

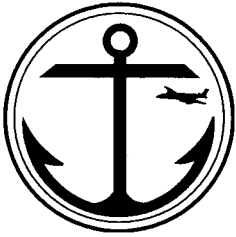
MUNICIPAL UTILITIES

PROPOSED 2003 OPERATING AND CAPITAL IMPROVEMENT BUDGETS BUSINESS/STRATEGIC PLANS

PROPOSED 2003 – 2008 CAPITAL IMPROVEMENT PROGRAM



**Municipality of Anchorage
George Wuerch, Mayor**



Municipality of Anchorage

Office of the Mayor

George P. Wuerch, Mayor



August 30, 2002

Dear Residents of Anchorage:

Enclosed are the proposed 2003 Utility/Enterprise Activity Operating Budgets, 2003 Capital Improvement Budgets (CIB), 2003-2008 Capital Improvement Programs (CIP), and the Business/Strategic Plans. This year we are presenting the proposed operating budgets along with the proposed CIB/CIP and business/strategic plans to provide a more complete financial picture of the organizations.

The business/strategic plans present the first periods of benchmarking the performance measurements of each utility/enterprise activity. When fully implemented, the Strategic Framework will provide more meaningful performance information regarding the operation of each utility/enterprise activity.

The proposed capital improvement budgets and capital improvement programs reflect the projected needs of each utility/enterprise activity to maintain sound infrastructure and provide for projected future growth.

Our municipal utilities/enterprise activities are well managed and financially sound. Each of them should continue to provide quality service to their customers in the years ahead.

Sincerely,

George P. Wuerch
Mayor

MUNICIPAL UTILITIES

2003 PROPOSED OPERATING AND CAPITAL IMPROVEMENT BUDGETS

2003 – 2008 PROPOSED CAPITAL IMPROVEMENT PROGRAM

2003 PROPOSED BUSINESS/STRATEGIC PLANS

George Wuerch, Mayor

Assembly

Dick Traini, Chair

Dan Sullivan

Doug Van Etten

Anna Fairclough

Melinda Taylor

Fay Von Gemmingen

Dan Kendall

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Brian Whittle

Janice Shamberg

Dick Tremaine

ADMINISTRATION

Harry J. KielingMunicipal Manager

William A. Greene..... Municipal Attorney

Cheryl Frasca Director, OMB

**MUNICIPAL UTILITIES
PROPOSED
2003 OPERATING AND CAPITAL BUDGETS
BUSINESS/STRATEGIC PLANS**

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