### **Port of Anchorage**

Anchorage: Performance. Value. Results.

#### **Mission**

Maintain the quality of the Port's infrastructure to meet the needs of our customers and ensure safe and modern infrastructure for the timely delivery of consumer goods and commercial cargo.

#### **Core Services**

- Provide Port users with marine terminals and staging yards free of defects.
- Provide Port petroleum terminal operators with an operable and efficient valve yard and petroleum docks.
- Provide clean and safe roads and transfer yards for use by commercial and port-based vehicles.

#### **Accomplishment Goals**

- Repair and replace damaged fender panels and repair deteriorated dock piles.
- Maintain valve yard valves and piping through scheduled inspections and timely maintenance.
- Inspect dock surface and common areas to ensure cranes, equipment and personnel can operate with minimal threat of damage.
- Effectively oversee management of the cost and schedule associated with the Port of Anchorage Intermodal Expansion Project (PIEP).

#### **Performance Measures**

Progress in achieving goals will be measured by the following:

# Measure #1: Over time hours and pay compared to base compensation for current vs prior year.

|             | 2012     | 2013     |
|-------------|----------|----------|
| Total Hours | 2,096    | 1,247    |
| Total Cost  | \$85,065 | \$45,524 |

### Measures #2: Operating Net Income YTD for current vs prior year.

|                             | 9/30/2012    | <u>9/30/2013</u> | %Growth |
|-----------------------------|--------------|------------------|---------|
| <b>Net Operating Income</b> | \$ 419,655   | (\$ 120,242)     | -129%*  |
| Total Cash Flow             | \$ 3,824,491 | \$2,203,022      | -42%*   |

<sup>\*</sup>The impact to 3<sup>rd</sup> quarter Net Income and Cash Flow is primarily due to an increase in legal expenses as well as the reallocation of debt service expenses from capital to operating.

# Measures #3: Reportable incidents for current vs prior year (# of incidents, loss of time & cost)

|                | 2012     | 2013                    |
|----------------|----------|-------------------------|
| # of Incidents | 2        | 1                       |
| Loss of Time   | 45 Days  | 0                       |
| Cost           | \$31,459 | \$ Yet to be determined |