

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Direct Cost\* through November 30, 2021  
(91.5% through fiscal year)**

Seq	Department	A	B	C	D	E	F	G	H	I	J	K
		2021 Revised Budget	Supplementals		2021 Budget Total	Actuals	% of Budget Spent	Encumbrances	% of Budget Encumbered	Actuals + Encumbrances	Amount (Over)/Under Budget	% of Budget Spent & Encumbered
	Formulas		D-A				E/D		G/D	E+G	D-I	I/D
1	Assembly	\$ 5,375,709	\$ 248,000	4.29	\$ 5,623,709	\$ 4,923,199	87.5%	\$ 363,295	6.5%	\$ 5,286,495	\$ 337,214	94.0%
2	Chief Fiscal Officer	636,065	1,069,393	1.4, 5, 18	1,705,458	790,299	46.3%	432,889	25.4%	1,223,188	482,270	71.7%
3	Development Services	11,654,754	-		11,654,754	10,493,204	90.0%	86,462	0.7%	10,579,666	1,075,088	90.8%
4	Economic & Community Development	12,215,404	18,376,596	4.10	30,592,000	28,184,855	92.1%	80,334	0.3%	28,265,189	2,326,811	92.4%
5	Equal Rights Commission	760,379	-		760,379	646,210	85.0%	363	0.0%	646,573	113,806	85.0%
6	Equity & Justice	243,917	-		243,917	230,608	94.5%	-	0.0%	230,608	13,309	94.5%
7	Finance	14,094,890	-		14,094,890	12,085,395	85.7%	214,117	1.5%	12,299,512	1,795,378	87.3%
8	Fire	105,683,343	-		105,683,343	98,121,125	92.8%	587,625	0.6%	98,708,750	6,974,593	93.4%
9	Health	14,720,950	7,990,655	4.10	22,711,605	17,438,236	76.8%	1,206,136	5.3%	18,644,372	4,067,233	82.1%
10	Human Resources	5,242,064	-		5,242,064	4,669,852	89.1%	79,132	1.5%	4,748,984	493,080	90.6%
11	Information Technology	24,477,168	-		24,477,168	17,114,966	69.9%	656,638	2.7%	17,771,604	6,705,564	72.6%
12	Internal Audit	788,434	-		788,434	696,619	88.4%	-	0.0%	696,619	91,815	88.4%
13	Library	9,228,249	-		9,228,249	7,991,069	86.6%	191,258	2.1%	8,182,327	1,045,922	88.7%
14	Maintenance & Operations	90,291,116	116,542	8	90,407,658	81,804,197	90.5%	1,546,712	1.7%	83,350,909	7,056,749	92.2%
15	Management & Budget	1,107,939	-		1,107,939	851,290	76.8%	19,967	1.8%	871,257	236,682	78.6%
16	Mayor	2,147,879	707,411	4	2,855,290	2,025,771	70.9%	54,076	1.9%	2,079,847	775,443	72.8%
17	Municipal Attorney	8,235,484	15,458	4	8,250,942	6,962,150	84.4%	196,876	2.4%	7,159,027	1,091,916	86.8%
18	Municipal Manager	15,472,077	31,144	2.4	15,503,221	12,236,515	78.9%	535,347	3.5%	12,771,862	2,731,359	82.4%
19	Parks & Recreation	23,779,721	521,281	4	24,301,002	20,190,016	83.1%	436,295	1.8%	20,626,311	3,674,691	84.9%
20	Planning	3,583,123	-		3,583,123	3,123,347	87.2%	77,927	2.2%	3,201,274	381,849	89.3%
21	Police	126,191,552	-		126,191,552	112,462,324	89.1%	2,629,855	2.1%	115,092,179	11,099,373	91.2%
22	Project Management & Engineering	1,547,500	-		1,547,500	1,314,907	85.0%	115,479	7.5%	1,430,386	117,114	92.4%
23	Public Transportation	26,214,950	193,551	3	26,408,501	23,746,472	89.9%	834,357	3.2%	24,580,830	1,827,671	93.1%
24	Public Works Administration	12,052,666	892,133	7, 13, 14, 17, 18, 19, 21, 22	12,944,799	6,985,835	54.0%	826,132	6.4%	7,811,967	5,132,832	60.3%
25	Purchasing	2,186,838	-		2,186,838	1,735,785	79.4%	7,465	0.3%	1,743,250	443,588	79.7%
26	Real Estate	8,318,402	3,969,720	6, 9, 11, 12, 15	12,288,122	10,987,738	89.4%	806,105	6.6%	11,793,844	494,278	96.0%
27	Traffic Engineering	6,245,380	95,864	23	6,341,244	5,235,613	82.6%	124,590	2.0%	5,360,203	981,041	84.5%
28	Convention Center	13,892,402	-		13,892,402	6,777,001	48.8%	1	0.0%	6,777,002	7,115,400	48.8%
29	TANS Expense	837,963	-		837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
<b>General Government Total</b>		<b>\$ 547,226,318</b>	<b>\$ 34,227,748</b>		<b>\$ 581,454,066</b>	<b>\$ 499,936,782</b>	<b>86.0%</b>	<b>\$ 12,109,435</b>	<b>2.1%</b>	<b>\$ 512,046,217</b>	<b>\$ 69,407,849</b>	<b>88.1%</b>

Department, Fund	Amount	Supplementals	Description/Funding Source
1 Chief Fiscal Officer (Fund 101)	\$ 198,423		AO2019-87 (9/24/19), Providing funds to finance certain projects of the Stormwater Utility of the Municipality (Borrowing Program)
2 Municipal Manager (Fund 101)	\$ 8,088		AR2020-444 (1/14/21), Providing services pursuant to a subcontractor agreement between the Municipality of Anchorage and Chugach (Revenues pursuant to contract No. F65501-80-D0018 with the United States Government)
3 Public Transportation (Fund 101)	\$ 193,551		AR2021-129 (4/27/21), For Transit Planning Activities (Fund 101, Fund Balance)
4 Multiple Departments (Fund 101)	\$ 19,561,562		AR2021-47 (2/23/21), (ASM = \$150K, CFO = \$18,334, ECD = \$10,226,596, AHD = \$7,790,655, MAY = \$816,181, MA = \$15,458, MM = \$23,056, P&R = \$521,281) To continue programs approved in the priority areas and framework for allocation of the COVID-19 relief funds programs (Fund 101, Fund Balance)
5 Chief Fiscal Officer (Fund 101)	\$ 491,683		AR2021-56 (2/23/21), For outstanding and anticipated expenses related to the sale of ML&P to Chugach Electric (Fund 101, Fund Balance)
6 Real Estate (Fund 221)	\$ 200,000		AR2021-99 (4/13/21), For Anchorage site preparation projects and a land acquisition (Fund 221, Fund Balance)
7 Public Works Admin (Fund 114)	\$ 17,000		AR2021-199 (6/8/21), For year-round road maintenance within the Skyranch Estates LRSA (Fund 114, Fund Balance)
8 Maintenance & Operations (Fund 101)	\$ 116,542		AR2021-221 (6/22/21), For downtown road & drainage projects including the 2nd Ave Connection from Ingra to Karluk Project (Fund 101, Fund B)
9 Real Estate (Fund 101)	\$ 750,000		AR2021-206 (6/8/21), Bean's Café contribution (Fund 401800)
10 Multiple Departments (Fund 101)	\$ 8,250,000		AR2021-204 (4/13/21), (ECD = \$8,050,000, HD = \$200K) To continue programs approved in the priority areas and framework for allocation of the COVID-19 Relief Funds Programs (Fund 101, Fund Balance)
11 Real Estate (Fund 221)	\$ 2,670,000		AR2021-207 (6/22/21), For land exchange and associated site preparation projects (Fund 221, Fund Balance)
12 Real Estate (Fund 101)	\$ 17,754		AR2021-176 (5/25/21), For general Real Estate inventory projects (Unclaimed excess proceeds revenue)
13 Public Works Administration (Fund 143)	\$ 421,000		AR2021-230 (7/13/21), For year-round road maintenance within the Upper O'Malley LRSA (Fund 143, Fund Balance)
14 Public Works Administration (Fund 118)	\$ 60,000		AR2021-231 (7/13/21), For year-round road maintenance within the Mountain Park/Robin Hill RRSAs (Fund 118, Fund Balance)
15 Real Estate (Fund 101)	\$ 331,966		AO2017-140 (11/7/17), Contribution to capital to Acquire National Archive with the proposed sale of ML&P (Leaseback)
16 Chief Fiscal Officer (Fund 101)	\$ 352,182		AO2018-32 (4/24/18), Funding transaction expenses in connection with the proposed sale of ML&P (Leaseback)
17 Public Works Administration (Fund 105)	\$ 200,000		AR2021-270 (8/24/21), For year-round road maintenance within the Glen Alps Service Area (Fund 105, Fund Balance)
18 Public Works Administration (Fund 144)	\$ 20,000		AR2021-321 (9/28/21), For year-round road maintenance within the Bear Valley LRSA (Fund 144, Fund Balance)
19 Public Works Administration (Fund 117)	\$ 30,000		AR2021-332 (9/28/21), For year-round road maintenance within the Mountain Park Estates LRSA (Fund 117, Fund Balance)
20 Assembly (Fund 101)	\$ 98,000		AR2021-336 (10/12/21), For the October 2021 Special Election (Fund 101, Fund Balance)
21 Public Works Administration (Fund 149)	\$ 100,000		AR2021-348 (10/12/21), For year-round road maintenance within the South Goldenview RRSAs (Fund 149, Fund Balance)
22 Public Works Administration (Fund 441800)	\$ 44,133		AR2021-394 (12/7/21), For the roads and drainage program (Fund 101)
23 Traffic Engineering (Fund 401800)	\$ 95,864		AR2021-398 (12/7/21), For repair and maintenance of traffic signals and signage (Fund 101)
<b>Total Supplementals</b>		<b>\$ 34,227,748</b>	

\* Direct Costs included in this interim report are unaudited and include: salaries and benefits, supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization). Anchorage Municipal Code: 6.40.015.D - Report positive or negative variances of five percent or more for expenses by department.

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Labor and Non-Labor\* through November 30, 2021**

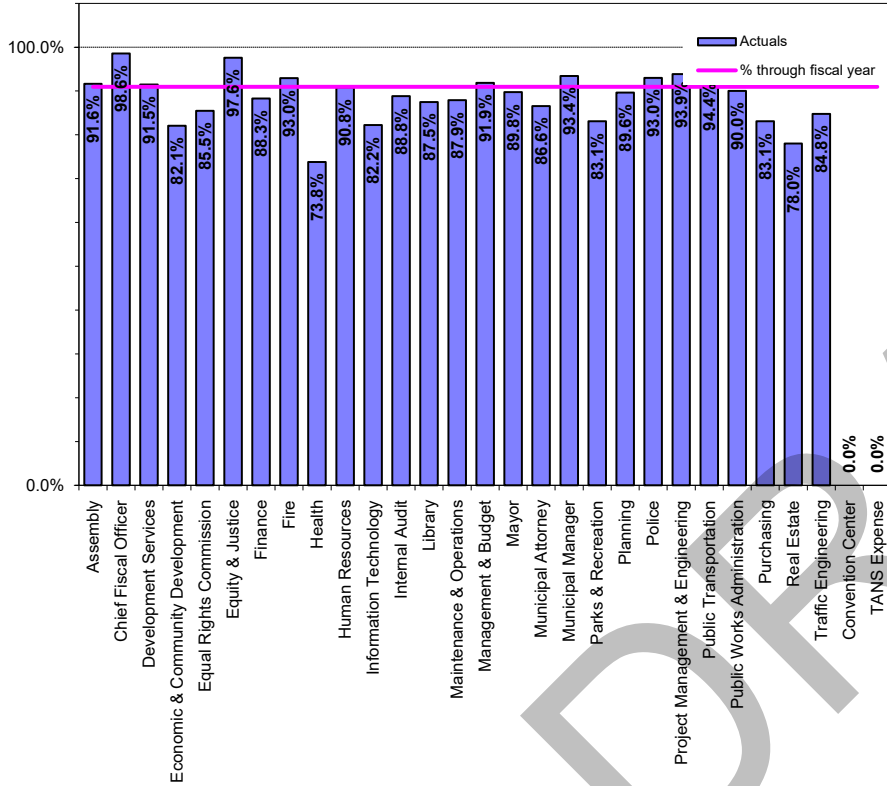
Seq	Department	** Labor (91.0% posted through fiscal year)				Non-Labor* (91.5% through fiscal year)							
		2021 Labor Budget	Labor Actuals	Amount (Over)/Under Budget	% of Budget Spent	2021 Non-Labor Budget	Non-Labor Actuals	% of Budget Spent	Encumbrances	% of Budget Encumbered	Actuals + Encumbrances	Amount (Over)/Under Budget	% of Budget Spent & Encumbered
	Formulas			A-B	B/A			F/E		H/E	F+H	E-J	J/E
1	Assembly	\$ 2,824,975	\$ 2,588,530	\$ 236,445	91.6%	\$ 2,798,734	2,334,670	83.4%	\$ 363,295	13.0%	\$ 2,697,965	\$ 100,769	96.4%
2	Chief Fiscal Officer	421,248	415,175	6,073	98.6%	1,284,210	375,124	29.2%	432,889	33.7%	808,013	476,197	62.9%
3	Development Services	10,954,916	10,019,365	935,551	91.5%	699,838	473,839	67.7%	86,462	12.4%	560,301	139,537	80.1%
4	Economic & Community Development	1,473,348	1,209,453	263,895	82.1%	29,118,652	26,975,402	92.6%	80,334	0.3%	27,055,736	2,062,916	92.9%
5	Equal Rights Commission	732,783	626,353	106,430	85.5%	27,596	19,857	72.0%	363	1.3%	20,220	7,376	73.3%
6	Equity & Justice	230,937	225,333	5,604	97.6%	12,980	5,275	40.6%	-	0.0%	5,275	7,705	40.6%
7	Finance	11,480,346	10,136,816	1,343,530	88.3%	2,614,544	1,948,578	74.5%	214,117	8.2%	2,162,695	451,849	82.7%
8	Fire	78,559,267	73,034,655	5,524,612	93.0%	27,124,076	25,086,470	92.5%	587,625	2.2%	25,674,095	1,449,981	94.7%
9	Health	7,107,917	5,246,782	1,861,135	73.8%	15,603,688	12,191,454	78.1%	1,206,136	7.7%	13,397,590	2,206,098	85.9%
10	Human Resources	4,956,648	4,501,373	455,275	90.8%	285,416	168,479	59.0%	79,132	27.7%	247,611	37,805	86.8%
11	Information Technology	13,865,142	11,399,740	2,465,402	82.2%	10,612,026	5,715,226	53.9%	656,638	6.2%	6,371,864	4,240,162	60.0%
12	Internal Audit	776,882	690,242	86,640	88.8%	11,552	6,377	55.2%	-	0.0%	6,377	5,175	55.2%
13	Library	7,433,699	6,504,364	929,335	87.5%	1,794,550	1,486,705	82.8%	191,258	10.7%	1,677,963	116,587	93.5%
14	Maintenance & Operations	17,340,839	15,248,118	2,092,721	87.9%	73,066,819	66,556,079	91.1%	1,546,712	2.1%	68,102,791	4,964,028	93.2%
15	Management & Budget	833,925	765,979	67,946	91.9%	274,014	85,312	31.1%	19,967	7.3%	105,278	168,736	38.4%
16	Mayor	1,363,869	1,224,234	139,635	89.8%	1,491,421	801,537	53.7%	54,076	3.6%	855,613	635,807	57.4%
17	Municipal Attorney	6,432,347	5,569,548	862,799	86.6%	1,818,595	1,392,602	76.6%	196,876	10.8%	1,589,479	229,116	87.4%
18	Municipal Manager	1,949,865	1,821,786	128,079	93.4%	13,553,356	10,414,728	76.8%	535,347	3.9%	10,950,076	2,603,280	80.8%
19	Parks & Recreation	12,753,789	10,595,322	2,158,467	83.1%	11,547,213	9,594,694	83.1%	436,295	3.8%	10,030,989	1,516,224	86.9%
20	Planning	3,312,407	2,969,429	342,978	89.6%	270,716	153,918	56.9%	77,927	28.8%	231,845	38,871	85.6%
21	Police	95,917,469	89,191,571	6,725,898	93.0%	30,274,083	23,270,753	76.9%	2,629,855	8.7%	25,900,608	4,373,475	85.6%
22	Project Management & Engineering	1,197,685	1,124,216	73,469	93.9%	349,815	190,691	54.5%	115,479	33.0%	306,170	43,645	87.5%
23	Public Transportation	18,227,060	17,208,154	1,018,906	94.4%	8,181,441	6,538,318	79.9%	834,357	10.2%	7,372,675	808,766	90.1%
24	Public Works Administration	2,287,808	2,059,197	228,611	90.0%	10,656,991	4,926,637	46.2%	826,132	7.8%	5,752,770	4,904,221	54.0%
25	Purchasing	2,045,271	1,699,630	345,641	83.1%	141,567	36,155	25.5%	7,465	5.3%	43,620	97,947	30.8%
26	Real Estate	770,850	601,314	169,536	78.0%	11,517,272	10,386,425	90.2%	806,105	7.0%	11,192,530	324,742	97.2%
27	Traffic Engineering	4,861,907	4,121,252	740,655	84.8%	1,479,337	1,114,361	75.3%	124,590	8.4%	1,238,951	240,386	83.8%
28	Convention Center	-	-	-	N/A	13,892,402	6,777,001	48.8%	1	0.0%	6,777,002	7,115,400	48.8%
29	TANS Expense	-	-	-	N/A	837,963	112,183	13.4%	-	0.0%	112,183	725,780	13.4%
<b>General Government Total</b>		<b>\$ 310,113,200</b>	<b>\$ 280,797,932</b>	<b>\$ 29,315,268</b>	<b>90.5%</b>	<b>\$ 271,340,866</b>	<b>\$ 219,138,850</b>	<b>80.8%</b>	<b>\$ 12,109,435</b>	<b>4.5%</b>	<b>\$ 231,248,285</b>	<b>\$ 40,092,581</b>	<b>85.2%</b>

\*\* % in Labor and Non-Labor is different because of timing in posting by pay period.

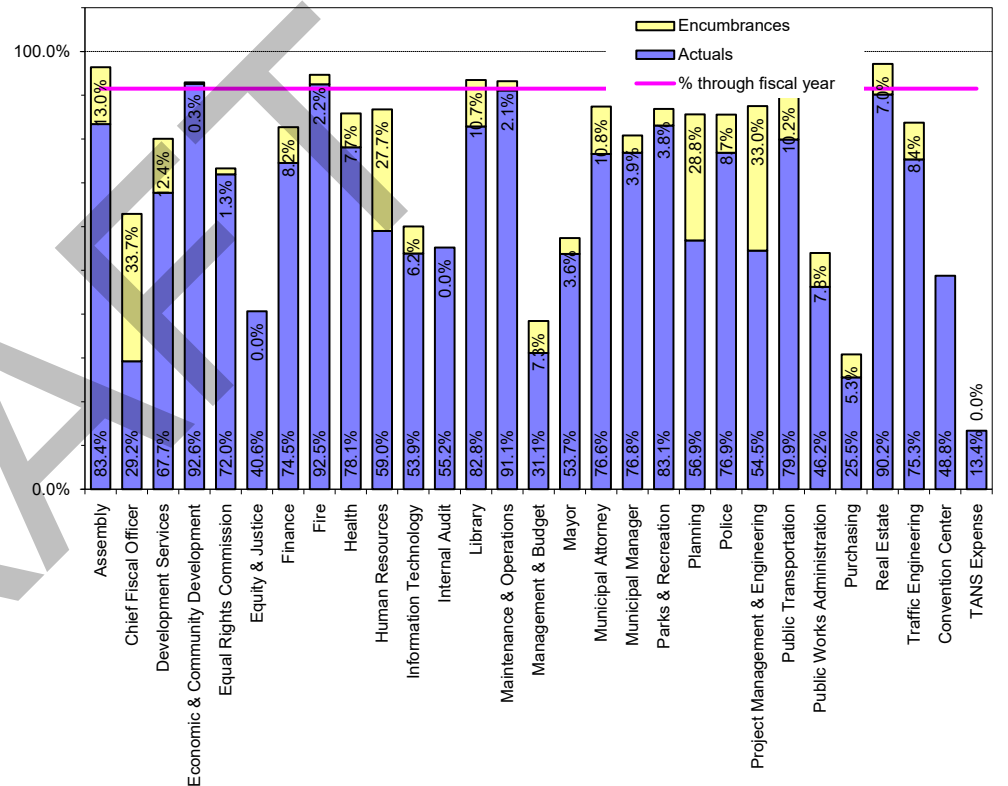
\*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Labor and Non-Labor\* Percent of Budget Spent or Encumbered through November 30, 2021**

**Labor (91.0% through fiscal year)**



**Non-Labor\* (91.5% through fiscal year)**



\*Non-labor direct costs included in this report are: supplies, travel, contractual/other services, equipment furnishings, and debt service (this report does not include depreciation/amortization).

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Overtime through November 28, 2021  
(Labor - 91.0% through fiscal year)**

Seq Department	A	B	C	D	E	F	G	H	I
	2020 Full Year Overtime Actuals	2021 vs 2020 Actuals \$ Difference	2021 vs 2020 Actuals % Difference	Overtime Approved Budget	Overtime Budget Adjustments	Overtime Budget Total	2021 YTD Overtime Actuals	Amount (Over)/Under Budget	YTD % of Budget Spent
	G-A			F-D		F-G		G/F	
1 Assembly	\$ 13,089	\$ 9,180	170.1%	\$ 8,794	\$ -	\$ 8,794	\$ 22,269	\$ (13,475)	253.2%
2 Chief Fiscal Officer	34,893	(34,355)	1.5%	-	-	-	538	(538)	N/A*
3 Development Services	167,394	(74,848)	55.3%	160,078	-	160,078	92,545	67,533	57.8%
4 Economic & Community Development	624	(624)	0.0%	-	-	-	-	-	N/A*
5 Equal Rights Commission	-	10	N/A	703	-	703	10	693	1.4%
6 Equity & Justice	1,520	375	124.7%	-	-	-	1,895	(1,895)	N/A*
7 Finance	142,485	(9,740)	93.2%	62,663	-	62,663	132,744	(70,081)	211.8%
8 Fire	2,011,995	2,800,879	239.2%	3,178,269	-	3,178,269	4,812,874	(1,634,605)	151.4%
9 Health	52,901	4,527	108.6%	7,434	-	7,434	57,428	(49,994)	772.5%
10 Human Resources	35,066	550	101.6%	44,925	-	44,925	35,616	9,309	79.3%
11 Information Technology	40,330	33,740	183.7%	117,313	-	117,313	74,071	43,242	63.1%
12 Internal Audit	-	-	N/A	-	-	-	-	-	N/A*
13 Library	10,138	(3,226)	68.2%	10,890	-	10,890	6,912	3,978	63.5%
14 Maintenance & Operations	1,355,225	(403,520)	70.2%	824,439	-	824,439	951,706	(127,267)	115.4%
15 Management & Budget	21,553	3,406	115.8%	7,035	-	7,035	24,959	(17,924)	354.8%
16 Mayor	-	206	N/A	-	-	-	206	(206)	N/A*
17 Municipal Attorney	13,775	(133)	99.0%	-	-	-	13,642	(13,642)	N/A*
18 Municipal Manager	19,356	(18,680)	3.5%	-	-	-	676	(676)	N/A*
19 Parks & Recreation	138,691	94,546	168.2%	185,455	-	185,455	233,237	(47,782)	125.8%
20 Planning	56,627	(9,366)	83.5%	37,278	-	37,278	47,261	(9,983)	126.8%
21 Police	2,907,443	1,681,303	157.8%	2,113,727	-	2,113,727	4,588,746	(2,475,019)	217.1%
22 Police - Reimbursed Overtime**	-	-	N/A	-	-	-	-	-	N/A*
23 Project Management & Engineering	281	(225)	20.0%	-	-	-	56	(56)	N/A*
24 Public Transportation	839,019	155,491	118.5%	346,696	-	346,696	994,510	(647,814)	286.9%
25 Public Works Administration	27,030	8,414	131.1%	30,250	-	30,250	35,444	(5,194)	117.2%
26 Purchasing	24,843	49	100.2%	-	-	-	24,892	(24,892)	N/A*
27 Real Estate	39	(39)	0.0%	-	-	-	-	-	N/A*
28 Traffic Engineering	144,496	29,732	120.6%	176,733	-	176,733	174,227	2,506	98.6%
29 Convention Center	-	-	N/A	-	-	-	-	-	N/A*
30 TANS Expense	-	-	N/A	-	-	-	-	-	N/A*
<b>General Government Total</b>	<b>\$8,058,811</b>	<b>\$ 4,267,652</b>	<b>153.0%</b>	<b>\$ 7,312,682</b>	<b>\$ -</b>	<b>\$ 7,312,682</b>	<b>\$12,326,463</b>	<b>\$ (5,013,781)</b>	<b>168.6%</b>

\*N/A = Not applicable - No funding budgeted in overtime subaccount of labor.

\*\*Less: Services requested by the community with offsetting expenditure reimbursement.

**Municipality of Anchorage  
General Government  
2021 Budget to Actuals by Department  
Travel through November 30, 2021  
(Travel - 91.5% through fiscal year)**

Seq Department	A	B	C	D	E	F
	Travel Revised Budget	Travel Budget Adjustments	Travel Budget Total	Travel Actuals	Amount (Over)/Under Budget	% of Budget Spent
<b>Formulas</b>		<b>C-A</b>			<b>C-D</b>	<b>D/C</b>
1 Assembly	\$ 22,060	\$ -	\$ 22,060	\$ 5,838	\$ 16,222	26.5%
2 Chief Fiscal Officer	5,000	-	5,000	936	4,064	18.7%
3 Development Services	-	-	-	-	-	N/A*
4 Economic & Community Development	-	-	-	-	-	N/A*
5 Equal Rights Commission	9,600	(6,650)	2,950	-	2,950	0.0%
6 Equity & Justice	3,000	-	3,000	1,840	1,160	61.3%
7 Finance	43,680	-	43,680	60	43,620	0.1%
8 Fire	50,000	-	50,000	30,208	19,792	60.4%
9 Health	10,450	-	10,450	-	10,450	0.0%
10 Human Resources	10,000	-	10,000	5,158	4,842	51.6%
11 Information Technology	15,615	-	15,615	-	15,615	0.0%
12 Internal Audit	1,500	-	1,500	-	1,500	0.0%
13 Library	8,000	-	8,000	3,267	4,733	40.8%
14 Maintenance & Operations	4,810	-	4,810	-	4,810	0.0%
15 Management & Budget	-	-	-	-	-	N/A*
16 Mayor	17,000	-	17,000	1,628	15,372	9.6%
17 Municipal Attorney	10,000	-	10,000	-	10,000	0.0%
18 Municipal Manager	15,262	-	15,262	844	14,418	5.5%
19 Parks & Recreation	-	-	-	2,053	(2,053)	N/A*
20 Planning	15,306	(15,306)	-	-	-	N/A*
21 Police	29,500	-	29,500	19,020	10,480	64.5%
22 Project Management & Engineering	-	-	-	-	-	N/A*
23 Public Transportation	-	-	-	7,806	(7,806)	N/A*
24 Public Works Administration	-	-	-	-	-	N/A*
25 Purchasing	-	-	-	595	(595)	N/A*
26 Real Estate	1,000	-	1,000	-	1,000	0.0%
27 Traffic Engineering	5,360	-	5,360	-	5,360	0.0%
28 Convention Center	-	-	-	-	-	N/A*
<b>General Government Total</b>	<b>\$ 277,143</b>	<b>\$ (21,956)</b>	<b>\$ 255,187</b>	<b>\$ 79,251</b>	<b>\$ 175,936</b>	<b>31.1%</b>

\*N/A = Not applicable - No funding budgeted in travel