Mayor's Plan for Fiscal Sustainability

The Mayor's goal is to continue to manage spending in a manner that is sustainable and affordable to taxpayers both today and into the future. A key priority is to manage the growth of our largest expenditure category – employee compensation/benefits, to a level that is aligned with CPI and revenue growth. The Administration will continue to identify opportunities that will enable city government to be more efficient. Several initiatives are planned for implementation in 2014 that include a new Enterprise Resource Planning (ERP), electronic plan review, on-line Ombudsman Complaint Tracking System, retrofitting fixtures and bulbs to LED standards, enhancing our preventative maintenance for facilities, and a Historical Property portal.

The MOA will continue its discussion with the Anchorage School District to develop a shared services program.

The Administration will continue its effort to keep debt to a minimum by issuing new debt in a manner that is lower than the principal amount that is paid off.

Continuation Budget

As part of the budget development process, a continuation budget is produced to show what the current year services would cost in the budget year. For 2014, the continuation budget to fund the same level of service as 2013 was projected to increase $13.2 million, offset by reversal of 2013 one-time spending in the amount of $14.1 million, which makes the total 2014 continuation budget for spending $.9 million lower than 2013.

Key continuation spending changes include:

- Labor increases (total compensation) increases of CPI+1% and existing contracts.
- Contractual and miscellaneous expenditure adjustments in line with Hotel / Motel Tax revenue projection; fire hydrant water bill increase; and Eagle River Parks and Recreation capital contribution increase.
- Police and Fire Retirement Trust contribution reduction of $1.2 million offset by Police and Fire Retirement medical cost increase of $.6 million.
- Debt service increase of $2.9 million for GO bonds and $1.4 million for master lease and amortization.
- 2013 one-time spending reductions of $6.5 million for contributions from Areawide Fund (101000) and $7.0 million

Table 1.
2014 Continuation
(in millions $)

2013 Revised Budget	$	475.4
Projected Spending Changes		
Labor	$	8.7
Contractual / Misc		0.8
P&F Retirement		(0.6)
Debt Service		4.3
Continuation Spending	**$**	**13.2**
Less one-time spending		(14.1)
Continuation Spending Change	**$**	**(0.9)**
Projected Funding Source Changes		
Tax Increase of 2.2%	$	6.8
Non-property taxes		3.6
IGCs		(0.9)
Fund balance use		(4.6)
Continuation Funding	**$**	**4.9**
Less one-time contributions		(5.6)
Less one-time fund balance		(7.8)
Continuation Funding Change	**$**	**(8.5)**
2014 Continuation Gap	**$**	**(7.6)**
Program Funds fund balance		2.8
Service area property tax		1.7
Continuation Budget Challenge	**$**	**(3.1)**

for general government operating projects. Additional one-time spending reductions include $.4 million for O&M reserve and $.2 million for legal fees, both of which were included in one-time tax cap adjustments, thus funded by property tax.

Continuation funding sources are projected to decrease by $8.5 million, comprised of an increase in continuation funding of $4.9 million offset by reversal of 2013 one-time funding of $13.4 million.

The continuation funding source changes include:

- Tax cap property tax revenue increase of 2.2%, and other Service Area property tax revenue increase of $1.8 million to total $6.8 million.
- Non-property tax revenue within the tax limit, increased $2.5 million, comprised of $.1 million Motor Vehicle Rental Tax and $2.4 million MUSA/MESA that increased primarily due to the inclusion of Southcentral Power Plant (SPP) in Municipal Light and Power's asset base.
- Non-property tax revenue outside the tax limit net increase of $1.1 million, with increases including $.6 million Room Tax; $.2 million in Contribution from MOA Trust Fund; $.2 million in Restricted Contribution for services to Anchorage School District; and $.7 million increase in SOA Trial Court Fines. These and other activity-based increases are offset by reductions including $.6 million in APD Court Fines; $.2 million in SOA Traffic Court Fines; and $.3 million in Other Short-Term Interest.
- Intragovernmental Charge (IGC) revenue went down $.9 million as a result of the SAFER grant lapsing in 2013.
- Fund balance and contribution revenue that was used for one-time spending in 2013 was reversed.

The continuation spending increases exceed the funding source which resulted in a continuation gap of $7.6 million, before IGC reallocation, balancing of self-sustaining funds and service area tax change. Once these factors were considered, the continuation budget challenge was $3.1 million.

The 2014 budget could be balanced by reducing services or increasing funding sources. To ensure sustainability, the Administration strives to match recurring revenues with ongoing services.

Mayor's Proposed 2014 Budget

The 2014 Proposed General Government Operating Budget was a balanced budget at $470,799,887, which was $4,550,400 lower than the 2013 revised budget.

This budget was balanced by adjusting spending downward to match available and proposed funding, while achieving the goals of the community. The spending adjustments included the addition of revenue-generating positions, efficiencies identified by departments, budget alignments to reflect total compensation estimates and miscellaneous savings. Also, some fee and permit adjustments were proposed to better match cost-user with cost-payer.

2014 Approved Budget

The 2014 Approved General Government Operating Budget is a balanced budget at $471,316,518; an increase due to Assembly amendments of $516,631 from the Mayor's Proposed budget and $4,033,769 lower than the 2013 revised budget.

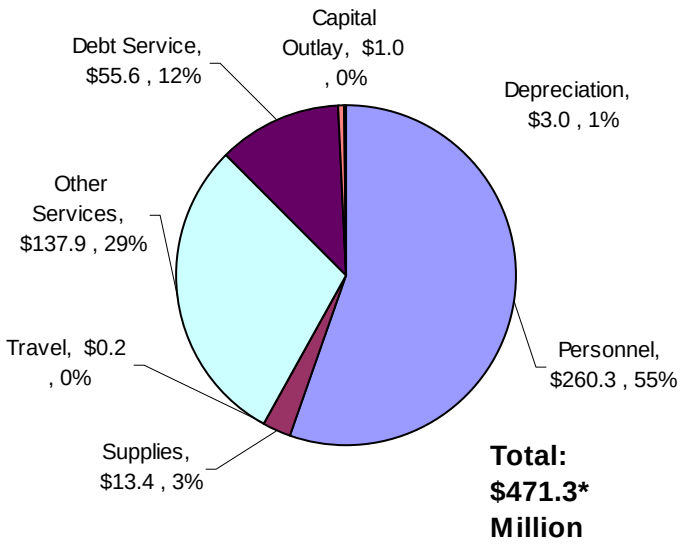
Chart 1, reflects the approved budget categories as a percent of the total budget.

Personnel, or total compensation, is the largest spending category, which includes salaries, salary adjustments (PIP, education, etc), medical benefits, retirement, social security, vacancy factor etc. The majority of the budget adjustments are in this category as a result of lower personnel costs.

Other Services includes discretionary and non-discretionary non-labor and contracts. Contributions, including those to Police and Fire Retirement and ASD are in this category.

Debt Service is primarily comprised of repayment of voter approved general obligation (GO) bond debt for capital projects. The spending in this category increased by $4.0 million, related to GO and master lease debt service schedules. There is an anticipated increase of $1.3 million related to ERP master lease. GO debt service is included in the tax cap, thus the related debt service increase resulted in the same amount of tax dollar increase.

Chart 1.
2014 Approved Budget Categories
(in millions $)



*Total of categories slightly off from overall total due to rounding.

The following Table 2 reflects the Administration's proposed budget by department.

Table 2.
2014 Approved Budget by Department with Debt Service and Depreciation Noted Separately
Ranked by Percentage of Budget

Police	$	96,037,021	20.4%	Real Estate	$	8,174,396	1.7%
Fire	$	84,853,818	18.0%	Library	$	8,093,368	1.7%
Public Works	$	66,423,870	14.1%	Municipal Attorney	$	7,740,053	1.6%
Debt Service	$	55,586,486	11.8%	Employee Relations	$	3,557,062	0.8%
Public Transportation	$	22,576,720	4.8%	Assembly	$	3,239,388	0.7%
Municipal Manager	$	21,265,604	4.5%	Depreciation	$	2,975,130	0.6%
Parks and Recreation	$	18,118,707	3.8%	Office of the Mayor	$	2,312,215	0.5%
Information Technology	$	14,661,691	3.1%	Purchasing	$	1,751,470	0.4%
Finance	$	14,180,196	3.0%	Management and Budget	$	812,421	0.2%
Community Development	$	14,075,505	3.0%	Equal Rights Commission	$	757,578	0.2%
Taxes and Reserve	$	12,565,322	2.7%	Internal Audit	$	750,144	0.2%
Health and Human Services	$	10,189,543	2.2%	Chief Fiscal Officer	$	618,809	0.1%
				TOTAL	**$**	**471,316,518**	**100.0%**

Incorporated into the 2014 budget are changes that reflect accounting best practice:

- Establishing separate E911 Surcharge Fund (211X000) to house E911 surcharge revenue and allowable costs which resulted in a direct cost budget reduction of $1.3 million, revenue budget reduction of $6.7 million and IGC budget increase of $5.6 million.
- Removing direct costs of Anchorage Metropolitan Area Transportation Solutions (AMATS) and seasonal light and medium equipment operators funded by other

funding sources, grant and bond respectively, resulted in direct cost and IGC budget reductions of $.7 million and standardizes our budgeting and reporting of grant-funded activities.

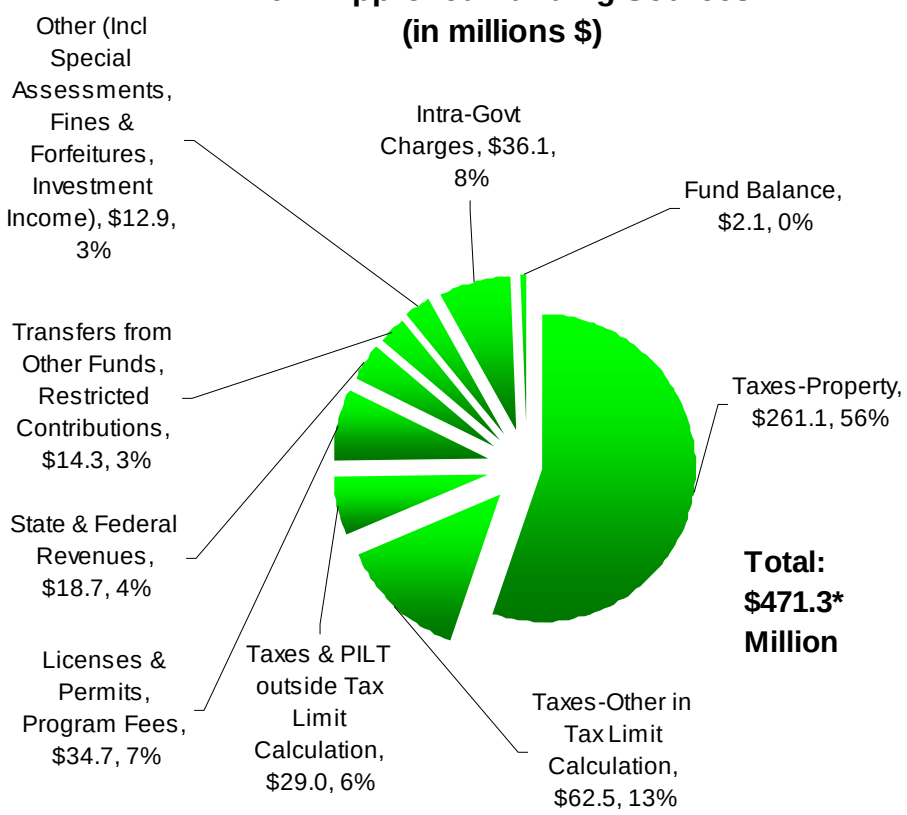
Additionally, depreciation ($2,975,130) is no longer appropriated, since the appropriation / authority to spend for the assets being depreciated occurred either in previous GGOBs or capital requests, making the 2014 Approved budget appropriation $468,341,388.

2014 Approved Revenue and Funding Sources Highlights

The Mayor is required to propose a balanced budget because the Charter prohibits the city from incurring debt without voter approval. Since the Mayor's Proposed budget identified $470.8 million in spending, it also provided the same amount in funding sources. The funding sources were comprised of $260.1 million of property tax revenue, $172.5 million of non-property tax revenue, $36.1 million of IGC revenue and $2.1 million of fund balance.

The Assembly approved $.5 million in property tax supported amendments and two funding source amendments to the Mayor's Proposed budget. The two funding source amendments decreased non-property tax, restricted contribution revenues from Anchorage School District for School Resource Officers, account 430030-Restricted Contributions, in the amounts of $450,000 and $750,000; the Mayor vetoed the amendment for $750,000.

Chart 2.
2014 Approved Funding Sources
(in millions $)



*Total of categories slightly off from overall total due to rounding.

The Approved budget of $471.3 is supported by $471.3 million in funding sources, as exhibited in Chart 2, with a $1 million increase from Proposed in property tax revenue and a $.5 million decrease from Proposed in non-property tax revenue, to reflect the Assembly amendments.

Taxes-Property - $261.1 million

The amount of taxes the Municipality collects is governed by a Tax Limit (also known as the tax cap) that calculates two numbers important to the budget and taxpayers:

- The maximum amount of all taxes the city can collect; and
- The maximum amount of property taxes that can be collected.

As shown in Table 3, the preliminary (the final limit is calculated in April) 2014 Tax Limit calculation indicates that $308.8 million in all taxes can be collected (not subject to the Tax Limit is another $17.1 million in mill levies set by service area boards). This is an $18.2 million increase above the same limit that could have been collected in 2013. At the same time, there is a $15.5 million increase in the maximum amount of *property taxes* that can be collected in 2014.

Table 3.
Tax Limit Calculation
(in millions $)

	2013	2014	Difference
Maximum Amount ALL Taxes	$ 290.5	$ 308.8	$ 18.2
(Less) Non-property Taxes	$ (59.9)	$ (62.5)	$ (2.7)
Maximum Amount PROPERTY Taxes	$ 230.7	$ 246.2	$ 15.5
Add ASD unusable capacity	$ 7.1	$ -	$ (7.1)
Maximum Amount PROPERTY Taxes	$ 237.8	$ 246.2	$ 8.5
Amount "under the cap"	$ -	$ (2.2)	$ (2.2)
Property taxes to be collected	$ 237.8	$ 244.0	$ 6.2

The reason for an increase in one limit but not the same amount in the other is the core of the tax cap's design – every dollar in non-property tax replaces a dollar in property tax. The difference of $2.7 million is the net increase in the other taxes within the tax cap that automatically reduces the same amount in property taxes and is comprised of:

- $0.2 million increase in Tobacco Tax
- $0.1 million increase in Motor Vehicle Rental Tax
- $2.4 million increase in MESA/MUSA

The 2014 Approved budget relies on $244.0 million in property taxes, which is $2.2 million below the maximum allowed under the preliminary 2014 tax limit. It is a $6.2 million (2.6%) increase from the amount of property taxes collected in 2013 for general government.

The property taxes supporting the 2014 Approved budget, inclusive of service areas ($17.1 million), is $261.1 million. Table 4 describes the taxpayer impact per $100,000 of property valuation, with 2014 based on the most current assessed valuations and average mill rate. The average taxpayer impact is flat from 2013.

Table 4.
Property Tax Impact

	2013	2014	Change
Tax Per $100,000 Assessed Value	$787	$787	$0
(Excludes Anchorage School District)			

Non-Property Tax Revenue - $172.1 million

In 2014 there is a $6.4 million decrease in this category of revenue, which includes:

- Taxes-Other (non-property taxes and PILTs inside and outside the cap)
- Licenses and Permits, Program Fees
- State and Federal Revenues
- Restricted Contributions, Transfers from Other Funds,
- Other, Special Assessments, Fines and Forfeitures, Investment Income

Taxes-Other - $91.5 million
Revenue from non-property taxes and payments made by utilities, Municipal enterprises and private companies instead of taxes to the Municipality, state and federal governments (PILT) that have substantively changed in 2014. Representative examples include:

Tobacco Tax (within Tax Limit Calculation) – A total of $22.2 million is expected, which is an increase of $.2 million when compared to 2013, and is anticipated to be generated from Treasury position changes presented in 2014 Approved budget.

MUSA/MESA (within Tax Limit Calculation) – A total of $21.0 million is expected for MESA/MUSA, which includes $2.4 million more than the 2013 budgeted amount. The increase in the MESA/MUSA is primarily due to the inclusion of the Southcentral Power Plant (SPP) to Municipal Light and Power's asset base.

Penalty/Interest on Delinquent Taxes – the 2014 budget expects $2.7 million for penalty and interest on delinquent taxes, which is a $100,000 increase over 2013.

Hotel/Motel Room Tax – A total of $24.0 million from this 12% room tax is expected in 2014 for a $0.6 million increase, based on projected tourism growth. Revenue from the tax is split three ways—4% to tourism marketing; 4% for convention center debt; and 4% to general government.

Licenses and Permits; Program Fees - $34.7 million
This category includes fees paid for services, such as land use permits and bus fares. Changes in 2014 include, but are not limited to:

Land Use and Right-of-Way Fees – Projected increase of $.2 million as a result of anticipated 12.5% fee increase, contingent upon passage and approval of AO2013-100 by the Assembly.

Ambulance Service Fees – A total of $7.6 million is projected in 2014, which is an increase of $1.5 million from 2013 due to a $300 fee increase to cover costs, contingent upon passage and approval of AO2013-100 by the Assembly. The last ambulance fee increase was in 2001.

Food Safety and Sanitation; Noise Permit Fees and Room Rental Rates – Projected increase of $.1 million as a result of anticipated fee increases, contingent upon passage and approval of AO2013-100 by the Assembly.

Transit Bus Pass Sales– A total of $2.8 million is expected for revenues in 2014, which is an increase of $.6 million as a result of anticipated increase in bus fare rates, contingent upon passage and approval of AO2013-100 by the Assembly.

Elevator Inspection Fees – A total of $0.6 million is budgeted in 2014, which is an increase of $.1 million from 2013, which is expected to be generated by the addition of an elevator inspector, included in the 2014 Approved budget.

State of Alaska – E911 – A total of $0 is budgeted in 2014, which is a decrease of $6.7 million from 2013. The 2014 anticipated E911 surcharge revenue and allowable expenditures will be featured in newly established special revenue E911 Surcharge Fund (211X00).

DWI Impound/Admin. Fees – A total of $1.0 million is expected in 2014, which is a decrease of $.1 million from 2013 due to trending and anticipated reduction in cases.

State Revenues; Federal Revenues - $18.7 million
This category includes revenue received by general government from state and federal governments.

State Revenues (General Assistance) – A total of $14.7 million is expected from a program by which the State of Alaska shares revenue with local governments. This is an increase of $.1 million from 2013 budget and is set at the actual amount received in 2013. This revenue has been consistently around $15 million in recent years past.

Restricted Contributions; Transfers from Other Funds - $14.3 million
Transfers from Other Funds include Restricted Contributions, that include reimbursement from the Anchorage School District for the School Resource Officers (SROs) and ASD dedicated internal auditor. Contributions from Other Funds include utility revenue distribution and a dividend paid from MOA's Trust Fund (created with the proceeds from the sale of the Anchorage Telephone Utility).

Restricted Contributions (Restricted Contribution, Contributions from Other Funds) – Reimbursement from ASD for School Resource Officers (SROs) and dedicated Internal Auditor netted a decrease of $.6 million; reflecting 2014 anticipated costs and Assembly amendment. Also, the 2014 Contributions from Other Funds budget is decreased by $5.2 million to reflect the removal of 2013 one-time contribution funding, making a net decrease of $5.8 million in Restricted Contribution to total $3.4 million for 2014.

Transfers from Other Funds (Contribution from MOA Trust Fund) – The 2014 MOA Trust Fund dividend is anticipated to be $4.9 million, which is $.2 million more than 2013.

Special Assessments; Fines and Forfeitures; Investment Income; Other - $12.9 million
Revenue that has substantively changed in 2014 includes:

Fines and Forfeitures (SOA Traffic Court Fines, SOA Trial Court Fines, APD Court Fines) – A decrease of $.2 million is anticipated in SOA Traffic Court Fines and $.6 million in APD Court Fines as a result of projected level of traffic enforcement to be the same as 2013, which is lower than the projection for 2013. An increase of $.7 million is expected in SOA Trial Court Fines due to a projected increase in the Permanent Fund dividend, which will increase the amount that can be garnished from those that fail to pay these fines.

Investment Income (Cash Pool Short-Term Interest, Other Short-Term Interest) – The combined 2014 budget is decreasing by $.4 million from the 2013 budget. The general government cash pool interest in Cash Pool Short Term Interest is expected to decline by $.1 million, which is compounded by a projected $.3 million decrease in Other Short-Term Interest.

Intra-Governmental Charges (IGCs) - $36.1 million
IGCs are charges for services provided by one Municipal organization to another. For example, the Maintenance and Operations Department maintains all general government buildings. Maintenance costs are budgeted in Maintenance and Operations and "charged out" through IGCs to the appropriate users. By using an intra-governmental charge system, the full cost of a program—including overhead—is linked to the program's budget. This

system also allows departments to charge Municipal utilities, grants, capital projects and other special revenue funds for services.

In 2014, IGCs are anticipated to generate $36.1 million in “revenue” which is $4.8 million more than 2013. The main reason for this increase is accounting changes in the 2014 budget: $5.6 million of new IGC revenue for the Fire and Police departments charging out to the newly established E911 Surcharge Fund (211X00), which is offset by an anticipated $.7 million reduction due to the movement of Anchorage Metropolitan Area Transportation Solutions (AMATS) and seasonal light and medium equipment operators direct costs to funding sources outside of general government.

As part of the annual budget process, IGCs will be updated during first quarter budget revisions.

Fund Balance
Fund balance is generally defined as the difference between a fund’s assets and liabilities.

This category of financing sources includes unspent funds at year-end in governmental operating funds. These balances then may be used to help pay for the following year’s budget, which reduces the amount of funding from other sources that otherwise would be required to support the spending from the respective fund. With the exception of Areawide Fund (101000), the 2014 Approved budget does not use any fund balance in the taxed service area funds. As part of the annual budget process, this will be revisited during first quarter budget amendments to ensure that the funds remain in compliance with the Municipal fund balance reserve policies.

The fund balance use of $1,000,000 in Areawide Fund (101000) is to fund the Municipality’s contribution to Anchorage School District (ASD) for changes from projected basic need. This amount is unused carry-forward from 2013, since the 2013 basic need adjustment was $347,680, $1,152,320 lower than the $1.5 million budget. The 2014 Approved budget for this item is $1 million.

Several programs generate revenue that is placed in self-sustaining funds to pay operating costs. For example, Development Services gets revenue from construction-related permits; Heritage Land Bank gets revenue from the sale of Municipal property; and the Dena’ina Center gets bed tax revenue to pay its debt service.

A net of $1.1 million of fund balance in these funds is projected to be used (decreased) or created (increased) based on the 2014 Approved budget and is comprised as follows:

- $0.6 million use – Anchorage Building Safety Service Area Fund (163000)
- $0.1 million creation – Public Finance and Investment Fund (164000)
- $2.0 million creation – Convention Center Operating Reserve Fund (2020X0)
- $0.6 million use – Heritage Land Bank Fund (221000)
- $0.2 million use – Self Insurance Fund (602000)
- $1.8 million use – Management Information Systems Fund (607000)

Anchorage Building Safety Service Area Fund (163000) and Heritage Land Bank Fund (221000) show use / decreases in fund balances. These will be reexamined in first quarter budget amendments: fund balance use in the Anchorage Building Safety Service Area Fund (163000) may require a policy decision if the permit revenue continues to be less than the cost of the programs it is meant to support; Heritage Land Bank Fund (221000) fund balance

use may be adjusted in the revised budget to reflect increases in projected revenue from property sales, leases and land use permits that may occur after the initial 2014 budget approval.

Self Insurance Fund (602000) is an internal service fund used to accumulate and allocate costs for workers' compensation and general liability services to other Municipal departments and agencies on a cost-reimbursement basis. The 2014 Approved budget IGC revenue is based on 2013 reimbursement rates. As part of the annual budget process, the IGCs will be updated during first quarter budget revisions to fully reimburse this fund without the use of fund balance.

Management Information Systems Fund (607000) is an internal service fund used to accumulate and allocate service costs from the Information Technology Department to other Municipal departments and agencies on a cost-reimbursement basis. The 2014 Approved budget IGC revenue is based on 2013 reimbursement rates. As part of the annual budget process, the IGCs will be updated during first quarter budget revisions to fully reimburse this fund without the use of fund balance.

Tax Limit Calculation

Anchorage Municipal Charter 14.03 and Anchorage Municipal Code 12.25.040

Line			2013 Revised		2014 Preliminary
1	Step 1: Building Base with Taxes Collected the Prior Year				
2	Real/Personal Property Taxes to be Collected		225,224,575		237,750,950
3	Payment in Lieu of Taxes (State & Federal)		780,000		794,746
4	Automobile Tax		8,800,000		11,300,053
5	Tobacco Tax		20,411,994		22,019,634
6	Aircraft Tax		210,000		210,000
7	Motor Vehicles Rental Tax		5,174,208		4,970,037
8	MUSA/MESA		20,274,050		20,556,995
9	Step 1 Total		280,874,827		297,602,415
10					
11	Step 2: Back out Prior Year's Exclusions Not Subject to Tax Limit				
12	Taxes Authorized by Voter-Approved Ballot - O&M Reserves (One-Time)		(440,000)		(440,000)
13	Judgments/Legal Settlements (One-Time)		(25,050)		(3,989,621)
14	Debt Service (One-Time)		(55,513,494)		(50,264,138)
15	Step 2 Total		(55,978,544)		(54,693,759)
16					
17	Tax Limit Base (before Adjustment for Population and CPI)		224,896,283		242,908,656
18					
19	Step 3: Adjust for Population, Inflation				
20	Population 5 Year Average	1.00%	2,248,960	1.20%	2,914,900
21	Change in Consumer Price Index 5 Year Average	2.60%	5,847,300	2.20%	5,343,990
22	Step 3 Total	3.60%	8,096,260	3.40%	8,258,890
23					
24	**The Base for Calculating Following Year's Tax Limit**		**232,992,543**		**251,167,546**
25					
26	Step 4: Add Taxes for Current Year Items Not Subject to Tax Limit				
27	New Construction		2,146,169		3,191,568
28	Taxes Authorized by Voter-Approved Ballot - O&M		701,500		818,000
29	Taxes Authorized by Voter-Approved Ballot - O&M Reserves (One-Time)		440,000		440,000
30	Judgments/Legal Settlements (One-Time)		3,989,621		140,050
31	Debt Service (One-Time)		50,264,138		53,015,313
32	Step 4 Total		57,541,428		57,604,931
33					
34	Limit on ALL Taxes that can be collected		290,533,971		308,772,477
35					
36	Step 5: To determine limit on property taxes, back out other taxes				
37	Payment in Lieu of Taxes (State & Federal)		(794,746)		(800,290)
38	Automobile Tax		(11,300,053)		(11,300,053)
39	Tobacco Tax		(22,019,634)		(22,219,634)
40	Aircraft Tax		(210,000)		(210,000)
41	Motor Vehicle Rental Tax		(4,970,037)		(5,069,438)
42	MUSA/MESA		(20,556,995)		(22,950,555)
43	Step 5 Total		(59,851,465)		(62,549,970)
44					
45	Limit on PROPERTY Taxes that can be collected		230,682,506		246,222,507
46					
47	Add MOA use of ASD 2013 Unusable Tax Capacity		7,068,444		-
48					
49	Limit on PROPERTY Taxes that can be collected (with ASD capacity)		237,750,950		246,222,507
50					
51	Step 6: Determine property taxes to be collected if different than Limit on Property Taxes that can be collected				
52	Property taxes to be collected based on spending decisions minus other available revenue.				
53					
54	Property Taxes TO BE COLLECTED		237,750,950		243,998,994
55					
56	**Amount below limit on property taxes that can be collected ("under the cap")**		**-**		**(2,223,513)**
55					

There also are service areas with boards that set their maximum mill levies. The property taxes in these service areas are not subject to the Tax Limit Calculation ("outside the cap"). The 2014 total property taxes "outside the cap" is **$17,054,369**, making the total of all property taxes to be collected for General Government **$261,053,363**.

Position Summary by Department

Department	2012 Revised Budget					2013 Revised Budget					2014 Approved Budget				
	FT	PT	Seas	Temp	Total	FT	PT	Seas	Temp	Total	FT	PT	Seas	Temp	Total
Assembly	23	1	-	-	24	23	1	-	-	24	24	2	-	-	26
Chief Fiscal Officer	2	-	-	-	2	3	-	-	-	3	3	-	-	-	3
Community Development	99	1	-	-	100	96	1	-	-	97	95	-	-	-	95
Employee Relations	20	4	-	-	24	31	-	-	-	31	31	-	-	-	31
Equal Rights Commission	5	2	-	-	7	5	2	-	-	7	5	2	-	-	7
Finance	84	15	-	-	99	95	2	-	-	97	96	2	-	-	98
Fire	387	2	-	-	389	375	2	-	-	377	375	2	-	-	377
Health and Human Services	48	7	1	-	56	40	6	1	-	47	56	2	1	-	59
Information Technology	60	17	-	-	77	74	-	-	-	74	71	-	-	-	71
Internal Audit	4	1	-	-	5	5	1	-	-	6	5	1	-	-	6
Library	63	28	-	-	91	59	35	-	-	94	59	35	-	-	94
Management and Budget	5	1	-	-	6	6	-	-	-	6	6	-	-	-	6
Mayor	8	1	-	-	9	10	-	-	-	10	10	-	-	-	10
Municipal Attorney	53	5	-	-	58	52	2	-	-	54	53	-	-	-	53
Municipal Manager	15	2	-	-	17	19	2	-	-	21	19	2	-	-	21
Parks and Recreation	64	41	190	27	322	60	33	186	24	303	61	33	178	30	302
Police	544	-	-	-	544	523	-	-	-	523	523	-	-	-	523
Public Transportation	144	-	-	-	144	144	-	-	-	144	144	-	-	-	144
Public Works	239	1	18	19	277	238	2	19	19	278	239	1	19	2	261
Purchasing	15	1	-	-	16	14	-	-	-	14	14	-	-	-	14
Real Estate	7	-	-	-	7	7	-	-	-	7	7	-	-	-	7
Total	**1,889**	**130**	**209**	**46**	**2,274**	**1,879**	**89**	**206**	**43**	**2,217**	**1,896**	**82**	**198**	**32**	**2,208**

This summary shows budgeted staffing levels at end of year. Reports generated from TeamBudget (Department Summary and Division Summary), included in department sections of 2014 Approved Budget show staffing levels at beginning of year. Notable position changes are listed below:

2012 Revised Budget:

Employee Relations - This schedule reflects 2012 organization that included Office of Equal Opportunity, that transferred to Municipal Manger department in 2013.

2013 Revised Budget (changes from schedule published at 2013 Revised):

Finance - Adjust 7 PT to FT to reflect correct position allocation, no budget impact (AR 2013-83 as amended, AM support line 81).
Information Technology - Adjust 4 PT to FT to reflect correct position allocation, no budget impact (AR 2013-83 as amended, AM support line 86).
Library - Adjust 3 FT to PT to reflect correct position allocation, no budget impact.
Management and Budget - Adjust 1 PT to FT to reflect correct position allocation, no budget impact (AR 2013-83 as amended, AM support line 87).

2014 Approved Budget:

Assembly - 1 FT Administrative position added in Clerk division (*Assembly Amendment*); 1 PT Administrative position added in Assembly division (*Assembly Amendment*).
Community Development - 1 FT Elevator Inspector position added; 1 PT Civil Engineer position reduced, 2 FT Senior Planner and 1 FT Manager positions transferred to AMATS grant funding source; 1 FT Code Enforcement Officer added (*Assembly Amendment*).
Finance - Treasury - 1 FT Tax Enforcement position added.
Health and Human Services - Personnel realignment to reflect grant-funded positions - FT positions partially grant funded are reported as FT.
Information Technology - 1 FT Senior Office Assistant reduced mid-year; 1 FT GIS Technician II position and 1 FT GIS Cartographer II position transferred to AWWU.
Municipal Attorney - 1 FT Clerk position reduced; 2 PT Municipal Attorney II positions increased to FT.
Public Works - 17 temporary light and medium seasonal equipment operator positions associated with the Recycled Asphalt/Chip Seal Program transferred to bond funding source.

Budget Summary Reconciliation 2013 Revised to 2014 Approved

Department	2013 Revised	Continuation Level Adjustments: Salary, Benefits	Debt Service	P & F Retirement	Contracts Misc/H&M	One-Time Funding	Subtotal	2014 Continuation	Changes from 2014 Continuation to 2014 Approved: Personnel Alignment	Dept Adjustment	O&M in Tax Cap	Assembly Amndmnts	Subtotal	2014 Approved	2014 Approved Accounting Changes *	2014 Approved Budget	Less Depr/Amort	2014 Approved Appropriation
Assembly	2,938,108	34,805	-	-	50,795	-	85,600	3,023,708	-	69,537	-	146,143	215,680	3,239,388	-	3,239,388	-	3,239,388
Chief Fiscal Officer	7,091,006	(17,097)	-	-	-	(6,450,000)	(6,467,097)	623,909	-	(5,100)	-	-	(5,100)	618,809	-	618,809	-	618,809
Community Developm	13,985,011	584,923	(30,039)	-	-	(400,000)	154,884	14,139,895	306,717	-	-	102,248	408,965	14,548,860	(443,313)	14,105,547	-	14,105,547
Employee Relations	3,837,521	48,310	-	-	-	(300,000)	(251,690)	3,585,831	(28,769)	-	-	-	(28,769)	3,557,062	-	3,557,062	-	3,557,062
Equal Rights Commiss	759,023	4,905	-	-	-	-	4,905	763,928	500	(6,850)	-	-	(6,350)	757,578	-	757,578	-	757,578
Finance	14,152,843	481,562	(38,544)	-	-	-	443,018	14,595,861	54,699	29,636	-	(500,000)	(415,665)	14,180,196	-	14,180,196	-	14,180,196
Fire	88,168,017	2,114,435	836,255	(390,564)	188,878	(900,000)	1,849,004	90,017,021	-	(209,237)	-	-	(209,237)	89,807,784	-	89,807,784	-	89,807,784
Health and Human Se	9,926,104	64,523	43,702	-	-	-	108,225	10,034,329	-	(73,212)	-	468,240	395,028	10,429,357	-	10,429,357	-	10,429,357
Information Technolog	18,150,826	365,306	1,520,309	-	-	(490,000)	1,395,615	19,546,441	(288,364)	(35,705)	-	-	(324,069)	19,222,372	-	19,222,372	(2,975,130)	16,247,242
Internal Audit	705,588	37,701	-	-	-	-	37,701	743,289	-	6,855	-	-	6,855	750,144	-	750,144	-	750,144
Library	7,964,515	140,059	-	-	-	(200,000)	(59,941)	7,904,574	(8,078)	(63,128)	-	260,000	188,794	8,093,368	-	8,093,368	-	8,093,368
Management and Bud	817,102	2,178	-	-	-	-	2,178	819,280	-	(6,859)	-	-	(6,859)	812,421	-	812,421	-	812,421
Office of the Mayor	3,542,689	54,526	-	-	-	(1,210,000)	(1,155,474)	2,387,215	-	(75,000)	-	-	(75,000)	2,312,215	-	2,312,215	-	2,312,215
Municipal Attorney	7,745,952	175,918	-	-	-	(266,050)	(90,132)	7,655,820	84,233	-	-	-	84,233	7,740,053	-	7,740,053	-	7,740,053
Municipal Manager	22,867,569	93,635	187,719	-	118,696	-	400,050	23,267,619	-	-	-	-	-	23,267,619	-	23,267,619	-	23,267,619
Parks and Recreation	20,437,494	266,627	345,227	-	347,983	(100,000)	859,837	21,297,331	-	(170,677)	373,000	40,000	242,323	21,539,654	-	21,539,654	-	21,539,654
Police	97,756,862	2,525,257	(11,653)	(174,718)	-	(684,000)	1,654,886	99,411,748	(2,137,471)	268,100	115,000	-	(1,754,371)	97,657,377	(1,316,072)	96,341,305	-	96,341,305
Public Transportation	22,528,575	265,546	21,435	-	218,000	-	504,981	23,033,556	-	124,280	-	-	124,280	23,157,836	-	23,157,836	-	23,157,836
Public Works	109,387,835	1,329,327	1,434,777	-	53	(3,040,000)	(275,843)	109,111,992	-	(951,332)	885,000	-	(66,332)	109,045,660	(263,952)	108,781,708	-	108,781,708
Purchasing	1,659,043	106,102	-	-	50,000	(50,000)	106,102	1,765,145	-	(13,675)	-	-	(13,675)	1,751,470	-	1,751,470	-	1,751,470
Real Estate	8,141,738	32,479	-	-	179	-	32,658	8,174,396	-	-	-	-	-	8,174,396	-	8,174,396	-	8,174,396
Convention Center Re	12,675,952	-	-	-	(110,630)	-	(110,630)	12,565,322	-	-	-	-	-	12,565,322	-	12,565,322	-	12,565,322
TANS Areawide Expe	110,914	-	-	-	-	-	-	110,914	-	-	-	-	-	110,914	-	110,914	-	110,914
TOTAL	**475,350,287**	**8,711,027**	**4,309,188**	**(565,282)**	**863,954**	**(14,090,050)**	**(771,163)**	**474,579,124**	**(2,016,533)**	**(1,112,367)**	**1,373,000**	**516,631**	**(1,239,269)**	**473,339,855**	**(2,023,337)**	**471,316,518**	**(2,975,130)**	**468,341,388**
Continuation Change, without One-Time Items					13,318,887													

*** 2014 Approved Accounting Changes:**

Community Development - ($443,313) related to AMATS grant now being budgeted directly in grant fund. AMATS grant charges were previously budgeted directly in GG operating then were offset with IGC / indirect revenues and the offsetting indirect charges wer budgeted in the grant fund.

Police - ($1,316,072) related to establishment of E911 Surcharge Fund (211000). Expenditures allowable to be funded by the E911 Surcharge are now housed in separate fund, along with E911 surcharge revenue. Fire Department charges that were previously budgeted as indirect are indirectly charged to the new E911 Surcharge Fund.

Public Works - ($263,952) comprised of increase of $19,000 for direct costs related to addition of new Homestead Limited Road Service Area Fund (15000) offset by reduction of $282,952 related to the Recycled Asphalt/Chip Seal Program (RAP) seasonal light and medium equipment operators now being budgeted directly in bond fund. RAP charges were previously budgeted directly in GG operating then were offset with IGC / indirect revenues and the offsetting indirect charges were included in the bond fund.

Relationship between Departments and Funds in Terms of 2014 Approved Budget
(Direct Cost in $ Thousands)

Fund #	101000	104000	106000	119000	131000	141000	151000	161000	162000	SA/LRSA	163000	164000	2020X0	221000	301000	602000	607000		
Department	**Areawide**	**Chugiak Fire Service Area**	**Girdwood Valley Service Area**	**Chugiak/ Birchwd/ ER RR SA**	**Anch Fire Service Area**	**Anch Roads / Drainage Service Area**	**Anch Police Service Area**	**Anch Parks & Rec Service Area**	**Eagle River / Chugiak Parks & Rec Service Area**	**Multiple SAs and LRSAs**	**Bld Safety Service Area**	**Public Fin Invest**	**Cnvntn Ctr Ops Reserve**	**Heritage Land Bank**	**Rev Bond-PAC**	**Self-Ins**	**Mgmnt Info Systems**	**TOTAL**	**% of Total**
Assembly	3,239	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,239	0.7%
Chief Fiscal Officer	619	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	619	0.1%
Community Development	8,619	-	-	-	-	-	-	-	-	-	5,487	-	-	-	-	-	-	14,106	3.0%
Employee Relations	3,557	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,557	0.8%
Equal Rights Commission	758	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	758	0.2%
Finance	12,604	-	-	-	-	-	-	-	-	-	-	1,576	-	-	-	-	-	14,180	3.0%
Fire	22,411	1,011	734	-	65,652	-	-	-	-	-	-	-	-	-	-	-	-	89,808	19.1%
Health and Human Services	10,429	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,429	2.2%
Information Technology	1,249	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,973	19,222	4.1%
Internal Audit	750	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	750	0.2%
Library	8,093	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,093	1.7%
Management and Budget	812	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	812	0.2%
Office of the Mayor	2,312	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,312	0.5%
Municipal Attorney	7,740	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,740	1.6%
Municipal Manager	12,541	-	-	-	-	-	-	-	-	-	-	-	-	-	340	10,387	-	23,268	4.9%
Parks and Recreation	-	-	265	-	-	-	-	17,063	4,212	-	-	-	-	-	-	-	-	21,540	4.6%
Police	50	-	-	-	-	-	96,291	-	-	-	-	-	-	-	-	-	-	96,341	20.4%
Public Transportation	23,158	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23,158	4.9%
Public Works	28,322	-	871	6,779	-	69,529	-	-	-	3,282	-	-	-	-	-	-	-	108,782	23.1%
Purchasing	1,751	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,751	0.4%
Real Estate	7,370	-	-	-	-	-	-	-	-	-	-	-	-	804	-	-	-	8,174	1.7%
Areawide TANs Expense	111	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111	0.0%
Convention Center Reserve	-	-	-	-	-	-	-	-	-	-	-	-	12,565	-	-	-	-	12,565	2.7%
Total General Government	**156,496**	**1,011**	**1,870**	**6,779**	**65,652**	**69,529**	**96,291**	**17,063**	**4,212**	**3,282**	**5,487**	**1,576**	**12,565**	**804**	**340**	**10,387**	**17,973**	**471,317**	**100.0%**
Percent of Total	33.2%	0.2%	0.4%	1.4%	13.9%	14.8%	20.4%	3.6%	0.9%	0.7%	1.2%	0.3%	2.7%	0.2%	0.1%	2.2%	3.8%	**100.0%**	

Direct Cost includes debt service and depreciation / amortization.

2014 Approved Budget Revenues, Expenditures and other Financing Sc

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Fund #	101000	104000	106000	119000	131000	141000	151000
Revenues:	**Areawide**	**Chugiak Fire Service Area**	**Girdwood Valley Service Area**	**Chugiak/Birch wd/ER RR SA**	**Anchorage Fire Service Area**	**Anchorage Roads / Drainage Service Area**	**Anchorage Police Service Area**
Taxes - Property	(8,895)	1,061	2,033	6,561	73,657	65,405	96,759
Taxes - Other - In Tax Limit	57,809	21	30	147	1,136	1,507	1,504
Taxes - Other - Outside Tax Limit	11,517	7	11	34	263	574	436
Payments in Lieu of Taxes	1,847	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	220	-
Licenses & Permits	2,952	-	-	-	450	6	-
Program Fees	19,144	-	9	25	518	-	1,777
Fines & Forfeitures	676	-	-	-	-	-	5,472
Investment Income	1,205	43	10	21	337	636	339
Restricted Contributions	120	-	-	97	-	-	2,609
Transfers from Other Funds	10,937	-	-	-	-	-	-
State Revenues	16,631	2	2	-	88	554	516
Federal Revenues	114	-	-	-	38	637	-
Other	720	-	-	-	-	42	603
TOTAL Revenues	**114,776**	**1,134**	**2,094**	**6,884**	**76,486**	**69,580**	**110,015**
Expenditures:							
Assembly	3,239	-	-	-	-	-	-
Chief Fiscal Officer	619	-	-	-	-	-	-
Community Development	8,619	-	-	-	-	-	-
Employee Relations	3,557	-	-	-	-	-	-
Equal Rights Commission	758	-	-	-	-	-	-
Finance	12,604	-	-	-	-	-	-
Fire	22,411	1,011	734	-	65,652	-	-
Health and Human Services	10,429	-	-	-	-	-	-
Information Technology	1,249	-	-	-	-	-	-
Internal Audit	750	-	-	-	-	-	-
Library	8,093	-	-	-	-	-	-
Management and Budget	812	-	-	-	-	-	-
Office of the Mayor	2,312	-	-	-	-	-	-
Municipal Attorney	7,740	-	-	-	-	-	-
Municipal Manager	12,541	-	-	-	-	-	-
Parks and Recreation	-	-	265	-	-	-	-
Police	50	-	-	-	-	-	96,291
Public Transportation	23,158	-	-	-	-	-	-
Public Works	28,322	-	871	6,779	-	69,529	-
Purchasing	1,751	-	-	-	-	-	-
Real Estate	7,370	-	-	-	-	-	-
Areawide TANs Expense	111	-	-	-	-	-	-
Convention Center Reserve	-	-	-	-	-	-	-
TOTAL Expenditures	**156,496**	**1,011**	**1,870**	**6,779**	**65,652**	**69,529**	**96,291**
Charges by Departments	63,598	123	252	128	23,429	2,366	18,254
Charges to Departments	(104,318)	-	(28)	(23)	(12,596)	(2,315)	(4,530)
TOTAL Charges by/to	**(40,720)**	**123**	**225**	**105**	**10,833**	**51**	**13,724**
Net Increase (Decrease) in Fund Balance	(1,000)	-	-	-	-	-	-
Estimated Fund Balance-Beginning	51,974	1,258	1,037	253	11,471	10,610	9,784
Estimated Fund Balance-Ending	50,974	1,258	1,037	253	11,471	10,610	9,784
Y/Y Fund Balance % Change	-2%	0%	0%	0%	0%	0%	0%

Estimated Fund Balance is inclusive of Nonspendable, Restricted, Committed, Assigned, and Unassigned and is expected to change as closure of 2013
The 2014 Estimated Beginning Fund Balance for funds 602 and 607 is based on trial balance at 02/17/2014; all other funds are based on 12/31/2012 re

ɔurces/Uses by Major Funds, and Non-major Funds in the Aggregate

ınds $)

161000 Anchorage Parks & Recreation Service Area	162000 Eagle River / Chugiak Parks & Rec Service Area	SA/LRSA Multiple SAs and LRSAs	163000 Building Safety Service Area	164000 Public Finance Investment	2020X0 Convention Center Operations Reserve	221000 Heritage Land Bank	301000 Bond Payment-Performing Arts Center	602000 Self-Insurance	607000 Management Information Systems	TOTAL
17,072	3,933	3,467	-	-	-	-	-	-	-	261,053
391	-	6	-	-	-	-	-	-	-	62,550
259	18	2	-	-	14,005	-	-	-	-	27,125
-	-	-	-	-	-	-	-	-	-	1,847
-	-	-	-	-	-	-	-	-	-	220
-	-	-	6,626	-	-	5	-	-	-	10,039
1,925	438	-	11	651	-	186	-	-	5	24,688
-	-	-	-	-	-	-	-	-	-	6,148
167	78	93	-	1,136	-	24	-	304	-	4,393
-	-	-	-	-	526	-	-	-	-	3,351
-	-	-	-	-	-	-	-	-	-	10,937
30	-	11	-	-	-	-	-	-	-	17,833
40	-	-	-	-	-	-	-	-	-	828
-	-	-	-	-	-	415	340	-	-	2,119
19,884	**4,466**	**3,579**	**6,637**	**1,788**	**14,530**	**630**	**340**	**304**	**5**	**433,132**
-	-	-	-	-	-	-	-	-	-	3,239
-	-	-	-	-	-	-	-	-	-	619
-	-	-	5,487	-	-	-	-	-	-	14,106
-	-	-	-	-	-	-	-	-	-	3,557
-	-	-	-	-	-	-	-	-	-	758
-	-	-	-	1,576	-	-	-	-	-	14,180
-	-	-	-	-	-	-	-	-	-	89,808
-	-	-	-	-	-	-	-	-	-	10,429
-	-	-	-	-	-	-	-	-	17,973	19,222
-	-	-	-	-	-	-	-	-	-	750
-	-	-	-	-	-	-	-	-	-	8,093
-	-	-	-	-	-	-	-	-	-	812
-	-	-	-	-	-	-	-	-	-	2,312
-	-	-	-	-	-	-	-	-	-	7,740
-	-	-	-	-	-	-	340	10,387	-	23,268
17,063	4,212	-	-	-	-	-	-	-	-	21,540
-	-	-	-	-	-	-	-	-	-	96,341
-	-	-	-	-	-	-	-	-	-	23,158
-	-	3,282	-	-	-	-	-	-	-	108,782
-	-	-	-	-	-	-	-	-	-	1,751
-	-	-	-	-	-	804	-	-	-	8,174
-	-	-	-	-	-	-	-	-	-	111
-	-	-	-	-	12,565	-	-	-	-	12,565
17,063	**4,212**	**3,282**	**5,487**	**1,576**	**12,565**	**804**	**340**	**10,387**	**17,973**	**471,317**
3,164	296	323	2,904	94	-	470	-	1,292	4,483	121,176
(343)	(41)	(26)	(1,197)	-	-	-	-	(11,221)	(20,606)	(157,242)
2,822	**254**	**297**	**1,707**	**94**	**-**	**470**	**-**	**(9,929)**	**(16,123)**	**(36,066)**
-	-	-	(556)	117	1,965	(645)	-	(154)	(1,845)	(2,119)
4,244	2,652	6,085	(3,152)	2,376	11,691	636	744	19,881	(558)	130,986
4,244	2,652	6,085	(3,708)	2,493	13,655	(9)	744	19,727	(2,403)	128,867
0%	0%	0%	-18%	5%	17%	101%	0%	-1%	-331%	-2%

ı fiscal year progresses.
ported fund balance plus fiscal-year 2013 revenue and expenditure projection at 02/17/2014.

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	101000 Areawide Service Area			104000 Chugiak Fire Service Area			106000 Girdwood Valley Service Area		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	1,705	(13,944)	(8,895)	1,094	1,126	1,061	1,998	2,093	2,033
Taxes - Other - In Tax Limit	54,903	55,111	57,809	21	21	21	30	30	30
Taxes - Other - Outside Tax Lir	11,185	11,334	11,517	7	7	7	11	11	11
Payments in Lieu of Taxes	1,737	1,810	1,847	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	-	-	-
Licenses & Permits	3,078	2,631	2,952	-	-	-	-	-	-
Program Fees	24,230	23,557	19,144	-	-	-	12	9	9
Fines & Forfeitures	747	664	676	-	-	-	-	-	-
Investment Income	1,697	1,408	1,205	26	45	43	19	10	10
Restricted Contributions	12	3,144	120	-	-	-	-	-	-
Transfers from Other Funds	11,586	10,718	10,937	-	-	-	-	-	-
State Revenues	23,171	16,561	16,631	2	2	2	2	2	2
Federal Revenues	136	121	114	-	-	-	-	-	-
Other	699	677	720	113	-	-	-	-	-
TOTAL Revenues	**134,884**	**113,792**	**114,776**	**1,262**	**1,200**	**1,134**	**2,071**	**2,155**	**2,094**
Expenditures									
Assembly	2,583	2,938	3,239	-	-	-	-	-	-
Chief Fiscal Officer	626	7,091	619	-	-	-	-	-	-
Community Development	8,450	8,682	8,619	-	-	-	-	-	-
Employee Relations	2,104	3,838	3,557	-	-	-	-	-	-
Equal Rights Commission	600	759	758	-	-	-	-	-	-
Finance	10,644	12,585	12,604	-	-	-	-	-	-
Fire	21,301	24,278	22,411	1,162	1,011	1,011	866	734	734
Health and Human Services	10,740	9,926	10,429	-	-	-	-	-	-
Information Technology	1,254	1,394	1,249	-	-	-	-	-	-
Internal Audit	598	706	750	-	-	-	-	-	-
Library	7,444	7,965	8,093	-	-	-	-	-	-
Management and Budget	681	817	812	-	-	-	-	-	-
Office of the Mayor	2,025	3,543	2,312	-	-	-	-	-	-
Municipal Attorney	7,322	7,746	7,740	-	-	-	-	-	-
Municipal Manager	12,873	12,168	12,541	-	-	-	-	-	-
Parks and Recreation	98	-	-	-	-	-	222	265	265
Police	1,299	1,366	50	-	-	-	-	-	-
Public Transportation	21,854	22,529	23,158	-	-	-	-	-	-
Public Works	27,567	30,454	28,322	-	-	-	746	866	871
Purchasing	1,313	1,659	1,751	-	-	-	-	-	-
Real Estate	7,020	7,352	7,370	-	-	-	-	-	-
Areawide TANs Expense	114	111	111	-	-	-	-	-	-
Convention Center Reserve	-	-	-	-	-	-	-	-	-
TOTAL Expenditures	**148,510**	**167,906**	**156,496**	**1,162**	**1,011**	**1,011**	**1,834**	**1,865**	**1,870**
Charges by Departments	63,018	67,958	63,598	120	190	123	255	318	252
Charges to Departments	(89,406)	(105,399)	(104,318)	(17)	-	-	(28)	(28)	(28)
TOTAL Charges by/to	**(26,388)**	**(37,441)**	**(40,720)**	**103**	**190**	**123**	**227**	**290**	**225**

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	119000 Chugiak, Birchwood, Eagle River Rural Road Service Area			131000 Anchorage Fire Service Area			141000 Anchorage Roads and Drainage Service Area		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	6,490	5,937	6,561	63,823	66,860	73,657	69,907	65,842	65,405
Taxes - Other - In Tax Limit	147	147	147	1,136	1,136	1,136	1,507	1,507	1,507
Taxes - Other - Outside Tax Lir	30	33	34	464	253	263	796	555	574
Payments in Lieu of Taxes	-	-	-	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	227	220	220
Licenses & Permits	-	-	-	563	450	450	-	6	6
Program Fees	35	25	25	369	518	518	0	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-
Investment Income	15	22	21	242	386	337	(52)	691	636
Restricted Contributions	107	97	97	49	1,529	-	5	-	-
Transfers from Other Funds	-	-	-	-	-	-	-	-	-
State Revenues	-	-	-	89	89	88	556	555	554
Federal Revenues	-	-	-	41	41	38	708	721	637
Other	-	-	-	2,313	-	-	33	42	42
TOTAL Revenues	**6,824**	**6,260**	**6,884**	**69,090**	**71,262**	**76,486**	**73,687**	**70,138**	**69,580**
Expenditures									
Assembly	-	-	-	-	-	-	-	-	-
Chief Fiscal Officer	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	-	-
Employee Relations	-	-	-	-	-	-	-	-	-
Equal Rights Commission	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Fire	-	-	-	67,753	62,145	65,652	-	-	-
Health and Human Services	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-	-
Management and Budget	-	-	-	-	-	-	-	-	-
Office of the Mayor	-	-	-	-	-	-	-	-	-
Municipal Attorney	-	-	-	-	-	-	-	-	-
Municipal Manager	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Public Transportation	-	-	-	-	-	-	-	-	-
Public Works	6,476	6,753	6,779	-	-	-	96,229	68,052	69,529
Purchasing	-	-	-	-	-	-	-	-	-
Real Estate	-	-	-	-	-	-	-	-	-
Areawide TANs Expense	-	-	-	-	-	-	-	-	-
Convention Center Reserve	-	-	-	-	-	-	-	-	-
TOTAL Expenditures	**6,476**	**6,753**	**6,779**	**67,753**	**62,145**	**65,652**	**96,229**	**68,052**	**69,529**
Charges by Departments	118	129	128	21,042	24,582	23,429	3,163	2,334	2,366
Charges to Departments	(23)	(23)	(23)	(18,226)	(15,354)	(12,596)	(2,771)	(2,315)	(2,315)
TOTAL Charges by/to	**96**	**107**	**105**	**2,816**	**9,228**	**10,833**	**391**	**19**	**51**

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	151000 Anchorage Police Service Area			161000 Anchorage Parks & Recreation Service Area			162000 Eagle River / Chugiak Parks and Recreation Service Area		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	86,541	102,169	96,759	17,144	16,824	17,072	3,514	3,423	3,933
Taxes - Other - In Tax Limit	1,504	1,504	1,504	391	391	391	-	-	-
Taxes - Other - Outside Tax Lir	660	420	436	294	251	259	15	17	18
Payments in Lieu of Taxes	-	-	-	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-
Program Fees	1,447	1,845	1,777	2,234	1,925	1,925	446	423	438
Fines & Forfeitures	5,025	5,598	5,472	-	-	-	-	-	-
Investment Income	485	385	339	70	180	167	56	82	78
Restricted Contributions	2,722	3,397	2,609	0	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-	-	-	-
State Revenues	444	517	516	31	30	30	-	-	-
Federal Revenues	-	-	-	44	44	40	-	-	-
Other	548	603	603	1,250	-	-	1	-	-
TOTAL Revenues	**99,376**	**116,438**	**110,015**	**21,458**	**19,645**	**19,884**	**4,032**	**3,944**	**4,466**
Expenditures									
Assembly	-	-	-	-	-	-	-	-	-
Chief Fiscal Officer	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	-	-
Employee Relations	-	-	-	-	-	-	-	-	-
Equal Rights Commission	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-	-
Health and Human Services	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-	-
Management and Budget	-	-	-	-	-	-	-	-	-
Office of the Mayor	-	-	-	-	-	-	-	-	-
Municipal Attorney	-	-	-	-	-	-	-	-	-
Municipal Manager	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	20,333	16,534	17,063	4,090	3,639	4,212
Police	91,026	96,390	96,291	-	-	-	-	-	-
Public Transportation	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-
Purchasing	-	-	-	-	-	-	-	-	-
Real Estate	-	-	-	-	-	-	-	-	-
Areawide TANs Expense	-	-	-	-	-	-	-	-	-
Convention Center Reserve	-	-	-	-	-	-	-	-	-
TOTAL Expenditures	**91,026**	**96,390**	**96,291**	**20,333**	**16,534**	**17,063**	**4,090**	**3,639**	**4,212**
Charges by Departments	15,407	23,049	18,254	3,840	4,015	3,164	284	346	296
Charges to Departments	(3,870)	(4,341)	(4,530)	(592)	(316)	(343)	(30)	(41)	(41)
TOTAL Charges by/to	**11,538**	**18,708**	**13,724**	**3,248**	**3,698**	**2,822**	**254**	**305**	**254**

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	SA/LRSA Multiple Service Areas and Limited Road Service Areas			163000 Building Safety Service Area			164000 Public Finance Investment Fund		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	3,354	2,889	3,467	(0)	-	-	-	-	-
Taxes - Other - In Tax Limit	6	6	6	-	-	-	-	-	-
Taxes - Other - Outside Tax Lir	14	2	2	(0)	-	-	-	-	-
Payments in Lieu of Taxes	-	-	-	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	6,732	6,244	6,626	-	-	-
Program Fees	0	-	-	22	7	11	685	651	651
Fines & Forfeitures	-	-	-	-	-	-	-	-	-
Investment Income	72	97	93	(51)	-	-	1,114	1,137	1,136
Restricted Contributions	-	-	-	212	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-	-	-	-
State Revenues	11	11	11	-	-	-	-	-	-
Federal Revenues	-	-	-	-	-	-	-	-	-
Other	3	-	-	1	-	-	0	-	-
TOTAL Revenues	**3,461**	**3,004**	**3,579**	**6,916**	**6,251**	**6,637**	**1,799**	**1,789**	**1,788**
Expenditures									
Assembly	-	-	-	-	-	-	-	-	-
Chief Fiscal Officer	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	5,311	5,303	5,487	-	-	-
Employee Relations	-	-	-	-	-	-	-	-	-
Equal Rights Commission	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	1,485	1,568	1,576
Fire	-	-	-	-	-	-	-	-	-
Health and Human Services	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-	-
Management and Budget	-	-	-	-	-	-	-	-	-
Office of the Mayor	-	-	-	-	-	-	-	-	-
Municipal Attorney	-	-	-	-	-	-	-	-	-
Municipal Manager	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Public Transportation	-	-	-	-	-	-	-	-	-
Public Works	2,704	3,263	3,282	-	-	-	-	-	-
Purchasing	-	-	-	-	-	-	-	-	-
Real Estate	-	-	-	-	-	-	-	-	-
Areawide TANs Expense	-	-	-	-	-	-	-	-	-
Convention Center Reserve	-	-	-	-	-	-	-	-	-
TOTAL Expenditures	**2,704**	**3,263**	**3,282**	**5,311**	**5,303**	**5,487**	**1,485**	**1,568**	**1,576**
Charges by Departments	331	313	323	2,805	3,158	2,904	93	95	94
Charges to Departments	(26)	(19)	(26)	(1,005)	(1,217)	(1,197)	-	-	-
TOTAL Charges by/to	**305**	**295**	**297**	**1,800**	**1,941**	**1,707**	**93**	**95**	**94**

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	2020X0 Convention Center Operations Reserve			221000 Heritage Land Bank			301000 Revenue Bond Payment-Performing Arts Center		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	-	-	-	-	-	-	-	-	-
Taxes - Other - In Tax Limit	-	-	-	-	-	-	-	-	-
Taxes - Other - Outside Tax Lir	13,334	13,521	14,005	-	-	-	-	-	-
Payments in Lieu of Taxes	-	-	-	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	18	5	5	-	-	-
Program Fees	-	-	-	272	186	186	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-
Investment Income	180	-	-	33	25	24	9	-	-
Restricted Contributions	478	524	526	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-	-	-	-
State Revenues	-	-	-	-	-	-	-	-	-
Federal Revenues	-	-	-	-	-	-	-	-	-
Other	238	-	-	644	415	415	474	340	340
TOTAL Revenues	**14,230**	**14,045**	**14,530**	**966**	**631**	**630**	**483**	**340**	**340**
Expenditures									
Assembly	-	-	-	-	-	-	-	-	-
Chief Fiscal Officer	-	-	-	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	-	-
Employee Relations	-	-	-	-	-	-	-	-	-
Equal Rights Commission	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-	-
Health and Human Services	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-	-
Management and Budget	-	-	-	-	-	-	-	-	-
Office of the Mayor	-	-	-	-	-	-	-	-	-
Municipal Attorney	-	-	-	-	-	-	-	-	-
Municipal Manager	-	-	-	-	-	-	340	340	340
Parks and Recreation	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Public Transportation	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-
Purchasing	-	-	-	-	-	-	-	-	-
Real Estate	-	-	-	736	790	804	-	-	-
Areawide TANs Expense	-	-	-	-	-	-	-	-	-
Convention Center Reserve	12,105	12,676	12,565	-	-	-	-	-	-
TOTAL Expenditures	**12,105**	**12,676**	**12,565**	**736**	**790**	**804**	**340**	**340**	**340**
Charges by Departments	-	-	-	479	424	470	-	-	-
Charges to Departments	-	-	-	-	-	-	-	-	-
TOTAL Charges by/to	**-**	**-**	**-**	**479**	**424**	**470**	**-**	**-**	**-**

2012 Actuals, 2013 Revised Budget and 2014 Approved Budget Financing Sources and Uses (in Thousands $)

	602000 Self Insurance			607000 Management Information Systems			TOTAL		
Revenues	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**	**2012 Actuals**	**2013 Revised**	**2014 Approved**
Taxes - Property	-	-	-	-	-	-	255,569	253,219	261,053
Taxes - Other - In Tax Limit	-	-	-	-	-	-	59,644	59,851	62,550
Taxes - Other - Outside Tax Lir	-	-	-	-	-	-	26,811	26,404	27,125
Payments in Lieu of Taxes	-	-	-	-	-	-	1,737	1,810	1,847
Special Assessments	-	-	-	-	-	-	227	220	220
Licenses & Permits	-	-	-	-	-	-	10,390	9,336	10,039
Program Fees	-	-	-	2	5	5	29,753	29,150	24,688
Fines & Forfeitures	-	-	-	-	-	-	5,772	6,262	6,148
Investment Income	373	316	304	(24)	-	-	4,266	4,783	4,393
Restricted Contributions	-	-	-	-	490	-	3,584	9,180	3,351
Transfers from Other Funds	-	-	-	-	-	-	11,586	10,718	10,937
State Revenues	-	-	-	-	-	-	24,306	17,767	17,833
Federal Revenues	-	-	-	-	-	-	929	926	828
Other	2,169	-	-	(1)	-	-	8,486	2,076	2,119
TOTAL Revenues	**2,543**	**316**	**304**	**(23)**	**495**	**5**	**443,061**	**431,705**	**433,132**
Expenditures									
Assembly	-	-	-	-	-	-	2,583	2,938	3,239
Chief Fiscal Officer	-	-	-	-	-	-	626	7,091	619
Community Development	-	-	-	-	-	-	13,762	13,985	14,106
Employee Relations	-	-	-	-	-	-	2,104	3,838	3,557
Equal Rights Commission	-	-	-	-	-	-	600	759	758
Finance	-	-	-	-	-	-	12,129	14,153	14,180
Fire	-	-	-	-	-	-	91,081	88,168	89,808
Health and Human Services	-	-	-	-	-	-	10,740	9,926	10,429
Information Technology	-	-	-	12,636	16,757	17,973	13,889	18,151	19,222
Internal Audit	-	-	-	-	-	-	598	706	750
Library	-	-	-	-	-	-	7,444	7,965	8,093
Management and Budget	-	-	-	-	-	-	681	817	812
Office of the Mayor	-	-	-	-	-	-	2,025	3,543	2,312
Municipal Attorney	-	-	-	-	-	-	7,322	7,746	7,740
Municipal Manager	9,678	10,360	10,387	-	-	-	22,891	22,868	23,268
Parks and Recreation	-	-	-	-	-	-	24,743	20,437	21,540
Police	-	-	-	-	-	-	92,325	97,757	96,341
Public Transportation	-	-	-	-	-	-	21,854	22,529	23,158
Public Works	-	-	-	-	-	-	133,722	109,388	108,782
Purchasing	-	-	-	-	-	-	1,313	1,659	1,751
Real Estate	-	-	-	-	-	-	7,756	8,142	8,174
Areawide TANs Expense	-	-	-	-	-	-	114	111	111
Convention Center Reserve	-	-	-	-	-	-	12,105	12,676	12,565
TOTAL Expenditures	**9,678**	**10,360**	**10,387**	**12,636**	**16,757**	**17,973**	**482,407**	**475,350**	**471,317**
Charges by Departments	1,366	1,299	1,292	5,179	5,007	4,483	117,500	133,216	121,176
Charges to Departments	(11,625)	(15,133)	(11,221)	(18,459)	(20,303)	(20,606)	(146,077)	(164,487)	(157,242)
TOTAL Charges by/to	**(10,259)**	**(13,834)**	**(9,929)**	**(13,280)**	**(15,296)**	**(16,123)**	**(28,577)**	**(31,271)**	**(36,066)**

2014 Approved General Government Operating Budget
Submitted By: Chairman of the Assembly at the Request of the Mayor
Prepared By: Office of Management and Budget
For Reading: November 19, 2013

CLERK'S OFFICE
AMENDED AND APPROVED
Date: 11-19-13
Motion to override Mayor's Line Item Veto
Failed 12-3-13

ANCHORAGE, ALASKA
AO 2013 - 101 (S) **as Amended with Veto**

AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING FUNDS FOR THE 2014 GENERAL GOVERNMENT OPERATING BUDGET FOR THE MUNICIPALITY OF ANCHORAGE

WHEREAS, on October 22 and November 5 as duly advertised, public hearings were held for the 2014 General Government Operating Budget in accordance with Charter Section 13.04; and

WHEREAS, the General Government Operating Budget for 2014 is now ready for adoption and appropriation of funds in accordance with Charter Section 13.05; now therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The General Government Operating Budget for 2014 is hereby adopted for the Municipality of Anchorage.

Section 2. The direct cost amounts set forth for the 2014 fiscal year for the following operating departments and/or agencies are hereby appropriated for the 2014 fiscal year:

Department/Agency	2014 Direct Cost	2014 Debt Service	2014 Total Direct Cost
GENERAL GOVERNMENT			
	$ 3,239,388		**$ 3,239,388**
Assembly	~~$ 3,093,245~~	$ -	~~$ 3,093,245~~
Chief Fiscal Officer	618,809	-	618,809
	14,075,505		**14,105,547**
Community Development	~~13,973,257~~	30,042	~~14,003,299~~
Employee Relations	3,557,062	-	3,557,062
Equal Rights Commission	757,578	-	757,578
	14,180,196		**14,180,196**
Finance	~~14,680,196~~	-	~~14,680,196~~
Anchorage Fire Department	84,853,818	4,953,966	89,807,784
	10,189,543		**10,429,357**
Health and Human Services	~~9,721,303~~	239,814	~~9,961,117~~
Information Technology	14,661,691	1,585,551	16,247,242
Internal Audit	750,144	-	750,144
	8,093,368		**8,093,368**
Library	~~7,833,368~~	-	~~7,833,368~~
Management and Budget	812,421	-	812,421

	Department/Agency	2014 Direct Cost	2014 Debt Service	2014 Total Direct Cost
34	Office of the Mayor	2,312,215	-	2,312,215
35	Municipal Attorney	7,740,053	-	7,740,053
36	Municipal Manager	21,265,604	2,002,015	23,267,619
37	Non-Departmental (TANS DS Fund 101)	-	110,914	110,914
		18,118,707		**21,539,654**
2	Parks and Recreation	~~18,078,707~~	3,420,947	~~21,499,654~~
3	Anchorage Police Department	96,037,021	304,284	96,341,305
4	Public Transportation	22,576,721	581,115	23,157,836
5	Public Works	66,423,870	42,357,838	108,781,708
6	Purchasing	1,751,470	-	1,751,470
7	Real Estate	8,174,396	-	8,174,396
8	Fund 202 Convention Ctr Reserve	12,565,322	-	12,565,322
		$ 412,754,902		**$ 468,341,388**
9	GRAND TOTAL GENERAL GOVERNMENT	~~$ 412,238,271~~	$ 55,586,486	~~$ 467,824,757~~

Section 3. The function cost amounts set forth for the 2014 fiscal year for the following operating funds are hereby appropriated:

	Fund No.	Fund Description	2014 Function Cost	2014 Debt Service	2014 Total Function Cost
		GENERAL FUNDS			
			$ 112,297,213		**$ 115,776,068**
16	101000	Areawide General	~~$ 111,820,582~~	$ 3,478,855	~~$ 115,299,437~~
17	104000	Chugiak Fire SA	1,133,941	-	1,133,941
18	105000	Glen Alps SA	318,038	-	318,038
19	106000	Girdwood Valley SA	2,075,156	19,174	2,094,330
20	111000	Birchtree/Elmore LRSA	260,751	-	260,751
21	112000	Sec. 6/Campbell Airstrip LRSA	138,593	-	138,593
22	113000	Valli-Vue Estates LRSA	122,993	-	122,993
23	114000	Skyranch Estates LRSA	35,075	-	35,075
24	115000	Upper Grover LRSA	15,050	-	15,050
25	116000	Raven Woods/Bubbling Brook LRSA	17,155	-	17,155
26	117000	Mt. Park Estates LRSA	34,324	-	34,324
27	118000	Mt. Park/Robin Hill RRSA	151,018	-	151,018
28	119000	Chugiak/Birchwood/Eagle River RRSA	6,884,302	-	6,884,302
29	121000	Eaglewood Contributing RSA	107,991	-	107,991
30	122000	Gateway Contributing RSA	2,112	-	2,112
31	123000	Lakehill LRSA	50,532	-	50,532
32	124000	Totem LRSA	24,086	-	24,086
33	125000	Paradise Valley South LRSA	13,586	-	13,586
34	126000	SRW Homeowners LRSA	51,934	-	51,934
35	129000	Eagle River Street Light SA	585,151	-	585,151
36	131000	Anchorage Fire SA	72,435,683	4,049,982	76,485,665
37	141000	Anchorage Roads & Drainage SA	27,222,445	42,357,838	69,580,283

	Fund No.	Fund Description	2014 Function Cost	2014 Debt Service	2014 Total Function Cost
38	142000	Talus West LRSA	122,937	-	122,937
2	143000	Upper O'Malley LRSA	660,532	-	660,532
3	144000	Bear Valley LRSA	53,957	-	53,957
4	145000	Rabbit Creek View/Heights LRSA	97,120	-	97,120
5	146000	Villages Scenic Parkway LRSA	20,102	-	20,102
6	147000	Sequoia Estates LRSA	22,464	-	22,464
7	148000	Rockhill LRSA	47,347	-	47,347
8	149000	South Goldenview Area RRSA	604,665	-	604,665
9	150000	Homestead LRSA	21,000	-	21,000
10	151000	Anchorage Metropolitan Police SA	109,710,565	304,284	110,014,849
			16,875,053		**19,884,266**
11	161000	Anchorage Parks & Recreation SA	~~16,835,053~~	3,009,213	~~19,844,266~~
12	162000	Eagle River/Chugiak Parks/Rec SA	4,054,579	411,734	4,466,313
13	163000	Anchorage Building Safety SA	7,163,347	30,042	7,193,389
14	164000	Public Finance & Investment Fund	1,670,492	-	1,670,492
			$ 365,101,289		**$ 418,762,411**
15		Subtotal General Funds	~~$ 364,584,658~~	$ 53,661,122	~~$ 418,245,780~~
16					
17		SPECIAL REVENUE FUNDS			
18	202020	Convention Center Reserves	$ 12,565,322	$ -	$ 12,565,322
19	221000	Heritage Land Bank	1,274,412	-	1,274,412
20		Subtotal Special Revenue Funds	$ 13,839,734	$ -	$ 13,839,734
21					
22		DEBT SERVICE FUNDS			
23	301000	PAC Surcharge Revenue Bond	-	339,813	339,813
24		Subtotal Debt Service Fund	$ -	$ 339,813	$ 339,813
25					
26		INTERNAL SERVICE FUNDS			
27	602000	Self-Insurance	$ 458,174	$ -	$ 458,174
28	607000	Information Technology	(1,585,551)	1,585,551	-
29		Subtotal Internal Service Funds	$ (1,127,377)	$ 1,585,551	$ 458,174
30					
			$ 377,813,646		**$ 433,400,132**
31	GRAND TOTAL GENERAL GOVERNMENT		~~$ 377,297,015~~	$ 55,586,486	~~$ 432,883,501~~
32					

33 **Section 4.** The amount of FOUR MILLION NINE HUNDRED THOUSAND DOLLARS
34 ($4,900,000) is appropriated from the MOA Trust Fund (730000) as a contribution to the 2014
35 General Government Operating Budget, Areawide General Fund (101000) as revenue
36 appropriated in support of operations.
37
38 **Section 5.** The 2014 Operating Budget for the Police and Fire Retiree Medical Administration
39 Fund (165000) is adopted and appropriated as supported by contributions from 2014 Police and
40 Fire Departments' General Government Operating Budgets.
41 - Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of ONE
43 HUNDRED NINETY-THREE THOUSAND, FOUR HUNDRED EIGHTY DOLLARS ($193,480);

- Fund 165000 function cost is appropriated in an amount of ONE HUNDRED NINETY-FOUR THOUSAND, THREE HUNDRED FIFTY DOLLARS ($194,350).

Section 6. The amount of FIVE MILLION THIRTY-FOUR THOUSAND SIX HUNDRED SEVENTY-FIVE DOLLARS ($5,034,675) in anticipated jail lease revenues are appropriated to the Jail Lease Revenue Fund (310000) for fiscal year 2014 debt service payments on Jail Revenue Bonds.

Section 7. The amount of ONE MILLION, SEVENTY-NINE THOUSAND EIGHT HUNDRED FORTY-EIGHT DOLLARS ($1,079,848) of anticipated assessment revenues from the Downtown Improvement District, Special Assessment District ISD97, is appropriated to the Public Services Special Assessment District Fund (271000), for 2014 services benefiting property owners within said assessment district.

Section 8. The 2014 Operating Budget for the Police and Fire Retiree Medical Liability Fund (281000) is adopted and appropriated as supported by contributions from 2014 Police and Fire Departments' General Government Operating Budgets, interest revenue and fund balance.

- Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE MILLION, TWO HUNDRED FIVE THOUSAND, TWO HUNDRED FORTY-EIGHT DOLLARS ($3,205,248);
- Fund 281000 function cost is appropriated in an amount of THREE MILLION, TWO HUNDRED NINETY-SIX THOUSAND, THREE HUNDRED FORTY-SEVEN DOLLARS ($3,296,347);

Section 9. The 2014 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is adopted and appropriated from anticipated income included as expenditures in the General Government Operating Budget Departments.

- Equipment Maintenance (Fleet) direct cost is appropriated in an amount of NINE MILLION, EIGHT HUNDRED SEVENTY THOUSAND, FIVE HUNDRED EIGHTY-NINE DOLLARS ($9,870,589);

- Fund 601000 function cost is appropriated in an amount of ELEVEN MILLION, SIX HUNDRED TWENTY THOUSAND, FIVE HUNDRED EIGHTY-TWO DOLLARS ($11,620,582).

Section 10. The 2014 Operating Budget for the Police and Fire Retirement System Fund (715000) is adopted and appropriated from anticipated investment income of the Fund as approved by the Anchorage Police and Fire Retirement System Board:

- Police and Fire Retirement Agency direct cost is appropriated in an amount of NINE HUNDRED ELEVEN THOUSAND, FOUR HUNDRED FORTY-EIGHT DOLLARS ($911,448);
- Fund 715000 function cost is appropriated in an amount of NINE HUNDRED SEVENTY-ONE THOUSAND, SEVEN DOLLARS ($971,007).

Section 11 (*S version*). The amount of SIX MILLION SEVEN HUNDRED THIRTY THOUSAND FOUR HUNDRED THIRTY-NINE DOLLARS ($6,730,439) in anticipated E911 Surcharge revenues is hereby appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2014.

Section 12 (*S version*). The amount of, not to exceed, THREE MILLION FOUR HUNDRED NINETY-FOUR THOUSAND THREE HUNDRED TWENTY-FOUR DOLLARS ($3,494,324) is hereby appropriated as contributions from General Government, Enterprise, and Utilities Funds to the Information Technology (IT) Department, IT Capital Improvement Program (CIP) Fund (608000) for capitalizable labor dedicated to the SAP implementation project for the remainder of 2013 and for 2014.

Section ~~11~~ 13. This ordinance shall take effect upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 19th day of November, 2013.

Ernie Hall
Chair of the Assembly

ATTEST:

Barbara A. Jones
Municipal Clerk

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources: Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
1											
2		**2013 Revised General Government Operating Budget**				**$ 475,350,287**	**$ 178,486,020**	**$ 31,271,352**	**$ 12,374,182**	**$ 237,750,950**	**$ 15,467,783**
3											
4	**2014 Continuation**										
5	**Multiple**	Labor	Multi	-	-	8,436,666	-	-	645,625	7,641,946	149,093
6	**Multiple**	Non-Labor	Multi	-	-	(13,255,281)	-	-	(338,894)	(13,264,334)	347,947
7	**Multiple**	Non-Labor - Debt Service	Multi	-	-	4,047,452	-	-	1,228,534	2,712,632	106,286
8	**Multiple**	IGCs	Multi	-	-	-	-	(901,242)	3,930,571	(3,029,329)	-
9	**Multiple**	Fund Balance	Multi	-	-	-	-	-	(17,576,650)	16,423,481	1,153,169
10	**Multiple**	Revenues	Multi	-	-	-	(1,985,118)	-	(263,368)	2,255,309	(6,823)
11		**Total 2014 Continuation**		-	-	**$ (771,163)**	**$ (1,985,118)**	**$ (901,242)**	**$ (12,374,182)**	**$ 12,739,705**	**$ 1,749,672**
12											
13		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 474,579,124**	**$ 176,500,902**	**$ 30,370,110**	**$ -**	**$ 250,490,655**	**$ 17,217,455**
14	**Fund Balance Adjustments (Program Funds)**										
15	Finance	Use of carry-forward fund balance for contribution to ASD for basic need. Amount paid in 2013 was $347,680, but $1,500,000 was budgeted.	101000	-	-	-	-	-	1,000,000	(1,000,000)	-
16	Community Develop	Use of fund balance for Building Service Area	163000	-	-	-	-	-	1,130,472	(1,130,472)	-
17	Finance	Adjustment to fund balance to fund future services in Public Finance	164000	-	-	-	-	-	(103,622)	103,622	-
18	Municipal Manager	Adjustment to fund balance to fund future services in Convention Center	202000	-	-	-	-	-	(1,964,852)	1,964,852	-
19	Real Estate	Use of fund balance for Heritage Land Bank	221000	-	-	-	-	-	598,896	(598,896)	-
20	Municipal Manager	Use of fund balance for Risk Management	602000	-	-	-	-	-	179,668	(179,668)	-
21	Information Technolc	Use of fund balance for Information Technology	607000	-	-	-	-	-	2,917,528	(2,917,528)	-
22		**Total Fund Balance Adjustments (Program Funds)**		-	-	**$ -**	**$ -**	**$ -**	**$ 3,758,090**	**$ (3,758,090)**	**$ -**
23											
24		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 474,579,124**	**$ 176,500,902**	**$ 30,370,110**	**$ 3,758,090**	**$ 246,732,565**	**$ 17,217,455**
25	**Revenue Adjustments - Submitted to Assembly on AO 2013-100**										
26	Community Develop	Land Use - Right-of-Way Fees - Increase 12.5%. Last fee change for Anchorage residents was 01/01/04.	101000	-	-	-	166,117	-	-	(166,117)	-
27	Fire	Ambulance Fees - Increase of $300. Last fee change was in 2001. Since 2001, costs have increased by 127% and CPI has increased by 29.8%. In 2001 fees covered 56.3% of budget; in 2011 fees cover 43.1% of cost.	101000	-	-	-	1,500,000	-	-	(1,500,000)	-
28	Health and Human S	Food Safety and Sanitation - adjust fees and service fees to be more in line with program costs.	101000	-	-	-	40,000	-	-	(40,000)	-
29	Health and Human S	Noise Permits - Increase fees for events, construction and snow removal which have not been adjusted since 2004. This will bring revenue more in alignment with program costs.	101000	-	-	-	15,000	-	-	(15,000)	-
30	Library	Room Rental Rates - Increase room rental rates for Assembly Chambers, Wilda Marsten Theatre, Public Conference Room, Mountain View Room, and Assembly Chambers.	101000	-	-	-	40,000	-	-	(40,000)	-
31	Public Transportatior	Bus Fares - Effective upon approval, increase People Mover and AnchorRIDES fares with an estimated increase to service.	101000	-	-	300,000	600,000	-	-	(300,000)	-
32		**Total Revenue Adjustments - Submitted to Assembly on AO 2013-100**		-	-	**$ 300,000**	**$ 2,361,117**	**$ -**	**$ -**	**$ (2,061,117)**	**$ -**
33											
34		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 474,879,124**	**$ 178,862,019**	**$ 30,370,110**	**$ 3,758,090**	**$ 244,671,448**	**$ 17,217,455**
35	**Tax Cap Impact**										
36	Parks and Recreatio	Voter Approved Bond O&M - One-Time - Annual (20 year) contribution of $100K to reserve for pools re 2007 Proposition 4, AO 2007-148(S), to renovate, replace and renew pool facilities.	161000	-	-	100,000	-	-	-	100,000	-
37	Parks and Recreatio	Voter Approved Bond O&M - 2012 Bond - Proposition 3 AO2012-4	161000	-	-	148,000	-	-	-	148,000	-
38	Parks and Recreatio	Voter Approved Bond O&M - 2013 Bond - Proposition 1 AO2013-2(S)	161000	-	-	125,000	-	-	-	125,000	-
39	Public Works	Voter Approved Bond O&M - One-Time - Maintenance and Operations Division - Annual (25yr) contribution of $340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to $340K Capital Reserve).	101000	-	-	340,000	-	-	-	340,000	-

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources: Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
40	Public Works	Voter Approved Bond O&M - 2012 Bond - Proposition 2, AO 2012-3	141000	-	-	178,000	-	-	-	178,000	-
41	Public Works	Voter Approved Bond O&M - 2013 Bond - Proposition 3, AO 2013-19	Multi	-	-	367,000	-	-	-	367,000	-
42	Multiple	Legal settlements	Multi	-	-	115,000	-	-	-	115,000	-
43		**Total Tax Cap Impact**		-	-	**$ 1,373,000**	**$ -**	**$ -**	**$ -**	**$ 1,373,000**	**$ -**
44											
45		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 476,252,124**	**$ 178,862,019**	**$ 30,370,110**	**$ 3,758,090**	**$ 246,044,448**	**$ 17,217,455**
46	**Expenditure Adjustments - Other**										
47	Assembly	Assembly - Assembly aides	101000	-	-	30,250	-	-	-	30,250	-
48	Assembly	Assembly - Miscellaneous non-labor savings	101000	-	-	(375)	-	-	-	(375)	-
49	Assembly	Assembly Counsel - Supplies, travel and training	101000	-	-	2,430	-	-	-	2,430	-
50	Assembly	Municipal Clerk - Bank fees for accepting credit cards from customers, offset by projected $10,000 increase in licensing revenue	101000	-	-	1,400	10,000	-	-	(8,600)	-
51	Assembly	Municipal Clerk - CityView software	101000	-	-	4,400	-	-	-	4,400	-
52	Assembly	Municipal Clerk - Miscellaneous non-labor savings	101000	-	-	(5,500)	-	-	-	(5,500)	-
53	Assembly	Ombudsman - Miscellaneous non-labor savings	101000	-	-	(3,068)	-	-	-	(3,068)	-
54	Chief Fiscal Officer	Miscellaneous non-labor savings	101000	-	-	(5,100)	-	-	-	(5,100)	-
55	Community Developr	Areawide - Reduce Vacancy Factor	101000	-	-	20,908	-	-	-	20,908	-
56	Community Developr	Building Service Area - Reduce Vacancy Factor partially offset by reduction of unused vacant .4 FTE Civil Engineer (last filled in 2005)	163000	-	(1)	136,168	-	-	136,168	-	-
57	Community Developr	Building Service Area - Add elevator inspector that would reduce MOA liability, funded by position-generated inspection fees	163000	-	1	149,641	139,400	-	10,241	-	-
58	Employee Relations	Increase Vacancy Factor	101000	-	-	(28,769)	-	-	-	(28,769)	-
59	Equal Rights Commi	Increase overtime budget	101000	-	-	500	-	-	-	500	-
60	Equal Rights Commi	Miscellaneous non-labor savings	101000	-	-	(6,850)	-	-	-	(6,850)	-
61	Finance	Controller - Align Administrative Officer pay with duties performed	101000	-	-	15,859	-	-	-	15,859	-
62	Finance	Controller - Miscellaneous non-labor savings	101000	-	-	(30,702)	-	-	-	(30,702)	-
63	Finance	Public Finance - Miscellaneous non-labor savings	164000	-	-	(12,722)	-	-	(12,722)	-	-
64	Finance	Property Appraisal - Increase Vacancy Factor	101000	-	-	(80,000)	-	-	-	(80,000)	-
65	Finance	Property Appraisal - Miscellaneous non-labor savings	101000	-	-	(34,640)	-	-	-	(34,640)	-
66	Finance	Treasury - Add tobacco exemption enforcer funded by position-generated increase in annual registration/licensing fees and Tobacco Tax Revenue	101000	-	1	83,396	147,500	-	-	(64,104)	-
67	Finance	Treasury - Reclass existing tobacco tax enforcement positions in response to higher level and broadened scope of work, funded by position-generated increase in Tobacco Tax Revenue	101000	-	-	35,444	100,000	-	-	(64,556)	-
68	Finance	Treasury - Miscellaneous non-labor savings	101000	-	-	(12,300)	-	-	-	(12,300)	-
69	Fire	Non-labor savings by expanding useful life of tools and equipment; established replacement schedule for uniform purchases; reduce travel, legal arbitration budget, and computer software maintenance	131000	-	-	(308,837)	-	-	-	(308,837)	-
70	Fire	Chugiak Volunteer Fire Department (VFD) Emergency Medical Service (EMS) - Add two half-time non-municipal positions	101000	-	-	52,100	-	-	-	52,100	-
71	Fire	Girdwood Volunteer Fire Department (VFD) Emergency Medical Service (EMS) - Workers' compensation contract, fuel, and other miscellaneous non-labor	101000	-	-	47,500	-	-	-	47,500	-
72	Health and Human S	Miscellaneous non-labor savings	101000	-	-	(73,212)	-	-	-	(73,212)	-
73	Information Technolc	Reduce Senior Office Assistant position due to professional services being used to fulfill duties in a more cost effective manner	101000	(1)	-	(78,652)	-	-	-	(78,652)	-
74	Information Technolc	Reduce GIS Cartographer II and Technician II vacant positions and transfer GIS support responsibility to AWWU	607000	-	(2)	(236,488)	-	-	(236,488)	-	-
75	Information Technolc	Reclassify positions for SAP support	607000	-	-	26,776	-	-	26,776	-	-
76	Information Technolc	Miscellaneous non-labor savings	607000	-	-	(35,705)	-	-	(35,705)	-	-
77	Library	Reduce overtime - currently using less overtime than budgeted	101000	-	-	(8,078)	-	-	-	(8,078)	-
78	Library	Miscellaneous non-labor savings	101000	-	-	(63,128)	-	-	-	(63,128)	-
79	Management and Bu	Miscellaneous non-labor savings	101000	-	-	(6,859)	-	-	-	(6,859)	-
80	Mayor	Miscellaneous non-labor savings	101000	-	-	(75,000)	-	-	-	(75,000)	-
81	Municipal Attorney	Efficiencies - reduce clerk position mid-year due to eDiscovery automation	101000	(1)	-	(43,500)	-	-	-	(43,500)	-

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources: Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
82	Municipal Attorney	Fully fund position that was previously partially funded with Justice Assistance Grant (JAG) that ends 9/30/13. Funds efforts to reduce crime and improve public safety	101000	-	-	76,999	-	-	-	76,999	-
83	Municipal Attorney	Fully fund position that was previously partially funded with Anti-Gang grant that ended 6/30/13. Funds anti-gang prosecutor specifically trained in prosecution under federal laws, focusing on gang-related crimes. Gang members prosecuted under federal law typically are processed more quickly with more severe consequences, than under state law, removing gang members from Anchorage streets	101000	-	-	50,734	-	-	-	50,734	-
84	Parks and Recreatio	Efficiencies - moving from print to digital advertising	161000	-	-	(17,000)	-	-	-	(17,000)	-
85	Parks and Recreatio	Efficiencies - use current seasonal staff to deliver afterschool programs	161000	-	-	(15,000)	-	-	-	(15,000)	-
86	Parks and Recreatio	Increase use of grant funding for professional services and major maintenance and repair projects	161000	-	-	(78,277)	-	-	-	(78,277)	-
87	Parks and Recreatio	Miscellaneous non-labor savings	161000	-	-	(60,400)	-	-	-	(60,400)	-
88	Police	Lower salaries and benefit costs for new recruits due to fewer longevity-related wage adjustments	151000	-	-	(707,901)	-	-	-	(707,901)	-
89	Police	Savings through officer attrition - anticipated reduced staffing of 20-30 sworn officer positions due to concessions negotiated in 2009 by previous mayor. This savings assumes 10 officer positions remain unfilled	151000	-	-	(1,429,570)	-	-	-	(1,429,570)	-
90	Police	Miscellaneous non-labor savings	151000	-	-	(35,000)	-	-	-	(35,000)	-
91	Public Transportatior	Diesel fuel savings based on 2014 fuel price projection	101000	-	-	(135,120)	-	-	-	(135,120)	-
92	Public Transportatior	Miscellaneous non-labor savings	101000	-	-	(40,600)	-	-	-	(40,600)	-
93	Public Works	Efficiencies - lower utility costs due to energy efficiency projects	101000	-	-	(170,500)	-	-	-	(170,500)	-
94	Public Works	Defer studies and contracted work - preliminary studies to investigate potential facility problems/solutions and lower priority building work orders typically repaired by contractor may be deferred	101000	-	-	(140,000)	-	-	-	(140,000)	-
95	Public Works	Reduce professional services - preliminary studies to investigate potential facility problems/solutions will be deferred	141000	-	-	(120,000)	-	-	-	(120,000)	-
96	Public Works	Align budget to actual expenditures in an average snowfall year	141000	-	-	(482,832)	-	-	-	(482,832)	-
97	Public Works	Miscellaneous non-labor savings	101000	-	-	(38,000)	-	-	-	(38,000)	-
98	Purchasing	Miscellaneous non-labor savings	101000	-	-	(13,675)	-	-	-	(13,675)	-
99	Multiple	IGC Recalculation	Multi	-	-	-	-	829,314	(1,063,273)	418,045	(184,086)
100		**Total Expenditure Adjustments - Other**		**(2)**	**(1)**	**$ (3,898,855)**	**$ 396,900**	**$ 829,314**	**$ (1,175,003)**	**$ (3,765,980)**	**$ (184,086)**
101											
102		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 472,353,269**	**$ 179,258,919**	**$ 31,199,424**	**$ 2,583,087**	**$ 242,278,468**	**$ 17,033,369**
103	**Expenditure Adjustments - One-Time**										
104	Assembly	Municipal Clerk - Assembly meeting management software to replace antiquated system that has technological breakdowns and to address citizen task force recommendations. Will improve efficiencies, including reduced printing time and costs and will increase public accessibility to municipal documents.	101000	-	-	25,000	-	-	-	25,000	-
105	Assembly	Assembly - E-Terra update to assembly district boundaries to comply with SOA changes in precinct boundaries per Redistricting Board and Alaska Supreme Court	101000	-	-	10,000	-	-	-	10,000	-
106	Assembly	Assembly Counsel - TimeMatters software and training for Assembly Counsel, per Assembly ad hoc committee recommendation	101000	-	-	5,000	-	-	-	5,000	-
107	Finance	Road survey required by Governmental Accounting Standards Board (GASB) every three years, last one was done in 2011	101000	-	-	120,000	-	-	-	120,000	-
108	Internal Audit	Replace out-of-warranty computers that are beyond intended service life	101000	-	-	6,855	-	-	-	6,855	-
109	Police	Academy uniform, vest and equipment purchases; testing and required certs, physical evaluations, background checks, test mediation, recruiting expenses, testing materials, and other academy costs	151000	-	-	303,100	-	-	-	303,100	-
110		**Total Expenditure Adjustments - One-Time**		**-**	**-**	**$ 469,955**	**$ -**	**$ -**	**$ -**	**$ 469,955**	**$ -**
111											
112		**Running Subtotal of 2014 Proposed General Government Operating Budget**				**$ 472,823,224**	**$ 179,258,919**	**$ 31,199,424**	**$ 2,583,087**	**$ 242,748,423**	**$ 17,033,369**
113											

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources: Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
114		**2013 Revised General Government Operating Budget**				**$ 475,350,287**	**$ 178,486,020**	**$ 31,271,352**	**$ 12,374,182**	**$ 237,750,950**	**$ 15,467,783**
115											
116		**Total Adjustments and Amendments**		**(2)**	**(1)**	**$ (2,527,063)**	**$ 772,899**	**$ (71,928)**	**$ (9,791,095)**	**$ 4,997,473**	**$ 1,565,586**
117											
118		**2014 Proposed General Government Operating Budget before Accounting Changes**				**$ 472,823,224**	**$ 179,258,919**	**$ 31,199,424**	**$ 2,583,087**	**$ 242,748,423**	**$ 17,033,369**
119											
120	**Accounting Changes**										
121	Community Develop	Transfer Code Abatement areawide services from Building Service Area Fund (163000) to Areawide Service Area Fund (101000)	Multi	-	-	-	-	-	(464,328)	464,328	-
122	Community Develop	Transfer direct cost of Anchorage Metropolitan Area Transportation Solutions (AMATS) to grant funding source	101000	(3)	-	(443,313)	-	(443,313)	-	-	-
123	Multiple	Transfer E911 costs to establish a separate E911 Surcharge Fund (211X00)	101000	-	-	(1,316,072)	(6,730,439)	5,594,755	-	(180,388)	-
124	Public Works	Transfer direct cost of seasonal light and medium equipment operators associated with the Recycled Asphalt/Chip Seal Program to bond funding source	141000	(17)	-	(282,952)	-	(282,952)	-	-	-
125	Public Works	Add Homestead Limited Road Service Area (LRSA) per AMC 27.30.660	150000	-	-	19,000	-	(2,000)	-	-	21,000
126		**Total Accounting Changes**		**(20)**	**-**	**$ (2,023,337)**	**$ (6,730,439)**	**$ 4,866,490**	**$ (464,328)**	**$ 283,940**	**$ 21,000**
127											
128		**Running Subtotal of 2014 Proposed General Government Operating Budget w Accounting Changes**				**$ 470,799,887**	**$ 172,528,480**	**$ 36,065,914**	**$ 2,118,759**	**$ 243,032,363**	**$ 17,054,369**
129											
130		**2013 Revised General Government Operating Budget**				**$ 475,350,287**	**$ 178,486,020**	**$ 31,271,352**	**$ 12,374,182**	**$ 237,750,950**	**$ 15,467,783**
131											
132		**Total Adjustments and Amendments**		**(22)**	**(1)**	**$ (4,550,400)**	**$ (5,957,540)**	**$ 4,794,562**	**$ (10,255,423)**	**$ 5,281,413**	**$ 1,586,586**
133											
134		**2014 Proposed General Government Operating Budget**				**$ 470,799,887**	**$ 172,528,480**	**$ 36,065,914**	**$ 2,118,759**	**$ 243,032,363**	**$ 17,054,369**
135										**Total Taxes**	**$ 260,086,732**
136		**Less Depreciation / Amortization - Information Technology**				**$ (2,975,130)**					
137		**2014 Proposed General Government Operating Budget Appropriation**				**$ 467,824,757**					
138											
139											
140	**Assembly Amendments**										
141	Assembly	Assemblymembers Gray-Jackson, Steele, Traini - increase in funding to the Federation of Community Councils in order to provide outreach efforts to the community.	101	-	-	5,000	-	-	-	5,000	-
142	Assembly	Assemblymember Hall - increase in funding to provide outside counsel for Eberhardt et al. vs Municipality of Anchorage regarding the Turnagain assessment district.	101	-	-	30,000	-	-	-	30,000	-
143	Assembly	Assemblymember Hall - increase funding for additional 1.0 administrative position in the Municipal Clerk's office for agenda coordinator and an additional .4 administrative position in the Assembly Counsel's office.	101	-	2	111,143	-	-	-	111,143	-
144	Community Develop	Assemblymember Hall - increase funding for Code Enforcement Officer for Title 10 (Business Licensing).	101	-	1	102,248	-	-	-	102,248	-
145	Finance	Assemblymember Starr - reduce ASD contribution for basic need.	101	-	-	(500,000)	-	-	-	(500,000)	-
146	Health and Human S	Assemblymember Demboski - sustain funding to Community Service Patrol to retain two service patrol vans.	101	-	-	415,000	-	-	-	415,000	-
147	Health and Human S	Assemblymembers Flynn, Hall - increase in funding to Anchorage and Chugiak senior centers.	101	-	-	53,240	-	-	-	53,240	-
148	Library	Assemblymember Flynn, Hall - Technology upgrades and increased broadband capacity.	101	-	-	200,000	-	-	-	200,000	-
149	Library	Assemblymember Flynn, Hall - Library materials.	101	-	-	60,000	-	-	-	60,000	-
150	Parks & Recreation	Assemblymembers Flynn, Hall - increase in funding to Northeast and Mountain View Community Centers.	161	-	-	40,000	-	-	-	40,000	-
151	Police / Finance - Tr	Assemblymember Johnston - Reduce SRO revs from ASD, partially funded with reduction of ASD contribution	151	-	-	-	(450,000)	-	-	450,000	-
152	Police	Assemblymember Honeman, Steele - Reduce SRO revs from ASD, to fund half of SROs	151	-	-	-	(750,000)	-	-	750,000	-

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources: Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
153		**Total Assembly Amendments**		-	3	$ 516,631	$ (1,200,000)	$ -	$ -	$ 1,716,631	$ -
154											
155		**Running Subtotal of 2014 Proposed General Government Operating Budget w Amendments**				$ 471,316,518	$ 171,328,480	$ 36,065,914	$ 2,118,759	$ 244,748,994	$ 17,054,369
156											
157		**2013 Revised General Government Operating Budget**				$ 475,350,287	$ 178,486,020	$ 31,271,352	$ 12,374,182	$ 237,750,950	$ 15,467,783
158											
159		**Total Adjustments and Amendments**		(22)	2	$ (4,033,769)	$ (7,157,540)	$ 4,794,562	$ (10,255,423)	$ 6,998,044	$ 1,586,586
160											
161		**2014 Proposed General Government Operating Budget w Amendments**				$ 471,316,518	$ 171,328,480	$ 36,065,914	$ 2,118,759	$ 244,748,994	$ 17,054,369
162										**Total Taxes**	$ 261,803,363
163		**Less Depreciation / Amortization - Information Technology**				$ (2,975,130)					
164		**2014 Proposed General Government Operating Budget Appropriation with Amendments**				$ 468,341,388					
165									**Tax Cap Calculation at Proposed**	$ 246,222,507	
166									**Amount (Over)/Under the Cap**	$ 1,473,513	
167											
168	**Mayor's Veto**										
169	Police	Mayor Veto: Assembly Amendment - Reverse Line 152 "Reduce SRO revs from ASD, to fund half of SROs"	151	-	-	-	750,000	-	-	(750,000)	-
170		**Total Mayor's Veto**		-	-	$ -	$ 750,000	$ -	$ -	$ (750,000)	$ -
171											
172		**Running Subtotal of 2014 Proposed General Government Operating Budget with Amendments and Veto**				$ 471,316,518	$ 172,078,480	$ 36,065,914	$ 2,118,759	$ 243,998,994	$ 17,054,369
173											
174		**2013 Revised General Government Operating Budget**				$ 475,350,287	$ 178,486,020	$ 31,271,352	$ 12,374,182	$ 237,750,950	$ 15,467,783
175											
176		**Total Adjustments, Amendments, and Veto**		(22)	2	$ (4,033,769)	$ (6,407,540)	$ 4,794,562	$ (10,255,423)	$ 6,248,044	$ 1,586,586
177											
178		**2014 Approved General Government Operating Budget**				$ 471,316,518	$ 172,078,480	$ 36,065,914	$ 2,118,759	$ 243,998,994	$ 17,054,369
179										**Total Taxes**	$ 261,053,363
180		**Less Depreciation / Amortization - Information Technology**				$ (2,975,130)					
181		**2014 Approved General Government Operating Budget Appropriation**				$ 468,341,388					
182									**Tax Cap Calculation at Approved**	$ 246,222,507	
183									**Amount (Over)/Under the Cap**	$ 2,223,513	

Clerk's Note: Motion to override Mayor's Line Item Veto failed 12-3-13.

MUNICIPALITY OF ANCHORAGE

OFFICE OF THE MAYOR

MEMORANDUM

M.O.A.
2013 NOV 25 PM 2:53
CLERK'S OFFICE

DATE: **November 25, 2013**

TO: **Anchorage Assembly**
Ernie Hall, Assembly Chair

FROM: **Mayor Daniel A. Sullivan** Daniel A. Sullivan

SUBJECT: **Line item veto of amendment to AO 2013-101 (FY 2014 Operating Budget)**

Pursuant to the authority vested in me by Charter section 5.02(c), I hereby line item veto the amendment referred to as "amendment number fifteen", moved and approved as part of Anchorage Ordinance No. 2013-101, an ordinance adopting the 2014 general government operating budget. The amendment increases property taxes by shifting $750,000 from the Anchorage School District Budget to the general government budget.

The Anchorage Police Department partners with Anchorage School District to place police officers within the schools to provide school security and reduce juvenile crime. I supported an Assembly amendment to provide partial funding of this program during the summer months when their focus is not primarily at the schools.

This veto will save tax payers $750,000 in 2014.