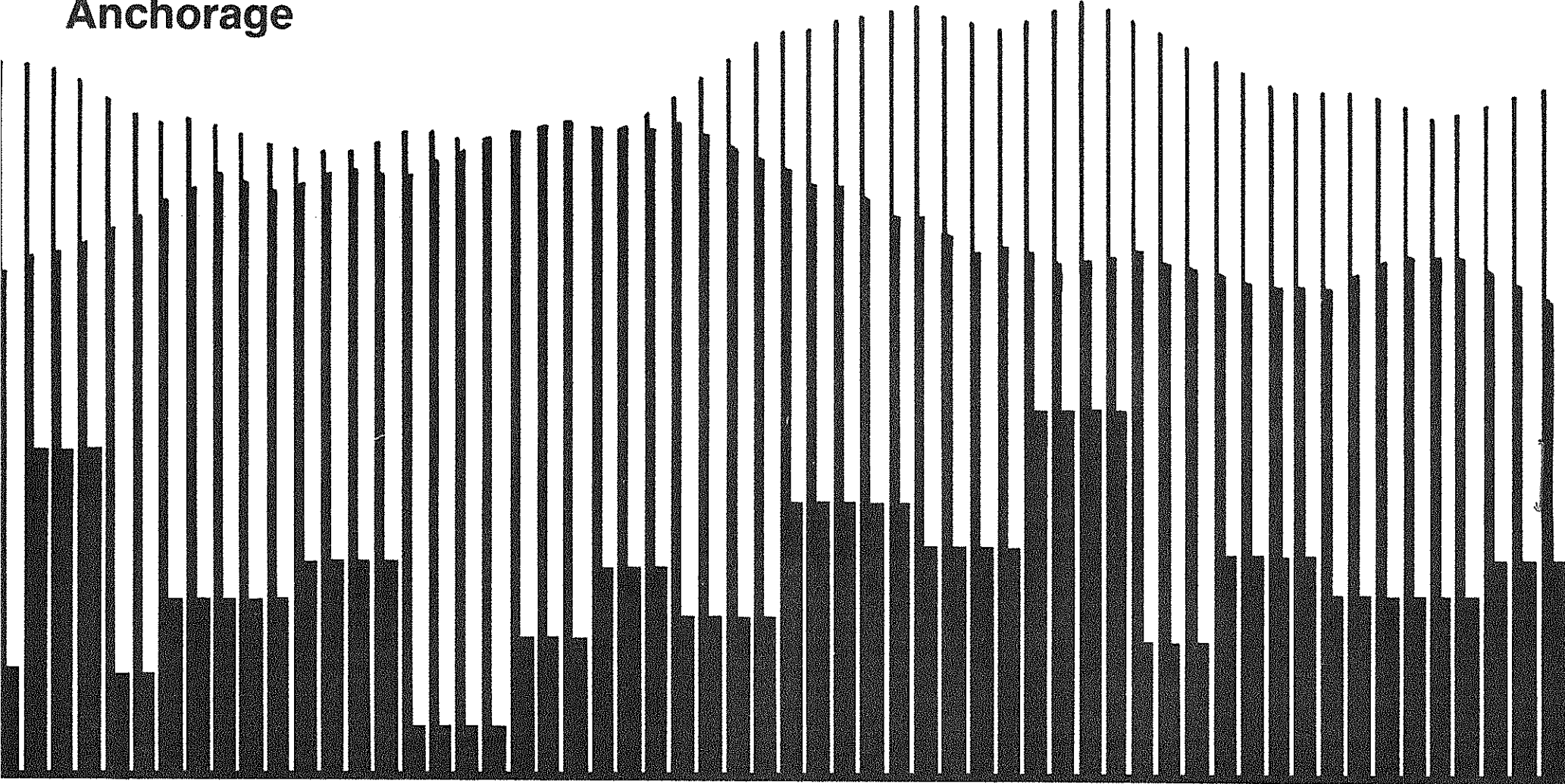


# Municipality of Anchorage



Tony Knowles, Mayor



**1987**  
**Public Utilities**  
**Operating and Capital Budgets**



**Municipality  
of  
Anchorage**

October 2, 1986

Dear Residents of Anchorage:

The citizens of Anchorage are fortunate to be served by reliable and technologically advanced public utilities. Our utility programs have been the dominant part of our capital projects in recent years, and they have not required any tax support. Bond-funded projects are paid for through user rates. Other major projects have received state grants and represent sound investments of our oil dollars for the city's long-term needs.

This year brings us closer to completion of the Eklutna Water Project. The Ship Creek water treatment plant was substantially expanded. We initiated a full-scale hazardous waste program and the new municipal landfill is in the final stages of design. The Port recently celebrated its 25th anniversary and plans are underway to expand its commercial and tourism facilities. At Merrill Field, leaseholder facilities were expanded and a snow and ice equipment storage building is being built. ML&P's customers have more reliable service since the Anchorage-Fairbanks intertie began commercial operation in May.

Anchorage Telephone Utility is now the 20th largest in the nation. It has had an outstanding record of profitability and service. It is one of the few with a fully digital network and the only major one with 100% single party phone lines. In 1986, ATU distributed \$5.5 million in profits to its owners -- the citizens of Anchorage -- through a contribution to the general government budget.

The 1987 Public Utilities Operating and Capital Budgets build on these achievements. Since vital utility services must be maintained, substantial utility construction will continue in 1987. This will provide enhanced service reliability to consumers and a "shot in the arm" to the Anchorage economy. The 1987 budget ensures continued cost-effective, reliable services which are essential for a healthy community.

Sincerely,

Tony Knowles  
Mayor

1987 APPROVED  
PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

Note: In an effort to conserve time and expenses, we have not filled in the column entitled "1987 Approved." In all cases where that column is not completed, the Assembly approved the numbers listed in the "1987 Proposed" column. Only changes from the proposed column are shown in the approved column.

MUNICIPALITY OF ANCHORAGE



Tony Knowles, Mayor

1987 APPROVED

PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS

ASSEMBLY

Larry Baker, Chairman

Jim Barnett	Fred Dyson	Jim Kubitz
Brad Bradley	Joe Evans	Pat Parnell
Craig Campbell	Bill Faulkner	John Wood
	Heather Flynn	

ADMINISTRATION

Bob Smith .....	Municipal Manager
John Franklin .....	Commissioner of Public Safety
Jerry Wertzbaugher .....	Municipal Attorney
Annalee McConnell .....	Director, Management and Budget

OFFICE OF MANAGEMENT AND BUDGET STAFF

Jerry Anderson	Annalee McConnell
David Cheeney	Freddy Miller
Jeanne Austin	Greg Moyer
Merlin Harlamert	Karen Oberg
Neva Harnish	Stan Palco
Suzanne Hartrick	Janell Perkins
Andrea Hunt	Laurie Prentice
Dona Lehr	Lynn Wegener
Ralph McCollum	

1987 PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

TABLE OF CONTENTS

---

**BUDGET OVERVIEW**

	<u>Page</u>
Utility Goals and Objectives .....	1-1
1987 Operating Budget Summary .....	1-2
1987 Capital Improvement Program Budget Summary .....	1-3
1987-1992 Capital Improvement Program by Utility .....	1-4
1987-1992 Capital Improvement Program by Funding Source .....	1-5
Anchorage Telephone Budget in Brief .....	1-7
Anchorage Water and Wastewater Budgets in Brief .....	1-11
Municipal Light and Power Budget in Brief .....	1-17
Solid Waste Services Budgets in Brief .....	1-19
Port of Anchorage Budget in Brief .....	1-25
Merrill Field Airport Budget in Brief .....	1-27
Public Utility Affairs Budget in Brief .....	1-29

**UTILITY BUDGET DETAIL**

Anchorage Telephone Utility	
Business Plan .....	2-1
Workforce Projection .....	2-69
Statistics .....	2-70
Operating Budget .....	2-74
Current Year Capital Improvement Budget .....	2-81
Future Years Capital Improvement Program .....	2-94
Anchorage Water and Wastewater Utility	
Business Plan .....	3-1
Workforce Projection .....	3-15
Water	
Statistics .....	4-1
Operating Budget .....	4-5
Current Year Capital Improvement Budget .....	4-13
Future Years Capital Improvement Program .....	4-23

1987 PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

TABLE OF CONTENTS.

---

	<u>Page</u>
Wastewater	
Statistics .....	5-1
Operating Budget .....	5-5
Current Year Capital Improvement Budget .....	5-11
Future Years Capital Improvement Program .....	5-19
Municipal Light and Power Utility	
Business Plan .....	6-1
Workforce Projection .....	6-13
Statistics .....	6-14
Operating Budget .....	6-18
Current Year Capital Improvement Budget .....	6-25
Future Years Capital Improvement Program .....	6-31
Solid Waste Services	
Business Plan .....	7-1
Workforce Projection .....	7-13
Refuse Collection	
Statistics .....	8-1
Operating Budget .....	8-5
Current Year Capital Improvement Budget .....	8-11
Future Years Capital Improvement Program .....	8-13
Processing and Disposal	
Statistics .....	9-1
Operating Budget .....	9-5
Current Year Capital Improvement Budget .....	9-9
Future Years Capital Improvement Program .....	9-11
Administration - Operating Budget .....	9-14
Vehicle Maintenance - Operating Budget .....	9-15

1987 PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

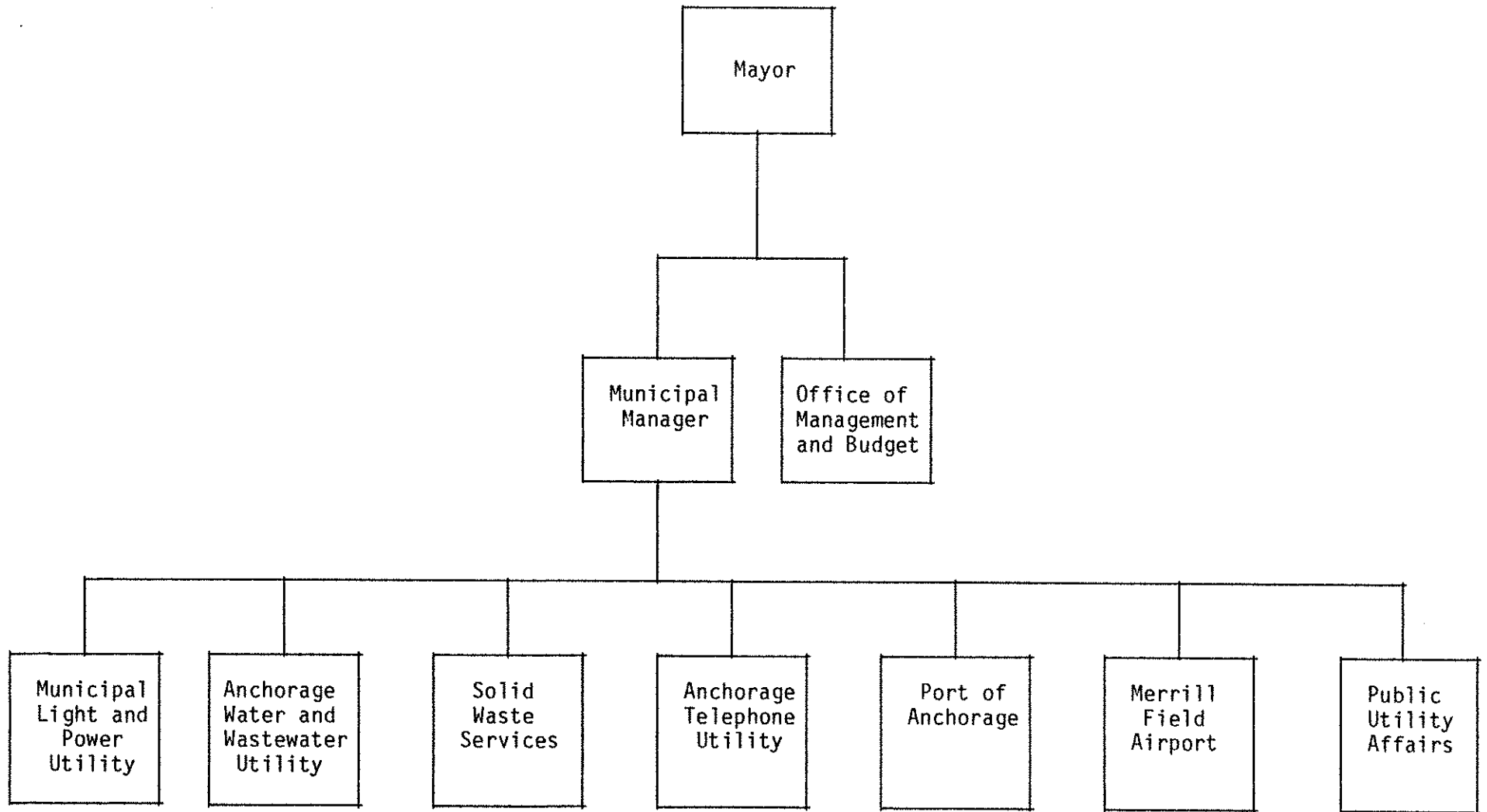
TABLE OF CONTENTS

---

	<u>Page</u>
Port of Anchorage	
Business Plan .....	10-1
Workforce Projection .....	10-7
Statistics .....	10-8
Operating Budget .....	10-13
Current Year Capital Improvement Budget .....	10-19
Future Years Capital Improvement Program .....	10-25
Merrill Field Airport	
Business Plan .....	11-1
Workforce Projection .....	11-5
Statistics .....	11-6
Operating Budget .....	11-11
Current Year Capital Improvement Budget .....	11-17
Future Years Capital Improvement Program .....	11-23
Public Utility Affairs	
Business Plan .....	12-1
1986 Operating Budget and Workforce Projection .....	12-4

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## HOW TO USE THIS BUDGET DOCUMENT

This budget document is designed to provide concise and readable information about the 1987 Proposed Budget for Public Utilities. It summarizes anticipated revenues and expenses and displays the major business plans and capital programs for 1987 with forecasts for years 1988-1992.

The document is divided by Utility, with each having five major sections:

- **Business Plan** highlights the utility's mission and goals. Factors driving the utility are addressed individually with management's planning assumptions defined for both the current period and outyears. Both the objectives and the programs needed to accomplish these objectives are covered by topic.
- **Resource and workforce impacts** on the utility are forecast for a six-year period. Current year budget impacts are depicted for both the Operating and Capital Budgets. Statistical and performance trends and key ratios are included in this section to give the reader a picture of the utility's performance.
- **Current Year Operating Budget** summarizes anticipated revenues and expenses for 1987 with pro forma comparisons for 1986 and actual data for 1985. Financial data is shown in separate reports: Statement of Changes in Fund Equity, Statement of Sources and Uses of Cash, Debt Service Coverage and Net Profit Margin.
- **Current Year Capital Improvement Budget** has a summary of projects by category and funding source followed by a detailed report of individual projects.
- **Long-Range Capital Improvement Programs** are summarized by category and funding source for the period 1988 through 1992. Details of individual projects by year and funding source give a long-range perspective of the utility's capital requirement goals.

A separate document, the 1987 Fiscal Trends Report, also includes information pertaining to Public Utilities. This report includes financial indicators which have not been readily accessible in the past.

10-28-86  
 Date:

Submitted by: Chairman of the Assembly  
 at the Request of the  
 Mayor  
 Prepared by: Office of Management and  
 Budget  
 For Reading: September 30, 1986

ANCHORAGE, ALASKA  
 AO NO. 86-172

AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 1987 PUBLIC UTILITIES  
 OPERATING AND CAPITAL BUDGETS FOR THE MUNICIPALITY OF ANCHORAGE

WHEREAS, the Mayor has presented his recommended 1987 Public Utilities  
 Operating Budget and Capital Improvement Budget for the Municipality of Anchorage  
 to the Assembly in accordance with Article XIII of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budgets as presented; and made  
 various changes; and

WHEREAS, on October 21, 1986 and on October 28, 1986 duly advertised  
 public hearings were held in accordance with Article XIII, Section 13.04 of the  
 Municipal Charter; and

WHEREAS, the 1987 funds are now ready for appropriation by ordinance;

NOW, THEREFORE, the Assembly hereby ordains:

1. That the 1987 Public Utilities Operating Budget and Capital  
 Improvement Budget as recommended by the Mayor and revised by the Assembly are  
 hereby adopted for the Municipality of Anchorage.

2. That the amounts set forth in the Budgets as revised by the  
 Assembly for the respective departments and/or funds are appropriated for the  
 1987 fiscal year.

3. 1987 appropriations for the following Utility Operating Budget  
 expenditures are:

<u>FUND NO.</u>		<u>AMOUNT</u>
0520	Anchorage Telephone Utility	\$117,157,000
0530	Municipal Light and Power	76,606,500
0540	Anchorage Water Utility	29,325,020
0550	Anchorage Wastewater Utility Service Area	30,056,060
0560	Refuse Collection	5,992,500
0562	Solid Waste Disposal	7,454,400
0570	Port of Anchorage	7,496,000
0580	Merrill Field	1,311,000
	Total Utility Funds	<u>\$275,398,480</u>

Am 1102-26

4. Appropriations for the following operating service departments and/or agencies are:

<u>DEPARTMENT OR AGENCY NUMBER</u>	<u>DEPARTMENT/AGENCY</u>	<u>AMOUNT</u>
8100	Public Utilities Affairs	\$ 945,538
8906	Solid Waste Administration and Vehicle Maintenance	2,432,600
	Total General Funds	<u>\$3,378,138</u>

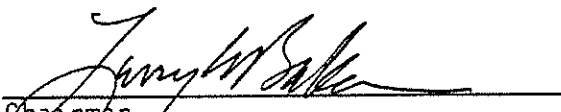
5. The appropriations for Utilities' Capital Improvement Funds are:

<u>FUND NO.</u>	<u>CAPITAL IMPROVEMENT FUNDS</u>	<u>(\$000)</u>			<u>Total Program</u>
		<u>Appropriation Amount</u>	<u>Appropriation for Anticipated Bonds</u>	<u>Anticipated Grants</u>	
0521	Anchorage Telephone Utility	\$27,845	\$10,000	\$ -0-	\$ 37,845
0531	Municipal Light and Power	12,622	3,890	-0-	16,512
0541	Anchorage Water Utility	1,527	11,030	1,400	13,957
0551	Anchorage Wastewater Utility	1,136	23,000	2,730	26,866
0561	Refuse Collection	541	-0-	-0-	541
0563	Solid Waste Disposal	462	700	375	1,537
0571	Port of Anchorage	90	6,500	-0-	6,590
0581	Merrill Field	624	-0-	2,622	3,246
	Total Utility Capital Improvement	\$44,847	\$55,120	\$7,127	\$107,094


with

6. This ordinance shall take effect January 1, 1987.

PASSED AND APPROVED by the Anchorage Municipal Assembly, this 18th day of November, 1986.

  
Chairman

ATTEST:

  
Municipal Clerk

10-28-86

Submitted by: The Chairman of the  
Assembly at the request  
of the Mayor  
Prepared by: Office of Management and  
Budget  
For Reading: September 30, 1986

ANCHORAGE, ALASKA  
AR NO. 86-217

A RESOLUTION ADOPTING THE 1987-1992 PUBLIC UTILITIES' CAPITAL IMPROVEMENT PROGRAM.

WHEREAS, the Assembly has reviewed the 1987-1992 Public Utilities' Capital Improvement Program submitted by the Mayor, and

WHEREAS, on October 21, 1986 and on October 28, 1986 duly advertised public hearings were held on the 1987-1992 Public Utilities' Capital Improvement Program;

NOW, THEREFORE, the Assembly hereby resolves:

1. That the 1987-1992 Public Utilities' Capital Improvement Program as recommended by the Mayor and revised by the Assembly is hereby adopted.
2. That the attached table summarizes the approved 1987-1992 Public Utilities' Capital Improvement Program.
3. That this resolution shall become effective immediately upon approval.

PASSED AND APPROVED by the Anchorage Municipal Assembly this 28 day of October, 1986.

ATTEST:

Ruby E. Smith  
Municipal Clerk

Jan M. Baker  
Chairman

Am 1106-86

1987-1992 PUBLIC UTILITIES  
CAPITAL IMPROVEMENT PROGRAM BY UTILITY  
(in thousands)

<u>Title</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>Total</u>
Anchorage Telephone Utility	\$ 37,845	\$ 47,840	\$ 38,370	\$37,272	\$39,215	\$41,353	\$241,895
Municipal Light and Power	16,512	19,489	17,938	17,540	14,289	13,672	99,440
Anchorage Water Utility	13,957	23,898	13,431	11,346	10,667	12,414	85,713
Anchorage Wastewater Utility	26,866 <sup>a</sup>	16,524	17,813	16,475	10,704	9,813	98,195
Solid Waste Refuse Collection	541	640	708	697	901	653	4,140
Solid Waste Processing and Disposal	1,537	1,855	1,723	1,545	1,282	1,437	9,379
Port of Anchorage	6,590	7,100	8,000	4,500	4,000	12,000	42,190
Merrill Field Airport	<u>3,246</u>	<u>4,730</u>	<u>2,700</u>	<u>1,369</u>	<u>2,150</u>	<u>1,900</u>	<u>16,095</u>
Total	\$107,094	\$122,076	\$100,683	\$90,744	\$83,208	\$93,242	\$597,047

a Includes \$2,110,000 for water quality projects. These projects are not included in the water quality program administered by the Departments of Health and Human Services and Public Works.