

Municipality of Anchorage



Rick Mystrom
Mayor



1997 Proposed Public Utilities Operating and Capital Budgets

PUBLIC UTILITIES

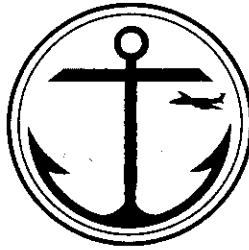
**1997 PROPOSED
OPERATING AND
CAPITAL IMPROVEMENT BUDGETS**

**1997-2002 PROPOSED
CAPITAL IMPROVEMENT PROGRAM**



**Municipality of Anchorage
Rick Mystrom, Mayor**

**Municipality
of
Anchorage**



P.O. Box 196650
Anchorage, Alaska 99519-6650
Telephone: (907) 343-4431
Fax: (907) 343-4499

Rick Mystrom, Mayor

OFFICE OF THE MAYOR

September 27, 1996

Dear Residents of Anchorage:

I am pleased to provide you and the Assembly the Proposed 1997 Public Utilities' Operating Budget and 1997-2002 Capital Improvement Budget/Program (CIB/CIP), which includes seven municipally-owned utilities except for the Anchorage Telephone Utility (ATU).

The seven utilities continue to exhibit solid financial performance and the 1997 budget document reflects a continued positive direction. There are no rate increases proposed in 1997.

Each utility's budget was prepared following consistent planning assumptions and guidelines. The administration reviewed each of the Utilities Operating and Capital budgets concentrating on key areas such as revenues, expenses, net income, workforce projections, and rate increase projections.

The primary goal of our utilities is to provide quality service at reasonable rates. By offering competitive rates while maintaining and upgrading infrastructure, our utilities can encourage further economic development in Anchorage.

Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves and generate sufficient revenues to maintain their plant in good working condition.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Mystrom". The signature is written in a cursive, flowing style with some loops and flourishes.

Rick Mystrom

"City of Lights and Flowers"

PUBLIC UTILITIES

1997 PROPOSED OPERATING AND CAPITAL IMPROVEMENT BUDGETS

1997 - 2002 PROPOSED CAPITAL IMPROVEMENT PROGRAM

Rick Mystrom, Mayor

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Bob Bell
Ted Carlson

Cheryl Clementson
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Kevin Meyer
Joe Murdy

Fay Von Gemmingen
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George Wuerch

ADMINISTRATION

Larry D. Crawford Municipal Manager
Mary K. Hughes Municipal Attorney
Thomas C. Tierney Employee Relations Director
George J. Vakalis Operations Manager

**PUBLIC UTILITIES
PROPOSED
1997 OPERATING AND CAPITAL BUDGETS**

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