

MUNICIPAL UTILITIES

PROPOSED 2002 OPERATING AND CAPITAL IMPROVEMENT BUDGETS

PROPOSED 2002 – 2007 CAPITAL IMPROVEMENT PROGRAM



**Municipality of Anchorage
George P. Wuerch, Mayor**

September 28, 2001

Dear Residents of Anchorage:

Enclosed are the Proposed 2002 Municipal Utilities' Operating Budget and 2002-2007 Utility Capital Budget/Program for all seven of our municipal utilities.

Consistent with the development of the Municipality's General Government Operating Budget, this year's utility budgets were developed using our "Investing for Results" initiative of strategic frameworks by which the citizens of Anchorage can better assess how well the utilities are being managed. The utility strategic frameworks were previously published and copies may be obtained through the Office of Management and Budget or at our website, www.muni.org.

The primary goal of our utilities continues to be providing quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves and generate sufficient revenues to maintain their plants in good working condition.

Our utilities are well managed and financially sound and the 2002 budgets reflect a continued positive direction. Each utility's budget was prepared following consistent planning assumptions and guidelines. The Administration reviewed each of the utilities' operating and capital budgets concentrating on key areas such as revenues, expenses, net income, workforce projections, and rate increase projections.

I am proud of the management and performance of our utilities and I intend to continue to encourage each utility to achieve greater efficiencies while maintaining quality service.

Sincerely,



George P. Wuerch
Mayor

MUNICIPAL UTILITIES

2002 PROPOSED OPERATING AND CAPITAL IMPROVEMENT BUDGETS

2002 – 2007 PROPOSED CAPITAL IMPROVEMENT PROGRAM

George P. Wuerch, Mayor

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**MUNICIPAL UTILITIES
PROPOSED
2002 OPERATING AND CAPITAL BUDGETS**

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