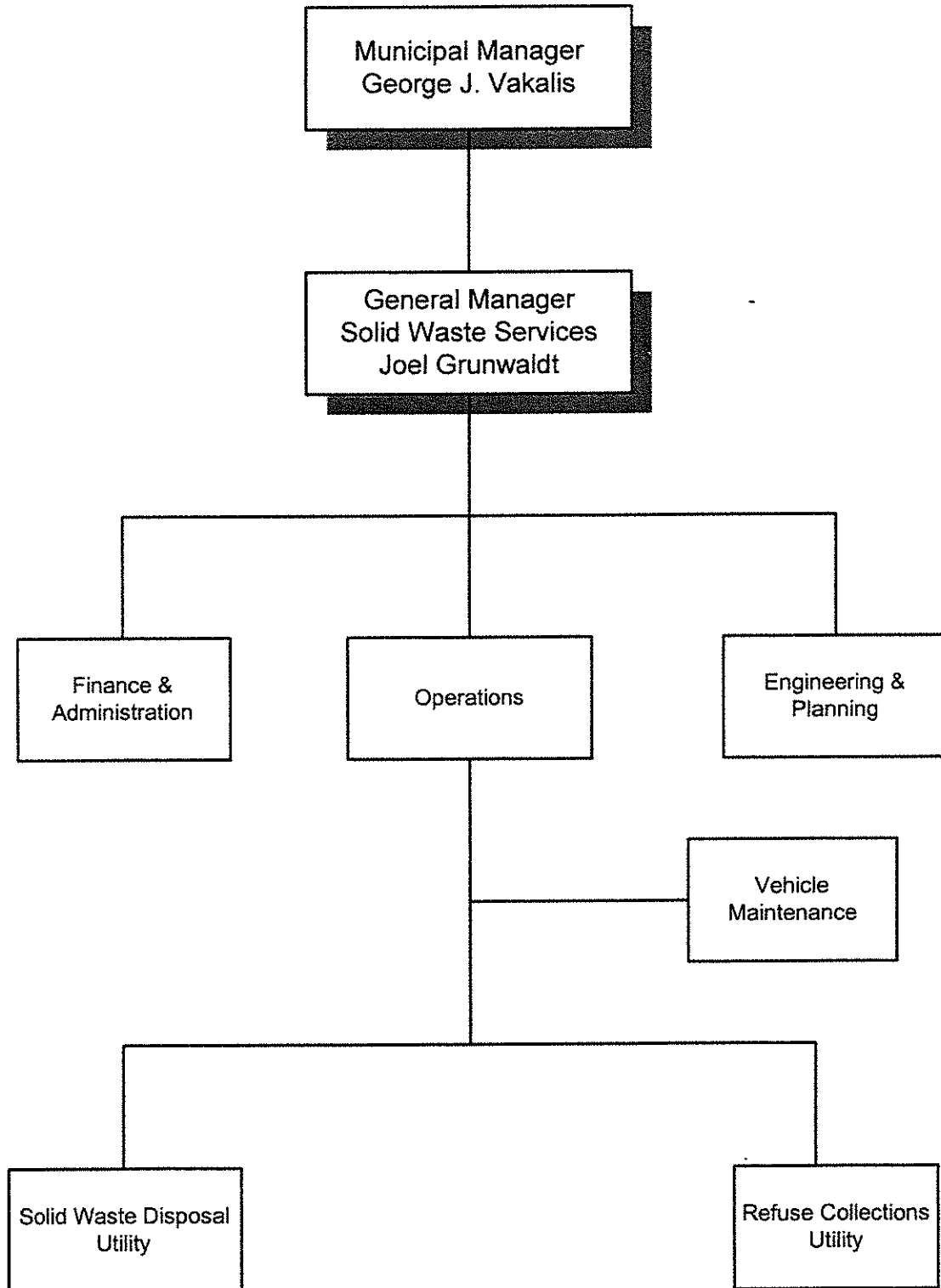


SOLID WASTE SERVICES

SOLID WASTE SERVICES

Organizational Chart



SOLID WASTE SERVICES UTILITY PROFILE

ORGANIZATION: Solid Waste Services (SWS) is composed of two separate utilities. The Refuse Collections Utility provides refuse collection service to residential and commercial customers in the City of Anchorage Service Area. The Solid Waste Disposal Utility operates multiple transfer stations and a regional landfill providing affordable and environmentally responsible services for the entire Municipality. SWS is divided into four organizations. The organizations include Refuse Collections and Solid Waste Disposal, which are separate operating utilities, and Vehicle Maintenance and Administration, which are support organizations that fully charge out to Refuse Collections and Disposal Utilities.

The profile for both Refuse Collections Utility and Solid Waste Disposal are shown separately below:

REFUSE COLLECTIONS UTILITY

HISTORY: Refuse Collections Utility was originally owned by the former City of Anchorage. When the City and Borough merged in 1975 the Municipality of Anchorage became the new owner. Since at least 1952 there has been mandatory service for all residents who live in the Refuse Collections Utility service area.

SERVICE: Refuse Collections Utility serves the service area of the former City of Anchorage, which is approximately 25% of the population of the Municipality of Anchorage. The Refuse Collections Utility has three main types of collection vehicles. They are frontload, rearload, and sideload. The frontload vehicles are used to empty dumpsters and normally handle commercial or multifamily residential. Rearload vehicles service mainly can/bag residential and a few two-yard dumpsters. Sideload vehicles service residential can/bag only. Refuse Collections Utility services approximately 4,650 dumpsters per week, and 12,100 can/bag pickups per week. Refuse Collection Utility operates six dumpster routes per day M-F and two routes on Saturday, six sideload routes per day M-F, one rearload route per day M-F, and one-half rearload route on Saturday.

REGULATION: Refuse Collections Utility is regulated by the Alaska Public Utilities as having the right to collect solid waste, but is not economically regulated.

Refuse Collections Utility as a part of Solid Waste Services also has a seven member advisory commission. The members are appointed by the mayor and confirmed by the assembly. The commission normally meets monthly and when necessary holds special meetings. The advisory commission advises and makes recommendations to the administration and assembly on matters pertaining to the operating budget, capital

budget, rules, regulations, and administrative guidelines for the Refuse Collections Utility.

ENVIRONMENTAL MANDATES: Although there are no specific state or federally mandated regulations for refuse collections there are a number of federal and state mandated regulations that the Refuse Collections Utility must comply with. These regulations include but are not limited to the Federal Clean Air Act, The Clean Water Act and OSHA. These regulations have and will continue to have an economic and operational impact on Refuse Collections Utility.

PHYSICAL PLANT:

Specialized truck fleet

- 8 frontload trucks for dumpster collection
- 2 rearload trucks for curbside pickup and small dumpsters
- 8 sideload trucks for curbside pickup only

Refuse Collections warm storage building, a 27,000 square foot building that contains vehicle maintenance and storage space and administrative offices.

SOLID WASTE DISPOSAL

HISTORY: The Municipal landfill at Merrill Field was closed during 1987 following approximately 50 years of usage. This brings the total of closed, official landfill sites within the Municipality of Anchorage to five. The Anchorage Regional Landfill (ARL), an award winning "state-of-the-art" fully lined modern landfill, was built in 1987 and is the only operating landfill in MOA.

SERVICE: ARL services the entire MOA. These services include the disposal of solid waste and collection of household hazardous waste. Normal solid waste is received at any of the four transfer stations located within MOA. The waste is then transported by the Disposal Utility to ARL for final disposal.

ARL has a total land area of approximately 275 acres and is being developed in phases called cells. Currently 5 out of a total of 12 base cells have been constructed. ARL is projected to have a total capacity in excess of 42.3 million cubic yards. It is estimated that ARL will reach full capacity in the year 2043. In 1997, 309,267 tons were deposited in ARL.

Solid Waste Disposal Utility also operates four transfer stations. They are located at Girdwood, Midtown Anchorage (CTS), next to Fort Richardson, and ARL. They allow Solid Waste Disposal Utility to restrict access to the face of the landfill. CTS, by far, receives the largest amount of solid waste, having received over 225,298 tons in 1997. CTS has a total capacity of 1,600 tons per day. The Solid Waste Disposal Utility

operates a fleet of 20 transfer tractor and trailers that transport the solid waste from CTS. The trailers have a capacity of 120 yards each.

Household hazardous waste can be dropped off at CTS or the Hazardous Waste Facility located at ARL. The hazardous waste is then handled by a contractor who puts the hazardous waste in proper containers and safely ships the containers out of state to federally approved hazardous waste disposal sites.

Solid Waste Disposal Utility had a 6,000 square foot household hazardous waste collection facility built in 1989. The facility located at ARL is operated by a private contractor. In 1990 the facility collected the same amount of hazardous waste as the city of San Francisco, which has approximately three times the population. In 1992 the facility was the only Hazardous Waste facility in North America to receive Solid Waste Association of North America's "System Excellence" award. Through 1996 the facility has collected a total of 7.874 million pounds of hazardous waste that otherwise may have been improperly disposed of in the landfill, storm drain system or people's backyards.

REGULATION: The Disposal Utility is not economically regulated by any non-municipal agencies. However the Disposal Utility operates under numerous permits and many EPA regulations. ARL is operated under a permit issued by the Alaska Department of Conservation. This permit must be renewed every five years. The Disposal Utility operates under two permits from AWWU for industrial water discharge. ARL has permits from the US Department of Fish and Wildlife and the Alaska Department of Fish and Game for bird predation. ARL construction and certain operations must comply with the EPA Resource Conservation and Recovery Act (RCRA) subtitle D.

The Disposal Utility, as a part of Solid Waste Services, also has a seven member advisory commission. The members are appointed by the mayor and confirmed by the assembly. The commission normally meets monthly and when necessary holds special meetings. The advisory commission advises and makes recommendations to the administration and assembly on matters pertaining to the operating budget, capital budget, rules, regulations, and administrative guidelines for the Disposal Utility.

ENVIRONMENTAL MANDATES: The Disposal Utility must operate under and comply with numerous environmental mandates. These mandates have a significant economic impact on the cost of operations and construction for the Disposal Utility. The main environmental mandates that have a significant impact on the Disposal Utility are RCRA subtitle D, Clean Air Act, Clean Water Act, SARA Title 3, NESAP (asbestos), and NPDES (storm water discharge). It is projected that in the future the environmental mandates regarding operating and constructing a landfill will become even more stringent.

PHYSICAL PLANT:

Anchorage Regional Landfill

- 275 acres, estimated to last thru the year 2043
- 43 million cubic yard capacity
- Phased construction of cells lasting four to five years each
- Currently have constructed a total of five cells
- Located on municipal land
- Scalehouse and 22,000 sq. ft shop and storage facility
- Heavy equipment fleet: dozers, loaders, dump trucks, boom truck, water truck, leachate trucks, tankers, lube trucks, grader and compactors
- Two leachate storage, treatment lagoons with a 2.9 million gallon capacity

Four transfer stations provide intermediate disposal, easy access for public

- Girdwood, Central midtown, Ft. Richardson and ARL
- 20 transfer tractor and trailers haul from stations to landfill

Hazardous waste management

- 6000 sq. ft collection facility for household hazardous waste
- Opened in 1989, operated by private contractor
- Received only "System Excellence Award" in North America from Solid Waste Association of North America

SOLID WASTE SERVICES WORK FORCE PROJECTIONS

<u>BUDGET UNIT</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
ADMINISTRATION:							
Regular Fulltime	16	16	16	16	16	16	16
REFUSE COLLECTIONS:							
Regular Fulltime	16	16	16	16	16	16	16
SOLID WASTE DISPOSAL							
Regular Fulltime	32	32	32	32	32	32	32
VEHICLE MAINTENANCE							
Regular Fulltime	9	9	9	9	9	9	9
SUBTOTAL	<u>73</u>	<u>73</u>	<u>73</u>	<u>73</u>	<u>73</u>	<u>73</u>	<u>73</u>
PARTTIME/TEMPS	18	18	18	18	18	18	18
TOTAL	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>

Refuse Collections

1999

Operating Budget

REFUSE COLLECTIONS UTILITY RECONCILIATION OF 1998 BUDGET TO 1998 PROFORMA

	<u>1998 BUDGET</u>	<u>1998 PROFORMA</u>	<u>VARIANCE</u>
OPERATING REVENUE	5,452,460	5,402,530	(49,930) (A)
OPERATING EXPENSE			
Labor	1,344,520	1,344,520	0
Supplies	39,000	39,000	0
IGC'S	1,320,860	1,264,630	(56,230) (B)
Other Services	129,570	172,120	42,550 (C)
Other Expenses	2,657,960	2,638,880	(19,080)
OPERATING EXPENSE	<u>5,491,910</u>	<u>5,459,150</u>	<u>(32,760)</u>
NON-OPERATING REVENUE	357,690	373,860	16,170
NON-OPERATING EXPENSE	<u>96,090</u>	<u>105,210</u>	<u>9,120</u>
NET INCOME (REGULATORY)	222,150	212,030	(10,120)
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>222,150</u></u>	<u><u>212,030</u></u>	<u><u>(10,120)</u></u>

Explanation of Significant Variances:

- A) Dumpsters serviced less the projected.
- B) Charges from Solid Waste Administration reduced.
- C) Other Expense cost increase due to replacement of waste oil separator in Refuse Warm Storage building.

REFUSE COLLECTIONS UTILITY

RECONCILIATION OF 1998 PROFORMA TO 1999 BUDGET

	<u>1998</u> <u>PROFORMA</u>	<u>1999</u> <u>BUDGET</u>	<u>VARIANCE</u>
OPERATING REVENUE	5,402,530	5,406,010	3,480
OPERATING EXPENSE			
Labor	1,344,520	1,359,590	15,070
Supplies	39,000	39,000	0
IGC'S	1,264,630	1,404,370	139,740 (A)
Other Services	172,120	170,650	(1,470)
Other Expenses	2,638,880	2,682,300	43,420
OPERATING EXPENSE	<u>5,459,150</u>	<u>5,655,910</u>	<u>196,760</u>
NON-OPERATING REVENUE	373,860	360,550	(13,310)
NON-OPERATING EXPENSE	<u>105,210</u>	<u>92,490</u>	<u>(12,720)</u>
NET INCOME (REGULATORY)	212,030	18,160	(193,870)
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>212,030</u></u>	<u><u>18,160</u></u>	<u><u>(193,870)</u></u>

Explanation of Significant Variances:

A) All IGC's projected to increase. Mostly due to insurance costs.

REFUSE COLLECTIONS UTILITY STATEMENT OF REVENUE AND EXPENSES

	1997 <u>ACTUAL</u>	1998 <u>PROFORMA</u>	1999 <u>BUDGET</u>
OPERATING REVENUE			
Commercial Collections	3,005,082	2,955,710	2,955,710
Residential Collections	2,174,663	2,182,840	2,182,320
Other Collections	35,398	28,000	32,000
Container Rental Fees	238,212	235,980	235,980
TOTAL OPERATING REVENUE	<u>5,453,355</u>	<u>5,402,530</u>	<u>5,406,010</u>
OPERATING EXPENSE			
Labor	1,324,512	1,344,520	1,359,590
Supplies	29,506	39,000	39,000
IGC'S	1,150,487	1,264,630	1,404,370
Other Services	116,816	172,120	170,650
Other Expenses	2,645,669	2,638,880	2,682,300
TOTAL OPERATING EXPENSE	<u>5,266,990</u>	<u>5,459,150</u>	<u>5,655,910</u>
OPERATING INCOME	186,365	(56,620)	(249,900)
NON-OPERATING REVENUE			
Sale of Assets	0	14,900	0
Interest Income	310,720	335,000	337,800
Other Revenue	22,648	23,960	22,750
TOTAL NON-OPERATING REVENUE	<u>333,368</u>	<u>373,860</u>	<u>360,550</u>
NON-OPERATING EXPENSE			
Interest on Long-term Debt	113,706	105,210	92,490
TOTAL NON-OPERATING EXPENSE	<u>113,706</u>	<u>105,210</u>	<u>92,490</u>
NET INCOME (REGULATORY)	406,027	212,030	18,160
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>406,027</u></u>	<u><u>212,030</u></u>	<u><u>18,160</u></u>

**REFUSE COLLECTIONS UTILITY
STATEMENT OF SOURCES AND USES OF CASH**

	<u>1997 ACTUAL</u>	<u>1998 PROFORMA</u>	<u>1999 BUDGET</u>
SOURCES OF CASH FUNDS:			
Net Income GAAP	406,027	212,030	18,160
Depreciation	434,428	449,110	478,790
Grants	0	0	0
Bonds	0	0	0
Other	0	0	0
TOTAL SOURCES OF CASH FUNDS	<u>840,455</u>	<u>661,140</u>	<u>496,950</u>
USES OF CASH FUNDS:			
Additions to Plant	397,160	577,210	470,240
Bond Principal Payment	245,000	255,000	265,000
Other	20,539	0	0
TOTAL USES OF CASH FUNDS	<u>662,699</u>	<u>832,210</u>	<u>735,240</u>
NET INCREASE (DECREASE) IN CASH FUNDS	177,756	(171,070)	(238,290)
CASH BALANCE JANUARY 1,	5,396,182	5,573,940	5,402,870
CASH BALANCE DECEMBER 31,	<u><u>5,573,939</u></u>	<u><u>5,402,870</u></u>	<u><u>5,164,580</u></u>
DETAIL OF CASH BALANCE			
Equity In General Cash Pool	4,898,881	4,678,510	4,614,580
Equity In Construction Cash Pool	324,293	371,960	200,000
Bond Redemption Cash	350,765	352,400	350,000
TOTAL CASH DECEMBER 31,	<u><u>5,573,939</u></u>	<u><u>5,402,870</u></u>	<u><u>5,164,580</u></u>

REFUSE COLLECTIONS UTILITY 1999 OPERATING BUDGET DETAIL

	1997 ACTUAL	1998 PROFORMA	1999 BUDGET
Labor			
Wages	879,125	895,230	901,910
Overtime	59,382	69,310	68,750
Benefits	386,005	379,980	388,930
Other	0	0	0
Subtotal	<u>1,324,512</u>	<u>1,344,520</u>	<u>1,359,590</u>
Supplies			
Office supplies	3,925	4,000	4,000
Operating Supplies	20,989	20,000	20,000
Repair and Maintenance Supplies	4,592	15,000	15,000
Subtotal	<u>29,506</u>	<u>39,000</u>	<u>39,000</u>
Intergovernmental Charges			
Solid Waste Administration	562,745	592,570	641,350
Solid Waste Vehicle Maintenance	476,226	532,710	565,180
Solid Waste Disposal	38,100	38,100	38,100
Other IGC's	98,416	126,250	184,740
Charges to Others	(25,000)	(25,000)	(25,000)
Subtotal	<u>1,150,487</u>	<u>1,264,630</u>	<u>1,404,370</u>
Other Services			
Professional Services	8,182	5,000	5,000
Contractual Services	62,428	121,120	118,500
Utilities	46,206	46,000	47,150
Subtotal	<u>116,816</u>	<u>172,120</u>	<u>170,650</u>
Other Expenses			
Depreciation	434,428	449,110	478,790
MUSA	52,764	54,000	57,010
Interest on Long-term Debt	113,706	105,210	92,490
SWS Disposal Charges	2,052,493	2,031,660	2,031,750
Other	105,984	104,110	114,750
Subtotal	<u>2,759,375</u>	<u>2,744,090</u>	<u>2,774,790</u>
TOTAL EXPENSES	5,380,696	5,564,360	5,748,400

Refuse Collections

1999-2004

**Capital Improvement
Budget/Program**

**REFUSE COLLECTIONS UTILITY
1999-2004 CAPITAL IMPROVEMENT BUDGETS
FINANCIAL SUMMARY (000)**

PROJECT CATEGORY	1999	2000	2001	2002	2003	2004	TOTAL
VEHICLE REPLACEMENT	342	324	324	355	324	349	2,018
CONTAINERS	101	101	101	101	101	101	606
EQUIPMENT	5	5	5	5	5	5	30
OFFICE EQUIPMENT	10	10	10	10	10	10	60
DATA PROCESSING	12	10	10	10	15	15	72
BUILDING IMPROVEMENTS	0	0	0	0	0	0	0
TOTAL	470	450	450	481	455	480	2,786

SOURCE OF FUNDING	1999	2000	2001	2002	2003	2004	TOTAL
G.O. BONDS							
REVENUE BONDS							
LOAN							
EQUITY/OPERATIONS	470	450	450	481	455	480	2,786
STATE GRANT							
FEDERAL GRANT							
DIRECT APPROPRIATION							
TOTAL	470	450	450	481	455	480	2,786

Solid Waste Disposal

1999

Operating Budget

SOLID WASTE DISPOSAL UTILITY RECONCILIATION OF 1998 BUDGET TO 1998 PROFORMA

	1998 <u>BUDGET</u>	1998 <u>PROFORMA</u>	<u>VARIANCE</u>
OPERATING REVENUE	12,771,850	12,888,400	116,550
OPERATING EXPENSE			
Labor	2,422,640	2,481,580	58,940
Supplies	48,700	48,700	0
IGC'S	1,740,150	1,759,150	19,000
Other Services	2,415,990	2,421,620	5,630
Other Expenses (1)	3,265,590	3,741,110	475,520 (A)
OPERATING EXPENSE	<u>9,893,070</u>	<u>10,452,160</u>	<u>559,090</u>
NON-OPERATING REVENUE	517,500	589,210	71,710 (B)
NON-OPERATING EXPENSE	1,826,250	1,834,160	7,910
NET INCOME (REGULATORY)	<u>1,570,030</u>	<u>1,191,290</u>	<u>(378,740)</u>
ADJUSTMENTS FOR GAAP	(197,680)	(197,680)	0
NET INCOME (LOSS) GAAP	<u><u>1,372,350</u></u>	<u><u>993,610</u></u>	<u><u>(378,740)</u></u>

(1) Excludes Amortization of
Contributed Plant

Explanation of Significant Variances:

A) Increase due to recalculation of future landfill closure costs and increased MUSA cost.

B) Increase due primarily to receipt of Other Property Sales.

SOLID WASTE DISPOSAL UTILITY RECONCILIATION OF 1998 PROFORMA TO 1999 BUDGET

	1998 <u>PROFORMA</u>	1999 <u>BUDGET</u>	<u>VARIANCE</u>
OPERATING REVENUE	12,888,400	12,974,830	86,430
OPERATING EXPENSE			
Labor	2,481,580	2,634,730	153,150 (A)
Supplies	48,700	57,300	8,600
IGC'S	1,759,150	1,934,590	175,440 (B)
Other Services	2,421,620	2,475,700	54,080
Other Expenses (1)	3,741,110	4,020,510	279,400 (C)
OPERATING EXPENSE	<u>10,452,160</u>	<u>11,122,830</u>	<u>670,670</u>
NON-OPERATING REVENUE	589,210	500,250	(88,960) (D)
NON-OPERATING EXPENSE	1,834,160	1,778,740	(55,420) (E)
NET INCOME (REGULATORY)	<u>1,191,290</u>	<u>573,510</u>	<u>(617,780)</u>
ADJUSTMENTS FOR GAAP	(197,680)	(197,680)	0
NET INCOME (LOSS) GAAP	<u>993,610</u>	<u>375,830</u>	<u>(617,780)</u>
(1) Excludes Amortization of Contributed Plant			

Explanation of Significant Variances:

- A) Due to increased labor costs.
- B) All IGC's expected to increase.
- C) Increase due to funding for recycling program.
- D) Decrease due to less "Other Property Sales".
- E) Decrease in debt interest expense.

SOLID WASTE DISPOSAL UTILITY STATEMENT OF REVENUE AND EXPENSES

	1997 <u>ACTUAL</u>	1998 <u>PROFORMA</u>	1999 <u>BUDGET</u>
OPERATING REVENUE			
Reimbursed Costs	247,916	256,030	264,780
Disposal Fees	13,091,899	12,472,870	12,547,550
Hazardous Waste Fees	160,408	159,500	162,500
TOTAL OPERATING REVENUE	<u>13,500,223</u>	<u>12,888,400</u>	<u>12,974,830</u>
OPERATING EXPENSE			
Labor	2,479,477	2,481,580	2,634,730
Supplies	63,750	48,700	57,300
IGC'S	1,692,942	1,759,150	1,934,590
Other Services	1,764,042	2,421,620	2,475,700
Other Expenses (1)	4,500,827	3,741,110	4,020,510
TOTAL OPERATING EXPENSE	<u>10,501,038</u>	<u>10,452,160</u>	<u>11,122,830</u>
OPERATING INCOME (LOSS)	2,999,185	2,436,240	1,852,000
NON-OPERATING REVENUE			
Sale of Assets	1,275	105,000	55,000
Interest Income	518,509	477,560	439,400
Other Revenue	57,464	6,650	5,850
TOTAL NON-OPERATING REVENUE	<u>577,248</u>	<u>589,210</u>	<u>500,250</u>
NON-OPERATING EXPENSE			
Interest on Long-term Debt	1,913,384	1,834,160	1,778,740
TOTAL NON-OPERATING EXPENSE	<u>1,913,384</u>	<u>1,834,160</u>	<u>1,778,740</u>
NET INCOME (REGULATORY)	1,663,049	1,191,290	573,510
ADJUSTMENTS FOR GAAP	(197,680)	(197,680)	(197,680)
NET INCOME (LOSS) GAAP	<u>1,465,369</u>	<u>993,610</u>	<u>375,830</u>

(1) Excludes Amortization of Contributed Plant

SOLID WASTE DISPOSAL UTILITY STATEMENT OF SOURCES AND USES OF CASH

	<u>1997</u> <u>ACTUAL</u>	<u>1998</u> <u>PROFORMA</u>	<u>1999</u> <u>BUDGET</u>
SOURCES OF CASH FUNDS:			
Net Income (Loss) GAAP	1,465,369	993,610	375,830
Depreciation (Includes Contributed Plant)	2,209,202	2,357,640	2,512,700
Future Landfill Closure Costs	1,851,832	799,000	643,050
Grants	0	0	347,172
New Debt	0	2,900,000	6,100,000
Other	0	0	0
TOTAL SOURCES OF CASH FUNDS	5,526,402	7,050,250	9,978,752
USES OF CASH FUNDS:			
Additions to Plant (CWIP)	347,095	6,776,900	5,351,000
Bond Principal Payment	1,785,000	1,870,000	1,965,000
Loan Principal Payment	459,908	459,910	459,910
Other Uses of Cash	1,290,368	0	0
Utility Revenue Distribution	0	200,000	0
TOTAL USES OF CASH FUNDS	3,882,371	9,306,810	7,775,910
NET INCREASE (DECREASE) IN CASH FUNDS	1,644,031	(2,256,560)	2,202,842
CASH BALANCE JANUARY 1,	9,696,892	11,340,920	9,084,360
CASH BALANCE DECEMBER 31,	11,340,923	9,084,360	11,287,202
DETAIL OF CASH BALANCE			
Equity In General Cash Pool	3,540,275	1,262,250	3,422,042
Future Landfill Closure Cash Reserve	5,753,110	6,552,110	7,195,160
Equity In Construction Cash Pool	1,676,729	900,000	300,000
Bond Redemption Cash	370,809	370,000	370,000
TOTAL CASH DECEMBER 31,	11,340,923	9,084,360	11,287,202

SOLID WASTE DISPOSAL UTILITY 1999 OPERATING BUDGET DETAIL

	1997 <u>ACTUAL</u>	1998 <u>PROFORMA</u>	1999 <u>BUDGET</u>
Labor			
Wages	1,550,474	1,614,250	1,714,830
Overtime	183,417	171,650	162,220
Benefits	742,568	688,890	750,630
Other	3,018	6,790	7,050
Subtotal	<u>2,479,479</u>	<u>2,481,580</u>	<u>2,634,730</u>
Supplies			
Office Supplies	1,919	1,500	1,800
Operating Supplies	55,988	22,000	28,000
Fuel(Kerosene)	349	500	500
Repair and Maintenance Supplies	5,494	24,700	27,000
Subtotal	<u>63,748</u>	<u>48,700</u>	<u>57,300</u>
Intergovernmental Charges			
Solid Waste Administration	646,960	645,630	702,890
Solid Waste Vehicle Maintenance	1,145,860	1,132,000	1,201,020
Other IGC's	146,656	189,620	293,780
Charges to Others	(246,535)	(208,100)	(263,100)
Subtotal	<u>1,692,942</u>	<u>1,759,150</u>	<u>1,934,590</u>
Other Services			
Professional Services	74,060	235,000	225,000
Utilities	353,813	355,700	375,700
Contractual Services	1,336,169	1,830,920	1,875,000
Subtotal	<u>1,764,042</u>	<u>2,421,620</u>	<u>2,475,700</u>
Other Expenses			
Depreciation	2,209,202	2,357,640	2,512,700
MUSA	422,839	526,230	531,380
Gross Receipts Tax	148,958	163,650	157,570
Landfill Closure Costs	1,851,832	799,000	643,050
Other	65,677	92,270	373,490
Interest on Long-term Debt	1,913,384	1,834,160	1,778,740
Subtotal	<u>6,611,892</u>	<u>5,772,950</u>	<u>5,996,930</u>
Total Expenses	<u><u>12,612,102</u></u>	<u><u>12,484,000</u></u>	<u><u>13,099,250</u></u>

Solid Waste Disposal

1999-2004

**Capital Improvement
Budget/Program**

**SOLID WASTE DISPOSAL UTILITY
1999-2004 CAPITAL IMPROVEMENT BUDGETS
FINANCIAL SUMMARY (000)**

PROJECT CATEGORY	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>TOTAL</u>
EQUIPMENT	1,064	1,469	1,379	1,343	1,331	1,397	7,983
ARL IMPROVEMENTS	4,275	0	0	0	0	450	4,725
OFFICE /DP EQUIPMENT	12	5	5	5	15	15	57
TOTAL	<u>5,351</u>	<u>1,474</u>	<u>1,384</u>	<u>1,348</u>	<u>1,346</u>	<u>1,862</u>	<u>12,765</u>

SOURCE OF FUNDING	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>TOTAL</u>
G.O. BONDS							
REVENUE BONDS							
LOAN	2,600						2,600
EQUITY/OPERATIONS	2,404	1,474	1,384	1,348	1,346	1,862	9,818
STATE GRANT	347						347
FEDERAL GRANT							
DIRECT APPROPRIATION							
TOTAL	<u>5,351</u>	<u>1,474</u>	<u>1,384</u>	<u>1,348</u>	<u>1,346</u>	<u>1,862</u>	<u>12,765</u>