broken Sparrow Special Needs Staffing Project**

This project aids populations that may not have access to high-speed internet access across the Municipality, allowing them to engage more fully in the community. These infrastructure upgrades will be placed at Recreation Centers throughout the Municipality, affecting members of the community across a wide range of geographic locations. Fiber optic networks enable internet speeds that can handle many users simultaneously, enabling more efficient and meaningful access to larger groups (such as community councils and student groups). These upgrades will also help economically disadvantaged members of the community closer to parity with their peers in terms of access to information. Many members of the public without economic security find themselves in situations where they are forced to rely on unreliable free internet sources, such as those offered in McDonald’s parking lots.

**2022 Broken Sparrow Special Needs Staffing Project**

This project will provide the planning and design funding for a purpose-built Welcoming Center, infrastructure which is currently lacking within the Municipality. This center will serve as a “one-stop shop” for immigrants and refugees joining our community. Program scope will be determined throughout the planning process, but initial outreach and historical experience show that the following services will likely be at this center: financial literacy, safety net services, child and adult education services, workforce and job placement services, to name a few.

**Broken Sparrow Special Needs Staffing Project**

This project will have broad geographic impact as immigrants and refugees call all parts of the Municipality home, no current Welcoming Center exists within the Municipality so the need is great, these funds will help us to leverage Federal infrastructure bill dollars and other opportunities to construct the Welcoming Center, this center will be informed by subject matter experts and those with lived experience who would benefit from this facility, and the Welcoming Center addresses a clear gap within our community (Note: the Anchorage School District ran a former Welcome Center but had closed this down due to budget constraints).

**2022 Broken Sparrow Special Needs Staffing Project**

The expected outcome of the 2022 Broken Sparrow Special Needs Staffing Project will be to provide adequate staffing to serve over 60 at-risk children with complex medical conditions, developmental disabilities, and/or behavioral issues in the Anchorage area over the next 3 years. The community will be better served by allowing this special group of children to receive proper care, as well as adequate medical oversight, in a home environment.

The Municipality of Anchorage has a robust immigrant and refugee population, with over 20% of the population born abroad, and further growth is expected over the next 3 years! As a Welcoming City, this center will be the Welcoming Center for the Municipality. This center will be full time, 7 days a week, 52 weeks a year, with a full-time staff and volunteers. The center will have four main components: 1) Staffing Project meets the Assembly’s priorities for ARPA funds by: 1) Need: The project will provide services to children with complex medical, emotional, developmental, and behavioral needs. This will help these children achieve physical, mental, and social goals ensuring they reach their full potential. 2) Geographical: The facility is in South Anchorage and accepts children from the MOA. 3) Alignment: The facility will have employees that will work with volunteers to bridge the gap in care coverage for the children. 4) Feasibility: We will be able to immediately hire a HR contractor to begin the hiring process. We will remain financially sustainable through further grants, community support/individual donors. 5) Information: CAS has indicated they need more beds for children with complex medical needs and/or disabilities. 6) Equity: This will ensure that this underserved, vulnerable population receives the level of care they require and deserve.

**Assembly Members**

Felix Rivera and Suzanne LaFrance

**Government**  
**Capital**  
**Child and Family Support**  
$400,000  
$400,000  
$250,000

**Welcoming Center Planning and Design Funding**

**City of Anchorage**

**Capital**  
**Child and Family Support**  
$400,000  
$400,000  
$300,000

**2022 Broken Sparrow Special Needs Staffing Project**

The project aims to provide funding for a 3-year period for staffing to properly operate a facility that provides services to children (ages 0-18) with complex medical, emotional, and/or developmental needs. These clients have been referred to our facility by the State of Alaska Office of Children’s Services. This funding will allow Broken Sparrow to continue and expand operations while leveraging community, corporate, and private donations. Funds will provide long-term sustainable staffing and utility for the facility. Staffing needs include an Administrator, Resident Manager (resides day-to-day function, scheduling, bookkeeping, maintenance, compliance), Nursing Care Manager (responsible care and safety, training, etc.), Medical Director (responsible for direct patient care), Admin Manager (responsible for the hiring and onboarding process), Fund raising manager (helps solicit funding through donations, grant writings, etc.). These funds will also permit us to compensate individuals who have been rehiring other employees to assist with operations and facility maintenance. Currently, the school district agencies are unable to support all the facility needs. With funds to hire these staff members, we will be able to provide adequate care for our residents.

**Contact MOA Legislative Services at wmasls@anchorageak.gov to request this workbook as a spreadsheet.**
<table>
<thead>
<tr>
<th>Business Coworking space located in Mountain View</th>
<th>CHOICES Inc Nonprofit Program</th>
<th>Homelessness Prevention &amp; Employee Health Insurance</th>
</tr>
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<tbody>
<tr>
<td>offers coworking space, access to resources and</td>
<td>Child and Family Support</td>
<td>Child and Family Support</td>
</tr>
<tr>
<td>expertise who can help grow your business, and</td>
<td>$ 400,000</td>
<td>$ 370,000</td>
</tr>
<tr>
<td>a community of like-minded entrepreneurs who provide services in multiple languages with diverse communities needs in mind.</td>
<td>$ 695,000</td>
<td>$ 370,000</td>
</tr>
<tr>
<td>$ 290,000</td>
<td></td>
<td>$ 235,000</td>
</tr>
</tbody>
</table>

**CHOICES proposes to address two key areas of the ARPA funding, Housing & Homelessness and Healthy Workforce.** The project would provide homelessness prevention funding of $100,000 to keep high-risk families and children housed, as well as covering the cost of 2 years of health insurance ($135,000 per year) for CHOICES employees.

CHOICES provides housing services for United Way, AHFC, and MOA, yet no funding is available to prevent high-risk families from becoming homeless due to pandemic-related financial issues, inflation and dramatically increased rental costs. This project supports children and families by maintaining housing for those who are already sheltered but at risk of eviction and/or homelessness. The population of high-risk families is spread throughout the Municipality, thus, the project would have a fair and positive impact geographically. The inability to use other funds designated for homelessness to support families that are currently sheltered represents a gap in services that should and could be resolved using ARPA resources. Preventing high-risk families from becoming homeless would mitigate the effects of reduced shelter capacity and increase the impact of other housing programs.

Providing health insurance for CHOICES 17 employees addresses the Assembly's Healthy Workforce priority and stimulates economic revitalization by reducing the impact of the pandemic on hiring. Workforce issues continue to have a negative impact on CHOICES's staffing levels, which is critical as the agency is in the process of achieving its housing goals. Homelessness prevention funding of $100,000 would enable CHOICES to maintain housing for 15-30 families in their current residence. Funds would be used to help these families catch up on back rent or cover a sudden, substantial increase in rent and help them locate affordable housing. Preventing evictions among such families is a stabilizing factor that addresses an urgent need in the community.

Health insurance would impact all 17 CHOICES employees, who have not had insurance to date. Insuring these employees would improve CHOICES ability to recruit and retain qualified staff needed to serve its homeless beneficiaries. Two years of funding support at $135,000 per year would enable CHOICES to increase its Medicaid revenue and pick up the cost of insurance at the conclusion of the project.

CHOOSE is a major provider of housing supports that has contracted with the MOA, AHFC, and United Way for housing support services in Anchorage. As a major provider of housing supports that has contracted with the MOA, AHFC, and United Way for housing support services in Anchorage.

**Conclusion.** As a major provider of housing supports that has contracted with the MOA, AHFC, and United Way for housing support services in Anchorage, we fully support the work of the Assembly, the Municipality, and the government in addressing the needs of the community. We are committed to working closely with the Municipality, the MOA, AHFC, and United Way to ensure that our services are effective and efficient in addressing the needs of the community.

**Note:** The information provided in this proposal is based on our current understanding of the needs of the community and is subject to change as we work closely with the Municipality and the MOA, AHFC, and United Way to ensure that our services are effective and efficient in addressing the needs of the community.

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Linda Soriano
## ARPA 2022 Funding Proposals

### Boys & Girls Clubs of Southcentral Alaska

<table>
<thead>
<tr>
<th>Program</th>
<th>Child and Family Support</th>
<th>Educational Enrichment &amp; Emotional Support for Children and Youth</th>
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### Anchorage Coalition to End Homelessness

<table>
<thead>
<tr>
<th>Program</th>
<th>Child and Family Support</th>
<th>Homeless Management Information System (HMIS) Support</th>
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</thead>
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<tr>
<td>nonprofit</td>
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<tr>
<td></td>
<td>$200,000</td>
<td>$1,100,000</td>
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</table>

### Boys & Girls Clubs will increase capacity to meet the educational and emotional needs of children and youth impacted by COVID-19

- **The project focus falls under Child & Family Support and complies with 2022 MOA Priorities tied to Quality of Life: support schools in addressing learning loss from pandemic and close the opportunity gap.** The Municipality has recognized the need for out-of-school supervision, educational enrichment, and social-emotional support for children, youth, and parents through a collaborative strategy. The Clubs' educational enrichment and pro-social development programs have a role in MOA's long-term economic development by ensuring our children grow up to be healthy, productive citizens.

### Boys & Girls Clubs

- **Boys & Girls Clubs has long-worked to help the children, youth, and teens that need us most through site-based programs across the MOA that provide educational enrichment and meet their social and emotional needs.** A safe place for kids supports families as parents and other caregivers are able to participate in the workforce knowing their children are safe. The Club's educational enrichment and pro-social development programs have a role in MOA's long-term economic development by ensuring our children grow up to be healthy, productive citizens.

### Mike Doyle

**Contact MOA Legislative Services at wwwasaki@anchorageak.gov to request this workbook as a spreadsheet.**

**21**

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### Boys & Girls Clubs of Southcentral Alaska

- **The project is a strategic long-term investment of the MOA in children and families that makes them more resilient and the Municipality stronger, more vibrant place to live.**

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### Jennifer Patronas

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### Julie Frizzell

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### Municipality of Anchorage | Anchorage Assembly

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### ARPA 2022 Funding Proposals

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### 5/31/2022

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### Anchorage Coalition to End Homelessness

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### Homeless Management Information System (HMIS) Support

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### Contact MOA Legislative Services at wwwasaki@anchorageak.gov to request this workbook as a spreadsheet.
### Ministries, Intl Nonprofit Program

<table>
<thead>
<tr>
<th>Description</th>
<th>FY2020</th>
<th>FY2021</th>
<th>FY2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Family Support</td>
<td>$252,157</td>
<td>$253,000</td>
<td>$180,000</td>
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<tr>
<td>Child and Family Support</td>
<td>$300,000</td>
<td>$300,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>Heart of Gold Ministries, Intl</td>
<td>$252,157</td>
<td>$253,000</td>
<td>$180,000</td>
</tr>
</tbody>
</table>

COVID-19 and inflation have increased travel, equipment, uniforms, and infrastructure cost impacting youth softball in our community. This project will have a positive impact on players and their families across the municipality and the state of Alaska. Funding this project will supplement resources provided by Eagle River Parks and Rice and private donations by local business. By funding this project, we will allow for purchase and planning of equipment, infrastructure for the 2023-24 season within ARPA timeframe guidelines. Other community areas in the municipality have infrastructure and facilities to support youth softball but the Eagle River-Chugiak area of the municipality has not had this opportunity until recently, and this project would continue to build the infrastructure and promote youth sports in our community.

Heart of Gold Ministries, Intl (HGMI) is able to provide on-site or in-home integrated assessments for substance use disorder, case management, parent and family systems counseling, and life skills development. These services that are being made available to the community, are the type of services that will allow individuals who are currently involved with the Department of Corrections (DOC), Office of Children’s Services, and various Tribal agencies within the state of Alaska. What this means is that HGMI is able to meet with individuals either before they are released from DOC custody or who are in the process of coming home.

This project helps to meet the project needs by addressing the current substance use disorder epidemic that has only increased since the pandemic. Heart of Gold Ministries will enable Anchorage citizens to access needed home-based services that will foster a sense of hope, well-being, and assurance. These services will equip the targeted demographic that has need of these services in order to transition into a more helpful station in life. This project also will be in the position to acquire more sustainable funds as this project is an ongoing endeavor to serve Anchorage residents on an ongoing basis.

Heart of Gold Ministries, Intl (HGMI) will be better expects to serve more than 100 individuals and families by either providing integrated assessments, case management, substance use disorder counseling, community groups (Relapse Prevention, Co-dependency, Family Recovery, and Living in Balance groups) It is often said that when you know who you are and your purpose, you can then achieve the goals that you have set for yourself and for your family. Understanding your identity is a core value for HGMI and we believe that whatever is receiving our services will have a sense of their identity and purpose as a Anchorage state resident.

Heart of Gold Ministries, Intl (HGMI) is able to provide on-site or in-home integrated assessments for substance use disorder, case management, parent and family systems counseling, and life skills development. These services that are being made available to the community, are the type of services that will allow individuals who are currently involved with the Department of Corrections (DOC), Office of Children’s Services, and various Tribal agencies within the state of Alaska. What this means is that HGMI is able to meet with individuals either before they are released from DOC custody or who are in the process of transitioning with their children and family members to provide family recovery. This service can also provide in-home family counseling while working with the children and parents on activities to help reduce anxiety and the effects of trauma that may have been instigated by involvement with the various institutions.

Stephanie Claborn
During the pandemic, playgrounds and many other spaces that provide children with vital social and physical experiences were shut down. We would use this money to build a much-needed playground to serve children who are in Preschool, Before- and-After Care, our Summer Program, as well as children in the immediate neighborhood. We would also use the money to support Literacy Programs, purchase Special Education materials, and standardized testing. We would use the money to lease or build additional space for essential programs.

As stated by the Assembly, this money "must be wisely spent in our community" with one of the priorities being Child and Family Support. St. John’s Orthodox Christian School is a non-public school established in Eagle River 40 years ago. It serves children from all faiths and backgrounds, differing economic situations, from Palmer to South Anchorage. We also educate and support some children in the Foster Care system. During the Pandemic we expanded our programs with the intention of supporting working parents and also to address children's loss of learning. We have also leased extra space to support this growth.

The expected outcome would be a playground that safely gives children a place to be wild and free. It would give children the opportunity to imagine, to create, and to have physical exercise. Our Literacy Programs and Special Education would help us maintain a high standard, ensuring excellent education and proper academic placement for students. Our children’s mental, physical and academic well-being should be very high on the list of important concerns. These funds would impact over one hundred families presently and many more families in the years ahead. Any community where the children are well supported is a “better off” community. We receive no regular funding from the federal or state government. But our children are Anchorage citizens and Anchorage funds will help them become better and more capable leaders for our community. We will use this money wisely and well.

We would immediately begin to design and build a much-needed playground this summer. Our existing playground includes old equipment from Anchorage’s Valley of the Moon park from the 1970’s. It also lacks a fence to protect children from moose and dogs. We would use the funds to order materials for our Literacy Program, Special Education, and standardized testing materials for the summer of 2022 and the coming School Year. We might also be able to plan to build or lease additional, essential space during the summer of 2022.

Mobilizing the pantry will also assist in advertising the program and make our community more aware of the service. Alaska Adoption Services Community Diaper Pantry is targeted to support Anchorage families with diaper need. Currently, Alaska Adoption Services operates a bi-monthly diaper pantry out of its Anchorage office and has plans to mobilize in order to reach families in low-income neighborhoods in Anchorage and Eagle River. The AAS staff currently run the diaper pantry along with volunteers when available. Upon mobilizing the pantry, AAS will be able to reach more families in neighborhoods and be able to serve families more frequently. Currently, AAS provides 25 diapers per child and one package of wipes per family. With increased funding we will provide families with more diapers and wipes to meet their needs. These funds will be used to assist in purchasing the van, hiring a full-time staff member dedicated to the project, and assist in paying for a warehouse to store diapers and wipes. With funding AAS will purchase diapers in bulk to save on costs through our membership with the National Diaper Bank Network. AAS provides diapers and pull-ups of all sizes, including nighttime diapers for older children with disabilities or medical concerns, when available. Families are welcome to return each time they need diapers. AAS also provides non-perishable food items, hygiene supplies, infant formula, and baby wipes. Families are able to return each time they need diapers. AAS also provides non-perishable food items, hygiene supplies, infant formula, and baby wipes. We provide diapers and wipes to families in need. The AAS office. Diapers are an essential need for infants/toddlers and families suffering economic hardships due to COVID and inflation struggle to meet this need. The program addresses equity, quality of life, and economic development.

AAAS’s Community Diaper Pantry Pancakes serves families in the Anchorage area. We plan to mobilize and expand the pantry to better meet the needs of low-income neighborhoods in Anchorage and Eagle River.

AAAS currently distributes diapers/wipes to families in need, bi-monthly, from the AAS office. Diapers are an essential need for infants/toddlers and families suffering economic hardships due to COVID and inflation struggle to meet this need. The program addresses equity, quality of life, and economic development.

Need - Many childcare centers require parents to supply diapers for their child in order to attend. Due to COVID and economic inflation, families experiencing diaper need are unable to secure childcare, which prevents them from entering the workforce.

Informed - The National Diaper Bank Network reports 1 in 3 families struggle to provide diapers for their infant/toddler. Infants require up to 12 diapers a day while toddlers require up to eight per day. Diapers for one child typically range between $80-$100 per month. AAS often provides diapers for more than one child to each family. Medicaid covers one-third of births, but does not cover diapers. Medicaid covers one-third of births, but does not cover diapers. Medicaid covers one-third of births, but does not cover diapers. Medicaid covers one-third of births, but does not cover diapers. Medicaid covers one-third of births, but does not cover diapers.

AAAS expects this program to impact 800 or more families a year and anticipate that number increasing as the program expands and becomes more known by the community. By providing diapers and wipes to the community it will alleviate financial burden, diaper need, transportation barriers to accessing diapers, and decrease health issues among young children. AAS knows something as practical as providing families with clean diapers will create healthier and stronger families in our community.

Anticipated outcomes:
1) Parents re-entering or entering the workforce.
2) Increase economic status of families.
3) Increase access to childcare and early education for young children.
4) Decrease health issues among infant/toddlers related to poor diapering such as painful rashes, urinary tract infections, and diarrhea.

Mobilizing the pantry will also assist in advertising the program and make our community more aware of the service.
<table>
<thead>
<tr>
<th>Nonprofit Organization</th>
<th>Program</th>
<th>Child and Family Support</th>
<th>2022 Funding</th>
<th>2022 Funding</th>
<th>2023 Funding</th>
</tr>
</thead>
</table>

**ARPA 2022 Funding Proposals**

**Cornerstone Health Nonprofit Program**

**Christian Health**

**Alaska Nonprofit Program**

**Polynesian Child and Family Support**

$183,300

$183,300

$180,000

**Recovery Services Medical, Counseling & Workforce through Support Program**

**Polynesian**

$230,000

$230,000

$230,000

Provide Education and community Outreach for individuals, children and/or families on their safety and well being. During Covid, PI families moved in and live with other family due to loss of employment, loss of a love one, losing a home, can’t afford to pay rent, too many funerals in the family since Covid. We would like provide employment education resources, accessibility for rental and mortgage, provide nutrition food and affordable child care assistant, these services can also provided in Native Pacific Island Languages in order for them to understand if need to be.

This will fill under the Need guiding Principles for Distribution, for all populations, and current and unique challenges including COVID-19 impact and inflation in the PI community. We notice during Covid-19 our community was hit hard with Covid-19 and love ones have passed on, and families were forced to stay with other families or friends because they lose a home or head of house pass on from Covid-19. A mother have to take care 3 kids, and moving them from one school to another school and day to day living. Elders and our Seniors still is separation from families and they are lonely and depressed, children missing parents and love ones are forced to live with others that they don’t know. A household of 4 now is a household of 11 people, more mouth to feed, more electricity bill to pay, gas bill one name a few, and a safety environment for the kids is very much limited due their current situation. These are some unique challenges that these families are going through, some of them.

We are expecting the outcome of this project as a positive outcome to our Pacific Island Community, we proposed to help 20 or more Pacific Island homeless families in Anchorage. The Pacific Island and our Diverse community will be better and our homelessness outcome will be decrease by helping our homelessness Diversity Community. The homelessness families will be able to get assistant and education to help them continue to find solution and ways to keep their family away from homelessness issue.

**Polynesian Community Outreach for**

**Diversity community**

**Care in a one-stop shop location to eliminate barriers to care and improve health outcomes.**

**Community Health serves patients of all ages and accepts all insurance, including Medicare and Medicaid.**

**Cornerstone Health serves clients and patients through over 12,000 visits annually. Cornerstone partners with the Veterans Administration to assist over 350 combat veterans annually, and it provides charity care.**

**Cornerstone Health utilizes ARPA funds to ensure the highest level of health care is offered to all families most significantly impacted by COVID-19 by replacing outdated exam tables and equipment to monitor vital signs and sterile equipment and by providing additional funding to operate Cornerstone Counseling services and Cornerstone Recovery services. In addition, Alaska’s workforce will benefit from retained staff and supervised training of mental health therapists. The funding will provide operational costs to include personnel, accounting, equipment and supplies.**

**Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.**
The project builds on a 20-yr partnership between AACC and the nonprofit Kitty & K9 Connection (KKC) by providing veterinary equipment and supplies needed to neuter/spay an additional 555 dogs/cats during the grant period. As the grantee, KKC would loan major veterinary equipment to AACC, per the terms of a Memorandum of Understanding. KKC would be responsible for purchasing budgeted items in the attached budget developed by AACC’s Director and Carol Hawn/KKC. KKC would use a portion of the grant funds to provide life-saving vet care for the pets of low-income families/seniors in the community.

The component of this project that focuses on caring for the pets of low-income families/seniors, and people with disabilities is designed to serve vulnerable populations. These individuals are confronted with severe economic challenges that make emergency veterinary care unaffordable. The quality of life in Anchorage, a city that loves its pets, would be improved by helping vulnerable people acquire emergency veterinary care for companion animals. The current rate of inflation has dramatically increased the price of emergency veterinary care.

Covid-19 caused many people to adopt pets to help them cope with isolation. Tragically, too many of these pets have not been returned to AACC, as people go back to their workplaces. The proposed project at AACC is geographically fair, and its impact will be felt across the Municipality. The project also addresses a gap in resources that prevents AACC from neutering/spaying every animal prior to adoption.

Increasing the number of neuters/spays at AACC by 555 throughout the grant period would have a powerful impact on reducing the population of stray animals in the Municipality. Stray prey on wildlife, cause car accidents, and damage the local flora and fauna. Reducing the financial burden of neuters/spays on AACC would enable the agency to move closer to fulfilling its mission.

The availability of major veterinary equipment will enable KKC to access grant funding for future neuter/spay clinics, which will ensure that this project is a long-term benefit to the community.

Inflation has increased the cost of emergency veterinary care, and small nonprofits cannot meet the needs of low-income families/seniors. The need is critical, because pets are a protective factor in the mental health of children and seniors whose animals help comfort the anxiety and isolation common during the pandemic.

Since 2002, KKC has partnered with AACC by providing funds for neuter and spay services and urgent veterinary care. KKC has also funded emergency care for the pets of vulnerable members of the community. However, the needed procedures resulted in return rates and a moral obligation to provide good health care at very affordable prices. A small nonprofit is only able to provide limited funding. This project would declare the AACC/KKC partnership to provide an additional 555 neuters/spays during the grant period.

As the grantee, KKC would develop a Memorandum of Understanding (MOU) with AACC that outlines the process of purchasing the necessary surgical equipment, instruments, and supplies to operate the neuter/spay project. The MOU would provide for loaning major equipment to AACC for the duration of the grant period. The MOU would also make KKC responsible for purchasing supplies and transporting items to AACC.

Carol Hawn/KKC and Melissa Winn/AACC Director worked together to develop this project, and their familial budget is attached for review. KKC’s only responsibility, to be stated in the MOA, would be carrying out the neuter/spay program. The project component for emergency veterinary care in the community will be carried out by the responsibility of KKC and its volunteers, who will screen prospective beneficiaries and coordinate grant-related care with local veterinarians.

Linda Soriano

ARPA 2022 Funding Proposals
Municipality of Anchorage | Anchorage Assembly

<table>
<thead>
<tr>
<th>Kitty &amp; K9</th>
<th>Nonprofit</th>
<th>Program Child and Family Support</th>
<th>$155,305</th>
<th>$155,305</th>
<th>$105,305</th>
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<tbody>
<tr>
<td>Support for Anchorage Animal Care &amp; Control’s Neuter/Spay Program</td>
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To encourage healthy living, especially in the long winter months, we would like new gym equipment to replace outdated and unusable equipment.

The old gym equipment is outdated and does not function nor is it designed for seniors. This will allow for Center members and staff to pursue a healthy lifestyle through proper exercise, especially during long winters.

By reducing stress on the part of our 42 independent residents, this grant will improve their quality of life. For residents, this will help them have more funds available for necessities of food, doctor’s appointments, medications, etc.

To retain staff as well as keep morale high, we want to ease the anxiety about increasing living costs, including fuel costs to get to and from work, as there is some talk of quality staff resigning because they cannot afford to drive here, even with carpooling.

With the current rate of inflation, we want to ease the stress for our senior residents by not raising rent by $50/month.

To help with employee morale and retention, we want to help our staff be able to work with less anxiety and ultimately keep them on the payroll.

Chugiak Senior Citizens, Inc. Nonprofit Program Child and Family Support | $149,000 | $154,000 | $50,000 |

Housing rental relief, employee morale & retention, & healthy living

Not raising rent will directly impact about 90 people. Indirectly it will positively impact the families of our residents, which could easily be another 200 people. It would encourage residents to remain in this positive community environment without concerns of not making rent payments.

For our staff, this would positively impact the families of our staff by helping employees continue to provide for their families. Also, because we are a community center, having adequate staff who are not stressed about increased cost of living or stress because of the cost of commuting, it could positively impact hundreds more in our community. We are already minimally staffed, and any further reduction would curtail the services we offer to our community and harm the Center.

Staff, residents, and Chugiak Eagle River Senior Center members living in the community can take advantage of the new gym equipment and stay active and healthy, especially in long winter months.

Because of increased costs to run the Center, we would need to raise rent by $50/month for our 42 resident apartments. If we keep the rent at the current rate, it will allow the residents to not feel the pressure of paying for additional rent when their food bill and other expenses are rapidly increasing.

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Staff, residents, and Chugiak Eagle River Senior Center members living in the community can take advantage of the new gym equipment and stay active and healthy, especially in long winter months.

The new gym equipment would be safe, and suitable for staff, residents and members of Chugiak Eagle River Senior Center who live in the community. Total cost $24,000

Philip Markward

Contact MOA Legislative Services at wwwmask@anchorageak.gov to request this workbook as a spreadsheet.

25
Maximizing the Charitable Potential of Anchorage

<table>
<thead>
<tr>
<th>Organization</th>
<th>Nonprofit</th>
<th>Program Name</th>
<th>Services</th>
<th>Description</th>
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Many are looking for opportunities to make ends meet due to the effects of the pandemic and new inflation. The Lodge is requesting funds to provide supplemental income to those in such a position. The Lodge is a vital resource for those who are financially strained, helping to bridge the gap between financial need and community resources. The Lodge provides immediate financial assistance to those in need.

Life Alaska Donor Services plays a vital role in mental health services in the Anchorage community. Their primary purpose is to facilitate organ and tissue donation, work with front line personnel, and facilitate the process of donation for the gift of life to go to transplantation. In short, we are intricately involved in our population's health process, and we facilitate a process of donation for the gift of life to go to transplantation. In 2020 and 2021, we have seen an increase in the need for support. While we can measure the number of donations we facilitate each year, we don't always see the wider impact of our role in the State, of being a bereavement service provider. We play a vital role, both in our community's response to death, donation, and bereavement.

While various grief support groups and programs come and go, in Anchorage, Life Alaska has been consistent since inception in 1991. They have supported families and served the Anchorage community. Many life events, particularly bereavement and bereavement, are a gift of life to go to transplantation. In 2020 and 2021, we have seen an increase in the need for support. While we can measure the number of donations we facilitate each year, we don't always see the wider impact of our role in the State, of being a bereavement service provider. We play a vital role, both in our community's response to death, donation, and bereavement.

The Anchorage Elks Lodge #2686 is requesting funds to provide supplemental income to those in such a position. The Lodge is a vital resource for those who are financially strained, helping to bridge the gap between financial need and community resources. The Lodge provides immediate financial assistance to those in need.

For the immediate benefit, 3 families will be affected by a source of supplemental income. While this is not a staggering number, it is a quantifiable benefit, not hoped for or expected. Additionally, the time requested by the Lodge volunteers from day to day operational activities will be put to great use in offering an untold number of people. As an example, the Anchorage Elks Lodge has been instrumental in assisting the HUD-VASH (Veterans Affairs Supportive Housing) program and the Domiciliary Care for homeless veterans program, in Anchorage. This entails outfitting formerly homeless veterans with everything they require to be comfortable in their new to them, home. Having more Lodge members available to support this program will extend our outreach and efficacy. Over 30 families have been served year to date, we can do more. This will be true for all programs the Elks USA helps its member Lodges to support.

In order to meet the needs of the community, and the grief that comes with it, our Lodge should and will continue to provide supplemental income to persons in these difficult times. It is a quantifiable benefit, not hoped for or expected. The time requested by the Lodge volunteers from day to day operational activities will be put to great use in offering an untold number of people.

The Lodge currently does not currently employ a bookkeeper, a secretary, or a social club manager. This has resulted in lost efficiency of members spending time to fulfill these functions while continuing to fulfill the mission of the Elks Elks Care and Elks Share. It is proposed that ARPA grantsmanship, if awarded is to fund, would provide supplemental income to persons in these key positions thereby allowing members much greater freedom to manage charitable activities in the available time they have.

Veterans Harness is a recognized standard and all successful non-profit organizations avoid it is the maximum extent possible. The bookkeeper position is extremely important in ensuring the financial state of the Lodge is in order. The Lodge is always subject to inspection of this facet by the national Elks organization. Failure to comply with their standards could result in a loss of the Lodge Charter and all benefits to the Anchorage community.

The duties of the Secretary are mandated by Statute of the Elks USA. This position is the glue that hold the Lodge together as virtually all activities of the Lodge fall through this position. The social club manager is responsible for ensuring members are guaranteed to have a pleasing environment in which to fellowship, meet and pass activities. The member do pay dues and for one item they expect in return for their participation. The attachment to this application has the projected numbers for employing this strategy.

The Anchorage Elks Lodge #2686 is struggling to meet its full potential in the distribution of charitable funds, goods, services and to the greater community of Anchorage. As all Lodge staffing is comprised of volunteers, the effort to maintain Lodge operations diverts much needed hours from our charitable activities. This project will allow the Lodge to hire employees in key positions thereby freeing up many hours to maximize our charitable impact to the community of Anchorage. This in turn supports a healthy workforce, economic development and provides financial support to families.

In our community’s response to death, donation, and bereavement. Life Alaska plays a vital role, both in our community’s response to death, donation, and bereavement. Life Alaska has an impact on Anchorage, and the wider state, that is not easily quantifiable. While we can measure the number of donations we facilitate each year, we don’t always see the wider impact of our role in the State, of being a bereavement service provider. We play a vital role, both in our community’s response to death, donation, and bereavement. While various grief support groups and programs come and go, in Anchorage, Life Alaska has been consistent since inception in 1991, as supporting families is a part of our mission. Transforming lives, supporting families and serving our community through the gift of organ and tissue donation. One tissue donor can restore health and heal the lives of more than 75 people. We utilized every resource available to us, to the fullest capacity, to reach out to the community during a time when many other services were reduced.

Lodge members have been a quiet provider of grief support services in our community, but in 2020-21 we emerged as an innovative leader. We extended our regular operations to include virtual grief support workshops, online (zoom) grief support groups, “Take it to the Ball” walking groups for the bereaved, outdoor ceremonies such as a holiday “Candle Lighting Ceremony”, and a number of other grassroots offerings. We worked with community groups, businesses, volunteers, and professional organizations to provide safe, free, and meaningful support. An example of this is the “memory station” that were set up around town in local coffee shops and businesses where those grieving the loss of a loved one could pick up three memorial ornaments to paint with their families in the safety of their homes. The ornaments were made from wood cut by our stuff and volunteers.

We utilized every resource available to us, to the fullest capacity, to reach out to the community during a time when many other services were reduced. Life Alaska has always been a quiet provider of grief support services in our community, but in 2020-21 we emerged as an innovative leader.
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<td>RurAL CAP Nonprofit Program</td>
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<td>Fraternal Org</td>
<td>Land Transfer</td>
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<td></td>
<td></td>
<td>Land Transfer</td>
<td>$50,000</td>
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### ARPA 2022 Funding Proposals

#### Foundation (RurAL CAP) Nonprofit Program, Inc.

- **Family Support Program, Inc.,**
  - **Family Support**
  - **Transfer to occur.**
  - **Family Support**
  - **Eagle River Lions Park Teachers**
  - **Eagle River Lions Park Teachers**

#### Anchorage Parents As Teachers

- **Parents as Teachers (PAT) Program**
  - **Parents as Teachers**
  - **Transfer to occur.**
  - **Parents as Teachers**
  - **Eagle River Lions Foundation.**

#### Eagle River Lions Foundation

- **Fraternal Org**
- **Land Transfer**

### ARPA 2022 Funding Proposals

#### Eagle River Lions Foundation

- **Fraternal Org**
- **Land Transfer**

### Anchorage Parents As Teachers

- **Parents as Teachers**
- **Eagle River Lions Foundation.**

### Rural Alaska Community Action Program, Inc.

- **Nonprofit Program**
- **Child and Family Support**
- **Eagle River Lions Foundation**

### Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.
### ARPA 2022 Funding Proposals

#### Municipality of Anchorage | Anahorage Assembly

<table>
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<tr>
<th>Project Description</th>
<th>Requested Funds</th>
<th>Source Funds</th>
<th>Proposed Use</th>
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| **Cook Inlet Archers**

**Nonprofit**

**Capital**

- Child and Family Support $100,000
- $100,000
- $75,000

- Purchase of a portable building that will serve as an assembly hall/classroom

**Enhanced Behavioral Health Care/Seriously Emotionally Disturbed Youth**

- Child and Family Support $115,000
- $115,000
- $90,000

- Additional funding to complete this project by fall of 2023

- Rising health concerns across the country mean families are more interested in creating a supportive, engaging environment for children to get active. Play spaces provide essential places for children to unlock their imaginations, interact with other kids and participate in active play. All of this enhances quality of life for families, especially those who have children with disabilities. The Eagle River Lions Park is the largest park in the community housing a multitude of fields, courts and a small playground. The expansion and upgrade of the playground to be inclusive would make the park truly a family destination. We are working in conjunction with the Eagle River Lions, who are currently working to make the park fully accessible. Our project ties into their efforts, allowing us to leverage our resources. We have the land, many volunteers, partial funding and are seeking additional funding to complete this project by fall of 2023.

- Moving the play equipment to a more visible area of the park will bring more families into the park. Adding additional inclusive equipment and accessible play surfaces and paths will allow families, especially those with children who experience disabilities, an additional place to take their children to play. There are currently two other playgrounds in Eagle River and they can be extremely congested at times. Adding an additional inclusive playground within the Eagle River community will be a significant step in making the playground more accessible to a wider range of ages. Install playground safety surfacing. Install accessible paths leading to playground. Install seating areas within the playground. Minimal groundwork will be needed as most of the land designated for the playground has already been cleared and leveled. We will be working with experts in regards to the play components and layout to fit within our budget and ensure we maximize the overall play experience to be inclusive as possible.

- Purchase 23’ x 36’ temporary classroom from MATSU school district; building located in Palmer and costs approximately $50k. Transport building to CIA range at Loretta French Park in Chugiak. Transport will cost approximately $7k. Removed concrete pads and ground preparation for building placement will presumably cost another $10k.

- Reinforce the current configuration of the playground area to make it more visible to the public. Retrofit current playground equipment to fit within the new design. Install a variety of freestanding play components that are inclusive and accessible for a wide range of ages. Install playground safety surfacing. Install accessible paths leading to the playground. Install seating areas within the playground. Minimal groundwork will be needed as most of the land designated for the playground has already been cleared and leveled. We will be working with experts in regards to the play components and layout to fit within our budget and ensure we maximize the overall play experience to be inclusive as possible.

- The remaining balance will allow for administrative supplies, training aids and supplies, additional 3D targets, and power generation.

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**Denali Family Services (DFS)** requests ARPA funding to contract with a professional local recruiter for a period of one year to address the behavioral health workforce shortage by identifying qualified candidates for critical, high-turnover jobs in categories, as well as prospective therapeutic foster parents. DFS is a nonprofit outpatient psychiatric treatment provider delivering wraparound services to Severely Emotionally Distressed (SED) children and youth in the outpatient setting. The agency serves 180-250 children and their families annually. Project start date 9/1/22 ending 8/31/23.

This project is a long-term investment that addresses Economic Development and Quality of Life in Anchorage. A 1-year recruitment contract responds to a serious workforce issue, the shortage of qualified candidates, that is tied to the pandemic. This project would enable DFS to advance full staffing by the end of the grant period, while educating Human Resources staff in the advanced techniques/best practices that attract highly qualified candidates. At the end of the contract, DFS Human Resources staff would possess the skills necessary to establish an effective in-house recruiting team.

The SED population is profoundly affected by Covid-related isolation and presents unique challenges in academic and social settings. Treatment staff and care providers must be highly qualified and motivated. The project would reduce inequality in the behavioral health continuum of care by improving direct services for SED youth.

- All DFS clients (180-250 children/youth annually) and their families would be served by fully staffing the agency and creating the capacity to serve every child referred for services. Increasing DFS's capacity would benefit the Municipality of Anchorage by enabling the agency to meet the behavioral health needs of youth and their families, especially those whose mental health issues impaired by pandemic-related isolation, while keeping them at home in their Alaskaans schools and communities rather than being placed in out-of-state residential treatment.

- The project would include a contract for $90,000 to cover professional fees at the rate of $7,500 per month to continuously recruit for 5 job categories: (1) Case Managers, (2) Behavioral Health Associates, (3) Clinicians, (4) Peer Support Specialists, and (5) Therapeutic Foster Parents. Also included in the project budget is $25,000 for 10 hiring bonuses ($2,500 each). Behavioral Health Associates work with SED clients in the classroom, and Case Managers are critical in ensuring that therapists and other providers achieve the goals of each client's treatment plan. Recruiting new therapeutic foster parents would increase DFS's capacity to provide therapeutic interventions at SED children's/youths.

DFS receives more referrals than it can accept at current staffing levels, and the shortage for SED children/youth is considered a crisis in the field. Adequate staffing ensures delivery of appropriate services, which include individual, group, and family therapy, care-management, school- and community-based services, and medication management. During the contract, the IR Director will learn recruitment techniques and establish an in-house recruiting department at project conclusion.

- Linda Soriano
KHBV provides a 24-hour broadcast station and stream serving Anchorage and the region, with a mix of contemporary music, local and national news, and Native-focused programming. KHBV also produces programs for distribution throughout Alaska, including broadcasts of the annual Alaska Federation of Natives Convention. Our second webinar, The BEYRez: ACT, serves Native youth and young adults with a mix of contemporary and indigenous music, culture, and information. KHBV will produce multiple programs to include issues of child and family support, housing issues, healthy workforce, and economic development, among other areas. KHBV will also promote sustainable local tourism that honors Alaska Native traditions and values. KHBV has consistently provided news and information about the COVID-19 public health crisis. KHBV will continue to serve as an important resource for Alaska Natives to stay informed at a time when Native people have been among the hardest-hit demographics in the nation.

KHBV provides a traditional terrestrial broadcast service to the Anchorage and Mat-Su Valley area, and delivers news, music, cultural programs, and PSAs to listeners tuning in that way. (Nielsen ratings from 2021 indicated an average listening audience of more than 20,000.) We also serve many more listeners in the area who choose to access programs via streaming, podcasts, or social media, and are now developing our digital capacity to increase this service further. KHBV is one of a select group of public stations chosen in 2022 to participate in a Prexter Institute "Digital Transformation Program" to enhance our digital operations, enabling us to approach this project effectively. In addition to audience service, KHBV will utilize longstanding partnerships with organizations like First Alaskans Institute, Southcentral Foundation, CITC, and Alaska Team Media Institute to provide meaningful content for project programming and PSAs, media training for youth, and internship opportunities.

Our recent success with two multimedia campaigns positions the organization to host high-quality multimedia productions of news, information, and features that center Alaska Native perspectives. Our "Alaska Safe Travel" campaign highlighted Alaska Natives in tourism businesses including the Alaska Native Heritage Center, Alaska Wildlife Conservation Center, and Alyeska Resort. The "Alaska Native Healthy Winters" campaign focused on Alaska Native health and wellness. Creating calls to action for both campaigns involved businesses and community organizations in spreading the word, and resulted in the inclusion of local, Alaska Native talent, both as producers and as voice actors and performers. These campaigns had statewide and national impact through radio, television, and social media outreach and digital advertising. The campaigns reached television, channel statewide, and had even wider outreach on multiple digital platforms with more than 3 million impressions nationally for each. (Learn more about KHBV's multimedia campaigns at [https://www.khbs.org/healthy-winters](https://www.khbs.org/healthy-winters) and [https://www.khbs.org/healthy-travel](https://www.khbs.org/healthy-travel).) KHBV will continue to work with local nonprofits and businesses to produce multimedia content that promotes sustainable local tourism, outdoor activities, and physical and mental health. KHBV will also form partnerships with local nonprofits to produce PSAs and other programs to address the Assembly priorities, and provide opportunities and training for Native producers.

This is a simple project, intended to reinstate the care coordination staff in Anchorage through a combination of an inflation adjustment to their base salary plus the opportunity to earn a substantial bonus when they complete training with us and are prepared to take on a full case load. The benefits to our staff members will be immediate, and event in the long run to the significant value they are now experiencing in our pay that now exceeds the RVAs. The total project budget to maintain CRA at or with current wage, inflation factor and retention bonus is:

A more experienced CRA's position will allow us to serve more limited residential clients who need care coordinators to access Home and Community Based Services. Higher wages should help reduce the number of AANCA CRA staff who are recruited to other jobs at larger agencies who can offer more lucrative opportunities. We believe that with this new position, we would serve an additional 58 residents monthly. The community is better off because as a result of maintaining these clients in their home and community settings, they are much more able and inclined to participate in community events, maintain the important relationships in their lives, and avoid institutional placements as long as is safely possible.

We expect that with a 5% inflation adjustment, we will be able to maintain the care coordination staff we hire. It takes us approximately 6 months to train a new care coordinator to manage a full case load on average. Ordinarily we should have 175 clients served from the Anchorage office, but the current staff is quite new. With supports from supervisors and colleagues in other offices, they are currently serving 117 clients monthly. Assuming we can retain the staff now on board, we believe that we would serve an additional 58 residents monthly. The community is better off because as a result of maintaining these clients in their home and community settings, they are much more able and inclined to participate in community events, maintain the important relationships in their lives, and avoid institutional placements as long as is safely possible.

Children and families, including seniors, who experience institutional or nursing facility level of care need often prefer to remain in their homes and communities rather than utilizing Medicaid Long Term Care benefits in institutional settings. These individuals may qualify for Home and Community Based services under a Medicaid waiver, but in order to do so they will require a care coordinator to help apply, establish a support network, create a plan of care, monitor its performance and adapt it with the approval of the state's Long Term Care Division. All of this grew increasingly more difficult as the pandemic took hold, the direct care workforce and other supportive services grew less available, and the workload for care coordinators increased. Due to stressful child care needs, uncertainty or more lucrative opportunities, we lost staff in this critical area. We're passionate about supporting the children and families we serve, and committed to our healthy workforce.

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We expect that with a 5% inflation adjustment, we will be able to maintain the care coordination staff we hire. It takes us approximately 6 months to train a new care coordinator to manage a full case load on average. Ordinarily we should have 175 clients served from the Anchorage office, but the current staff is quite new. With supports from supervisors and colleagues in other offices, they are currently serving 117 clients monthly. Assuming we can retain the staff now on board, we believe that we would serve an additional 58 residents monthly. The community is better off because as a result of maintaining these clients in their home and community settings, they are much more able and inclined to participate in community events, maintain the important relationships in their lives, and avoid institutional placements as long as is safely possible.

Children and families, including seniors, who experience institutional or nursing facility level of care need often prefer to remain in their homes and communities rather than utilizing Medicaid Long Term Care benefits in institutional settings. These individuals may qualify for Home and Community Based services under a Medicaid waiver, but in order to do so they will require a care coordinator to help apply, establish a support network, create a plan of care, monitor its performance and adapt it with the approval of the state's Long Term Care Division. All of this grew increasingly more difficult as the pandemic took hold, the direct care workforce and other supportive services grew less available, and the workload for care coordinators increased. Due to stressful child care needs, uncertainty or more lucrative opportunities, we lost staff in this critical area. We're passionate about supporting the children and families we serve, and committed to our healthy workforce.

This is a simple project, intended to reinstate the care coordination staff in Anchorage through a combination of an inflation adjustment to their base salary plus the opportunity to earn a substantial bonus when they complete training with us and are prepared to take on a full case load. The benefits to our staff members will be immediate, and event in the long run to the significant value they are now experiencing in our pay that now exceeds the RVAs. The total project budget to maintain CRA at or with current wage, inflation factor and retention bonus is:

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ARPA 2022 Funding Proposals

3/31/2022 Municipality of Anchorage | Anchorage Assembly

Contact MOA Legislative Services at wemsask@anchorageak.gov to request this workbook as a spreadsheet.

Anchorage Jazz Ensemble
Nonprofit
Program
Child and Family Support
$ 56,000 $ 56,000 $ 22,000

Dream Big Academy, Inc./Airport Heights PTA
Educational Program
Child and Family Support
$ 55,000 $ 55,000 $ 5,000

This project supports children, families, and addresses learning loss, in the community surrounding Airport Heights Elementary, a Title I school. It expands established programs that encourage engagement among students, educators, families, and neighbors by offering many channels for engagement—Cultures and Arts, Extra-Curricular Activities, Community Gatherings; Places. Based Learning—the project restores social and cultural relationships severely disrupted by the pandemic. Strengthening connections among all actors in education multiplies the efficacy of strictly academic interventions.

During the pandemic, families, friends, and neighbors limited social gatherings to protect the most vulnerable lives in our community. This sacrifice came with a collective mental health cost and economic loss for artists and tourism. With the tail end of this pandemic, we are starting to heal as a community by bringing back live events. The Anchorage Jazz Ensemble (AJE), established in the 1980s, want to use these funds to provide live "Jazz: America's Original Music" at public events looking for family-friendly entertainment, that promote local artists, and showcase the diversity of jazz.

This project will generate economic growth by lowering the cost of entry for public community events which increases access, frequency, and turnout of residents and tourism. The project meets the following Assembly guiding principles: Need: the grant directly pays local musicians and support staff who saw a decrease in earnings during the pandemic when live events were canceled. Geography: AJE can perform at any available venue all over the Municipality. Alignment: Help organizations create live events at a reduced cost to increase attendance and grow a sense of community. Feasibility: AJE will plan events with organizations during the winter months (December to April), perform during the tourist months (May to September) of 2023 and 2024, and use local media companies for promotion.

Equity: Jazz is a melting pot of music that began and grew from marginalized communities. It is the genre of music creativity by everyone, for everyone. The grant itself will directly pay the 18 local musicians in the core band, local promotion media companies, and on occasion other services like sound technicians. However, a larger segment of the community will be affected. This grant would support approximately 20 performances over 2 summers. Events like the "Blue Paw Festival" and "Forest Feast" will impact thousands, while other smaller fundraiser events will impact up to a hundred. Through the span of 2 summers, AJE's goal is to perform music for and impact the 300,000 residents of the municipality.

Because live music is a communal experience of storytelling through melody, chords, and rhythm, it fosters social connection and healing between friends and family. Jazz is the ideal music to help our community recover from the pandemic because it is a melting pot of many cultures with a piece of everyone's history in it.

Jazz: America's Original Music" has a straightforward approach: fund a non-profit musical organization to aid public events for underserved community organizations. The process looks like this:

1. Reach out to other nonprofits, community organizations, and corporations looking to host public events. AJE has long-standing relationships and done business with many nonprofits and corporations.
2. Discuss the organizations' events and goals to determine if a performance from AJE can aid in interest or success. For alignment, the organization would be looking for family-friendly entertainment, public access, and support of underserved communities. If there is alignment, AJE will set up a contract with the organization.
3. Collaborate with the host and identify what expenses the grant funding will pay for—musicians, equipment, and promotional items. With an 18-member band, AJE also provides a larger personal social network to promote the event.
4. Perform at the event! Announce and promote the purpose of the hosting organization, AJE's "Jazz: America's Original Music", and the role and value provided by the Assembly directed ARPA funds.
5. Close out the collaboration and contract by documenting and filing any finances and administration paperwork.

6. Rinse and repeat!

Jeff Brayfield

Dean Potter
School Based Health Centers provides quality, coordinated health services on site to students to support their success at school and in life. Since 2010, ASBHC has increased access to medical and mental health services at schools in Clark and Begich Middle Schools, Bartlett and Bettye Davis East Anchorage High Schools, as well as some pop-up clinics at other schools in Anchorage. The students seen this year appear to have more complex medical and mental health concerns than pre-pandemic. Providing easy, affordable access to care is essential for the health and wellbeing of students.

Anchorage Assembly

Support for ASBHC in the 2022-23 school year and beyond

During the 2022-23 school year, ASBHC hopes to provide medical services to over 500 students, as well as mental health services to more than 40 students through more than 400 therapeutic counseling sessions. The impacts to the individuals served have secondary impacts to families, schools and communities. First, parents miss less work taking their students to appointments outside of school, while still getting their children the support they need. Second, more students are able to participate in school sports and feel more connected to their school. Addressing mental health concerns also helps teachers and fellow students. Finally, all of this adds up to individuals and families functioning better in our larger community.

ASBHC provides acute care and wellness exams in our four medical clinics. ASD has also requested services for homeless and newcomer students throughout the district. ASBHC welcomes the opportunity to serve more students, even if many of these students are uninsured. ASBHC uses a screening tool to provide valuable information about the student, including mental health. It takes time for the medical provider to review the information with the students during their physical/wellness exams. Providers often address mental health concerns during this exam, if necessary. These complex students take additional time, but the billing revenue for these visits remains the same. ASBHC partners with Alaska Behavioral Health (AKBH) to provide therapeutic counseling. The pandemic has had significant effects on youth. Mental health referrals have increased during the 2021-22 school year. This trend is expected to continue. In addition to our ongoing services in 2022-23, ASBHC hopes to add mental health services at Clark Middle School. The school has had a medical clinic since 2010, but not therapeutic counseling. This implementation will be a big shift for the school, as they also adjust to a new principal. It is anticipated to take administrative time from ASBHC to launch this program. Although AKBH receives billing revenue and State grants, ASBHC does not. This funding opportunity will support this work.

Heather Dodds

July

Nonprofit

Program

Child and Family Support

$ 50,000

$ 375,000

$ 5,000

$ 1,000

$ 2,000

$ 3,000

$ 4,000

$ 5,000

$ 7,000

$ 10,000

$ 20,000

Staf

Staff

Staff

Heather Ireland

Municipality of Anchorage | Anchorage Assembly

Contact MOA Legislative Services at wawsaks@anchorageak.gov to request this workbook as a spreadsheet.
Eagle River Elks Lodge #2682
Fraternal Org
Child and Family Support $ 49,995 $ 49,995 $ 49,000

"AFPCM" support to those who support our community

The purchase of a new hybrid mini SUV. Outfitting the vehicle with a radio, lights and decals. After the purchase and details the remainder of the grant money would be used to purchase American flags and bags for the purpose of honoring first responders, military and veterans at the time of their death.

The Alaska Police and Fire Chaplains Ministries offer support to police officers, fire personnel, emergency services staff, their families, and the communities they serve. Chaplains respond to any size or level of a crisis whether in private homes, schools, hospitals, hotels airports, accident scenes; wherever they are needed. This allows police, fire, and rescue personnel to work more efficiently and effectively to better serve Alaskans. The support that AFPCM provides to our communities, families and children in a crisis is invaluable. They responded to over 400 calls last year alone, more than once a day, and a large portion of those were veterans and first responders whose families were comforted and their loved one honored with the display of an American Flag at the time of their passing.

Chaplains are trained to read out supportively and carry no personal agenda, other than to serve those suffering and in need. The AFPCM is in dire need of a new vehicle to honor, comfort and serve the families and children in our community. Chaplains are asked to assist those in need during emergency or traumatic events. The services they provide allow police, fire and rescue personnel to carry out their duties impacting everyone in our community. With a new vehicle, over the years to come, thousands of people in our communities would be impacted as a result. I, as many of us, have witnessed first hand the positive impact that their services and support gives to these in need and crisis.

The purchase of a new hybrid vehicle and outfitting it with decals, a radio and lights. The remainder of the funds would be used to purchase American flags and bags for them. The Eagle River Elks Lodge #2682 purchased approximately 200 flags for them a few years ago, and I was advised that it didn’t take long before they went through them. Some of the chaplains are using their own private vehicles to respond to those in crisis and need. AFPCM is a non-profit organization, serving Alaska for over 30 years, operating due to generous donations. This funding would allow them to more effectively, provide comfort and serve those suffering and in need.

Dena Sessler

Livewire Lions Foundation
Nonprofit
Capital Child and Family Support $ 29,999 $ 29,999 $ 12,400

Sight For Kids

The Livewire Lions Foundation since its inception has had programs and services that have address vision care to the community. It was in the school year of 2013/2014 that we were able to bring a school based eye health program to the ASD Title I schools. Since fall of 2013 over 138,564 school age children have had their vision screened by a volunteer Lions Club member. The Lions Club has been able to accomplish this with only two PlusOptix Vision screeners and our wish with this funding is to be able to purchase two additional cameras to expand this program and test more students.

This program fits into the Assembly funding priorities by supporting children and families. Over the years of vision acuity testing and screening for common eye conditions in the Anchorage School District we have found 21,641 student who have been identified with potential vision impairment or eye ailments that were referred to healthcare providers for further evaluation. In many cases eye glasses were prescribed which make learning easier for these students. Most of our testing has been in Title I Schools and we know that the students from low to moderate income households. We have been able to further align our program with provide in our community such as eye clinics, hospital networks, corporate sponsors, and lens and frame providers. We also offer a recycling program our old pairs of glasses are recycled, cleaned and polished, rated and donated so others can have clear and healthy vision. The current economic climate is making it hard on families to afford eyeglasses.

Our goal is to be able to expand vision testing in the Anchorage School District and in our community and with the request of additional testing equipment we will be able to address this wish. We should be able to double our testing numbers with the addition of two new PlusOptix Vision screeners. With this testing also comes education on eye health and allows us to provided materials that allows students and parents to be better informed, able to assess conditions and seek treatment before serious eye conditions emerge. It is also important that parents have access to high quality spectacles that are durable, acceptable, comfortable, and affordable. Many eye conditions in children if caught earlier can often improve their eyesight with corrective lenses.

We must be able to have an eye screen every 2 years.

Brian Leenec

Friends in Saving Humanity (F.I.S.H.)
Nonprofit
Program Child and Family Support $ 25,000 $ 50,000 $ 10,000

Restocking the FISH food pantry to feed families in need in Anchorage

Due to COVID we have not been able to run our two fundraisers that meet 40% of our annual revenue sources, and individual donations are down. We need funding to purchase bulk food items to meet the needs of families for the next year. 90% of proceeds from this grant will go directly to purchase food that will go to families. We have no paid staff, so there is a little overhead beyond the food we purchase. 10% will go towards office supplies and utility costs.

We deliver 200-300 bags of food to 70-80 families in need each week.

For over forty years F.I.S.H. has delivered food to families in need. Our vision is to assist all requests for emergency aid, no questions asked. This may include assisting those out of work, elderly who are unable to get out, families in crisis, those without shelter, short-term or permanent medical needs, lack of transportation. What makes F.I.S.H. unique is we are the only organization that delivers food to individuals wherever they are in town.

https://facebook.com/FISHANCH

During the pandemic we made the following changes:
1) With more food in need due to loss of jobs or quarantined we added on extra days of delivery, increasing our need for volunteers/pickers/drivers/food supply by 25%.
2) There was a similar service providing food for Native Elders. They were unable to continue and asked us to take this on. We now deliver to Elders and include Native staples of rice, moose, walrus, and Pilot Bread in our deliveries
3) We had to eliminate two of our major fundraising projects.

In 2020 we made over 3000 deliveries bringing nearly 110,000 meals to over 14,000 people in need. 2021 continues to be on track for the same, but supplies are running low due to loss of fundraising revenue and individual donations. With rising food costs we are seeing a great demand for need in 2022, and our cost of goods has increased significantly. We want to continue to deliver 2-5 full bags of food to nearly 100 families each week, but we will have to cut back on the amount of food distributed and/or families we can serve without adequate funding.

As mentioned, this past year we were unable to hold our two primary fundraising events (a charity golf tournament and a silent auction) so we are seeking to replenish our account in 2022. 90% of proceeds from this grant will go directly to purchase food that will go to families. We do work with a number of organizations in town (churches, school groups) for food driven to stock our shelves with non-perishables, but the more funds we have allows us to purchase more fresh items as well as items specific to our Native families.

Dan Reuther

Contact MOA Legislative Services at wmemskl@anchorageak.gov to request this workbook as a spreadsheet.
### ARPA 2022 Funding Proposals

**Municipality of Anchorage | Anchorage Assembly**

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.

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<th>Nonprofit</th>
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**Family Support**

- **$22,000**
- **$22,000**
- **$15,000**

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**Alaska Middle College School Students**

- **$22,000**
- **$22,000**
- **$15,000**

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**Nordic Skiing Association of Anchorage**

- **$25,000**
- **$50,000**
- **$20,000**

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**The Nordic Skiing Association of Anchorage currently facilitates several youth ski programs including the Anchorage Junior Nordic League and ASD High School and Middle School ski programs.** Timing equipment, skis, and race supplies used for these programs are desperately in short supply and are outdated and not able to keep pace with increased participation or needs for the programs. Technology and equipment upgrades are needed to improve the experience for all youth participants. This project would fund the purchase of new timing equipment, race bibs, and youth skins.

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**We, the AMCS teachers, would like to provide on-campus food options for our students. Our students are dual-enrolled ASD/UA. They have unique and various schedules and often do not have their own transportation. This means they might be between our campus and UA's from 4am-3pm without food unless they have brought it themselves. We currently personally purchase snacks for the Den (the flexible learning space at AMCS), but would prefer to have more nutritious and handy options for them. We intend to purchase a commercial cooler and stock it with sandwiches, salads, etc. weekly.**

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**Quality of school life is hugely important to us at AMCS. We believe this request speaks directly to the Assembly's wish to, "support schools in addressing learning loss from the pandemic & close the opportunity gap." (2022 Progress Report) As discussed, access to food impacts learning outcomes. AMCS does not have a lunchroom or any lunch option for students. When considering Maslow's Hierarchy, physiological needs must be met first. These include food, water, warmth, and rest. These basic needs must be met before students can achieve academically. By filling this need, we trust student achievement will increase. A successful student directly supports a successful family.**

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**We have approximately 279 students who attend AMCS from around the state. We believe offering 50 lunches per week would suffice. While that number may seem low, not every student comes to the Den. A large number of our seniors are on UA’s campus only. We also have a percentage of students who drive and can afford to find their own lunch options. We are also considering the long-term equity of our program. Low-income students will be able to access the program and have this basic need met. We want to remove the barriers to our program by providing food on campus to students who rely on 1 meal from their affiliate schools. Our whole program is built around supporting students with college success, if they experience success in this program, there’s a greater chance they complete their post-secondary goals. Reaching these goals makes them better community citizens. It is our hope to provide access to these opportunities for students from underrepresented groups in our state.**

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**Our goal is to purchase a commercial cooler and microwave which we will keep in the Den. We will fill the cooler with lunches provided by Anchorage School District's Student Nutrition or an ASD approved source. We will provide 50 of these lunches weekly for 33 weeks during the 2022-2023 academic year. Our proposal is a simple solution to a real problem. It is our hope to find a more permanent funding solution for the future.)**

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**Kikkan Randall**

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**Traci Espeland**
### Alaska Botanical Garden Nonprofit Program

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<tr>
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### Anchorage Assembly Neighborhood Initiatives (NTH) Nonprofit Program

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### Hospice of Anchorage Nonprofit Program

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### Enlaces Alaska Nonprofit Program

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### The Lovelies Family Nature Trail

A 1.5 mile educational trail that currently leads to a bridge over Campbell Creek and back. Due to increased visitor traffic, the trail is often closed. This funding would allow Enlaces to create interpretive signage, which is under recall for an electrical issue.

### Reroute Interpretive Education Trail

Rerouting the trail positively supports public health and the quality of life for Alaskans by providing a safe, outdoor nature experience for everyone. The trail will be designed to educate and engage the Latino community, while aligning with our mission to empower, educate, and engage the Latino community.

### Community Needs Assessment and Connecting Schools to the Community

This project aligns with the Anchorage Assembly's guiding principles for ARPA funds by addressing the need for a community-based needs assessment to better gauge what resources and services are most needed in the Latino population of Anchorage. This second project is to create school-based health centers in partnership to educate family and community while aligning with our mission to empower, educate, and engage the Latino community.

### Renovation Project

The expected outcome of both projects is to effectively create a working partnership with the Anchorage School District to continue to serve the Latino community while aligning with our mission to empower, educate, and engage the Latino community.

### Hospice of Anchorage

Bereavement and grief support services are provided to those who have lost a loved one. This program provides bereaved individuals support and resources to help them navigate the holidays without their loved ones. The holiday season after a loved one's death is a time to mourn those we have lost and to begin healing.

### Hospice of Anchorage Nonprofit Program

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### The Botanical Garden

This Garden provides a unique Alaska ecosystem and the arts. ABG endeavors to provide safe trails that are also educational and multifunctional year-round. The Garden's visitors have significantly increased in recent years, with over 50,000 visitors/year in the last three years and Alaskan memberships have more than doubled to nearly 2,000 households. Fall and winter programming continues to expand with the potential for significantly more expansion through the development of a safe trail system. A newly designed trail creates opportunities for expanded programming to include hay rides, dog sled rides, and winter sleigh rides.

### Rerouting the Trail

Rerouting the trail would require a small crew approximately one week to complete. Full funding would support a wider, more formal trail that would allow for easier, safer access to the trail. The trail would be designed to educate and engage the Latino community while aligning with our mission to empower, educate, and engage the Latino community.

### Contact Information

Contact MOA Legislative Services at wmemask@anchorageak.gov to request this workbook as a spreadsheet.
The municipality has the opportunity to invest a lump sum of the ARPA-2 funding into a capital project that will be the cornerstone for a Public-Private Partnership and make change that will diversify the economy of Anchorage. We propose dedicating $15 million dollars to acquire several city-blocks and establish an Innovation and Technology Corridor in East Downtown. This will marry up with the already significant effort proposed in Fairview to establish the Merrill Field area as a R&D innovation space, aerospace, satellite and aviation technology. This can be done in phases.

In accordance with the newly updated Our Downtown plan, our work is focused on Fairview/East Downtown Economic Revitalization Area. We recently sought the advice of the American Institute of Architects who have reviewed 20 years’ worth of plans on how to move Anchorage forward with special focus on the redevelopment of East Downtown as a catalyst for redevelopment that will spread through the rest of Downtown Anchorage. A map of the areas of interest can be found on page 63 of the downtown plan. A description of the targeted area for redevelopment is on page 66 of the plan under the sections called “East Avenue.” It encompasses the Fairview/East Downtown Economic Development Tax Abatement Zone and a federally designated Opportunity Zone. Page 69 of the plan describe possible development uses.

This area is depressed, dirty, and dangerous with fast moving truck and automobile traffic.

In August 2018, the Anchorage Assembly approved the Downtown Master Plan. The purpose of this project is to distribute grants to Anchorage establishments that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was $245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute $15,000-25,000 grants to approximately 200 Anchorage hospitality businesses that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was $245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute $15,000-25,000 grants to approximately 200 Anchorage hospitality businesses. While this number pales in comparison to RRF grants, it will help offset the increased labor, product, fuel, and property costs and other financial hardships those businesses continue to face: Pre-pandemic profit margins for hospitality businesses were very slim, and with operating costs being higher than ever, this program is imperative to maintaining healthy, vibrant businesses within the Municipality.

The Anchorage hospitality industry saw average year-over-year losses of over 80% in 2020 and over 35% in 2021. The purpose of this project is to distribute grants to Anchorage establishments that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was $245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute $15,000-25,000 grants to approximately 200 Anchorage hospitality businesses. While this number pales in comparison to RRF grants, it will help offset the increased labor, product, fuel, and property costs and other financial hardships those businesses continue to face: Pre-pandemic profit margins for hospitality businesses were very slim, and with operating costs being higher than ever, this program is imperative to maintaining healthy, vibrant businesses within the Municipality.

The need for our Anchorage municipality hospitality businesses to continue to operate successfully is crucial for our economy to bring in tourism. The COVID-19 pandemic has had a significant impact on Alaska businesses and our workforce. These funds would help businesses operate seeing as the RRF will not be replenished. Our grant system would reach the entire Anchorage municipality. There is limited funding available for our hospitality industries. This funding would increase the viability of our industry within the Anchorage municipality. CHARR is the state’s hospitality trade association and is based in the Anchorage municipality. The funding would allow us to hire administrative positions to collect data, process applications, and distribute grant funds for the hospitality businesses within the municipality.

Since 2018, CHARR has over 600 members with nearly half of them located in the Anchorage bowl. According to the U.S Bureau of Labor Statistics, Anchorage has almost 25,000 employees just in the Leisure and Hospitality industry in May of 2019. In March 2020 that number dropped to nearly 10,000. We would supply funds to businesses that employ these potential 25,000 employees to help grow the Anchorage economy.

The Anchorage hospitality industry saw average year-over-year losses of over 80% in 2020 and over 35% in 2021. The purpose of this project is to distribute grants to Anchorage establishments that did not receive Restaurant Revitalization Funds (RRF) from the US Government. Roughly 145 establishments in the Anchorage municipality received RRF funding, and the average amount given per establishment was $245,000. If fully funded, this program would enable Alaska CHARR to quickly distribute $15,000-25,000 grants to approximately 200 Anchorage hospitality businesses. While this number pales in comparison to RRF grants, it will help offset the increased labor, product, fuel, and property costs and other financial hardships those businesses continue to face: Pre-pandemic profit margins for hospitality businesses were very slim, and with operating costs being higher than ever, this program is imperative to maintaining healthy, vibrant businesses within the Municipality.

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Alaska CHARR Hospitality Business Relief Fund

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<tr>
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<tr>
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Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.
ACDA has been impacted in many ways by COVID-19 and the effects on our community. Overall, the Municipalities and the Anchorage Assembly are working together to identify eligible sites and develop a holistic image for Downtown Anchorage. Once a vision is in place for the area, the Municipality will partner with the Anchorage Assembly to create a plan that will include revitalization of the area.

ACDA is currently working on a multi-year plan that includes the following:

1. ACDA will need to be financially healthy in order to bond future development projects for the Municipality. This plan includes entering into redevelopment projects, and increase housing for the Municipality or building purchases that support the Municipality and continue providing its MESA payment to the Municipality.
2. ACDA will need to be financially healthy in order to provide in-kind donations and cash donations to non-profits.
3. ACDA will need to be financially healthy in order to keep daily and monthly parking costs below market value, continue its discounted parking programs, create new parking programs to support development, invest in safety equipment to encourage use of its parking garages, and maintain the longevity of its parking garages.

This program is modeled after Anchorage Community Land Trust’s (ACLT) facade improvement project in Mountain View. The intention is to work with Downtown and community stakeholders to develop a holistic aesthetic vision for facade improvements in Downtown Anchorage. Once a vision is developed, ADP would work to identify eligible sites and property owners within the Downtown Core to apply for programming funding to make eligible improvements based on the defined aesthetic.

Downtown Anchorage was struggling before the pandemic. The pandemic’s work from home orders, restaurant and bar closures, and venue capacity limitations continued to create a downtown decline for Downtown Anchorage. Crime in the area has increased, and the overall look and feel of Downtown Anchorage needs revitalization.

In July 2019, international community consultant Roger Brooks was the featured keynote speaker at the Anchorage Economic Development Corporation Outlook luncheon. Mr. Brooks presented the results of a simplified assessment made for Anchorage that focused on Downtown. The presentation sparked a wide-ranging and robust conversation within the Anchorage business community, non-profits, and community leaders about the look and feel of our most valuable asset - Downtown Anchorage. This project would improve the safety, appeal, and aesthetic of Downtown Anchorage and would catalyze a significant investment from business and building owners.

ACLT has completed a facade improvement project. They found that many businesses only needed a jump start to a facade improvement. ACLT started its program with only $200,000 and covered 25% of facade improvements for qualifying Mountain View business owners. Their investment in developing a design aesthetic and inspiration and laying out a kit of parts for building owners made it easy for owners to invest the remaining in improvements. Overall, the project created business owner investments of nearly $1M. Because of the size of the Downtown, the size of the buildings, and the need for more complex improvements, ADP suggests a much larger initial investment ($2-5M) but anticipates the same level of returns that ACLT experienced.

The Program is a cooperative effort designed to beautify Downtown commercial properties to enhance businesses’ physical appearance and economic vitality in the Downtown Core. The project would start with developing general recommendations for facade elements such as lighting, color, materials, and signage to guide future program participants as they develop their aesthetic vision for facade improvements. To identify consistent design elements that would reinforce and contribute to a sense of place for Downtown, the design team would review recently improved facades and new construction in Downtown, gather stakeholder input, and examine current examples of commercial and retail architecture elsewhere. Modelling the success of ACLT’s processes, ADP would develop eligibility guidelines for site selection, eligible improvements to be made, design considerations, and building owner match requirements. ADP proposes that the project is completed within two years of its funding.
## ARPA 2022 Funding Proposals

### Youth Exploring Adventure dba Hilltop Ski Area Nonprofit Capital Economic Development $2,500,000 $2,500,000 $2,200,000 Hilltop Ski Area Chairlift Replacement

This project would be to replace the aging chairlift at Hilltop. The current chairlift is 40 years old and is original to the ski area, parts are becoming harder to come by. A new chairlift is the most requested item that we hear from our users and snowsport instructors. A new lift will increase our uphill capacity and shorten the chair ride. Our current chairlift is a triple rope chairlift that takes approximately 8 minutes to get to the top of the hill, with no downloading capacity (can ride the chairlift down). Hilltop is expanding into the summer season which creates a new user group. Hilltop would like to purchase a chairlift that will allow for downloading capacity, meaning that we can sell a scenic chairlift ride to tourists, or local residents who want to enjoy the view at the top of the hill. Our current summer chairlift ride requires the rider to hike down the hill due to our current chairlift having no downloading capacity. We expect that with a new lift we will be able to operate for another 40 years using that lift. This will allow a whole new generation of our multiple generations to enjoy Hilltop.

### Chugiak Volunteer Fire and Rescue Station 33 Governmental Capital Economic Development $2,500,000 $2,500,000 $2,500,000 Chugiak Volunteer Fire and Rescue Station 33

This project was started in November 2020 to provide economic development and relief by buying meals from local restaurants chosen in lottery drawings and providing them to non-profit community service locations such as shelters, senior centers, child care settings, & to housing programs for low-income families, persons with disabilities/elderly. This is a win-win-win for the community that provides hungry residents with meals, economic relief to a key service sector devastated by the pandemic, and a boost to non-profits & community locations receiving additional benefits to offer. The project’s successes and the impact of the financial support for the restaurant industry is illustrated by the program’s 45 participating restaurants providing meals to 38 service sites, housing programs & community locations. A total of 124,496 meals were delivered to more than 3,500 individuals over the course of the 26 months of the program. These numbers also represent 748 restaurant employees who were hired, retained, or maintained work when these workers may have faced unemployment. Also, approximately 430 existing employees received extra hours of work - helping to stabilize those workers & their families. The program has leveraged just over $1.2 million of additional funding support from philanthropy partners (Rasmuson Foundation & Alaska Community Foundation CARES Act funding), donations from individual donors, community partners & the AK Can Do Fund. The project expanded between $40,000 to $75,000 per week and can be scaled according to funding available.

### United Way of Anchorage Nonprofit Program Economic Development $2,354,000 $2,654,000 $600,000 Restaurant & Hunger Relief Program

Continue support for the Alaska Center for the Performing Arts, Alaska Native Heritage Center and Anchorage Museum in light of pandemic efforts encountered by key cultural corridors whose functions are predominantly indoors. Amount reflects initial pillar grants for each of the three listed here. Large indoor cultural institutions suffered significant declines in attendance as a result of COVID. Our understanding is that some outdoor venues saw improvements in 2021, negligible for indoor-oriented institutions may lag. They are likely still working back from several years of revenue shortfalls. Cultural attractions and institutions vital to the community improve their financial footing and are able to adapt, expand and preserve long-term.

### Visit Anchorage Nonprofit Program Economic Development $2,300,000 $2,300,000 $2,300,000 Continuation of support for cultural pillars

This funding would include the purchase of a new lift as well as the utility changes that come with new infrastructure. Additionally included on the project would be the lighting that goes on the lift to allow for night skiing during the winter. The cost for the new chair is $2.2 million with utilities and lights for $300,000. It becomes difficult to find parts when needed. In the 2021-2022 winter season we had to close down on 5 separate days due to chairlift breakdowns. This creates not only disappoints customers and visiting tourists, but also disrupts our snowsports school that is booked at 100% capacity everyday. Implementing a new chairlift for Hilltop is an investment that will last for generations in the Municipality of Anchorage.

### Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.

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**37**
### ARPA 2022 Funding Proposals

#### MOA Girdwood Valley Service Area

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<th>Economic Development</th>
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**Ruane Road Bridge Replacement to access Girdwood Industrial Park**

October 2021 storm washed out the Ruane Road bridge over California Creek, cutting access to the Industrial Park and narrowly avoiding damage to the gas line and sewer lines that are buried under the bridge. Emergency repair completed after the storm is undersized according to MOA PM&E and hydrologist. Culvert must be replaced with one that meets fish culvert requirements. It is critical to make this improvement to the infrastructure to avoid imminent failure of the road and drainage system that access the AWWU plant, Transfer Station and Industrial park, where road equipment is stored.

We are seeking inclusion in the $10M that has been set aside for MOA infrastructure projects. This is a critical infrastructure project. Ruane Road is the sole access point to the Girdwood Industrial Park, AWWU Plant and transfer station. Loss of access to this critical infrastructure endangers water/waste water utility, transit station and access to road grading/powering equipment. In addition, although narrowly avoided in 2021, collapse could easily include damage/rupture of the utility lines - include a major gas line that is under the road bed. Larger modern culverts will meet ADFA&G Anadromous (fish) passage culvert requirements.

Project does not qualify for FEMA reimbursement funding because of GVSA Service Area Structure and considered part of the MOA population by Feds. Service Area Structure also makes it difficult for us to be considered for future FEMA mitigation funds.

This project will impact every resident and visitor to the Girdwood Valley. Girdwood residents 2510, Overnight guests and visitors approx. 300,000/year. Loss of this access to our basic critical infrastructure would compromise health, welfare and economy in Girdwood and would require substantial repair of private property, public property and utilities.

Calverts designed to manage the amount of drainage and runoff now forecasted for this key drainage for the West part of the valley will achieve carry capacity and will return salmon to spawn further up California Creek, which has been impeded since the culverts were placed in the 1940’s with the original construction of Ruane Road and development of this area for placement of water/waste water plant, transit station and industrial park.

ARPA funds would serve all residents, meet a critical need that is not fundable through FEMA. State or local funding as Service Area bonds are typically rejected by AAS. Some voters voted.

Disposal and removal of existing infrastructure, Construction of concrete box culvert that creates a natural bottom for fish passage and meets calculations for future flood events. As well, reinforces and protects the Emur Natural Gas line and a main trunk of AWWU sewer line that cross over the culvert.

The final product will create a well-armored bank and new paved section that will give protection to this critical creek crossing. The project will meet ADFA&G Fish requirements that should lead to the return of salmon to the upper California Creek drainage and restore the ecosystem.

If funded, the project would be completed in 2023.

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#### Eldon Subdivision

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**Water & Fire Safety Improvement and Sanitary Sewer Improvement District - Eldon Subd**

Supply potable water to 27 properties in Eldon Subd

Supply sanitary sewer service to 7 properties. Add and improve fire protection to multi-unit structures, single family homes and Oceanview Elementary on 23 acres in the Oceanview area.

At the present time Eldon Subdivision homes are on non-sustaining wells with no fire protection which jeopardizes the adjacent neighborhoods. The existing water lines and hydrants are below standard for supplying adequate fire flow to a large area. The extension of the water line from Huffman Road to E. 12th Ave would allow for the area to receive service and improve critical fire flow demand. Sanitary sewer extension would bring E. 12th Ave to full utility standards for the Johns Road to Old Seward Hwy interim. SEE PROJECT DETAIL.

By bringing adequate drinking water and fire protection to 156 properties on 23 acres, an estimated 1000 people, and addressing the potential for a disaster if a fire would start and spread over this large and populated area.

Informed. Even with the critical needs, the cost to the owners, many retired with fixed income and other families, would be extreme without the available assistance.

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#### Visit Anchorage Nonprofit

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<tr>
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**Wayfinding / Indigenous Cultural Interpretation**

Reinforce and accelerate implementation of the existing Indigenous Place Names Project, including signage for wayfinding and cultural interpretation. Would significantly underscribe 32 Place Name Signs (Level 1 & 2 Signs), 3 Place Name Plazas, educational website and other interpretive support materials.

This work could be focused on downtown, or expanded to activate other already identified locations beyond the neighborhood.

Alignment/Feasibility - the intent would be to implement via the existing Indigenous Place Names Project and the already completed design and discovery work. Would accelerate implementation, address historical inequities, and align with existing opportunities.

Improved wayfinding in key areas, better circulation and diffusion of travelers, and improved cultural connectivity and education about Anchorage, its history, and cultures.

Feasibility: The proposed project is already in disposal.

EQUITY: Even with the critical needs, the cost to the owners, many retired with fixed income and other families, would be extreme without the available assistance.

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#### Municipality of Anchorage | Anchorage Assembly

By Eugene

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.
Our project will create an incubator to develop worker-owner cooperatives locally. A worker-owned cooperative business-venture model will complement the ongoing economic development models around the community toward a sustainable and stronger future for Anchorage. We are asking for an investment by the city of Anchorage to bring about economic prosperity for citizens of Anchorage to recover from job-losses and business closures suffered due to the recent COVID pandemic. Our project meets the assembly's funding priority of economic development and investment in the community.

Expected outcomes include a diversified Anchorage economy with a new generation of entrepreneurs, additional sources and access to capital for those who are currently unable to reach mainstream capital markets. Cooperatives, often created by a community to meet a pressing need, is made up of people who work in collaboration with each other to start businesses and raise seed funds from the community. Investors of cooperatives often include individuals, employees, anchor institutions, and philanthropic investors who provide the "patient" capital to sustain cooperatives. Each community supported and collaboratively operated place-based business benefits the local communities. Beneficiaries are: entrepreneurs, aspiring entrepreneurs with low wealth, public, individuals and community foundations who want to invest in local businesses, the city (tax revenue), and consumers. The beneficial economic impact will range widely across the communities of all types as mentioned above.

The Alaska Black Caucus (ABC) is the premier non-partisan, Black-led, 501(c)3 non-profit organization with the mission to assure the constitutional rights of African Americans in Alaska. The ABC is seeking to renovate a building, located at 605 Burneo St., to create the Equity Center, a service hub for the BIPOC community. The Equity Center will also provide space below market rate to house other BIPOC-led and allied organizations and businesses. The rental income will generate funds to cover operating costs and sustainably support our mission, programming, and growth.

As an agency of our work increases and our organization continues to grow, we see this moment as a chance to build an equitable Alaska. To accomplish our strategic goals and best serve our community in the critical time, it is essential that the building we acquired be safe, accessible, and operate efficiently. With the following innovations, the Equity Center will:

- Provide a meal and support center for the ABC and other BIPOC-led organizations to organize and operate.
- Provide a business incubator to support BIPOC-led small businesses to start-up, including office space, training, and educational opportunities.
- Provide access to below-market rate co-working and event space to BIPOC-led businesses, which will aid in the economic recovery of businesses impacted by COVID-19.
- Host programs that will support BIPOC students and help them receive from the challenges of remote learning and isolation during the COVID-19 pandemic (e.g., college preparatory services, mentorship opportunities, counseling and STEM programs, after-school and out-of-school enrichment programming, etc.).
- Serve as a gathering place for staff and volunteers to collaborate, plan, and engage in ABC projects and programs.
- Provide a communal kitchen for community use, especially for struggling BIPOC service businesses as they start their own events, and businesses.

Detailed budget attached.

The Alaska Black Caucus Nonprofit Capital Economic Development $1,394,925 $ 2,642,425 $ 1,394,925 Equity Center Renovation

Key Bank, First National Bank and individual donors. The Equity Center will be the first of its kind in AK filling a resource gap for the community.

Feasibility: Currently we are in the planning and design phase. Construction is scheduled to begin late summer 2022.

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Feasibility: Currently we are in the planning and design phase. Construction is scheduled to begin late summer 2022.
**Community Benefits:**
Tourism and workforce attraction. Iconic wildlife. All-season recreation hub. Establishes Mountain View as a year-round destination. It is a citywide destination.

**Equity:**
High accessibility: close to core neighborhoods. Accessibility: all of Anchorage area young people. Having a facility in this park will provide a quality of life opportunity for young people.

**Healthy Workforce:**
Attraction and retention. This facility is located within the Mountain View neighborhood, the building/program will be well positioned to support young people. This facility will make the existing area programs more accessible. It is a citywide destination.

**Sustainability:**
ARPA funds for toilets and pathways will transform a parking lot into an economic and health asset to help individuals and the tourism sector rebound from the pandemic. The pandemic spurred a huge demand for outdoor recreation and connection to nature. At Potter Marsh, a 55-car parking lot is funded for 2022, but it lacks adequate toilets and safe pedestrian circulation. Toilets and pedestrian connections are critical for public safety and health at the South Potter Marsh visitor site. In addition, a boardwalk would provide universal access and a tourist attraction.

**Economic Resilience:**
The tourism sector was crushed by the pandemic. This site benefits both commercial and independent tourism by providing opportunities for wildlife viewing, photography, and other recreation. The south end of the marsh is known for tundra swans, arctic terns, and concentrations of moose in spring. Public health: provides mental, emotional, and physical health benefits from connection to nature. Ensures sanitary disposal of human waste. Equality: highly accessible site: close to town, no 480V, no way-finding required. The boardwalk will be universally accessible. It is a citywide destination. Healthy workforce: attract and retain an active workforce by offering skating, walking, bird watching, photography, bicycle events, all-season walking, jogging, and running.

**Long-term outcome:**
Avoiding the long-term consequences of lack of support over 300 participants each year. The community will be better off with this Community Center as will encourage year-round activity through the use of Mountain View Lions Park along with winter use of the facility. Because the facility is located within the neighborhood, the building/program will be well positioned to support working families. Providing this access will support the foundational experience needed for kids living in the area to have the best chance thrive athletically and academically. This improvement will make the existing area programs more sustainable.

**ARPA Funds:**
Toilets and a boardwalk at this park site will be ready for construction in 2022. The attached PDF has a location map and a concept plan for the South Potter Marsh Visitor Site. This project is funded for construction in 2022. The project elements are:
- **Harwood construction:** 4,300 square feet, to include three, 59' x 15' x 14' rooms.
- **Toilets:** Double vaulted concrete toilet: $125,000 (alternative is a single vaulted toilet at $65,000)
- **Boardwalk:** 200-foot-long elevated boardwalk, observation platform, spotting scope, interpretive panels, also an accessible ramp to the starting area. $514,011
- **Parking lot:** 55-car and bus parking lot, possibly with one toilet. $110,570
- **Mailbox and school bus lane, signage, and a painted crosswalk - $30,000
- **Utility Service Plan:** for 2020-2021
- **Landscaping plan by Corvus Design, October 2019
- **Electrical plans by Northern Electrical Engineering, October 2018
- **Construction cost estimate by Diamond General, LLC, February 2022

**Source:**
Farris, Hill

---

**Gamers Sports Travel**
Nonprofit, Capital: $1,000,000, Economic Development: $1,500,000, Mountain View Field House: $350,000

**Rabbit Creek Community Council**
Governments, Capital: $780,251, Economic Development: $1,693,851, Safety amenities: $95,000

**South Potter Marsh Visitor Site:** public health and safety amenities

**Northeast Anchorage:**
- They currently aren’t any indoor turf sports facilities in Northeast Anchorage.
- Geography: Mountain View is one of the most economically underserved area in Anchorage. All of the schools in Northeast Anchorage are Title I schools meaning that kids qualify for free and reduced lunch based on their parents income levels. All of the existing facilities are located in South Anchorage. Having this facility located on the Mountain View neighborhood will eliminate transportation barriers.
- Alignment: We currently have a partnership with GCI to provide internet connectivity for academic support.

**Economic Development**
- $780,000 for mountain View Field House
- $1,000,000 for Capital
- $1,500,000 for Economic Development
- $350,000 for Mountain View Field House

**Equity:**
High accessibility: close to town, no 480V, no way-finding required. The boardwalk will be universally accessible. It is a citywide destination.

**Healthy Workforce:**
Attraction and retention. This facility is located within the Mountain View neighborhood, the building/program will be well positioned to support young people. This facility will make the existing area programs more accessible. It is a citywide destination.

**Sustainability:**
ARPA funds for toilets and pathways will transform a parking lot into an economic and health asset to help individuals and the tourism sector rebound from the pandemic. The pandemic spurred a huge demand for outdoor recreation and connection to nature. At Potter Marsh, a 55-car parking lot is funded for 2022, but it lacks adequate toilets and safe pedestrian circulation. Toilets and pedestrian connections are critical for public safety and health at the South Potter Marsh visitor site. In addition, a boardwalk would provide universal access and a tourist attraction.

**Economic Resilience:**
The tourism sector was crushed by the pandemic. This site benefits both commercial and independent tourism by providing opportunities for wildlife viewing, photography, and other recreation. The south end of the marsh is known for tundra swans, arctic terns, and concentrations of moose in spring. Public health: provides mental, emotional, and physical health benefits from connection to nature. Ensures sanitary disposal of human waste. Equality: highly accessible site: close to town, no 480V, no way-finding required. The boardwalk will be universally accessible. It is a citywide destination. Healthy workforce: attract and retain an active workforce by offering skating, walking, bird watching, photography, bicycle events, all-season walking, jogging, and running.

**Long-term outcome:**
Avoiding the long-term consequences of lack of support over 300 participants each year. The community will be better off with this Community Center as will encourage year-round activity through the use of Mountain View Lions Park along with winter use of the facility. Because the facility is located within the neighborhood, the building/program will be well positioned to support working families. Providing this access will support the foundational experience needed for kids living in the area to have the best chance thrive athletically and academically. This improvement will make the existing area programs more sustainable.

**ARPA funds for toilets and pathways will transform a paved parking lot into an economic and public health asset to help individuals and the tourism sector rebound from the pandemic. The pandemic spurred a huge demand for outdoor recreation and connection to nature. At Potter Marsh, a 55-car parking lot is funded for 2022, but it lacks adequate toilets and safe pedestrian circulation. Toilets and pedestrian connections are critical for public safety and health at the South Potter Marsh visitor site. In addition, a boardwalk would provide universal access and a tourist attraction.**
<table>
<thead>
<tr>
<th>Friends of Fish Creek</th>
<th>Nonprofit</th>
<th>Capital Economic Development</th>
<th>$ 725,000</th>
<th>$ 725,000</th>
<th>$ 500,000</th>
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<tbody>
<tr>
<td>Fish Creek Green Infrastructure Investment Project: Feasibility Assessment Phase</td>
<td>Qizhjeh: Community Assessment Phase</td>
<td>Project: Feasibility</td>
<td>Infrastructure Investment</td>
<td>$ 700,000</td>
<td>$ 700,000</td>
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<td>Economic</td>
<td>Development</td>
<td>The project seeks the opportunity offered under Water, Sewer and Broadband Infrastructure and Restore &amp; Support Public Sector Capacity categories. It includes a watershed-level feasibility assessment and cost-analysis of daylighting Fish Creek as the surface-waterway of a green infrastructural corridor with its associated community amenities east-west trail, parks, and open space. The project also includes the acquisition of a vacant lot along Fish Creek's historic channel that will provide needed mid-watershed stormwater storage capacity and potential for future limited infill housing. The project has long-term ecological, infrastructural and economic benefits. The need for stormwater management due to aging pipes coincides with needs for deteriorating properties redevelopment. Watershed investments have community-wide benefits, evident in recent projects. This project provides once in a generation alignment with resource opportunities, particularly the infrastructure bill. It's a rare opportunity for multi-agency collaboration in shifting the watershed management paradigm to sustainability and resiliency. Timing is especially good, as the study will provide implementation guidance phases that capture the significant federal monies AK will receive. Approaching stormwater management by daylighting is an informed concept, based on the most recent economic, ecological data and emerging best practices. Restoring Fish Creek improves equity as it renews in areas of town where historic and current economic inequities persist. Fish Creek links Campbell, Midtown, Spaniard, Tudor and Tanigashima Community Councils. Within are two Opportunity Zones and an MOA Revitalization Focus Area. A large portion of the watershed is heavily commercialized, with those major roads bisecting neighborhoods. The study will be an implementation blueprint for smaller-scale projects that, combined, will result in: 1. Cost-effectiveness. Managing stormwater aboveground removes the need for expansive &amp; disruptive pipe replacement/repair 2. Climate Resiliency. Daylighting provides sustainable flood mitigation opportunities, eg Cuddy Pond 3. Healthy Communities. Mental &amp; physical health benefits from green spaces are well documented &amp; widely affirmed with huge increase in public land access during COVID 4. Anchorage as Destination City. Enhancement of existing trails &amp; adding new sections increase visibility for tourism &amp; use for residents 5. Development Catalyst. Midtown catalyst for increasing housing development</td>
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<tr>
<td>Infrastructure &amp; Restore</td>
<td>Public Sector</td>
<td>Capacity</td>
<td>Feasibility</td>
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<td>Alaska Pacific University</td>
<td>Nonprofit</td>
<td>Capital Economic Development</td>
<td>$ 700,000</td>
<td>$ 700,000</td>
<td>$ 625,000</td>
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<tr>
<td>Qizhjeh Community Collaborating, Connecting, and Conferencing Pool</td>
<td>COVID-19's impacts illuminated APU's infrastructure vulnerabilities. The Qizhjeh project will include renovations to Grant Hall's Shep's hall, Midtown Student Center, and conferencing spaces in Raasman and Atwood Halls to address ever increasing community demand for gathering space. The project will also resolve vitally needed technology upgrades in Carroll, Gottstein and the Earl Brown Theater. Through conferencing capacity and physical gathering space upgrades, our community will benefit from inclusive and welcoming spaces designed for collaborative gatherings and exchanges of art and culture. This project aligns with the Assembly's Guiding Principle of Economic Development via economic revitalization and communications infrastructure improvement. As APU, a minority serving institution, continues to work towards a fully realized Tribal University designation, our enrollment of students from rural Alaska is increasing rapidly. These upgraded spaces will ensure our students have the skills/technology needed for today's workforce. Geographically located in Anchorage, APU hosts professional conferences and youth summer camps in our facilities year round; technology and facility upgrades will provide better connectivity to improve the delivery of accessible, inclusive dialogue and artistic and cultural exchange for students, indigenous researchers, and the wider community, aligning with the Assembly's principles to equitably impact public good as a whole. Cost assessments and project feasibilities have been reviewed and align with addressed gaps in existing resources. The primary expected outcome of the Qizhjeh (a place to gather) project is the improvement of infrastructure to meet the cultural needs and expectations of our Alaska Native students, faculty, and indigenous research partners. Current campus spaces are inadequate for both students and community organizations. The renovation upgrades of the student and conferencing areas will give students, researchers, and the community a unique, inspiring, and connected campus/center, honoring the University’s past and promoting its transition into a Tribal University. Given the number of undergraduate/graduate students, faculty, partner research institutions and individuals, and community groups, we expect to serve approximately 100,000 people a year. This project will enhance APU’s ability to provide capability capacity, and connectivity to our campus and community partners in our work in academics, cultural study and exchange, and indigenous research.</td>
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<tr>
<td>Acquisition of Hayes street parcel</td>
<td>$250,000</td>
<td>Tamas Drak</td>
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<tr>
<td>Watershed-level feasibility assessment and cost analysis of daylighting Fish Creek</td>
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This project will feature renovations to the first floor of Gray Hall, highlighting the natural and cultural landscapes of Alaska and placing APU in a central point of education in Alaska, promoting the culture of Alaska Native peoples living throughout the state. The lobby will feature a gathering/trading center, with furniture from a charging bar with stools for students to study and wall-hung seating for collaboration. One wall will feature an interactive " IQ" wall, hosting a timeline and Denali Crossing Cord that will expand upon APU’s history, highlight the university’s partners and donors, and honor its indigenous heritage. The other will feature a mural and the university's land acknowledgement blessed by our Elders' Council. As the Office of Research and Community Engagement builds out its Navigating the New Arctic position and works with local, national, and international indigenous researchers, each state of the art conferencing services is a must. We project the need for an additional IT staff position dedicated to conferencing technology needs, as well as a drop down screen and sound systems for the Grant Hall 1st floor theater. Technology upgrades to the conferencing seminar rooms, board room, and theater, will better serve local, national, and international conference groups with more varied and sophisticated conferencing options. 

Fim MacKenzie
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<tr>
<th>Chugiak Eagle River Chamber of Commerce Inc</th>
<th>Nonprofit</th>
<th>Capital &amp; Program</th>
<th>Economic Development</th>
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<tr>
<td>1. Chief Alex Park</td>
<td>Comprehensive Plan &amp; Pavilion/Stage - Sustainable Greenhouse - Gateway to Eagle River - $150,000</td>
<td>2. Eagle River Community Center/Visitor Center - $250,000</td>
<td>3. 37th Annual Bear Paw Festival 2022: 'It Takes Two to Tango' July 13-17</td>
<td>Mitigation costs/Festival costs $50,000</td>
<td>Shop Here ALL YEAR in Chugiak-Eagle River Program - $100,000</td>
<td>5. Small Business Aid Programs - $100,000</td>
<td>6. Bandwidth technology platform using digital passes for our organization's events &amp; activities in our community - $24,650</td>
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</tbody>
</table>

This will stimulate economic development in Anchorage today and this facility is a ‘foodie’ town on par with the best in the country. This facility will steward the next generation of food production facilities. This facility will be essential to our region, by providing space and wraparound support services for entrepreneurs in a commercial kitchen incubator. Our market research affirms a huge demand for this facility. We've studied models across the country and are confident we can deliver a viable, sustainable space for small business growth and success. We have identified a 3,000 sf space and are in negotiations to secure the site. We are working with a design firm and architect to complete the concept. The site location is in the Spenard neighborhood. Philanthropic partners and other investors have been lined up. MUNI support will fortify our project capital stack and allowlez time. ALCI's Set Up Shop program operates food-based businesses in Anchorage market and create production efficiencies for hot food operators. Additionally, we expect entrepreneurs and small business owners to graduate out of the incubator to own and operate their own restaurant spaces, food trucks and production facilities. This facility will steward the next generation of food businesses in our city and bring to life an incredible opportunity for Anchorage as a 'foodie' town on par with the best in the country. We have incredible talent in Anchorage today and this facility is a 'build from within' strategy to maximize it.

60% of the clients ALCI serves through our Set Up Shop program operate food-based businesses. Small-scale food-business entrepreneurs in Southcentral Alaska almost all have the same challenges. They can't access kitchen space to develop their value-added goods and expand their product lines and offerings. ALCI will incubate the next generation of food-based businesses in our region, by providing space and wraparound support services for entrepreneurs in a commercial kitchen incubator. Our market research affirms a huge demand for this facility. We've studied models across the country and are confident we can deliver a viable, sustainable space for small business growth and success. We have identified a 3,000 sf space and are in negotiations to secure the site. We are working with a design firm and architect to complete the concept. The site location is in the Spenard neighborhood. Philanthropic partners and other investors have been lined up. MUNI support will fortify our project capital stack and allowlez time. ALCI's Set Up Shop program operates food-based businesses in Anchorage market and create production efficiencies for hot food operators. Additionally, we expect entrepreneurs and small business owners to graduate out of the incubator to own and operate their own restaurant spaces, food trucks and production facilities. This facility will steward the next generation of food businesses in our city and bring to life an incredible opportunity for Anchorage as a 'foodie' town on par with the best in the country. We have incredible talent in Anchorage today and this facility is a 'build from within' strategy to maximize it.

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### The Anchorage Mushing District

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<th>Inc.</th>
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The Anchorage Mushing District is a district in Anchorage that celebrates the rich history & culture of sled dog racing. Alaska's state sport, 4th Ave is unique because of the world class sled dog races held there. It includes designation signage, interpretive signage that describes the history of sled dog use in Alaska, banners honoring famous mushers/sled dogs and a Mushing Hall of Fame, engraved Bronze Dog Paws and Husky Silhouettes inlaid in the sidewalks. The focal point is a permanent statue arch across 4th Ave at the start line of the Open World Championships & Iditarod.

#### SRW LRSA - Community Safety and Drainage Improvements

| $566,000 | $566,000 | $510,000 |

The SRW LRSA is looking to secure funding to make improvements to our community that will increase the safety, economic growth and value of the neighborhood. Our current infrastructure is literally collapsing in spot locations as portions of the neighborhood is founded on past wetlands. Potholes are occurring each year mainly due to surface and subsurface water not draining of the roadway surface adequately. Current ditching, mostly non-existent, is too small or overgrown with neighboring landscaping. A description and map of improvements are attached.

#### SRW LRSA - Community Safety and Drainage Improvements

<table>
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<tr>
<th>Capital</th>
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<td>$566,000</td>
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The funds will be used to make improvements to our community that will increase the safety, economic growth and value of the neighborhood. Potholes, puddles, flooding on private property, and inadequate ditching all contribute to the deterioration of the neighborhood feel.

### Downtown Mushing

Downtown expert, Roger Brooks, was brought to Anchorage by AEDC to make recommendations on revitalization & said, "you need to find something unique about your city and create a district about it". We are doing that! This will be a growing, living district for many years to come. Educational component, Anchorage Mushing Museum, interpretive signage & banners honoring famous mushers/sled dogs will be expanded. Residents & tourists will visit the Mushing District. Field trips by student groups to study the interpretive signs & visit the Mushing Hall of Fame will provide educational benefits for many years. We will be providing information about the rich history of Alaska's use of sled dogs for transportation & moving goods. We visualize the Mushing District as a bustling, friendly, urban, pedestrian area utilized for transportation & moving goods. We will be providing information about the rich history Alaska Native people's use of sled dogs such as Joe Redington, George Attla, Doc Flemming and many more.

A Mushing Hall of Fame to be located initially in the Ready shop or 4th & D street has eventually moved to larger quarters. We will be expanding dog parks & trails, establishes a corner of damage in the 4th Ave sidewalks on both sides of the street. Our focal point will be a lighted permanent steel arch spanning 4th Avenue at the start/finish line of the Open World Championship Sled Dog Races and the ceremonial start of the Iditarod. The full-size silhouette of a team of sled dogs pulling a sled & musher will be cut out of stainless steel and mounted across the top of the arch. & concrete pedestal. The arch & column supporting the arch will be constructed on each side.

#### Future Phase Statue (musher/dogs)

- Base & column supporting the arch will be constructed on the sidewalk & column supporting the arch will be mounted across the top of the arch & concrete pedestal. The arch will be constructed on each side.
- Rondy shop on 4th & D street but eventually moved to larger quarters.
- A Mushing Hall of Fame to be located initially in the Ready shop or 4th & D street has eventually moved to larger quarters.
- There are approximately 60 homes in the neighborhood that would benefit with these improvements. It's unknown how many people these improvements will benefit. In addition the 9th avenue corridor is highly used as a pedestrian route for walkers, bikers, runners who come off Birch and travel down 9th to Our Rd or to Spring Hill that connects to Abbott Road.

#### The improvements will be safer for both motorized and non-motorized users. In spot locations, vehicles have to slow to less than 5 miles an hour to drive through the potholes. The many cracks and potholes throughout the neighborhood are also tripping hazards for non-motorized users.

#### See Attachment for Figure showing improvements and estimated cost for each improvement by priority.

**Kelly**

James Huettl
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<td><strong>Alaska Works Economic Development</strong></td>
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<tr>
<td>Ngisilda (to recover, Haida)</td>
<td>will provide opportunities for the Alaska Native community at the Alaska Native Heritage Center, where they will lead cultural tourism activities, primarily engaging in cultural demonstrations, tours, and special events. Individuals hired through Ngisilda will gain work-ready skills, as well as significant identity development as they learn about Alaska Native cultures. These positions provide opportunities for ANHC to develop Anchorage's cultural tourism economy and provides important healing work for the people that fill the positions.</td>
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<td><strong>Ngisilda (to recover, Haida): A Youth Oriented Work Program</strong></td>
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ARPA 2022 Funding Proposals

5/31/2022
Municipality of Anchorage | Anchorage Assembly

In alignment with ARPA’s existing programs, each participant would benefit from working with a job developer receiving after-care job placement and support. With the goal of industry related job placement and an estimated 29 months of ARPA funding, AWP expects to directly impact a minimum of 550 AWP trained participants and an additional 200 or more non-AWP trained participants using the skills bank and job placement services. Outreach activities and events will increase minority and low-income population participation by 23%. ARPA project funds will support outreach efforts in schools, educating the future workforce on trade-related careers and local apprenticeship programs. Project Skills Gap will better the lives of the unemployed, underemployed and create a healthy robust workforce to keep our Municipality’s infrastructure strong for years to come.

Ngisilda (Glade for Recover) is a project focused on economic development to the Cultural Tourism sphere and the development of a healthy workforce within the Alaska Native community. This project will contribute 10 jobs for the 2022 summer season, 10 jobs for the 2022-2023 winter season, and 15 jobs for the 2023-2024 summer season. These jobs will be primarily focused on the delivery of cultural tourism services to the Anchorage visitor experience through Anchorage’s cultural tourism entities. The support requested will result in advancement of ANHC as a cultural tourism entity and will allow the organization to develop the sphere into a robust economic engine through continual efforts to collaborate and assist other cultural tourism entities. The positions that will be funded through Ngisilda will fill the positions that align with ANHC’s mission and goals and will increase Alaska Native youth opportunities. The project will contribute 10 jobs for the 2022-2023 winter season and 5 jobs for the 2023-2024 summer season. These jobs will be primarily focused on the delivery of cultural tourism services to the Anchorage visitor experience through Anchorage’s cultural tourism entities. The support requested will result in advancement of ANHC as a cultural tourism entity and will allow the organization to develop the sphere into a robust economic engine through continual efforts to collaborate and assist other cultural tourism entities. The positions that will be funded through Ngisilda will fill the positions that align with ANHC’s mission and goals and will increase Alaska Native youth opportunities.
Cook Inlet Lending Center's small business lending program offers loans from $500 to $250,000 to existing and start-up businesses. The program is targeted to business owners and communities that have been underserved by traditional financial institutions, as well as businesses with high community development impact.

During the most acute phase of the pandemic, CILC partnered with the MOA to administer relief grants to small businesses. Now, CILC is growing the business lending program to provide affordable, long-term capital to help existing small businesses thrive and startups launch.

The Alaska Zoo is one of Anchorage's five Cultural Pillars and a frequently visited venue for the community, state residents and tourists. We serve as an educational resource, providing Interpretive tours, field trips, and animal encounters. The zoo is expanding on this scale to a rare opportunity. The timing of the ARPA funding decision directly coincides with the closing of this land sale, a timeline which is being driven by the owner's decision to sell in June 2022. The outlay of $425,000 from our operational revenue is unexpected and challenging amid COVID-related inflation of operating costs. Expansion does have broad public support as it will provide funds opportunities across all demographics and needs in our community as well as an enhancement of Anchorage as a tourist destination.

Many pandemic relief programs for small businesses provided short-term support. Anchorage's small businesses also need access to affordable, long-term capital and technical assistance to stabilize and grow. CILC's program gives us this support through the following loan product:

<table>
<thead>
<tr>
<th>Amount</th>
<th>Rate</th>
<th>Term</th>
<th>Flexibility</th>
</tr>
</thead>
<tbody>
<tr>
<td>$500-$250,000</td>
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CILC is looking to provide loans to non-profit organizations and small businesses in Anchorage.

Our expanded lending team has refocused on meeting the increased post pandemic-related need. We prepare to meet the increased post pandemic-related need.

CILC is a certified lender under the SBA’s 504 loan program and the Alaska SBDC’s 2021 Business Survey felt that raising capital would be difficult in the next 12 months. CILC has capitalized a $4.25MM loan fund. ARPA capacity funding would help CILC scale in response to pandemic-related needs.

FEASIBILITY: CILC has a robust loan fund, skilled staff, and strong partnerships. INFORMED: Relief grant apps informed us that 75% of respondents have participated in other loan programs or other small business programs. EQUITY: The project prioritizes community as well as an enhancement of Anchorage as a destination city. We will expand current services of accessible trails, mobility assistance, community donations for local child and family groups, Title 1 school zoo entry assistance and emerging reader assistance, community donations for local child and family groups, Title 1 school zoo entry assistance and emerging reader assistance.

The project will provide loans to non-profit organizations and small businesses in Anchorage.

We know that small businesses that would not otherwise be able to access affordable capital. Marked disparities in business ownership exist in Alaska along gender and racial lines, so there is a strong need for CILC's program that prioritizes business owners of color, low income business owners, and women business owners. CILC's funding program builds a more diverse and inclusive small business landscape.

Capital Access for Diverse Small Businesses through the Pandemic and Beyond

Cook Inlet Lending Center

<table>
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<th>Nonprofit</th>
<th>Program</th>
<th>Economic Development</th>
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$390,000 supports two years of staffing costs for three full-time staff members to manage outreach and technical assistance services for neighborhood small businesses and entrepreneurs. These funds continue an initial investment in ACLT staffing through MOA ARPA and support ACLT in continuing to serve the huge caseload that came to our doors due to COVID. The needs of small business owners and entrepreneurs have not gone away with pandemic arising and our services have been completely oversubscribed. Staffing funds allow ACLT to deliver services at a high-level to neighborhood businesses.

ACLT's client caseload tripled during the pandemic. There is a huge demand on our services from small business owners and entrepreneurs. Geography: ACLT serves clients citywide with a concentrated focus on neighborhoods that are low-to-moderate income including Spenard, Fairview, Downtown, Mountain View and Midtown. Alignment: MUNI investment matches additional funding support for Set Up Shop through a myriad of philanthropic and private sector partners. Possibility: These funds support continued delivery of Set Up Shop services. Losing those staff members would be damaging for our clients and neighborhood commercial corridors. Informal: ACLT works with a national network of partners to constantly update and improve its offerings to small business owners. ACLT has developed some of the best services in the city for mitigating the impacts of COVID. Equity: ACLT's goal is to support underserved and under-represented small business owners and entrepreneurs. Through its four program elements - training, technical assistance, lending, and real estate services - Set Up Shop is designed to catalyze concentrated small business and entrepreneur success that rebuilds neighborhood economies from within.

We will serve an additional 200 entrepreneurs and small business owners with these funds. We expect over 1,500 hours of direct, one-on-one technical assistance will be provided. This investment will help retain small businesses and support the creation of new businesses. Our program targets bricks and mortar owners and lease-holders. We've served 60 businesses with neighborhood square footage. Additionally, the program has lent over $250,000. The effects of the pandemic still cast a shadow over small businesses in our communities. Small business owners are still recovering from very difficult years and keep attempting to adapt and fine-tune their business models in the face of supply chain issues, rising materials costs and inflation.

ACLT's Set Up Shop program empowers neighborhood entrepreneurs and small business owners across the Anchorage bowl. Since the Set Up Shop program's inception in 2018, over 38% of clients served are business owners of color, over 75% female, and over 90% low-income, nearly all from targeted low-income geographic. To date, ACLT has supported over 200 entrepreneurs with over 6,000 hours of technical assistance and an additional 275 entrepreneurs with training services. These funds will allow us to serve roughly 200 more businesses with a prioritization of minority, people of color, and low to moderate income clients.

MOA ARPA funds supported our staff talent’s engagement in an additional 1,500 hours of COVID-related, one-on-one technical assistance with non-end-pop small business owners and neighborhood entrepreneurs. Funds received have allowed us to expand our technical assistance capacity through the pandemic and allow for the high-touch and long-term support it will take for small businesses to thrive again. Technical assistance efforts are currently focused on the preservation of existing businesses, supporting our ready-to-reopen pipeline, helping business owners with their online identity and digital know-how and assisting those businesses that are going forward with opening amid uncertainty. This investment will help our technical assistance services steady.

This project will focus on the public outdoor areas of the Museum and the Design District and activating these public spaces. It will include sidewalk improvement on Seventh Avenue where they are decaying. Lunch on the Lawn and free concerts on the museum lawn (free programs), working with partners on Indigenous place names and signage downtown, including labeling plants on the museum lawn and other city parks with their Indigenous names, working with building owners downtown on murals and creative projects to activate downtown, creating temporary urban farms and painting surface parking lots in the Design District, working with partners on a creative painting project for the Easy Park garage, creating children’s play areas, constructing creative seating and gathering places outdoors, planting a garden on the roof of Seed Lab (corner of 6th Avenue and A Street), and activating our Seed Lab building to serve artists and community members through free programs and events.

The Anchorage Museum is one of the Cultural Pillars and is vital to a healthy downtown, anchoring east downtown and the Design District. The Museum will focus on economic development for downtown by furthering its activation of the Design District and downtown public spaces, from hosting the free program Lunch on the Lawn on Tuesdays in the summer and free concerts on Friday nights. We will activate surface parking lots along 6th Avenue near A Street, creating murals downtown with artists and work on Indigenous place names and language efforts, and on 7th Avenue where they are decaying.

Investing in creative placemaking downtown will attract locals and tourists. Activating downtown through programs helps us achieve goals for safety and wellness. The Museum is a major cultural attraction and its healthy future aids local businesses and families as well as aids goals for domestic and international communities. The Museum serves thousands of students and offers dozens of family programs annually. We are working on updating the Museum’s Discovery Center, which serves more than 100,000 parents and families annually. Free programs on our lawn serve another 50,000 people. We welcome more than 100,000 tourists each year. We need to rebuild and recover capacity from the impacts from COVID-19 and support aids the full community. If fully funded, we will repair the sidewalks along the intimate set of areas near the museum lawn.

This investment will help our technical assistance services steady.
## Alaska Center for the Performing Arts - Broadway Alaska and Workplace Development Initiatives

<table>
<thead>
<tr>
<th>Program</th>
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### Inc. Nonprofit Program

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### Anchorage’s Paved Trails

**Asphalt Crack Sealing on Broadway Alaska and AK Ctr Performing Arts - world.**

Anchorage's outdoor recreation continues to attract and retain workers. The importance of trails was underscored by the COVID pandemic - with people seeking both mental and physical health in the outdoors and on trails. This project will help that healthy trend continue by making Anchorage's paved trails safer and more fun for users.

With over 120 miles of paved trails, the Municipality of Anchorage is home to a wonderful network of urban trails that take many different types of users from the up to the mountains. With harsh winters and normal wear and tear, these trails need constant upkeep. Cracks that are only half an inch wide one year can be a severe safety hazard the next. This project will work to patch many of those cracks with a proven method of pavement repair. This infrastructure repair will improve public health and continue to showcase Anchorage's outdoor recreation to visitors from across the world.

###AK Ctr Performing Arts - Broadway Alaska and Workplace Development Initiatives

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ACPA is launching our new Broadway Alaska program in partnership with Nederlander, bringing $55-$545M in economic impact to Downtown. We will add 6 new positions and fill 11 unfilled positions.

### AMC Cinema

This project meets the Assembly's guiding principles for ACPA funds by contributing to the economic development of Anchorage and providing a concrete resource to attract and retain a healthy workforce. This project will help the City of Anchorage continue to maximize federal infrastructure funding for municipal projects. Too often infrastructure is not well-maintained. This project seeks to invest in the trails that Anchorage currently has so that they can continue to attract businesses and workers who want to live a healthy lifestyle in a vibrant and welcoming community. The Anchorage Economic Development Corporation highlights trails in its Live Work Plan initiative: “Trails are an important part of Anchorage's greater economic development efforts because city amenities increase our city's ability to attract and retain workers.”

### Anchorage's Paved Trails

This project will culminate with better, safer trails for users. This substantially reduces infiltration of water and repair product. This asphalt-based polymer holds up to the winters and normal wear and tear that many special events, races and outings bring, so that visitors from across the world, to everyday destinations where we live, work and play with others enjoying the trails.

### Anchorage’s Paved Trails

The many special events, races and outings that take place on Anchorage's trails would not occur if the maintenance is not continued in this project, but the everyday use by residents in their neighborhoods is keeping them healthy and our community vital.

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This program removes employment barriers by providing work readiness training, job training, work experience opportunities and workforce guidance to young adults 16 - 24 years of age. LIFE, our transitional housing program for young adults experiencing homelessness also experience employment barriers that are mitigated with this program. Credentials training and supportive services that assist program participants during work search and initial employment give them the best possible start. Training sessions are offered after normal business hours so participants that work 8-5 jobs can benefit.

Neal-young adults are unemployed and not trained to live independently. Lack of partnerships, ALP responded by initiating new partnerships, along with filling the resource gap to access to services after normal business hours. Possibility-Independence and self-sufficiency are fundamental components of the workforce development program. A model that was adopted during the pandemic but proven to be beneficial to students. According to STRIVE, a workforce development nonprofit in New York reported that the pandemic heightened flexibility and responsiveness with the entire community - Health equity was mitigated locally by lighting modernization affected area with partnerships with BPD community.

Midtown has been impacted by COVID. Businesses have shut down, safety issues are at an all-time high, and its citizens are at a loss of what can be done. A blueprint plan will be key to rebuilding Midtown. A Neighborhood Plan that identifies the neighborhood profile, vision, strategy, sustainability, key recommendations, improvements, economics, and strategies that will address Midtown's challenges today.

The creation of Midtown Neighborhood Plan will be adopted by the Assembly as the plan that addresses business impact, safety issues, homelessness in the community, mental health impact, housing, and infrastructure impact. If Midtown is more racially diverse than the Anchorage Bowl overall. Nearly one-half of the population (45 percent) identified themselves as belonging to a racial minority group. Midtown has a lower average median household income than the Anchorage Bowl. A higher percentage of Midtown residents (13 percent) are considered to be in poverty than the Anchorage Bowl (eight percent) overall. The developed Neighborhood Plan will identify key areas to make improvements, i.e., affordable housing, public transportation, workforce housing, etc.

ALP's classrooms focused on Job Training but also included Digital Literacy/Adult Education. Literacy Education is in dire need of reforms for safety compliance and usability. Identified classroom life/safety issues are electrical faults, lack of break-away exit doors, exit lighting, functional hot water heaters, security alarm systems and failing bathroom fixtures. Classroom technology updates are needed to improve work efficiencies and upscaling capabilities. A comprehensive code/assessment survey and project manager would prioritize and outline a building improvement plan for efficient use of awards.

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<th>$250,000</th>
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<tr>
<td>The Owls Nest will be a rebuilding of a burned down building at the top of Hilltop Ski Area. Our plan is to build a large deck with a 400 yard view of the area. The deck will have a snack station and a patio to relax on. The patio can also host weddings, large groups and be a resting spot for hikers, bikers and skiers.</td>
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<tr>
<td>The Owls Nest will create a spot for grants to enjoy the view of the Alaska Range and Tordrillo Mountains while enjoying refreshments. Recreation is proven to have a positive mental health impact. COVID-19 brought a lot of challenges to the community but a positive impact was that people felt safe outside. Hilltop saw almost a 50% increase in business during that time. To help meet that increased demand as well as provide the wellness benefits that outdoor recreation provides. We hope that this expansion will allow Anchorage residents who are not able to participate in mountain biking will be able to ride the chairlift and feel included in what their neighbors are doing. Many Anchorage residents have told us at Hilltop of the fond memories that they had at the Owls Nest before it burned down. We hope that bringing this small Anchorage treasure back will have a positive impact among the residents for generations.</td>
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<td>The Owls Nest will create more jobs at Hilltop. 40% of Hilltop's workforce is under the age of 18, part of our mission at Hilltop is to educate Alaska's youth and we do that by employing students under 18. Hilltop is also working with the Anchorage School District and other trade schools to construct the deck for the year, this will be a community supported project from start to finish. We also hope that visitors to Anchorage will come to the Owls nest for the views of Anchorage and surrounding areas. The addition of this space at Hilltop will greatly add to the offerings that Hilltop has for the community that we believe will help to bring people to want to live and recreate in Anchorage.</td>
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<tr>
<td>The project will start by updating the current utilities that are in the area from the previous Owls Nest. We then plan on working with the local trade education organizations to build the deck that will support the year. The 408 yard view that we will install is from an Alaska based yard company. This would all be planned to start this summer with full completion in time for the summer season in 2023. We also hope to partner with the Anchorage Park Foundation to provide an indigenous place name marker at the site.</td>
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**Alaska Food Policy Council**

**New - The 2018 earthquake and COVID-19 pandemic illuminated northern food security gaps. Alaskans expressed a need for more food education, access, & affordability to create a better food system.**

**Geography/Equity - Project includes data visualization of food systems assets, informed by community-focused research, that will aid decision-makers in identifying necessary supply and value chain investments and make improvements to increase equity. Alignment - This grant partially funds a position to increase coordination specifically focused on leveraging existing and new opportunities.**

**Addressing a major resource gap & increasing coordination grows alignment and reduces unnecessary redundancy in localized efforts. Flexibility - The funding requested would provide adequate funding to timely implement the program proposal. Informed - Part of AFPC’s core mission is to create and advocate for improvements to food systems using the foundation of public input, proven practices/appropriate data.**

1. **Hire Anchorage Urban Food & Alaska Food System Network Coordinator - This position will be full-time and work with the Food Bank of Alaska, Stickelback Farm and other Anchorage-based producers, and AFPC stakeholders. This position will build upon the AFPC 2014 and 2018 food security reports and the Anchorage Climate Action Plan to operationalize the recommendations that are still relevant, post-COVID.** This position will incorporate financial sustainability, ensure community inclusion and equity, and prioritize climate change in all outputs and communications. **2. Grow and improve the Alaska Food System Network, including further development of a digital map of food assets and regular multi-sector stakeholder convening, sharing, and identification of priorities.**

**Growing Roots for Food System Change: the Alaska Food System Network**

**Robbi Mixon**

**The core of our project is aimed at leveraging USDA grant funds and improving the communication, coordination, and collaboration of the food system for collective action - towards improving AK’s diverse food system network by building grassroots power for transforming Anchorage, and thus Alaska’s food system.** The Alaska Food Policy Council connects, informs, and advocates for a more robust and resilient food system. Utilizing relationships with our partners and collaborators, our statewide working groups, and an emerging Alaska Food System Network, along with our established outreach and communications assets, this grant will allow AFPC to do this in 3 key areas: Food System Microgrants - in 2018 and 2019, AFPC partnered with the Anchorage Mayor’s Office to award Local Food Micro-Grants for projects focused on increasing local food production and access in the municipality. This program created meaningful engagement and provided replicable ideas for AK’s food system. Stickelback Farm improvements - a project with multiple organizations supporting, part of the collective goals is to revitalize the long neglected piece of land and demonstrate how urban food production can be healthy, bring community together, and ultimately help make more healthy foods available. Education and program development sustainability - Through typical webinars, special events, and our AK Food Festival and Conference, we create opportunities for networking to convene, educate and advocate broadly on AK’s diverse food system.**
<table>
<thead>
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The acquisition of a new Pisten Bully PB100 snowcat would directly impact two of the 2022 Anchorage Assembly Goals and Priorities: Quality of Life and Infrastructure. Being able to maintain high quality grooming operations through the acquisition of the new Pisten Bully PB100 would increase Anchorage’s competitiveness as a destination city and would enhance the community’s use of the expansive trail system to benefit their physical and mental health. Continued expert and experienced grooming of Anchorage’s ski trails showcase the Municipality of Anchorage’s investment in trails and parks for residents and visitors alike. Anchorage enjoys a reputation for having an extensive world-class trail system which benefits a large segment of the population. This project would contribute toward continuing to make Anchorage a vibrant and welcoming city, especially for winter activities.

Current snowcarts lack the capacity to efficiently groom Anchorage’s terrain parks for residents and visitors alike. The current snowcat fleet consists of two snowcats, both of which are over ten years old. Both of these snowcarts have gone through extensive maintenance in the last 10 years. They have exceeded their useful life. The purchase of a snowcat can better maintain the new terrain parks as well as help with maintenance operations year round. Hilltop is looking to purchase a snowcat and mini-excavator to help operations. A snowcat is used to groom the slopes during the winter season. A mini-excavator is used to maintain the new bike park as well as help with maintenance operations year round. Hilltop currently has only one snowcat to groom the hill, it is aging and often needs maintenance work and replacement parts. When our snowcat breaks down we need to borrow one from the Nordic Ski Association of Anchorage (NSAA). Often, Hilltop needs to rent a mini-excavator during the summer for projects and maintenance on our bike park.

Currently, the Nordicskiing Association of Anchorage (NSAA) operates equipment to maintain, through a cooperative agreement with the Municipality of Anchorage (MOA), the expansive trail systems of Kincaid Park, Hillside and Far North Bicentennial Park, and Beach Lake Park, among others, for all season use. The bulk of the operation is grooming over 160km of cross-country ski trails and is generally supported by voluntary donations from the public. The amount requested would go to replacing a Pisten Bully 100 snowcat that has exceeded its useful life and is a critical piece of equipment.

Hilltop is going through a period of growth. This equipment will go toward furthering the economic development of Hilltop. The cat will be specifically designed to work in our terrain park to grow our offerings to the skiers and snowboarders in the community. This will increase skiing visits as well as help with maintenance operations year round. Hilltop is looking to purchase a snowcat and mini-excavator to help operations. A snowcat is used to groom the slopes during the winter season. A mini-excavator is used to maintain the new bike park as well as help with maintenance operations year round. Hilltop currently has only one snowcat to groom the hill, it is aging and often needs maintenance work and replacement parts. When our snowcat breaks down we need to borrow one from the Nordic Ski Association of Anchorage (NSAA). Often, Hilltop needs to rent a mini-excavator during the summer for projects and maintenance on our bike park.

The purchase of a snowcat can better maintain terrain parks in the Hilltop terrain park. The Hilltop terrain park is a valuable resource in the winter in Anchorage. Customers from all over Alaska come to the Hilltop terrain park to experience the skiers and snowboarders in the community. This will increase skiing visits as well as help with maintenance operations year round. Hilltop is looking to purchase a snowcat and mini-excavator to help operations. A snowcat is used to groom the slopes during the winter season. A mini-excavator is used to maintain the new bike park as well as help with maintenance operations year round. Hilltop currently has only one snowcat to groom the hill, it is aging and often needs maintenance work and replacement parts. When our snowcat breaks down we need to borrow one from the Nordic Ski Association of Anchorage (NSAA). Often, Hilltop needs to rent a mini-excavator during the summer for projects and maintenance on our bike park.

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The snowcat will be purchased from a vendor in the lower 48 and brought up in the fall. The mini-excavator will be purchased locally if possible and put to immediate use. Currently Hilltop rents a mini-excavator for the summer for trail maintenance. Owning a machine will help to drastically reduce the rental costs.

Kikkan Randall

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## Anchorage Park Foundation

### Economic Development

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### Developing a National Heritage Area for the Tikahtnu -Cook Inlet Region

- We request funds for a feasibility study to create Alaska's external National Heritage Area (NHA). National Heritage Areas provide federal financial support for community-generated projects to enhance historic, scenic, outdoor recreation and cultural tourism opportunities.
- Nation-side, NHAs bring a 5:1 return on investment locally. Tikahtnu is the Den'mu name for Cook Inlet and means big water river. Celebrating the land, resources, people, and history of Tikahtnu-Cook Inlet will improve our quality of life and stimulate economic revitalization. Funding will be used to define the scope.
- An NHA will incentivize new businesses and entrepreneurship, it will have a far and positive impact across the municipality, and it leverages federal funds and matching funds from partnerships.
- Our region has been hit hard by COVID-19, and this feasibility study will be an investment in the future success of our region to better capitalize on our identity and what makes us unique. This study is required to consider the most recent data, public input and best practices.
- Once defined, a Tikahtnu-Cook Inlet NHA would be Congressionally established and locally managed, bringing national recognition and federal funding for projects. NHA grants require a minimum 1:1 match, and could be used to invest in Municipal priorities, including revitalization of downtown Anchorage and Eagle River, cultural and community centers, and infrastructure and entrepreneurial efforts that respect the land, resources, people and history of this region.

### Anchorage Park Foundation

- Anchorage Park Foundation would develop an RFP to follow a process outlined by the National Park Service to complete a feasibility study for the Tikahtnu-Cook Inlet National Heritage Area. It is estimated to cost $300,000.
- The boundaries of the NHA will be determined by the history and places that tell local stories of national importance. The process requires extensive outreach within the area and examines a region's resources in depth, providing a strong foundation for eventual success as a National Heritage Area.
- Participation in an NHA and its projects, programs, and funding is completely voluntary. No land enters federal control by being included within a NHA designated area. Private property rights are not affected; local, state, and federal government land designations and zoning are not changed. Planning and land-use decisions remain fully under existing jurisdictions.

### Designation and operation of an NHA simply open an opportunity for technical support and a multi-year federal funding stream that is currently under-utilized in Anchorage and Alaska. The Alaska Congressional Delegation is prepared to promote our NHA project upon completion of a feasibility study.

### Diana Rhoades

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### RVSA

- RVSA was born out of a need to make Anchorage more resilient and to get Anchorage’s economy going again. As a result of the work, the business community is more engaged than ever on revitalization issues. We know the high value of this community support as we continue to implement the actions identified by RVSA members. These funds will be used to continue the staffing work done by SALT & Northern Compass Group to take all steps possible to encourage investment, remove barriers to investing, make downtown more connected and livable, and connect to the rest of Anchorage.

### Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation

- The COVID-19 pandemic called for rapid response to get Anchorage’s economy going again. Throughout RVSA work sessions, Downtown kept rising to the top as an area with the greatest need and highest potential impact. In addition, the work highlighted areas all across Anchorage, from Portage to Palmer’s Creek, and how establishing distinct areas for investment will make us stronger as a city. If Downtown has safer streets and properties are made available, we can work toward the housing and mixed-use development needed to attract people to live, work, and play here. We clearly understand the barriers to progress and are working through them systematically so we can reorient downtown to itself, remove flat traffic, connect Fairview and East Downtown, establish an innovation and tech district downtown, connect a link from downtown to Mountain View, establish affordable housing, grocery stores, better transit infrastructure, connection to our Indigenous place, people and culture, and more.

### Michael Freidricka

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### Visit Anchorage

- Addresses the need among businesses impacted more significantly by effects of COVID. Disburse presents travelers more evenly geographically across the community at attractions and locations less easily reached without a car. Relatively straightforward to implement using either existing municipal public transportation assets or private-motorcoach companies.

### Julie Susko

- Increased access to key attractions in the Anchorage bowl. Visitor spending spread more widely in the community. May have secondary benefit to workforce if also offering a new transportation option for employees.

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Contact MOA Legislative Services at wemask@sacounterak.gov to request this workbook as a spreadsheet.
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The Girdwood Area Plan (GAP) will aid the people that need it most, the workforce. The hospitality and recreation industry has lower wages and housing is expensive. Long term rentals are converted to short terms as it is a destination community. Businesses are hiring for places to stay open. The Land Use Map and rezoning may help enable those changes and alleviate some issues. The Planning Dept is assisting now, as they are interested in seeing the product completed. As one of the agencies to review it, GAP is poised to work through the process in a timely manner. Upon receiving funding, work should be completed and submitted for review within a year. Review can take up to a year. GAP encourages the public to participate in all meetings and events. Regular meetings have 6-15 attendees and major events see more. COVID19 has poked holes in our workforce capacity. Businesses close or reduce services and hours due to lack of help. This affects the whole community and economic development.

The community would benefit from the beautification of this building. It would drive in customers and boost economic activity of the five busineses currently located in the strip mall. This project is budgeted from 10k-115k and would therefore benefit the businesses and workers involved.

The requested funding would support the 2023 festival and organizational needs. Since 1935, Fur Rendezvous has proudly represented the spirit of Alaskans earning national and international notoriety as North America’s premier winter festival. Visitors from the state, nation and world descend on Anchorage every February to join the 12-day festival with 45-50 events, enhancing winter tourism, activating downtowns, ensuring a financial boost and re-energize and engaging residents in this end of winter, up lifting family friendly festival where friends enjoy winter.

Need: The festival has attracted tourists and residents to downtown alike, has been a major economic boost in the winter and provides a welcome break in an otherwise restrained environment to the residents. Geography: Nearly 40% of the festival activities occur in the downtown area which is the winter tourism action center, a major stimulus economically to businesses while being a festival for the community to attend by the community. Alignment: Fur Rendezvous has been a strong community winter tourism attraction / activity drawing 10,000’s of people downtown throughout the day & evening during the 12 festival days. It has stimulated businesses to meet the demands placed by the added festival traffic. Feasibility: The festival has demonstrated its feasibility to continue with 2023 being its 87th anniversary despite the challenges of the recent years. Equity: The festival has been an all-inclusive event open to all and has promoted inclusion with a variety activities.

The expected outcomes are both specific to the events and to the festival. All events are expected to be safe, support family fun and enjoyment to the residents. Geography: Nearly 40% of the festival activities occur in the downtown area which is the winter tourism action center, a major stimulus economically to businesses while being a festival for the community to attend by the community. Alignment: Fur Rendezvous has been a strong community winter tourism attraction / activity drawing 10,000’s of people downtown throughout the day & evening during the 12 festival days. It has stimulated businesses to meet the demands placed by the added festival traffic. Feasibility: The festival has demonstrated its feasibility to continue with 2023 being its 87th anniversary despite the challenges of the recent years. Equity: The festival has been an all-inclusive event open to all and has promoted inclusion with a variety activities.

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Develop a new visitor contact station immediately next to the trailhead, move an existing but unusable/coffee stand to the new facility, and repurpose the vacated structure as a community educational meeting room. Project includes purchase/installation of new structure, new utilities and outdoor seating. Contact station would be staffed by two persons during summer, who would provide visitor information, manage parking and existing public restroom, and use of public meeting room. A wider range of snacks and drinks would be provided including coffee, soft drinks, beer, and sandwiches.

This new facility provides expanded services for trailhead users, making Arctic Valley’s summer outdoor recreational options more attractive to users, who reflect Anchorage’s diverse demographics. Outdoor seating allows users to enjoy refreshments and snacks in a COVID-compliant space while enjoying low-cost, family-friendly hiking and berry picking. The expanded services will allow us to employ additional staff. Expanding summer variation will help to grow Arctic Valley’s reputation as a year-round destination, leading to more outdoor winter recreational visits as well.

The new community meeting room will provide a dedicated space for small group workshops, educational programs, and serve as a basecamp for youth programs and other groups exploring Arctic Valley. Arctic Valley is currently unable to host most smaller programs during the summer, due to the use of the main lodge as a wedding venue, and high overhead costs of operating the space when otherwise not occupied.

The new visitor contact facility could serve over 1,000 users in the four summer months from May to September. (In summer 2021, Arctic Valley staff recorded approximately 1,050 cars per week with an average of 5 passengers/car using the trailhead as a starting point for recreational activities.)

Summer use demographics at Arctic Valley directly reflect Anchorage’s diverse population. The project would support increased outdoor recreation use by a wide range of demographic groups, and would increase opportunities for low-cost, family-friendly outdoor recreation in an open air, COVID-conscious setting.

The new educational meeting room would increase use of public-benefiting facilities by community groups, and the new trailhead facility would strengthen Anchorage’s tourism economy by employing new staff in visitor services, expanding a tourist destination, and helping to increase the length of visitor overnights in Anchorage (“One More Night in Anchorage!”).

The Anchorage Ski Club (the owner/operator of Arctic Valley Ski Area) will manage all aspects of the project, including acquisition of all needed permits, preparation of the building site, contracting for an extension of electric utilities to the site, purchase of materials or a portable structure for the contact station, construction or installation of the structure, purchase of materials for, and construction of outdoor seating, purchase and installation of all needed food/beverage storage and prep equipment, hiring and management of two employees to staff the facility, purchase of all food and beverages, and set-up of community meeting room with the grant. Hiring and management of two employees to staff the facility throughout the summer, purchase, preparation and sales of all food and beverages, and operation of a reservation system (on Arctic Valley’s existing online reservation system) for the meeting room would take place with operating funds from Arctic Valley. The opening date for the facility would be early summer 2023.

Robinson-Wilson

John

This project will conduct hands-on research on building cost-effective, climate-resilient hydroponic units that will work with a variety of urban microclimate energy sources and have the ability to operate all year. (TRIG) focuses on transformative changes by providing year-round harvesting opportunities for those that have limited or no access to fresh, home-grown fruits and vegetables. This will increase food security, and access to nutritious, local fresh foods. We will be researching a method to provide a climate-resilient, cost-effective, hydroponic system that will provide an immediate influx of fresh, free vegetables, to underserved populations. In addition to the immediate influx of fresh, free vegetables, we will be researching a method to provide this option for food security for a long-term program in Anchorage. We will be looking to bring the cost of production down per volume of harvest. We expect to help a minimum of 500 residents, with just the first 500 food donations, from underrepresented populations. We will work with our network to assure affordable access to food security. The potential impact is a substantial improvement to our food security, increased economic development, a more reliable food system, and new opportunities for our Native and vulnerable populations. We will work with our network to assure affordable access to food security. We will build up to five different indoor hydroponic systems to grow a variety of vegetables. We will utilize the systems to act as a research and demonstration project. We will train and share information with other organizations, and local community members to expand this program throughout the city. Once the vegetables are ready to harvest, we will donate them to local nonprofit organizations to feed our most underserved, vulnerable populations. This project will include opportunities for economic development by allowing a business plan to incorporate our findings.

This is a 501(c)(3), located in Anchorage. This project will provide fresh, locally grown food to those in need because of the pandemic. The free, fresh fruits and vegetables will offset the rising food costs, and provide needed healthy, local food options — often to those that cannot afford locally grown. This will assist with quality of life and possible graduation to economic and workforce development if a partner decides to pursue an indoor garden business. The knowledge from this project will be taught by AVI, to ensure each unit’s continued maintenance, sustainability, and distribution of the food to those in need. AVI will conduct train-the-trainer workshops so that stakeholders can sustain these systems in their homes and communities long after this grant and this project have ended.

Expected outcomes include a year-round, shared harvest of fresh vegetables for our underserved populations. In addition to the immediate influx of fresh, free vegetables, we will be researching a method to provide this option for food security for a long-term program in Anchorage. We will be looking to bring the cost of production down per volume of harvest. We expect to help a minimum of 500 residents, with just the first 500 food donations, from underrepresented populations. AVI is a 501(c)(3), located in Anchorage. This project will provide fresh, locally grown food to those in need because of the pandemic. The free, fresh fruits and vegetables will offset the rising food costs, and provide needed healthy, local food options — often to those that cannot afford locally grown. This will assist with quality of life and possible graduation to economic and workforce development if a partner decides to pursue an indoor garden business. The knowledge from this project will be taught by AVI, to ensure each unit’s continued maintenance, sustainability, and distribution of the food to those in need. AVI will conduct train-the-trainer workshops so that stakeholders can sustain these systems in their homes and communities long after this grant and this project have ended.

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**Hilltop Ski Area**

**Surface Lift Conveyor System**

Hilltop needs to replace its aging rope tow system that brings beginners to the top of the learning hill with a modern easy to use, energy efficient lift conveyor system. The rope tow that is currently in use is slow, aging, low capacity and learners struggle with grabbing the moving handle. The learning hill is an integral part of the snowsports school. Replacing the rope tow with a lift conveyor system, the student capacity for the Snowsports School would be exponentially increased, therefore reaching a larger number of Anchorage youth not only in lessons but also in youth employment.

**Youth Exploring Adventure d/ba**

Snowsports is proven to have a positive mental health impact on users. This project, by getting more Anchorage residents into snowsports will have a positive impact on the community’s mental health. Installing this surface lift will change how guests use Hilltop to learn. It will get easier to pick up the sport thus creating lifelong users through a more enjoyable first experience. This kind of economic development will have a massive impact on Hilltop’s operation and the city. Hilltop strives to create a positive impact amongst the residents of the Municipality as well as visitors to the community. Our users come from all over Anchorage and surrounding areas to learn to ski and snowboard. Hilltop is for all ages and because of our non-profit status we can cater to all economic backgrounds, granting scholarships to underserved neighborhoods. The feasibility of installing a surface lift for Hilltop is high because we have already secured 50% funding needed through another grant.

**American Legion Spenard Post #28**

Approval of this project will mean that post 28 will be better positioned to help the economic strength of its community by being a more attractive destination. This post was just recently the hosting post for the annual state convention for the American Legion and was able to bring dollars into the local economy from all over the state of Alaska, these improvements will guarantee the Post’s viability in hosting future similar events in our community. Post 28 has always served its community and made itself available in the event of emergencies. In the past the post has functioned as an emergency shelter and has a generator 2 maintain viability in the event of a disaster. Post 28 intends to renew this commitment through the application of grant funds.

**Municipality of Anchorage**

The combined membership of our organization numbers over 900. This number does not include the immediate family members of these members who also benefit from the facilities provided. Strengthening the stability of the facility will ensure we can serve them for years to come.

If awarded full funding, Post 28 intends to update and renovate the bathroom facilities (sinks/toilets/urinals) to a touchless setup, helping to inhibit the spread of contagion and encouraging better hygiene, replace two failing floor drains, and recommission the emergency generator after replacing the aged, non-code transfer switch with an industry standard system.

Every year over 50,000 Anchorage-area youth and adults come to Hilltop to better their skills in skiing, snowboarding, and downhill mountain biking. By installing a modern surface lift it will make the first time that someone enters the sport a more enjoyable and easier experience. We would increase the capacity of learners on the hill with a system that is easier to use for beginners than our current rope tow. Surface lift conveyors are low maintenance, energy-efficient, large capacity, soft and user friendly. They have become ski area industry standard due to the fact that you simply stand on a conveyor belt as opposed to grabbing and holding a moving handle to take you to the top of the beginner hill. We believe that our snowsports school, with this lift will be able to increase conversion of new students to chairlift riders in a third of the time.

**Hilltop Ski Area**

Hilltop Ski Area will order a 200ft surface lift conveyor system once we have the remaining funding secured. The lift takes approximately 16-20 weeks to manufacture and ship to Alaska. We have a maintenance team that will be able to install, troubleshoot and safety check prior to the 2022/2023 winter season.
### Youth Exploring Adventure dba Sol de Medianoche

- **Type:** Nonprofit Capital Economic Development
- **Funding Request:** $60,000 $70,000 $50,000

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**Purpose:**
- To fund our operating costs for a year. This includes our print and digital operations, as well as maintenance of virtual and social media operations.
- To support the needs of Alaska Latinos, with a focus on Anchorage. Our newspaper focuses on offering awareness on issues of housing, economic development, education, and health.

**Challenges:**
- Unique challenges because of economic uncertainty, high exposure to COVID-19, and misinformation campaigns.
- Bilingual publication in the state addressing the gap of information geared towards Alaska Latinos.

**Impact:**
- Our newspaper reaches over 12,000 in our digital and print operations in both English and Spanish monthly.
- Accessing local information about the community.

**Funding Use:**
- Support for local vaccine promotions, education, and underreported issues.
- Support for local elections, which have been read and praised.
- Coverage of the Anchorage Assembly, the vaccination efforts in the city, and the youth and adult populations from all economic spectrums.

**Outcomes:***
- Greater participation and better understanding.
- Mitigate these issues they care about and the efforts to address them.
- Support local vaccine promotion and education.

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### Hilltop Ski Area

- **Purpose:** To improve the way rental equipment is stored and distributed to guests. We are looking to purchase a rack system that stores skis, snowboards, boots, and poles in a modern and efficient way.

**Challenges:**
- The current system tends to prevent rotation of equipment, and sometimes equipment can fall on workers.
- Currently, not all equipment that Hilltop rents due to demand, even has a rack to store it.

**Funding Use:**
- To improve the rental efficiency will allow for the quick turnover of equipment.
- To mitigate the issue, addressed by presenting innovative solutions.

**Outcomes:**
- Greater participation and better understanding.
- Access to better support their families and mitigate them.

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### Sol de Medianoche

- **Type:** For-profit Program Economic Development
- **Funding Request:** $50,000 $50,000 $25,000

**Purpose:** To fund our operating costs for a year. This includes our print and digital operations.

**Challenges:**
- Unique challenges because of economic uncertainty, high exposure to COVID-19, and misinformation campaigns.
- Bilingual publication in the state addressing the gap of information geared towards Alaska Latinos.

**Impact:**
- Our newspaper reaches over 12,000 in our digital and print operations in both English and Spanish monthly.
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- Support for local vaccine promotions, education, and underreported issues.
- Support for local elections, which have been read and praised.
- Coverage of the Anchorage Assembly, the vaccination efforts in the city, and the youth and adult populations from all economic spectrums.

**Outcomes:**
- Greater participation and better understanding.
- Access to better support their families and mitigate them.
Economic development - The Alaska Room project has leveraged federal, municipal, and private sources and now has over 60% of funds needed to build its long-term community investment - which has been a priority in the Library's Master Plan for 10 years.

Placemaking is ADP's space activation program. Year round, ADP activates and utilizes public spaces downtown with free, community events and programs such as live concerts, fitness classes, children’s events and more. These programs bring traffic into downtown to support local businesses before, after and during the event. These programs also employ local musicians, artists and create jobs within ADP’s team. From making downtown Anchorage a destination for tourists and residents, to bringing significant dollars into the downtown economy, Placemaking creates investment into our community.

Placemaking addresses three of the Assembly’s principles: economic development, quality of life and public safety. Over 50% of ADP event attendances spend money at a downtown business before, after or during an ADP event, demonstrating that ADP’s events bring significant economic value into downtown, particularly for locally owned small businesses. ADP events are free in order to be welcoming and inclusive to all socioeconomic levels. ADP believes that gathering the community together creates an environment to unite everyone communally and set aside our differences - strengthening the fabric of our community and increasing the quality of life; and finally, positive space activation is proven to alleviate crime in downtown areas, and create community and increasing the quality of life.

As the world around us seems to fall into stark opposing sides on every issue, this is a critical time for our community to come together to learn from each other, create connections, share our histories, and build bridges for the future. Because the Loussac Library is one of the most visited institutions in Anchorage, the Alaska Room is an ideal place for this work, especially for the next generation of people who will lead Anchorage and Alaska.

The goal of the project is to bring Alaska and Anchorage history to life, make it relevant to community members of all ages and backgrounds, and use collaborative learning and exploration to develop solutions to today’s issues. It is vitally important for people of all backgrounds to see themselves reflected in the Alaska Room, to know that Alaska’s and Anchorage’s history are not someone else’s past, but their own past, as well as foundations of their present and future.

ADP Community Services operates the events and public programming arm of Anchorage Downtown Partnership. Ltd. ADP is the main organizer and host of downtown’s free community events year round. ADP hosts both large events, such as the annual New Year’s Eve Celebration and Holiday Tree Lighting which brings over 15,000 people downtown, and smaller weekly Placemaking programs such as Zumba, Music for Little Ones and Live After Five. The Placemaking program’s main aim is to positively activate public spaces downtown with free community programming that is inclusive, safe and increase vibrancy downtown. Most of the funding for Placemaking covers venue permitting, staff time, food at the event and the production stage, and equipment rentals. Larger events such as Live After Five require huge amounts of planning, equipment and permitting. The requested funds would provide vital support for Placemaking, which in turn serves large numbers of the community directly, and positively impacts our downtown’s business community indirectly. At the heart of these events is the creation of a stronger, more visible and vibrant downtown. Forging a strong community allows downtowns, and the greater Anchorage area, to better serve its residents, visitors and businesses.

The Alaska Room at Loussac Library is an ideal place for this work, especially for the next generation of people who will lead Anchorage and Alaska. The project has leveraged federal, municipal, and private sources and now has over 60% of funds needed to build its long-term community investment - which has been a priority in the Library’s Master Plan for 10 years.

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With over 100 events in 2022 alone, Placemaking has had a huge impact on the community. The main outcomes of the program are positive space activation, increased traffic downtown to drive economic growth, and creating a safe, inclusive gathering space for all members of the community. Some Placemaking programs serve 20-50 folks at a fitness class; other programs bring over 100 families to a children’s music hour, and others bring over 10,000 people downtown to celebrate the summer solstice. With a diverse offering of programs and activities, Placemaking attracts all demographics, from toddlers and holiday tree lighting which brings over 15,000 people downtown, smaller weekly Placemaking programming, such as Zumba, Music for Little Ones and Live After Five. The Placemaking program’s main aim is to positively activate public spaces downtown with free community programming that is inclusive, safe and increase vibrancy downtown. Most of the funding for Placemaking covers venue permitting, staff time, food at the event and the production stage, and equipment rentals. Larger events such as Live After Five require huge amounts of planning, equipment and permitting. The requested funds would provide vital support for Placemaking, which in turn serves large numbers of the community directly, and positively impacts our downtown’s business community indirectly. At the heart of these events is the creation of a stronger, more visible and vibrant downtown. Forging a strong community allows downtowns, and the greater Anchorage area, to better serve its residents, visitors and businesses.

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The Anchorage Glaciers Pilots Clubhouse will replace the current clubhouse with a portable building. The project costs include the purchase of the building, moving the building to Mulcahy Stadium, renovating the building to meet clubhouse needs, and hooking up utilities.

The Anchorage Glaciers Pilots have been a mainstay of Anchorage since before 1981. They provide a healthy summer entertainment for the community. Each year, 24 of the country's best college baseball players are given an opportunity to play for the pilots. These players also assist with the annual free youth baseball clinic sponsored by the pilots during the summer season. This club gives Anchorage youth a chance to be coached and mentored by a college coach.

The Anchorage Glaciers Pilots use Mulcahy Stadium as their home stadium. The clubhouse is more than 50 years old and needs extensive repairs to the roof, mildew removal, pest mitigation, and other upgrades to meet current COVID-19 social distancing standards. Mulcahy Stadium is owned by the Municipality of Anchorage but we have been told that the current space is too small to accommodate the club at this time. The current clubhouse is too small to fill the space for our players, coaches, and staff.

A minimum of 40-50 players, coaches, and staff will benefit from having a healthy space to use as a clubhouse.

Healthy players have a more positive attitude. This impacts their interactions with the fans in the stands and the youth at the summer camp. They also become better ambassadors for the pilots recruiting program.

The Anchorage Glaciers Pilots will negotiate with the Anchorage School District to purchase an available portable building. The building will be relocated to Mulcahy Stadium. Renovations will be done to the building as needed to enable the team to use it as a clubhouse. Utilities will be run to the building, lockers will be installed, an office will be added for the coaches, etc.

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**Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.**
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Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.

Julie

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Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. While the 2022 event may expect more typical attendance, these events are recovering from the challenges of 2020 and 2021. Event in June 2022.

Large public events suffered significant declines in attendance as a result of COVID. While it’s possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.

Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.

Julie

Visit Anchorage Nonprofit Program | Economic Development | Funding Proposal | Amount 1 | Amount 2 | Amount 3 | Amount 4 |
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Offset hard costs for organizers of a signature Anchorage event. Could be granted to organizers for use on costs like permitting, fees, and security. These events are recovering from the challenges of 2020 and 2021. Event in February/March 2023.

Large public events suffered significant declines in attendance as a result of COVID. While it’s possible some events may see regrowth in registration or attendance this year, they are likely still working back from several years of revenue shortfalls.

Signature events for Anchorage that align with resident desires and are among the most sought after by travelers are able to return to pre-COVID financial footing.

Julie

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.
Meet the Assembly principle of NEED by replacing aged utility equipment for life, health, and safety concerns in a non-profit fraternal organization’s family center. The facility also rents out its meeting hall for public events and use by community non-profit organizations. Replacements needed due to expired service life, impacted in part by months-long facility shutdown during Covid lockdown in 2020. Also meets principle of FEASIBILITY by assisting Aerie 4207 to recover from notable impacts of lost club revenue and facility rental income during the height of the Covid period.

Expected outcomes for our 500 members and approximately 500 annual facility renters are: (1) more reliable utility service for members, their families, and guests to help attract them back into the facility; (2) to attract and build back our facility rental patronage and income; (3) to decrease natural gas consumption and cost via new and efficient equipment; and (4) to use local companies and employees in the purchase and installation of the needed equipment; and (5) to help Aerie 4207 financially at a time when its major maintenance budget is inadequate.

A show in the Discovery Theatre at the PAC costs approximately $7,800 in out of pocket expenses. This is a shooting budget for a popular and successful event, and is possible only because AE volunteers donate hundreds of hours to producing the show, and storytellers donate their time. Funding will allow Arctic Entries to cover most of the costs associated with its first planned show in October 2022, so that revenue from that show can be used to fund the rest of the season and AE can get back to its normal, pre-pandemic financial position.

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ARPA 2022 Funding Proposals

Municipality of Anchorage | Anchorage Assembly

Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.

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<thead>
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**ARPA 2022 Funding Proposals**

**Nonprofit Capital**

<table>
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<th>Nonprofit</th>
<th>Capital</th>
<th>Healthy Workforce</th>
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**Community Services**

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<th>Nonprofit</th>
<th>Capital</th>
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**The Adult Learning Center**

This project will directly address family support, community investment, and a healthy workforce. The ALC’s project will serve as an educational stepping-stone, enabling parents, the mentally ill, and non-English speaking adults move to secure employment thus improving the Anchorage economy.

**Services**

- **Adult Learning**
  - **Community**
  - **Healthy Class**
  - **Workforce**

**Proposals**

- **$4,000,000** for 300 to 500 adults towards the completion of their high school diploma and/or other training so that the participants qualify for post-secondary education and training for stable employment.
- **$5,500,000** for the Anchorage LIFE Center to house the new South Anchorage food pantry, a community kitchen, and a network of referral services.
- **$3,500,000** for the Anchorage LIFE Center to house the new South Anchorage food pantry, a community kitchen, and a network of referral services.

**The Anchorage LIFE Center**

After sustaining a crushed roof, we estimated the cost of repairs and applied for the first round of the ARPA grant, but engineers later determined that the entire 5,000 sq ft building was compromised and needed to be demolished. More funds were needed because the estimated cost to rebuild was set at $56. We received $750k when the first round of funds were allocated, our fundraising projects are ongoing. This grant will aid in the construction of the proposed LIFE Center, which will house the new pantry and other services, and will do much more for the struggling middle class and working poor.

**The Adult Learning Center predicts**

- **Up to 240 homeless seniors and veterans** will receive permanent, fully furnished housing and transport services. Homeless individuals who do not qualify for senior and veteran housing will receive assistance through our HELP (Homeless Entrepreneur program) for workforce development, financial literacy training, mental health counseling, and transitional housing assistance.
- **Food insecure and non-English speaking adults** will receive assistance. Food insecure and low-income residents will be aided through our expanded food pantry, soup kitchen, TEAFAP programs, and emergency housing. The BIPOC community will experience safe spaces to voice concerns, help identify areas of racial inequality, work with the muni and state to address shortfalls, and receive training and capacity development to fill a variety of current and future employment needs. Vulnerable youth will be assisted through our afterschool programs and Child-in-Transition (CIT) partnership with ASD schools. Residents in need of mental and physical healthcare will receive assistance through RACS.

**Revi的新 Alaska Community Services**

- **$4,000,000** for the Anchorage LIFE Center to house the new South Anchorage food pantry, a community kitchen, and a network of referral services.
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**Carmen Wanous**

**Elizabeth Kane**

**Application:** Open application. Applicants may apply at any time either online or in person. For prior approval. Time: July 2022 – Dec. 31, 2024.

**Evaluation:** Participants in our High School Diploma or English as a Second Language (ESL) program will be evaluated on their reading, math, and English ability via a standardized test. Depending on the individual’s need, an Individual Study Plan (ISP) will be developed to aid the student as they proceed through the necessary classes.

**Needs:** Funding for High School students to complete their High School Completion Computer Evaluation. Applicants will be assigned to classes according to skills needed.

**Recipient:** High School Participants will graduate with a global accredited High School diploma (A/L is a Global Accredited Diploma). English or Computer participants will receive sector certificates in accordance with assignments completed.

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**Carmen Wanous**

**Elizabeth Kane**
Covey Academy & Covey Lofts will serve youth ages 18 to 24 who are at-risk or experiencing homelessness. Approximately 60% of the youth CHA serves are Alaska Natives, and 50% have been involved with child welfare or juvenile justice. These vulnerable youth are disconnected from the job market and behind in education due to the barriers they encounter, including lack of job skills. Serve young people from all across the municipality, these projects will address these historic inequalities, which have been exacerbated by COVID-19, rising housing costs, and inflation. There are currently no local job training centers that offer on-site housing with comprehensive support services. The Academy will leverage significant investments from tribal organizations who have invested in the Academy capital project so that together we “can get young Alaskans back to work.” We will target training programs that are heavily informed by local data, plus input from our young people, staff, and partners.

Covey Academy will address a gap identified by the Anchorage Economic Development Commission: "COVID-19 has brought the shrinking labor supply into sharp focus. Employers across all sectors are struggling to fill their labor needs. The labor shortage could constrain the pace of employment... building a steady population and stable workforce will be key to growing the economy." Covey Academy will train several hundred young people per year in order to prepare them to enter the labor force. The Academy & Lofts will safely house youth as they work towards employability.

Over this grant period, we will engage the best partners to ensure that young people receive effective interventions to meet the following annual expected deliverables: -1,000 youth annually will be connected to at least one service, including workforce training education, housing, employment, health care, or recovery services. -400 youth will access workforce training -400 youth will receive housing with supports -100 youth will receive housing with supports

The project has the potential to positively impact over 25,000 Alaskans in the Anchorage area currently living in poverty. Families experiencing food insecurity will be able to enjoy a hot meal at the community center. In collaboration with the Food Bank of Alaska, the program will house a food pantry for community members to access weekly and allow them to have secure transportation to other food banks outside their neighborhood. Individuals needing help with workforce readiness, they will be able to use our computer lab and work with a job specialist. The afterschool program will be run by the Faithful Few Mentorship program a recognized and award-winning stakeholder in the Anchorage area community. After experiencing the support our programs offer, we anticipate community members being empowered to become self-sufficient.

The project provides the following key elements: A commercial kitchen, which will provide quality, healthy meals to families. Two classrooms to welcome students after school to do homework and research. Faithful Few Mentors will assist students in problem solving, and encourage community involvement. The rooms will also feature a performing arts and yoga studio to promote wellness and additional avenues of creative expression. The computer lab will serve a dual purpose of hosting students in the afterschool program and assisting individuals with workforce readiness. Students will learn basic computer skills and programming. An outdoor learning area will provide a place for them to gather on weather permitting days. Additionally, a modest playground will provide a space for younger children to enjoy an active lifestyle and develop healthy bodies and social relationships.

**The Flowers Innovation Center** Construction Project will provide a valuable resource to one of Anchorage’s oldest and most diverse neighborhoods. It will directly aid the most underserved in the community by fulfilling their immediate needs of food, and employment training. Concurrently, it will provide individuals and their children with the tools necessary to become self-sufficient and pay it forward in society. These services will be available to all low income individuals/families in the community and will leverage existing community resources and programs to keep the operating costs at minimum. For example, the State of Alaska Career Ready program will conduct bi-weekly job specialist lead training at our one stop job resource training center.

The project will support opportunities that have been requested in an extensive survey of community stakeholders. The project will serve the community in the following ways:

- **Housing Navigation:** post-program housing placement for Academy/Loft participants
- **Recovery Services:** for mental health/substance abuse issues
- **Employment Placement:** utilizing our employer partnerships
- **Career Exploration:** individualized job coaching and placement counseling
- **Vocational Training:** certified and credential training for in-demand fields including construction, culinary arts, hospitality, IT, and health care.
- **Apprenticeships & on-the-job training experiences**
- **Education Services:** ESL, completion, secondary A-G prep.
- **Financial Education:** utilizing our employer partnerships
- **Counseling/Support:** utilizing our employer partnerships
- **Recreational Services:** for mental health/substance abuse issues
- **Assisting Young People:** post-program housing placement for Anchorage youth

The project will address these historic inequalities, which have been exacerbated by COVID-19, rising housing costs, and inflation. Covey Academy will safely house youth as they work towards employability.

- **Housing Navigation:** post-program housing placement for Academy/Loft participants
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- **Counseling/Support:** utilizing our employer partnerships
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- **Assisting Young People:** post-program housing placement for Anchorage youth
### Pacific Community of Alaska (PCA) Nonprofit Program

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<th>Workforce Stability and Expansion</th>
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**Healthy Workforce**

- **Pacific Community of Alaska (PCA) is requesting funding to maintain and expand our workforce. PCA has supported the Native Hawaiian Pacific Island (NHPI) community throughout the pandemic by providing outreach services and health education to overcome vaccine hesitancy. This project proposal is to maintain current workforce and to expand workforce capacity and services to include health education on managing chronic conditions and mental health for the NHPI community. Through culturally appropriate practices and language translation, we want to continue to connect NHPI to community resources.**

- **Current Covid-19 data shows that the NHPI community makes up 2% of Anchorage population, though data shows 5% of hospitalized individuals and 7% of deaths due to Covid-19 are NHPI. Our community has been negatively impacted by Covid-19 and some of unique challenges that we've identified includes information interpretation, language barrier, mistrust of health systems, and negative experiences with health providers and social services agencies. This project will work towards building a better relationship with the NHPI community and health and social services providers.**

- **Through outreach and educational services, we expect to reach out to all members of the NHPI community. This project will help build a better relationship between NHPI community and healthcare and social services organizations. We are also working with healthcare providers and social service agencies to assist with developing culturally appropriate practices for the NHPI community.**

This project plan is for 2.5 years. The project will fund PCA to maintain current staff and programming and to also expand staff capacity and services. All PCA staff and board are members of the NHPI community.

### Alaska Pacific University Educational Capital

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**APU Infrastructure Recitalization**

- **Alaska Pacific University (APU) has a number of significant infrastructure needs that have been impacted the COVID pandemic and the 2018 earthquake. This proposal incorporates five critical projects that address university and community housing, public safety, and quality of life/accessibility needs. APU is committed to serving as a community gathering space, particularly for events that highlight Indigenous cultures, and since we have reopened the campus, it is imperative that we address deferred maintenance needs that promote safe and equitable access to campus facilities.**

- **This project addresses the Assembly's priorities for affordable housing, public safety, and a healthy workforce. With the rising cost of housing in Anchorage and limited housing in the UMED district, APU is committed to providing some affordable housing for students and new faculty/staff. Currently we have four duplexes that are underutilized because of leaking roofs and septic issues. Improving walkability and accessibility of facilities used by the public (restrooms, locker rooms) will not only improve accessibility and safety for the APU and Anchorage communities, it will also promote the Assembly goal of making Anchorage a destination city as APU would be able to accommodate more statewide gatherings. These projects leverage other partnerships and limited external funding. For example, we can contract with ANTHC engineers for design work at lower cost, and we have some private funding for the upkeep of the carillon but it is not enough to cover the needed repairs.**

- **The primary expected outcome of this project is the improvement of campus facilities in ways that promote safe and equitable access for the APU and Anchorage communities. Installation of an emergency alert system in the campus carillon will also promote coordinated public safety response in the event of a significant earthquake or other public safety event in the UMED district. APU averages 100-200 visitors to campus each day (recreational facilities, conferences, campus tours, theatre/art shows, etc.), with increased use of the facilities during major events (e.g., Indigenous Peoples Day, Tour of Anchorage). We have completed design work and/or project scoping for all if the proposed elements of the grant; they are essentially “shovel ready” but waiting on funding, and we are confident in our capacity to complete the projects within 18 months.**

### University of Alaska Nonprofit Program

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**APU Infrastructure Recitalization**

- **Renovation of 4 duplexes (8 housing units) (restructuring and replacement, gutters, painting, septic system for one unit. We completed one unit 3 years ago re-design work has been completed. (est. $300,000)**

- **Renovation backbone accessibility of 2 public use bathrooms in Grant Hall (next to theatre and art gallery). Preliminary project scoping is complete. (est. $200,000)**

- **Installation of an emergency alert system in the campus carillon. The carillon was damaged in the earthquake. Fixing it in its current configuration would require digging up a Municipality road for rewiring. We propose approaching a wireless option that includes an emergency alert broadcast system. (est. $35,000)**

- **Renovation/Accessibility of locker rooms in Mosely Gym. The locker rooms are used by a variety of APU and community groups, including minors. The current configuration of the locker rooms is dated (e.g., communal showers) and not accessible for people with disabilities. (est. $460,000)**

- **External walkway signage. Signage on campus is uneven. We propose to design and install walkway signage for major campus buildings, focusing on those that are used for public gatherings and integrating Indigenous place names/land acknowledgements (with input from APU Elder Council and Tribal partners). We also seek to improve signage on the APU trail system, which connects to the Anchorage trail system. (est. $50,000)**

Jim MacKenzie
Anchorage is experiencing an acute and urgent need for skilled health care workers. With vacancy rates up to more than 30% in key positions, hospitals and health care providers are competing for the same too-small pool of workers in Anchorage. This project will create an integrated and comprehensive digital campaign focused on recruiting health care workers to come and live, work and play in Anchorage for the long-term, moving the industry away from its dependence on high-cost, short-term travel employees. Anchorage is experiencing an acute and urgent need for skilled health care workers. With vacancy rates up to more than 30% in key positions, hospitals and health care providers are competing for the same too-small pool of workers in Anchorage. This project will create an integrated and comprehensive digital campaign focused on recruiting health care workers to come and live, work and play in Anchorage for the long-term, moving the industry away from its dependence on high-cost, short-term travel employees. Our expected outcome is to supply the Anchorage municipality hospitality businesses with a trained and knowledgeable workforce. CHARR estimates as many as 5,000 employees would have access to the training grants. The average cost to hire and train a new hourly employee is around $2,000 while the average cost of hiring and training a new manager is $15,000 according to national statistics. These costs combined with increasing operating costs create a slim profit margin for the Anchorage hospitality businesses. CHARR wants to provide grants to hospitality businesses and their employees for free training including Diversity, Inclusion, and Bias (DIBS) Training, ServSafe training and certificate programs, Training for Alcohol Professionals program, and even earn credits toward a Hospitality Certificate program offered by the University of Alaska Anchorage. CHARR estimates in as many as 5,000 employees would have access to the training grants. The average cost to hire and train a new hourly employee is around $2,000 while the average cost of hiring and training a new manager is $15,000 according to national statistics. These costs combined with increasing operating costs create a slim profit margin for the Anchorage hospitality businesses. 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The Anchorage Municipality hospitality businesses are in desperate need of a workforce, as does the rest of the state. However, the funds given would help supply a knowledgeable and trained workforce for the Anchorage health care workforce. The Anchorage health care workforce is a baseline need for any community hoping to attract business investment, young professionals, and families. With the fastest growing aging population in the country, supporting our health care workforce is an absolute necessity to ensuring seniors choose to remain in Anchorage. According to AEDC's 2021 community living survey of older Anchorage residents, availability of health care was the no. 1 reported factor in a decision to stay in Anchorage. With staggering health care workforce gaps, we must take action to ensure our quality of care remains at a high level and protect our health workers from continuing to experience burnout. We know that Anchorage's levels of from continuing to experience burnout. We know that Anchorage's levels of outmigration are a barrier to economic growth, and we also know that quality of health care is a top factor for many individuals in a decision to move to or from a community. Anchorage Economic Development Corp. will support a highly targeted marketing and outreach campaign attracting in-demand health care workers to Alaska, while simultaneously laying the groundwork to foster interest in future health care careers locally. This campaign will benefit Anchorage's entire health care industry by sending interested parties to the equal-opportunity Anchorage Job Finder health care landing page where our open health care jobs in Anchorage will be listed. This digital ad campaign will target a highly specific type of health care worker, one who is both already trained and working in their field and a potential long-term Anchorage resident. This campaign will target the career adventurers who are likely to appreciate the outdoor lifestyle that a mid-sized mountain city like Anchorage has to offer. The campaign will also target “boomerang” residents, those who have been living outside of Anchorage but might be lured back with the right opportunity. We are competing on a national scale for today's workforce, and that includes our current residents too. This campaign will work with industry partners to bolster Anchorage's health care workforce pipeline, creating a multi-pronged approach to strengthening this bedrock industry. The Anchorage Municipality hospitality businesses with a trained and knowledgeable workforce. CHARR estimates as many as 5,000 employees would have access to the training grants. The average cost to hire and train a new hourly employee is around $2,000 while the average cost of hiring and training a new manager is $15,000 according to national statistics. These costs combined with increasing operating costs create a slim profit margin for the Anchorage hospitality businesses. CHARR is the state association and is based in the Anchorage municipality, the funding would allow us to allocate an employee to collect data and distribute the training needs for the hospitality businesses within the municipality. The hospitality industry has always been in need of a workforce, even when readily available the average turnover rate is 30%. Based on past and current numbers CHARR would be able to supply sufficient training to a majority of industry employees even if they are from out of state. Our expected outcomes are to supply the Anchorage municipality hospitality businesses with a trained and knowledgeable workforce. CHARR estimates as many as 5,000 employees would have access to the training grants. The average cost to hire and train a new hourly employee is around $2,000 while the average cost of hiring and training a new manager is $15,000 according to national statistics. These costs combined with increasing operating costs create a slim profit margin for the Anchorage hospitality businesses. CHARR estimating allocating approximately 100 students to complete UAA's Hospitality Certificate program at an estimated cost of almost $10,000 per student to cover tuition, books, lab fees, and other supplies. Providing free training will allow establishments and their employees to thrive. Our expected outcome is an increased number of applicants for open health care positions in Anchorage. A functioning health care workforce is a baseline need for any community hoping to attract business investment, young professionals, and families. With the fastest growing aging population in the country, supporting our health care workforce is an absolute necessity to ensuring seniors choose to remain in Anchorage. According to AEDC's 2021 community living survey of older Anchorage residents, availability of health care was the no. 1 reported factor in a decision to stay in Anchorage. With staggering health care workforce gaps, we must take action to ensure our quality of care remains at a high level and protect our health workers from continuing to experience burnout. We know that Anchorage's levels of outmigration are a barrier to economic growth, and we also know that quality of health care is a top factor for many individuals in a decision to move to or from a community. Anchorage Economic Development Corp. will support a highly targeted marketing and outreach campaign attracting in-demand health care workers to Alaska, while simultaneously laying the groundwork to foster interest in future health care careers locally. This campaign will benefit Anchorage's entire health care industry by sending interested parties to the equal-opportunity Anchorage Job Finder health care landing page where our open health care jobs in Anchorage will be listed. This digital ad campaign will target a highly specific type of health care worker, one who is both already trained and working in their field and a potential long-term Anchorage resident. This campaign will target the career adventurers who are likely to appreciate the outdoor lifestyle that a mid-sized mountain city like Anchorage has to offer. The campaign will also target "boomerang" residents, those who have been living outside of Anchorage but might be lured back with the right opportunity. We are competing on a national scale for today's workforce, and that includes our current residents too. This campaign will work with industry partners to bolster Anchorage's health care workforce pipeline, creating a multi-pronged approach to strengthening this bedrock industry. CHARR estimating allocating approximately 100 students to complete UAA's Hospitality Certificate program at an estimated cost of almost $10,000 per student to cover tuition, books, lab fees, and other supplies. Providing free training will allow establishments and their employees to thrive. Our expected outcome is an increased number of applicants for open health care positions in Anchorage. A functioning health care workforce is a baseline need for any community hoping to attract business investment, young professionals, and families. With the fastest growing aging population in the country, supporting our health care workforce is an absolute necessity to ensuring seniors choose to remain in Anchorage. 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Contact MOA Legislative Services at w wealthiest.0@anchorageak.gov to request this workbook as a spreadsheet.

Shishk Community Housing Nonprofit Capital $1,000,000 $2,300,000 $1,750,000
The Community Resource Center (CRC)

Individuals with chronic diseases, including substance use disorder, are disproportionately at risk of an infection by COVID-19 and other infectious diseases. Many have extensive barriers to accessing testing, vaccinations, and adequate support to recover if infected. These individuals are often at a higher risk of extended absence from work due to illness. In pursuit of a healthy and sustainable workforce, the Anchorage Neighborhood Health Service (ANHC) proposes a two-year demonstration project to provide targeted support to those with chronic disease, through a social service navigation program.

The Anchorage Neighborhood Health Center (ANHC) is a critical safety net provider in the Anchorage community and serves everyone, while specializing in services that support those who are uninsured and underinsured, and assure those who experience barriers related to cost, language access, stigma, and other issues can effectively access healthcare. The ANHC Social Services Navigation program would provide Social Services Navigators (SSNs) to serve individuals and families impacted by a chronic health condition, in order to support them in getting back to work and staying medically compliant while managing their health. In addition, this amplified level of support for patients' holistic health related to their care will allow for more effective infectious disease prevention practices (such as COVID-19) and enhanced equity in navigating any needed resources successfully, regardless of challenges the individual may be experiencing.

Social Service Navigation Services to Support a Healthy and Sustained Workforce (SSN)

The Anchorage Neighborhood Health Center (ANHC) Social Services Navigation program would create Social Services Navigation (SSN) to provide coordination and support to individuals and families impacted by a chronic condition. The SSNs would support patients in accessing and addressing their social determinants of health through referrals, appointment, and support for housing and other social services to ensure they have maximum assistance in managing their health and living conditions. This optimizes their ability to remain medically compliant in the case activities needed for maintenance and mitigation of their chronic condition. The focus population would include those who have chronic conditions such as hypertension or diabetes, as well as those who are experiencing alcohol and substance use disorder. By ensuring these patients are supported in their physical, social, and emotional needs, ANHC SSNs minimize the patients' wellbeing and their ability to remain at work or even to work as quickly as possible. Additionally, this provides a greater level of protective factors with regard to the patient's likelihoods of contracting preventing from infectious diseases, such as COVID-19.

The SSNs would collaborate with social service agencies in the community to integrate a system of communication and support so the service is effective. The SSN position will be full-time, and they will work closely with the Managing Director of ANHC and other services offered in the community.

Lisa Aquino

Anticipated decrease in work absenteeism for patients who experience barriers related to cost, language access, stigma, and other issues can effectively access healthcare. The ANHC Social Services Navigation program would provide Social Services Navigators (SSNs) to serve individuals and families impacted by a chronic health condition, in order to support them in getting back to work and staying medically compliant while managing their health. In addition, this amplified level of support for patients' holistic health related to their care will allow for more effective infectious disease prevention practices (such as COVID-19) and enhanced equity in navigating any needed resources successfully, regardless of challenges the individual may be experiencing.

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Dorimia Williams

Lisa Aquino

Lisa Aquino
<table>
<thead>
<tr>
<th>Program</th>
<th>Nonprofit</th>
<th>Healthy Workforce</th>
<th>Street Maintenance</th>
<th>Hiland Street Maintenance</th>
<th>Material Storage Facility</th>
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</table>
| MOA/Public Works/ Eagle River  
Street Maintenance | Governmental | Capital | Healthy Workforce | Street Maintenance, Data and vehicle storage/wash bay | Material Storage Facility |
| Providence Health and Services  
Washington d/b a Providence Alaska Medical Center | Nonprofit | Program | Workforce | Development | Workforce Development |

### Street Maintenance

- **Heated storage for Eagle River Street Maintenance. Data and vehicle storage/wash bay.**

### Columbia Heights

- **Development of the Crisis Stabilization Center includes 23-hour Crisis Stabilization and Short-term Crisis Residential program for adults 18 years and older. The Crisis Stabilization Center will meet current demand for behavioral health services; reduce burden on law enforcement; emergency departments, first responders, and Alaska Psychiatric Institute for adults experiencing a behavioral health crisis; address gaps in services; and offer a "no wrong door", behavioral health-led, trauma-informed approach to services. Funding requested will recruit and train staff prior to opening July 2023.**

### Workforce健康

- **With the development and implementation of Providence's Crisis Stabilization Center, Anchorage will have more resources to respond to behavioral health crisis episodes by reducing the burden on law enforcement, first responders, the emergency department, Alaska Psychiatric Institute, and ensure residents in crisis receive timely, appropriate, evidence-based care in the least restrictive setting possible.**

### Crisis Stabilization Center

- **The 23-hour Crisis Stabilization expects to have a capacity of 12-18 chairs to accommodate 3,649 patient days and 4,054 episodes. The Short-Term Crisis Residential program expects to have a capacity of 12 beds to accommodate 4,054 patient days and 1,015 episodes. Combined, the Crisis Stabilization Center expects to provide 7,700 patient days per year.**

### Providence Alaska’s Crisis Stabilization Center

- **Providence Alaska’s Crisis Stabilization Center will include 23-hour Crisis Stabilization and Short-term Crisis Residential programs. Providence intends to launch the center in the first quarter of 2023. Goals for the Crisis Stabilization Center in Anchorage include:**
  - **More current demand and expanded access to evidence-based, behavioral health care for the Anchorage 18+ population experiencing an estimated 5,867 crises episodes per year.**
  - **Reduce burden on Alaska Psychiatric Institute (API), law enforcement, first responders, and emergency departments and ensure the resident in crisis receives timely, appropriate, evidence-based care in the least restrictive setting possible.**
  - **Provide services that help fill commitments made in the BHSS plan Addressing Gaps in the Crisis Psychiatric Response System in response to the court order denial (October 21, 2019).**
  - **Provide a model that offers a "no-wrong-door", behavioral health-led, trauma-informed approach and provide rapid continuous to care, treatment, and discharge planning for a combined, projected 7,700 patient days per year.**

### Crisis Stabilization Center

- **The maintenance storage facility is approximately 2 miles from any bathroom facility and 1.25 miles from a emergency station. Our staff of up to 4 personnel that frequent the facility, the contract workforce of over 20 personnel have access to the facility on a daily basis, sub contractors that are working in the area will have access to the facility and emergency provisions. The building will serve the staff with a place to wash and shoreline their vehicles in the winter months and keep them clean and serviceable throughout the entire year and serve as a storage facility of all our serviceable documentation that we have to keep record.**

### Hiland Street Maintenance

- **Plans in hand to construct a building within the Eagle River Street Maintenance storage facility at Hiland yard, building will consist of a bathroom facility, vehicle storage, wash bay, and document storage area. Water, gas, and power are on site and will need to construct a Septic system for the bathroom facility. Building will be utilized by the employee and contract workers, the wash bay and storage area are for Eagle River Street Maintenance personnel use only.**

Contact MOA Legislative Services at wwmls@anchorageak.gov to request this workbook as a spreadsheet.
### Justice Nonprofit Program

<table>
<thead>
<tr>
<th>Program</th>
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<th>Healthy Workforce</th>
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<tr>
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</table>

- **Economic Resilience Through Workforce Development and Language Access Services**
- **Outcome 1: Economic Development**
  - ALL will recruit and screen 150 bilingual community members to provide paid interpreter and translation services within the Municipality of Anchorage. ALL will provide 4-week long interpreter trainings for bilingual community members identified through the project. This will stimulate economic revitalization within the Municipality of Anchorage upon job creation and workforce development benefiting the entire community.
  - **Outcome 2: Child and Family Support**
    - ALL will provide 4,505 hours of interpreter and translation services for low-income and underserved Anchorage community members to access critical social services and COVID public safety resources.
  - **Outcome 3: Healthy Workforce**
    - ALL will provide 10 language access trainings with medical providers to increase access to healthcare resources and make health and safety COVID measures accessible and effective. This will be a long-term investment in creating health equity benefiting the entire community of Anchorage.

### Alaska Pacific University

<table>
<thead>
<tr>
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<th>Annual Funding</th>
<th>Total Funding</th>
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<td>$ 577,500</td>
<td>$ 577,500</td>
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</tr>
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</table>

- **Expanding Culturally Safe Nursing Education at Alaska Pacific University**
- **Outcome 1: Economic Development**
  - This project will focus on economic resilience by building the next generation of Anchorage's Registered Nurses. Annually over 80,000 potential nursing students are turned away because of a lack of capacity (A&MN, 2020) by increasing student capacity in the APU nursing program located in Anchorage, this project can increase Anchorage's competitiveness as a destination city for students. This proposal is a long-term investment into the Anchorage area workforce development and meeting the healthcare needs of the city. Our nursing program teaches health equity and cultured safety and aims to provide innovative hands-on active learning opportunities for nursing students at APU. This project aligns with the Anchorage Assembly’s Quality of Life Goals by supporting schools in addressing learning loss from the pandemic and by closing the opportunity gap. APU will promote and continue to invest in the successes made possible by its diversification grant, and continue to advance equity initiatives.
  - **Outcome 2: Child and Family Support**
    - This project is designed to overcome multiple barriers that have prevented students’ access to APU nursing programs, and increase access to advanced technological teaching platforms and tools. These programs include the Anatomage Table, a designated medication room with an automatic dispensing cabinet, an advanced simulation space, and two SMART classrooms with advanced technology that can provide an opportunity for distance learning, which in turn supports social equality, by providing equal access to healthcare resources and make health and safety COVID measures accessible and effective. This will be a long-term investment in creating health equity benefiting the entire community of Anchorage.
  - **Outcome 3: Healthy Workforce**
    - This project will expand the pool of trained interpreters to meet the increasing demand for language access services within the Municipality. With over 100 different languages spoken by families in the Anchorage School District, census data show that 17.6% of Anchorage residents speak a language other than English at home. COVID has created a demand for interpretation and translation of COVID safety and resource documents including business and building notices, health mandates, COVID relief assistance, symptoms and safety resources, testing sites, clinics, vaccine information, surveys and transportation services. The focus of this project is to: 1) work closely with our Anchorage community members to be paid interpreters; 2) provision of five interpreter/tranlslation services for low-income and underserved Anchorage community members to access critical social services and public safety resources; and 3) outreach and training with medical providers to provide language access to increase health equity. The LIC currently has trained 400 Alaskan interpreters in over 40 different languages. This project will expand the pool of trained interpreters to meet the increasing demand for language access services within the Municipality. Training Alaskan interpreters creates a workforce development opportunity to spur job growth in the Municipality as well as increase health equity for Anchorage residents. Training for medical providers to provide language access will increase health equity.

### Contact Information

- **Anchorage Assembly**
  - Kari Robinson
  - Fim MacKenzie

Contact MOA Legislative Services at weworks@anchorageak.gov to request this workbook as a spreadsheet.

ARPA 2022 Funding Proposals

Municipality of Anchorage | Anchorage Assembly

5/31/2022

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<table>
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<th>Anchorage Assembly</th>
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<tbody>
<tr>
<td><strong>ARPA 2022 Funding Proposals</strong></td>
<td>5/31/2022</td>
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</table>

### Henning Inc. 2022 Workforce Reentry for Formerly Incarcerated Project

This project will meet the needs of Anchorage's workforce shortage by 1) NEED: a disadvantaged group that struggles with workforce development is Anchorage's minority from incarceration population. 2) GEOGRAPHY: This project will work with individuals reentering the Anchorage area after incarceration. 3) ALIGNMENT: This project will align with other community providers including Partners for Reentry, Juanita Strong Project, and Alaska Behavioral Health. 4) FEASIBILITY: We anticipate to begin services July 1 and we are working with multiple funders and community donors. 5) INFORMED: Through conversations with community partners such as SOA, Dept. of Labor, Alaska Behavioral Health and other nonprofits provides the need for this project has been strongly indicated. 6) EQUITY: This project particularly works with a disadvantaged population that has been the “last hired, first fired”. COVID-19 has exacerbated their workforce reentry struggle.

The project expects to see formerly incarcerated men and women learn skills and responsibilities to achieve long term success in the workforce community despite having backgrounds with barriers. The project will serve an estimated 50 men and women coming out of incarceration. The Anchorage community will benefit from formerly incarcerated men and women being equipped with job and social skills for long term success, rather than the high rate of recidivism and return to prison, homelessness, or addiction. The project will also give opportunities for families and especially formerly incarcerated single mothers to provide for and become stable through job skills training, placement, and support.

Henning Inc. 2022 Workforce Reentry for Formerly Incarcerated Project

Henning Inc. will equip each client with the knowledge and understanding needed for handling stressful situations when they arise. I believe it meets the needs for the homeless population. Most of the homeless population is struggling from addiction and some type of mental health issues or disorders. This will be a supportive service so they can keep their housing longer. Most people who are housed with mental health issues or with addictions and up back on the street because they do not know how to take care of the property they live in. Causing damage to their properties. We have been successful in teaching life-skills and teaching people to fix and repair their damages. We have a 6 week life skills class as part of our rehabilitation, reentry and reintegration to assist people in their recovery. We offer all the wrap around services even after they are sober for some time so we can help them maintain their sobriety, keep their jobs and keep their homes long term. We’ve seen lives change and transformations in the lives of the people we serve, and we have video testimonials of the work we’ve put into this project.

People will be impacted by being transformed in their thoughts, behaviors, and by their decisions and it will be evident by the actions they take. The community will be better off because we can see fewer and fewer people on the streets. We are expecting to serve 1000 families. We’ve seen the long-term effects of people living on the streets and even if they are placed in apartments we will eventually see them back on the streets unless we focus on the more severe issues, trauma, and adverse childhood experiences. Drugs and alcohol are used to mask and numb the pain. So we developed specific programs to assist people in getting away from trying to escape their pain, but actually sit down and heal it, talk about it, process it and work it out. Our programs are therapeutic along with our arts and music program to help people think about learning new skill set. We have seen so many breakthroughs and changes in people’s lives and the important and crucial part of it is maintaining their sobriety.

Henning Inc. 2022 Workforce Reentry for the Formerly Incarcerated Project

Henning Inc. will also work hand in hand with other organizations including, but not limited to, Partners for Progress, Catholic Social Services and Alaska Behavioral Health. This project will provide services that have been lacking in our community and give the opportunity for individuals to be self-sufficient and provide long-term stability to each of their families.

<table>
<thead>
<tr>
<th>House of Transformation/PI</th>
<th>MHA</th>
<th>Nonprofit</th>
<th>Program</th>
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**Transformation/PI**

This project was created to assist people coming out of prison, homelessness, and addiction by getting them into assessments and screening right away. There’s no waiting list and people are seen on the spot and provided the much-needed care and referral. They will also be able to detox in a safe environment and kickstart their recovery and sobriety. They will be working on goals with Chemical Dependency Counselors and have a Peer Support Specialist assigned to them.

This project will meet the needs of the homeless population. Most of the homeless population is struggling from addiction and some type of mental health issues or disorders. This will be a supportive service so they can keep their housing longer. Most people who are housed with mental health issues or with addictions and up back on the street because they do not know how to take care of the property they live in. Causing damage to their properties. We have been successful in teaching life skills and teaching people to fix and repair their damages. We have a 6 week life skills class as part of our rehabilitation, reentry and reintegration to assist people in their recovery. We offer all the wrap around services even after they are sober for some time so we can help them maintain their sobriety, keep their jobs and keep their homes long term. We’ve seen lives change and transformations in the lives of the people we serve, and we have video testimonials of the work we’ve put into this project.

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The narrative is in the form being uploaded but this project will be for substance misuse treatment, ambulatory detox, mental and behavioral health services in a sober living transitional facility with wrap around services such as jobs, vocational, jobs and resources such as life skills training to assist individuals get back on their feet and be trained to live full lives.

Elizabeth Aumave

| Shawn Hays |

Contact MOA Legislative Services at wemsask@anchorageak.gov to request this workbook as a spreadsheet.
### Conquer COVID Coalition

<table>
<thead>
<tr>
<th>Program</th>
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<tr>
<td>Program</td>
<td>Stay Healthy, Anchorage</td>
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**Need** - Dialogue about COVID-19 has been greatly reduced at a national and local level for a variety of reasons. However, there is still a critical need for messaging to protect our elderly, vulnerable populations and workforce. COVID-19 cases remain high in Alaska and related deaths are still happening. The coalition can continue an active communications campaign that emphasizes staying healthy will help Alaskans and businesses - stay vigilant and help respond effectively to potential waves.

**Geography** - Focus area is the Municipality of Anchorage.

**Feasibility** - Additional funding will empower continued outreach.

**Equity** - The coalition has focused on health equity by using diverse voices in the community, placing ads in various languages, distributing printed materials in Spanish about vaccination events and building partnerships with organizations such as the Anchorage Literacy Project. This same model and outreach would continue with the additional funding.

### Alaska CHARR Future Hospitality Leaders Program

<table>
<thead>
<tr>
<th>Program</th>
<th>Healthy Workforce</th>
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<th>Lifestyle Workforce</th>
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<tr>
<td>Program</td>
<td>Alaska CHARR FHLP - Alaskan Grown Workforce Association</td>
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FHLP would aim to support the underserved individuals across the Anchorage bowl, including low-income communities and the incarcerated adults, opportunity youth, and individuals with disabilities, by helping them acquire basic job and life skills necessary to pursue jobs within the hospitality industry.

This would have a positive impact across the Anchorage municipality and put individuals on a path to employment and independence. Our program would offer multiple paths to climb within the hospitality industry. Our national counterparts have already implemented and drafted an outline for re-entry programs and our staff would follow them along with partnering with the DOC and Veteran Services for assistance. The hospitality industry has always had a need for a workforce, however, FHLP will help build one from pockets the industry may not know about. With the added effort of reducing recidivism and increasing rehabilitation and re-entry.

Alaska has approximately 247 people incarcerated for every 10,000 people, according to The Sentencing Project. FHLP's hope is to implement a re-entry program that is dedicated to changing the lives of the justice-involved population and uplifting Anchorage's communities. The hospitality industry has struggled to find a workforce that stays loyal to them. With a 70% turnover rate within the hospitality industry, it is hard to maintain a stable workforce. Implementing a re-entry, transition, and apprenticeship program would produce a sense of job satisfaction and empower those completing the program. These programs would help eliminate barriers and biases that hinder personal and professional growth.

It is important to note that while Conquer COVID had a specific focus at the height of the pandemic, it has become an effective platform to address other challenges. These include encouraging community to get an annual flu shot, while staying up-to-date on other immunizations. The campaign will evolve from "Conquer COVID" to "Stay Healthy, Anchorage" to encourage Alaskans to remain vigilant.

The goal of new messaging is to include COVID mitigation as part of overall good health. By doing so, the coalition hopes to normalize COVID mitigation behaviors. Given that the focus has been on a healthy community, the Conquer COVID Coalition is well positioned to continue to provide a robust level of communications required to the local workforce. This will include paid ads and social media posts about seasonal health messaging. COVID-19 updates, supplying communication kits for employers to provide to employees and supporting health events geared toward keeping the business community thriving. Stay Healthy, AK will leverage existing partnerships and coalition members to amplify the message.

- Anchorage Chamber of Commerce
- Anchorage Downtown Partnership
- ADHC
- Anchorage Literacy Project, Prior Learner Navigators
- Eidos
- Coalition Business Mentors
- Keeping good health practices top of mind will require additional messaging and communications through a mix of digital and social media advertising, organic social media and traditional broadcast channels.

Lori Rucksdashel
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**Construction Painting trade Quality pre apprenticeship training**

**Painters Academy Nonprofit Program**

**Legacy Builders**

**Capital & Workforce $225,000**

**Healthy Workforce $216,000**

**Workforce 29 CFR 29.5**

**Housing Programs**

**Summer Internship and Alaska Wildlife training**

AWCC offers Summer Internship programs to educate and provide experience to individuals interested in the education, tourism, and animal care fields. These Summer Interns provide support and reprise during our busiest time of year, while gaining knowledge in their chosen career field.

**AWCC's Summer Internship and Housing Programs directly address the Assembly's funding priorities of housing and a healthy workforce.** The internship is so hard to obtain within a 50-mile radius of the Center, the onsite housing is sometimes the difference between individuals choosing employment with AWCC or not. Interns are often young adults who are interested in calling Anchorage home, if only for a time, and growing their career in their chosen field may be hindered by the barrier of housing. Additionally, the program supports the tourism industry, families and quality of life, and economic development.

**The Alaska Wildlife Conservation Center is a sanctuary dedicated to preserving Alaska's wildlife through conservation, education, research, and quality animal care.** A family-friendly venue, AWCC hosts almost 300,000 guests and visitors from around the world and from right here in Alaska. The resident wildlife at the AWCC are educational ambassadors for our wild counterparts and they teach families how to safely interact with the animals they share a home with. AWCC has been diligently expanding its research and educational offerings to include the endangered Beluga Whale and education on being safe living and recreating in bear country.

**Becky Chambless**
### ARPA 2022 Funding Proposals

**Healthy Smiles Forever (HSF)** is a non-profit dental organization serving long-term care (LTC) residents and disabled patients. The goal of HSF is to improve residents’ oral health through dental treatment, preventive services and education; and coordinate with other health care providers to improve residents’ overall health. Good oral health will improve the lives of residents in their daily activities (social interaction and ability to eat comfortably) overall systemic health and improved self-esteem. Funding is largely dependent on grants, donations and Medicaid. HSF is unique in Alaska. HSF provides comprehensive in-house dental services to 3 LTC facilities to address need and health inequities. This is so important for residents who have difficulty with transportation to outside dental offices. Private practice providers usually do not have space for whatdrains or experience in providing treatment for this population. This in-office model has been especially significant during the pandemic. HSF has provided treatment inside the facility for emergency services during lockdowns. Due to individual quarantines, or residents’ hesitancy to be in contact with others, the pandemic continues to affect the residents’ ability to obtain treatment. HSF is primarily funded through Medicaid billing with very limited private insurance billing. HSF provides a sliding scale discount for patients without insurance. Contributions, grants and dental professionals donating time make up the difference between the cost of providing services and the earned revenue.

<table>
<thead>
<tr>
<th>Organization</th>
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<th>Workforce</th>
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<th>Budget FY 2023</th>
<th>Budget FY 2024</th>
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<td>Workers</td>
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<td>$831,288</td>
<td>$107,812</td>
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<td>Healthy Smiles Forever - Dental Care in Long-Term Care Facilities</td>
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</table>

**Municipality of Anchorage | Anchorage Assembly**

Research has shown that oral health impacts overall systemic health in addition to nutritional benefits when one is able to eat properly. Also, in the years that HSF has been offering dental services in the Anchorage Pioneer Home and Prestige Care and Rehabilitation Center, we have seen improvement in socialization when the month appearance is improved and people are able to converse better and smile without feeling embarrassed. We have received positive feedback from residents’ families and acknowledgment from LTC administrators on the valuable difference in-house clinic has made in their facilities. HSF will use ARPA funds to create a new position that will provide prosthodontist services and move the program director from a volunteer position to a paid position. Funds will be used for personnel, dentures for uninsured patients and office administration.

(We are attaching the floor plan for Maple Springs Anchorage, a LTC approved for construction, showing the space dedicated to a HSF dental clinic.)

Ventilation verification begins with calculating the minimum required air changes per hour required for a given space, and then physically verifying that the HVAC system is meeting or exceeding this rate. To do this the technician must determine minimum outside air (OSA) quantity required, from design documents or under direction of a licensed professional, and then physically verify that an HVAC system is meeting or exceeding those values. Verifying OSA is done by manipulating the HVAC system to full design airflow (typically full cooling) and measuring OSA values using calibrated precision instruments. This step is then repeated after setting the system to reduced airflow; typically heating mode, minimum zone settings, or 30% of full airflow design. After physically measuring OSA values, the percent OSA must be calculated to ensure that proper ventilation is being achieved during any and all modes or hours that a building or space is occupied. Using instrumentation, carbon dioxide levels can also be assessed, preferably during peak occupied hours. A detailed report is then compiled with HVAC system component model numbers, serial numbers, etc., exterior photographs of the HVAC system being verified which may indicate areas/components of concern or potential future issues, general as-found condition, and recommendations for improved ventilation and/or system performance to be reviewed by a licensed professional.
The Independent Living Advocate (ILA) positions dedicated to this program would assume an initial caseload of 20 participants, all of them youth living with significant disabilities. At the halfway point of this one-year pilot project, the ILA and the Program Director would evaluate project results and determine if the caseload could be increased.

The Transition to Independence Program/Youth With Disabilities focuses on preparing young people with disabilities, including those aging out of foster care, for the workforce. Providing youth with the tools and resources necessary to define their career paths facilitates a successful transition to adulthood. Access Alaska staff works alongside participants to explore career opportunities and develop self-advocacy skills. Teaching independent living skills to young people ensures the highest level of independence as they transition into adult life. Activities many people take for granted (e.g., transportation, money management, vocational training, health care, housing, social networks) are very challenging for youth with disabilities. Many struggle to access peer support and recreational activities. The pandemic has isolated these young people, and the program will facilitate social connections, career exploration, higher education opportunities, and other opportunities. Program funding would support an Independent Living Advocate position ($5,000) to train transition-aged youth in independent living skills, employment readiness, higher education, socialization, and life skills. The program would include supplies ($5,000) and IT/telephone equipment/services ($5,000). Most importantly for this project, ARPA funds would support the purchase of a passenger van with a wheelchair lift ($65,000) to transport students to and from facility.
**ARPA 2022 Funding Proposals**

**Municipality of Anchorage | Anchorage Assembly**

I am seeking funding to expand our wellness spa in south Anchorage to include more retail space that has been vacant for over 2 years due to Covid. These funds will not only go to the buildout of the expansion but also employee salary to staff the larger location. I anticipate I will need to double my workforce to adequately provide customer service and continue to keep up with our sanitization practices that we have had in place since inception.

I believe this fits well with the assembly's 2022 goal to stimulate economic revitalization by addressing workforce issues. I anticipate that this expansion will create more jobs for the community in the retail space. This space often employs a younger generation however I have found that my employee mix is of all age ranges. I believe I create an opportunity for high school students to gain work experience in something that is not fast food related. I believe college students benefit from our space as we work around their class schedule to ensure their education is a priority. I also believe, due to our flexibility in schedules & our operating hours, we provide a great opportunity for non-mums & dads that may be a bit challenged with affordable daycare options.

Our goal has always been to provide a holistic & innovative way to relax, rejuvenate & revitalize our community. We believe more than ever that our self care & mental health should be prioritized.

If awarded, I will begin to negotiate a lease with the local property manager. I anticipate he and his team will be eager to get the space occupied after so long. This will not only benefit his team but also the surrounding businesses. When there is more activity present, versus vacant store fronts, crime tends to not be an issue. I will then begin to engage with a designer and construction company to begin the buildout. Simultaneously I will begin to hire the necessary workforce and train them in the current facility until the expansion is complete.

Prior to Covid and certainly after, the wellness and spa industry experienced a large amount of business closures. In the almost decade I have been operating in the same location, I have seen many of my fellow entrepreneurs close their business. I am a third generation Alaskan, raising a fourth. I believe in our community and our economy. I am thankful and count myself lucky to be operating in one of the most challenging times.

**Planet Beach Spa**

- **For-profit**
- **Healthy Workforce**
- **Expansion of Wellness Spa**

- **Healthcare Workforce**
- **$55,000**
- **$20,000**
- **$30,000**
- **$100,000**

**Missions Nonprofit Capital**

**Associates dba Christian Health Workforce**

$30,000, $20,000, $100,000  

**Visit Anchorage**

**Nonprofit Program**

**Healthy Workforce**

$10,000, $10,000, $10,000  

**Alaska Native Cultures Foundation**

**Training development**

**Contract/promote standalone training modules to better educate newly hired seasonal workers and residents on Alaska Native culture, Dena’ina culture and vocabulary, and regional history.**

Developing such training would more completely share Anchorage's story with visitors and better inform workers and residents.

The workforce is better equipped to share the cultures of the region, seasonal workers are armed with a deeper understanding of the place they are working to visit, and visitors return home with a better understanding of Anchorage's story and community.

**Christian Health Associates dba Alaska Medical Missions**

- **Nonprofit**
- **Healthy Workforce**

- **Replace forklift that provided PPE across Alaska**

- **$30,000**
- **$20,000**

**Healthy Workforce**

- **$30,000**
- **$100,000**

**Visit Anchorage**

- **Nonprofit**
- **Healthy Workforce**

- **$10,000**
- **$10,000**

**Contact MOA Legislative Services at wewmask@anchorageak.gov to request this workbook as a spreadsheet.**
## ARPA 2022 Funding Proposals

| Municipality of Anchorage | Anchorage Assembly |

Contact MOA Legislative Services at wemask@anchorageak.gov to request this workbook as a spreadsheet.

<table>
<thead>
<tr>
<th>Sierra Juliet Inc.</th>
<th>For-profit</th>
<th>Capital</th>
<th>Housing</th>
<th>$20,000,000</th>
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<tr>
<td>Spennard &amp; Oregon-Lois Redevelopment</td>
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</table>

All Priority Areas: invest in creating new workforce housing units, invest in economic RE-development, community investment by removing blight and reduce barriers to redevelopment. Invest in local capacity to leverage public dollars; effectively engage impact capital to co-invest in resident infrastructure project at scale. Addresses chronically underserved area that enables cycles of criminal and drug-related activities that harm low-income populations with addiction issues. Site is in Spennard Corridor Plan. Supports goals Policy 4.13. Encourage redevelopment that integrates with transit and contributes to an active mixed use pedestrian-oriented use. Applicant is working with adjacent owner on redevelopment can leverage site into this project and increase the life of new housing units 5X.

**Housing: The bedrock of community stability.** With less than 4% rental vacancy and about half of Anchorage residents paying too much of their monthly incomes for housing, Anchorage is in housing gridlock. The dearth of available and affordable housing impacts Anchorage’s workforce, seniors, young people, and those experiencing homelessness. Converting hotels to housing units is a proven path used in several states to increase affordable housing stock. Already designed for residential use, hotel conversions bring new housing online faster and cheaper than new construction.

**Hotel Conversions to Increase Affordable Housing**

Need: COVID exacerbated our housing challenges. Alaska is 56th nationwide for job growth and 1 of only 5 states with job recovery under 50%. Residential construction was already at a standstill when COVID19 related shipping and materials prices shot up. Anchorage needs affordable housing, now.

**Geography:** Two hotel conversions are underway in 2 neighborhoods different than those in this proposal.

**Alignment:** The other ARPA investment properties are tied to stable housing.

**Feasibility:** The cost "pay door" for the 2 hotel conversions underway is between $35,000,000-$78,000,000 – lower than the national average and dramatically less than new construction, making them a quick and easy way to meet workforce and supportive housing needs. The units can transition for different populations over time.

**Incentive:** High housing costs fall disproportionately hard on low income residents and people of color. Their circumstances make them less competitive in the rental market, creating an unlevel playing field.

The main outcome is to acquire up to 210 new housing units which will house approximately 300 people (singles, couples, roommates). Initial access will be for those exiting mass care who are suitable to the units and then expand to more general workforce or fixed income residents and people of color. Their circumstances make them less competitive in the rental market, creating an unlevel playing field.

### Alaska Community Foundation

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**Redevelopment: Acquire, aggregate, demolish, and redevelop blighted properties Between Lois Dr and Oregon Dr at Spennard Road**

**Redevelopment:** Acquire, aggregate, demolish, and redevelop blighted properties Between Lois Dr and Oregon Dr at Spennard Road, prepare site for new construction, address alley/street access.- new mixed use construction - sidewalk plows, retail 1st floor, upper levels multifamily housing. With funding, site could be acquired immediately and demolition could occur by fall 2022 design could be completed in Fall & Winter 2022 and construction could start Spring 2023. 35% Design could be funded by EPA Brownfield grant currently held by MOA, FEMA BRIC grant could be leveraged with ARPA & EPA Brownfield funding. Permitting and construction financing can be leveraged w/ARPA funding + ABFC and commercial financing.

**Obtaining financing for these types of redevelopment costs is difficult in good economic times; challenging economic times make it even more so**

**Stormy Jarvis**

| Nina Kemppel |  |  |

Winter 2022 and construction could start immediately and demolition could occur by fall 2022 design could be completed in Fall & Winter 2022 and construction could start Spring 2023. 35% Design could be funded by EPA Brownfield grant currently held by MOA, FEMA BRIC grant could be leveraged with ARPA & EPA Brownfield funding. Permitting and construction financing can be leveraged w/ARPA funding + ABFC and commercial financing.

**Obtaining financing for these types of redevelopment costs is difficult in good economic times; challenging economic times make it even more so**

**Stormy Jarvis**

| Nina Kemppel |  |  |

Two hotel properties are immediately suitable for conversion to housing units. As is the practice in potential real estate transactions, the negotiations are not disclosed. The first, constructed in 2003, has 119 guest rooms in a 52,200 sq ft 3-story building in East Anchorage. The asking price is $13,250,000. The second hotel has 94 rooms in 2 buildings in Spenard, consisting of 286 rooms, consisting of both full efficiency units and rooming house units with private baths and shared kitchens. The 94/123 sq ft property was built in 1990 and recently renovated. The asking price is $5,500,000. Both properties have ample parking, space for additional offices or trailers, access to public transport, Bell facilities, and are rarely ready from furnishing to listen.

**Hotel Conversions strategically address multiple problems and constraints with a single long-term approach.** The Anchorage Home Plan adopted by the Assembly centers the need for housing. The mass care exit strategy starts the need for up to 500 new units. And employees consistently cite the lack of affordable housing as a barrier to attracting and retaining a workforce.

This proposal is endorsed by the mass care exit strategy facilitation group. The plan is implemented through a public-private partnership that coordinates funding and is financially managed at the Alaska Community Foundation. Private funds will be sought to augment these ARPA public funds, as was done for the 2 hotel conversions already underway.

**Nina Kemppel**
Informed principles. In their report "Gap Analysis & 2021 Community Priorities", ACEH identified rapid rehousing as a high priority for 2021. They also recommended "coordinating funding/capacity for rapid rehousing, as well as expanding rapid rehousing through pilot programs to demonstrate success in serving higher vulnerability populations"—our CHRS program will accomplish both recommendations, as the program will not only significantly increase our capacity to provide rapid rehousing, but it will place five of our proposed new CMs in our Complex Care Shelter, as well as our Homeless Family Services program, to provide additional comprehensive rapid rehousing services. Specifically, our CHRS program will significantly expand our current service delivery with five of our proposed new CMs in our Complex Care Shelter facility to provide rapid rehousing services to medically fragile and other vulnerable populations.


As inspired by the Anchorage Mass Care Transition Plan and the Facilitated Collaborative Process between Mayor避on and representatives from the Anchorage Assembly, our CHRS program is to focus on the response that is needed to address homelessness in our city. CHRS will work alongside our current shelter programs, Brother Francis Shelter (BFS), Clare House (CH), and the Complex Care shelter, as well as our Homeless Family Service program, to provide additional comprehensive rapid rehousing services. Specifically, our CHRS program will significantly expand our service delivery with five of our proposed new CMs in our Complex Care Shelter facility to provide rapid rehousing services to medically fragile and other vulnerable populations.


The feasibility of the site is established through a preliminary site plan, a phase 1 environmental assessment, and a site visit. The site is currently vacant and in a condition that can be advanced into design and construction. This project has a master plan developed that can be advanced into design and construction. Community organizations are already invested and support this plan.

This project has the potential to provide over 100 units of housing including ‘live-work’ type units. Fairview neighborhood as well as potential occupants of development would benefit from the infrastructure being in place.

https://storymaps.arcgis.com/stories/03326-1279b9b46b2b066a621d7f89
https://www.muni.org/Departments/hlb/2014%20Docs/2019-99b464b2066a621d7f89

Stormy Jarvis

Contact MOA Legislative Services at wmasls@anchorageak.gov to request this workbook as a spreadsheet.
ARPA 2022 Funding Proposals

Municipality of Anchorage | Anchorage Assembly

Contact MOA Legislative Services at wmasls@anchorageak.gov to request this workbook as a spreadsheet.

5/31/2022

Spinell Homes Inc. | For-profit | Capital | Housing | $ 5,000,000 | $ 9,000,000 | $ 3,500,000

Revive Alaska Community Services | Nonprofit | Capital | Housing | $ 4,864,710 | $ 7,264,710 | $ 3,639,710

The property is planned for 332 mid rise residential rental units to be contained in 14 buildings with 4 playgrounds. Phase 1 contains 30 units and the remainder in future phases. The buildings contain a mix of 1, 2, and 3 bedroom units with accessible units per building.

This project was initially designed as a Low-Income Housing Tax Credit (LIHTC) program but lost access to LIHTC funds because the cost of construction increased so much so quickly. By accessing American Rescue Plan Act funds, this project will be able to leverage the existing work that went into the project.

Currently, homeless seniors are among the special population set to be assigned accommodation by the city shelter relocation program.

Therefore, we are offering permanent rather than transitional housing.

The Comfort Homes project has been designed to serve Anchorage residents in two strategic locations. 1. Seven fourplexes (64 rooms) in South Anchorage. 2. Three fourplexes (18 rooms) in the Mountain View area.

Having acquired the buildings, started the permitting process, and set up initial engineering services, design, and site preparation, the projected project completion date is in on or before October 2022.

The Comfort Homes project solves this problem by providing permanent housing for 120 to 400 homeless seniors and veterans, depending on the housing style and type of clients.

This permanent housing program also solves the remaining door problem of juggling seniors and veterans from one shelter or transitional housing to the other.

Phase 1 of this project will create 30 rental units in an area that ranked highest in need in Anchorage. This will result in hundreds of construction jobs and additional management and maintenance jobs.

In a report titled "Housing Instability and Emergency Rental Assistance in Alaska" (Issued October 13, 2021), three Anchorage neighborhoods ranked 10% or higher in their Emergency Rental Assistance Priority Indexes. This index estimates the level of need in a census tract by measuring the prevalence of low-income renters who are at risk of experiencing housing instability and homelessness. To do this, it examines neighborhood conditions and demographics, incorporating instability risk factors before the pandemic as well as the pandemic’s economic impacts. Census Tract 7.01 ranked highest (93%) of these neighborhoods in the Need Index, and approximately 75% of the residents identify as BIPOC and more than 10% of the households are overcrowded - more than any other area in Anchorage.

The current project is proposed as market rate rental housing and is not tied to any subsidy program. This project is not a feasible repositioning at current cost given the current rental rates in Anchorage. Subsidizing this project would provide needed rental units that will not be created otherwise. An affordable housing component could be added to the project.

Building Plans for Phase 1 are at 65% and Civil Plans are at 95%. Water, Sewer, Electric and Gas have already been installed to support phase one. The improvements to the adjacent Municipal Right Of Ways, Sewer and Whitewood Park Drive were constructed 2021. This project is in real estate very quickly and possibly have constant in the ground in 2022.

Initial rental analysis indicates a 2.5% cap rate and negative ($257,628) cash flow with zero subsidy, a 4.3% cap rate and negative ($5,620) cashflow with $3,600,000 subsidy, and a 6.5% cap rate and positive $80,372 positive cashflow with $3,600,000 subsidy. Lead lender FHA indicates industry standard is an 8% cap rate but new construction makes lower.

Prince | Neundra
## ARPA 2022 Funding Proposals

### Municipality of Anchorage | Anchorage Assembly

**ARPA 2022 Funding Proposals**

<table>
<thead>
<tr>
<th>Department</th>
<th>Program</th>
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**Augmenting Supported Housing Funds for Chronically Mentally Ill Patients**

I am a contract psychiatrist working at the Alaska Psychiatric Institute (API). There are many chronically mentally ill patients admitted here who improve with acute treatment but for whom supported housing cannot be found. This delays their discharge from API and delays admission of more acute patients to API, causing many to be held in ERs. Often, they do not qualify for general relief (GR) or supplemental waivers and funds are insufficient for available Assisted Living Facilities (ALFs). I propose that a source of money be available to pay for housing in lieu of or addition to GR funds.

- Transitional or permanent housing for chronically mentally ill patients. I envision helping 100 people over the next 2 years.
- API would better be able to fulfill its mission of providing acute psychiatric care vs. maintaining patients here due to inadequate community resources.
- The community would be better off because these people would have safe housing, a base from which to seek and continue treatment, become more independent, remain healthy, and potentially to work or contribute to society within their abilities.
- With housing and treatment compliance, there would less chance of relapse with all its consequences: severe psychological distress, malnutrition, illness, inappropriate public behavior, suicidality, incarceration, and worsening of chronic mental illness symptoms and disability. Emergency care and repeated hospitalizations are cost-continued and expensive, compared to proactive, preventive, and more cost-efficient outpatient care.

**Cook Inlet Housing Authority (CIBA) seeks gap funding to support the second phase of Ch'bala Corners, a 28-unit affordable rental family housing development near the intersection of Spennard Road and W. 36th Ave. The term “Ch'bala” is the Dena'ina word for "spruce," referring to the traditional Upper Cook Inlet use of spruce trees as route markers and for food, fuel, medicine and baskets. ARPA funding will address funding challenges that have emerged as a result of the COVID-19 pandemic, as construction costs have soared and the funding environment has become increasingly competitive.

- This project, which is fully designed and soon to be fully permitted, will meet the Assembly’s “Housing” priority area by bringing 38 new affordable family rental housing units to Spenard. The new units directly aid low- and moderate-income community members in need of affordable housing. With a portfolio of entirely 2- and 3-bedroom units, the project meets the “Child and Family Support” criteria by creating housing units that accommodate families with children. An on-site park/field and green space will foster outdoor recreation opportunities for kids. The project implements the “Housing and Supports” pillar of the 2018 Anchorage Home plan by expanding housing capacity. It leverages state and federal dollars, and aligns with the Assembly’s 2022 priority to invest in affordable housing, including infrastructure, by building out public infrastructure to serve the development as well as the surrounding neighborhood.

- The project will result in affordable rental apartment homes for approximately 150 low- and moderate-income Anchorage individuals. It includes a diverse mix of housing types to serve the varying needs of residents and families, including townhomes, 8-plexes and a duplex. A number of units include garages to support the storage needs of families. Taken together, the project will make a critical step toward increasing Anchorage’s multifamily housing stock, where production has fallen short in recent years. The community benefits as a whole from the addition of new, affordable multi-family rental housing in a transit-supported location, to relieve pressure on Anchorage’s stressed housing system. In addition to the creation of construction jobs, the project supports the Assembly’s “Economic Development” and related efforts in Spennard and Muldoon by supporting existing local businesses and potentially creating demand for new ones.

**Cook Inlet Housing Authority (CIBA)**

- nonprofit housing organization
- Capital Housing

**Ch'bala Corners Phase II Housing Development**

- nonprofit housing organization
- Capital Housing

**Joseph Pace**

**Mark Freeman**

1. Assuming each person would require $10,000 a month, the cost would be $350,000 per person or $3,400,000 for 100 patients.
2. Additional money should be available for staff to process applications, oversee the fund, provide case management and Kansas, ensure patients are complying with necessary medical, mental health, and substance abuse care, etc. Such staff would include food, nursing, social work, administrative and possibly others as needed by the project.
3. As the housing and support is for outpatients, who have been discharged by the Alaska Psychiatric Institute, the management of the project would not likely be best done by an outpatient agency such as Anchorage Municipal Health or Alaska Behavioral Health, with the addition of staff and resources sufficient to support it.
4. The project would be improved by a local infrastructure that requires these patients to comply with recommended treatment, i.e. medical, psychiatric, counseling, therapy, case management and substance abuse treatment. This could happen within the framework of an outpatient arrangement for care.
5. There would need to be regular monitoring and accountability, and consequence for not following through, such as re-hospitalization at API. Having the case management staff hired in 2, working in concert with outpatient providers, would facilitate earlier intervention with some of our chronically patients and improve their health and outcomes quicker than if not monitored.

**Notes:**

- The “community” would be better off because these people would have safe housing, a base from which to seek and continue treatment, become more independent, remain healthy, and potentially to work or contribute to society within their abilities.
- With housing and treatment compliance, there would less chance of relapse with all its consequences: severe psychological distress, malnutrition, illness, inappropriate public behavior, suicidality, incarceration, and worsening of chronic mental illness symptoms and disability. Emergency care and repeated hospitalizations are cost-continued and expensive, compared to proactive, preventive, and more cost-efficient outpatient care.

**Ch'bala Corners Phase II Housing Development**

- nonprofit housing organization
- Capital Housing

**Joseph Pace**

**Mark Freeman**

- nonprofit housing organization
- Capital Housing

**Ch'bala Corners Phase II Housing Development**

- nonprofit housing organization
- Capital Housing

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- nonprofit housing organization
- Capital Housing

**Ch'bala Corners Phase II Housing Development**

- nonprofit housing organization
- Capital Housing
**ARPA 2022 Funding Proposals**

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<thead>
<tr>
<th>Municipality of Anchorage</th>
<th>Anchorage Assembly</th>
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</table>

**Cook Inlet Housing Authority (CIHA)** proposes to build an approximately 20-unit affordable housing development at the site of the former Brewster's clothing store at the northeast corner of the intersection of Mountain View Drive and Bragaw Street in Anchorage. CIHA has owned this property for more than 10 years and recognizes the need for new housing in anticipation of the right opportunity. ARPA funding would provide gap financing for anticipated delays and higher costs associated with the ongoing impacts of the COVID-19 pandemic, and support the development of affordable housing for community members.

This project meets the "Housing" need identified in the Assembly’s funding priorities by supporting the construction of new housing units, in the face of a challenging construction environment caused by the COVID-19 pandemic. It will directly aid Anchorage’s low- and moderate-income residents who are in need of equitable access to affordable housing. Informed by years of engagement in the Mountain View neighborhood, this redevelopment aims to support local economic development efforts with prominent new construction, an expanded population to serve local businesses, and construction jobs. The project aligns with the Assembly’s 2022 priority to invest in affordable housing and represents a feasible project for a nonprofit developer with a demonstrated track record of project completion. CIHA intends to leverage state and federal dollars to ensure success and long-term sustainability.

CIHA has served an estimated 736 households with its stability program since the onset of the COVID-19 pandemic and the availability of Emergency Rental Assistance (ERA) funds for residents. This small community has funded housing while promoting long-term self-sufficiency. CIHA’s proposal aligns with broader efforts to end and prevent homelessness in the Municipality, and we anticipate that the resource will prove invaluable to households entering permanent housing in congregate shelter settings, such as the Sullivan Anna mass care shelter.

**Mallory Koreman**
<table>
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<tr>
<th>WDID and LID</th>
<th>Government</th>
<th>Capital</th>
<th>Housing</th>
<th>Capital Housing</th>
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<tr>
<td>Eldon Subdivision Improvement and installation of potable water to 27 homes and sewer to 7 homes, Eldon Subdivision, which includes E 120th Ave, Jack Street and Division St properties, would be brought up to municipal standards. This project, that would be conducted by AWWU, would include upgrading the current fire safety across the Oceanview Area, upgrading and installing water lines up from Huffman and tying in the residence on E 120th Ave to the Division Street Sewer line. This project would be component to the proposed E 120th Ave Road Construction upgrade slated to be done 2023/2024.</td>
<td>$ 5,000,000</td>
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**Ava's Stay Free Recovery**

- Provide housing for the homeless, incarcerated, and substance abuse.
- The projects purpose is to provide housing for the homeless, incarcerated, and substance abuse.
- Ava's Stay Free Recovery will aid and support the homeless by providing a safe everyday drinking water, adequate fire safety and proper sewer disposal.
- Improve fire safety, bring in more property taxes as it improves the value of the benefited properties. Coincide with the proposed road construction on E 120th and provide the growth potential.
- As this area ages, changes and expands into other development in the future it allows for the area to have the infrastructure to support it. Supporting the safety standards, safe water and proper sewer.
- The proposed project is already in the ballot stages and the proposed improvements have received both the design and studies needed by AWWU.
- The project has been passed through AWWU (utility planning office, the Assembly, local government representatives and community councils.

**Recovery Nonprofit**

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- Ava's Stay Free Recovery will aid and support the homeless by providing a safe everyday drinking water, adequate fire safety and proper sewer disposal.
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**ARPA 2022 Funding Proposals**

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Building purchase aligns directly with the Assembly's guiding principle to use ARPA funds for public safety and equitable outcomes. The same is also true for Assembly goals relating to homelessness services and improving the quality of community life. Partners serves the most vulnerable populations, those who are indigent and homeless. Of all runaways, the homeless are the most likely to needfood and understand the public. PRC avoids this danger by providing the homeless immediate day-to-day release transitional housing followed by months of stable housing, employment assistance, and individualized case management. In the process they become self-supporting members of the lawful community. PRC's reputation is such that numerous employers throughout Anchorage ask us to refer participants for employment. To provide the needed range of individualized assistance we have created a one-stop-shop of assistance including assistance from ANIC, Southeastern Foundation and Money Management, Inc.

Juanita's House will provide transitional living for at-risk youth aging out of foster care, as well as assist with locating resources and services needed beyond the facility. Our goal is to prepare young people to live independently. Juanita's House is located in Anchorage, and our nonprofit's offices are in mid-town. All employees throughout Anchorage ask us to refer participants for employment. To provide the needed range of individualized assistance we have created a one-stop-shop of assistance including assistance from ANIC, Southeastern Foundation and Money Management, Inc.

Currently there are 1,772 minor children in foster care in Anchorage that are at risk of aging out without the skills, resources, and housing for success. Older youth who age out are at an increased risk for adverse outcomes including homelessness, unemployment, low educational attainment, and early or unintended pregnancies. 1) GEOGRAPHY - The project's facility will be in Anchorage and our nonprofit's offices are in mid-town. 2) ALIGNMENT & FEASIBILITY - The project partners with the State of Alaska OCS and for sustainable funding we are looking at Medicaid funding reimbursements. 3) INFORMED - The State Office of Children's Services has indicated to us that this is a growing and vital need for our community due to lack of good facilities for this at-risk population. 4) EQUITY - The project will address equity through a policy of equal opportunity for all clients coming from any background and any other factor to placement in our facility.

At the onset of COVID-19 Partners closed the reentry center's doors. We continued to serve runaways remotely through arrangements with DOC to send people directly to transitional housing and allow them to stay there until further notice. In cooperation with our housing partners, case management assistance was done by phone or group Zoom. This was the best we could do to keep our staff safe and continue to serve a population that was heavily impacted by COVID-19. However, in no way did these arrangements replace the comprehensive range of services, responding to individual risks and needs, that we are able to offer now that the Partners Reentry Center is open.

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Downtown Hope Center (DHC) requests ARPA funds to support the purchase and building updates for the nearby apartment complex at 235 E. 2nd Court, formerly Uptown Suites. This facility serves as workforce housing for the Feed Me Hope (FMH) workforce development students, who are provided apartments free of charge while they are enrolled in school and there are two months of employment. Rent then transitions to $400 each for a shared apartment for up to one year. The building, built in the 1970s, needs updates for functionality, including wiring for technology, plumbing, and electrical.

Outreaching Lives Housing for Vulnerable Population Project is to build and remodel a new housing facility for an underserved and vulnerable population of the mentally challenged individuals transitioning out of mass care. This facility is to provide long-term permanent housing for this specific population. The vulnerable population of newly permanently housed individuals and families will be provided with safe and secure housing as they reenter society from mass care and congregate shelters.

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The Landlord Housing Partnership (LHP) has leveraged funding and relationships to stand up a landlord liaison program. This proposal builds on the groundwork that has been established in the LHP and provides for the next phase of development.

According to the MOA, there is a goal to add 300 units of supportive housing to accommodate nearly 550 persons currently in shelters. The Landlord Housing Partnership (LHP) has leveraged funding and relationships to stand up a landlord liaison program. This proposal builds on the groundwork that has been established in the LHP and provides for the next phase of development.

The Landlord Housing Partnership addresses the Assembly’s priority areas in several categories: housing, health, geography, alignment, flexibility, and equity. The proposed project continues FAA’s inclusion of the LHP along with several community partners. Current fund sources are limited and ended in December 2022. A second phase of LHP for 2023 allows for more landlord participation and engagement, a stronger focus on preventing evictions and resources to help landlords repair units more quickly for move-ins. Landlord liaison programs benefit the economy by helping landlords rent units more quickly, access resources for problems and address damages that exceed a security deposit. The LHP also provides an even playing field by advocating for tenants who may be screened out before being considered. This project leverages prior investments made to decompress the Municipal shelters and to promote housing opportunities across the community.

The Anchorage Coalition to End Homelessness estimates that each month there are approximately 3,000 persons who touch our homeless-response system. Many of these individuals/families need secure, stable, affordable housing options. As the community has struggled to provide adequate emergency services for those who need help—up to 600 persons each night—it is clear that more housing with appropriate supportive services is needed. With limited development opportunities available, a focus on helping existing landlords rent units to persons in need is a strong answer.

A secondary benefit of the program is the connection and support of community landlords who are willing to try housing persons who are experiencing homelessness. The Anchorage Municipality currently has a list of over 600 landlords who have tenants receive rental assistance during the pandemic and we are reaching more landlords each week. These are key partners in our work to create housing opportunities for all.

The Landlord Housing Partnership is recruiting landlords from a list of 600 landlords with tenants helped in the prior rent assistance programs. We stand at 234 landlords reached with an aim to engage the full list of 600 prior landlords while adding new ones as we develop relationships through calls to landlords on Craigslist, Facebook, and other online listings and we benefit from word-of-mouth referrals from existing landlords who are satisfied. Currently we have 34 landlords with 32 properties listed out of our goal of 100 landlords this year. In the second year, we will look to double these estimates to 200 landlords in Predisposition Stability: The program will track HMIS information about our tenant’s stability.

Monitoring: to help with recruitment and retention, the program is using incentives and staffing to respond to landlord concerns.

Landlords who have successful tenants are more likely to continue renting to persons exiting homelessness which gives the opportunity for more people to have access to safe and supported housing.

Outcomes include landlord enrollments, data on tenant stability and monitoring of the use of Risk Pool Mitigation funds. Enrollments: The Landlord Housing partnership is recruiting landlords from a list of 600 landlords with tenants helped in the prior rent assistance programs.

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The 2022 Henning, Inc. Transitional Housing Supportive Services Program provides supportive services for Anchorage’s at-risk population experiencing homelessness at the Aviator Hotel. Services are provided onsite through our Housing Specialists and Peer Support staff to transition people from the streets or incarceration to stability and success. Our organization is peer led, meaning that staff have lived experience and have dedicated their careers and lives to supporting and improving the lives of people experiencing homelessness, behavioral health, and substance misuse challenges.

We provide a critical need in our community by supporting people exiting the mass care system. There are few options and the deadline for the closure of homeless mass care is fast approaching. We will provide services to over 80 people residing at the Aviator Hotel, leveraging the limited resources for individuals transitioning from mass care in Anchorage. The ability to provide comprehensive services to over 80 people has a positive impact not only on the persons experiencing homelessness, but the surrounding community. Further, as described in the project detail, we employ people with lived experience and provide a path from incarceration and/or homelessness to stability and success for the people we serve and our staff. Due to Covid-19 there has been adverse outcomes and situations facing those on the margins of society, including those who are homeless, the substance abuse disorder affected and those in incarceration. Services are provided without regard to ability to pay.

Our program is designed to break the cycle of housing instability for people with behavioral health, substance abuse, and chronic homelessness to ensure they obtain and retain in housing. Our expected outcomes are that of the 80 people in the program, approximately 90% of residents will successfully complete the program and transition into stable, long-term affordable housing. Staff assists residents with access to physical and behavioral health care to improve their wellbeing. Group activities and classes are offered onsite. It is expected that 80% of residents will attain an activity and report annually that it helped improve their wellbeing. Residents will increase their income by obtaining benefits or employment. Residents are assisted in developing connections in our community and building sustainable social support networks. They are encouraged and supported to become active community members who participate in organizations and/or in activities such as volunteering.

2022 Haying, Inc. Transitional Housing Program is a program that will provide supportive services and assistance for over 80 people experiencing homelessness by utilizing the Housing First model. Our services are provided through Housing Specialists and Peer Support staff instead of typical case managers and monitor/security staff. We will partner with other local nonprofits to leverage our resources, bringing services onsite to assist program participants.

Our program is client-centered, in which residents can engage in services that are supportive, comprehensive, and voluntary. Individuals are treated with dignity and respect with the right to make decisions about their lives, including housing and service plans. Support services which are provided by Housing Specialists and Peer Support staff, focus on helping residents understand and follow tenancy rules to maintain housing stability to qualify them to receive housing independently with little to no support. Through peer support, they’re taught how to function in society independently through others who have experienced the same challenges and barriers.

What is unique about our organization is that our leadership and staff members have experience either incarcerated, homelessness, poverty, addiction, and have dedicated their lives to helping others. As onsite facilities, we mentor and guide people experiencing homelessness and/and homelessness from the streets to long term housing and stability.

United Way of Anchorage Nonprofit Program Housing $ 600,000 $ 1,100,000 $ 300,000 Landlord Housing Partnership 2023 Phase 2

Henning, Inc. Nonprofit Program Housing $ 525,000 $ 710,000 $ 400,000

Shawn Hays Nancy Burke

2022 Henning, Inc. Transitional Housing Supportive Services Program

2022 Haying, Inc. Transitional Housing Program
ARPA 2022 Funding Proposals

5/31/2022 Municipality of Anchorage | Anchorage Assembly

Contact MOA Legislative Services at wmsl@anchorageak.gov to request this workbook as a spreadsheet.

<table>
<thead>
<tr>
<th>Rural Community Action Program, Inc.</th>
<th>Nonprofit</th>
<th>Housing</th>
<th>Affordable Housing Deferral Maintenance Project</th>
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<td>Signet Ring Vocational Center</td>
<td>GED, Vocational Education, Apprenticeship</td>
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The Anchorage Coalition to End Homelessness found that Anchorage was over 2,000 units short of affordable housing in 2020; this dearth is estimated to have only grown with the pandemic. Blunting this need has been highlighted in the Assembly's Priorities. RurAL CAP, Anchorage-wide affordable housing provider, works to address the interrelated challenges of homelessness, disability, unemployment, mental health, and substance abuse. With a footprint that stretches from Downtown to Dimond, these sites are concentrated where the need is greatest, the demand is highest, and there is easy bus access to the wider municipality.

This proposal will ensure that 73 units of existing affordable housing remain available to individuals in Anchorage as they navigate out of homelessness and housing insecurity; increasing their self-sufficiency and reducing use of expensive emergency response systems.

RurAL CAP believes that all Alaskans should have safe, sustainable homes and a path to self-sufficiency. The immediate goal of the Anchorage-based deferral maintenance project is to preserve existing affordable housing for the most vulnerable Alaskans in Anchorage through capital projects that will sustain 73 units of existing affordable housing, ensuring that these renters do not become unlivable and compound the impact of COVID-19 on housing availability in Anchorage.

In doing so, RurAL CAP will engage 124 householders in services to maintain affordable housing, increase their overall health and well-being with access to regular medical care, and increase available resources, including food security, employment training, and job searches. These efforts will ensure that currently housed people do not backtrack on their progress to self-sufficiency by, at no fault of their own, becoming unhoused yet again and ultimately relying on the use of emergency response services.

The Affordable Housing Deferral Maintenance project will address the affordable housing shortage in Anchorage through completing one-time capital improvement projects that will preserve the use of existing affordable housing facilities. Each housing improvement project will support health and safety enhancements, such as roof replacements, plumbing repairs, dry wall repairs, black mold remediation, and water damage repairs, where programmatic alternatives are not possible. RurAL CAP will contract with local general contractors to supply both one-time-cost supply purchases and installation labor for the improvements.

To support projects such as this, the agency maintains policies and procedures for the procurement of goods and services including solicitation and vendor selection to ensure purchases are reasonable, necessary, and cost-effective and comply with applicable program, grantor, state and federal regulations and laws. In the future, program fees will be used to support maintenance and general repairs for capital improvement projects.

The repair and improvement project will ultimately function to ensure that existing affordable housing remains accessible to individuals, living with low incomes or previously experiencing homelessness, as they work toward self-sufficiency by enhancing their health, safety, and well-being while securing their role in the workforce and stabilizing their economic security.

C. Tid Smith

The project detail is spelled out in the attachment below. All our apprenticeship programs have specific Standards of Apprenticeship written and approved by the Department of Labor Office of Apprenticeship that we must follow to completely graduate a student/apprentice. We are also diverse and work in our multicultural community.

L. Mavaza
## Shiloh Community

<table>
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<tr>
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<th>Nonsuch Capital</th>
<th>Housing</th>
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<th>Fresh Beginning</th>
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<td>$ 553,360</td>
<td>$ 300,000</td>
<td>Youth Housing Program 20 bed facility: Total HOT Housing 130 bed</td>
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Our newest housing program. We house homeless males and female youth in a 20 bed fourplex facility. We also provide life skills training, wrap around services such as GED completion, treatment providers, mentorship, intensive case management, behavioral and mental health services, Adolescent childhood experience and trauma informed care, self development, employment services, vocational and apprenticeship programs, we provide food and family structure to help prepare the youth for adult life and to live a full life. We are working closely with McNichol Detention Center and Juvenile Justice Center.

- We meet all of the guiding principles. We were given funds from the last ARPA round and we used it to grow from 3 buildings 50 beds to 8 buildings 130 beds. We are always full with a waitlist. We also used the funds to provide assessments, treatment and behavioral health services to over 100 individuals, assist about 200 people find jobs and we’ve served a total of about 400 people since we started in 2019 and assist most of them in finding stable and permanent housing and services as they were in our program. We also served and helped over 55 people get their certs and licensing in 4 beauty programs, CDL truck driving, chemical dependency counselors, peer supports and GED/High School Completion. With the shortages in these fields, we’ve added 55 more certified workers and apprenticeships with ongoing training and support from staff.

- We plan to serve about 1000 individuals with these funds and the programs we have developed. We believe housing is important and the unmet needs of people with trauma as well as the barriers of mental and emotional patterns that keeps people stuck in life has to be addressed. We also believe in the power of changed and transformed individuals that can cause transformation to happen in the world around them. We believe with the right support, resources and belief system we can help people transition into living fuller and purpose filled lives.

This project mainly revolves around housing services for youth ages 16-24, with wrap around services to include social emotional learning groups, music and dance therapy, empowerment and engaging therapeutic community models in a residential setting. It’s a structured program with curfews and education as well as employment placement. We want to focus on growth and development, healing and therapeutic services, mentorship, sports, 1 on 1 counseling sessions and other means of supportive services to our youth population. We will be focusing on at risk youth coming out of foster care, the juvenile detention centers, and homelessness.

Elizabeth Aumavae

### The Fresh Beginning Program

The Fresh Beginning project will provide affordable housing for those that have struggled to find suitable affordable housing. The Anchorage community need enough affordable and equitable housing for a full range of incomes earners from young adults just starting out to seniors who want to spend their remaining years feeling secure. SCCH would extend affordable housing to people of risk of or are experiencing homelessness. This project will increase the housing supply in Anchorage and be available to meet the targeted population described above.

- Neaf - According to the National Low Income Housing Coalition, May 2022 reported that across Alaska, there is a shortage of rental homes affordable and available to extremely low income (ELI) households, whose incomes are at or below the poverty guideline or 30% of their area median income. Many of these households are severely cost burdened, spending more than half of their income on housing. Severely cost burdened households are more likely than other renters to sacrifice other necessities like healthy food and healthcare to pay the rent, and to experience unstable housing situations like evictions.

- Geography - The Fresh Beginning project will have a fair and positive impact across the municipality.

- Alignment - SCCH’s resource center located in one of Anchorage’s disfavored neighborhood will leverage other opportunities and address resource gaps for the targeted population, such as household finances, financial literacy training, workforce development, etc.

The housing development project will rehab an existing multi-family home in a disfavored neighborhood. According to a study from the Stanford Graduate School of Business “a new building in a poorer neighborhood created a ‘sort of revitalization effect’.” These areas don’t tend to have a lot of investment in them. Development makes the neighborhood more desirable and attracts more homebuyers and creates a positive ripple through the area years after construction. Researchers aggregated the housing price changes in transactions following a new development and were able to determine how much a project was worth to the surrounding neighborhood - in other words, how much more people were willing to pay to live close to the site, or conversely, how much they’d be willing to lose to move away from it. Their analysis revealed that a low-income housing project in a low-income region was worth about $116 million to the immediate surrounding neighborhood.

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- SCCH will use its 11 plus years of housing development experience in providing affordable housing and supportive services to those in need in the community of Anchorage and develop this project. The Fresh Beginning project will rehab an existing multi-family structure in Anchorage. We are in the process of acquiring the property and will leverage other opportunities and address resource gaps for the targeted population, such as household finances, financial literacy training, workforce development, etc.

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Elizabeth Aumavae

Determined Williams
We are a 501c3 non-profit organization that provides low or no cost, safe and sober housing for some of Anchorage's most vulnerable populations. Our program participants are made up of both men and women returning from incarceration, substance abuse treatment, homeless shelters, domestic violence shelters and juvenile detention. Many suffer from mental or physical health issues. We have 65 beds, 6 full-time staff, half of which are program graduates and 5 who live on site. Along with housing we also provide daily meals, free laundry, free internet access and case management services.

All of our program participants are immediately homeless, and many would be sleeping at the shelter or on the street if they were not for programs like ours. Throughout the entire Covid-19 pandemic we took measures to ensure that no outbreak occurred at any of our three semi-congregate living facilities. We cut our beds down to 35 in order to maintain safe distancing practices provided all of our residents and staff with PPE. We also required monthly Covid-19 testing and encouraged vaccinations. We teamed up with the Anchorage Health Dept. to have a vaccination clinic at one of our facilities. These efforts were made possible through other Covid related funding from the state and federal government.

Lastly, we designated a 3-bedroom apartment at one of our facilities for Covid-19 positive cases. We currently have a grant with REHEMI of Anchorage that will end in July 2022 and will cause great stress on our organizations making it difficult to continue at this current level.

In 2020 and 2021 we served 138 and 112 different individuals respectively. These numbers were double the years prior but because of the pandemic we had to downsize our bed count. Since the start of 2022 we have begun re-adding beds back to our facility taking us up to 65 currently and we usually have a waiting list for applicants. We do not use the "Housing First" model, but rather the "Sober Living" model. Our program participants have to remain sober and all illegal and legal substances unless prescribed. 80% of our participants are in "Recovery" from past substance misuse issues. Our program is structured and works closely with Anchorage Probation and Parole and Dept. of Corrections to ensure that participants are not committing crimes or causing trouble. Through our local business partnerships, 100% of our participants who are employable are employed within their first 2 weeks in our program, and more importantly, less than 10% of our graduates ever return to jail or drugs.

As one of the longest programs of its kind in Anchorage, we focus on developing self-sufficient and personal accountability to women and men who have lost a home or have difficulty finding a place that they want to be as opposed to being short term shelter. Our mission is to restore the dignity of life for individuals returning from incarceration.

As of 2022 our program is in need of more beds and has a waiting list for applicants. We need additional funding to be able to continue and expand our program.

New Life Development Inc. Nonprofit Program Housing $ 380,000 $ 650,000 $ 160,000
Residential Re-entry and Supportive Services Program (RRSSP)

Anchorage Sustainable Community Kitchens Nonprofit Capital Housing $ 300,000 $ 500,000 $ 100,000
Anchorage-Alaska Homelessness Prevention, Employment & Food Security Initiative

ASCK is an Alaska Native controlled 501c3 non profit organization with a mission to address food and employment security in rural Alaska through technical assistance and transfer of value adding know how to partners communities.

By building a community based commercial kitchen at ANC Intl airport as a part of the ASCK project we will build capacity of ANC and nearby communities to produce "ready to eat" meals for homeless, school and elders lunches locally. Fish, meat and plants will be supplied by local fishermen and farmers. Packaging will come from local suppliers,utilizing made in AK suppliers,

Anchorage-AK logo

The goal of ASCK is to build capacity of ANC and Alaska to anticipate, withstand and recover from disaster events. ASCK is working on localization of seafood based value-chain and regional food systems through regional labor force development in order to address food and employment security of rural Alaska and to build resilience of Alaska communities against adverse effects of rapidly changing environments.

ASCK goals are:
- To provide full time employment for as many tribal members as possible at market wages and benefits.
- To provide postSecondary education.
- To provide full time employment for as many tribal members as possible at market wages and benefits.
- To provide extended shelf life of vegetables preserved with technologies installed at ASCK will benefit local farmers.
- To provide full time employment for as many tribal members as possible at market wages and benefits.

Alaska Sustainable Community Kitchens Logo

Ron McCord Jr.

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Alaska Sustainable Community Kitchens Logo

Ron McCord Jr.
The 2022 Outreaching Lives Supportive Services for the Newly Rehoused Project is to aid, counsel and provide supportive services to individuals and families being transitioned to temporary and permanent housing. This vulnerable population of newly rehoused individuals and families coming out of mass care, congregate and homeless shelters will be provided with assistance and counsel for accessing their much-needed social services in Southcentral Alaska.

Need & Equity: Due to the COVID-19 pandemic many individuals were put into mass and congregate shelters for their health and the health of the community. In transitioning and rehousing this population, many of the services that were available at these facilities will not be readily accessible to this population as they disperse to temporary and especially permanent new housing. Outreaching Lives will provide supportive services to all clients no matter their background or past history. Geography: This project will serve numerous individuals and families throughout the Anchorage Metropolitan Area. Feasibility: After funding from this ARPA Assembly grant, we will begin following-up with other funders and stakeholders, and the community for the continued sustainability of this project.

Outreaching Lives expects to provide services to over 30 unique individuals and families each year. We expect to provide for each client services that will allow them to realize the full extent of their capabilities as a member of our community. This includes documentation, paperwork and access to resources to obtain financial support, legal support, housing and mental health support services. The benefit to the community is not to just house these individuals but to lead and support them as they utilize the available social services that will assist in them in their return to community. It helps the city of Anchorage by lessening and alleviating some of the chronic homelessness and criminal activity of individuals surviving on the margins of society.

Outreaching Lives Nonprofit Program Housing $ 242,000 $ 380,000 $ 210,000

2022 Outreaching Lives Supportive Services for the Newly Rehoused

Julie Frizzell
The Housing Transition Coordinator (HTC) has been identified as a missing resource in the community. The HTC works with service providers, facilitates meetings with landlords, case managers, and clients; supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments. Flexible bridge funding is needed to navigate barriers to housing and offer solutions that don’t fit into other funding streams such as transportation, and fees for ID cards, SSN cards, birth certificates, and rental applications.

Housing Transition Coordinator (HTC) and Flexible Housing Navigation Funds

The expected outcome that we have is to assist our partners in streamlining their case management by liaising between all relevant parties and ensuring the process for individuals who may have more barriers to overcome and are more difficult to house. The individualized assistance offeried by this project will result in more people accessing stable, long-term housing, a guiding principle of Anchored Home. Navigation funds will increase the success of the project. This program will use flexible funding to respond to the negative impacts of the pandemic on households, especially those who have been disproportionately impacted. The impact of reducing homelessness will be felt by everyone who visits, works, stays, and lives in Anchorage.

Anchorage Coalition to End Homelessness
Nonprofit Program Housing $ 230,000 $ 250,000 $ 210,000

Homes Inc. For-profit Capital Housing  $       83,173  $       83,173  $        83,173 Duplex

Eagle River Elks Lodge &2882 Fraternal Org Program Housing $ 140,000 $ 140,000 $ 100,000

Harrison Quality Homes Inc. For-profit Capital Housing  $ 83,173 $ 83,173 $ 83,173 Duplex

Contact MOA Legislative Services at wwmasls@anchorageak.gov to request this workbook as a spreadsheet.

This project is all about problem-solving. The HTC has increased the care of individuals successfully achieving housing by 50% for these who not the case management and by 25%, for those who do have case managers by providing housing navigation services. This project aims to make the best use of everyone’s time and resources while continuing the momentum of the housing surge and the mass care exit plan.

The HTC will provide connections to housing resources and case management. They will develop housing plans, track housing issues, connect people to case management resources, and assist clients in becoming document ready for obtaining housing. Many programs will assist clients with acquiring additional documents after they have entered the program but gathering required documentation to determine eligibility can be daunting for those experiencing homelessness. Positioning the HTC in the line of work leverages the time of case managers by encouraging people to attend scheduled appointments with case managers. They will support collaborative efforts in assisting households in shelters and transitional housing, identifying solutions that require flexible case funding, and helping clients to move into permanent housing.

Flexible housing navigation funding is needed. The ability to deploy this funding keeps the housing process moving smoothly and increases program success. Extending this work through 2024 aligns with the Assembly’s Functional Zero goal.

As you know, Alaska has the highest number of veterans per capita, than anywhere else in the nation. With inflation, the increase in cost of goods and in the cost of control rent and property prices, the amount of homeless is going to increase drastically. Providing the Elks with this grant money to erect a storage building for between 40,000.00 - 50,000.00, purchase furniture, household goods and canned food, will not end on December 31, 2024 but instead provide these services to our homeless veterans for many years to come. We work closely with Veterans affairs in Anchorage to find veterans that have either successfully completed a program with the Domiciliary or with the VA personally. Giving them a complete home to start their new lives, a sense of dignity, new hope and drive to serve the communities that served them, is a positive impact that will be life long.
<table>
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<th>S&amp;H Properties, LLC</th>
<th>For-profit Program</th>
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<th>Overdue Rent</th>
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</table>

Jatreonna Baldwin who resided at 1337 E. 14th Ave, Unit B owes S&H Properties $31,035.00 in back rent and Charmagne Johnson owes S&H Properties $3100.00 in back rent. Jatreonna’s HR# 0446616042, my LR# 4583980365. I have responded to all of their emails, but they have not paid and all communication has ceased. They sent one check in December for $3,750.00 but will not respond in reference to the $31,035.00. I do not have Charmagne Johnson HR# (I asked her for it, but she will not provide it) who owes S&H Properties $3100.00 in back rent. They paid her rent consistently until recently.

S&H Properties, LLC has provided crucial housing for needed families as directed by the United States federal government. Now S&H Properties, LLC is at a loss of $34,135.00. This Proposal (project) is to request the Anchorage Assembly to make S&H Properties, LLC whole again by reimbursing S&H Properties, LLC for the overdue rent.

Two families have already benefited from this project (actions). S&H Properties, LLC has taken a huge loss from following the rules of the United States federal government and wants to recover from it (covid).

HELP!

George Harrison

Contact MOA Legislative Services at wewask@anchorageak.gov to request this workbook as a spreadsheet.