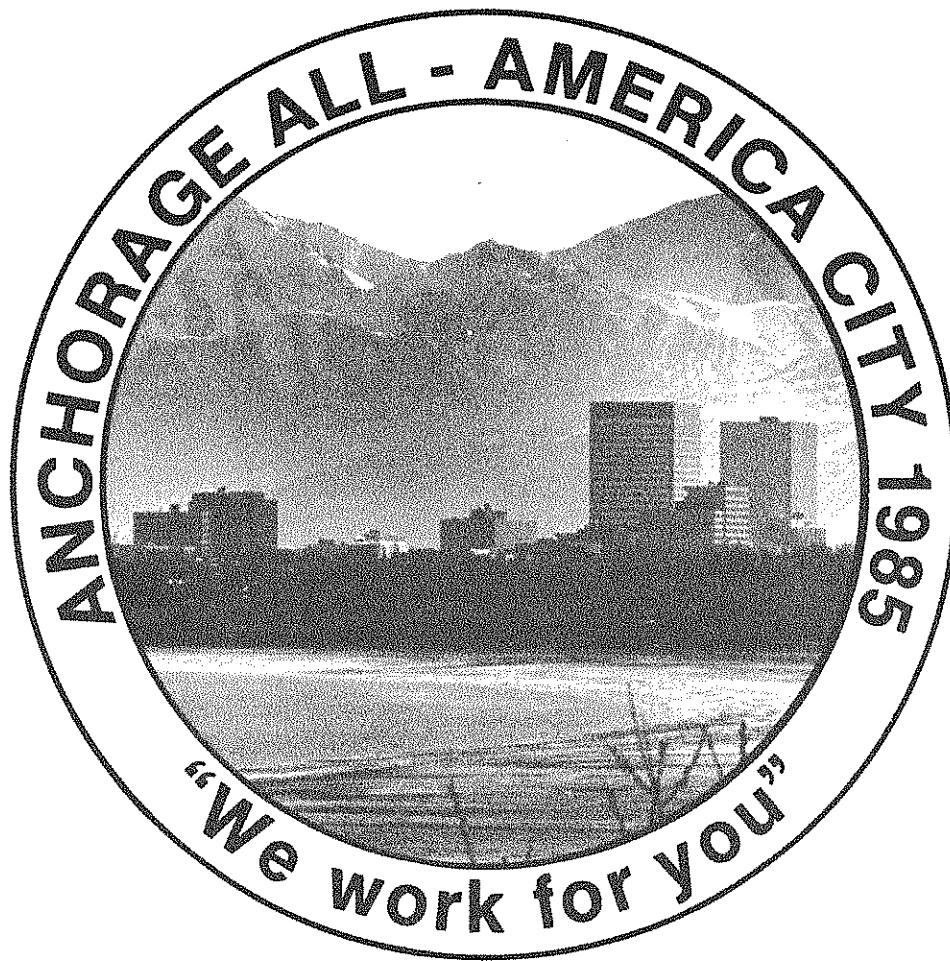


Approved  
1986 Municipality of Anchorage  
Public Utilities  
Operating and Capital Budgets



Municipality of Anchorage  
Tony Knowles, Mayor

**Municipality  
of  
Anchorage**



OFFICE OF THE MAYOR

October 2, 1985

Dear Residents of Anchorage:

Our community is fortunate to own financially sound and technologically advanced public utilities. They are self-supported through user fees and require no local tax assistance. In fact, they contribute to general government through a type of tax payment. They serve our neighborhoods by bringing water, phones, sewers and electricity to our doorsteps. They support our role as the state's transportation, tourism and commerce headquarters with an active shipping port and airport. In contrast to places where water is rationed, garbage cans are mangled and telephone party-lines are common, Anchorage utilities have served us well while facilitating the tremendous growth in our community.

Each utility had major achievements in 1985 such as:

- "Space age" cables that give Girdwood toll-free phone calls to the rest of Anchorage.
- Construction of a new wastewater treatment plant at Point Woronzof.
- A new power generator which greatly increases the reliability of our electric service.
- Completion of plans to replace the near-capacity Merrill Field landfill.
- Extensive facility improvements and beautification at Merrill Field Airport.
- Opening the Eklutna Water Project pipeline to bring plenty of water to Eagle River.
- A ten acre expansion of the port to increase terminal and storage areas.

The 1986 Public Utility Operating and Capital Budgets build on these service accomplishments. They address public safety and neighborhoods -- critical elements of our quality of life.

In the past, we have been fortunate to receive substantial state grants for many of our utility projects. The utilities' 1986 budgets acknowledge that as state oil revenues decline, infrastructure development requires greater reliance on local resources.

Reliable and cost effective utilities are essential to a healthy community. These 1986 budgets will ensure the continued ability of our public utilities to provide good service at reasonable rates.

Sincerely,

  
Tony Knowles  
Mayor

**1986 APPROVED PUBLIC UTILITIES  
OPERATING and CAPITAL BUDGETS**

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OPERATING and CAPITAL BUDGETS**

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## **1986 APPROVED PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS**

**MUNICIPALITY OF ANCHORAGE  
TONY KNOWLES, Mayor**

### **ASSEMBLY**

**Jane Angvik, Chairman**

|                      |                       |                   |
|----------------------|-----------------------|-------------------|
| <b>Paul Baer</b>     | <b>Heather Flynn</b>  | <b>Don Smith</b>  |
| <b>Larry Baker</b>   | <b>Carol Maser</b>    | <b>Dave Walsh</b> |
| <b>Dana Brockway</b> | <b>Rick Mystrom</b>   | <b>John Wood</b>  |
|                      | <b>Gerry O'Connor</b> |                   |

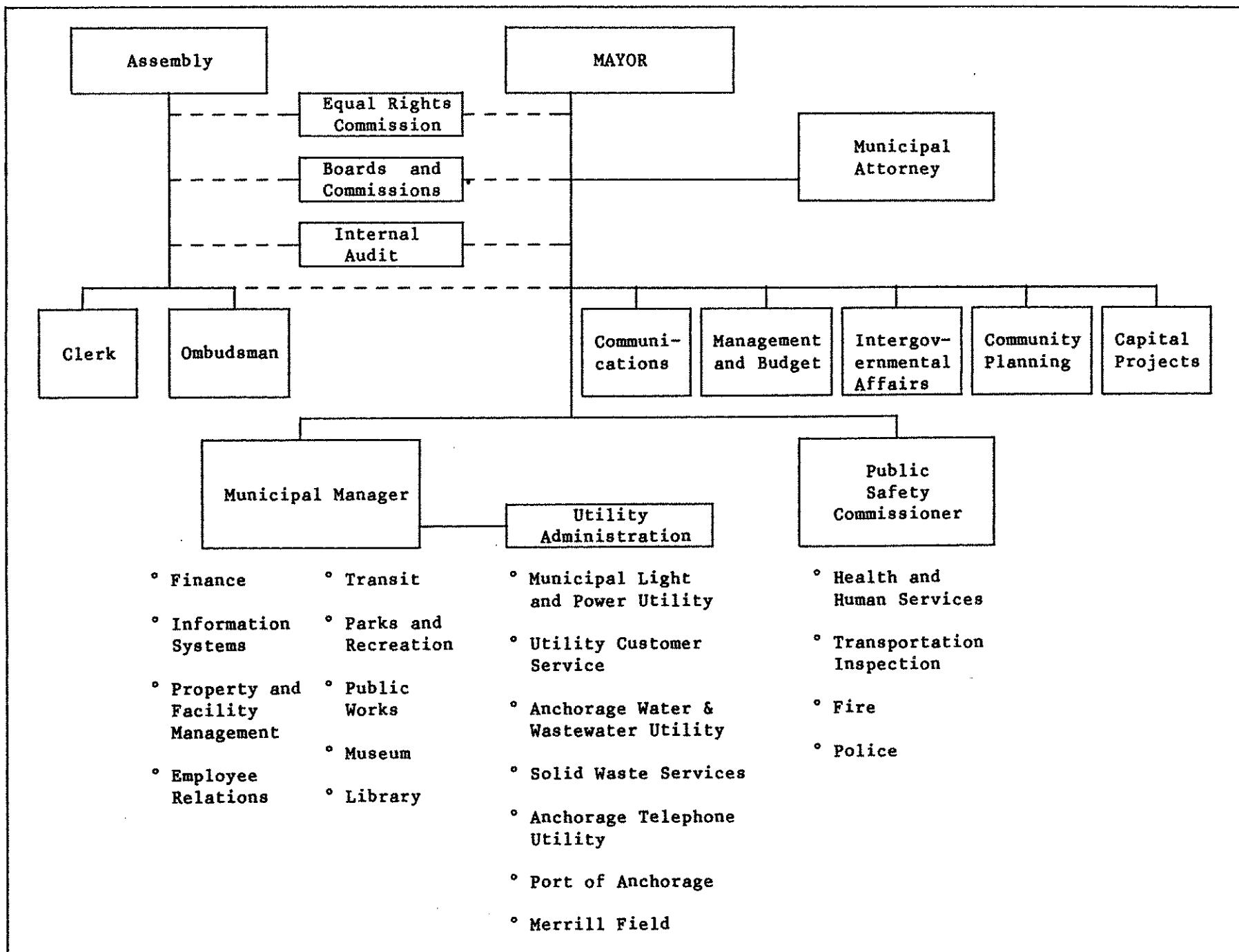
### **ASSEMBLY-APPOINTED STAFF**

**Ruby Smith ..... Municipal Clerk**

**Mike Mills ..... Ombudsman**

### **ADMINISTRATION**

|                           |  |
|---------------------------|--|
| <b>Bob Smith</b>          | <b>Municipal Manager</b>                         |
| <b>John Franklin</b>      | <b>Commissioner of Public Safety</b>             |
| <b>Jerry Wertzbaugher</b> | <b>Municipal Attorney</b>                        |
| <b>Annalee McConnell</b>  | <b>Director, Office of Management and Budget</b> |
| <b>Gordon Zerbetz</b>     | <b>Executive Manager of Public Utilities</b>     |



Submitted by: Chairman of the Assembly  
at the Request of the  
Mayor  
Prepared by: Office of Management and  
Budget  
For Reading:

ANCHORAGE, ALASKA  
AO NO. 85-204 (As Amended)

AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 1986 PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS FOR THE MUNICIPALITY OF ANCHORAGE

WHEREAS, the Mayor has presented his recommended 1986 Public Utilities Operating Budget and Capital Improvement Budget for the Municipality of Anchorage to the Assembly in accordance with Article XIII of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budgets as presented; and made various changes therein; and

WHEREAS, on November 19, 1985 and on November 26, 1985 duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and

WHEREAS, the 1986 funds are now ready for appropriation by ordinance;

NOW, THEREFORE, the Assembly hereby ordains:

1. That the 1986 Public Utilities Operating Budget and Capital Improvement Budget as recommended by the Mayor and revised by the Assembly are hereby adopted for the Municipality of Anchorage.

2. That the amounts set forth in the Budgets as revised by the Assembly for the respective departments and/or funds are appropriated for the 1986 fiscal year.

3. 1986 appropriations for the following Utility Operating Budget expenditures are:

| <u>FUND NO.</u> | <u>AMOUNT</u>                             |               |
|-----------------|---|---------------|
| 0520            | Anchorage Telephone Utility               | \$116,266,000 |
| 0530            | Municipal Light and Power                 | 63,628,300    |
| 0540            | Anchorage Water Utility                   | 25,156,630    |
| 0550            | Anchorage Wastewater Utility Service Area | 28,872,710    |
| 0560            | Refuse Collection                         | 5,983,400     |
| 0562            | Solid Waste Disposal                      | 7,743,700     |
| 0570            | Port of Anchorage                         | 5,914,000     |
| 0580            | Merrill Field                             | 1,391,000     |
|                 | Total Utility Funds                       | \$254,955,740 |

Assembly Ordinance  
Page 2

4. Appropriations for the following operating service departments and/or agencies are:

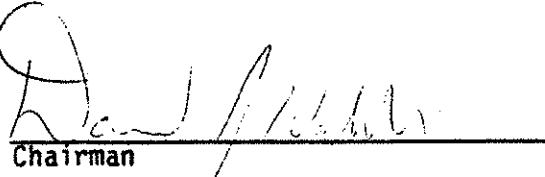
| <u>DEPARTMENT<br/>OR AGENCY<br/>NUMBER</u> | <u>DEPARTMENT/AGENCY</u>        | <u>AMOUNT</u> |
|--|---------------------------------|---------------|
| 8100                                       | Public Utilities Administration | \$ 1,429,000  |
| 8200                                       | Utility Customer Service        | 8,417,000     |
| 8906                                       | Solid Waste                     | 2,432,200     |
|  | Total General Funds             | \$12,278,200  |

5. The appropriations for Utilities' Capital Improvement Funds are:

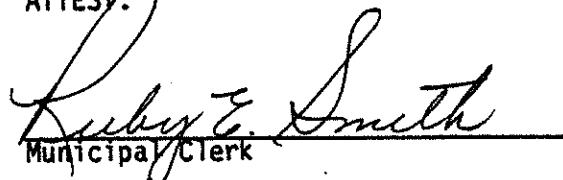
| FUND<br>NO. | CAPITAL IMPROVEMENT FUNDS            | (\$000)                 |  |                       |                  |
|-------------|--------------------------------------|-------------------------|--|-----------------------|------------------|
|             |                                      | Appropriation<br>Amount | Appropriation for<br>Anticipated Bonds | Anticipated<br>Grants | Total<br>Program |
| 0521        | Anchorage Telephone Utility          | \$46,965                | \$10,000                               | \$                    | \$ 56,965        |
| 0531        | Municipal Light and Power            | 4,959                   | 20,788                                 |                       | 25,747           |
| 0541        | Anchorage Water Utility              | 1,197                   | 38,197                                 | 38,225                | 77,619           |
| 0551        | Anchorage Wastewater Utility         | 1,289                   | 17,600                                 | 11,731                | 30,620           |
| 0561        | Refuse Collection                    | 945                     |  |                       | 945              |
| 0563        | Solid Waste Disposal                 | 245                     | 18,000                                 |                       | 18,245           |
| 0571        | Port of Anchorage                    | 730                     | 9,700                                  |                       | 10,430           |
| 0581        | Merrill Field                        | 352                     |  | 2,352                 | 2,704            |
|             | Total Utility Capital<br>Improvement | \$56,682                | \$114,285                              | \$52,308              | \$223,275        |

6. This ordinance shall take effect January 1, 1986.

PASSED AND APPROVED by the Anchorage Municipal Assembly, this 26th  
day of November, 1985.

  
Chairman

ATTEST:

  
Ruby E. Smith  
Municipal Clerk

Submitted by: The Chairman of the  
Assembly at the request  
of the Mayor  
Prepared by: Office of Management and  
Budget  
For Reading:

ANCHORAGE, ALASKA  
AR NO. 85-230 (As Amended)

A RESOLUTION ADOPTING THE 1986-1991 PUBLIC UTILITIES' CAPITAL IMPROVEMENT PROGRAM.

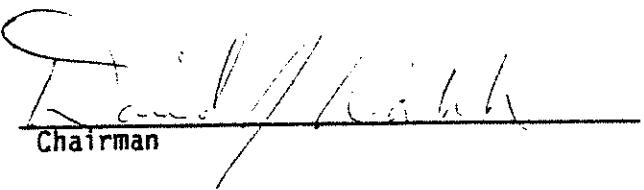
WHEREAS, the Assembly has reviewed the 1986-1991 Public Utilities' Capital Improvement Program submitted by the Mayor, and

WHEREAS, on November 19, 1985 and on November 26, 1985 duly advertised public hearings were held on the 1986-1991 Public Utilities' Capital Improvement Program;

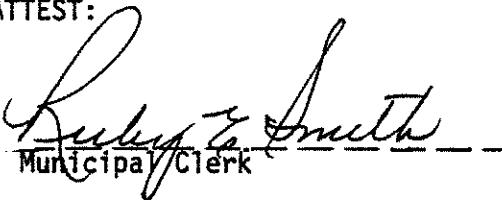
NOW, THEREFORE, the Assembly hereby resolves:

1. That the 1986-1991 Public Utilities' Capital Improvement Program as recommended by the Mayor and revised by the Assembly is hereby adopted.
2. That the attached table summarizes the approved 1986-1991 Public Utilities' Capital Improvement Program.
3. That this resolution shall become effective immediately upon approval.

PASSED AND APPROVED by the Anchorage Municipal Assembly this 26th day of November, 1985.

  
Chairman

ATTEST:

  
Ruby E. Smith  
Municipal Clerk

**1986-1991 PUBLIC UTILITIES' CAPITAL IMPROVEMENT PROGRAM**  
**(\$000)**

| <u>Fund</u> | <u>Title</u>                         | <u>1986</u> | <u>1987</u> | <u>1988</u> | <u>1989</u> | <u>1990</u> | <u>1991</u> |
|-------------|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 0521        | Anchorage Telephone Utility          | 56,965      | 30,612      | 38,269      | 31,641      | 32,521      | 33,951      |
| 0531        | Municipal Light and Power            | 25,747      | 23,638      | 22,114      | 39,274      | 17,131      | 25,115      |
| 0541        | Anchorage Water Utility              | 77,619      | 28,300      | 23,605      | 15,790      | 16,395      | 10,880      |
| 0551        | Anchorage Wastewater Utility Service | 30,620      | 37,350      | 33,195      | 9,080       | 9,495       | 10,895      |
| 0561        | City Refuse Collection               | 945         | 541         | 590         | 702         | 697         | 863         |
| 0563        | Solid Waste Disposal                 | 18,245      | 882         | 5,207       | 5,458       | 1,541       | 1,651       |
| 0571        | Port and Terminal Facilities         | 10,430      | 13,600      | 5,440       | 7,500       | 4,000       | 12,000      |
| 0581        | Municipal Airport                    | 2,704       | 3,210       | 3,763       | 4,328       | 4,741       | 3,590       |

## HOW TO USE THIS BUDGET DOCUMENT

This budget document is designed to provide concise and readable information about the 1986 Proposed Budget for Public Utilities. It summarizes anticipated revenues and expenses and displays the major business plans and capital programs for 1986 with forecasts for years 1987-1991.

The document is divided by Utility, with each having five major sections:

- **Business Plan** highlights the utility's mission and goals. Factors driving the utility are addressed individually with management's planning assumptions defined for both the current period and outyears. Both the objectives and the programs needed to accomplish these objectives are covered by topic.
- **Impacts** on the utility in resources and manpower are forecast for a six-year period. Current year budget impacts are depicted or detailed for both Operating and Capital Budgets. Statistical and performance trends and key ratios are included in this section to give the reader a picture of the utility's performance.
- **Current Year Operating Budget** summarizes anticipated revenues and expenses for 1986 with pro-forma comparisons for 1985 and actual data for 1984. Financial data is shown in separate reports: Statement of Changes in Fund Equity, Statement of Sources and Uses of Cash, Debt Service Coverage and Net Profit Margin.
- **Current Year Capital Improvement Budget** has a summary of projects by category and funding source followed by detailed report of individual projects by specific category.
- **Long-Range Capital Improvement Programs** are summarized by category and funding source for the period 1987 through 1991. Details of individual projects by year and funding source are provided to give the reader a long-range perspective of the utility's capital requirement goals.