

Municipality of Anchorage



Rick Mystrom
Mayor



1995 Proposed Public Utilities Operating and Capital Budgets

PUBLIC UTILITIES

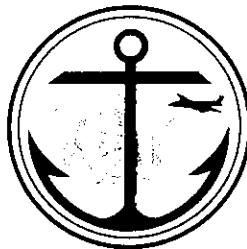
**1995 PROPOSED
OPERATING AND
CAPITAL IMPROVEMENT BUDGETS**

**1995 - 2000 PROPOSED
CAPITAL IMPROVEMENT PROGRAM**



**Municipality of Anchorage
Rick Mystrom, Mayor**

Municipality
of
Anchorage



P.O. Box 196650
Anchorage, Alaska 99519-6650
Telephone: (907) 343-4431
Fax: (907) 343-4991

Rick Mystrom, Mayor

OFFICE OF THE MAYOR

September 30, 1994

Dear Residents of Anchorage:

I am pleased to provide you and the Assembly with the Proposed 1995 Operating Budget and 1995-2000 Capital Improvement Budget/Program (CIB/CIP) for all Municipally-owned Utilities, except the Anchorage Telephone Utility (ATU). ATU's budget documents will be submitted separately.

The Public Utilities 1995 Operating Budgets provide the user with detailed information on the revenue, expenditure, net income and rate structure of each of the Municipal Utilities. In 1995, the financial integrity and operational effectiveness of each Utility will be maintained without the need for any new, overall rate increases. The 1995-2000 Capital Improvement Budget/Program stresses maintenance and repair of infrastructure and capital expansion in those areas that encourage increased revenues.

The Utilities are among the Municipality's most valuable assets. As such, I believe that the Utilities' owners (the general public) should expect to receive appropriate rates of return (i.e., dividends), which are guided by industry standards and based on each Utility's ability to pay. By exploring new efficiency measures and by re-focusing the expectations we hold for our Utilities, I believe that the Municipal Utilities can begin to provide their owners with appropriate future rates of return, which will benefit all Anchorage residents and not just ratepayers.

Our Utilities are committed to providing the best possible service at the most reasonable rates. I feel confident that greater returns and efficiencies can be achieved and I expect that each Utility will meet the challenge of providing more to its owners.

Sincerely,

A handwritten signature in black ink that reads "Rick Mystrom". The signature is written in a cursive style and is positioned above the printed name and title.

Rick Mystrom
Mayor

PUBLIC UTILITIES

1995 PROPOSED OPERATING AND CAPITAL IMPROVEMENT BUDGET

1995 - 2000 PROPOSED CAPITAL IMPROVEMENT PROGRAM

Rick Mystrom, MAYOR

ASSEMBLY

Dick Traini, Chairman

Pat Abney
Mark Begich
Bob Bell

Craig Campbell
Cheryl Clementson
Bill Faulkner
Chuck Landers

Kevin Meyer
Joe Murdy
Charles Wohlforth

ADMINISTRATION

Larry D. Crawford Municipal Manager
Richard L. McVeigh Municipal Attorney
Thomas C. Tierney Employee Relations Director
George J. Vakalis Operations Manager

**PUBLIC UTILITIES
PROPOSED
1995 OPERATING AND CAPITAL BUDGETS**

Table of Contents

	Page
I. BUDGET ASSUMPTIONS	1
 II. HIGHLIGHTS AND FUTURE EVENTS	
Municipal Light and Power	5
Anchorage Water and Wastewater	7
Solid Waste Services	11
Port of Anchorage	13
Merrill Field Airport	15
 III. BUDGET OVERVIEW	
Municipal Light and Power	18
Anchorage Water Utility	20
Anchorage Wastewater Utility	22
Refuse Collections	24
Solid Waste Disposal	26
Port of Anchorage	28
Merrill Field Airport	30
 IV. BUDGET DETAIL	
MUNICIPAL LIGHT AND POWER (ML&P)	
Organization Chart	MLP-1
Utility Profile	MLP-3
Workforce Projections	MLP-5
Municipal Light and Power Reconciliation of 1994 Budget to 1994 Pro Forma	MLP-7
Municipal Light and Power Reconciliation of 1994 Pro Forma to 1995 Budget	MLP-8
Municipal Light and Power Statement of Revenue and Expenses . . .	MLP-9
Municipal Light and Power Statement of Sources and Uses of Cash	MLP-11
Municipal Light and Power Operating Budget Detail	MLP-12
Municipal Light and Power 1995-2000 Capital Improvement Financial Summary	MLP-13

ANCHORAGE WATER AND WASTEWATER UTILITY (AWWU)

Organization Chart AWWU-1
Utility Profile AWWU-3
Workforce Projections AWWU-7

Water Utility

Water Utility Reconciliation of 1994 Budget to
1994 Pro Forma AWWU-9
Water Utility Reconciliation of 1994 Pro Forma to
1995 Budget AWWU-10
Water Utility Statement of Revenue and Expenses AWWU-11
Water Utility Statement of Sources and Uses of Cash AWWU-13
Water Utility Operating Budget Detail AWWU-14
Water Utility 1995-2000 Capital Improvement
Financial Summary AWWU-15
Water Utility Capital Improvement Projects AWWU-16

Wastewater Utility

Wastewater Utility Reconciliation of 1994 Budget
to 1994 Pro Forma AWWU-29
Wastewater Utility Reconciliation of 1994 Pro Forma
to 1995 Budget AWWU-30
Wastewater Utility Statement of Revenue and Expenses AWWU-31
Wastewater Utility Statement of Sources and Uses of Cash AWWU-33
Wastewater Utility Operating Budget Detail AWWU-34
Wastewater Utility 1995-2000 Capital Improvement
Financial Summary AWWU-35
Wastewater Utility Capital Improvement Projects AWWU-36

SOLID WASTE SERVICES (SWS)

Organization Chart SWS-1
Utility Profile SWS-3
Workforce Projections SWS-7

Refuse Collections

Refuse Collections Reconciliation of 1994 Budget
to 1994 Pro Forma SWS-9
Refuse Collections Reconciliation of 1994 Pro Forma
to 1995 Budget SWS-10
Refuse Collections Statement of Revenue and Expenses SWS-11
Refuse Collections Statement of Sources and
Uses of Cash SWS-12
Refuse Collections Operating Budget Detail SWS-13
Refuse Collections 1995-2000 Capital Improvement
Financial Summary SWS-15

Solid Waste Disposal

Disposal Reconciliation of 1994 Budget to 1994 Pro Forma	SWS-17
Disposal Reconciliation of 1994 Pro Forma to 1995 Budget	SWS-18
Disposal Statement of Revenue and Expenses	SWS-19
Disposal Statement of Sources and Uses of Cash	SWS-20
Disposal Operating Budget Detail	SWS-21
Disposal 1995-2000 Capital Improvement Financial Summary	SWS-23

PORT OF ANCHORAGE (PORT)

Organization Chart	PORT-1
Utility Profile	PORT-3
Workforce Projections	PORT-5
Port of Anchorage Reconciliation of 1994 Budget to 1994 Pro Forma	PORT-7
Port of Anchorage Reconciliation of 1994 Pro Forma to 1995 Budget	PORT-8
Port of Anchorage Statement of Revenue and Expenses	PORT-9
Port of Anchorage Statement of Sources and Uses of Cash	PORT-10
Port of Anchorage Operating Budget Detail	PORT-11
Port of Anchorage 1995-2000 Capital Improvement Financial Summary	PORT-13

MERRILL FIELD AIRPORT (MF)

Organization Chart	MF-1
Utility Profile	MF-3
Workforce Projections	MF-5
Merrill Field Airport Reconciliation of 1994 Budget to 1994 Pro Forma	MF-7
Merrill Field Airport Reconciliation of 1994 Pro Forma to 1995 Budget	MF-8
Merrill Field Airport Statement of Revenue and Expenses	MF-9
Merrill Field Airport Statement of Sources and Uses of Cash	MF-10
Merrill Field Airport Operating Budget Detail	MF-11
Merrill Field Airport 1995-2000 Capital Improvement Financial Summary	MF-13