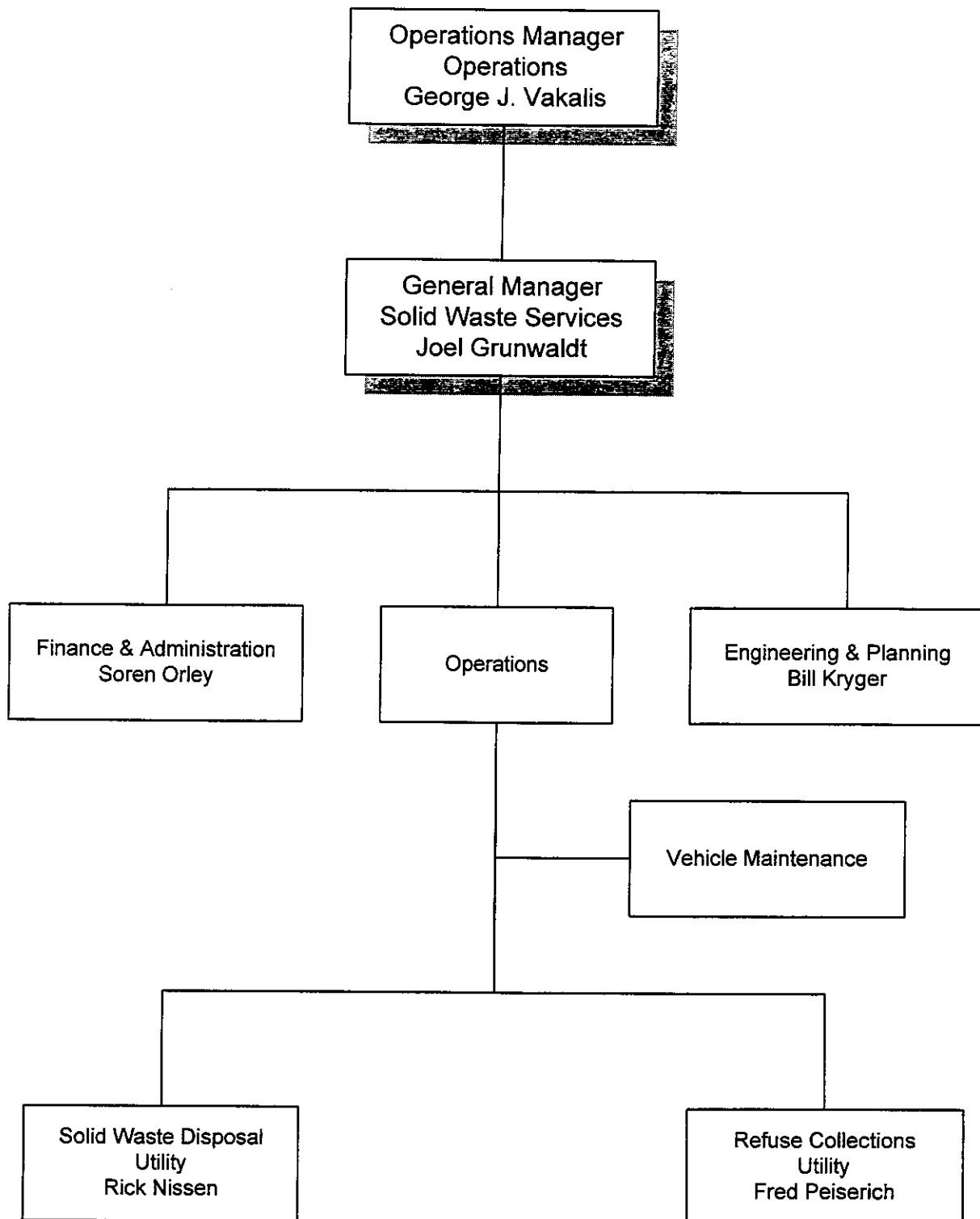


SOLID WASTE SERVICES

SOLID WASTE SERVICES

Organizational Chart



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SOLID WASTE SERVICES UTILITY PROFILE

ORGANIZATION: Solid Waste Services (SWS) is composed of two separate utilities. The Refuse Collections Utility provides refuse collection service to residential and commercial customers in the City of Anchorage Service Area. The Solid Waste Disposal Utility operates multiple transfer stations and a regional landfill providing affordable and environmentally responsible services for the entire Municipality. SWS is divided into four organizations. The organizations include Refuse Collections and Solid Waste Disposal, which are separate operating utilities, and Vehicle Maintenance and Administration, which are support organizations that fully charge out to Refuse Collections and Disposal Utilities.

The profile for both Refuse Collections Utility and Solid Waste Disposal are shown separately below:

REFUSE COLLECTIONS UTILITY

HISTORY: Refuse Collections Utility was originally owned by the former City of Anchorage. When the City and Borough merged in 1975 the Municipality of Anchorage became the new owner. Since at least 1952 there has been mandatory service for all residents who live in Refuse Collections Utility service area.

SERVICE: Refuse Collections Utility serves the service area of the former City of Anchorage, which is approximately 25% of the population of the Municipality of Anchorage. The Refuse Collections Utility has three main types of collection vehicles. They are frontload, rearload, and sideload respectively. The frontload vehicles are used to empty dumpsters and normally handle commercial or multifamily residential. Rearload vehicles service mainly can/bag residential and a few two yard dumpsters. Sideload vehicles service residential can/bag only. Refuse Collections Utility services approximately 4,730 dumpsters per week, and 12,025 can/bag pickups per week. Refuse Collection Utility operates six dumpster routes per day M-F and two routes on Saturday, five sideload routes per day M-F, one rearload route per day M-F, and ½ rearload route on Saturday.

REGULATION: Refuse Collections Utility is regulated by the Alaska Public Utilities as having the right to collect solid waste, but is not economically regulated.

Refuse Collections Utility as a part of Solid Waste Services also has a seven member advisory commission. The members are appointed by the mayor and confirmed by the assembly. The commission normally meets monthly and when necessary holds special meetings. The advisory commission advises and makes recommendations to the administration and assembly on matters pertaining to the operating budget, capital budget, rules, regulations, and administrative guidelines at Refuse Collections Utility.

ENVIRONMENTAL MANDATES: Although there are no special state or federally mandated regulations for refuse collections there are a number of federal and state mandated regulations that the Refuse Collections Utility must comply with. These regulations include but are not limited to the Federal Clean Air Act and The Clean Water Act. These regulations have and will continue to have an economic and operational impact on Refuse Collections Utility.

PHYSICAL PLANT:

Specialized truck fleet

- 8 frontload trucks for dumpster collection
- 3 rearload trucks for curbside pickup and small dumpsters
- 7 sideload trucks for curbside pickup only

Refuse Collections warm storage building, a 27,000 square foot building that contains vehicle storage space and administrative offices.

SOLID WASTE DISPOSAL

HISTORY: The Municipal landfill at Merrill Field was closed during 1987 following approximately 50 years of usage. This brings the total of closed official landfill sites within the Municipality of Anchorage sites to five. The Anchorage Regional Landfill(ARL), an award winning "state of the art" fully lined modern landfill, was built in 1987 and is the only operating landfill in MOA.

SERVICE: ARL services the entire MOA. These services include the disposal of solid waste and collection of household hazardous waste. Normal solid waste is received at any of the four transfer stations located within MOA. The waste is then transported by the Disposal Utility to ARL for final disposal.

ARL has a total land area of approximately 275 acres and is being developed in phases called cells. Currently 3 out of a total of 21 cells have been constructed. ARL is projected to have a total capacity in excess of 48 million cubic yards. It is estimated that ARL will reach full capacity in the year 2050. In 1993, 275,540 tons were deposited in ARL

Solid Waste Disposal Utility also operates four transfer stations. They are located at Girdwood, Midtown Anchorage (CTS), next to Fort Richardson, and ARL. They allow Solid Waste Disposal Utility to restrict access to the face of the landfill. CTS, by far, receives the largest amount of solid waste, having received over 214,000 tons in 1992. CTS has a total capacity of 1,600 tons per day. The Solid Waste Disposal Utility operates a fleet of 20 transfer tractor and trailers that transport the solid waste from CTS. The trailers have a capacity of 120 yards each.

Household hazardous waste can be dropped off at CTS or the Hazardous Waste Facility located at ARL. The hazardous waste is then handled by a contractor who puts the hazardous waste in proper containers and safely ships the containers out of state to federally approved hazardous waste disposal sites.

Solid Waste Disposal Utility had a 6,000 square foot household hazardous waste collection facility built in 1989. The facility located at ARL is operated by a private contractor. In 1990 the facility collected the same amount of hazardous waste as the city of San Francisco, which has approximately three times the population. In 1992 the facility was the only Hazardous Waste facility in North America to receive Solid Waste Association of North America's "System Excellence" award. Thru 1993 the facility has collected a total of 3.9 million pounds of hazardous waste that otherwise would have been improperly disposed of in the landfill, storm drain system or people's backyards.

REGULATION: The Disposal Utility is not economically regulated by any non municipal agencies. However the Disposal Utility operates under numerous permits and many EPA regulations. ARL is operated under a permit issued by the Alaska Department of Conservation. This permit must be renewed every five years. The Disposal Utility operates under two permits from AWWU for industrial water discharge. ARL has permits from the US Department of Fish and Wildlife and the Alaska Department of Fish and Game for bird predation. ARL construction and certain operations must comply with the EPA Resource Conservation and Recovery Act (RCRA) subtitle D.

The Disposal Utility as a part of Solid Waste Services also has a seven member advisory commission. The members are appointed by the mayor and confirmed by the assembly. The commission normally meets monthly and when necessary holds special meetings. The advisory commission advises and makes recommendations to the administration and assembly on matters pertaining to the operating budget, capital budget, rules, regulations, and administrative guidelines at the Disposal Utility.

ENVIRONMENTAL MANDATES: The Disposal Utility must operate under and comply with numerous environmental mandates. These mandates have a significant economic impact on the cost of operations and construction for the Disposal Utility. The main environmental mandates that have a significant impact on the Disposal Utility are RCRA subtitle D, Clean Air Act, Clean Water Act, SARA Title 3, NESAP (asbestos), and NPDES (storm water discharge). It is projected that in the future the environmental mandates regarding operating and constructing a landfill will become even more stringent.

PHYSICAL PLANT:

Anchorage Regional Landfill

- 275 acres, estimated to last thru the year 2050
- 48 million cubic yard capacity

- phased construction of cells lasting three to four years each
- currently have constructed a total of three cells
- located on municipal land within a military reservation
- scale house and 22,000 sq. ft shop and storage facility
- heavy equipment fleet: dozers, loaders, dump trucks, boom truck, water truck, leachate trucks, tankers, lube trucks, grader and compactors

Four transfer stations provide intermediate disposal, easy access for public
Girdwood, Central midtown, Ft. Richardson and ARL
20 transfer tractor and trailers haul from stations to landfill

Hazardous waste management

6000 sq. ft collection facility for household hazardous waste
opened in 1989, operated by private contractor
received only "System Excellence Award" in North America from Solid Waste
Association of North America

SOLID WASTE SERVICES WORK FORCE PROJECTIONS

<u>BUDGET UNIT</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
ADMINISTRATION	17	17	17	17	17	17	17
COLLECTIONS	23	23	23	23	23	23	23
DISPOSAL	42	43	43	43	43	43	43
VEHICLE MAINTENANCE	9	9	9	9	9	9	9
TOTAL	<u>91</u>	<u>92</u>	<u>92</u>	<u>92</u>	<u>92</u>	<u>92</u>	<u>92</u>

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Refuse Collections

1995

Operating Budget

REFUSE COLLECTIONS UTILITY RECONCILIATION OF 1994 BUDGET TO 1994 PRO-FORMA

	<u>1994 BUDGET</u>	<u>1994 PRO-FORMA</u>	<u>VARIANCE</u>
OPERATING REVENUE	5,497,680	5,498,680	1,000
OPERATING EXPENSE			
Labor	1,399,760	1,399,760	0
Supplies	43,500	41,000	(2,500)
IGC'S	1,199,150	1,187,660	(11,490)
Other Services	94,660	95,750	1,090
Other Expenses	<u>2,670,360</u>	<u>2,635,590</u>	<u>(34,770)</u>
OPERATING EXPENSE	5,407,430	5,359,760	(47,670)
NON-OPERATING REVENUE	191,860	206,300	14,440
NON-OPERATING EXPENSE	<u>173,410</u>	<u>173,410</u>	<u>0</u>
NET INCOME (REGULATORY)	108,700	171,810	63,110
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>108,700</u></u>	<u><u>171,810</u></u>	<u><u>63,110</u></u>

No Significant Variances Noted

REFUSE COLLECTIONS UTILITY RECONCILIATION OF 1994 PRO-FORMA TO 1995 BUDGET

	<u>1994 PRO-FORMA</u>	<u>1995 BUDGET</u>	<u>VARIANCE</u>
OPERATING REVENUE	5,498,680	5,508,100	9,420
OPERATING EXPENSE			
Labor	1,399,760	1,431,330	31,570 (A)
Supplies	41,000	43,500	2,500
IGC'S	1,187,660	1,296,200	108,540 (B)
Other Services	95,750	94,600	(1,150)
Other Expenses	<u>2,635,590</u>	<u>2,662,280</u>	<u>26,690</u>
OPERATING EXPENSE	5,359,760	5,527,910	168,150
NON-OPERATING REVENUE	206,300	206,860	560
NON-OPERATING EXPENSE	<u>173,410</u>	<u>161,960</u>	<u>(11,450)</u>
NET INCOME (REGULATORY)	171,810	25,090	(146,720)
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>171,810</u></u>	<u><u>25,090</u></u>	<u><u>(146,720)</u></u>

Explanation of Significant Variances:

A) Increase due to increase in PERS rate and health insurance

B) Increase due to increase in IGC's from general government

REFUSE COLLECTIONS UTILITY STATEMENT OF REVENUE AND EXPENSES

	1993 <u>ACTUAL</u>	1994 <u>PRO-FORMA</u>	1995 <u>BUDGET</u>
OPERATING REVENUE			
Commercial Collections	3,056,096	3,072,420	3,039,200
Residential Collections	2,184,929	2,170,560	2,213,200
Other Collections	22,158	22,000	22,000
Container Rental Fees	231,287	233,700	233,700
TOTAL OPERATING REVENUE (NET)	<u>5,494,470</u>	<u>5,498,680</u>	<u>5,508,100</u>
OPERATING EXPENSE			
Labor	1,327,665	1,399,760	1,431,330
Supplies	38,396	41,000	43,500
IGC'S	1,136,736	1,187,660	1,296,200
Other Services	81,399	95,750	94,600
Other Expenses	2,609,644	2,635,590	2,662,280
TOTAL OPERATING EXPENSE	<u>5,193,840</u>	<u>5,359,760</u>	<u>5,527,910</u>
OPERATING INCOME	300,630	138,920	(19,810)
NON-OPERATING REVENUE			
Sale of Assets	59	0	60
Interest Income	159,530	185,000	185,000
Other Revenue	21,903	21,300	21,800
TOTAL NON-OPERATING REVENUE	<u>181,492</u>	<u>206,300</u>	<u>206,860</u>
NON-OPERATING EXPENSE			
Interest on Long-term Debt	184,134	173,410	161,960
TOTAL NON-OPERATING EXPENSE	<u>184,134</u>	<u>173,410</u>	<u>161,960</u>
NET INCOME (REGULATORY)	297,988	171,810	25,090
ADJUSTMENTS FOR GAAP	0	0	0
NET INCOME GAAP	<u><u>297,988</u></u>	<u><u>171,810</u></u>	<u><u>25,090</u></u>

REFUSE COLLECTIONS UTILITY STATEMENT OF SOURCES AND USES OF CASH

	1993 <u>ACTUAL</u>	1994 <u>PRO-FORMA</u>	1995 <u>BUDGET</u>
SOURCES OF CASH FUNDS:			
Net Income GAAP	297,988	171,810	25,090
Depreciation	384,015	382,500	396,430
Grants	0	0	0
Bonds	0	0	0
Other	0	0	0
TOTAL SOURCES OF CASH FUNDS	<u>682,003</u>	<u>554,310</u>	<u>421,520</u>
USES OF CASH FUNDS:			
Additions to Plant	493,505	423,000	333,770
Bond Principal Payment	175,000	185,000	195,000
Other	12,766	0	0
TOTAL USES OF CASH FUNDS	<u>681,271</u>	<u>608,000</u>	<u>528,770</u>
NET INCREASE (DECREASE) IN CASH FUNDS	732	(53,690)	(107,250)
CASH BALANCE JANUARY 1,	4,441,175	4,441,910	4,388,220
CASH BALANCE DECEMBER 31,	<u>4,441,907</u>	<u>4,388,220</u>	<u>4,280,970</u>
DETAIL OF CASH BALANCE			
Equity In General Cash Pool	3,291,816	3,488,129	3,380,879
Equity In Construction Cash Pool	789,844	539,844	539,844
Bond Redemption Cash	360,247	360,247	360,247
TOTAL CASH DECEMBER 31,	<u>4,441,907</u>	<u>4,388,220</u>	<u>4,280,970</u>

REFUSE COLLECTIONS UTILITY 1995 OPERATING BUDGET DETAIL

	1993 <u>ACTUAL</u>	1994 <u>PRO-FORMA</u>	1995 <u>BUDGET</u>
Labor			
Wages	844,320	961,110	964,850
Overtime	96,308	85,000	93,960
Benefits	386,888	353,650	372,520
Other	149	0	0
Subtotal	<u>1,327,665</u>	<u>1,399,760</u>	<u>1,431,330</u>
Supplies			
Office supplies	3,454	4,000	4,500
Operating Supplies	22,185	23,000	24,000
Repair and Maintenance Supplies	12,757	14,000	15,000
Subtotal	<u>38,396</u>	<u>41,000</u>	<u>43,500</u>
Intragovernmental Charges			
Solid Waste Administration	548,483	606,660	655,740
Solid Waste Vehicle Maintenance	434,626	467,860	489,520
Solid Waste Disposal	38,100	38,100	38,100
Other IGC's	140,527	100,040	137,840
Charges to Others	(25,000)	(25,000)	(25,000)
Subtotal	<u>1,136,736</u>	<u>1,187,660</u>	<u>1,296,200</u>
Other Services			
Professional Services	2,550	6,500	2,500
Other Contractual Services	12,327	19,250	20,000
Utilities	66,522	70,000	72,100
Subtotal	<u>81,399</u>	<u>95,750</u>	<u>94,600</u>
Other Expenses			
Depreciation	384,015	382,500	396,430
MUSA	47,637	53,280	55,300
Interest on Long-term Debt	184,134	173,410	161,960
SWS Disposal Charges	2,038,039	2,038,500	2,047,500
Other	139,953	161,310	163,050
Subtotal	<u>2,793,778</u>	<u>2,809,000</u>	<u>2,824,240</u>
TOTAL EXPENSES	<u><u>5,377,974</u></u>	<u><u>5,533,170</u></u>	<u><u>5,689,870</u></u>

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Refuse Collections

1995 - 2000

**Capital Improvement
Budget/Program**

**REFUSE COLLECTIONS UTILITY
1995-2000 CAPITAL IMPROVEMENT BUDGETS
FINANCIAL SUMMARY (000)**

PROJECT TITLE	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>TOTAL</u>
VEHICLE REPLACEMENT	275	329	443	328	359	334	2,068
CONTAINERS	24	24	24	24	24	24	144
OFFICE EQUIPMENT	10	10	10	10	10	10	60
DATA PROCESSING	25	25	200	25	25	25	325
TOTAL	<u>334</u>	<u>388</u>	<u>677</u>	<u>387</u>	<u>418</u>	<u>393</u>	<u>2,597</u>
SOURCE OF FUNDING	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>TOTAL</u>
G.O. BONDS							
REVENUE BONDS							
LOAN							
EQUITY/OPERATIONS	334	388	677	387	418	393	2,597
STATE GRANT							
FEDERAL GRANT							
DIRECT APPROPRIATION							
TOTAL	<u>334</u>	<u>388</u>	<u>677</u>	<u>387</u>	<u>418</u>	<u>393</u>	<u>2,597</u>

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Solid Waste Disposal

1995

Operating Budget

SOLID WASTE DISPOSAL UTILITY RECONCILIATION OF 1994 BUDGET TO 1994 PRO-FORMA

	<u>1994 BUDGET</u>	<u>1994 PRO-FORMA</u>	<u>VARIANCE</u>
OPERATING REVENUE	11,681,780	12,093,200	411,420 (A)
OPERATING EXPENSE			
Labor	2,364,450	2,343,640	(20,810)
Supplies	81,500	72,700	(8,800)
IGC'S	1,689,500	1,662,950	(26,550)
Other Services	2,830,130	2,280,210	(549,920) (B)
Other Expenses	2,755,900	2,901,340	145,440 (C)
OPERATING EXPENSE	<u>9,721,480</u>	<u>9,260,840</u>	<u>(460,640)</u>
NON-OPERATING REVENUE	187,000	188,000	1,000
NON-OPERATING EXPENSE	1,909,210	1,812,480	(96,730) (D)
NET INCOME (REGULATORY)	<u>238,090</u>	<u>1,207,880</u>	<u>969,790</u>
ADJUSTMENTS FOR GAAP	(184,620)	(184,620)	0
NET INCOME (LOSS) GAAP	<u><u>53,470</u></u>	<u><u>1,023,260</u></u>	<u><u>969,790</u></u>

Explanation of Significant Variances:

- A) Increase due to increase in tonnages
- B) Decrease due to Merrill Field Leachate System Upgrade Project being delayed
- C) Increase due to increase in depreciation, landfill closure costs and MUSA
- D) Decrease due to savings from bond refunding

SOLID WASTE DISPOSAL UTILITY RECONCILIATION OF 1994 PRO-FORMA TO 1995 BUDGET

	<u>1994 PRO-FORMA</u>	<u>1995 BUDGET</u>	<u>VARIANCE</u>
OPERATING REVENUE	12,093,200	12,469,950	376,750 (A)
OPERATING EXPENSE			
Labor	2,343,640	2,404,860	61,220
Supplies	72,700	74,700	2,000
IGC'S	1,662,950	1,814,690	151,740 (B)
Other Services	2,280,210	5,731,220	3,451,010 (C)
Other Expenses	2,901,340	3,142,850	241,510 (D)
OPERATING EXPENSE	<u>9,260,840</u>	<u>13,168,320</u>	<u>3,907,480</u>
NON-OPERATING REVENUE	188,000	588,000	400,000 (E)
NON-OPERATING EXPENSE	1,812,480	2,035,070	222,590 (F)
NET INCOME (REGULATORY)	<u>1,207,880</u>	<u>(2,145,440)</u>	<u>(3,353,320)</u>
ADJUSTMENTS FOR GAAP	(184,620)	(184,620)	0
NET INCOME (LOSS) GAAP	<u><u>1,023,260</u></u>	<u><u>(2,330,060)</u></u>	<u><u>(3,353,320)</u></u>

Explanation of Significant Variances:

A) Increase due to increase in tonnages

B) Increase due to increase in IGC's from general government

C) Increase due to Merrill Field Leachate Collection System Upgrade Project

D) Increase due to increase in depreciation, landfill closure costs and MUSA

E) Increase due to Grant revenue on the Merrill Field Leachate Collection System Upgrade Project

F) Increase due to new debt added

SOLID WASTE DISPOSAL UTILITY STATEMENT OF REVENUE AND EXPENSES

	<u>1993</u> <u>ACTUAL</u>	<u>1994</u> <u>PRO-FORMA</u>	<u>1995</u> <u>BUDGET</u>
OPERATING REVENUE			
Disposal Fees	11,426,072	11,444,000	11,803,100
Reimbursed Costs	303,497	314,580	332,230
Hazardous Waste Fees	151,841	150,000	150,000
Amortization of Contributed Plant	191,266	184,620	184,620
TOTAL OPERATING REVENUE	<u>12,072,676</u>	<u>12,093,200</u>	<u>12,469,950</u>
OPERATING EXPENSE			
Labor	2,277,049	2,343,640	2,404,860
Supplies	91,148	72,700	74,700
IGC'S	1,587,606	1,662,950	1,814,690
Other Services	1,816,340	2,280,210	5,731,220
Other Expenses	2,777,580	2,901,340	3,142,850
TOTAL OPERATING EXPENSE	<u>8,549,723</u>	<u>9,260,840</u>	<u>13,168,320</u>
OPERATING INCOME (LOSS)	3,522,953	2,832,360	(698,370)
NON-OPERATING REVENUE			
Sale of Assets	(8,345)	0	0
Interest Income	216,729	180,000	180,000
Other Revenue	50,712	8,000	408,000
TOTAL NON-OPERATING REVENUE	<u>259,096</u>	<u>188,000</u>	<u>588,000</u>
NON-OPERATING EXPENSE			
Interest on Long-term Debt	1,912,149	1,812,480	2,035,070
TOTAL NON-OPERATING EXPENSE	<u>1,912,149</u>	<u>1,812,480</u>	<u>2,035,070</u>
NET INCOME (REGULATORY)	1,869,900	1,207,880	(2,145,440)
ADJUSTMENTS FOR GAAP	(191,266)	(184,620)	(184,620)
NET INCOME (LOSS) GAAP	<u>1,678,634</u>	<u>1,023,260</u>	<u>(2,330,060)</u>

SOLID WASTE DISPOSAL UTILITY STATEMENT OF SOURCES AND USES OF CASH

	1993 <u>ACTUAL</u>	1994 <u>PRO-FORMA</u>	1995 <u>BUDGET</u>
SOURCES OF CASH FUNDS:			
Net Income (Loss) GAAP	1,678,634	1,023,260	(2,330,060)
Depreciation (Includes Contributed Plant)	1,801,543	1,764,830	1,959,070
Future Landfill Closure Costs	385,757	454,990	479,960
Grants	1,198,701	549,740	0
Bonds	0	10,000,000	4,000,000
Other	(350,843)	0	0
TOTAL SOURCES OF CASH FUNDS	4,713,792	13,792,820	4,108,970
USES OF CASH FUNDS:			
Additions to Plant	1,297,317	11,894,000	1,391,000
Bond Principal Payment	810,000	1,465,000	2,082,260
Other	0	0	0
TOTAL USES OF CASH FUNDS	2,107,317	13,359,000	3,473,260
NET INCREASE (DECREASE) IN CASH FUNDS	2,606,475	433,820	635,710
CASH BALANCE JANUARY 1,	4,720,174	7,326,650	7,760,470
CASH BALANCE DECEMBER 31,	7,326,649	7,760,470	8,396,180
DETAIL OF CASH BALANCE			
Equity In General Cash Pool	6,892,870	7,326,690	7,962,400
Equity In Construction Cash Pool	24,685	24,680	24,680
Bond Redemption Cash	409,094	409,090	409,090
TOTAL CASH DECEMBER 31,	7,326,649	7,760,460	8,396,170

SOLID WASTE DISPOSAL UTILITY 1995 OPERATING BUDGET DETAIL

	1993 <u>ACTUAL</u>	1994 <u>PRO-FORMA</u>	1995 <u>BUDGET</u>
Labor			
Wages	1,498,679	1,621,690	1,638,890
Overtime	89,092	95,000	95,000
Benefits	687,436	626,950	669,170
Other	1,842	0	1,800
Subtotal	<u>2,277,049</u>	<u>2,343,640</u>	<u>2,404,860</u>
Supplies			
Office supplies	3,361	3,500	3,500
Operating Supplies	63,483	50,000	50,000
Fuel(Kerosine)	979	1,200	1,200
Repair and Maintenance Supplies	23,325	18,000	20,000
Subtotal	<u>91,148</u>	<u>72,700</u>	<u>74,700</u>
Intragovernmental Charges			
Solid Waste Administration	592,644	645,380	697,610
Solid Waste Vehicle Maintenance	977,045	1,041,380	1,089,580
Other IGC's	201,017	159,290	210,600
Charges to Others	(183,100)	(183,100)	(183,100)
Subtotal	<u>1,587,606</u>	<u>1,662,950</u>	<u>1,814,690</u>
Other Services			
Professional Services	151,351	430,500	444,000
Utilities	284,508	289,200	300,450
Other Contractual Services	1,380,481	1,560,510	4,986,770
Subtotal	<u>1,816,340</u>	<u>2,280,210</u>	<u>5,731,220</u>
Other Expenses			
Depreciation	1,801,543	1,764,830	1,959,070
MUSA	274,402	324,180	336,500
Gross Receipts Tax	130,853	142,790	147,200
Landfill Closure Costs	385,757	454,990	479,960
Other	185,025	214,550	220,120
Interest on Long-term Debt	1,912,149	1,812,480	2,035,070
Subtotal	<u>4,689,729</u>	<u>4,713,820</u>	<u>5,177,920</u>
TOTAL EXPENSES	<u><u>10,461,872</u></u>	<u><u>11,073,320</u></u>	<u><u>15,203,390</u></u>

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Solid Waste Disposal

1995 - 2000

**Capital Improvement
Budget/Program**

**SOLID WASTE DISPOSAL UTILITY
1995-2000 CAPITAL IMPROVEMENT BUDGETS
FINANCIAL SUMMARY (000)**

PROJECT TITLE	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>TOTAL</u>
EQUIPMENT	1,391	1,210	1,133	1,221	1,334	1,257	7,546
ARL IMPROVEMENTS					3,041		3,041
TOTAL	<u>1,391</u>	<u>1,210</u>	<u>1,133</u>	<u>1,221</u>	<u>4,375</u>	<u>1,257</u>	<u>10,587</u>
SOURCE OF FUNDING	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>TOTAL</u>
G.O. BONDS							
REVENUE BONDS					3,041		3,041
LOAN							
EQUITY/OPERATIONS	1,391	1,210	1,133	1,221	1,334	1,257	7,546
STATE GRANT							
FEDERAL GRANT							
DIRECT APPROPRIATION							
TOTAL	<u>1,391</u>	<u>1,210</u>	<u>1,133</u>	<u>1,221</u>	<u>4,375</u>	<u>1,257</u>	<u>10,587</u>