

Appendix 5. Ten Year Plan on Homelessness January 2006 Status Report

Year One Action Steps (Calendar Year 2005)		31-Jan-06			Status Notes	Year 2 Projection	OSH Member Assigned
		Assigned	Underway	Complete			
Responsible Party	Implementation and Policy						
Mayor's Office	1.1.a. Senior Level Homelessness Staff. A senior-level staff person in the Mayor's office is appointed to work with Oversight Board and will oversee a public communication campaign. This staff person coordinates with state and federal Interagency Councils on Homelessness, with homeless providers, advocates and other entities locally.				Diane DiSanto, Special Assistant to the Mayor assigned	Diane Disanto continues to be the point person in the Mayor's office.	Staff-Diane Disanto
Mayor's Office	1.3.a. Oversight Board Transition. Role and responsibilities of five-member oversight board transitioned and assumed by HAND Commission, by Municipal Ordinance.				This year three action step was completed January 2005 through Assembly Ordinance AO 2004-180 As Amended.	In 2006, three new Oversight Subcommittee members identified.	
Mayor's Office	1.1.b. White Paper. Create a White Paper from the final Task Force report for coordinated use by homeless providers and advocates, and use it to market the Task Force action steps to funders, policy makers, agencies, community groups and others.				Power point presentation and white paper have been drafted	Assign an Oversight Subcommittee on Homelessness Member to update and finalize white paper and power point presentation.	
DoN	1.1.c. Speakers' Bureau. Create a speakers' bureau from members of the Task Force and other partners to promote the action steps among community entities; train the speakers' bureau members				Presentations given so far: Chamber of Commerce 10/31/05; HEAT 8/XX/05; Alaska Affordable Housing Partnership 2/1/05; HAND Commission 12/2004 and updated 12/14/05; Alaska Coalition on Housing and Homelessness 2/15/05	Target funders during 2006. Oversight Subcommittee on Homelessness members, along with Neighborhoods staff, will give presentations.	Hilary Morgan
AAHP	1.1.d. Ensuring Participation. The Mayor's Office, Homeless Services Forum and the Affordable Housing Partnership each take leadership roles in endorsing broad-based participation (agencies, faith-based organizations, housing and health care providers, etc...) in developing and test-driving the housing barriers assessment and referral system.				Housing Barrier Assessment Form, common intake form has gained interest on state level as well. This action step will extend to year two as the forms and systems are developed. The CDBG-funded Katrina case management and Homelessness Pilot projects will test drive these forms.	Target funders and housing and case management providers. Oversight Subcommittee on Homelessness members, along with Neighborhoods staff, will give presentations.	
OB	1.1.e. Review Plan. Review annual progress reports, and through the municipal budget process, appropriate funds to carry out the Municipality's commitment to the Plan.				Progress report form developed 6/05 and completed 01/06 for this first status report. 2006 Action Plan includes several items responding to Ten Year Plan on Homelessness	Use input from January 2006 meeting and new Oversight Subcommittee on Homelessness input to prepare report for Assembly, including any funding requests.	Hilary Morgan

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Responsible Party	Community /Neighborhood Impact						
Bean's Café (DTP as Support)	2.1.a. Daytime Respite/One-Stop Engagement. Reduce the day-time impact of the homeless on neighborhoods by providing a daytime respite area at Bean's Café or other like-location. Area also engages the homeless with "one-stop" access to resources and/or information to overcome housing barriers (next years, see 2.3.a).				Bean's Café Board of Directors consented to pursuing this Action Step. Also, over the last year, the Consumer Web office downtown Anchorage has offered a second possible location for this type of respite/outreach opportunity.	Encourage more service providers to reach out to these two locations. Document what info/assistance is available on site, what space is available, and what should be added. Consider a "suggestions" box or similar on location to ask people what information/services/agencies they need help with.	Hilary Morgan
Homeward Bound (ARBRA as support)	2.1.b. High Impact Camp Outreach. Design pilot program to bring together case managers and neighborhood clean-up efforts to identify and work with campers to find safe, permanent housing alternatives to the top 5 highest impact "camps" in Anchorage.				This Action Step is being extended to year 2. ARBRA continues to target high impact camps with clean-up efforts, but without housing component. 2006 Action Plan includes \$40,000 for a case manager to target high-impact camps, work with camp clean-up efforts to get the "campers" into housing, and make progress on the 5 high impact camps. "Camper" survey completed in May 2005.	MOA/Neighborhoods to execute grant agreement with RurAL CAP's Community Bound program to work with campers to find appropriate permanent housing, using Housing Barriers Assessment form.	Hilary Morgan
Continuum of Care	2.1.c. Capital Funds for Dispersed Facilities. Encourage funders to consider additional funding to allow for higher capital costs associated with dispersing facilities throughout Anchorage.				The 2006 Action Plan identified funding competitions that will provide funds for rental housing development during 2006. These competitions will encourage scattered site developments and siting new affordable housing in areas with lower poverty concentrations. The Oversight Subcommittee on Homelessness will identify other housing funders during 2006 and ask that they consider the same.	MOA HOME Program competition to encourage scattered site and reduced poverty concentration developments. The Oversight Subcommittee on Homelessness will discuss strategy with other funders through speaker's bureau Action Step and other outreach.	Stephanie Wheeler
ASD/Child in Transition	2.1.d. ASD Link to Housing First. Educate/engage School Board on housing issues and pursue a School Board resolution acknowledging				Completed 2004	Consider forwarding status report to ASD Board of Directors and providing another informational opportunity.	Staff- Carma Reed
MOA/ Planning	2.1.e. Impact Map. Map the location of services to manage and balance service effectiveness and minimize negative neighborhood impact.				Initial map presented to the Ten Year Plan on Homelessness in 2004, completed by Ruth Moulton. Revised plan to be complete as part of 2005 Annual Report by March 2006	Address and facility survey included as part of 2005 CAPER (also part of Action Step 8.1.a). Information received will be used to create an impact map by Department of Neighborhoods.	Staff- Carma Reed

Year One Action Steps (Calendar Year 2005)	31-Jan-06			Status Notes	Year 2 Projection	OSH Member Assigned	
	Assigned	Underway	Complete				
Responsible Party	Seamless Community Approach to Service Delivery and Analysis						
DHHS/HSF	<p>3.1.a. Coordinated Housing Barrier Assessments. Develop a tool (form) for use by the community as a common intake, eligibility, discharge (includes evictions), and housing barriers</p> <ul style="list-style-type: none"> Gather examples of such forms from other communities. Convene workgroup consisting of HMIS developer, case managers and program directors to share current intake information requirements, and get buy-in for common intake and referral forms, and get buy-in for providers to see that a housing barriers assessment/referral is done at discharge (ie discharge from API, eviction from a subsidized housing program or public housing, etc...) Workgroup may Because HMIS will not be implemented community-wide immediately, design a methodology for providing referrals across programs, using this tool in the interim. Design system for inputting information gathered from the tool to quantify, community-wide, the gaps between people's barriers to housing, and the resources needed to overcome them. System will be implemented as soon as possible, and incorporated into the more formal Homeless Management Information System (HMIS) when that system is available. Therefore, this system must be coordinated closely with HMIS development and decision-making. 				<p>Hennipin County , MN has done the most in this area. Anchorage's draft was based on this model.</p> <p>Common intake form and housing barrier assessments form were the topic of the 11/2005 Homeless Services Forum. State has expressed interest in a common intake form as well. Common intake form drafted is based on AHFC housing assistance application form. Coordinating this effort will be a challenge due to the many different organizations involved, and the many different program and funding requirements involved. MOA will sponsor a grant request to AMHTA to coordinate this effort through the use of a contractor.</p>	<p>HMIS participants to be on line by March 2006. Dedicated assistance through the AMHTA grant, in collaboration with HMIS progress, will allow a focus on implementing the Housing Barriers Assessment form strategy into more programs and agencies.</p>	Hilary Morgan
United Way	<p>3.1.b. Infrastructure and Support for Coordinated Housing First Approach. Develop a partnership between United Way (AK Info) and DHHS to provide infrastructure to the community that supports common resource referrals, intake and training and technical assistance:</p> <ul style="list-style-type: none"> United Way will implement a state-wide web-based community resource system ("Community Point"), and house an Information and Referral Manager to ensure the accuracy and timeliness of this web-based resource. 				<p>During 2005 United Way is aggressively pursuing the "211" system, which will utilize the existing ainfo as a base. The system should be running by summer 2006.</p>	<p>Opportunities and successes in 2005 allowed United Way to shift the order of this Action Step implementation. AKInfo will provide the infrastructure to implementation of the 211 system originally slated as a Year 10 Action Step.</p>	Stephanie Wheeler
United Way	<p>3.10.a. Dial 2-1-1. Coordinate resources to provide for a "2-1-1" statewide telephone information system. Definition: 2-1-1 is a statewide 3-digit telephone number for health and human services information and referral resources.</p>				<p>United Way has is addressing this Year 10 Action Step early and was successful in getting the use of "2-1-1" for this purpose in 2005. Funds appropriated in the federal budget for this project. It is anticipated this will be completed well ahead of the ten-year schedule anticipated.</p>	<p>Look for ways 3.1.b can be incorporated into 3.10.a</p>	
Mayor's Office	<p>3.1.c. Common Definition of Homelessness. Voice support at the U.S. Conference of Mayors for creating a single definition of homelessness for use in all McKinney Act programs.</p>				<p>Passed resolution in June 2005, U.S. Conference of Mayors .</p>		Staff-Diane Disanto

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Responsible Party	Seamless Community Approach to Funding						
Oversight Board	4.1.a. State Funding. The Municipality and its partners will work with the state's Interagency Council on the Homeless, legislators and stakeholders to assure those making funding decisions understand the impact of those decisions.				On the Oversight Subcommittee of Homelessness early spring agenda of every year will be a review of the State of Alaska's budget and recommendations.		Jim Gurke
DoN/ HAND	4.1.b. Affordable Housing Funds. Research models for new affordable housing resources, such as a Housing Trust Fund, Bed Tax contributions, and tax credits to hotels that house homeless families during the school year.				The Interagency Council on Homelessness (state level) took up the Housing Trust Fund at the state-wide level.		Jim Gurke
Continuum of Care	4.1.c. Prevention. Identify, coordinate and advocate for top priority service prevention.				Continuum of Care group meets monthly and includes identification of service needs.		Hilary Morgan
Chamber of Commerce	4.1.e. Emergency Housing Fund. Develop an Emergency Housing fund from public and private donors for homeless prevention.				Presentation to the Chamber 10/31/05 included reminder that they are the responsible party for this item. Staff has also pursued options with CIHA. This will have to be carried on to year 2.	Potential funders include CIHA, Chamber, Faith Organizations. To be successful, Year 2 will include identification of an administrator for this effort.	
Continuum of Care	4.1.f. Capital Funds for Dispersed Facilities. Encourage funders to consider additional funding to allow for higher capital costs associated with dispersing facilities throughout Anchorage.				See 2.1.c.		

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Responsible Party	Enabling Housing First						
CSS/SCF	5.1.a. Case Management Inventory. Inventory case management resources currently <ul style="list-style-type: none"> · Eligible and ineligible clientele · Time limits · Eligible and ineligible services · Hours and location of case management services (including if services are mobile or not) · Related resource specialties · Restrictions on referrals · Provide information for inclusion in web-based "Community Point" · Who is turned away · # clients/case worker, average time it takes to find way to affordable housing 				Survey developed, delivered, and analyzed with the assistance of UAA Masters in Social Work interns. Catholic Social Services took lead in compiling report. Presentation to Oversight Board twice in 2005. Good information was gathered from this report, although some of the specific information sought was elusive. UAA School of Social Work may continue work during the next year. A Case Managers "user" group has convened to share issues and methods used by case managers in Anchorage. This group will offer an avenue to encourage use of the Housing Barriers Assessment form in year 2.	Using lessons learned from the 2005 survey, an annual housing and supportive services has been developed to be used as part of the annual CAPER done by Dept of Neighborhoods. In addition, the partnership with the School of Social Work will continue for a more in depth look at case management services in Anchorage. The Housing Barriers Assessment form will be introduced to the Case Managers users group initiated in 2005 to encourage its use, and improve upon it.	
CSS/SCF	5.1.b. Timely Case Management. Identify where (for example, which shelters) clients are receiving case management within 72 hours of admission and where they are not.						
CSS/SCF	5.1.c. Case Management Client Reach. Identify which homeless groups are currently receiving case management and which are not.						
CSS/SCF	5.1.d. Case Management Inventory Analysis. Identify gaps/redundancies in case management.						
HSF	5.1.e. Anonymous Mail and Voice Mail Options. Encourage all emergency and transitional housing programs to provide mail addresses and telephone messaging systems for use by clients that are unrecognizable as the location of a homeless shelter or a social services provider (ie PO box instead of street address and generic voice mail instead of phones answered by shelter staff).				Most, but not all emergency and shelter providers offer this service. A new development in 2005 is ACS Cell Phone system has offered anonymous phones to some homeless.	Address and facility survey included as part of 2005 CAPER (also part of Action Step 8.1.a) will also confirm availability. Information received will be used to encourage all providers to offer service and/or to expand ACS' program to allow for voice mail without use of a dedicated cellular phone.	Hilary Morgan

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Responsible Party	Housing Production and Preservation						
DoN/HAND	6.1.a. Housing Production. Create 20 new affordable housing units				Cook Inlet Housing Authority created 57 units in Mountain View utilizing a variety of funding sources, including HOME. Complete count for 2005 will be reported as part of the 2005 CAPER (in 2/2006). Success tempered by "loss" of housing choice vouchers (see 7.1.b)	Housing production will be tracked through the DoN database and quarterly opportunity for update through the Alaska Affordable Housing Partnership	Stephanie Wheeler
DoN/HAND	6.1.b. HOME. Dedicate HOME Investment Partnerships Program funds from the Municipality of Anchorage to production of affordable rental housing				CIHA funded for 47 units in 2005. 2006 Action Plan passed 1/24/06 includes additional HOME funding for Housing Production.	FY 2007 Action Plan draft to be developed by mid-2006.	Staff
DoN/HAND	6.1.c. Appropriate Housing Production Incentives. Through a subcommittee of the HAND Commission or the Affordable Housing Partnership, identify resources to encourage/require one-bedroom				2006 Action Plan passed 1/26/06, includes funding to encourage one and four bedroom affordable rental unit production, for an RFP to be done in 2006.	HAND Commission to finalize terms of RFP by March or April of 2006. Other funders may be identified to encourage similar developments.	
HLB	6.1.d. Municipal Development Authority. Create a development authority within the Municipality of Anchorage from the current Heritage Land Bank.				Done – Jassmby Ordinance AO No. 2004-181(S-1) restructured the Anchorage Parking Authority into the Anchorage Community Development Authority, passed January 18, 2005.	No action necessary.	Complete
DoN/HAND	6.1.e. Mobile Home Parks. Convene a subcommittee of the HAND Commission to address the status of mobile home parks and manufactured housing in Anchorage. Subcommittee shall look at the status of lands currently used, land owners, zoning, available financing, and any other information necessary, develop method for identifying "at risk" and "secure" factors to describe park status.				HAND Subcommittee convened. In 2005, reviewed Title 21 impacts, applied for and received pre-development grant \$10,000, convened AHFC, Building Safety, Planning during December 2005 exploratory meeting. 2006 Action Plan, approved 1/19/06 includes HOME funding for manufactured housing project	Consider applying postponed CDBG funds for purchase of a mobile home park (See Year 3 Action Step).	Staff-Carma Reed
ACHH	6.1.f. Project Based Rental Subsidy. Promote reinstatement of the project-based rental subsidy program with HUD				HUD is unlikely to reinstate this older program. Desire for the program may be expressed, but it is unrealistic.	New focus for 2006 will be regaining Housing Choice Vouchers "lost" during 2005 (see 7.1.b)	Jim Gurke
Mayor's Office	6.1.g. AHFC Funding for Housing. Encourage the State of Alaska to allow AHFC to direct more/all of its resources to affordable housing.				Oversight Subcommittee will review budget annually in February/March of each year and support AHFC in its affordable housing efforts as appropriate. Annually, AHFC contributes funds to the legislature for items not always related to affordable housing.	Oversight Subcommittee to review AHFC budget annually in February/March/April, and provide comments to legislature as appropriate.	Staff - Diane Disanto
Mayor's Office	6.1.h. Economic Development and Housing Link. Research methods of addressing the negative impact of low-wage business developments in Anchorage, including employer-provided housing subsidies for low-wage workers, impact taxes, tax				Initial research started during 2005 through internship program, but not complete.	HAND Commission interested in considering impacts during 2006, working with Mayor's office on this Action Step	

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Responsible Party	Subsidized Housing						
ANHS	7.1.a. Homeownership Programs. Work with existing homeownership programs to target families currently using rental subsidies (vouchers or project-based), in an effort to make such rental subsidies available to other families/individuals in need.				Network of affordable housing providers meets irregularly and has been asked to formally consider this Action Step. This will be continued to 2006.	Especially in light of the loss of rental subsidies (see 7.1.b), this strategy should be pursued.	Jim Gurke
Mayor's Office	7.1.b. Housing Choice Vouchers and Public Housing. No net loss of Housing Choice Vouchers and Public Housing available in Anchorage and promote the award of additional increments of Housing Choice Vouchers to meet existing need.				HUD changed funding methodology for this program for 2005. As a result, AHFC issued a moratorium on vouchers in early 2005. By September, only 1,863 of the 2,332 vouchers assigned to Anchorage were under lease. This represents a loss of 470 vouchers in Anchorage, 20% of those assigned. This is a major set-back.	Support AHFC in its efforts to impress upon HUD the major negative impact this decision had on Alaska. Review if Anchorage's loss in relation to the state's overall loss is fair. Work with AHFC on strategies to continue to serve families in greatest need while also offering vouchers to the greatest number of families.	Jim Gurke
AHFC	7.1.c. Housing Point. Identify resource for implementing "Housing Point" or similar system for maintaining a community-wide inventory of housing units on a real-time basis				Housing Point presentation in August meeting AHFC Looking into other options including Pennsylvania Housing Corp.	Invite AHFC to present to Oversight Subcommittee its findings and realistic thoughts on the usefulness of such a tool, the ability of AHFC to spearhead it.	Jim Gurke
ACHH	7.1.d. Maximize 811 Program Housing Production. Ensure an Anchorage application for 811 and 202 units (housing for people with disabilities, housing for seniors, respectively) every year HUD makes such funding available. Promote an increase of allotted 811 units for Alaska with HUD.				AlaskaEnfranchise Facilities, INC. 20 unites, Section 202, Capital Advance Housing for the Elderly. \$3,733,128.00; Anchorage Housing Initiatives, 10 units, section 811, Housing Project \$1,700,000.00. AHI Phase I application successful!	Grant writing capacity for the Phase II components of these applications is scarce in Anchorage. 2006 action to include working with Foraker group to train/develop a local resource that can assist non-profits in submitting complex applications for housing development projects such as this.	Staff
Continuum of Care	7.1.e. Transitional Housing. Identify gaps (#beds) in successful transitional housing programs in Anchorage for youth, victims of domestic violence and the chronic homeless.				Gaps identified annually through Continuum of Care process. DoN also will update its housing inventory along with its annual report, each year in February/March.	Oversight Subcommittee may be called upon to follow up on surveys not submitted.	
United Way	7.1.f. Fresh Start Initiative. Develop a Fresh Start Initiative where the homeless design and run pilot programs that reduce homelessness.				Bean's Café is pursuing a Homeless Newspaper Project, in the spirit of this Action Step.	How can the Oversight Board support this effort?	Stephanie Wheeler

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Responsible Party	Checking In						
AAHP	8.1.a. Affordable Housing Inventory. Alaska Affordable Housing Partnership is the conduit for sharing information on gains and losses in Anchorage affordable housing units at each quarterly meeting.				Gail West w/HUD began an inventory as part of the Alaska Affordable Housing Partnership for quarterly updates. In 2006 this will be coordinated with the Dept of Neighborhood's tracking system as part of the annual report to HUD	Oversight Subcommittee members may be called upon to follow up on Department of Neighborhood surveys not submitted by February/March, and to quality check responses. Inventory will provide a better base for tracking housing affordability production. Add a report from AHFC at AAHP of how many vouchers are leased during that point in time, and whether there is a current moratorium on new vouchers.	
DoN (AHFC as support)	8.1.b. Homeless Indicators. Develop a "Homeless Indicators" tool to track progress, performance measures, and relationship between homelessness, affordable housing and low-wage jobs through 1) identification of relevant indicators (i.e. time to secure hsg., # low-wage jobs, homeless shelter counts, and #s on Housing Choice Voucher wait list including unsuccessful shoppers), and 2) regular examination of these indicators (i.e. at quarterly Alaska Affordable Housing Partnership meetings and/or monthly Homeless Services Forum meetings).				Community capacity to measure homelessness expanded during 2005 through point in time "unsheltered" survey (which was found to need refinement), case management survey, and standard twice a year AHFC point in time surveys.	Anchorage Homelessness Indicators to be suggested to the Oversight Subcommittee in 2006 and established as part of the white paper/speakers bureau, and quarterly meetings.	
Oversight Board	8.1.c. Checking In. Annually, or more often, Oversight Board will complete a review of the Plan. Review will include a summary of accomplishments, suggestions for Plan updates, and a reunion of Task Force members at an open house at a place convenient to and commonly frequented the homeless (such as Bean's Cafe) with opportunity for public input. Based on this review, the Oversight Board will provide an update to and invite feedback from the HAND Commission, Mayor, Assembly and Federation of Community Councils.				First reunion held January 31, 2006	See you next year! Also, Oversight Subcommittee meetings are held the third Thursday of the month, from 12 to 1:30pm	