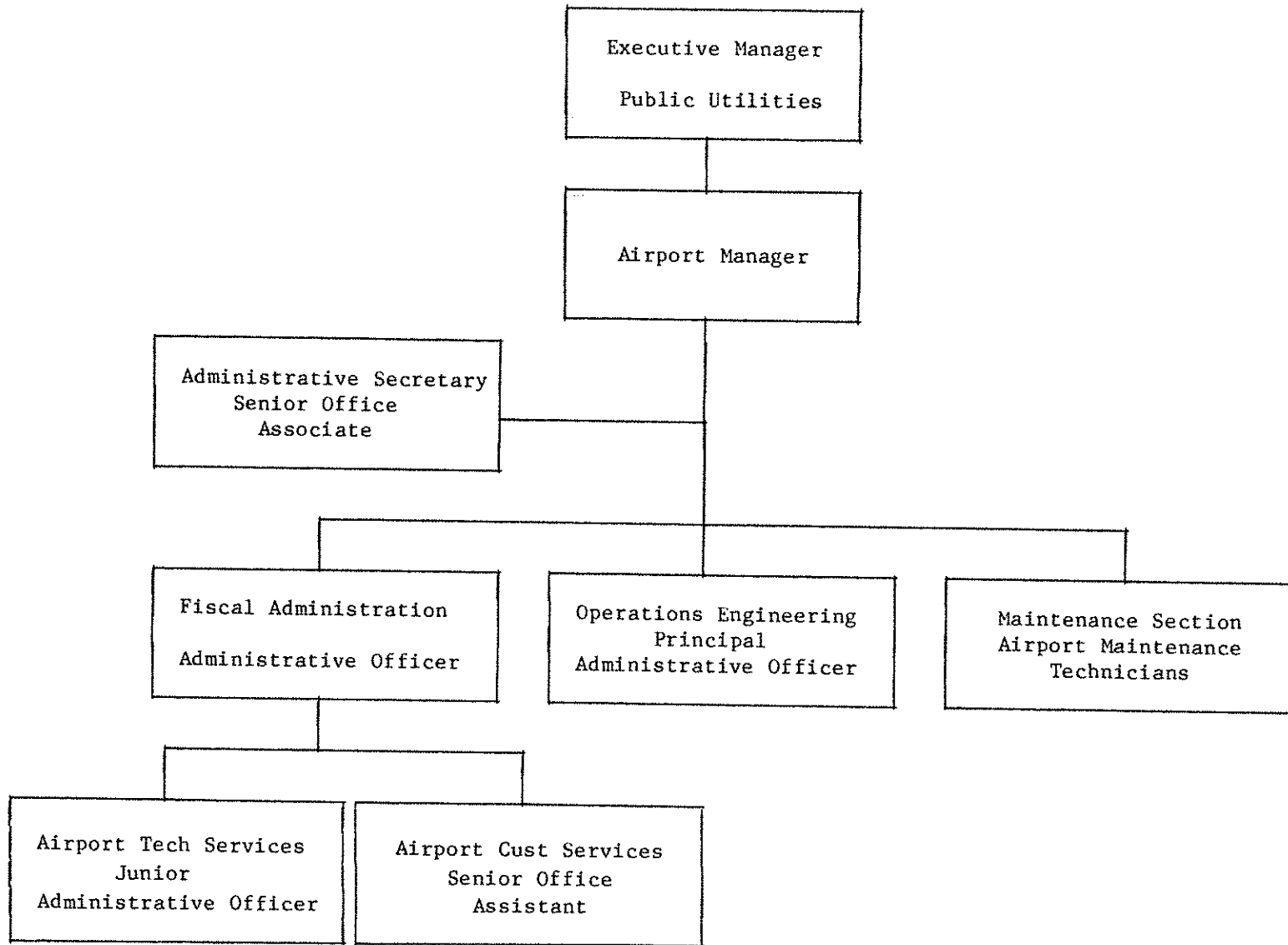


MERRILL FIELD MUNICIPAL AIRPORT



## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980		

MISSION

The mission of Merrill Field Airport is to operate, maintain, and develop new airport facilities to satisfy the community aviation demand while maintaining a viable financial position and being an attractive good neighbor.

GOALS

The goals of Merrill Field are to:

1. Maintain airfield facilities in a fully functional and safe condition for public use at all times.
2. Maximize the use of Federal Airport Improvement Program (AIP) and State of Alaska grants to provide facilities that will safely and adequately meet the growing needs of general aviation.
3. Improve the general utility and overall appearance of Merrill Field by actively pursuing grant capital funding to develop capital projects in accordance with the Merrill Field Master Plan.
4. Enhance the Airport's role as the major general aviation transportation facility serving Anchorage and outlying areas within Alaska by constructing a public aviation facility.

FACTORS DRIVING THE UTILITY

1. Population growth in the Anchorage area.
2. Demand for aircraft tiedown space will continue to increase but at a slower pace.
3. Airport flight operations will stabilize.

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No	Division	Unit No
Municipal Airport - 1986	8000	Merrill Field	8980		

FACTORS DRIVING THE UTILITY (CONTINUED)

4. Anchorage area airport facilities will soon reach capacity.
5. Federal/State grant regulatory requirements.
6. Duty to perform a responsive and responsible level of maintenance.

PLANNING AND FINANCIAL ASSUMPTIONS

The following assumptions have been used in developing Merrill Field Airport's 1986-1991 long-range plans. They have been developed from the best data available at this time.

1. FAA grants will continue to be available in sufficient amounts to fund the Airport Capital Programs recommended in the Merrill Field Master Plan.
2. State grants will be available to construct a Public Aviation Facility.
3. Airport revenue can be increased to:
  - a. Meet increased expenses associated with responsive levels of service.
  - b. Maintain and repair airport plant and equipment.
4. Airport revenue will fluctuate with weather conditions, the general economy, and population growth.

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
MUNICIPAL AIRPORT-1986	8000	MERRILL FIELD	8980		

OBJECTIVE/PROGRAMS

1. Continue to aggressively seek and obtain FAA Grant funding for the Airport Capital Improvement Program.
  - Identify Capital Requirements for Eligible Grant Projects.
  - Secure engineering services for project preliminary design, final design, contract specifications, bid award, and construction supervision.
  - Accomplish pre-application process.
  - Secure tentative allocations.
  - Accomplish grant application process.
  
2. Substantially Improve the Utility, Quality, Appearance and Safety of Facilities at Merrill Field.
  - Continue long-term planning, development, and construction of an enhanced quality of facilities including:
    - Construct roads and landscaping along the south and east boundary of the airport.
    - Construct a public aviation facility.
    - Review and update the Merrill Field Master Plan when necessary.
    - Work in close coordination with the Airport Commission, Fixed Based Operators, and other tenants.
    - Pave, install area lighting and three point tiedown anchors on existing and planned aircraft tiedown aprons.
    - Crack sealing of runways/taxiways.
    - Construct airport flight planning and administrative office space.
    - Fund advance planning for grant plans and specifications.

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No	Division	Unit No.
MUNICIPAL AIRPORT-1986	8000	MERRILL FIELD	8980		

OBJECTIVE/PROGRAMS - Contd.

- Maintain four temporary airport maintenance technician assistance employees for four weeks (day labor).
  - Acquire snow removal equipment.
  - Construct 192 new aircraft tiedowns in apron E-4 in 1988.
  - Construct 219 new aircraft tiedowns in apron F-1 in 1991.
3. Maintain a Viable Financial Position.
- Increase revenue to meet airport objectives
  - by increasing user fees to meet increased direct and indirect costs.
  - by increasing facility productivity.
4. Increase Operational Efficiency of Airport Data Processing Equipment.
- Network existing IBM computers to allow shared programs and data.
  - Continue developing programs to enable better budget data management.
  - Maintenance and expansion of data base and management reporting capabilities.

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.		
Municipal Airport - 1986	8000	Merrill Field	8980				
<u>MANPOWER FORECAST</u>							
<u>DIVISIONS</u>	1985	1986	1987	1988	1989	1990	1991
Airport Manager	1	1	1	1	1	1	1
Grant Administration	1	1	1	1	1	1	1
Financial Administration	1	1	1	1	1	1	1
Office Operations	3	3	3	4	4	4	4
Airport Maint. Tech. (Permanent)	3	3	3	4	4	4	4
Heavy Equip. Operator (Temporary)	2	2	2	2	2	2	2
Airport Maint. Assts. (Temp)	4	4	4	4	4	4	4
Public Aviation Facility	0	0	[To Be Determined -----]				
-----							
Total (Permanent)	9	9	9	11	11	11	11
Total (Temporary)	6	6	6	6	6	6	6

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980		
PERSONNEL RESOURCES	RANGE & STEP	1985 PRO-FORMA			
			1986 PROPOSED	1986 ADOPTED	
Merrill Field Airport Manager	21E	1	1		
Principal Administrative Officer	16E	1	1		
Administrative Officer	14C	1	1		
Junior Administrative Officer	12C	1	1		
Senior Office Associate	10C	1	1		
Customer Service Representative II	10C	1	1		
Airport Maintenance Technician	22J-JCC	3	3		
Airport Maintenance Technician	22J-JCC	2T	2T		
Airport Maintenance Assistant	06J-JCC	4T	4T		
		<hr/>	<hr/>		
TOTALS		9 6T	9 6T		

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.	
MUNICIPAL AIRPORT-1986	8000	MERRILL FIELD	8980			
<u>RESOURCE IMPACTS</u>						
<u>Growth Factors</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>
A. Based Aircraft	1,085	1,125	1,269	1,311	1,335	1,496
B. Flight Operations	384,000	370,000	355,000	360,000	370,000	385,000
C. Municipal Tiedowns	585	585	777	777	777	996
Grants Anticipated	2,352	3,141	3,676	4,226	4,593	3,472
Staff Requirements						
A. Permanent	9	9	11	11	11	11
B. Temporary	6	6	6	6	6	6
C. Airport Terminal	0	To be determined	-	-	-	-
TOTAL Personnel	9+6T	9+6T	11+6T	11+6T	11+6T	11+6T
<u>Revenue</u>	974	1,083	1,249	1,341	1,462	1,634
<u>Expenses</u>	907	962	1,110	1,180	1,266	1,386
<u>Net Income Regulatory</u>	<u>67</u>	<u>121</u>	<u>139</u>	<u>161</u>	<u>196</u>	<u>248</u>
PROJECTED ANNUAL LEASE RATE INCREASES (Per Square Foot Per Year)	From the current rate of \$.135 a 10% or less increase per year is anticipated.					



MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No	Division	Unit No
Municipal Airport - 1986	8000	Merrill Field	8980		

STATISTICAL AND PERFORMANCE TRENDS

	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>
1. Based Aircraft	746	863	893	1,008	1,019	1,050	1,085
2. Municipal Tiedowns	195	250	307	524	514	567	585
3. National Airport Ranking	30th	29th	27th	19th	15th	18th	17th
4. Flight Operations (Federal Year)	281,115	310,227	302,755	331,277	374,141	357,000	384,000
5. Transient Parking (Number of Days)	-----	8,687	9,802	8,656	7,797	7,650	7,900
6. Municipal Fuel Flowage	-----	1,058,840	1,071,140	1,053,621	1,159,523	1,107,000	1,150,000
7. Lease Rate (Per Square Foot Per Year)	.09	.09	.09	.10	.115	.125	.135
8. Leased Square Footage	2,497,719	2,690,139	2,690,139	2,619,489	2,873,287	2,756,649	2,797,526

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
MUNICIPAL AIRPORT-1986	8000	MERRILL FIELD	8980		

KEY FINANCIAL RATIOS

<u>Ratio</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>
Current Ratio	2.15	2.14	2.00
Debt Equity Ratio	1.980	1.23	.93
Receivable Turnover	35.68 (10 days)	53.17 (7 days)	51.20 (7 days)

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No	Division	Unit No
MUNICIPAL AIRPORT-1986	8000	MERRILL FIELD	8980		

Operating Budget

1. The completion of \$4.3 million in improvements to Merrill Field during 1985 has caused a sizeable increase in the Depreciation of Contributed Plant during 1986.
2. These capital improvements have caused a significant increase in Maintenance Expenses in 1986.

Capital Budget

1. The Snow Removal Equipment Storage Facility planned for 1986 will substantially improve operating efficiency and help keep the cost of snow removal and sanding at a reasonable level.
2. The \$300,000 State of Alaska grant to design and develop the Public Aviation Facility should be completed in early 1986; however, state funding of the construction of that facility will be requested over a three-year period, at approximately \$1 million per year beginning in 1987.

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980		
MUNICIPALITY OF ANCHORAGE FINANCIAL DATA					
(Dollars in Thousands)					
LINE ITEM DESCRIPTION	1984 ACTUAL	1985 PRO-FORMA			
			1986 PROPOSED	1986 ADOPTED	
<u>Operating Budget</u>					
Revenue	838	1,034	974		
Expense	804	1,012	1,391		
Net Income (Loss) For Governmental Financial Reporting	34	22	(417)		
Add: Depreciation Contributed Plant	174	242	484		
Net Income Regulatory	208	264	67		
<u>CAPITAL BUDGET</u>	<u>APPROPRIATED</u>				
PROJECT CATEGORY					
Fencing & Erosion Control/North Side		58			
Sidewalks & Fencing/North Side		167			
Pave South Aircraft Aprons		771			
North Boundary Road & Merrill Field Drive		2,093			
Pave North Aprons and Acquire Snow Equipment		2,369			
Pave Block 4 Public Use Aircraft Aprons			1,059		
Asphaltic Reconstruction of Apron E-2			80		
Improve and Light Taxiway A			625		
Restripe Runways to FAA Standards			60		
Snow and Ice Equipment Building			500		
Miscellaneous Equipment			25		
Snow and Ice Removal Equipment			80		
Pre-Grant Expenses			250		
Compass Rose			25		
TOTALS		5,458	2,704		

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980		
MUNICIPALITY OF ANCHORAGE FINANCIAL DATA					
(Dollars in Thousands)					
LINE ITEM DESCRIPTION	1984 ACTUAL	1985 PRO-FORMA	1986 PROPOSED	1986 ADOPTED	
<u>OPERATING BUDGET</u>					
<u>STATEMENT OF REVENUE AND EXPENSE</u>					
<u>OPERATING REVENUE</u>					
Property Leases and Access Fees	319	365	394		
FAA Service Rent	19	20	22		
Short-Term Rental Income	70	133	-0-		
FAA Grant Administration	52	78	103		
State Aviation Fuel Fee	22	22	23		
Damage to Airport Property	14	13	-0-		
<u>Miscellaneous Revenue</u>					
Transient Revenue	18	19	19		
Permanent Parking	223	250	276		
Auto Parking	-0-	-0-	1		
MOA Fuel Fees	55	57	58		
<b>TOTAL OPERATING REVENUE</b>	<b>792</b>	<b>957</b>	<b>896</b>		
<u>OPERATING EXPENSE</u>					
Personal Services	320	446	530		
Supplies	54	52	73		
Other Services and Charges	133	130	130		
Charges From Other Departments	67	76	101		
Depreciation, Non-Contributed Plant	55	65	71		
<b>TOTAL OPERATING EXPENSE*</b>	<b>629</b>	<b>769</b>	<b>905</b>		
<b>OPERATING INCOME (LOSS)</b>	<b>163</b>	<b>188</b>	<b>(9)</b>		
* Depreciation of Contributed Plant Not Included					

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport-1986	8000	Merrill Field	8980		
MUNICIPALITY OF ANCHORAGE FINANCIAL DATA (Dollar in Thousands)					
LINE ITEM DESCRIPTION	1984 ACTUAL	1985 PRO-FORMA			
			1986 PROPOSED	1986 ADOPTED	
<u>NON-OPERATING REVENUE</u>					
State Revenue Sharing	39	39	39		
Interest Revenue	6	31	35		
Disposition of Assets	1	7	4		
TOTAL NON-OPERATING REVENUE	46	77	78		
<u>NON-OPERATING EXPENSE</u>					
Interest on Long-Term Debt	1	1	2		
TOTAL NON-OPERATING EXPENSE	1	1	2		
NON-OPERATING INCOME	45	76	76		
NET INCOME REGULATORY	208	264	67		
LESS: DEPRECIATION OF CONTRIBUTED PLANT	174	242	484		
NET INCOME (LOSS) FOR GOVERNMENT FINANCIAL REPORTING	34	22	(417)		

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980		

MUNICIPALITY OF ANCHORAGE  
FINANCIAL DATA

(Dollars in Thousands)

LINE ITEM DESCRIPTION	1984	1985	1986 PROPOSED	1986 ADOPTED
	ACTUAL	PRO-FORMA		
<u>STATEMENT OF SOURCES AND USES OF CASH FUNDS</u>				
SOURCES OF CASH FUNDS:				
Net Income (Loss)	34	22	(417)	
Depreciation	229	306	555	
Grants	6,648	5,458	2,704	
Total Sources of Cash Funds	6,911	5,786	2,842	
USES OF CASH FUNDS:				
Additions to Plant	6,622	5,107	2,636	
Bond Principal Payment	4	4	4	
Total Uses of Cash Funds	6,626	5,111	2,640	
Net Increase in Cash Funds	285	675	202	
Cash Balance January 1,	39	324	999	
Cash Balance December 31,	324	999	1,201	
DETAIL OF CASH BALANCE:				
Equity in General Cash Pool	302	402	496	
Equity in Construction Cash Pool	22	597	705	
Total Cash Balance December 31,	324	999	1,201	

## MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
Municipal Airport - 1986	8000	Merrill Field	8980	--	
MUNICIPALITY OF ANCHORAGE FINANCIAL DATA					
(Dollars in Thousands)					
LINE ITEM DESCRIPTION	1984 ACTUAL	1985 PRO-FORMA	1986 PROPOSED	1986 ADOPTED	
<u>STATEMENT OF CHANGES IN FUND EQUITY</u>					
Balance January 1,	8,755	15,437	20,917		
Net Income (Loss)	34	22	(417)		
Contributions Received	6,648	5,458	2,704		
Balance December 31,	15,437	20,917	23,204		
Detail of Fund Equity:					
Retained Earnings	852	1,318	1,462		
Contributed Capital	14,585	19,599	21,742		
Total Fund Equity December 31,	15,437	20,917	23,204		



MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No.	Utility	Unit No.	Division	Unit No.
		MUNICIPAL AIRPORT	8980		

1986 CAPITAL IMPROVEMENT BUDGET FINANCIAL SUMMARY

<u>PROJECT TITLE</u>	<u>TOTAL PROJECT COST 1986</u>	<u>REVENUE BONDS</u>	<u>G. O. BONDS</u>	<u>OPERATIONS</u>	<u>STATE GRANT</u>	<u>FEDERAL GRANTS</u>
Tiedown Aprons	1,139	0	0	36	35	1,068
Runways/Taxiways	685	0	0	22	21	642
Building & Requipment	605	0	0	44	17	544
Misc. Improvements	25	0	0	0	0	25
Project Planning and Design Costs	<u>250</u>	<u>0</u>	<u>0</u>	<u>250</u>	<u>0</u>	<u>0</u>
TOTAL (000)	2,704	0	0	352	73	2,279

## MUNICIPALITY OF ANCHORAGE

## BUDGET YEAR PROJECTS

Utility <u>Airport - 1986</u>							(000)
PROJECT CATEGORY	PROJECT TITLE	LOCATION	FUNDING				
			BONDS G-G O BONDS R-REV BONDS	OPERATIONS	GRANTS F-FEDERAL S-STATE	TOTAL	
Tiedown Apron Improvements	Pave Block 4 Public Use Aircraft Aprons	Merrill Field Block 4		33	993=F 33=S	1,059	
	Asphaltic Reconstruction of Tiedown Apron E-2	Merrill Field Block 6		3	75=F 2=S	80	
PREPARED BY <u>Arachal</u> DATE <u>5/22/85</u> TOTAL			G R	36	1,068 F 35 S	1,139	

MUNICIPALITY OF ANCHORAGE

BUDGET YEAR PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	FUNDING			
			BONDS G-G O BONDS R-REV BONDS	OPERATIONS	GRANTS F-FEDERAL S-STATE	TOTAL
Runway/Taxiway Improvements	Improve & Light Taxiway A	Taxiway A		20	586=F 19=S	625
	Restripe Runway to FAA Standards	Runway 6/24 and 15/33		2	56=F 2=S	60
PREPARED BY <u>Rachal</u> DATE <u>5/16/85</u> TOTAL			G R	22	642 F 21 S	685

MUNICIPALITY OF ANCHORAGE

## BUDGET YEAR PROJECTS

Airport - 1986							(000)
PROJECT CATEGORY	PROJECT TITLE	LOCATION	FUNDING				
			BONDS G-G.O BONDS R-REV BONDS	OPERATIONS	GRANTS F-FEDERAL S-STATE	TOTAL	
Building and Equipment Improvements	Snow and Ice Equipment Building	Merrill Field Block 5, Lot 1		16	469=F 15=S	500	
	Miscellaneous Equipment	Airport Manager's Office		25		25	
	Snow and Ice Removal Equipment	Snow and Ice Equipment Building		3	75=F 2=S	80	
PREPARED BY _____ DATE _____ TOTAL			G R	44	544 F 17 S	605	

BUDGET YEAR PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	FUNDING			
			BONDS G-G O BONDS R-REV BONDS	OPERATIONS	GRANTS F-FEDERAL S-STATE	TOTAL
Miscellaneous Improvements	Compass Rose	Merrill Field Block 2			25=F	25
PREPARED BY <u>Radhal</u> DATE <u>5/22/85</u> TOTAL			G R		25 F S	25

MUNICIPALITY OF ANCHORAGE

BUDGET YEAR PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	FUNDING			
			BONDS G-G O BONDS R-REV BONDS	OPERATIONS	GRANTS F-FEDERAL S-STATE	TOTAL
Project Planning and Design Costs	Pre-Grant Expenses	Various		250		250
PREPARED BY _____ DATE _____ TOTAL			G R	250	F S	250

MUNICIPALITY OF ANCHORAGE

Public Utilities	Unit No	Utility	Unit No	Division	Unit No						
MUNICIPAL AIRPORT											
CIB/CIP 1986-1991											
PROJECT TITLE	1986	1987	1988	1989	1990	1991	BONDS	OPER- ATIONS	STATE GRANTS	FEDERAL GRANTS	TOTAL
Tiedown Aprons	1,139	1,990	2,094	1,130	0	3,590	0	318	315	9,310	9,943
Runways/Taxiways	685	0	669	1,140	4,741	0	0	227	225	6,783	7,235
Building & Equipment	605	1,220	1,000	1,120	0	0	0	51	3,144	750	3,945
Misc. Improvements	25	0	0	0	0	0	0	0	0	25	25
Project Planning and Design Costs	250	0	0	0	0	0	0	250	0	0	250
Roads	<u>0</u>	<u>0</u>	<u>0</u>	<u>938</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>	<u>29</u>	<u>879</u>	<u>938</u>
TOTAL CIP PROGRAM	2,704	3,210	3,763	4,328	4,741	3,590	0	876	3,713	17,747	22,336
SOURCE OF FUNDING:											
Revenue Bonds	0	0	0	0	0	0	0	0	0	0	0
General Bonds	0	0	0	0	0	0	0	0	0	0	0
Operations	352	69	87	102	148	118	0	876	0	0	876
State Grants	73	1,069	1,086	1,219	148	118	0	0	3,713	0	3,713
Federal Grants	<u>2,279</u>	<u>2,072</u>	<u>2,590</u>	<u>3,007</u>	<u>4,445</u>	<u>3,354</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17,747</u>	<u>17,747</u>
TOTAL FUNDING	2,704	3,210	3,763	4,328	4,741	3,590	0	876	3,713	17,747	22,336

MUNICIPALITY OF ANCHORAGE

FUTURE CAPITAL PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	BUDGET BY YEAR					
			1987	1988	1989	1990	1991	
Tiedown Apron Improvements	Pave Block 3 Public Use Aircraft Aprons	Merrill Field Block 3	1,022=F 34=S 34=0					
	Pave Block 6 Public Use Aircraft Aprons	Merrill Field Block 6	844=F 28=S 28=0					
	Construct Tiedown Apron E-4	Merrill Field Block 10		1,963=F 65=S 66=0				
	Pave Tiedown Apron E-3	Merrill Field Block 9			1,059=F 35=S 36=0			
	Construct Tiedown Apron F-1	Merrill Field Block 11						3,354=F 118=S 118=0

Source of Funding

G.O. BONDS

REVENUE BONDS

OPERATIONS

STATE GRANTS

FEDERAL GRANTS

TOTAL

62	66	36		118
62	65	35		118
1,866	1,963	1,059		3,354
1,990	2,094	1,130		3,590

PREPARED BY Rachal

DATE 5/16/85



FUTURE CAPITAL PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	BUDGET BY YEAR				
			1987	1988	1989	1990	1991
Runway/Taxiway Improvements	Overlay Taxiways E-1 and E-2	Taxiway E-1 and E-2		627=F 21=S 21=O			
	Extend Taxiway D-1, Construct Taxiway D-2 and F-1	Taxiways D-1, D-2 and F-1			1,069=F 35=S 36=O		
	Reconstruction of North/South Runway	Runway 15/33				4,445=F 148=S 148=O	

Source of Funding

G.O. BONDS	_____	_____	_____	_____	_____
REVENUE BONDS	_____	_____	_____	_____	_____
OPERATIONS	_____	21	36	148	_____
STATE GRANTS	_____	21	35	148	_____
FEDERAL GRANTS	_____	627	1,069	4,445	_____
TOTAL	_____	669	1,140	4,741	_____

PREPARED BY ARachal

DATE 5/16/85

FUTURE CAPITAL PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	BUDGET BY YEAR				
			1987	1988	1989	1990	1991
Building and Equipment Improvements	Construct Public Aviation Facility	Merrill Field Block 2, Lot 7	1,000=S	1,000=S	1,120=S		
	Snow and Ice Removal Equipment	Snow and Ice Removal Building	206=F 7=S 7=0				

Source of Funding

G.O. BONDS  
 REVENUE BONDS  
 OPERATIONS  
 STATE GRANTS  
 FEDERAL GRANTS  
 TOTAL

_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
7	_____	_____	_____	_____
1,007	1,000	1,120	_____	_____
206	_____	_____	_____	_____
1,220	1,000	1,120	_____	_____

PREPARED BY \_\_\_\_\_ DATE \_\_\_\_\_

FUTURE CAPITAL PROJECTS

Utility Airport - 1986

(000)

PROJECT CATEGORY	PROJECT TITLE	LOCATION	BUDGET BY YEAR				
			1987	1988	1989	1990	1991
Road Improvements	Construct Service Roads	Service Road E-2 and E-3			879=F 29=S 30=0		
Source of Funding			G.O. BONDS	_____	_____	_____	_____
			REVENUE BONDS	_____	_____	_____	_____
			OPERATIONS	_____	_____	30	_____
			STATE GRANTS	_____	_____	29	_____
			FEDERAL GRANTS	_____	_____	879	_____
			TOTAL	_____	_____	938	_____

PREPARED BY Rachal

DATE 5/16/85