Anchorage Police Department

Anchorage: Performance. Value. Results.

Mission

Protect and serve our community in the most professional and compassionate manner possible

Core Services

- Protection of Life
- Protection of Property
- Maintenance of Order

Accomplishment Goals

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
- Reduce the rate of adult sexual assault in Anchorage
- Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents state they are "Satisfied" or "Very satisfied" with police services in Anchorage

Performance Measures

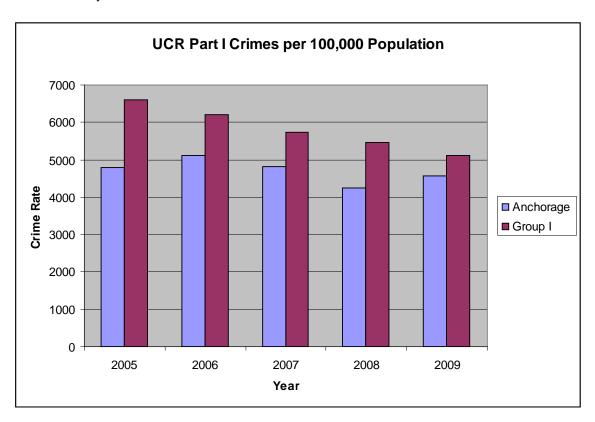
Progress in achieving goals shall be measured by:

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
 - Effectiveness: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999
 - o Efficiency: Average total cost per officer in Anchorage
- Reduce the rate of adult sexual assault in Anchorage
 - Effectiveness: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage
 - Effectiveness: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)
 - Effectiveness: Rate of adult sexual assault convictions (percent of adult sexual assault cases resulting in conviction)
 - Efficiency: Average detective labor cost per adult sexual assault arrest made by the Special Victims Unit
- Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents state they are "Satisfied" or "Very satisfied" with police services in Anchorage
 - Effectiveness: Percentage of respondents who state they are "Satisfied" or "Very satisfied" with the delivery of police services in Anchorage on the UAA Community Indicators Project
 - Efficiency: Average total cost per officer in Anchorage

Measure #1: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999

20	05	20	06	20	07	20	08	20	09	20	10
Anch	Group	Anch	Group								
4,784	6,600	5,112	6,210	4,826	5,740	4,235	5,451	4,573	5,119	TBD	TBD

Note: The FBI does not release the finalized UCR data for the preceding year until about the second quarter of the current year. This measure will be updated when the 2010 UCR numbers are released by the FBI.



Measure #2: Average total cost per officer in Anchorage

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$131,795	\$127,364	\$133,925

Measure #3: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010
111.7	113.5	119.6	120.3	129.6	133.2

The 2009 and 2010 numbers were derived using an Anchorage population of 280,000. This is the figure for Anchorage used by the FBI in the 2009 UCR data. The 2010 calculation will be revised as necessary based on the Anchorage population published in the 2010 UCR.

Measure #4: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)

2005	2006	2007	2008	2009	2010
9.5%	10.2%	14.7%	6.9%	13.6%	12.3%

Measure #5: Rate of adult sexual assault convictions (percent of adult sexual assault cases resulting in conviction)

2005	2006	2007	2008	2009	2010
no data					

Note: Presently, data on convictions are not kept in a readily retrievable fashion by the State of Alaska court system. Going forward, the department will track these data internally to report on this measure.

Measure #6: Average detective labor cost per adult sexual assault arrest made by the Special Victims Unit

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$60,198	\$29,693	\$19,617

Measure #7: Percentage of respondents who state they are "Satisfied" or "Very satisfied" with the delivery of police services in Anchorage on the UAA Community Indicators Project

2005	2006	2007	2008	2009	2010
no data	no data	71.9%	no data	data pending	no data

Note: The UAA Justice Center performed their Community Indicators project in 2005, 2007 and 2009, with the intent of continuing it on a bi-annual basis. The question as posed in this measure was not asked in the 2005 survey. The final report from the 2009 survey is still pending, with an estimated publication date in the first quarter of 2011.

Measure #8: Average total cost per officer in Anchorage

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$131,795	\$127,364	\$133,925

Administration Division Anchorage Police Department

Anchorage: Performance. Value. Results.

Purpose

Provide technical and administrative police service to the community and employees of the Anchorage Police Department

Division Direct Services

- Answer and dispatch 911 calls for assistance
- Property management
- Records management
- Citation processing
- IT management
- Budget management
- Facilities management
- Grant management

Accomplishment Goals

- Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards
- Increase rate of property disposal by Evidence Section
- Maintain or increase the total amount of grant funding coming into the department

Performance Measures

Progress in achieving goals shall be measured by:

- Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards
 - Effectiveness: Average time (in seconds) required for call takers to answer 911 calls
 - Efficiency: Average labor cost per 911 call associated with staffing for receipt of 911 calls
- Increase rate of property disposal by Evidence Section
 - Effectiveness: Percent of items disposed, compared to those received by the Evidence Section
 - Efficiency: Average labor cost associated with property disposal, per item
- Maintain or increase the total amount of grant funding coming into the department
 - Effectiveness: Total amount of grant funding from all sources brought into the department during the fiscal year
 - Efficiency: Total cost per grant dollar received by the department

Measure #9: Average time (in seconds) required for call takers to answer 911 calls

2005	2006	2007	2008	2009	2010
no data	no data	no data	no data	10 seconds	8 seconds

Note: Time reflected is the average time to answer all 911 calls coming into the APD Dispatch Center.

Measure #10: Average labor cost per 911 call associated with staffing for receipt of 911 calls

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$41.02	\$31.69	\$31.05

Measure #11: Percent of items disposed, compared to those received by the Evidence Section

2005	2006	2007	2008	2009	2010
89.1%	99.4%	69.3%	80.3%	76.6%	93.0%

Measure #12: Average labor cost associated with property disposal, per item

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$49.43	\$40.47	\$38.62

Measure #13: Total amount of grant funding from all sources brought into the department during the fiscal year

2005	2006	2007	2008	2009	2010
\$4,530,487	\$2,546,132	\$3,413,778	\$2,291,854	\$7,935,397	\$5,842,140

Note: These data reflect grant funding by the date of award. 2009 was an unusually high year for grant funding received, due to awards under the American Recovery and Reinvestment Act (ARRA, or "stimulus" programs).

Measure #14: Total cost per grant dollar received by the department

2005	2006	2007	2008	2009	2010
\$0.04	\$0.02	\$0.02	\$0.04	\$0.04	\$0.04

Crime Suppression Division Anchorage Police Department

Anchorage: Performance. Value. Results.

Purpose

Prevent and deter crime and promote safe neighborhoods by utilizing proactive community policing methods

Direct Services

- Proactive, problem-oriented community policing
- Traffic law enforcement
- Selective enforcement of high-risk offenders and crimes

Accomplishment Goals

- Resolve, through various community policing methods, crime problems identified collaboratively with community members
- Reduce the rate of fatality vehicle collisions in Anchorage
- Reduce crime caused by gang and other high-frequency/high-risk offenders

Performance Measures

Progress in achieving goals shall be measured by:

- Resolve, through various community policing methods, crime problems identified collaboratively with community members
 - Effectiveness: Reduction in selected calls for service in the defined area of an assigned Problem Oriented Policing project performed by the Community Action Policing unit for a six month period following completion of the project
 - Efficiency: Average labor cost for Problem Oriented Policing projects
- Reduce the rate of fatality vehicle collisions in Anchorage
 - Effectiveness: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage
 - Efficiency: Average labor cost per citation issued by the Traffic Unit
- Reduce crime caused by gang and other high-frequency/high-risk offenders
 - Effectiveness: Rate of gang-related and gang-motivated crime (per 100,000 population) for Anchorage
 - Effectiveness: Percent of gang-related or gang-motivated arrests made by the Special Assignment Unit that result in conviction
 - Efficiency: Average labor cost per arrest for gang-related or gangmotivated crime made by the Special Assignment Unit

Measure #15: Reduction in selected calls for service in the defined area of an assigned Problem Oriented Policing project performed by the Community Action Policing unit for a six month period following completion of the project

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department. In the future, under the implementation of the PERF deployment audit, the duration of a POP project performed by CAP will run from its inception to the point that CAP turns the project over to the area's Patrol beat officers for maintenance.

Measure #16: Average labor cost for Problem Oriented Policing projects

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department. Also, see note under Measure #15.

Measure #17: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010
5.4	5.4	5.4	4.6	7.1	2.8

Measure #18: Average labor cost per citation issued by the Traffic Unit

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$87.03	\$78.66	\$163.04

Measure #19: Rate of gang-related and gang-motivated crime (per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department.

Measure #20: Percent of gang-related or gang-motivated arrests made by the Special Assignment Unit that result in conviction

2005	2006	2007	2008	2009	2010
no data					

Note: Presently, data on convictions are not kept in a readily retrievable fashion by the State of Alaska court system.

Measure #21: Average labor cost per arrest for gang-related or gang-motivated crime made by the Special Assignment Unit

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department.

Detective Division Anchorage Police Department

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Purpose

Follow up on felony crimes reported to or detected by the Anchorage Police Department and to provide specialized law enforcement to interdict selected crimes

Direct Services

- Investigation
- Law Enforcement
- Service Referrals

Accomplishment Goals

- Increase clearance rate in homicide cases
- Increase conviction rate in adult sexual assault cases
- Increase number of recovered stolen firearms that are released for return to their owner

Performance Measures

Progress in achieving goals shall be measured by:

- Increase clearance rate in homicide cases
 - o Effectiveness: Clearance rate in homicide cases in Anchorage
 - Efficiency: Average detective labor cost in homicide cases from point of incident to the end of the time that the detective(s) is/are dedicated solely to that case
- Increase conviction rate in adult sexual assault cases
 - Effectiveness: Conviction rate in adult sexual assault cases, resulting either from a plea or trial
 - Efficiency: Average detective labor cost in adult sexual assault cases, from arrest through plea or trial
- Increase percentage of recovered firearms that are returned to their owner
 - Effectiveness: Number of recovered stolen firearms that are released for return to their owner
 - Efficiency: Average detective labor cost per recovered stolen firearm that is released to its owner

Measure #22: Clearance rate in homicide cases in Anchorage

Year	2005	2006	2007	2008	2009	2010
Cases	17	21	25	12	17	19
Closed	14	16	23	10	14	16
Percentage	82%	76%	92%	83%	82%	84%

Measure #23: Average detective labor cost in homicide cases from point of incident to the end of the time that the detective(s) is/are dedicated solely to that case

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department.

Measure #24: Conviction rate in adult sexual assault cases, resulting either from a plea or trial

2005	2006	2007	2008	2009	2010
no data					

Note: Presently, data on convictions are not kept in a readily retrievable fashion by the State of Alaska court system.

Measure #25: Average detective labor cost in adult sexual assault cases, from arrest through plea or trial

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department.

Measure #26: Number of recovered stolen firearms that are released for return to their owner

2005	2006	2007	2008	2009	2010
66	60	65	55	90	82

Measure #27: Average detective labor cost per recovered stolen firearm that is released to its owner

2005	2006	2007	2008	2009	2010
no data					

Note: This is a new measure, not previously tracked and reviewed by the department.

Patrol Division Anchorage Police Department

Anchorage: Performance. Value. Results.

Purpose

Respond to citizen calls for service and proactively initiate contacts, thereby deterring and solving crime as well as providing service referrals to create a secure and livable community

Direct Services

- Law Enforcement
- Crime Prevention
- Investigation
- Service Referrals
- Response to Emergencies and Disasters

Accomplishment Goals

- Maintain an average response time for Priority 1 calls for service under eight minutes
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases
- Maintain a rating on the UAA Community Indicators Project wherein the majority
 of respondents who have an opinion on the issue state they "Agree" or "Strongly
 agree" that the police do a good job in responding to people after they have been
 victims of crime

Performance Measures

- Maintain an average response time for Priority 1 calls for service under eight minutes
 - o Effectiveness: Average response time for all Priority 1 calls for service
 - Efficiency: Average number of overtime hours expended for Patrol staffing per pay period
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases
 - o Effectiveness: Number of arrests for collision-related OUI made by Patrol
 - Efficiency: Average time spent by the arresting officer on collision-related
 OUI arrests made by Patrol
- Maintain a rating on the UAA Community Indicators Project wherein the majority
 of respondents who have an opinion on the issue state they "Agree" or "Strongly
 agree" that the police do a good job in responding to people after they have been
 victims of crime
 - Effectiveness: Percentage of respondents (who state an opinion) who say they "Agree" or "Strongly agree" that the police do a good job in responding to crime victims
 - Efficiency: Average total cost per officer in Anchorage

Measure #28: Average response time for all Priority 1 calls for service

2005	2006	2007	2008	2009	2010
6.7 minutes	6.7 minutes	6.3 minutes	6.0 minutes	6.3 minutes	5.9 minutes

Measure #29: Average number of overtime hours expended for Patrol staffing per pay period

2005	2006	2007	2008	2009	2010
no data	no data	no data	66.7 hours	19.8 hours	15.1 hours

Note: 2010 data excludes the additional overtime incurred in the immediate aftermath of the shootings of Officers Jason Allen (January 2010) and Jean Mills (June 2010).

Measure #30: Number of arrests for collision-related OUI made by Patrol

2005	2006	2007	2008	2009	2010
342	352	427	449	344	463

Measure #31: Average time spent by the arresting officer on collision-related OUI arrests made by Patrol

2005	2006	2007	2008	2009	2010
no data	3:15				

Measure #32: Percentage of respondents (who state an opinion) who say they "Agree" or "Strongly agree" that the police do a good job in responding to crime victims

2005	2006	2007	2008	2009	2010
no data	no data	71.7%	no data	data pending	no data

Note: The UAA Justice Center performed their Community Indicators project in 2005, 2007 and 2009, with the intent of continuing it on a bi-annual basis. The question as posed in this measure was not asked in the 2005 survey. The final report from the 2009 survey is still pending, with an estimated publication date in the first quarter of 2011.

Measure #33: Average total cost per officer in Anchorage

2005	2006	2007	2008	2009	2010
no data	no data	no data	\$131,795	\$127,364	\$133,925

Measure #1: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999

Type

Effectiveness

Accomplishment Goal Supported

Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities

Definition

This measure reports the rate of Part I crimes on the annual FBI Uniform Crime Report (murder, forcible rape, robbery, aggravated assault, burglary, larcenytheft, motor vehicle theft) per 100,000 population in Anchorage and compares it to the national average rate per 100,000 for cities ranging from 250,000 to 499,999 in population (drawing specifically from Tables 8 and 16 from the FBI's "Crime in the United States" on-line reports).

Data Collection Method

Crime statistics are captured on an on-going basis, then aggregated and reported periodically to the FBI.

Frequency

The aggregated, official crime statistics for Anchorage and the rest of the country are released by the FBI on an annual basis.

Measured By

Personnel assigned to the Department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report for submission to the FBI.

Reporting

The Department's Crime Analyst will report the Department's UCR Part I crime rate annually with the Department's Annual Crime Report. As part of the annual crime reporting process, the Crime Analyst will also populate this measure with the current data.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies.

Measure #2: Average total cost per officer in Anchorage

Type

Efficiency

Accomplishment Goal Supported

Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities

Definition

This measure reports the average total annual cost to put a police officer on the street in Anchorage. The total cost includes salary, benefits, equipment and vehicle cost.

Data Collection Method

The Department's Fiscal Section tracks the budgetary costs for all department personnel and functions.

Frequency

This measure will be reported on an annual basis, upon the budget for a new fiscal year becoming final.

Measured By

The Department's Fiscal Manager

Reporting

The Department's Fiscal Manager will report this measure.

Used Bv

The Department's Command Staff will use this information to monitor the costs of fielding its sworn personnel, with the potential to consider adjustments as necessary.

Measure #3: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage

Type

Effectiveness

Accomplishment Goal Supported

Reduce the rate of adult sexual assault in Anchorage

Definition

This measure displays the rate of reported sexual assaults to adult victims (under State of Alaska definitions) per 100,000 population in Anchorage in a given year.

Data Collection Method

Crime statistics are captured on an on-going basis.

Frequency

This measure will be reported on an annual basis, consistent with the finalization of the annual crime statistics for a given year.

Measured By

Personnel assigned to the Department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report.

Reporting

The Department's Crime Analyst will report this measure annually, simultaneously with the Department's Annual Crime Report.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing adult sexual assault.

Measure #4: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)

Type

Effectiveness

Accomplishment Goal Supported

Reduce the rate of adult sexual assault in Anchorage

Definition

This measure reports the rate of arrest in adult sexual assault cases (under State of Alaska definitions), as a percent of all such cases investigated by the department.

Data Collection Method

Crime statistics are captured on an on-going basis.

Frequency

This measure will be reported on a quarterly and annually.

Measured By

The Special Victims Unit Commander reviews, collates, and reports data regarding adult sexual assaults to the Department's chain of command. Personnel assigned to the Department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report. Initial reports of sexual assault are subject to classifying to determine their ultimate classification.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing adult sexual assault.

Measure #5: Rate of adult sexual assault convictions (percent of adult sexual assault cases resulting in conviction)

Type

Effectiveness

Accomplishment Goal Supported

Reduce the rate of adult sexual assault in Anchorage

Definition

This measure reports the rate of conviction in adult sexual assault arrests (under State of Alaska definitions). Convictions include cases in which a plea agreement is reached, at the discretion of the District Attorney.

Data Collection Method

The Department's Special Victims Unit (SVU) Commander will coordinate with the Department's Crime Analyst and the District Attorney's office to periodically collect data on adult sexual assault arrests and convictions.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Special Victims Unit Commander reviews, collates, and reports data regarding adult sexual assaults to the Department's chain of command. Personnel assigned to the Department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report. Initial reports of sexual assault are subject to classifying to determine their ultimate classification.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the effectiveness of the Department's adult sexual assault investigations, and in making decisions regarding staffing and deployment in adult sexual assault investigations.

Measure #6: Average detective labor cost per adult sexual assault arrest made by the Special Victims Unit

Type

Efficiency

Accomplishment Goal Supported

Reduce the rate of adult sexual assault in Anchorage

Definition

This measure reports the average labor cost of a detective assigned to the Special Victims Unit relative to the arrests made for adult sexual assault by the unit (under State of Alaska definitions). The labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

The Special Victims Unit Commander will track arrest data for the unit and coordinate with the Department's Fiscal Manager to ascertain cost data for the unit.

Frequency

This measure will be reported annually.

Measured By

The Department's Special Victims Unit Commander reviews, collates, and reports data regarding adult sexual assaults to the Department's chain of command. Personnel assigned to the Department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report. Initial reports of sexual assault are subject to classifying to determine their ultimate classification. The Fiscal Manager tracks all costs expended by the department.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing adult sexual assault.

Measure #7: Percentage of respondents who state they are "Satisfied" or "Very satisfied" with the delivery of police services in Anchorage on the UAA Community Indicators Project

Type

Effectiveness

Accomplishment Goal Supported

Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents state they are "Satisfied" or "Very Satisfied" with police services in Anchorage

Definition

This measure reports community satisfaction with services rendered by the department, with a goal of greater than 50 percent of respondents to the UAA Community Indicators Project stating they are "Satisfied" or "Very Satisfied" with the delivery of police services in Anchorage.

Data Collection Method

The University of Alaska Anchorage Justice Center performs the Community Indicators Project periodically and reports the results in the community.

Frequency

The Community Indictors project is currently performed bi-annually, with the last implementation coming in 2009. The department is currently exploring the possibility of having the police-related section performed annually.

Measured By

The University of Alaska Anchorage Justice Center staff

Reporting

The Department's Business Systems Administrator will research the UAA Community Indicators Project results whenever they are available or refreshed and report on this measure.

Used By

The Anchorage Police Department Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies and the effectiveness of its personnel.

Measure #8: Average total cost per officer in Anchorage

Type

Efficiency

Accomplishment Goal Supported

Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents state they are "Satisfied" or "Very Satisfied" with police services in Anchorage

Definition

This measure reports the average total annual cost to put a police officer on the street in Anchorage. The total cost includes salary, benefits, equipment and vehicle cost.

Data Collection Method

The Department's Fiscal Section tracks the budgetary costs for all department personnel and functions.

Frequency

This measure will be reported annually, upon the budget for a new fiscal year becoming final.

Measured By

The Department's Fiscal Manager.

Reporting

The Department's Fiscal Manager will report this measure.

Used By

The Department's Command Staff will use this information to monitor the costs of fielding its sworn personnel, with the potential to consider adjustments as necessary.

Measure #9: Average time (in seconds) required for call takers to answer 911 calls

Type

Effectiveness

Accomplishment Goal Supported

Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards

Definition

This measure reports the time required to answer a 911 call as measured against the national standard time range under National Emergency Number Association (NENA) standards; 90 percent of calls answered within 10 seconds during busiest hour of the day and 95 percent of calls answered within 20 seconds (NENA Document 56-005, Section 3.1).

Data Collection Method

Time required for call takers to answer 911 calls is continuously captured by the department Dispatch Center's answering point software.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Administration Captain will coordinate with the Communications Clerk Supervisors to retrieve this data.

Reporting

The Department's Administration Captain will post this measure quarterly and annually.

Used By

The Department's Command Staff will use this information to maintain a high standard of public safety through proper staffing and deployment in the dispatch center.

Measure #10: Average labor cost per 911 call associated with staffing for receipt of 911 calls

Type

Efficiency

Accomplishment Goal Supported

Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards

Definition

This measure reports the average labor cost per 911 call associated with staffing the Dispatch Center for the receipt of 911 calls. Labor cost includes salary, benefits and overtime.

Data Collection Method

The number of 911 calls is captured on an on-going basis by the department Dispatch Center's answering point software. The Department's Fiscal Section tracks the costs for all departmental personnel and functions.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Administration Captain will coordinate with the Communications Clerk Supervisors to retrieve data on 911 calls. The Administration Captain will coordinate with the Department's Fiscal Manager to retrieve cost data.

Reporting

The Department's Administration Captain will report this measure.

Used By

The Department's Command Staff will use this information to monitor the labor cost associated with maintaining a high standard of public safety through proper staffing and deployment in the dispatch center.

Measure #11: Percent of items disposed, compared to those received by the Evidence Section

Type

Effectiveness

Accomplishment Goal Supported

Increase rate of disposal of property by Evidence Section

Definition

This measure reports the number of items disposed by the Evidence Section as a percentage of those received in a given time period.

Data Collection Method

Evidence inventory statistics are captured on an on-going basis.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Evidence Manager will maintain statistics on the evidence inventory and report them to the Administration Captain.

Reporting

The Department's Administration Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment in the Evidence Section, as well as the legal requirements regarding the retention of property and evidence.

Measure #12: Average labor cost associated with property disposal, per item

Type

Efficiency

Accomplishment Goal Supported

Increase rate of disposal of property by Evidence Section

Definition

This measure reports the average labor cost associated with the disposal of property, per item. The average labor cost for the Evidence Section will be divided by the number of property items disposed in a given period to derive this measure. Labor cost will include salary, benefits and overtime.

Data Collection Method

Property disposal statistics are captured on an on-going basis, as are labor costs.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Evidence Manager will maintain statistics on property disposal and coordinate with the Department's Fiscal Manager to ascertain average labor cost for the calculation, which will be completed and reported to the Administration Captain.

Reporting

The Department's Administration Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing, deployment and procedures in the Evidence Section.

Measure #13: Total amount of grant funding from all sources brought into the department during the fiscal year

Type

Effectiveness

Accomplishment Goal Supported

Maintain or increase the total amount of grant funding coming into the department

Definition

This measure reports the total amount of grant funding received by the department during the Municipality of Anchorage's fiscal year, based on awards of new grants received during the period.

Data Collection Method

Grant awards are received officially through the Municipal Administration and forwarded to the department.

Frequency

This measure will be reported annually.

Measured By

Information associated with department grants is primarily collected by the Department's Resource Manager (who is also the Department's Grant Manager). The Resource/Grant Manager will coordinate with the Department's Fiscal Manager to capture all financial information associated with new grants to report this measure.

Reporting

The Department's Resource/Grant Manager will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions and reviewing policies regarding its grant applications and management, to ensure the department is aggressively seeking all funds available to it while continuing to be a successful and reliable grantee.

Measure #14: Total cost per grant dollar received by the department

Type

Efficiency

Accomplishment Goal Supported

Maintain or increase the total amount of grant funding coming into the department

Definition

This measure reports the total costs incurred by the department to secure grants, per grant dollar received in a given fiscal year. Total costs include matching dollars required by the various grants in order to receive them, as well as administrative and labor costs incurred to apply for and process new grants received.

Data Collection Method

The Resource/Grant Manager tracks all costs associated with the various grants received by the department. The Resource/Grant Manager and Fiscal Manager will also keep track of the time they spend on grant applications and processing grants received. These costs will be divided by the total grant dollars awarded to the department during the fiscal year to derive this measure.

Frequency

This measure will be reported annually.

Measured By

Information associated with department grants is primarily collected by the Department's Resource/Grant Manager.

Reporting

The Department's Resource/Grant Manager will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions and reviewing policies regarding its grant management, to ensure the department continues to be a successful and reliable grantee – and that it is maintaining this posture in the most efficient manner possible.

Measure #15: Reduction in selected calls for service in the defined area of an assigned Problem Oriented Policing project performed by the Community Action Policing unit for a six month period following completion of the project

Type

Effectiveness

Accomplishment Goal Supported

Resolve, through various community policing methods, crime problems identified collaboratively with community members

Definition

This measure compares the number of calls for service in a defined Problem Oriented Policing (POP) target area for six months after completion of the project with the calls for service in the same area during the six months immediately preceding the project. Only calls for service germane to the focus of the project will be compared (i.e. if the project focuses on street-level drugs and prostitution, fraud cases would not be considered).

Data Collection Method

Crime statistics are captured on an on-going basis.

Frequency

Whenever a formal Problem Oriented Policing project is undertaken, pre and post-project measures will be taken.

Measured By

The Department's Community Action Policing (CAP) Commander will coordinate with the Crime Analyst to run queries on calls for service in POP project areas before and after projects are run. The CAP Commander will report this information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to review the effectiveness of the Department's Problem Oriented Policing projects on calls for service, and by inference, their effectiveness in solving problems.

Measure #16: Average labor cost for Problem Oriented Policing projects

Type

Efficiency

Accomplishment Goal Supported

Resolve, through various community policing methods, crime problems identified collaboratively with community members

Definition

This measure reports the average labor cost for the Community Action Policing (CAP) officers involved in specific Problem Oriented Policing (POP) projects. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

The Department's CAP supervisor assigns CAP officers to various tasks and projects, and tracks the time they spend on projects. The Department's Fiscal Section tracks the costs for all departmental personnel and functions.

Frequency

This measure will be prepared at the completion of every POP project.

Measured By

The Department's CAP commander will coordinate with the CAP supervisor to determine the CAP officers involved in a given project, and then the commander will coordinate with the Department's Fiscal Manager to generate a labor cost for the time invested in the project. The CAP commander will report this information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to review the labor cost of the Department's Problem Oriented Policing projects and to consider the return on that investment in light of the effectiveness of the projects.

Measure #17: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

Type

Effectiveness

Accomplishment Goal Supported

Reduce the rate of fatality vehicle collisions in Anchorage

Definition

This measure reports the rate of fatality vehicle collisions per 100,000 population in Anchorage in a given year.

Data Collection Method

The Department's Traffic Unit maintains statistics on the number of fatality vehicle collisions in Anchorage.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Traffic Commander will retrieve information on fatality vehicle collisions, perform the calculation to convert to a rate, and report that information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding the effectiveness of traffic safety efforts in Anchorage.

Measure #18: Average labor cost per citation issued by the Traffic Unit

Type

Efficiency

Accomplishment Goal Supported

Reduce the rate of fatality vehicle collisions in Anchorage

Definition

This measure reports the average labor cost per citation issued by the Department's Traffic Unit. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

The number of citations issued by the Traffic Unit is captured on an on-going basis, as is cost data.

Frequency

This measure will be reported annually.

Measured By

The Department's Traffic Commander will retrieve information on citations issued by the Traffic Unit, coordinate with the Department's Fiscal Manager to ascertain labor costs for the unit, and perform the calculation to convert to a per citation cost. The commander will report that information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure

Used By

The Department's Command Staff will use this information to review the staffing and deployment of the Traffic Unit, and the broader traffic law enforcement efforts in the department.

Measure #19: Rate of gang-related and gang-motivated crime (per 100,000 population) for Anchorage

Type

Effectiveness

Accomplishment Goal Supported

Reduce crime caused by gang and other high-frequency/high-risk offenders

Definition

This measure reports the rate of crime in Anchorage per 100,000 population that is identified as being gang-related or gang-motivated, as a subset of all crime in Anchorage.

Data Collection Method

Crime statistics are captured on an on-going basis.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Special Assignment Unit (SAU) commander will retrieve information on gang-related and gang-motivated crime, perform the calculation to convert to a rate, and report that information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the effectiveness of the Department's anti-gang strategies, and aid in making decisions regarding staffing and deployment aimed at reducing gang activity in Anchorage.

Measure #20: Percent of gang-related or gang-motivated arrests made by the Special Assignment Unit that result in conviction

Type

Effectiveness

Accomplishment Goal Supported

Reduce crime caused by gang and other high-frequency/high-risk offenders

Definition

This measure reports the conviction rate (in percent) for arrests for gang-related or gang-motivated crimes made by the Department's Special Assignment Unit.

Data Collection Method

The Department's Special Assignment Unit commander will coordinate with the Department's Crime Analyst and the district attorney's office and United States attorney's office to periodically collect data on gang-related or gang-motivated arrests and convictions.

Frequency

This measure will be reported annually.

Measured By

The Department's Special Assignment Unit (SAU) Commander will retrieve information on gang-related and gang-motivated arrests and convictions; perform the calculation to convert to a rate, and report that information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the quality of the Department's anti-gang strategies, and aid in making decisions regarding policies and deployment aimed at reducing gang activity in Anchorage.

Measure #21: Average labor cost per arrest for gang-related or gang-motivated crime made by the Special Assignment Unit

Type

Efficiency

Accomplishment Goal Supported

Reduce crime caused by gang and other high-frequency/high-risk offenders

Definition

This measure reports the average labor cost of an officer assigned to the Special Assignment Unit per arrest for gang-related or gang-motivated crimes made by the unit. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

The Department's Special Assignment Unit (SAU) commander will track arrest data for the unit and coordinate with the Department's Fiscal Manager to ascertain cost data for the unit.

Frequency

This measure will be reported annually.

Measured By

The Special Assignment Unit commander will retrieve information on arrests for gang-related and gang-motivated crime, cost data, and perform the calculation, and report that information to the Crime Suppression Captain.

Reporting

The Department's Crime Suppression Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing gang-related and gang-motivated crime.

Measure #22: Clearance rate for homicide cases in Anchorage

Type

Effectiveness

Accomplishment Goal Supported

Increase clearance rate in homicide cases

Definition

This measure reports the clearance rate of homicide cases. A clearance is defined as a case that is closed by arrest or by exceptional means (i.e. suspect dies before charges are brought, district attorney declines prosecution, etc.).

Data Collection Method

Crime statistics are captured on an on-going basis. The status of homicide cases is tracked continuously by the Department's Homicide Unit Supervisor.

Frequency

This measure will be reported annually.

Measured By

The Homicide Unit Supervisor will report the status of all homicide cases to the Detective Captain through the chain of command and maintain a report.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the effectiveness of the Department's homicide investigations, and in making decisions regarding staffing and deployment in homicide investigations.

Measure #23: Average detective labor cost in homicide cases from point of incident to the end of the time that the detective(s) is/are dedicated solely to that case

Type

Efficiency

Accomplishment Goal Supported

Increase clearance rate in homicide cases

Definition

This measure reports the average detective labor cost for homicide case investigations, from the time that a homicide occurs to the end of the time that the investigation demands all of the lead detectives' attention to the exclusion of all other cases. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

Each homicide detective who is tasked to lead a homicide investigation will account for the time worked on the initial demands of each case. Unit statistics will capture the number of homicide cases and time taken on the initial phase of the homicide investigations. The Department's Homicide Unit Supervisor will coordinate with the Department's Fiscal Manager to ascertain cost data for the unit.

Frequency

This measure will be reported annually.

Measured By

The Homicide Unit Supervisor will collect the information and prepare a report for the Detective Captain, submitted through the chain of command.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing homicide investigations.

Measure #24: Conviction rate in adult sexual assault cases, resulting either from a plea or trial

Type

Effectiveness

Accomplishment Goal Supported

Increase conviction rate in adult sexual assault cases

Definition

This measure reports the rate of conviction in adult sexual assault arrests (under State of Alaska definitions). Convictions include cases in which a plea agreement is reached, at the discretion of the district attorney.

Data Collection Method

The Department's Special Victims Unit (SVU) Supervisor will coordinate with the Department's Crime Analyst and the district attorney's office to periodically collect data on adult sexual assault arrests and convictions.

Frequency

This measure will be reported annually.

Measured By

The Special Victims Unit Supervisor will collect the information and prepare a report for the Detective Captain, submitted through the chain of command.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the effectiveness of the Department's adult sexual assault investigations, and in making decisions regarding staffing and deployment in adult sexual assault investigations.

Measure #25: Average detective labor cost in adult sexual assault cases, from arrest through plea or trial

Type

Efficiency

Accomplishment Goal Supported

Increase conviction rate in adult sexual assault cases

Definition

This measure reports the average detective labor cost in adult sexual assault cases, from the point of arrest to the completion of the legal process, whether that is a plea or a trial. Detectives typically do extensive follow-up during this period to support the District Attorney's Office. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

Each sexual assault detective will account for the time worked on the follow-up of each adult sexual assault case investigation after an arrest is made, to bring the case to a plea or trial. Unit statistics will capture the number of sexual assault cases and time spent post-arrest. The Department's Special Victims Unit (SVU) Supervisor will coordinate with the Department's Fiscal Manager to ascertain cost data for the unit.

Frequency

This measure will be reported annually.

Measured By

The Special Victims Unit Supervisor will collect the information and prepare a report for the Detective Captain, submitted through the chain of command.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment strategies specifically addressing adult sexual assault investigations.

Measure #26: Number of recovered stolen firearms that are released for return to their owner

Type

Effectiveness

Accomplishment Goal Supported

Increase number of recovered stolen firearms that are released for return to their owner

Definition

This measure reports the number of recovered stolen firearms that are released by detectives for return to their owners.

Data Collection Method

Each detective assigned as a lead investigator on a case involving a recovered stolen gun will report for statistical purposes the release of the gun to the owner up the detective chain of command.

Frequency

The measure will be collated and reported quarterly and annually.

Measured By

The Department's Detective Captain will receive the various reports of recovered stolen guns that have been released to owners from throughout the Detective Division.

Reporting

The Detective Captain will post this measure.

Used By

The Department's Command Staff will use this information to assess its ability to release recovered stolen property to owners, with recovered stolen guns serving as a representative item.

Measure #27: Average detective labor cost per recovered stolen firearm that is released to its owner

Type

Efficiency

Accomplishment Goal Supported

Increase number of recovered stolen firearms that are released for return to their owner

Definition

This measure reports the average labor cost for a detective to release recovered stolen firearms to their owners. Labor cost includes salary, benefits, overtime and vehicle cost.

Data Collection Method

Each detective will account for the time worked on the follow-up of cases involving recovered stolen firearms that are released to their owner. Aggregated statistics will capture the total time worked on such cases and costs will be generated from that information. The Detective Captain will coordinate with the Department's Fiscal Manager to ascertain cost data for the division.

Frequency

This measure will be reported annually.

Measured By

Unit supervisors will collect the information on time expended from the various detectives and report it up the chain of command. The Fiscal Manager tracks all costs expended by the department.

Reporting

The Department's Detective Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess its procedures and the cost associated with releasing recovered stolen property to owners, with recovered stolen guns serving as a representative item.

Measure #28: Average response time for all Priority 1 calls for service

Type

Effectiveness

Accomplishment Goal Supported

Maintain an average response time for Priority 1 calls for service under eight minutes

Definition

This measure reports the average period of time between the time a Priority 1 call for service is dispatched and the time the first officer arrives on scene.

Data Collection Method

Response time data is continuously captured by the department Dispatch Center's answering point and computer aided dispatch software.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Administration Captain will coordinate with the Communications Clerk Supervisors to retrieve this data. The Administration Captain will supply the data to the Patrol Captain for reporting purposes.

Reporting

The Department's Patrol Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the effectiveness of the Department's patrol deployment, performance and procedures.

Measure #29: Average number of overtime hours expended for Patrol staffing per pay period

Type

Efficiency

Accomplishment Goal Supported

Maintain an average response time for Priority 1 calls for service under eight minutes

Definition

This measure reports the average number of overtime hours the Patrol Division expended per pay period to provide adequate officer coverage to staff the street.

Data Collection Method

Payroll data, which includes information on employee overtime, are captured continuously by the Department's payroll section.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Patrol Captain will coordinate with the Department's Payroll Supervisor to retrieve this information.

Reporting

The Department's Patrol Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the level of staffing assigned to the Patrol Division, granting of leave and other factors that affect the availability of officers to work the street.

Measure #30: Number of arrests for collision-related OUI made by Patrol

Type

Effectiveness

Accomplishment Goal Supported

The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases

Definition

This measure reports the number of arrests for Operating Under the Influence (sometimes called Driving Under the Influence/DUI or Driving While Intoxicated/DWI) for persons involved in motor vehicle collisions made by the Patrol Division.

Data Collection Method

Crime statistics are captured on an on-going basis.

Frequency

This measure will be reported quarterly and annually.

Measured By

The Department's Patrol Captain will coordinate with the Department's Crime Analyst to retrieve this information. Crime statistics are subject to being "classified" by the Department's Records Section to place crimes into appropriate categories.

Reporting

The Patrol Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the level of effort being extended by the Patrol Division in mitigating the occurrence of Operating Under the Influence in Anchorage.

Measure #31: Average time spent by the arresting officer on collision-related OUI arrests made by Patrol

Type

Efficiency

Accomplishment Goal Supported

The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases

Definition

This measure reports the average amount of time spent by the arresting officer for collision-related Operating Under the Influence (OUI) arrests made by patrol. This measure seeks solely to measure the average time spent by the arresting officer in OUI cases.

Data Collection Method

Time spent by officers on calls for service is continuously captured by the Department's Dispatch Center's computer aided dispatch software.

Frequency

This measure will be reported annually.

Measured By

The Department's Patrol Captain will coordinate with the Department's Crime Analyst to retrieve this data. Since this will require manual research on individual cases, the research and reporting will be based on a 5 percent random sample of OUI cases. The sample will be drawn from the three patrol shifts, in a proportion equal to the proportion of overall OUI arrests made by the individual shifts.

Reporting

The Patrol Captain will report this measure.

Used By

The Department's Command Staff will use this information to assess the efficiency of OUI processing by the department, with the Patrol Division's arrests serving as a representative sample. Much of that involved in OUI arrests and processing is mandated by statutory and case law. The information gained through this measure may also cause the Command Staff to seek changes in relevant laws to make OUI arrests and processing more efficient, while maintaining the rights of the accused.

Measure #32: Percentage of respondents (who state an opinion) who say they "Agree" or "Strongly agree" that the police do a good job in responding to crime victims

Type

Effectiveness

Accomplishment Goal Supported

Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents who have an opinion on the issue state they "Agree" or "Strongly agree" that the police do a good job in responding to people after they have been victims of crime

Definition

This measure reports satisfaction in the community with the Department's response to crime victims, with a goal of 50 percent of those who state an opinion saying that they "Agree" or "Strongly agree" that the police do a good job. This would exclude respondents who state they have "No opinion".

Data Collection Method

The University of Alaska Anchorage Justice Center performs the Community Indicators Project periodically and reports the results in the community.

Frequency

The Community Indictors Project is currently performed bi-annually, with the last implementation coming in 2009. The department is currently exploring the possibility of having the police-related section performed annually.

Measured By

The University of Alaska Anchorage Justice Center staff

Reporting

The Department's Business Systems Administrator will research the UAA Community Indicators Project results whenever it is available or refreshed.

Used By

The Department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies and the effectiveness of its personnel. The Patrol Division is primarily responsible to respond to victims of crime.

Measure #33: Average total cost per officer in Anchorage

Type

Efficiency

Accomplishment Goal Supported

Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents who have an opinion on the issue state they "Agree" or "Strongly agree" that the police do a good job in responding to people after they have been victims of crime

Definition

This measure reports the average total annual cost to put a police officer on the street in Anchorage. The total cost includes salary, benefits, equipment and vehicle cost.

Data Collection Method

The Department's Fiscal Section tracks the budgetary costs for all department personnel and functions.

Frequency

This measure will be reported annually, upon the budget for a new fiscal year becoming final.

Measured By

The Department's Fiscal Manager

Reporting

The Department's Fiscal Manager will report this measure.

Used By

The Department's Command Staff will use this information to monitor the costs of fielding its sworn personnel, with the potential to consider adjustments as necessary.