

**POLICE**

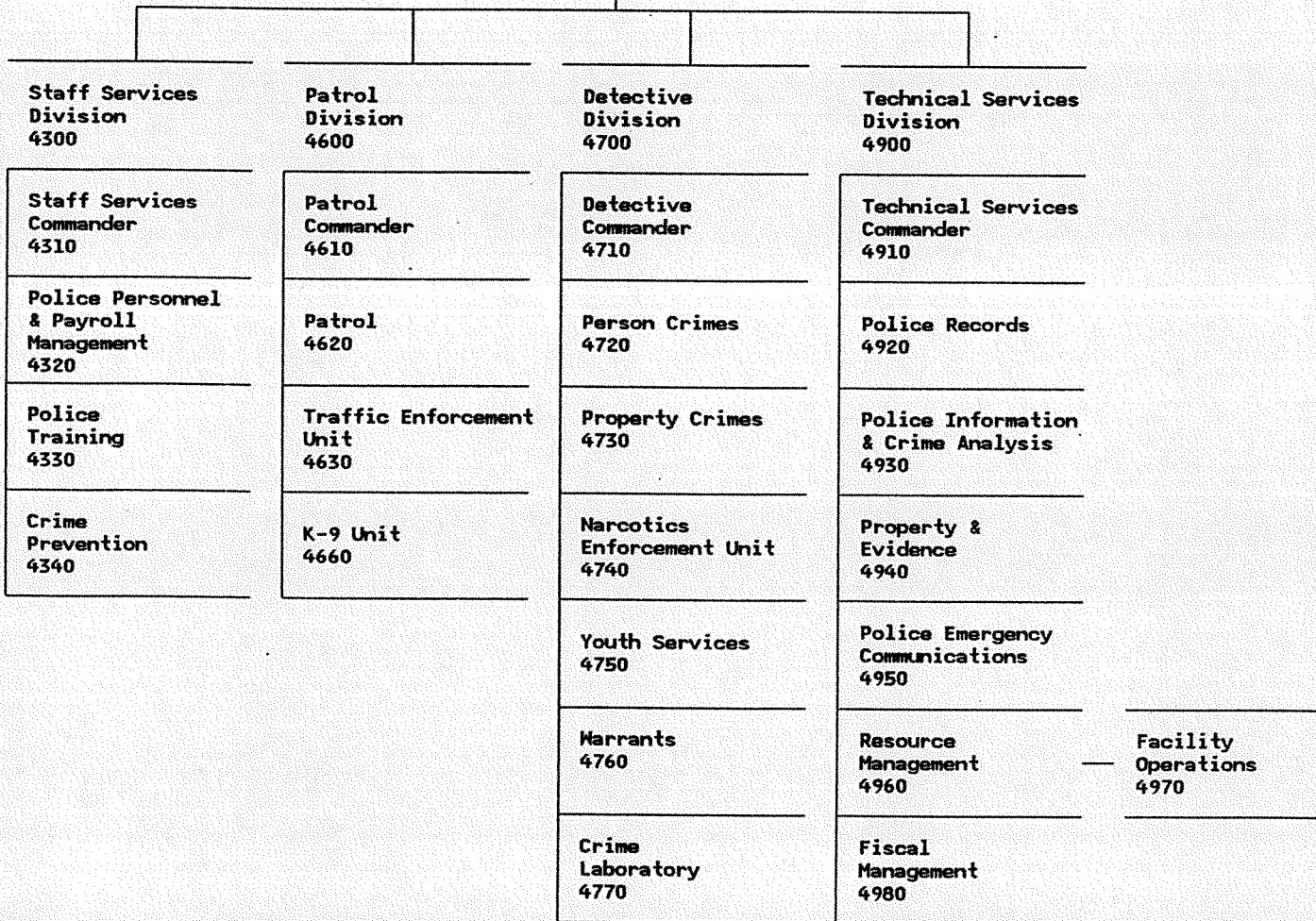
# POLICE

Municipal  
Manager

Chief of Police  
4110

Assistant Chief  
of Police  
4220

Transportation  
Inspection  
4130



**DEPARTMENT SUMMARY**

**DEPARTMENT**

**POLICE**

**MISSION**

To protect the public and property from criminal wrongdoing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land.

**MAJOR PROGRAMMING HIGHLIGHTS**

- Reduce the response time for a police officer to emergency and non-emergency calls.
- Increase the number of felony and misdemeanor arrests.
- Seize over \$3,100,000 in illegal drugs.
- Dispatch police officers to 184,000 calls, of which approximately 97,500 calls are 911 emergencies.
- Reduce traffic accidents by issuing more moving traffic citations targeting speed, alcohol, school zones and intersection violations.
- Improve the efficiency rate of solving cases involving person, property or youth related crimes.
- Transportation Inspection will continue to enforce Title 11.
- Increase emphasis on Traffic Related offenses to include 2,000 drunk driver arrests and truck enforcement violations.

**RESOURCES**

	<b>1990</b>	<b>1991</b>
Direct Costs	\$33,518,080	\$33,504,100
Program Revenues	\$ 1,956,840	\$ 1,767,470
Personnel	396FT. 1PT	397FT 1PT
Grant Budget	\$ 407,900	\$ 593,630
Grant Personnel	4FT	5FT

1991 RESOURCE PLAN

DEPARTMENT: POLICE

DIVISION	FINANCIAL SUMMARY		PERSONNEL SUMMARY							
	1990 REVISED	1991 BUDGET	1990 REVISED				1991 BUDGET			
			FT	PT	T	TOTAL	FT	PT	T	TOTAL
CHIEF OF POLICE	545,250	748,980	2			2	3			3
OPERATIONS BUREAU	102,230	93,830	2			2	1			1
STAFF SERVICES	1,384,030	1,571,750	15			15	14			14
TECHNICAL SERVICES	8,569,640	8,736,020	106			106	108			108
UNIFORMED FIELD SERVICES	16,610,430	15,893,030	199			199	199			199
INVESTIGATION SERVICES	5,902,280	6,005,430	70			70	70			70
TRANSPORTATION INSPECTION	141,570	143,820	2	1		3	2	1		3
OPERATING COST	33,255,430	33,192,860	396	1		397	397	1		398
ADD DEBT SERVICE	262,650	311,240								
DIRECT ORGANIZATION COST	33,518,080	33,504,100								
ADD INTRAGOVERNMENTAL CHARGES FROM OTHERS	5,874,100	5,903,140								
TOTAL DEPARTMENT COST	39,392,180	39,407,240								
LESS INTRAGOVERNMENTAL CHARGES TO OTHERS	502,960	306,960								
FUNCTION COST	38,889,220	39,100,280								
LESS PROGRAM REVENUES	1,956,840	1,767,470								
NET PROGRAM COST	36,932,380	37,332,810								

1991 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT COST
CHIEF OF POLICE	209,980	3,500	535,500		748,980
OPERATIONS BUREAU	90,530	1,200	2,100		93,830
STAFF SERVICES	1,067,410	119,700	384,090	550	1,571,750
TECHNICAL SERVICES	6,048,730	177,290	2,209,370	326,010	8,761,400
UNIFORMED FIELD SERVICES	15,654,990	138,800	213,720	1,040	16,008,550
INVESTIGATION SERVICES	5,681,410	86,350	234,170	3,500	6,005,430
TRANSPORTATION INSPECTION	143,200	2,280	6,250		151,730
DEPT. TOTAL WITHOUT DEBT SERVICE	28,896,250	529,120	3,585,200	331,100	33,341,670
LESS VACANCY FACTOR	148,810				148,810
ADD DEBT SERVICE					311,240
TOTAL DIRECT ORGANIZATION COST	28,747,440	529,120	3,585,200	331,100	33,504,100

<b>RECONCILIATION FROM 1990 REVISED TO 1991 BUDGET</b>
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**DEPARTMENT: POLICE**

	DIRECT COSTS	POSITIONS		
		FT	PT	T
<b>1990 REVISED BUDGET:</b>	\$33,518,080	396FT	1PT	
<b>Amount Required to Continue Existing Programs in 1991:</b>	(390,120)			
<b>REDUCTIONS TO EXISTING PROGRAMS:</b>				
- None				
<b>EXPANSIONS IN EXISTING PROGRAMS:</b>				
- Data Systems - Net of Position Changes	(5,380)	1FT		
<b>NEW PROGRAMS:</b>				
- None				
<b>MISCELLANEOUS INCREASES (DECREASES):</b>				
- Miscellaneous Account Changes	(4,370)			
- Debt Service	48,590			
- Retiree Medical Insurance Increase	185,750			
- Court Overtime	100,000			
- Union Negotiations	234,000			
- Miscellaneous Contracts	30,000			
- Hazardous Material Training	(45,000)			
- Allowance for Inflation	(156,090)			
- Medical/Dental Contract Adjustment	(11,360)			
<b>1991 BUDGET</b>	\$33,504,100	397FT	1PT	

1991 P R O G R A M P L A N

DEPARTMENT: POLICE  
PROGRAM: Chief of Police

DIVISION: CHIEF OF POLICE

PURPOSE:

To protect the public and property from criminal wrongdoing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land.

1990 PERFORMANCES:

- Obtain grant funding to implement two new drug interdiction programs: Financial Investigations, and Knock and Talk.
- Reinstate Police services lost or downgraded during the last two years to include downtown foot patrol, park and bike path patrols, and seasonal Drunkbuster Program.
- Reverse the upward trend in alcohol-related traffic deaths.
- Improve cooperation with other Southcentral law enforcement agencies through increased regional Police training programs.

1991 OBJECTIVES:

- Maintain funding that establishes personnel levels consistent with community needs.
- Increase services lost over the past three years through the hiring and training of additional police officers.
- Recruit and hire members of minority races.
- Emphasize and develop community based policing through continued use of substations and the reestablishment of foot patrol in the downtown and Fairview areas.
- Expand training program for officers, supervisors, commanders and non sworn personnel with the goal of increasing effectiveness and efficiency.

RESOURCES:

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	4	0	0	4	0	0	4	0	0
PERSONAL SERVICES	\$	263,980		\$	292,320		\$	300,510	
SUPPLIES		3,800			4,700			4,700	
OTHER SERVICES		357,810			350,460			537,600	
TOTAL DIRECT COST:	\$	625,590		\$	647,480		\$	842,810	

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
2, 4, 13, 87, 88, 89

1991 P R O G R A M P L A N

DEPARTMENT: POLICE  
PROGRAM: Transportation Inspection

DIVISION: TRANSPORTATION INSPECTION

PURPOSE:

Provide a 24 hour enforcement program of all municipal laws and regulations pertinent to taxicabs, limousines, vehicles for hire, chauffeurs and dispatch services.

1990 PERFORMANCES:

- Continue to monitor and update all computerized records of permit and vehicle owners, vehicles, chauffeurs, insurance, accidents and Title 11 violations.
- Ensure the public safety by maintaining random on-street inspections and monitoring the semi-annual mandatory vehicle inspection program.
- Continue to coordinate with private transportation providers and Transit in seeking solutions to alternative transportation needs.
- Prepare Title 11 draft ordinance changes that will include a 12 hour mandatory driver training program and a drug and alcohol test requirement for all new and current chauffeur applicants.

1991 OBJECTIVES:

- Monitor and update all computerized records of permit and vehicle owners, vehicles, chauffeurs, insurance, accidents and Title 11 violations.
- Ensure the public safety by maintaining random on-street inspections and monitoring the semi-annual mandatory vehicle inspection program.
- Continue to coordinate with private transportation providers and Transit in seeking solutions to alternative transportation needs.
- Prepare Title 11 draft ordinance changes affecting the Transportation Inspection Program.

RESOURCES:

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	2	2	0	2	1	0	2	1	0
PERSONAL SERVICES	\$	134,440		\$	133,040		\$	135,290	
SUPPLIES		2,280			2,280			2,280	
OTHER SERVICES		6,250			6,250			6,250	
TOTAL DIRECT COST:	\$	142,970		\$	141,570		\$	143,820	
PROGRAM REVENUES:	\$	202,960		\$	202,960		\$	202,960	

PERFORMANCE MEASURES:

- Chauffeur Licenses	800	800	1,600
- Title 11 Citations	80	47	61
- Vehicles Inspected	1,000	700	1,000
- Taximeters Certified	700	550	700
- Hearing Participation	40	27	40

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
42, 43, 77

# 1991 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Patrol Division

DIVISION: UNIFORMED FIELD SERVICES

## PURPOSE:

To plan and deploy uniformed police officers for 24 hour patrol of 12 areas to keep the peace, protect persons and property, assist in the orderly flow of traffic, respond quickly to emergency calls, and enforce the laws within the Anchorage Police Service Area.

## 1990 PERFORMANCES:

- Dispatch a uniformed patrol officer to 122,000 citizen calls.
- Arrest 1,095 drunk drivers.
- Average 3 minutes 20 seconds response time to emergency police calls.
- Investigate 45 fatal and serious injury traffic accidents.
- Reduce traffic accidents by issuing 25,500 moving traffic citations and targeting speed, alcohol, school zone and intersection violations.
- Direct the Police Reserve Program.
- Ensure compliance with laws and ordinances by making 24,465 felony and misdemeanor arrests.

## 1991 OBJECTIVES:

- Dispatch a uniformed patrol officer to 122,000 citizen calls.
- Arrest 2000 drunk drivers.
- Maintain an average three-minute twenty second response time to emergency police calls.
- Investigate fatal and serious injury traffic accidents.
- Reduce traffic accidents by issuing moving traffic citations and targeting speed, alcohol, school zone and intersection violations.
- Direct the Police Reserve Program.
- Ensure compliance with laws and ordinances by making felony and misdemeanor arrests.



1991 PROGRAM PLAN

DEPARTMENT: POLICE  
 PROGRAM: Patrol Division  
 RESOURCES:

DIVISION: UNIFORMED FIELD SERVICES

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	164	0	0	191	0	0	199	0	0
PERSONAL SERVICES				\$12,492,600			\$15,699,840		
SUPPLIES				110,410			103,800		138,800
OTHER SERVICES				88,260			116,450		213,720
DEBT SERVICE				265,740			262,650		0
CAPITAL OUTLAY				8,380			15,250		1,040
TOTAL DIRECT COST:				\$12,965,390			\$16,197,990		\$15,893,030
PROGRAM REVENUES:				\$ 1,550,320			\$ 1,636,780		\$ 1,436,780
PERFORMANCE MEASURES:									
- Average Emergency Patrol Response Time (Seconds)			260			200			200
- Drunk Driver Arrests			720			1,445			2,000
- Moving Traffic Citations			17,400			30,000			29,400
- Traffic Accidents Investigated			13,750			17,000			16,600
- Fatality and Serious Injury Traffic Accident Investigated			40			45			55
- Alcohol Related Traffic Fatalities Investigated			10			10			20
- Court Liaison Requests			6,500			9,300			18,700
- Non-Criminal Calls for Police Officer			3,800			4,400			7,500
- Traffic Arrests			3,780			4,750			4,600
- Misdemeanor Arrests			19,173			22,650			23,200
- Felony Arrests			2,403			2,965			2,940
- K-9 Team Deployment			0			25,000			25,250
- K-9 Business Security Checks			0			16,000			16,250
- K-9 Searches: Buildings Area Searches, Tracking			0			1,500			1,750
- K-9 Arrests Felonies and Misdemeanors			0			1,200			1,450

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 5, 6, 54, 56, 57, 63, 66, 78, 79, 80, 81, 91, 93



1991 PROGRAM PLAN

DEPARTMENT: POLICE

DIVISION: INVESTIGATION SERVICES

PROGRAM: Criminal Investigations Division

RESOURCES:

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	79	0	0	70	0	0	70	0	0
PERSONAL SERVICES	\$ 6,366,750			\$ 5,610,770			\$ 5,681,410		
SUPPLIES	66,990			77,350			86,350		
OTHER SERVICES	198,220			203,100			234,170		
CAPITAL OUTLAY	4,790			11,060			3,500		
TOTAL DIRECT COST:	\$ 6,636,750			\$ 5,902,280			\$ 6,005,430		
PROGRAM REVENUES:	\$ 22,500			\$ 13,500			\$ 13,500		
PERFORMANCE MEASURES:									
- Narcotics Cases Received	1,600			2,750			2,550		
- Value of Drugs Seized (\$)	5,000,000			3,100,000			3,000,000		
- Value of Drug Assets Seized (\$)	450,000			875,000			825,000		
- Drug Arrests	400			450			400		
- Person Crimes Cases Received	6,235			6,615			7,115		
- Prisoners Transported	4,900			5,100			5,200		
- Property Crimes Cases Received	17,714			14,163			15,363		
- Youth Services Cases Received	3,500			4,000			5,182		
- Latent Prints, Mug Shots, Crim Cards, & ID's Made	18,300			19,600			21,000		
- Evidence Examined									
- Crime Scene Photos	51,500			58,000			50,000		

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 10, 11, 12, 20, 26, 28, 34, 44, 47, 48, 49, 50, 55, 58, 59,  
 60, 61, 64, 68, 70, 74, 82, 83, 84, 85, 86, 95

# 1991 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Technical Services

DIVISION: TECHNICAL SERVICES

## PURPOSE:

To direct the sections responsible for the operational support functions of the department: Resource and Fiscal Management, Facilities Operation, Police Records, Police Information Systems, Property and Evidence and Police Communications and Data Entry.

## 1990 PERFORMANCES:

- Monitor 360 police vehicles.
- Prepare financial reports and purchase transactions for the department.
- Process 250 building and service requests.
- Process 140,000 Police report documents.
- Dispose of 58,016 items of property.
- Handle 8126 911 emergency calls per month.
- Automate command and administrative management information.
- Order and monitor 140 police forms and other supplies for the department.

## 1991 OBJECTIVES:

- Coordinate budget development and management activities.
- Provide fiscal accounting using approved accounting standards and practices.
- Maintain police facilities.
- Respond to requests for records service.
- Process and type police reports.
- Inventory and dispose of evidence and property in accordance with Municipal property disposition procedures.
- Respond to property information request.
- Enter information from police reports into PLIMS and APSIN/NCIC police information systems.
- Provide operational support for PLIMS and stand-alone computer systems.
- Provide computer development support to the department.
- Resolve all emergency and non-emergency requests for police service.
- Maintain continuous communications support with all mobile and portable radio units.

1991 P R O G R A M P L A N

DEPARTMENT: POLICE  
 PROGRAM: Technical Services  
 RESOURCES:

DIVISION: TECHNICAL SERVICES

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	113	0	0	114	0	0	108	0	0
PERSONAL SERVICES				\$ 6,669,900			\$ 6,553,190		
SUPPLIES				241,770			231,370		177,290
OTHER SERVICES				2,379,450			2,435,960		2,209,370
DEBT SERVICE				0			0		311,240
CAPITAL OUTLAY				110,220			24,210		326,010
TOTAL DIRECT COST:				\$ 9,401,340			\$ 9,244,730		\$ 9,047,260
PROGRAM REVENUES:				\$ 120,830			\$ 103,600		\$ 114,230
PERFORMANCE MEASURES:									
- Calls for Police Officer				178,500			178,500		182,550
- Evidence/Property Impounded				1,600			1,850		2,000
- APSIN/NCIC Audits, Entries, Inquiries				28,000			31,500		32,720
- Computer Systems Supported				23			35		45
- Evidence Incoming and Outgoing - Pieces				71,100			75,100		75,000
- Traffic Citations Processed				48,000			55,200		120,750
- Police Report Computer Input into PLIMS				0			14,217		31,217
- Correspondence (Mail, Evidence Notification)				0			4,000		10,500
- Public Inquires for Evidence Auction info.				0			17,000		15,000
- 911 Emergency Calls				0			97,512		105,590
- Answering Telephone Calls				0			540,000		471,500
- Process Building Service Request				0			250		250
- Monitor Police Vehicles				0			360		360
- Prepare Grant Applications				0			7		7
- Financial Reports				0			360		710

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 1, 3, 7, 8, 9, 14, 19, 21, 22, 23, 24, 25, 27, 29, 32,  
 35, 36, 37, 38, 39, 40, 41, 45, 46, 51, 52, 53, 72, 73, 75,  
 76, 92, 94

# 1991 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Staff Services

DIVISION: STAFF SERVICES

## PURPOSE:

To plan and organize the management of Police personnel resources. Provide, develop and coordinate training for development of police skills. To promote public safety through the Police School Liaison program. To prevent crime through public education and informational programs.

## 1990 PERFORMANCES:

- Establish a new Police Performance Appraisal and Promotion System.
- Implement a new APDEA labor contract.
- Implement a computerized Police Employee Record System.
- Establish a Standards of Performance Program.
- Extended the Crime Stopper Program into the State Penal System.
- Conducted a 680 hour Police Academy.
- Processed over 1000 applicants to qualify for both the academy and other in-house vacancies.
- To keep 400 Employees up to date on work related techniques for career advancement.
- Provide 281 Sworn Officers qualified to carry firearms.
- To investigate allegations of misconduct and complaints of all Police personnel.
- Assist in litigation.
- Provide the public with information and education on safety programs.

## 1991 OBJECTIVES:

- Complete computerization of the APD Payroll and Personnel, Training, and the Staff Inspection Records sections.
- Develop a police officer eligibility list for internal hire.
- Implement new Sargeant and Lieutenant promotional system.
- Establish another academy.
- Develop, design and implement an individual Career Development program for all personnel.

1991 P R O G R A M P L A N

DEPARTMENT: POLICE  
 PROGRAM: Staff Services  
 RESOURCES:

DIVISION: STAFF SERVICES

	1989 REVISED			1990 REVISED			1991 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	20	0	0	15	0	0	14	0	0
PERSONAL SERVICES	\$ 1,474,650			\$ 1,100,910			\$ 1,067,410		
SUPPLIES	101,450			134,900			119,700		
OTHER SERVICES	118,950			145,770			384,090		
CAPITAL OUTLAY	3,910			2,450			550		
TOTAL DIRECT COST:	\$ 1,698,960			\$ 1,384,030			\$ 1,571,750		
PERFORMANCE MEASURES:									
- Applications Processed (Non-Sworn)	12			15			15		
- Applications Processed (Sworn)	250			250			250		
- Personnel Actions	1,000			1,000			1,000		
- Time Card Facsimiles	12,000			12,000			12,000		
- Safe Home Presentations	15			15			30		
- Prepare for Litigation	6			6			6		
- Polygraphs	300			250			250		
- Keep 403 Employees up to date on working techniques	0			395			395		
- Provide Training to 281 Sworn Officer quillified to carry firearms	0			281			281		
- Assist in Litigation	0			6			12		
- Provide Information and Education on public Safety Programs	0			15			60		

95 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 15, 16, 17, 18, 30, 31, 33, 62, 65, 67, 69, 71, 90

POLICE  
DEPARTMENT  
FY91  
OPERATING GRANT FUNDED PROGRAMS

GRANT PROGRAM	1990 GRANT YR	1990 FUNDED POSITIONS	1991 GRANT YR	1991 FUNDED POSITIONS	GRANT PERIOD
***** TOTAL GRANT FUNDING	\$ 407,900	4FT	\$ 593,630	5FT	
***** TOTAL POLICE DEPARTMENT					
GENERAL GOVERNMENT OPERATING BUDGET	\$33,518,080	396FT/1PT	\$33,504,100	397FT/1PT	
	\$33,925,980	400FT/1PT	\$34,097,730	402FT/1PT	
***** GRANT FUNDING REPRESENTED 1.2% OF THE DEPARTMENTS 1990 TOTAL BUDGET.					
***** GRANT FUNDING REPRESENTS 1.7% OF THE DEPARTMENTS 1991 TOTAL BUDGET.					
SPECIAL INVESTIGATION FUND	\$ 172,000		\$ 275,000 (estimated)		1/1/91 - 12/31/91
- Special fund to receive money seized or confiscated in the course of criminal investigations. The Police Department receives these funds thru court disposition and must be used for law enforcement purposes.					
CHILD EXPLOITATION GRANT	\$ 100,000	2FT	\$ 100,000	2FT	7/1/90 - 6/30/91
- Partially funds an investigative unit to investigate cases concerning exploited children within the municipality.					
FINANCIAL INVESTIGATOR	\$ N/A		\$ 82,730	1FT	7/1/90 - 6/30/91
- To investigate and prosecute high level drug dealers through analysis of financial records.					
SELECTIVE ENFORCEMENT	\$ 135,900	2FT	\$ 135,900	2FT	7/1/90 - 6/30/91
- Provides for two officers dedicated to the detection and apprehension of intoxicated drivers and other serious traffic offenders.					
	\$ 407,900	4FT	\$ 593,630	5FT	