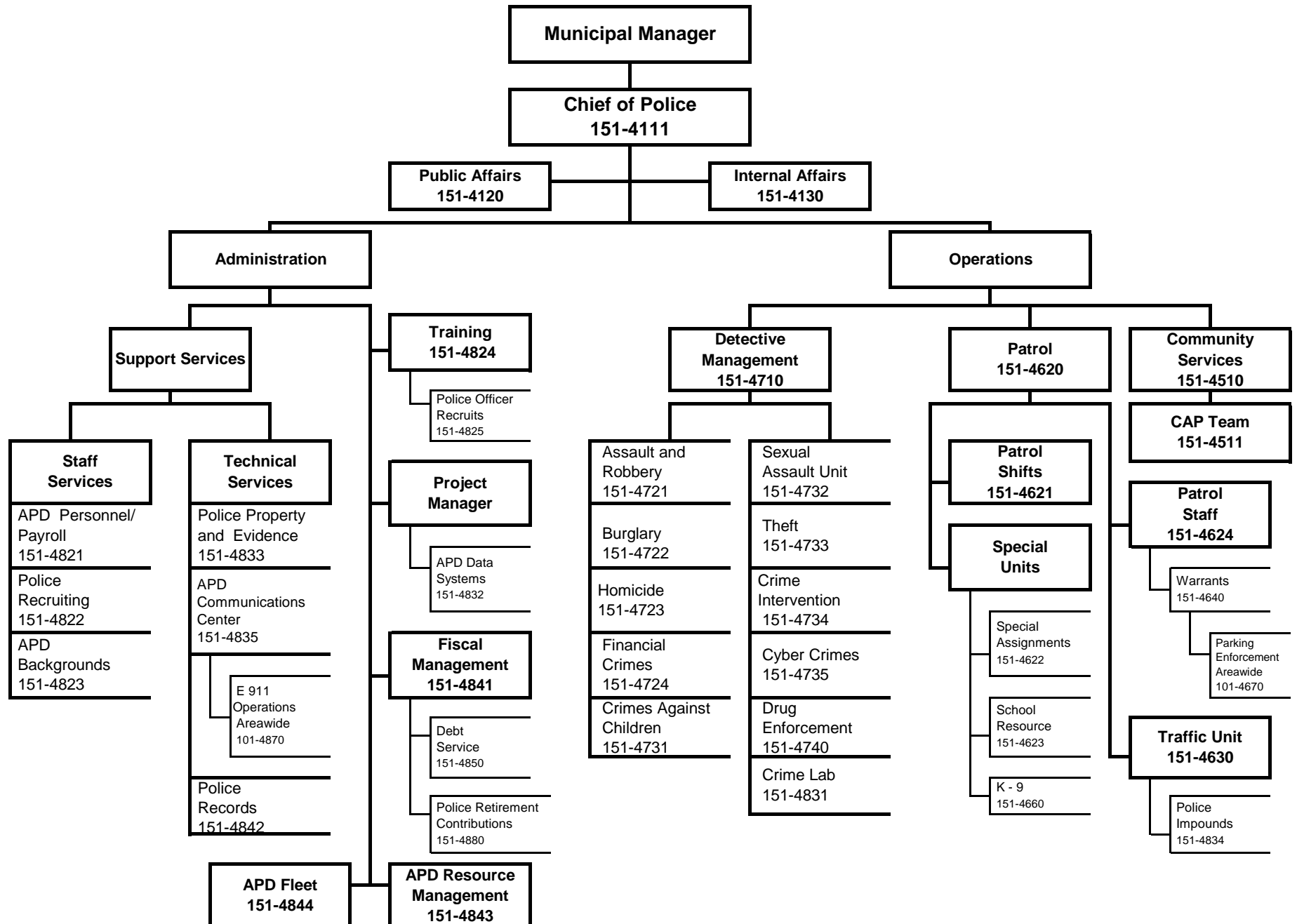


Anchorage Police Department

25 - 1



Anchorage Police Department

Steve Smith, Acting Chief

786-8553

Department Mission

Protect and serve our community in the most professional and compassionate manner possible

Strategies: How the department meets its mission

- **Major Functions Performed by the Department**

- Protection of life

- Protection of property

- Maintenance of order

- **Specific Services Delivered to Citizens**

- Enforce laws

- Prevent crime

- Investigate

- Support community services and make referrals

- Respond to emergencies and disasters

Divisions

- Chief of Police

- Internal Affairs

- Protect public and employee trust by maintaining the core values and the integrity of the Anchorage Police Department by conducting thorough, fair and objective internal investigations

- Public Information and Community Relations Unit

- Proactively educate and inform citizens about the department's activities and policies

- Administration and Resources

- Backgrounds Unit

- Aid in selecting the most qualified persons for hire in both sworn and non-sworn positions through testing, interview and thorough background investigations, ensuring that all selection criteria have been met for the position sought

- Dispatch

- Emergency Communications Center receives and dispatches emergency and non-emergency calls for service and provides immediate support to officers in the field

- Tasks of dispatchers and call takers include managing officer assignments via radio communications, providing information and direction to the public, answering all emergency and non-emergency calls, determining the nature of those calls and routing

- them to the proper unit or agency, transcribing officer communications, taking reports, entering and canceling warrants and court orders, and a variety of clerical duties
- Fiscal Management
 - Provide the means to consolidate a responsible annual operating budget and annual financial plan and tracks progress throughout the year in meeting operational requirements within the approved budget; distributes monthly reports to management along with recommended adjustments to funding allocation for all units and the Chief; provides other reports on financial and budget status as requested
- Information Systems
 - Provide rapid operational support, 911 center support, disaster recovery, daily operations staff training and technology implementation projects
- Payroll / Personnel
 - Provide employees with consistent and timely processing of payroll, maintains accurate personnel records, and prepares payroll reports
- Property and Evidence
 - Provide support services to police personnel and the general public relating to the safe receipt, handling, secure storage, transfer of custody and lawful disposition of all properly packaged and sealed property acquired by the Anchorage Police Department
- Records
 - Process incoming paperwork
- Resource Management
 - Ensures that necessary support services and critical supplies and equipment are made available to units in an expeditious manner, including Physical Plant Management, Capital Budget Preparation, Police Fleet Management and Property Asset Management
- Training
 - Serve the employees of APD and the citizens of Anchorage by providing standardized, professional training both in Basic Academy and In-Service training
- Operations
 - Burglary
 - Coordinate with the Theft Unit in the recovery of stolen property and develop investigative leads from that property
 - Pawn unit continues to be utilized in identifying suspects and also works with the District Attorney's Office on more aggressive conviction rates for repeat offenders
 - Canine Unit
 - Train, develop, and deploy police service dog teams to support the various operational sections of the department
 - Chaplaincy
 - Provide service and support to the Police Officer, their families or any department personnel; secondary role is victim assistance to accompany the officer to make death notifications or respond to any other critical incident in the community
 - Crime Laboratory
 - Support the detective division in the forensic examination of evidence
 - Crimes Against Children
 - Assign, investigate, and prosecute all cases involving felony crimes against children

- Cyber Crimes
Conduct, facilitate, and support the investigation, training and education of computer and technology-related crimes
- Financial Crimes Unity
Review all financial crimes reported to this department, assigns cases with a high probability of successful prosecution to detectives, and charges and arrests suspects who target multiple victims or whose crimes involve high dollar amounts
- Homicide
Review all cases involving unexpected or suspicious deaths, missing adults, or officer involved shootings
- Impounds
Provide effective and timely support services to sworn personnel and the community, ensuring accountability to the public for each vehicle that is impounded within the community; serves as a resource for clarification and implementation of municipal and State vehicle impound code compliance
- Patrol
Provide the back bone of the department through its various units, patrol, traffic, K-9, SWAT, EOD, and School Resource Officers
- Robbery / Assault
Investigate cases of robberies and aggravated assaults that occur within the Municipality, working closely with municipal, state, and federal agencies during the course of their investigations to insure the cases are prosecuted to their fullest extent; monitors, investigates, and attempts to interdict all juvenile and street gang related violent crime
- School Resources Officers
Reduce the incidents of juvenile crime and school campus violence through law enforcement, law related education, and prevention programs through a strong partnership with the Anchorage School District (ASD) to provide a safer working and learning environment for teachers, support staff, administrators, and students
- Special Victims Unit
Review all cases of sexual assault of victims sixteen years and older and assigns cases to SVU detectives with the goal of successful prosecution
- S.W.A.T.
Special Weapons and Tactics (SWAT) team employs the tenets of a coordinated response using a highly trained and well-equipped team to resolve critical, high-risk incidents to save lives
- Theft Unit
Work to reduce and prevent economic loss to the citizens of Anchorage through recovery of stolen property, and identification, apprehension, and prosecution of suspects in theft and other property related crimes
- Traffic Unit
Promote expeditious traffic flow that enhances safety for all residents of, and visitors to, the Municipality of Anchorage through vigorous enforcement of city and state traffic laws

- Vice Unit
Proactively investigate sexual exploitation crimes including prostitution and human trafficking, gambling crimes, and street level drug trafficking for prosecution
- Warrants Unit
Process and maintain records of all warrants issued for violations of Municipal and State laws and seeks out and arrests defendants on those warrants; provides security for court trials, security for in-custody court hearings 7 days a week, enforcement of parking violations, clerical court for night-time traffic court, and regular audits of ASPIN and NCIC entries

Anchorage Police Department

Resource Plan

Divisions	2008 Actuals	2009 Revised	2010 Proposed	FY 10 v 09 % Chg
Expenditures				
Chief of Police	\$ 7,859,051	\$ 2,275,399	\$ 2,050,154	-9.9%
Police Operations	44,085,551	45,343,440	48,871,042	7.8%
Police Administration	31,782,499	35,219,705	37,922,203	7.7%
Total Direct Cost	\$ 83,727,101	\$ 82,838,544	\$ 88,843,399	7.2%
Revenues				
Chief of Police	\$ (28,778)		\$ (48,427)	
Police Operations	(11,168,047)	(10,945,079)	(10,414,525)	-4.8%
Police Administration	(5,618,326)	(5,162,461)	(6,077,460)	17.7%
Total Revenue	\$ (16,815,151)	\$ (16,107,540)	\$ (16,540,412)	2.7%
Cost of Services Provided:				
By Other Departments	\$ 17,463,067	\$ 18,563,074	\$ 17,084,618	-8.0%
To Other Departments	(4,420,532)	(4,828,278)	(4,795,055)	-0.7%
Total Cost	\$ 13,042,535	\$ 13,734,796	\$ 12,289,563	-10.5%
Net Cost	\$ 79,954,485	\$ 80,465,800	\$ 84,592,550	5.1%

Expenditure by Category	2008 Actuals	2009 Revised	2010 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$ 65,307,955	\$ 65,074,074	\$ 64,786,974	-0.4%
Supplies	2,315,611	2,257,208	2,166,980	-4.0%
Travel	127,218	23,720	38,900	64.0%
Contractual/Other Services	14,274,147	14,841,349	21,088,163	42.1%
Equipment, Furnishings	887,254	249,150	346,012	38.9%
Debt Service/Depreciation	814,916	393,043	416,370	5.9%
Total Direct Cost	\$ 83,727,101	\$ 82,838,544	\$ 88,843,399	7.2%

Positions	2008 Revised	2009 Revised	2010 Proposed
Full-Time	594	572	545
Part-Time			
Temporary/Seasonal			
Total Positions	594	572	545

Anchorage Police Department

Reconciliation from 2009 Revised Budget to 2010 Proposed Budget

	Direct Costs	Positions		
		FT	PT	T
2009 Revised Budget	\$ 82,838,544	572		
2009 One-Time Requirements				
- Tax Cap Change - one-time labor settlement	(23,500)			
Transfers (to)/from Other Agencies				
- None				
Debt Service Changes	23,327			
Changes in Existing Programs/Funding for 2009				
- Salary and benefits adjustments	3,371,077			
- Performance Incentive Pay	623,819			
- E911 contractual increases	96,433			
2010 Continuation Level	\$ 86,929,700	572	-	-
2010 One-Time Requirements				
- Increase contribution to Police & Fire Retirement Fund	6,373,913			
- Tax Cap Change - one-time labor settlement	24,022			
- Deployment study	100,000			
Transfers (to)/from Other Agencies				
- None				
Debt Service Changes				
2010 Budget Changes				
- Salary and benefits adjustments	(1,521,119)			
Eliminate non-sworn positions	(982,118)	(9)		
Eliminate un-filled sworn positions	(1,778,859)	(18)		
Turn in 28 vehicles	(201,600)			
Reduction in recruiting and training	(100,540)			
2010 Proposed Budget	\$ 88,843,399	545	-	-

Anchorage Police Department

Chief of Police

Division's Purpose

- Manage, plan for and direct police services in response to community needs in an effective efficient manner to meet the Department mission

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Chief of Police	Direct police activities and maintain public trust and support		
Public Affairs	Proactively educate and inform citizens about the department's activities and policies		
Internal Affairs	Protect public and employee trust by maintaining the core values and the integrity of the department by conducting thorough, fair, and objective internal investigations		
Division Direct Cost Total		\$ 2,275,399	\$ 2,050,154

Anchorage Police Department

Chief of Police

Division Expenditures by Category	2008 Actuals	2009 Revised	2010 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$ 2,808,453	\$ 2,154,079	\$ 1,918,759	-10.9%
Supplies	1,455,666	12,500	8,300	-33.6%
Travel	7,571	2,000	2,000	0.0%
Contractual/Other Services	3,586,914	106,820	121,095	13.4%
Equipment, Furnishings	447			
Debt Service/Depreciation				
Total Direct Cost	\$ 7,859,051	\$ 2,275,399	\$ 2,050,154	-9.9%

Division Personnel Summary	2008 Revised			2009 Revised			2010 Proposed		
	FT	PT	T	FT	PT	T	FT	PT	T
Chief of Police	11			9			8		
Public Affairs	4			3			3		
Internal Affairs	3			4			4		
Total Personnel	18			16			15		

Anchorage Police Department

Administration and Resources Division

Division's Purpose

- Plan, organize and control police resources and ensure administrative functions support of operational deployment in an effective efficient manner to meet the department mission

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Personnel/Payroll	Provide employees with consistent and timely processing of payroll Provide employment statistics, maintain accurate personnel records, and prepare payroll reports		
Backgrounds	Aid in selecting the most qualified persons for hire in both sworn and non-sworn positions		
Police Training	Provide standardized, professional training both in basic academy and in-service training		
Recruit Officers	Initial training of police officers in an intensive academy setting		
Data Systems	Rapid operational support, 911 center support, disaster recovery, daily operations staff training, and technology implementation projects exercised by priority in support of the department mission		
Evidence	Provide support services to police personnel and the general public, relating to the safe receipt, handling, secure storage, transfer of custody and lawful disposition of all properly packaged and sealed property acquired by the department		
Communications Center	Receive and dispatch emergency and non-emergency calls for service in the most efficient and professional manner possible		

Anchorage Police Department

Administration and Resources Division

Continued on next page

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Fiscal Management	Provide the means to consolidate a responsible annual operating budget and annual financial plan; track progress throughout the year in meeting operational requirements within the approved budget		
Records	Process incoming paperwork and serve the public and other agencies		
Resource Management	Ensure that necessary support services and critical supplies and equipment are made available to units in an expeditious manner while maintaining a high quality standard and assuring cost effective expenditure of public funds		
Citizens Academy	Involve the community in the projects and activities of the department by showing/training them in how the department "works"		
Division Direct Cost Total		\$ 35,219,705	\$ 37,922,203

Anchorage Police Department

Administration and Resources Division

Division Expenditures by Category	2008 Actuals	2009 Revised	2010 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$ 19,406,830	\$ 18,518,105	\$ 14,929,727	-19.4%
Supplies	692,487	2,069,268	2,030,840	-1.9%
Travel	99,721	9,200		-100.0%
Contractual/Other Services	9,921,234	13,982,389	20,240,244	44.8%
Equipment, Furnishings	847,311	393,043	305,022	-22.4%
Debt Service/Depreciation	814,916	247,700	416,370	68.1%
Total Direct Cost	\$ 31,782,499	\$ 35,219,705	\$ 37,922,203	7.7%

Division Personnel Summary	2008 Revised			2009 Revised			2010 Proposed		
	FT	PT	T	FT	PT	T	FT	PT	T
Personnel/Payroll	4			5			5		
Recruiting	1			0			0		
Backgrounds	5			4			0		
Police Training	8			7			7		
Recruit Officers	45			39			25		
Data Systems	10			10			9		
Evidence	14			12			12		
Communications Center	59			55			53		
Fiscal Management	3			3			2		
Records	45			40			40		
Resource Management	3			2			2		
Total Personnel	197	0	0	177	0	0	155	0	0

Anchorage Police Department

Operations Division

Division's Purpose

- Plan, organize and control the community services, detective and patrol resources in an effective efficient manner to meet the department mission

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Community Service	Assist patrol with community service calls		
Community Action Patrol	Proactive community policing		
Special Assignments	Combat gangs and street level violence		
School Resources	Reduce incidents of juvenile crime and school campus violence through law enforcement, law related education, and prevention programs, that build trust and break down barriers		
Patrol Staff	Over see all patrol functions		
Patrol Shifts (Days, Swing and Mids)	Protect and serve our community in the most professional and compassionate manner possible Provide the back bone of that effort through various units: patrol, traffic, K-9, SWAT, EOD, and School Resource Officers		
Traffic	Promote expeditious traffic flow that enhances safety for all residents and visitors to the Municipality through vigorous enforcement of city and state traffic laws		
Warrants	Process and maintain records of all warrants issued for violations of Municipal and State laws and to seek out and arrest defendants on those warrants		
Canine	Train, develop, and deploy police service dog teams to support the various operational sections of the department		

Anchorage Police Department

Operations Division

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Detective Management	Oversee the productivity of units within the division		
Assault & Robbery	Investigate cases of robberies and aggravated assaults		
Burglary	Reduce the effects of property crimes in Anchorage		
Homicide	Review all cases involving unexpected or suspicious deaths, missing adults, or officer involved shootings For homicides, officer involved shootings, and suspicious missing adult cases, assign for further follow up investigation		
Financial Crimes	Review all financial crimes reported, assign cases with a high probability of successful prosecution to detectives; charge and arrest suspects who target multiple victims or whose crimes involve high dollar amounts		
Crimes Against Children	Assign, investigate, and support prosecution all cases involving felony crimes against children		
Special Victims	Review all cases of sexual assault of victims 16 years and older and assign cases to SVU detectives Serve as members of the Sexual Assault Response Team		
Theft Unit	Recover stolen property Identify, apprehend, and prosecute suspects in theft and other property related crime		
Vice Unit	Proactively investigate sexual exploitation crimes including prostitution and human trafficking, gambling, and street level drug trafficking		

Anchorage Police Department

Operations Division

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Cyber Crimes	Conduct, facilitate, and support investigation, training and education of computer and technology-related crimes		
Metro	Focus on felony drug related investigations		
Crime Lab	Support primarily the detective division in the forensic examination of evidence		
Impounds	Provide effective and timely support services to sworn personnel and the community, ensuring accountability to the public for each vehicle that is impounded within the community		
Major Collision Investigation	Investigation of serious injury, fatality and serious officer involved collisions		
Special Weapons and Tactics	Provide a coordinated response using a highly trained and well-equipped team to resolve critical, high-risk incidents		
Technical Support Unit	Support critical incidents		
Bomb Squad	Safe guard community from bomb incidents		
Crime Scene Team	Collect evidence for prosecution of serious felonies		
Crisis Intervention Team	Work with people with mental issues in a compassionate way		
Crisis Negotiation Team	Work to resolve critical incidents		
Division Direct Cost Total		\$45,343,440	\$ 48,871,042

Anchorage Police Department

Operations Division

Division Expenditures by Category	2008 Actuals	2009 Revised	2010 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$ 43,092,672	\$ 44,401,890	\$ 47,938,488	8.0%
Supplies	167,458	175,440	127,840	-27.1%
Travel	19,926	12,520	36,900	194.7%
Contractual/Other Services	765,999	752,140	726,824	-3.4%
Equipment, Furnishings	39,496	1,450	40,990	2726.9%
Debt Service/Depreciation				
Total Direct Cost	\$ 44,085,551	\$ 45,343,440	\$ 48,871,042	7.8%

Division Personnel Summary	2008 Revised			2009 Revised			2010 Proposed		
	FT	PT	T	FT	PT	T	FT	PT	T
Community Service				1			1		
Community Action Patrol				8			8		
Special Assignments	6			14			14		
School Resources	17			18			18		
Patrol Staff	15			14			14		
Patrol Shifts (Days, Swing and Mids)	189			189			181		
Traffic	20			24			22		
Warrants	12			14			14		
Canine	9			9			9		
Detective Management	4			5			5		
Assault & Robbery	8			9			9		
Burglary	8			9			9		
Homicide	8			9			9		
Financial Crimes	6			7			7		
Crimes Against Children	8			9			9		
Special Victims	9			9			9		
Theft	9			9			9		
Vice	8			11			11		
Cyber Crimes	5			5			5		
Metro	12			4			4		
Crime Lab	4			4			4		
Impounds	3			4			4		
Major Collision Investigation									
Special Weapons & Tactics									
Technical Support Unit									
Bomb Squad									
Crime Scene Team									
Crisis Intervention Team									
Crisis Negotiation Team									
Total Personnel	360	0	0	385	0	0	375	0	0

Anchorage Police Department

Operating Grant Funded Programs

Grant Program	FY 2009 Revised Anticipated Resources Used				FY 2010 Proposed Anticipated Resources Used				Latest Grant Expiration
	Amount	FT	PT	T	Amount	FT	PT	T	
Total Grant Funding	\$ 3,252,375	-	-	-	\$ 9,641,491	11	-	-	
Total Direct Costs	\$ 82,838,544	572	-	-	\$ 88,843,399	545	-	-	
Total Grant Funds & Direct Costs	\$ 86,090,919	572	-	-	\$ 98,484,890	556	-	-	
Grant Funding May Represent	3.8%	of the Department's Revised 2009 Operating Budget							
Grant Funding May Represent	9.8%	of the Department's Proposed 2010 Operating Budget							
Justice Assistance Grant <u>4553XG</u> - Provide funding to underwrite projects to reduce crime and improve public safety.	\$ 152,398	-	-	-	\$ 3,357,263	1	-	-	Sep-12
Solving Cold Cases With DNA <u>48735G</u> - Overtime, equipment & DNA Testing contract services to reopen investigations of cold cases	\$ 500,000				\$ -				Mar-10
Bullet Proof Vest Partnership <u>4751XG</u> - Fund 50% replacement cost of ballistic armor for sworn patrol officers	\$ 5,272				\$ -				Jun-11
Human Trafficking Task Force <u>48735G</u> - Overtime, equipment, travel & training for human trafficking investigations & enforcement	\$ 450,000				\$ -				Sep-10
Internet Crimes Against Children TF <u>4874XG</u> - Overtime, equipment, supplies, travel, training and member agency support	\$ 299,956				\$ 637,265	1			Mar-11
ASTEP Equipment Grant <u>4786XG</u> - Provides equipment with 25% local matching funds for traffic enforcement	\$ 55,203				\$ 144,265				Sep-10
Commercial Vehicle Enforcement <u>4674XG</u> - Provides for enhanced enforcement of commercial vehicles for safety violations	\$ 31,278				\$ 31,278				Sep-10
Weed & Seed (Russian Jack & Mt View) <u>4853XG</u> - Provides overtime funding for focused enforcement (zero tolerance) in specific areas	\$ 68,191				\$ 50,000				Aug-10

Anchorage Police Department

Operating Grant Funded Programs

Grant Program	FY 2009 Revised Anticipated Resources Used				FY 2010 Proposed Anticipated Resources Used				Latest Grant Expiration
	Amount	FT	PT	T	Amount	FT	PT	T	
Homeland Security Grants <u>1278XG</u> - AWARD Radios to complete APD misc EOD/SWAT operational equip	\$ 793,217				\$ 1,614,000				Dec-11
Defibrillator Grant HRSA <u>4567XG</u> - Purchase of approximately 100 AED's w/authorization of up to 200 more over next 2 years assuming federal \$\$\$	\$ -				\$ 179,990				Sep-10
COPS Hiring Recovery Program <u>47549GA</u> - Provides 100% of entry level funding for 9 officers to be recovered in lieu of layoff	\$ -				\$ 2,599,578	9			Sep-12
Drug Recognition Expert Training <u>4776XG</u> - Annual Training Conference for DRE certification maintenance	\$ 10,000				\$ -				Sep-09
Seat Belt (CIOT) Enforcement <u>4786XG</u> - overtime for seat belt violation enforcement	\$ 198,468				\$ 259,029				Sep-09
Impaired Driving (DUI) Enforcement <u>4786XG</u> - overtime for DUI violation enforcement	\$ 418,392				\$ 518,823				Sep-09
Special Investigation Fund <u>Fund 257</u>	\$ 270,000				\$ 250,000				completion
Total	\$ 3,252,375	-	-	-	\$ 9,641,491	11	-	-	