### **Anchorage Police Department**

Anchorage: Performance. Value. Results.

#### Mission

Protect and serve our community in the most professional and compassionate manner possible

#### **Core Services**

- Protection of Life
- Protection of Property
- Maintenance of Order

#### **Accomplishment Goals**

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
- Reduce the rate of adult sexual assault in Anchorage
- The number of drivers Operating Under the Influence (OUI) decreases

#### **Performance Measures**

Progress in achieving goals shall be measured by:

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
  - Effectiveness: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999
  - Efficiency: Average total cost per officer in Anchorage
- Reduce the rate of adult sexual assault in Anchorage
  - Effectiveness: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage
  - Effectiveness: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)
- The number of drivers Operating Under the Influence (OUI) decreases
  - o Effectiveness: Number of arrests for non-collision-related OUI
  - Effectiveness: Number of deaths associated with OUI-related collisions

## Measure #1: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999

20	2005 2006 2007		07	2008		2009			
Anch	Group	Anch	Group	Anch	Group	Anch	Group	Anch	Group
4,784	6,600	5,112	6,210	4,826	5,740	4,235	5,451	4,524	5,119

20	2010 2011 2012		12	2013		2014			
Anch	Group	Anch	Group	Anch	Group	Anch	Group	Anch	Group
4,361	4,974	3,948	5,116	4,355	5,056	4831	4803	TBA	TBA

Note: Data are derived from FBI UCR Table 8 and Table 16. <u>Data for 2014 will not be released by the FBI until the fourth guarter of 2015.</u>

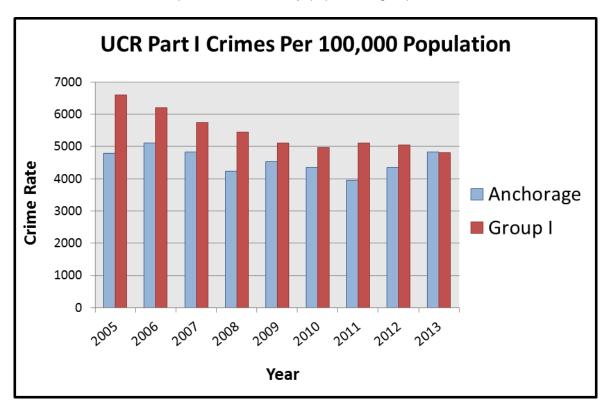
#### 2012 Table 8 (Alaska):

http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/8tabledatadecpdf/table-8-state-

cuts/table\_8\_offenses\_known\_to\_law\_enforcement\_by\_alaska\_by\_city\_2012.xls

2012 Table 16:

http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/16tabledatadecpdf/table\_16\_rate\_by\_population\_group\_2012.xls



### Measure #2: Average total cost per officer in Anchorage

2005	2006	2007	2008	2009	2010	2011	2012	2013
no	no	no	\$131,795	¢427.264	¢122 025	¢111 260	¢155 040	\$164 A26
data	data	data	\$131,795	\$127,304	\$133,925	\$144,∠00	<b>ф155,949</b>	\$104,430

2014	2015
\$ 174,654	TBA

Actual Cost Computed at year end.

# Measure #3: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010	2011	2012	2013
94.1	100.3	108.4	103.7	108.7	111.0	117.2	122.0	126.0

2014	2015
116.5	TBA

## <u>Measure #4:</u> Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)

2005	2006	2007	2008	2009	2010	2011	2012
9.5%	10.2%	14.7%	6.9%	13.6%	12.3%	9.8%	108%

2013 1 <sup>st</sup> Qtr	2013 2 <sup>nd</sup> Qtr	2013 3 <sup>rd</sup> Qtr	2013 4 <sup>th</sup> Qtr	2013
11.8%	11.3%	10.8%	11.0%	11.0%

2014 1 <sup>st</sup> Qtr	2014 2 <sup>nd</sup> Qtr	2014 3 <sup>rd</sup> Qtr	2014 4 <sup>th</sup> Qtr	2014
11.0%	13.8%	11.4%	15.4%	15.4%

2015	2015	2015	2015	2015
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
9.1%	13%			

## Measure #5: Number of arrests for non-collision related OUI

2005	2006	2007	2008	2009	2010	2011	2012	2013
1202	1121	1545	2327	2261	1951	1732	1426	1389

2014	2014	2014	2014	2014
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
269	252	323	316	1160
2015	2015	2015	2015	2015
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
253	290			

### Measure #6: Number of deaths associated with OUI related collisions

2005	2006	2007	2008	2009	2010	2011	2012	2013
no data	no data	no data	6	3	3	4	1	6

2014	2014	2014	2014	2014
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
2	0*	1**	1	4

2015	2015	2015	2015	2015
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
2	2**			

Note: \*Two fatality collisions associated with the second quarter of 2014 are awaiting toxicology results.

Note: \*\* Possibly more pending toxicology results

## Administration Division Anchorage Police Department

Anchorage: Performance. Value. Results.

#### **Purpose**

Provide technical and administrative police service to the community and employees of the Anchorage Police Department

#### **Division Direct Services**

- Answer and dispatch 911 calls for assistance
- Property management
- Records management
- Citation processing
- IT management
- Budget management
- Facilities management
- Grant management

#### **Accomplishment Goals**

 Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards

#### **Performance Measures**

Progress in achieving goals shall be measured by:

- Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards
  - Effectiveness: Average time (in seconds) required for call takers to answer 911 calls

#### Measure #7: Average time in (in seconds) required for call takers to answer 911 calls

2005	2006	2007	2008	2009	2010	2011	2012	2013
no	no	no	no	10	8	8	9	10
data	data	data	data	seconds	seconds	seconds	seconds	seconds

2014	2014	2014	2014	2014
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
10	10	10.6	10	10.5
seconds	seconds	seconds	seconds	seconds

2015 1 <sup>st</sup> Qtr	2015 2 <sup>nd</sup> Qtr	2015 3 <sup>rd</sup> Qtr	2015 4 <sup>th</sup> Qtr	2015
9.6	12			
seconds	seconds			

# **Crime Suppression Division Anchorage Police Department**

Anchorage: Performance. Value. Results.

#### **Purpose**

Prevent and deter crime and promote safe neighborhoods by utilizing proactive community policing methods

#### **Direct Services**

- Proactive, problem-oriented community policing
- Traffic law enforcement
- Selective enforcement of high-risk offenders and crimes

#### **Accomplishment Goals**

• Reduce the rate of fatality vehicle collisions in Anchorage

#### **Performance Measures**

Progress in achieving goals shall be measured by:

- Reduce the rate of fatality vehicle collisions in Anchorage
  - Effectiveness: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

#### Measure #8: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010	2011	2012	2013
.4	5.4	5.4	4.6	7.1	2.8	1.3	4.7	4.3

2014	2014	2014	2014	2014
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
2.0	2.0	2.0	3.0	7.7

2015	2015	2015	2015	2015
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
1.33	2.0			

# Detective Division Anchorage Police Department

Anchorage: Performance. Value. Results.

#### **Purpose**

Follow up on felony crimes reported to or detected by the Anchorage Police Department and to provide specialized law enforcement to interdict selected crimes

#### **Direct Services**

- Investigation
- Law Enforcement
- Service Referrals

#### **Accomplishment Goals**

• Increase clearance rate in homicide cases

#### **Performance Measures**

Progress in achieving goals shall be measured by:

- Increase clearance rate in homicide cases
  - o Effectiveness: Clearance rate in homicide cases in Anchorage

### Measure #9: Clearance rate in homicide cases in Anchorage

Year	2005	2006	2007	2008	2009	2010	2011	2012
Cases	17	21	25	12	17	19	18	18
Closed	14	17	23	10	15	16	17	17
Percentage	82%	81%	92%	83%	88%	84%	94%	94%

2013 1 <sup>st</sup> Qtr	2013 2 <sup>nd</sup> Qtr	2013 3 <sup>rd</sup> Qtr	2013 4 <sup>th</sup> Qtr	2013
6	11	13	19	19
3	9	11	16	16
50%	82%	85%	84%	84%

2014 1 <sup>st</sup> Qtr	2014 2 <sup>nd</sup> Qtr	2014 3 <sup>rd</sup> Qtr	2014 4 <sup>th</sup> Qtr	2014
4	4	4	2	14
1	4	4	2	11
25%	100%	100%	100%	79%

2015 1 <sup>st</sup> Qtr	2015 2 <sup>nd</sup> Qtr	2015 3 <sup>rd</sup> Qtr	2015 4 <sup>th</sup> Qtr	2015
10	8			
7	4			
70%	50%			

# Patrol Division Anchorage Police Department

Anchorage: Performance. Value. Results.

#### **Purpose**

Respond to citizen calls for service and proactively initiate contacts, thereby deterring and solving crime as well as providing service referrals to create a secure and livable community

#### **Direct Services**

- Law Enforcement
- Crime Prevention
- Investigation
- Service Referrals
- · Response to Emergencies and Disasters

#### **Accomplishment Goals**

- Maintain an average response time for Priority 1 calls for service under eight minutes
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases

#### **Performance Measures**

- Maintain an average response time for Priority 1 calls for service under eight minutes
   Effectiveness: Average response time for all Priority 1 calls for service
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases
  - o Effectiveness: Number of arrests for collision-related OUI made by Patrol

## <u>Measure #10:</u> Average time from dispatch to first officer on scene for all Priority 1 calls for service

2008	2009	2010	2011	2012	2013
3.4 minutes	3.5 minutes	3.4 minutes	3.6 minutes	3.9 minutes	4.2 minutes

2014 1 <sup>st</sup> Qtr	2014 2 <sup>nd</sup> Qtr	2014 3 <sup>rd</sup> Qtr	2014 4 <sup>th</sup> Qtr	2014	2015 1 <sup>st</sup> Qtr	2015 2 <sup>nd</sup> Qtr
4.7	4.1	4.1	4.1	4.2	4.3	4.35
minutes	minutes	minutes	minutes	minutes	minutes	minutes

#### Measure #11: Number of arrests for collision related OUI made by Patrol

2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
342	352	427	449	344	463	283	287	296	279

2015	2015	2015	2015	2015
1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	
96	70			

Measure #1: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999

#### Type

Effectiveness

#### **Accomplishment Goal Supported**

Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities

#### Definition

This measure reports the rate of Part I crimes on the annual FBI Uniform Crime Report (murder, forcible rape, robbery, aggravated assault, burglary, larceny-theft, motor vehicle theft) per 100,000 population in Anchorage and compares it to the national average rate per 100,000 for cities ranging from 250,000 to 499,999 in population (drawing specifically from Tables 8 and 16 from the FBI's "Crime in the United States" on-line reports).

#### **Data Collection Method**

Crime statistics are captured on an on-going basis, then aggregated and reported periodically to the FBI.

#### Frequency

The aggregated, official crime statistics for Anchorage and the rest of the country are released by the FBI on an annual basis.

#### Measured By

Personnel assigned to the department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report for submission to the FBI.

#### Reporting

The department's Crime Analyst will report the department's UCR Part I crime rate annually with the department's annual crime report. As part of the annual crime reporting process, the Crime Analyst will also populate this measure with the current data.

#### **Used By**

The department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies.

#### Measure #2: Average total cost per officer in Anchorage

#### Type

Efficiency

#### **Accomplishment Goal Supported**

Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities

#### Definition

This measure reports the average total annual cost to put a police officer on the street in Anchorage. The total cost includes salary, benefits, equipment and vehicle cost.

#### **Data Collection Method**

The department's Fiscal Section tracks the budgetary costs for all department personnel and functions.

#### Frequency

This measure will be reported annually, upon the budget for a new fiscal year becoming final.

#### **Measured By**

The department's Fiscal Manager.

#### Reporting

The department's Fiscal Manager will report this measure.

#### **Used By**

The department's Command Staff will use this information to monitor the costs of fielding its sworn personnel, with the potential to consider adjustments as necessary.

Measure #3: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

Reduce the rate of adult sexual assault in Anchorage

#### Definition

This measure displays the rate of reported sexual assaults to adult victims (under State of Alaska definitions) per 100,000 population in Anchorage in a given year.

#### **Data Collection Method**

Crime statistics are captured on an on-going basis.

#### Frequency

This measure will be reported annually, consistent with the finalization of the annual crime statistics for a given year.

#### **Measured By**

Personnel assigned to the department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report.

#### Reporting

The department's Crime Analyst will report this measure annually, simultaneously with the department's annual crime report.

#### **Used By**

The department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing adult sexual assault.

Measure #4: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)

#### Type

Effectiveness

#### **Accomplishment Goal Supported**

Reduce the rate of adult sexual assault in Anchorage

#### Definition

This measure reports the rate of arrest in adult sexual assault cases (under State of Alaska definitions), as a percent of all such cases investigated by the department.

#### **Data Collection Method**

Crime statistics are captured on an on-going basis.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

The Special Victims Unit Commander reviews, collates, and reports data regarding adult sexual assaults to the department's chain of command. Personnel assigned to the department's Records Section are specifically designated as "Classifiers" with the duty of classifying reported crimes into appropriate categories and collating them into a report. Initial reports of sexual assault are subject to classifying to determine their ultimate classification.

#### Reporting

The department's Detective Captain will report this measure.

#### **Used By**

The department's Command Staff will use this information to assist in making decisions regarding staffing and deployment together with policing strategies specifically addressing adult sexual assault.

#### Measure #5: Number of arrests for non-collision-related OUI

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

The number of drivers Operating Under the Influence (OUI) decreases

#### **Definition**

This measure reports the number of arrests for Operating Under the Influence (sometimes called Driving Under the Influence/DUI or Driving While Intoxicated/DWI) made by any officer in the department in circumstances not involving motor vehicle collisions.

#### **Data Collection Method**

Crime statistics are captured on an on-going basis.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

Crime statistics are subject to being "classified" by the department's Records Section to place crimes into appropriate categories.

#### Reporting

The Crime Analyst will report this measure.

#### **Used By**

The department's Command Staff will use this information to assess the level of effort being extended by the department in mitigating the occurrence of Operating Under the Influence in Anchorage.

#### Measure #6: Number of deaths associated with OUI-related collisions

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

The number of drivers Operating Under the Influence (OUI) decreases

#### **Definition**

This measure reports the number of deaths associated with motor vehicle collisions involving drivers Operating Under the Influence (sometimes called Driving Under the Influence/DUI or Driving While Intoxicated/DWI).

#### **Data Collection Method**

Crime statistics are captured on an on-going basis.

#### Frequency

This measure will be reported quarterly and annually.

#### Measured By

Crime statistics are subject to being "classified" by the department's Records Section to place crimes into appropriate categories.

#### Reporting

The Crime Analyst will report this measure.

#### Used By

The department's Command Staff will use this information to assess the level of effort being extended by the department in mitigating the occurrence of Operating Under the Influence in Anchorage.

# Performance Measure Methodology Sheet Administration Division Anchorage Police Department

#### Measure #7: Average time (in seconds) required for call takers to answer 911 calls

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards

#### Definition

This measure reports the time required to answer a 911 call as measured against the national standard time range under National Emergency Number Association (NENA) standards; 90 percent of calls answered within 10 seconds during busiest hour of the day and 95 percent of calls answered within 20 seconds (NENA Document 56-005, Section 3.1).

#### **Data Collection Method**

Time required for call takers to answer 911 calls is continuously captured by the department Dispatch Center's answering point software.

#### Frequency

This measure will be reported quarterly and annually.

#### Measured By

The department's Administration Captain will coordinate with the Communications Clerk Supervisors to retrieve this data.

#### Reporting

The department's Administration Captain will post this measure quarterly and annually.

#### **Used By**

The department's Command Staff will use this information to maintain a high standard of public safety through proper staffing and deployment in the Dispatch Center.

## Performance Measure Methodology Sheet Crime Suppression Division Anchorage Police Department

#### Measure #8: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

Reduce the rate of fatality vehicle collisions in Anchorage

#### **Definition**

This measure reports the rate of fatality vehicle collisions per 100,000 population in Anchorage in a given year.

#### **Data Collection Method**

The department's Traffic Unit maintains statistics on the number of fatality vehicle collisions in Anchorage.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

The department's Traffic Commander will retrieve information on fatality vehicle collisions, perform the calculation to convert to a rate, and report that information to the Crime Suppression Captain.

#### Reporting

The department's Crime Suppression Captain will report this measure.

#### **Used By**

The department's Command Staff will use this information to assist in making decisions regarding the effectiveness of traffic safety efforts in Anchorage.

# Performance Measure Methodology Sheet Detective Division Anchorage Police Department

#### Measure #9: Clearance rate for homicide cases in Anchorage

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

Increase clearance rate in homicide cases

#### **Definition**

This measure reports the clearance rate of homicide cases. A clearance is defined as a case that is closed by arrest or by exceptional means (i.e. suspect dies before charges are brought, District Attorney declines prosecution, etc.).

#### **Data Collection Method**

Crime statistics are captured on an on-going basis. The status of homicide cases is tracked continuously by the department's Homicide Unit Supervisor.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

The Homicide Unit Supervisor will report the status of all homicide cases to the Detective Captain through the chain of command and maintain a report.

#### Reporting

The department's Detective Captain will report this measure.

#### **Used By**

The department's Command Staff will use this information to assess the effectiveness of the department's homicide investigations, and in making decisions regarding staffing and deployment in homicide investigations.

#### Measure #10: Average response time for all Priority 1 calls for service

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

Maintain an average response time for Priority 1 calls for service under eight minutes

#### **Definition**

This measure reports the average period of time between the time a Priority 1 call for service is dispatched and the time the first officer arrives on scene.

#### **Data Collection Method**

Response time data is continuously captured by the department Dispatch Center's answering point and computer aided dispatch software.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

The department's Administration Captain will coordinate with the Communications Clerk Supervisors to retrieve this data. The Administration Captain will supply the data to the Patrol Captain for reporting purposes.

#### Reporting

The department's Patrol Captain will report this measure.

#### **Used By**

The department's Command Staff will use this information to assess the effectiveness of the department's Patrol deployment, performance and procedures.

#### Measure #11: Number of arrests for collision-related OUI made by Patrol

#### **Type**

Effectiveness

#### **Accomplishment Goal Supported**

The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases

#### Definition

This measure reports the number of arrests for Operating Under the Influence (sometimes called Driving Under the Influence/DUI or Driving While Intoxicated/DWI) for persons involved in motor vehicle collisions made by the Patrol Division.

#### **Data Collection Method**

Crime statistics are captured on an on-going basis.

#### Frequency

This measure will be reported quarterly and annually.

#### **Measured By**

The department's Patrol Captain will coordinate with the department's Crime Analyst to retrieve this information. Crime statistics are subject to being "classified" by the department's Records Section to place crimes into appropriate categories.

#### Reporting

The Patrol Captain will report this measure.

#### **Used By**

The department's Command Staff will use this information to assess the level of effort being extended by the Patrol Division in mitigating the occurrence of Operating Under the Influence in Anchorage.