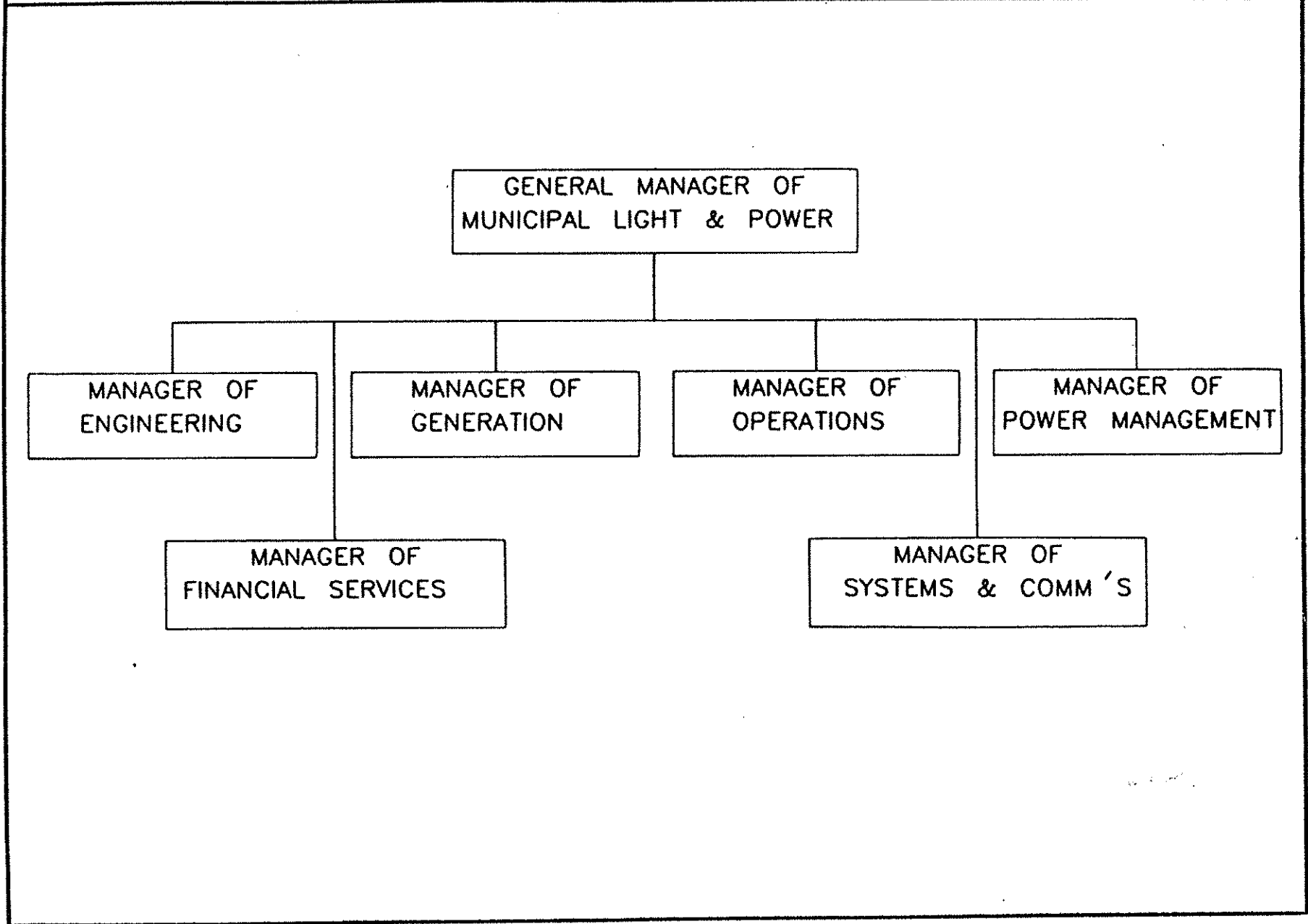


MUNICIPAL LIGHT AND POWER UTILITY

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
	8000	MUNICIPAL LIGHT AND POWER	8500		



Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
<p data-bbox="262 276 388 308"><u>MISSION</u></p> <p data-bbox="262 341 1879 414">Municipal Light and Power is committed to being Alaska's energy leader by being innovative and trustworthy in responding to our customer's needs for safe, economical and reliable electrical service.</p> <p data-bbox="262 438 357 470"><u>GOALS</u></p> <p data-bbox="325 503 1176 535">The goals of Municipal Light and Power (ML&P) are to:</p> <ol data-bbox="325 560 1900 1396" style="list-style-type: none">1. Continue planning to ensure ML&P's financial well-being while supplying our customers electrical energy requirements.2. Operate and maintain the electrical system with optimum economic efficiency.3. Expand the "customer is number one" program, which emphasizes customer assistance, and prompt and reliable service.4. Provide for the safety of the public and employees in the operation of the electrical system.5. Comply with environmental regulations.6. Promote energy resource conservation through a shift from non-renewable to renewable and sustainable resources.7. Continue with our leadership role in railbelt energy planning.8. Continue program refinements for identifying customers with special electrical needs for life support.9. Enhance programs that increase community knowledge of the electric utility and of electrical safety.10. Plan with regard to aesthetics.11. Refine ML&P's management team skills.		

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
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GOALS - CONTINUED

- 12. Continue employee development programs.
- 13. Improve financial management through implementation of a total financial information system at ML&P.
- 14. Enhance resource management capabilities of existing ML&P information systems and develop new systems to provide timely project cost information.
- 15. Improve document management and retrieval.

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
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FACTORS DRIVING THE UTILITY

1. 1987 KWH sales are projected to decrease below 1986.
2. KWH sales for 1988 and beyond will remain constant, or increase slowly.
3. State and Municipal governments will have lower budgets.
4. Environmental regulations will cause increased cost in electric service.
5. New construction activity will be minimal for the budget period.
6. Consumers will continue to expect low cost reliable service.

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MUNICIPALITY OF ANCHORAGE

Utility
MUNICIPAL LIGHT & POWER

Division
ADMINISTRATION

Budget Year
1988

FUNCTIONAL DESCRIPTION

GENERAL MANAGER'S OFFICE

Through the six Divisions reporting to it, this office is responsible for administering the Municipality's energy plan. The Department plans for its future needs, develops the necessary programs, designs its projects, constructs those projects and operates and maintains those projects and facilities essential to providing electric service to its consumers.

Administrative Section

Provides administrative support to the General Manager and Assistant General Manager, including the Training and Career Development Section. Also administers the utility safety, public relations, Federal and state regulatory compliance, central records management, billing preparation and mailing programs and the utility telephone switchboard/receptionist area.

OBJECTIVES AND TASKS

1. IMPROVEMENT IN EMPLOYEE RELATIONS.
2. AIR QUALITY STUDY.
 - Collect air quality and meteorological information to refine data base.
 - Model dispersion effects as required by regulatory agencies.
3. SECURITY SYSTEMS FOR ALL ML&P FACILITIES.
 - Electronically monitor plants and substations.
 - Ongoing review and enhancement of security needs.
4. CONTINUE PCB TESTING AND REMOVAL.
5. HAZARDOUS CHEMICALS CONTROL PROGRAM.
 - Continue monitoring the use and control of hazardous chemicals.
 - Continue review and refinement of the program.

Utility MUNICIPAL LIGHT & POWER	Division ADMINISTRATION	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

6. PROVIDE FOR THE SAFETY OF ML&P PERSONNEL AND THE PUBLIC.

- ° Training program refinements.
- ° Enhancements of inspection programs.

7. EXPAND THE ELEMENTARY EDUCATIONAL PROGRAMS ON ENERGY AND SAFETY MATTERS.

- ° School presentations: "ZAP" and "Safety City".

8. PROMOTE COMMUNITY UNDERSTANDING OF THE UTILITY.

- ° "Customer is number one" Program.
- ° Handout information for new customers.
- ° Educational programs for industry.
- ° Community Council participation.

9. REFINE UTILITY-WIDE DOCUMENT MANAGEMENT AND RETRIEVAL PROGRAM.

- ° Policies and procedures updates.
- ° Technical library relocation and expansion.
- ° Initiate computerized indexing.
- ° Provide internal training program.

10. IMPLEMENT UPDATED EMERGENCY PREPAREDNESS PLAN.

- ° Complete 25% of Plan tasks 1988, with balance complete by 1991.
- ° Provide internal training program.
- ° Refine plan objectives as required.

11. ENHANCE CAREER DEVELOPMENT.

- ° Executive career management enhancements.

MUNICIPALITY OF ANCHORAGE	DIVISION	1988
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MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division ADMINISTRATION	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

- 200 • Improve training and education program for ML&P employees.
- Annually, survey regular employees to determine career objectives.
- 201 • Cross-training.
- Educational Course Study.
- 202 • Initiate performance evaluation program.

PROGRESS SUMMARY: ML&P employees have been surveyed annually since 1985 to determine career objectives. The results of the survey are used to develop training and education programs for employees. Cross-training is provided for employees in other divisions of the Municipality. An educational course study is being conducted to determine the needs of employees for education and training. A performance evaluation program is being developed to provide feedback to employees on their performance.

Utility MUNICIPAL LIGHT & POWER	Division ENGINEERING	Budget Year 1988
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FUNCTIONAL DESCRIPTION

ENGINEERING DIVISION

Conducts system planning, system analysis, system design, project management and support to the General Manager and other Divisions.

Administrative Section

Under the direction of the Chief Engineer provides administrative support and overall management and direction to the other five sections reporting to the Chief Engineer (Division Manager).

System Planning Section

Conducts transmission, distribution and generation system planning, prepares load forecasts, conducts resource planning and performs system analysis.

Transmission/Distribution Design Section

Conducts design for system improvements, relocations, major line extension and prepares construction standards.

Customer Engineering Section

Provides engineering services to new residential, commercial and industrial customers requiring new construction line extensions and lighting systems.

Station Design Section

Provides electrical system protection design, switchyard design and substation design.

Engineering Support Section

Provides internal support services to the Division's other Sections including mapping, drafting, surveying, as-built records management and right-of-way acquisition assistance.

Utility MUNICIPAL LIGHT & POWER	Division ENGINEERING	Budget Year 1988
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OBJECTIVES AND TASKS

1. DESIGN TRANSMISSION AND DISTRIBUTION FACILITIES TO PROVIDE SERVICES TO NEW AND EXISTING CUSTOMERS.
 - Reconstruct generation plant I 34.5kv distribution feeder ring bus.
 - Complete Phase III 115kv transmission line between Mt. View and Plant I.
 - Install alternate 34.5kv Feed into C.B.D..
 - Upgrade intertie with Elmendorf AFB power plant.
 - Participate in intertie to Kenai Peninsula.
 - Reconstruct a portion of the Eklutna 115kv transmission line.
 - Construct second inner 115kv substation transmission loop.
 - Construct 12.47kv distribution feeders.
 - Automation of key 12.47KV distribution feeders.
 - Acquire substation 21 and 22 sites.
 - Construct street lighting to meet community needs.
 - Continue improvement to S.C.A.D.A. System.
 - Continue conversion of 34.5KV Loads in the port dock and C.B.D. areas.
 - Construct substations 21 and 22.

2. PROMOTE SAFETY CONSCIOUSNESS IN DESIGN OF TRANSMISSION AND DISTRIBUTION FACILITIES.
 - Utilize feedback from safety officer and work crews.
 - Incorporate 1987 national electric safety code changes.
 - Conduct review of material and construction standards.

3. PROMOTE UTILITY COORDINATION PROGRAM.
 - Enhance joint trenching agreement procedures.
 - Develop system to monitor effectiveness of the joint trench program.
 - Promote municipal underground utility placement standards.
 - Support compatible geographic information system development.

4. DEVELOP AND IMPLEMENT A CONSTRUCTION PERMIT COMPLIANCE TRACKING SYSTEM TO INSURE ONGOING FOLLOW-THROUGH OF PERMIT TERMS AND CONDITIONS.
 - Conduct an audit and catalog all existing permits.

Utility MUNICIPAL LIGHT & POWER	Division ENGINEERING	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

- Develop a system to monitor the following agencies.
 - MUNICIPAL
 - STATE
 - FEDERAL
 - MILITARY
 - PRIVATE AGREEMENTS
 - Monitor on an annual basis.
 - Define monitoring systems.
5. DEVELOP AND IMPLEMENT A PROGRAM FOR ENGINEERING DESIGN WORK EFFICIENCY.
- Develop a design manual (independent of engineering manual).
 - Provide a feedback system to measure the success of the program, and to update design standards.
6. TRANSFER RESPONSIBILITY FOR EASEMENT/R.O.W./PERMIT ACQUISITIONS FROM PROPERTY MANAGEMENT TO ML&P.
- Redefine areas of responsibility.
 - Joint effort with A.T.U..
 - Redefine review process for Title 21 and Title 24 compliance.
7. IMPROVE AREA AND STREET LIGHTING DESIGN PROCESS.
- Define responsibility between ML&P and traffic engineering.
 - Review and modify operating tariff language and schedules for area and street lighting.
 - Implement the use of computer aided design of area and street lighting.
8. IMPLEMENT COMPUTERIZATION OF TRANSFORMER INVENTORY AND ALLOCATION.
9. CONTINUE TO EXPAND PLANNING SECTION SYSTEM STUDIES.
- Disaggregate system load forecast.
 - Perform fault studies on transmission and distribution systems.
 - Automate system analysis data base through interface with C.P.R. System.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division ENGINEERING	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

- 10. CONDUCT A COMPREHENSIVE CHECK OF C.P.R. DATA BASE AGAINST THE UPDATED ENGINEERING MAPPING RECORDS.
- 11. CONDUCT A THOROUGH REVIEW AND EVALUATION OF THE EXISTING SYSTEM PROTECTIVE DEVICES.
 - Update impedance diagrams.
 - Conduct load flow, short circuit and stability studies.
 - Catalog existing devices.
 - Conduct a fault duty check on existing equipment.
- 12. INTEGRATE COMPUTER AIDED DESIGN CAPABILITIES INTO "TOTAL" DESIGN PROCESS.
 - Develop standard construction assemblies for drawings.
 - Modify existing software programs to accept standards.
 - Format C.A.D. output to HP 3000 input requirements.
 - Interface to C.P.R. System.
- 13. ENHANCE DISTRIBUTION LOAD MANAGEMENT SYSTEM CAPABILITIES.
- 14. COMPUTERIZE ENGINEERING SUPPORT RECORDS.
 - Permits/Easements.
 - Construction Drawings.
 - Contracts.
- 15. CONTINUE TO IMPROVE MATERIAL AND CONSTRUCTION STANDARDS.
 - Research industry standards.
 - Improve vendor information channels.
 - Review standards for assembly efficiency.
 - Utilize computerized drafting.
- 16. CONVERT MANUAL SYSTEM OF ELECTRICAL MAPS TO COMPUTER AIDED SYSTEM.
 - Distribution Maps.
 - Substation Feeder Maps.

Utility MUNICIPAL LIGHT & POWER	Division ENGINEERING	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

17. CONTINUE UPDATE OF TEN-YEAR LONG-RANGE PLAN FOR ML&P GENERATION, TRANSMISSION AND DISTRIBUTION REQUIREMENTS.

18. EXPAND COMPUTER AIDED DRAFTING.
 - Add work station to engineering support section, for use in map conversion.
 - Employee training and development.
 - Improve productivity.

19. CONTINUE TO IMPROVE CONSTRUCTION ESTIMATING PROCEDURES.
 - Develop further standardization.
 - Conduct work order reviews during construction in progress.
 - Utilize information review and construction feedback system.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division FINANCIAL SERVICES	Budget Year 1988
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FUNCTIONAL DESCRIPTION

FINANCE DIVISION

Provides full line of financial services including budget, accounting, customer service, and rates and tariffs to the General Manager and other Divisions.

Administrative Section

Under the management of the Finance Manager provides administrative support and management direction to the four sections in Finance.

Planning and Budget Section

Responsible for financial forecasting, financial modeling, bond sale activities and the yearly budget submissions.

Rates and Tariffs Section

Participates in regulatory activities such as tariff revisions, revenue requirements, cost of service and intervenes on other activities before the APUC.

Customer Service Section

Responsible for acceptance, scheduling and completing of service connects and disconnects, meter reading, billing, collections and maintenance of customer records.

Accounting Section

Financial record keeping of the utility in the manner prescribed by the Federal Energy Regulatory Commission, the Alaska Public Utilities Commission, and generally accepted accounting principles is the responsibility of this Section.

Utility MUNICIPAL LIGHT & POWER	Division FINANCIAL SERVICES	Budget Year 1988
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OBJECTIVES AND TASKS

1. Implement "Customer Is Number One" program.
 - Develop ongoing Customer Relations program for training all utility personnel who come in contact with customers.
 - Evaluate phone system capabilities and usage, for enhancements, to speed handling of customer calls.
 - Review handling of correspondence for improvements in tracking, content, response time and follow-up.
 - Develop a new customer handout package explaining utility goals, and programs available.

2. Continue program refinements for identifying customers with special electric needs.
 - Establish methods to inventory and identify customers with similar special needs for electric service.
 - Continue to work with energy assistance agencies and determine other programs available within the community which relate to individuals having special electric needs, and how ML&P should respond to them.
 - Develop ML&P action plan/information program to interface with community programs when need is determined.
 - Train personnel in activities necessary to meet program objectives.

3. Plan for In-House Financial Information System.
 - Establish the system's requirements to meet internal and external needs.
 - Conduct a search for the system that most closely meets those requirements.
 - Perform a cost/benefit analysis.
 - Establish time lines and technical requirements.
 - Implement, in a phased approach, the system that best satisfies selection criteria.

4. Continue to provide Accurate and Timely Financial and Accounting Information.
 - Review management financial reporting requirements.
 - Revise and/or prepare reports necessary to meet the requirements.
 - Streamline in-house generated financial reports.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division FINANCIAL SERVICES	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

5. Educate ML&P personnel on regulatory issues.
 - Conduct training sessions on interpretation of specified tariff sections.
 - Provide information and instruction on Cost of Power calculations and tariff revisions.
6. Establish electronic spreadsheets to evaluate regulatory financial position.
 - Provide cost of service allocation model for use with year end data.
 - Provide standardized formats to facilitate current and updated revenue requirement studies.
7. Provide timely response to federal and state regulatory decisions.
 - Monitor federal and state regulatory proceedings.
 - Plan the extent of regulatory involvement to minimize the need for overtime.
 - Revise tariffs as required during the year.
8. Develop timely business plans and budgets.
 - Define ML&P's Budget Policies and strategies.
 - Provide Budget guidance to Division Managers throughout the year.
 - Coordinate divisional input to the annual business plan and budgets during the first and second quarters.
 - Produce the annual business plan, operating and capital budgets during the second and third quarter.
 - Prepare management presentation packages on the budget during the third quarter.
 - Develop and implement long-range financial forecasts and reports.
9. Provide analysis and advise management on financial alternatives facing the utility.
 - Provide a yearly financial plan to division managers and the general manager.
 - Monitor the financial plan monthly and recommend alternatives to deviations.
 - Project results of various actions using financial modeling.
 - Implement approved controls to the financial plan.

Utility MUNICIPAL LIGHT & POWER	Division GENERATION	Budget Year 1988
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FUNCTIONAL DESCRIPTION

GENERATION DIVISION

Responsible for the operation, maintenance, and installation of equipment at the utility's power plants.

Administration Section

Under the direction of the Generation Manager provides administrative support and overall management and direction to the other four sections reporting to the Generation Manager.

Plant #1 Crew Section

Operates and maintains the gas turbines and auxiliary equipment on a 24-hour basis.

Plant #2 Crew Section

Operates and maintains the gas and steam turbines and associated auxiliary equipment on a 24-hour basis.

Electrical Crew Section

Responsible for the maintenance and installation of the Generation Division computers, electrical generation boards, and general plant electrical service.

Heavy Mechanical Crew Section

Performs overhauls and general maintenance of the Generation Division gas and steam turbines. Provides new construction and refurbishment of used parts.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division GENERATION	Budget Year 1988
<p><u>OBJECTIVES AND TASKS</u></p> <ol style="list-style-type: none"> 1. CONTINUE AN ACTIVE MAINTENANCE PROGRAM TO OBTAIN THE BEST RELIABILITY AND EFFICIENCY. <ul style="list-style-type: none"> ◦ Maintain high quality of reliability/availability with good quality of maintenance. ◦ As economically desirable, enhance in-house repair capability to improve utilization of existing manpower and improve equipment reliability. 2. PROMOTE RELIABILITY, AVAILABILITY, EFFICIENCY AND IMPROVEMENTS. <ul style="list-style-type: none"> ◦ Provide black start capability at Plant II. ◦ Repowering as an economy/energy resource. ◦ Improve anti-icing and air filtration of older units. ◦ Install water conservation equipment. ◦ Continue investigation of alternative types of generation. ◦ Improve combined cycle and simple cycle efficiency. ◦ Improve facility to meet new safety, seismic and fire protection standards. ◦ Improve turbine-generator controls and automated data gathering to increase reliability and efficiency. ◦ Improvement of SCADA equipment as needed. 3. SECURE RELIABLE FUEL SUPPLIES. <ul style="list-style-type: none"> ◦ Continue with the emergency fuel supply improvements as required. ◦ Investigate gas storage alternatives (LNG/underground). ◦ Investigate other energy/fuel sources. 		

Utility MUNICIPAL LIGHT & POWER	Division OPERATIONS	Budget Year 1988
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FUNCTIONAL DESCRIPTION

OPERATIONS DIVISION

Provides construction, maintenance, and operation of the transmission and distribution systems, contract administration of contracted projects and personnel, facility and grounds maintenance, vehicle maintenance and repair, and warehousing of construction and maintenance material. Provides support to the General Manager as well as other Divisions.

Administrative Section

Under the direction of the Operations Manager provides administrative support and overall management and direction to the other four sections reporting to the Operations Manager.

Line Section

Provides the maintenance and operational personnel necessary to complete the construction, maintenance and operation of the transmission and distribution system.

Day Labor/Contract Section

Provides the contract administration and quality control of construction projects and supervision of contracted personnel. Provides Construction Assistance Contracts in order to supplement the completion of transmission, distribution and substation projects.

Technical Services Section

Provides the technical personnel necessary to complete electrical metering, substation operation and maintenance, transformer repair and warehousing, radio installation and maintenance, building maintenance and repair, and field locating of underground distribution.

Warehouse/Vehicle Maintenance Section

Provides the storage and issuance of construction and maintenance utility material for the Line and Day Labor/Contract Sections. Provides the maintenance and repair of all utility department vehicles.

Utility MUNICIPAL LIGHT & POWER	Division OPERATIONS	Budget Year 1988
<p><u>OBJECTIVES AND TASKS</u></p> <ol style="list-style-type: none"> 1. IMPROVE RELIABILITY AND REDUCE SERVICE INTERRUPTIONS THROUGH ONGOING INSPECTION AND PREVENTIVE MAINTENANCE PROGRAMS. <ul style="list-style-type: none"> ◦ Continue maintenance of the pilot wire system. ◦ Annually inspect and maintain the CBD vault-duct system. ◦ Annual tree trimming. ◦ Continue maintenance of SCADA System. ◦ Annual inspection and maintenance of distribution system. ◦ Preventive maintenance of substations and 115KV switch yards. ◦ Improved transformer maintenance facility, and PCB holding area. ◦ Continue comprehensive meter audit program. ◦ Continue system inspection program, using infrared and x-ray technologies. 2. PROVIDE RELIABLE FLEET SERVICES, AND VEHICLE MAINTENANCE. <ul style="list-style-type: none"> ◦ Perform annual IM Inspections on all vehicles. ◦ Continue annual vehicle safety inspections. ◦ Continue to provide reliable vehicles, which minimize costly down time. 3. PROVIDE IMPROVED STREET LIGHTING. <ul style="list-style-type: none"> ◦ Continue the upgrade of older street lighting systems. 4. PROVIDE EFFICIENT SYSTEM CONSTRUCTION. <ul style="list-style-type: none"> ◦ Refine Comprehensive Construction and Scheduling Program. ◦ Annually monitor and evaluate: <ul style="list-style-type: none"> - Technical Services Contract; - Day Labor Contract; - Unit Price Contract; - Expedite Bid Program. ◦ Provide effective reliable construction feedback and tracking system. 		

Utility MUNICIPAL LIGHT & POWER	Division OPERATIONS	Budget Year 1988
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OBJECTIVES AND TASKS - CONTINUED

5. PROVIDE EFFECTIVE SYSTEM COMMUNICATIONS.
 - Continue maintenance of intertie microwave system.
 - Improved radio repair facility.
 - Annual inspection and maintenance of all mobile and portable radios.
 - Provide reimbursable cost effective repair service to other utilities.

6. PROVIDE COST EFFECTIVE FACILITY MAINTENANCE UTILITY WIDE.
 - Annually inspect facility heating and cooling system.
 - Improve efficiency of facility contracts.
 - Continued building maintenance.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division POWER MANAGEMENT	Budget Year 1988
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FUNCTIONAL DESCRIPTION

POWER MANAGEMENT DIVISION

Manages and executes economic dispatch and control of ML&P generation, scheduling and control of electrical interchanges with other utilities, control and switching of the transmission and distribution facilities.

Administrative Section

Performs administrative and support duties to achieve divisional objectives.

Dispatch Section

Schedules and controls generation and power interchanges, controls and switches transmission and distribution facilities.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division POWER MANAGEMENT	Budget Year 1988
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OBJECTIVES AND TASKS

1. OPERATE CONTINUOUS LINE AND GENERATION DISPATCH CENTER.
 - Dispatch for system safety and reliability.
 - Improve economic selection of generation.
 - Improve centralized control of generation.

2. ACT AS SOUTHERN AREA CONTROLLER FOR ALASKA INTERTIE.
 - Coordinate interchange schedules of AEGT, CEA, MEA & HEA.
 - Continue to develop and improve operating procedures.
 - Develop area-wide outage restoration contingency plans.

3. PROMOTE WHOLESALE POWER TRANSACTIONS.
 - Negotiate power sales and interchange agreements with other utilities.
 - Computerize accounting and billing of wholesale power transactions.

4. IMPROVE DISPATCHER PROFICIENCY.
 - Conduct familiarization visits to other dispatch centers.
 - Utilize UAF and GVEA facilities for outage simulation training.
 - Develop dynamic simulator.

5. ASSUME RESPONSIBILITY FOR REMOTE OPERATION OF EKLUTNA POWER PROJECT.

Utility MUNICIPAL LIGHT & POWER	Division SYSTEMS AND COMMUNICATIONS	Budget Year 1988
<p><u>FUNCTIONAL DESCRIPTION</u></p> <p><u>SYSTEMS AND COMMUNICATIONS DIVISION</u></p> <p>Provides decentralized, cost effective data processing and communication resources to each ML&P Division.</p> <p><u>Administrative Section</u></p> <p>Under the direction of the Division Manager provides administrative support to the Division.</p> <p><u>Computer Operation Section</u></p> <p>Provides all aspects of hardware maintenance, operation, and user assistance. Completes nightly scheduled processes. Ensures data integrity and system security.</p> <p><u>Billing/Finance Programming Section</u></p> <p>Provides analysis, design, development, maintenance and support for all Divisions requiring billing and financial information.</p> <p><u>CPRMS Programming Section</u></p> <p>Provides analysis, design, development, maintenance, and support of the continuing property record, inventory and resource management systems.</p> <p><u>Payroll/FIS Programming Section</u></p> <p>Provides analysis, design, development, maintenance and support of the payroll and outage systems. Will provide analysis and support for the projected accounting system.</p>		

MUNICIPALITY OF ANCHORAGE

Utility	MUNICIPAL LIGHT & POWER	Division	SYSTEMS AND COMMUNICATIONS	Budget Year 1988
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OBJECTIVES AND TASKS

1. MAINTAIN COMPUTER SYSTEM SECURITY TO ENSURE DATA INTEGRITY.
2. PROVIDE MAINTENANCE TO OPERATIONAL SYSTEMS.
3. PROVIDE ENHANCEMENTS TO OPERATIONAL SYSTEMS.
 - Inventory applications.
 - Continuing Property Records System.
 - Billing/Accounts Receivable Sub-systems.
4. INCREASE COMPUTER SYSTEM AVAILABILITY FOR USER INQUIRY.
5. IMPLEMENT AN ML&P FINANCIAL INFORMATION SYSTEM.
6. CONTINUE DEVELOPMENT OF SYSTEMS TO SUPPORT RESOURCE MANAGEMENT ACTIVITIES.
7. PROVIDE SUPPORT IN THE DEVELOPMENT OF A STATE-OF-THE-ART RECORDS MANAGEMENT SYSTEM.
8. UPDATE LONG-RANGE DATA PROCESSING PLAN.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division							Budget Year 1988
<u>WORKFORCE PROJECTIONS</u>								
<u>DIVISIONS</u>	1987 <u>Revision</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	
ADMINISTRATION	12	11	12	13	13	14	15	
SYSTEMS & COMMUNICATIONS	13	13	13	14	15	16	17	
PRODUCTION	46	44	44	44	44	44	44	
CUSTOMER SERVICE	39	38	39	39	39	39	39	
FINANCIAL SERVICES	18	17	22**	23	24	25	25	
POWER MANAGEMENT	10	10	11	11	11	11	11	
OPERATIONS	59	55	57	59	59	61	61	
ENGINEERING	<u>32</u>	<u>27</u>	<u>27</u>	<u>28</u>	<u>28</u>	<u>29</u>	<u>29</u>	
SUB-TOTAL	<u>229</u>	<u>215</u>	<u>225</u>	<u>231</u>	<u>233</u>	<u>239</u>	<u>241</u>	
NECA Summer Temps*		21	21	21	21	21	21	
SUMMER STUDENT TEMPS.	<u>2</u>	<u>2</u>	<u>2</u>	<u>3</u>	<u>3</u>	<u>4</u>	<u>4</u>	
TOTAL	<u>231***</u>	<u>238</u>	<u>248</u>	<u>255</u>	<u>257</u>	<u>264</u>	<u>266</u>	

* Assuming elimination of day labor in 1988

** Includes five (5) positions for General Ledger System.

*** Includes 10 executives, 50 non-represented personnel and 171 IBEW personnel. 1988 labor classification allocation not yet finalized.

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
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PLANNING ASSUMPTIONS

The following assumptions have been used in developing ML&P's 1988 - 1993 long-range plans. They have been developed from the best data available at this time.

1. Customer growth for 1988 will be minimal.
2. Fuel costs will remain constant for 1988.
3. No overall payroll increases planned for 1988.
4. No benefit increases for 1988.
5. No personnel increases in the 1988 budget.
6. Intra-governmental charges to utility will decrease by 4.5% in 1988 and thereafter remain constant.
7. Expenses excluding labor will be increased by a 4% inflation factor.
8. Revenue bond interest will be 8.5% for 30 year bonds.
9. ML&P's interest income will be based on 5.25% short-term and 10.5% long-term.
10. Using financial modeling to project future rates, calculations will be made assuming no less than a 1.6 debt service cover.
11. Purchase of Eklutna not included in budget.
12. Utility will not pay a revenue distribution.
13. Cost for maintenance will increase as net plant gets older.
14. Long-term viability of the Anchorage economy.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988	
RECONCILIATION FROM 1987 REVISED TO 1988 BUDGET			
		<u>COST</u>	<u>POSITIONS</u>
1987 Revised Budget		\$ 66,028,000	
<u>Reconciliation</u>			
1. Personnel Cost		(911,910)	(14)
2. Professional Services		2,720	
3. Travel Restricted to Highly Justified Trips		(16,700)	
4. Depreciation Reflects Additional Plant Added in 1988		552,500	
5. Interest Expense Reduces Because of Principal Payments and No New Bonding		(91,300)	
6. MUSA Increase Reflects Higher Plant Value, and Mill Rate Increases		333,000	
7. IGC Charges Are Reduced to Reflect a Reduction Projected by General Government, Elimination of Public Utility Affairs and Reduction of Insurance From Amount Projected in 1987		(312,220)	
8. All Other Expenses Increase to Reflect a 4% General Inflation Factor for supplies, equipment, parts, etc.		<u>262,910</u>	
Total		\$ (181,000)	
1988 Proposed Budget		\$ 65,847,000	

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division					Budget Year 1988
<u>PROJECTED RATE ADJUSTMENTS</u>						
	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	
Additional Revenue Required*	6.9 %	6.4 %	7.4 %	3.4 %	3.8 %	
<u>COMPONENTS OF ADJUSTMENT</u>						
Fuel	-0-	2.47%	2.11%	.48%	.84%	
DSC Improvements	6.94 %	2.13%	2.90%	1.34%	1.4 %	
CEA Fixed Payment Reduction**	.88 %	.82%	.77%	-0-	-0-	
All Other***	(.92)%	.98%	1.62%	1.58%	1.56%	
<u>ACTUAL RATE ADJUSTMENT</u>	11.6%**** \$41.20	6.4% \$43.84	7.4% \$47.08	3.4% \$48.68	3.8% \$50.53	
<p>* Includes projected fuel increases, which occur through the Cost of Power Adjustment and do not require a rate case for implementation.</p> <p>** As part of the Contract with CEA, they pay a portion of the fixed cost of generating Unit #8. This payment decreases each year until 1991.</p> <p>*** This item includes a 4% inflation factor of supplies, materials, parts, and contracts, and the planned reduction in work force in 1988.</p> <p>****Actual rate adjustment (11.6%) differs from revenue required (6.9%) due to timing of rate increases. The 11.6% will be effective only during a portion of the year, thus reducing the total actual revenues to an approximate 6.9% increase. Increases are based on a current average monthly billing of \$37.82, calculated on an average useage of 500KWH.</p>						

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division					Budget Year 1988
<u>KEY FINANCIAL RATIOS</u>						
<u>RATIO</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>
Current Ratio	.77/1	1.09/1	2.1/1	2.8/1	2.9/1	2.8/1
Long Term Debt/Gross Plant	89.3/1	86.1/1	90.95/1	98.7/1	97.6/1	91.1/1
Debt/Equity Ratio	.81/19	81/19	83/17	93/7	94/6	94/6
Operating Ratio Controllable Cost	66.2/1	60.0/1	63.0/1	65.1/1	63.1/1	58.7/1
<u>OPERATING STATEMENT</u>						
Rate of Return	5.7 %	8.7 %	8.5 %	7.9 %	7.5 %	9.5 %
Bond Debt Coverage	1.6	1.59	1.47	1.47	1.38	1.60
Operating Margin	18.4 %	25.1 %	22.0 %	19.9 %	20.2 %	24.5 %
Net Profit Margin	1.8 %	6.2 %	(1.7)%	(1.5)%	(3.0)%	2.4 %

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division						Budget Year 1988
STATISTICAL AND PERFORMANCE TRENDS							
	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>
Average Number of Customers*	17,977	19,045	21,932	30,558	30,317	30,600	30,600
Retail Sales (MWH)	611,017	636,818	670,030	798,736	817,214	792,698	793,000
Resale (MWH)**		15,970	22,058	182,045	170,095	46,000	46,000
Total Sales (MWH)	611,017	652,818	692,088	980,781	987,309	838,698	839,000
Total Operating Expenses (000)	\$ 26,590	\$ 36,062	\$ 42,866	\$ 60,645	\$ 68,363	\$ 66,028	\$ 65,847
Operating Expense per Kilowatt Hour	4.4¢	5.5¢	6.2¢	6.2¢	6.9¢	7.8¢	7.8¢
% Change	0%	25%	12.7%	0%	11.3%	13.0%	0%
Operating Expense per Customer	\$ 1,479	\$ 1,893	\$ 1,954	\$ 1,998	\$ 2,255	\$ 2,157	\$ 2,151
% Change	2.0%	27.9%	3.2%	2.2%	12.8%	(4.3%)	(.3)%
Number of Employees (Actual at Year End)	131	149	182	206	213	218	204
Customers per Employee	137	128	120	147	142	140	150
Electric Plant in Service (000)	\$ 84,782	\$ 96,444	\$ 141,100	\$ 150,559	\$ 155,820	\$ 157,000	\$ 159,000
Electric Plant per Customer	\$ 4,716	\$ 5,064	\$ 6,434	\$ 4,926	\$ 5,139	\$ 5,130	\$ 5,196
* Number of Billings Processed Shown in 1987 and Later Years							
** Only projecting sales to CEA and not economy energy sales because of the instability of such sales and because net income from economy energy sales flows through to retail consumers							

MUNICIPALITY OF ANCHORAGE

Utility	Division					Budget Year
MUNICIPAL LIGHT & POWER						1988
<u>RESOURCE IMPACTS</u>						
	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	
<u>Growth Factors</u>						
Billings	30,600	30,600	30,600	30,900	31,200	
KWH Sales Retail (MWH)	793,000	793,000	796,660	800,641	808,646	
KWH Sales for Resale (MWH)**	46,000	50,000	20,000	-0-	-0-	
Bond Sales (000)	-0-	\$ 11,281	\$ 10,307	\$ 9,106	\$ 8,002	
<u>Personnel Increases</u>						
Management	(1)	1	1	0	1	
Systems & Communication	0	0	1	1	1	
Production	(2)	0	1	0	0	
Customer Service	(1)	1	0	0	0	
Financial Services	(1)	5*	1	1	1	
Power Management	0	1	0	0	0	
Operations	(4)	2	2	0	2	
Engineering	(5)	0	1	0	1	
Total	(14)	10	7	2	6	
<u>REVENUE</u> (000)	67,033	70,760	74,026	76,300	79,697	
<u>EXPENSE</u> (000)	65,847	69,387	72,050	74,168	77,322	
<u>NET INCOME</u> (000)	1,186	1,373	1,976	2,132	2,375	
Possible Revenue Increases (Rates)	6.9%	6.4%	7.4%	3.4%	3.8%	
Projected DSC 1987 = 1.38	1.60	1.66	1.73	1.77	1.82	
* Positions required for development and support of General Ledger System.						
** Only projecting sales to CEA and not economy energy sales because of the instability of such sales and because net income from economy energy sales flows through to retail consumers.						

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
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1988 BUDGET IMPACTS

OPERATING

1. The interim and permanent rate increase will average 6.9% and will be in effect January 1, 1988, to produce the targeted 1.60 Debt Service Cover and a positive bottom line. At this increased rate level, rates are still lower than in the second half of 1986.
2. With leveling of load growth, expense increases will be minimal.
3. 4% Inflation increases in 1988 will again become a factor in expense increases.
4. Interest expenses will decrease, as no new bond sales are anticipated for 1988.
5. Budget for 1988 anticipates continuing existing services even with a reduction in manpower.

CAPITAL

1. Capital program has been reduced to reflect the most recent load growth forecast.
2. System improvements will be accomplished only where deemed necessary through engineering and economic evaluation.
3. Efforts will be made to minimize bonding for capital improvements.
4. Availability of funds and load growth will dictate the capital program in the next few years.

Utility MUNICIPAL LIGHT & POWER	Division		Budget Year 1988
Municipality of Anchorage Financial Data			
Line Item Description	Year: <u>1986</u> Actual	Year: <u>1987</u> Pro-Forma	Year: <u>1988</u> Budget
<u>STATEMENT OF REVENUE AND EXPENSES</u>			
<u>OPERATING REVENUES</u>			
4400-Residential Sales	\$ 13,322,222	\$ 12,948,037	\$ 13,835,000
4420-Commercial & Industrial	41,771,427	42,284,775	45,209,000
4440-Public Highway & Street Lighting	1,464,919	1,273,115	1,352,000
4450-Public Authority	384,325	390,438	418,000
4470-Sales For Resale	6,662,996	3,332,307*	2,828,000*
4510-Misc. Service Revenue	173,971	191,092	150,000
4540-Rent From Electric Property	106,264	76,000	66,000
4560-Miscellaneous Revenue	<u>-0-</u>	<u>10,000</u>	<u>5,000</u>
Total Operating Revenue	\$ <u>63,886,124</u>	\$ <u>60,505,764</u>	\$ <u>63,863,000</u>
* Reflects Only Sales to CEA			
<u>OPERATING EXPENSE</u>			
Production Expense	\$ 27,853,375	\$ 23,137,100	\$ 22,949,000
Transmission Expense	359,853	434,000	432,000
Distribution Expense	5,929,863	5,668,100	5,381,000
Customer Account Expense	3,283,455	3,595,300	3,472,000
Customer Service & Information	160,646	269,400	241,000
Administrative & General Expense	2,995,411	3,548,300	3,202,000
9403-Depreciation	8,928,979	9,451,000	10,003,000
9404-Depreciation Contributed Plant	251,286	330,000	330,000
9405-Amort. Intangible Plant	307,758	307,800	308,000
9406-Amort. Plant Acquisition	60,143	58,700	59,000
9408-Municipal Utility Service Assmt.	<u>1,024,755</u>	<u>1,500,000</u>	<u>1,833,000</u>
Total Operating Expense	\$ <u>51,155,524</u>	\$ <u>48,299,700</u>	\$ <u>48,210,000</u>
Operating Income	\$ 12,730,600	\$ 12,206,064	\$ 15,653,000

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division		Budget Year 1988
Municipality of Anchorage Financial Data			
Line Item Description	Year: <u>1986</u> Actual	Year: <u>1987</u> Pro-Forma	Year: <u>1988</u> Budget
<u>NON-OPERATING REVENUE</u>			
4190-Interest	\$ 531	\$ -0-	\$ -0-
4191-Interest From Operating Reserve	302,491	334,000	273,000
4192-Interest From Bond Redemption Cash	2,065,640	2,100,000	2,100,000
4193-Interest From General Cash Pool	357,341	260,000	262,000
4194-Interest From Debt Service Account	370,671	462,000	435,000
4210-Misc. Non-Operating Revenue	100,521	100,000	100,000
Total Non-Operating Revenue	\$ 3,197,195	\$ 3,256,000	\$ 3,170,000
<u>NON-OPERATING EXPENSE</u>			
9427-Interest on Bonded Debt	\$ 16,541,854	\$ 16,952,000	\$ 16,852,000
9428-Amortization of Bond Discount	302,537	475,600	480,000
9429-Amortization of Bond Sale Cost & Ins.	215,278	244,800	245,000
9431-Other Interest Expense	147,692	55,900	60,000
Total Non-Operating Expense	\$ 17,207,361	\$ 17,728,300	\$ 17,637,000
Non-Operating Income (Loss)	\$ (14,010,166)	\$ (14,472,300)	\$ (14,467,000)
Net Income (Loss)	\$ (1,279,566)	\$ (2,266,236)	\$ 1,186,000
Add: Depreciation of Contributed Plant	251,286	330,000	330,000
Net Income (Regulatory)	\$ (1,028,280)	\$ (1,936,236)	\$ 1,516,000
Less: Depreciation of Contributed Plant	(251,286)	(330,000)	(330,000)
Add: Restricted Interest Income	1,108,932	600,000	\$ 350,000
Net Income Governmental Financial Reporting	\$ (170,634)*	\$ (1,666,236)	\$ 1,536,000
* 1986 Loss of \$19,697,570 due to early extinguishment of debt not included			

Utility MUNICIPAL LIGHT & POWER	Division		Budget Year 1988
Municipality of Anchorage Financial Data			
Line Item Description	Year: 1986 Actual	Year: 1987 Pro-Forma	Year: 1988 Budget
<u>STATEMENT OF SOURCES AND USES OF CASH</u>			
Sources of Cash Funds			
Net Income	\$ (170,633)	\$ (1,936,236)	\$ 1,516,000
Depreciation	9,850,703	10,147,500	10,700,000
Bond Proceeds	29,393,084	-0-	-0-
Contributions	227,266	-0-	-0-
Bond Refunding	<u>(19,697,578)</u>	<u>-0-</u>	<u>-0-</u>
Total Sources of Cash Funds	\$ 19,602,842	\$ 8,211,264	\$ 12,216,000
Uses of Cash Funds			
Additions to Plant	\$ 14,809,316	\$ 13,500,000	\$ 14,500,000
Bond Principle/Debt Retirement	1,425,000	1,505,000	1,600,000
Other	<u>842,156</u>	<u>-0-</u>	<u>-0-</u>
Total Uses of Cash Funds	\$ 17,076,472	\$ 15,005,000	\$ 16,100,000
Net Increase (Decrease) In Cash Funds	\$ <u>2,526,370</u>	\$ <u>(6,793,736)</u>	\$ <u>(3,884,000)</u>
Cash Balance January 1	\$ 44,388,979	\$ 46,915,349	\$ 40,121,613
Cash Balance December 31	\$ 46,915,349	\$ 40,121,613	\$ 36,237,613
DETAIL OF CASH BALANCE			
Equity in General Cash Pool	\$ 12,644,725	\$ 15,850,989	\$ 15,556,871
Equity in Construction Cash Pool	13,589,882	3,589,882	-0-
Revenue Bond Reserve Cash	<u>20,680,742</u>	<u>20,680,742</u>	<u>20,680,742</u>
Total Cash Balance December 31	\$ <u>46,915,349</u>	\$ <u>40,121,613</u>	\$ <u>36,237,613</u>

Utility MUNICIPAL LIGHT & POWER	Division		Budget Year 1988
Municipality of Anchorage Financial Data			
Line Item Description	Year: <u>1986</u> Actual	Year: <u>1987</u> Pro-Forma	Year: <u>1988</u> Budget
<u>STATEMENT OF CHANGES IN FUND EQUITY</u>			
Balance January 1	\$ 35,140,249	\$ 15,499,304	\$ 13,788,068
Net Income (Loss)	(170,633)	(1,936,236)	1,516,000
Other	<u>(19,470,312)*</u>	<u>225,000</u>	<u>226,000</u>
Balance December 31	\$ 15,499,304	\$ 13,788,068	\$ 15,530,068
Detail of Fund Equity			
Retained Earnings	\$ 9,406,453	\$ 7,470,217	\$ 8,986,217
Contributed Capital	<u>6,092,851</u>	<u>6,317,851</u>	<u>6,543,851</u>
Total Fund Equity December 31	\$ 15,499,304	\$ 13,788,068	\$ 15,530,068
* Bond Refunding			

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division			Budget Year 1988
<u>NET PROFIT MARGIN</u>				
	<u>1986</u>	<u>1987</u>	<u>1988</u>	
Net Income Governmental Reporting	\$ (170,632)	\$ (1,666,23)	\$ 1,536,000	
Operating Revenues	\$ 67,083,319	\$ 63,761,764	\$ 67,033,000	
Net Profit Margin Governmental Reporting	(.25%)	(2.6%)	2.29%	
Net Income Regulatory	\$ (1,028,278)	\$ (1,936,236)	\$ 1,516,000	
Operating Revenues	\$ 67,083,319	\$ 63,761,764	\$ 67,033,000	
Net Profit Margin Regulatory	(1.5%)	(3.0%)	2.26%	

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division		Budget Year 1988
Municipality of Anchorage Financial Data			
Line Item Description	Year: <u>1986</u> Actual	Year: <u>1987</u> Pro-Forma	Year: <u>1988</u> Budget
<u>DEBT SERVICE COVERAGE</u> Income Available for Debt Service Coverage Debt Service Requirement Debt Coverage	\$ 25,475,964 \$ 17,296,854 1.47	\$ 25,609,564 \$ 18,455,674 1.38	\$ 29,523,000 \$ 18,451,988 1.60

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division					Budget Year 1988
	OPERATING BUDGET					
<u>EXPENSE ITEMS</u>	(actual) <u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	
Personnel Costs	\$ 6,229,070	\$ 8,211,430	\$ 8,707,881	\$ 9,510,610*	\$ 9,023,000**	
Benefit Costs	2,661,400	4,142,513	4,240,417	4,755,300	4,331,000***	
Professional Services	335,200	361,036	377,154	397,280	400,000	
Travel	98,960	108,000	157,412	69,700	53,000	
Depreciation and Amortization	6,110,813	8,578,487	9,548,166	10,147,500	10,700,000	
Interest	12,286,255	16,122,704	17,207,361	17,728,300	17,637,000	
MUSA	678,860	870,427	1,024,755	1,500,000	1,833,000	
Sub Total	\$ <u>28,400,558</u>	\$ <u>38,394,597</u>	\$ <u>41,263,146</u>	\$ <u>44,108,690</u>	\$ <u>43,977,000</u>	
Intergovernmental Charges						
Finance Department	\$ 396,079	\$ 460,979	\$ 544,765	\$ 524,950	\$ 743,000	
Information Systems Department	18,115	9,951	13,553	131,570	6,000	
Public Utilities Admin.	192,793	192,409	200,460	224,670	-0-	
Public Utilities Customer Service	248,921	257,146	216,451	-0-	-0-	
Public Utilities Credit and Collections	676,357	705,209	674,345	-0-	-0-	
Human Resources Department	96,356	134,880	151,072	154,410	161,000	
Self Insurance		460,690	830,600	850,000	681,000	
Other Intergovernmental Charges	241,591	431,741	229,838	283,620	266,000	
Sub Total IGC	\$ <u>1,870,212</u>	\$ <u>2,653,005</u>	\$ <u>2,861,084</u>	\$ <u>2,169,220</u>	\$ <u>1,857,000</u>	
Purchased Power	\$ 1,392,022	\$ 1,552,833	\$ 1,423,851	\$ 1,552,000	\$ 1,552,000	
Fuel	11,055,992	17,926,696	22,182,030	17,400,000	17,400,000	
Other Expenses	559,431	1,256,482	632,771	798,090	1,061,000	
TOTAL EXPENSES	\$ <u><u>43,278,215</u></u>	\$ <u><u>61,783,613</u></u>	\$ <u><u>68,362,882</u></u>	\$ <u><u>66,028,000</u></u>	\$ <u><u>65,847,000</u></u>	

* Includes labor costs shown in Credit & Collections & Public Utility Customer Service in previous years.
 ** Includes planned reduction in work force and a wage freeze for 1988.
 *** Based upon an overall targeted 2% Municipal average benefit reduction. Individual departments actual benefits will vary from the average.

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT & POWER	Division	Budget Year 1988
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1988 CAPITAL IMPROVEMENT BUDGET FINANCIAL SUMMARY

<u>PROJECT TITLE</u>	<u>TOTAL PROJECT COST 1988</u>	<u>REVENUE BOND</u>	<u>G. O. BONDS</u>	<u>OPERATIONS</u>	<u>STATE GRANT</u>	<u>FEDERAL GRANTS</u>
Steam Production	65	0	0	65	0	0
Other Production	2,674	0	0	2,674	0	0
Transmission	100	0	0	100	0	0
Distribution	6,451	2,760	0	3,691	0	0
General Plant	<u>3,170</u>	<u>0</u>	<u>0</u>	<u>3,170</u>	<u>0</u>	<u>0</u>
TOTAL (000)	12,460*	2,760*	0	9,700	0	0

* Includes accrued interest on capital funds

BUDGET YEAR PROJECTS						Budget Year 1988
Utility <u>MUNICIPAL LIGHT AND POWER</u>						
Project Category	Project Title	Location	Funding (000)			Total
			Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	
Steam Production	Structures and Improvements	Plant 1 & 2	-0-	5	-0-	5
	Boilers	Plant 1 & 2	-0-	60	-0-	60
			-0- G		-0- F	
Prepared by <u>J.E. Trushinski</u> Date <u>6/17/87</u> Total			-0- R	65	-0- S	65

MUNICIPALITY OF ANCHORAGE

BUDGET YEAR PROJECTS						Budget Year
Utility <u>MUNICIPAL LIGHT AND POWER</u>						1988
Project Category	Project Title	Location	Funding (000)			
			Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total
Other Production	Structures and Improvements	Plant 1 & 2	-0-	230	-0-	230
	Fuel Handling and Storage	Plant 1 & 2	-0-	-0-	-0-	-0-
	Turbines and Generators	Plant 1 & 2	-0-	1,583	-0-	1,583
	Control Equipment	Plant 1 & 2	-0-	841	-0-	841
	Misc. Equipment	Plant 1 & 2	-0-	20	-0-	20
Prepared by <u>J.E. Trushinski</u> Date <u>6/17/87</u> Total			-0- G -0- R	2,674	-0-F -0-S	2,674

BUDGET YEAR PROJECTS						Budget Year 1988
Utility <u>MUNICIPAL LIGHT AND POWER</u>						
Project Category	Project Title	Location	Funding (000)			
			Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total
Transmission	Relocations	State Roads	-0-	50	-0-	50
		Municipal Roads	-0-	50	-0-	50
Prepared by <u>JE Tushnet</u> Date <u>6/17/87</u> Total			-0- G -0- R	100	-0- F -0- S	100

MUNICIPALITY OF ANCHORAGE

BUDGET YEAR PROJECTS						Budget Year 1988	
Utility <u>MUNICIPAL LIGHT AND POWER</u>							
Project Category	Project Title	Location	Funding (000)				
			Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total	
Distribution	Land & Land Rights	Easements & Substation Sites	-0-	600	-0-	600	
	Station Equipment	Substation	420-R	531	-0-	951	
	Overhead Lines	Throughout System	100-R	75	-0-	175	
	Underground Lines	Throughout System	1,690-R	995	-0-	2,685	
	Conversions	CBD	550-R	-0-	-0-	550	
	Relocations	State Roads		-0-	800	-0-	800
			Municipal Roads	-0-	100	-0-	100
	Transformers/ Capacitors	Throughout Systems	-0-	250	-0-	250	
	Meters/Services	Throughout Systems	-0-	240	-0-	240	
	Street Lighting	Throughout System	-0-	100	-0-	100	
			-0- G		-0-F		
Prepared by <u>J.E. Trushinski</u> Date <u>6/17/87</u> Total			2,760 R	3,691	-0-S	6,451	

BUDGET YEAR PROJECTS						Budget Year
Utility <u>MUNICIPAL LIGHT AND POWER</u>						1988
Project Category	Project Title	Location	Funding (000)			
			Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total
General Plant	Structures and Improvements	Plant 1, 2, Operations & Headquarters	-0-	1,468	-0-	1,468
	Stores/Tools Garage/Lab	Plant 1, 2, Operations & Headquarters	-0-	409	-0-	409
	Furniture/ Communications	Plant 1, 2, Operations & Headquarters	-0-	1,130	-0-	1,130
	Transportation	Plant 1, 2, Operations & Headquarters	-0-	163	-0-	163
Prepared by <u>J.E. Truesdell</u> Date <u>6/17/87</u> Total			-0-G -0-R	3,170	-0-F -0-S	3,170

MUNICIPALITY OF ANCHORAGE

Utility MUNICIPAL LIGHT AND POWER		Division										Budget Year 1988
CIB/CIP 1988-1993												
<u>PROJECT TITLE</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>BONDS</u>	<u>OPER- ATIONS</u>	<u>STATE GRANTS</u>	<u>FEDERAL GRANTS</u>	<u>TOTAL</u>	
Steam Production	65	25	275	510	10	-0-	820	65	-0-	-0-	885	
Other Production	2,674	3,855	4,725	5,541	2,624	3,265	18,831	3,853	-0-	-0-	22,684	
Transmission	100	1000	120	120	140	140	900	720	-0-	-0-	1,620	
Distribution	6,451	8,133	6,555	4,430	6,890	4,510	27,088	9,881	-0-	-0-	36,969	
General Plant	<u>3,170</u>	<u>3,165</u>	<u>1,618</u>	<u>1,744</u>	<u>1,664</u>	<u>2,348</u>	<u>-0-</u>	<u>13,709</u>	<u>-0-</u>	<u>-0-</u>	<u>13,709</u>	
Total (000)	12,460	16,178	13,293	12,345	11,328	10,263	47,639	28,228			75,867	
SOURCE OF FUNDING:												
Revenue Bonds	2,760	11,281	10,307	9,106	8,002	6,183					47,639	
Operations	<u>9,700</u>	<u>4,897</u>	<u>2,986</u>	<u>3,239</u>	<u>3,326</u>	<u>4,080</u>					<u>28,228</u>	
TOTAL FUNDING (000)	12,460	16,178	13,293	12,345	11,328	10,263					75,867	

FUTURE CAPITAL PROJECTS				Budget Year				
Utility <u>MUNICIPAL LIGHT AND POWER</u>				1988				
Project Category	Project Title	Location	BUDGET BY YEAR (000)					
			1989	1990	1991	1992	1993	
Steam Production	Structures and Improvements	Plant 1 & 2	15-R	115-R	400-R	-0-	-0-	
	Boilers	Plant 1 & 2	10-R	160-R	110-R	10-R	-0-	
Source of Funding:								
G.O. Bonds								
Revenue Bonds			25	275	510	10	-0-	
Operations								
State Grants								
Federal Grants								
Total			25	275	510	10	-0-	

Prepared by J.E. Trushinski

Date 6/17/87

FUTURE CAPITAL PROJECTS				Budget Year 1988				
Utility <u>MUNICIPAL LIGHT AND POWER</u>								
Project Category	Project Title	Location	BUDGET BY YEAR (000)					
			1989	1990	1991	1992	1993	
Other Production	Structures and Improvements	Plant 1 & 2	335-R	390-R	240-R	250-R	250-R	
	Fuel Handling and Storage	Plant 1 & 2	-0-	50-R	1,550-R	-0-	1,250-R	
	Turbines and Generators	Plant 1 & 2	1,608-R 200-O	2,587-R 180-O	2,756-R 185-O	1,802-R 185-O	1,543-R 185-O	
	Control Equipment	Plant 1 & 2	1,660-R 32-O	1,460-R 33-O	750-R 35-O	350-R 37-O	-0- 37-O	
	Misc. Equipment	Plant 1 & 2	20-O	25-O	25-O	-0-	-0-	
Source of Funding:			G.O. Bonds					
			Revenue Bonds	3,603	4,487	5,296	2,402	3,043
			Operations	252	238	245	222	222
			State Grants					
			Federal Grants					
Prepared by <u>J.E. Trushinski</u> Date <u>6/17/87</u>			Total	3,855	4,725	5,541	2,624	3,265

FUTURE CAPITAL PROJECTS				Budget Year				
Utility <u>MUNICIPAL LIGHT AND POWER</u>				1988				
Project Category	Project Title	Location	BUDGET BY YEAR (000)					
			1989	1990	1991	1992	1993	
Transmission	Station Equipment	Along Transmission System	300-R	-0-	-0-	-0-	-0-	
	Conversions	Along Transmission System	600-R	-0-	-0-	-0-	-0-	
	Relocations	State Road Relocations	50-0	60-0	60-0	70-0	70-0	
		Municipal Road Relocations	50-0	60-0	60-0	70-0	70-0	
Source of Funding:			G.O. Bonds					
			Revenue Bonds	900				
			Operations	100	120	120	140	140
			State Grants					
			Federal Grants					
Prepared by <u>JE Truesdell</u> Date <u>6/17/87</u>			Total	1,000	120	120	140	140

MUNICIPALITY OF ANCHORAGE

FUTURE CAPITAL PROJECTS						Budget Year 1988	
Utility <u>MUNICIPAL LIGHT AND POWER</u>							
Project Category	Project Title	Location	BUDGET BY YEAR (000)				
			1989	1990	1991	1992	1993
Distribution	Land & Land Rights	New Substation Sites and Misc. Easements	25-0	25-0	25-0	25-0	25-0
	Station Equipment	Substations and Plants	3,803-R	1,080-R	1,050-R	3,450-R	1,000-R
	Overhead Lines	Throughout System	45-0	45-0 250-R	45-0	45-0	45-0
	Underground Lines	Throughout System	100-0 2,550-R	100-0 3,415-R	100-0 1,450-R	100-0 1,300-R	100-0 1,300-R
	Distribution Conversions	Central Business District	300-R	600-R	600-R	600-R	600-R
	Relocations	State Roads	350-0	120-0	130-0	140-0	150-0
		Municipal Roads	110-0	120-0	130-0	140-0	150-0
	Transformers/ Capacitors	Throughout System	300-0	400-0	500-0	650-0	700-0
	Meters/Services	Throughout System	450-0	200-0	200-0	200-0	200-0
	Street Lighting	Throughout System	100-R	200-R	200-R	240-R	240-R
Source of Funding:							
G.O. Bonds							
Revenue Bonds			6,753	5,545	3,300	5,590	3,140
Operations			1,380	1,010	1,130	1,300	1,370
State Grants							
Federal Grants							
Total			8,133	6,555	4,430	6,890	4,510

Prepared by J.E. Trushinski

Date 6/17/87

FUTURE CAPITAL PROJECTS						Budget Year 1988	
Utility <u>MUNICIPAL LIGHT AND POWER</u>							
Project Category	Project Title	Location	BUDGET BY YEAR (000)				
			1989	1990	1991	1992	1993
General Plant	Structures and Improvements	Plant 1, 2, and Headquarters Area	883-0	247-0	262-0	161-0	171-0
	Stores/Tools/Garage/Lab	Plant 1, 2, and Headquarters Area	373-0	378-0	478-0	416-0	422-0
	Furniture/Communications	Plant 1, 2, and Headquarters Area	1,746-0	722-0	754-0	788-0	1,480-0
	Transportation	Plant 1, 2, and Headquarters Area	163-0	271-0	250-0	299-0	275-0
Source of Funding:							
G.O. Bonds							
Revenue Bonds							
Operations			3,165	1,618	1,744	1,664	2,348
State Grants							
Federal Grants							
Total			3,165	1,618	1,744	1,664	2,348

Prepared by J.E. Trushinski

Date 6/17/87