

# Municipality of Anchorage

## 2021 MOA Budget Overview & Highlights Assembly Worksession



Presented by:  
Mayor Ethan Berkowitz  
Lance Wilber, Director of Office of Management & Budget  
October 9, 2020

# Budget Environment



**COVID-19 Pandemic**

**Continued Declining Revenue Sharing**

**State Grants Supporting Programs & Projects**

**General Government Continuation**



# 2020 Fund Balance Projection



<b>Revenues</b>	<b>(\$24.3) million</b>
<b>Debt Service Savings</b>	<b>\$ 0.6 million</b>
<b>ML&amp;P Cash</b>	<b>\$ 6.0 million</b>
<b>CARES Act Funds</b>	<b><u>\$ 25.9 million</u></b>
<b>Total</b>	<b>\$ 8.2* million</b>

\* Total dollars by category vary slightly from overall total due to rounding

# 2021 Revenue Changes



<b>Non-Tax Revenues</b>	<b>(\$10.5) million</b>
<b>Non-Property Tax Revenues</b>	
<b>Outside the cap</b>	<b>(\$10.4) million</b>
<b>Inside the cap</b>	<b>(\$ 2.5) million</b>
<b>Property Tax Revenues</b>	<b><u>\$ 8.4 million</u></b>
<b>Total</b>	<b>(\$15.0) million</b>

# 2021 Key Revenue Changes



<b>MOA Trust</b>	<b>\$4.2 million</b>
<b>Room Tax</b>	<b>(\$9.6) million</b>
<b>Contributions from Other Funds</b>	<b>(\$4.9) million</b>
<b>Revenue Sharing</b>	<b>(\$2.7) million</b>
<b>Ambulance Transports</b>	<b>(\$2.2) million</b>
<b>Dividends (<i>AWWU</i>)</b>	<b>(\$1.6) million</b>
<b>Investment Income</b>	<b>(\$1.3) million</b>
<b>Building Permits</b>	<b>(\$1.0) million</b>
<b>Exemption Review</b>	<b>(\$0.8) million</b>

# 2021 Commitments



## Labor

(salaries and benefits)

**\$7.0 million**

## Non-Labor

(P&F retirement, leases, prof service, contracts)

**(\$1.5) million**

## Debt Service

**\$0.2 million**

## Transfers

**\$0.0**

## Total

**\$5.8\* million**

\* Total dollars by category vary slightly from overall total due to rounding

# 2021 Highlighted Services



## Public Safety

- Academies continuation
- No proposed staffing increases

## Housing & Homelessness

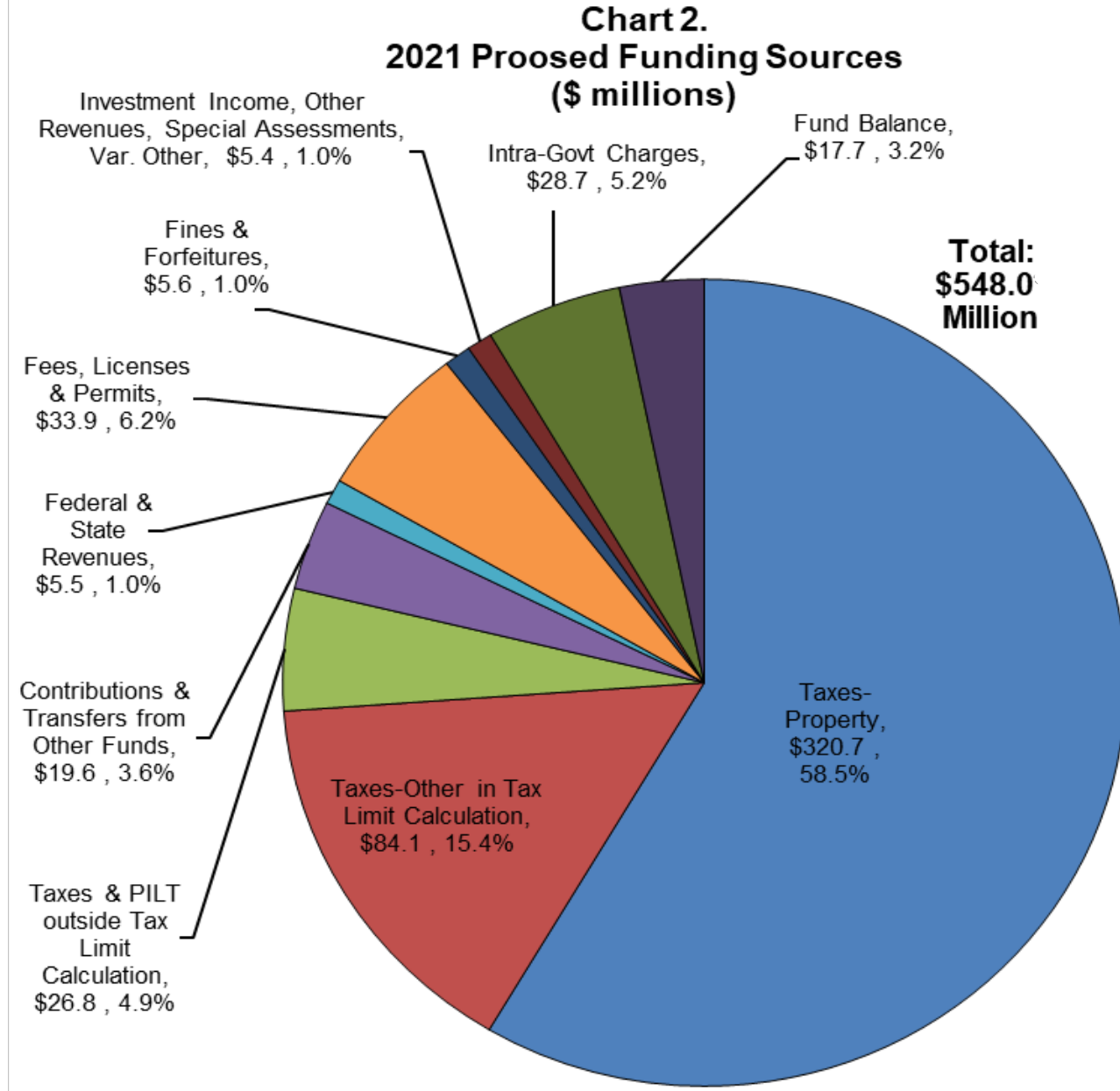
- Homelessness & Behavior Health System support
- Mobile Intervention Team: Health & APD will continue
- Shelter Contribution / Match with Private Investment Health
- Camp Clean-up to year-round services

## Operations Continuity

- Property Appraisal CAMA
- Leases and Contracts
- M&O Fleet Parts

# 2021 Proposed Funding Sources Total \$548.0 Million

## Overview Funding Sources



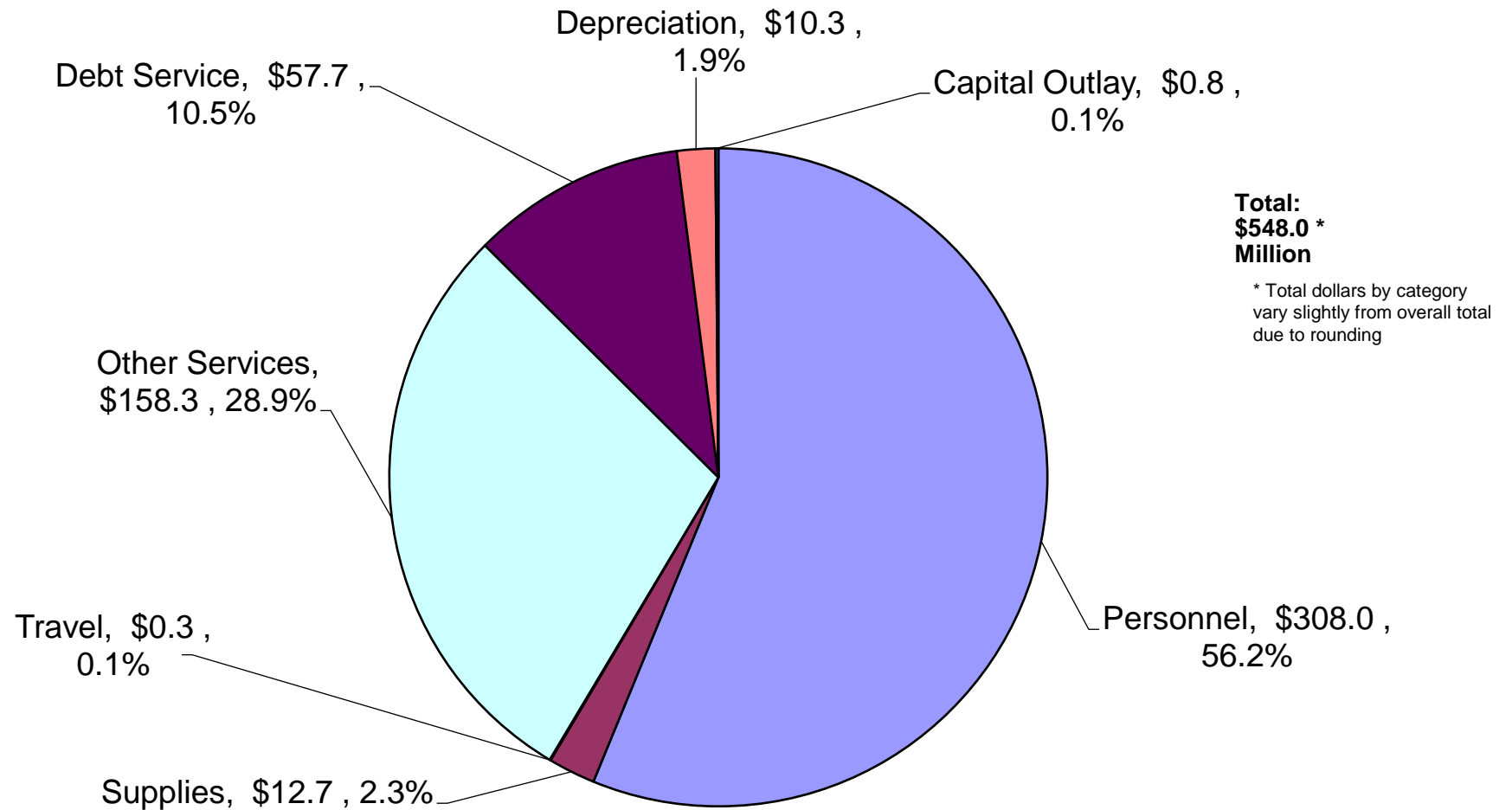


# 2021 Proposed Budget Categories Total \$548.0 Million

## Overview Budget Categories



Chart 1.  
2021 Proposed Budget Categories  
(\$ millions)



# Departments by % of Budget



**Table 1.**  
**2021 Proposed Budget by Department with Debt Service and Depreciation Noted Separately**  
**Ranked by Percentage of Budget (\$ thousands)**

Police	\$ 122,348	22.3%	Library	\$ 8,824	1.6%
Fire	\$ 100,913	18.4%	Real Estate	\$ 8,252	1.5%
Debt Service	\$ 57,680	10.5%	Municipal Attorney	\$ 8,073	1.5%
Maintenance & Operations	\$ 44,669	8.2%	Traffic Engineering	\$ 6,042	1.1%
Public Transportation	\$ 25,550	4.7%	Human Resources	\$ 4,864	0.9%
Information Technology	\$ 23,555	4.3%	Assembly	\$ 4,778	0.9%
Parks & Recreation	\$ 20,654	3.8%	Planning	\$ 3,502	0.6%
Municipal Manager	\$ 14,136	2.6%	Mayor	\$ 2,148	0.4%
Finance	\$ 13,387	2.4%	Purchasing	\$ 2,143	0.4%
Health	\$ 13,065	2.4%	Project Management & Engineering	\$ 1,473	0.3%
Convention Center Reserve	\$ 12,821	2.3%	Management & Budget	\$ 1,105	0.2%
Public Works Administration	\$ 11,965	2.2%	Internal Audit	\$ 785	0.1%
Economic & Community Developmer	\$ 11,817	2.2%	Equal Rights Commission	\$ 763	0.1%
Development Services	\$ 11,585	2.1%	Chief Fiscal Officer	\$ 593	0.1%
Depreciation	\$ 10,288	1.9%	Equity & Justice	\$ 191	0.0%
			<b>TOTAL</b>	<b>\$547,971</b>	<b>100.0%</b>

# Overview Budgeted Positions



Positions by Department	2020 Revised Budget		
	FT	PT	Total
Assembly	27	1	28
Chief Fiscal Officer	2	-	2
Development Services	70	-	70
Economic & Community Development	9	-	9
Equal Rights Commission	6	-	6
Equity & Justice	-	-	-
Finance	92	1	93
Fire	394	-	394
Heath	50	4	54
Human Resources	44	-	44
Information Technology	81	-	81
Internal Audit	5	1	6
Library	62	28	90
Maintenance & Operations	148	7	155
Management & Budget	5	-	5
Mayor	9	-	9
Municipal Attorney	48	-	48
Municipal Manager	16	3	19
Parks & Recreation	80	270	350
Planning	24	-	24
Police	611	-	611
Project Management & Engineering	8	1	9
Public Transportation	165	-	165
Public Works Administration	17	-	17
Purchasing	15	-	15
Real Estate	5	1	6
Traffic	28	4	32
TOTALS			2,342

2021 Proposed Budget			
FT	PT	Total	
27	1	28	
2	-	2	
71	-	71	add one (1) Plan Reviewer, with February 2021 start
9	-	9	
6	-	6	
1	-	1	add one (1) Chief Equity Officer
92	1	93	
394	-	394	
49	3	52	transfer to Parks & Recreation two (2) cemetery positions - one (1) FT Special Admin Assistant II and one (1) Seasonal Senior Office Assistant
29	-	29	transfer to Information Technology sixteen (16) payroll positions, add one (1) new Classification Analyst
97	-	97	transfer from Human Resources sixteen (16) payroll positions
5	1	6	
62	28	90	
148	7	155	
5	-	5	
9	-	9	
48	-	48	
16	3	19	
80	271	351	net-zero cost changes within department - reduction of one (1) Engineering Tech III and one (1) Landscape Architect II, and add one (1) Landscape Architect I and transfer from Health two (2) cemetery positions - one (1) FT Special Admin Assistant II and one (1) Seasonal Senior Office Assistant
24	-	24	
611	-	611	
8	1	9	
165	-	165	
17	-	17	
15	-	15	
5	1	6	
28	4	32	
		2,344	11

# 2020 v 2021 Budget Summary



	2020 1Q	2021 Proposed
Budget	\$542.2 million	\$548.0 million
Position Count	2,342 1,005 are Public Safety 1,337 are non-Public Safety	2,344 1,005 are Public Safety 1,339 are non-Public Safety
Property Tax	\$292.6 million	\$300.4 million
Cost to \$350,000		Est. Change \$100

# 2021 Capital Budget (bonds)



<b>Fire</b>	<b>\$ 2.55 million</b>
<b>Library</b>	<b>\$ 0.50 million</b>
<b>Maintenance &amp; Operations</b> (includes Girdwood \$2.1 million facility)	<b>\$12.35 million</b>
<b>Parks &amp; Recreation</b>	<b>\$ 3.95 million</b>
<b>Public Transportation</b>	<b>\$ 1.23 million</b>
<b>Roads &amp; Traffic</b>	<b><u>\$35.81 million</u></b>
<b>Total</b>	<b>\$56.39 million</b>



# **Alcoholic Beverages Retail Sales Tax**

**Police, First Responders**

**\$0.0, 0 FT**

**Child Abuse, Sexual Assault, Domestic Violence**

**\$2.1 million, 1 FT**

**Homelessness, Mental Health, Substance Misuse**

**\$7.0 million, 20 FT, 4 PT**

**Administration, Collection, Audits to Municipality**

**\$0.2 million, 2FT**

# Utility & Enterprise Highlights



## **Anchorage Hydropower – 0FT, 0PT, 0% Rate Increase**

- **\$3.1M, \$0.7M Capital**

## **AWWU – 283FT, 11PT**

- **Water: \$59.5M, \$18M Capital, \$0 Dividend, 2% Rate Increase**
- **Wastewater: \$59.4M, \$18M Capital, 8% Rate Increase**

## **Merrill Field – 9FT, 2PT, 0% Rate Increase**

- **\$5.2M, \$21.6M Capital – Focus on healthy equity**

# Utility & Enterprise Highlights



## **Port – 19FT, 1PT**

- **\$22.5M, \$4.2M Capital**

## **SWS – 76FT, 7PT**

- **Disposal: \$26.7M, \$9.9M Capital, 6.25% Rate Increase**
- **Refuse: \$13.3M, \$2.8M Capital, 5% Rate Increase**

# 2021 Summary



- **Public Safety**
- **Housing & Homelessness**
- **Operations Stability**
- **Alcohol Tax**
- **Capital Investments**
- **Balanced Budget**

# Scheduled Worksessions & Public Hearings



<b>October 13<sup>th</sup></b>	<b>Assembly Introduction of Budgets</b>
<b>October 16<sup>th</sup></b>	<b>Wrksn 11:00-4:00 on 2021 Proposed General Government (GG) Operating &amp; Capital Budgets</b>
<b>October 27<sup>th</sup></b>	<b>1<sup>st</sup> Public Hearing</b>
<b>October 23<sup>nd</sup></b>	<b>Wrksn 11:00-4:00 Continue 2021 GG Operating Proposed Utilities &amp; Enterprise Budgets</b>
<b>November 4<sup>th</sup></b>	<b>2<sup>nd</sup> Public Hearing (<i>Wednesday</i>)</b>
<b>November 10<sup>th</sup></b>	<b>Assembly Amendments due to Assembly Office</b>
<b>November 13<sup>th</sup></b>	<b>Wrksn on Assembly Amendments</b>
<b>November 17<sup>th</sup></b>	<b>Assembly Budget Approval</b>



# Thank You



**Lance Wilber, Director**  
**Office of Management & Budget (OMB)**  
**343-4496**  
**[lance.wilber@anchorageak.gov](mailto:lance.wilber@anchorageak.gov)**

**Budgets available at OMB Homepage**  
**<http://www.muni.org/Departments/budget/Pages/default.aspx>**