



OFFICE OF THE CITY MANAGER

#### 1973 BUDGET LETTER OF TRANSMITTAL

Honorable Mayor and Council City of Anchorage, Alaska November 4, 1972

Ladies and Gentlemen:

Pursuant to Section 6.2, Chapter VI, Code of Ordinances, the 1973 Budget is submitted herewith. The budget message is part of the budget document which contains the City Manager's budget recommendations, analysis of revenues, and comparisons of prior year data.

A copy of the 1973 Budget has been filed with the City Clerk for public inspection.

Section 6.3(b), Chapter VI, Code of Ordinances, requires a public hearing on the budget prior to final adoption by Council. We suggest a public hearing be held on Tuesday, December 5, 1972, at 7:30 p.m.

I wish to express my appreciation to everyone who participated and assisted in the preparation of this budget.

The first Council work session on this budget is scheduled for November 4, 1972. The City Administration is prepared to meet in such additional work sessions as Council may wish, to assist in review of this budget.

Respectfully Submitted,

Robert E. Sharp

City Manager

#### RESOLUTION NO. 71-R-72

## A RESOLUTION ADOPTING THE 1973 BUDGET FOR THE CITY OF ANCHORAGE, ALASKA, AND APPROPRIATING MONEYS FOR THE 1973 BUDGET

WHEREAS, the City Manager has prepared his proposed 1973 budget for the City of Anchorage, Alaska, and has presented the budget to the City Council in accordance with Section 6.2 of the City Charter; and

WHEREAS, the City Council reviewed the budget as presented and made various changes therein; and

WHEREAS, a notice of the public hearing was published as required by Section 6.3(b) of the City Charter by the City Clerk one week prior to the date of hearing; and

WHEREAS, on December 5, 1972, at the special meeting of the City Council, a public hearing was held on the budget as revised in accordance with Section 6.3 of the City Charter; and

WHEREAS, the 1973 budget is ready for adoption,

NOW, THEREFORE, THE CITY OF ANCHORAGE RESOLVES:

Section 1. That the 1973 budget for the City of Anchorage as prepared by the City Manager and revised by City Council be, and the same hereby is, adopted as the 1973 Budget of the City.

Section 2. That the amounts as set forth in the 1973 Budget as revised by City Council for the respective departments shall be, and they hereby are, appropriations for the 1973 fiscal year.

Publication of this resolution shall be made by posting a copy thereof on the City Hall Bulletin Board for a period of ten (10) days following its passage and approval.

PASSED and APPROVED by the City Council of the City of Anchorage, Alaska, this 12th day of December, 1972.

Mayor J. Sullins

ATTEST:

City Clerk



CITY OF ANCHORAGE, ALASKA

ANNUAL BUDGET

For the Calendar Year of

1973

CITY COUNCIL .

GEORGE M. SULLIVAN Mayor

WILDA G. HUDSON

BENNIE LEONARD

JAMES O. CAMPBELL

WILLIAM A. BESSER

DAVID A. ROSE

GORDON HARTLIEB

PEG BENKERT

MIKE GORDON

- APPOINTED OFFICIALS

ROBERT E. SHARP . . . . . . . City Manager

BEATRICE PRICE . . . . . . City Clerk

JOHN R. SPENCER . . . . . . City Attorney



THOMAS E. PRICE

# CITY OF ANCHORAGE

Traffic Engineer.

Deputy City Manager
Civil Defense Director
Acting Finance Director
Fire Chief
Librarian
Municipal Light & Power Manager
ing Parks and Recreation Director
Acting Police Chief
Port Director
. Acting Public Works Director
Telephone Utility Manager

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## CITY OF ANCHORAGE OFFICE OF THE CITY MANAGER

#### 1973 BUDGET MESSAGE

by Robert E. Sharp City Manager

The City of Anchorage has experienced rapid growth throughout its recent history, and an accelerated growth since the 1969 State Oil Lease Sale. The uncertainty surrounding the pipeline permit caused some leveling off of economic activity in 1971. However, the economic activity in 1972 has increased over the prior year. Building Permits will rise from \$55 million in 1971 to well over \$67 million in 1972. The number of telephones in service, the peak electric demand, water consumption, traffic, and other economic indicators all show strong increases in 1972 over 1971. Some of this increased activity is prompted by the Federal District Court decision which was favorable to the issuance of the pipeline permit.

This budget reflects the increased economic activity, but it does not fully reflect the impact that will occur when the pipeline permit is issued. The capital planning and financing program approved by the voters in October, 1972, gives the City considerable latitude in meeting such impact when it occurs. In most cases, two years of financing was used, which will allow capital programs to be accelerated if there is demand for such construction. The Port of Anchorage is still suffering from labor interruptions in the maritime industry and it is reflected in the revised 1972 Budgets which, of course, carries over into 1973 budget forecasts. Other enterprise and public utility activities continue at a high level.

The estimated total assessed value of real and personal property on January 1, 1973, is over \$818 million. This is an increase of 11% over 1972 and reflects both new construction and upward re-assessments by the Borough Assessor's office. As in past years, the increased assessed value has been considered in forecasting the tax mill rate for 1973. Another factor in forecasting the tax mill rate for 1973 has been the inclusion of the estimated Federal General Revenue Sharing funds recently authorized by Congress. A separate submission regarding these funds authorized by Congress for 1972 will be made to Council in the near future. The demand for investment and capital facilities and equipment continues to be high for both the governmental and utility activities. The debt service in the General Fund continues to run at near 25% of the total budget. The revenues of some public utility and enterprise funds required extensive downward revisions in 1972. Therefore, the forecast for 1973 was more closely analyzed where 1972 shortfalls existed to assure viability of these funds during 1973. No general rate increases are contemplated in these budgets except it may be necessary to increase the Refuse rates.

Continuing close scrutiny of all public utility rates will be required in the future, in view of both increased labor, material, and equipment costs.

Another highly important factor relating particularly to the electric and water utilities is the pending service area action by the Public Utilities Commission. The size of the service areas approved for these utilities is vital to the financial viability of these funds.

The importance of the public utility activity is such that a new position of Assistant City Manager is recommended to provide additional executive direction. Initially, this position would be concerned with electric, telephone, and water utilities. Later, the Port and other enterprise activities may be added. Plans to reclassify an existing position to Assistant City Manager in 1972 to concentrate in the administrative area were not carried out. A number of organizational changes will be discussed with Council during the work sessions on this budget. Following these discussions, the City Administration plans to make formal recommendations in the organizational areas of administration, engineering, and public works. The Director of the 1974 Arctic Winter Games, with supporting secretarial assistance, has been placed in the 1973 Budget. Recruitment for this position is well underway, and an appointment is expected to be made and a request for re-allocation of funds yet in 1972 presented. Provision has been made for adding a Civic and Convention Center Trust Fund. In addition to providing for the debt service on the Civic and Convention Center bonds, a lump sum has been included for convention promotion and advance planning to open the Center.

Cognizance has been taken in this budget of the employees which will be Federally funded under the Economic Employment Opportunity Act of 1971. Thirty-seven positions are involved.

Negotiations are just starting with the Anchorage Municipal Employees' Association for a sizable number of Classified employees. A sizable sum of money has been put into the budget for general pay increases for classified employees although these negotiations are not complete. It is possible this amount may have to be revised in the future. The budget reflects all the contract pay increases for 1973 under existing union contracts. These include Telephone, Joint Crafts Council, Anchorage Police Department Employees' Association, and International Association of Firefighters Union. The Municipal Light and Power contract is scheduled to be opened in mid-1973. In conjunction with the budget review, the Administration plans to discuss with Council, management level salaries and salaries of certain other positions for which recommendations have been received for pay increases. We have not attempted to forecast range changes or reclassifications of specific positions in the budget, although an amount has been placed in the miscellaneous area of the budget for this purpose.

The change in the Policemen's and Firemen's retirement fund coverage to include the matrons is now before Council, and the budget reflects the contemplated increase in this cost. However, negotiations are under-way with the State for the lease of the City Jail and are expected to be concluded before the end of 1972. When these negotiations are complete, and if Council approves a lease, the Jail budget for 1973 will be revised accordingly. We have been advised that discrimination exists in our Classified Retirement Plan in that the Plan is optional for females but mandatory for males. This matter is now under study and a recommendation will go to Council before the end of 1972. If there is

a budget impact, we will plan to make a recommendation before final adoption of this budget.

A great deal of staff work has gone into this budget by all departments of the City government. We feel it reflects accurate forecasts of revenues and expenditures. A reasonable funding level has been provided and, in several areas, substantially improved funding is contained in this budget. This is particularly true of the police services, streets and other public works areas of the budget, as well as the Human Relations, personnel, and related areas. The 1973 Budget is in balance. The principal funds of the budget are discussed in detail in separate sections of this message.

#### GENERAL FUND

The total General Fund budget recommended for fiscal year 1973 totals \$18,678,461. This compares with departmental requests of \$19,392,620 and the 1972 revised budget of \$17,798,098 as of October 31, 1972. The property tax rate needed to fund this budget is 8.5 mills, compared with 8.9 mills in 1972.

The following table compares the 1972 and 1973 budgets by major classifications:

		Amo	ount	Per Cent of	f Total
Classification		1972 Revised	1973	Revised	1973
General Government		\$ 1,255,960	\$ 1,424,530	7.05	7.62
Public Safety	*	5,376,303	5,472,140	30.21	29.30
Traffic Engineering and Public Works		2,995,580	3,563,140	16.84	19.07
Library	**	593,594	573,520	3.34	3.07
Museum, Parks and Recreation		1,332,931	1,579,570	7.48	8.45
Miscellaneous		453,762	552,200	2.55	2.96
Debt Service		4,045,026	4,570,800	22.73	24.48
Grant Programs	***	1,744,942	942,561	9.80	5.05
TOTALS		\$17,798,098	\$18,678,461	100.00	100.00

- \* Includes funding for Borough Police and Ambulance Services, recovered 100%. (\$952,178 in 1972 and \$415,650 for 1973)
- \*\* Includes funding for Borough Library contract, recovered 100%. (\$207,436 in 1972 and \$110,010 for 1973)
- \*\*\* These programs vary as to period of funding and are not comparable.
  1973 total will likely increase substantially during the year.

It is significant to note that grant programs (primarily federal) during 1972 have been revised upward from an initial budget of \$617,538 to \$1,744,942, or 9.80 per cent of the 1972 budget. The 1973 grant estimate of \$942,561 is 5.05 per cent of the budget, and we would expect this to be revised upward during 1973 as new grants are received or existing programs renewed during the year.

The proportion of the 1973 Budget allocated to each major classification of expenditures has not changed a great deal. Public Safety, with 29.30 per cent of the total, continues to receive the greatest amount of funds. Debt Service follows with 24.48 per cent. Traffic Engineering and Public Works are the next highest, with 19.07 per cent of the total.

The 37 positions under the Emergency Employment Act program are listed by department within the Manpower Grants on pages 496 of the 1973 Budget.

There are 63-3/4 new positions in the 1973 General Fund Budget, and they are tabulated below:

City Manager		City Clerk		Duplicating	
Assistant City Manager	1	Clerk Stenographer III	1	Bindery Clerk	1
Clerk I	1	Clerk I (Records)	2		
Claims Clerk	1			General Services	
		Property Management		Clerk I	1
Personnel		Staff Appraiser	1		
Clerk II	1	Right-of-Way Agent	1	Police Department	
		Clerk II (6 months Summer)	1/2	Police Clerk II	1/2
Human Relations				Property Control Clerk	1
Human Rela. Coordinator	1	Finance-Administration		Clerk I	1
Youth Coordinator	1	Procedures & Cost Analyst	1/2	Patrolman	2
		Accounting Clerk II	1/4	Drug Coordinator	1
Data Processing				Communications Clerk	1
System Analyst III	1	Finance-Treasury		John Girls Girls	-
Programmer I	1	Accounting Clerk II	1	Traffic Engineering	
Technical Writer	1			Associate Traffic Engr.	1
Computer Operator I	2	Purchasing		Safety Technician	1
Control Clerk I	1	Clerk I	1	Clerk I	1
Clerk I	1			OTCIA I	1

DPW-Building Safety		Library	1
Electrical Inspector	3/4	Librarian II 1	
Clerk IV	3/4	Librarian I 1	
		Clerk II 1	
DPW-Building Maintenance		Clerk I	
Plumbing & Heating Repairman	1	File Clerk 1/2	
Apprentice Carpenter	1	Page 1/2	
DPW-Janitorial		Parks and Recreation	#
Custodial Worker II	2	Parks - Park Caretaker	1
		Park Caretaker II	1/2
DPW-Engineering		Recreation - Sr. Athletic Coordinator	1
Permit Officer	1	Lifeguard	1
Permit Inspector	1	Golf Course Operator	1/2
Graphic Arts Technician	1	Teen Center Leader	1/4
Contract Administrator	1	Museum - Museum Attendant	1
DPW-Street Maintenance		Arctic Winter Games	
(These positions are for		Manager 1	
last half of year)		Clerk II 1	
Foreman	1		
Heavy Equipment Operator	2		
Medium Equipment Operator	3		
Light Equipment Operator	3		
DPW-Structure Projects			
Engineering Technician II	1/3		

The District Court personnel authorization was reduced by three and three-quarter man years. No funding for jury trial fees is included in this budget, but \$30,000 has been put in the miscellaneous section for this and other court contingent costs.

Additional inspection effort has been provided in the Public Building Safety Section. A substantial sum (\$195,000) has been provided in the budget for asphalt overlay and seal-coating to improve the maintenance of paved streets. Funds for additional equipment for snow and ice control and street cleaning have been budgeted to further upgrade these services.

Increased service levels for the Library system have been provided. The book budget section

has been increased by over \$13,250. In 1972, re-allocations provided an additional \$12,000 worth of books. Provision has been made to open the new branch library at Mountain View with the addition of two full-time and two half-time employees to supplement the presently-authorized librarian.

The Museum budget contains a request for \$9,000 for pre-planning for an addition to the Museum.

The General Fund revenues have been reviewed in detail. The Borough Assessor's forecast of \$818,750,000 in total assessed value for real and personal property has been used. This is an increase of \$82,765,170, or 11 per cent. This represents both new construction and upward re-assessments in accordance with Borough assessment policies. The property tax revenue is 37.2 per cent of the total General Fund Revenue. This compares with approximately 36.8 per cent in 1972. The revenue estimate contemplates full funding of the State shared revenues authorized by AS 43.18.010. This revenue item of \$1,625,350 for 1973 has become a major revenue source, contributing materially to the City's ability to reduce its mill rate for the fourth straight year. \$1,169,431 has been estimated for the City's share of the Alaska Business License tax. If this source of revenue were lost to the City without a comparable amount of revenue being substituted therefor, over one and four-tenths mill in additional property taxes would have to be levied to offset this loss and to fund this budget.

Payments in lieu of taxes and an eight per cent return on City equity in utility plant has been used in the revenue estimates as in past years.

Other revenue estimates have been thoroughly reviewed, and we believe they are relatively accurate.

#### ELECTRIC UTILITY FUND

Municipal Light and Power continues to show a rapid growth in peak demand and energy sales. 1973 electric utility revenues are estimated at \$7,520,000, and expenditures at \$7,314,680. Net income from operations is estimated at \$205,320 for 1973. The retained earnings balance on January 1, 1973, is expected to be \$714,972, and \$630,642 at year end. A \$9-1/2 million electric revenue bond sale is planned in 1973 to fund most of the 1973 \$9,892,000 capital improvement program.

#### TELEPHONE UTILITY FUND

The Telephone Utility revenue estimate for 1973 is \$15,604,000, including net toll collections.

1973 expenditures are forecast at \$14,792,710. The 1973 capital budget of \$14,079,000 will be funded

with telephone revenue bonds of \$10,803,000 and the balance from construction reserves. The net income for 1973 is estimated at \$811,290. The retained earnings balance is expected to total \$2,036,746 on January 1, 1973, and \$1,912,826 at year end. The Telephone Utility continues to be the fastest growing of the several utilities owned by the City.

#### WATER UTILITY FUND

1973 Water Utility resources are estimated at \$3,161,500 and expenditures at \$2,871,600. The gross income forecast is \$289,900. The retained earnings balance at January 1, 1973 is estimated at \$292,789 and at \$181,809 on December 31, 1973. The capital improvement program is budgeted at \$4,884,000, of which \$2,234,000 is to be funded with water revenue bond proceeds.

#### GARAGE FUND

This is a revolving fund in which the equipment pool is financed. All costs are recorded and rental rates generally recover such costs and appear as expenditures in the various budgets.

#### PORT AND TERMINAL FACILITIES FUND

The revenue forecast for 1973 is \$1,503,000, and the expenditures forecast is \$1,093,490. The net income is estimated at \$409,510. The 1973 capital improvement program budget is \$5,963,850, of which \$2,932,050 would be financed from bond funds.

#### PORT INDUSTRIAL PARK FUND

The 1973 revenue estimate for this fund is \$176,000, and the expenditures \$57,000. The balance of \$119,000 is transferred to the General Fund for bond debt service.

#### REFUSE FUND

The 1973 revenue estimate is \$1,179,700, and expenditures are estimated at \$1,236,430. The net loss is estimated at \$56,730. Due to costs increasing in excess of revenues, the Administration will submit to Council, prior to 1973, a recommended rate revision for the Refuse utility.

#### CIVIC AND CONVENTION CENTER FUND

The start of construction on the Center is contemplated during 1973. In addition to the Capital Improvement Program of \$10,752,000, a \$50,000 appropriation is required for advertising and promotion.

#### CAPITAL IMPROVEMENT PROGRAM AND FUNDS

The proposed 1973 Capital Improvement Program totals \$57,064,350, the largest in the City's history. This is the same program Council reviewed earlier this year prior to authorizing certain bond propositions on the ballot. This is a substantial increase (\$30 million) because it includes the Civic and Convention Center, Parking Structures, and increased parks, telephones, water, electric, and Port of Anchorage. It should be pointed out the Civic and Convention Center is dependent on State bond authorization and allocation, and the Port expansion requires a grant of EDA funds. These two projects total over \$15 million.

This program is funded primarily from bond funds, but includes Federal and State grants and substantial utility construction reserve funds.

During the Council work session, the Capital Improvement Program for 1974-1978 will also be presented, although no funding is requested at this time. These forecasts give weight to accelerated growth experienced in 1971 and 1972 but do not fully include the greater growth which is expected when the pipeline construction to the North Slope oil fields is commenced.

The 1973 Capital Improvement Program is summarized below:

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Pu	h	-	0	W	n'	r١	23
10			-		U.		60

Residential Paving \$ 2,495,	000
Arterial Streets 1,255,	000
Subdivision Paving 1,090,	000
Storm Sewers 1,240,	000
Miscellaneous Improvements 1,370,	000

\$ 7,450,000

### Public Works (continued)

Method of Financing - City Share Assessable Cost	\$ 2,735,000 4,715,000
State or Greater Anchorage Area Borough	345,000
G.O. Bond Funds	7,105,000
	\$ 7,450,000
Traffic Engineering	\$ 60,000
Method of Financing - G.O. Bond Funds	\$ 60,000
Public Structures  Civic and Convention Center Public Works Buildings	\$10,752,000 120,000 \$10,872,000
Method of Financing - State Shared Revenues G.O. Bond Funds Other	\$ 5,376,000 4,644,000 852,000 \$10,872,000
Merrill Field Runway and Taxiway Lights	\$ 117,000
Method of Financing - G.O. Bond Funds Federal	\$ 43,875 73,125
	\$ 117,000

Fire Department	
Fire Apparatus	\$ 280,000
Method of Financing - G.O. Bond Funds	\$ 280,000
Parks and Recreation	\$ 1,216,500
Method of Financing - Federal G.O. Bond Funds Cemetery Trust	\$ 420,000 795,000 1,500 \$ 1,216,500
Water Utility	\$ 4,884,000
Method of Financing - Federal Funds Water Revenue Bonds Contribution in Aid Construction Reserve State Funds	\$ 250,000 2,234,000 300,000 350,000 1,750,000 \$ 4,884,000
Anchorage Telephone Utility	\$14,079,000
Method of Financing - Revenue Bonds Construction Reserves	\$10,803,000 3,276,000
	\$14,079,000
Municipal Light & Power	\$ 9,892,000
Method of Financing - Revenue Bonds	\$ 9,892,000

Port of Anchorage	\$ 5,963,850
Method of Financing - G.O. Bond Funds Federal Funds Port Funds	\$ 2,932,050 3,014,500 17,300
	\$ 5,963,850
Parking Revenue	\$ 2,250,000
Method of Financing - G.O. Bond Funds	\$ 2,250,000
TOTAL 1973 C.I.P.	\$57,064,350

#### CONCLUSION

The 1973 Budget proposal reflects substantial economic change but does not attempt to fully reflect the impact from issuance of the pipeline permit. It reflects improved levels of governmental services, particularly police, fire, library, human relations, parks and recreation, street cleaning, maintenance, snow removal, and equipment, building safety, and traffic engineering.

The Public Employment Program is forecast at the current year level for next year.

The 1973 Capital Improvement Program reflects the increased regular, recurring programs and, in addition, the Civic and Convention Center project, Port expansion, parking facilities, and a new, larger, parks and recreation program. Federal and State grants must be received before the Civic and Convention Center and Port projects can be started. A substantial part of the park program contemplates receipt of Bureau of Outdoor Recreation funds.

The proposed 1973 ad valorem tax rate of 8.5 mills is a reduction from 8.9 mills this year,

and compares with 9.3 mills in 1971; 9.5 mills in 1970; and 10 mills in 1968 and 1969. Except for possible adjustment in Refuse rates, no general utility rate changes are contemplated in 1973.

The budget is in balance. It represents an improved level of governmental and utility services at reasonable tax and utility rates. The City Administration recommends its adoption by the Council.

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		1970	1971	1972 REVISED		1973	
0.1947	CLASSIFICATION	ACTUAL	ACTUAL	BUDGET	REQUEST	RECOMMEND	APPROVED
[	MAYOR AND CITY COUNCIL						
1001.00	Mayor and City Council	61,580	70,358	84,721	76,150	75,080	78,660
	Subtotal	61,580	70,358	84,721	76,150	75,080	78,660
I.	CITY MANAGER		1. / S. 7 - LAD 19				
002.10	Administration	70,154	82,117	102,991	115,375	117,250	132,640
1002.20		57,993	76,218	88,210	107,550	91,680	97,660
1002.30		26,489	27,791	37,850	39,740	40,660	40,660
1002.40		27,209	15,875	42,380	56,420	56,420	61,520
1002.50	Human Relations	37,171	30,026	35,980	69,290	68,100	68,100
1002.60	Data Processing	411	32,323	2,400	(570)	-0-	-0-
	Subtotal	219,427	264,350	309,811	387,805	374,110	400,580
III.	CITY CLERK						
1003.10		14,045	14,661	16,180	23,940	23,940	23,940
1003.20		60,397	63,245	72,060	84,420	95,250	95,250
1003.30		1,524	3,684	-0-	-0-	-0-	-0-
	Subtotal	75,966	81,590	88,240	108,360	119,190	119,190
IV.	LAW					Land Hall	
	City Attorney	112,792	197,922	194,877	224,360	224,370	224,370
1004.20		40,267	27,789	30,180	55,860	39,860	33,870
	Subtotal	153,059	225,711	225,057	280,220	264,230	258, 240
7.	DISTRICT COURT						
1005.00	Administrative	95,350	132,986	139,930	142,250	141,760	140,440
	Subtotal	95,350	132,986	139,930	142,250	141,760	140,440
/I.	FINANCE DEPARTMENT						
1006.10	Administrative	3,030	12,777	14,240	23,920	23,210	23,170
	Controller	101,202	133,525	173,019	181,520	172,360	171,670
	Treasurer - Administrative	-0-	-0-	-0-	-0-	-0-	-0-
.006.32		35,809	30,979	48,880	51,960	51,450	51,250
1006.33		113,749	118,662	132,884	144,870	143,720	142,420
1006.34		20,961	33,845	31,428	36,390	34,850	34,540
1006.55	Claims					5,690	5,690

		1970	1971	1972		1973	
	CLASSIFICATION	ACTUAL	ACTUAL	REVISED	REQUEST	RECOMMEND	APPROVE
TIT						TOTAL DESIGNATION OF THE PARTY	
VI. 1006.41	FINANCE DEPT. (Continued)						
1006.41	UCS - Administrative	-0-	-0-	-0-	-0-	-0-	-0-
1006.42	UCS - Tolls	-0-	-0-	-0-	-0-	-0-	-0-
1006.43	UCS - Customer Service	-0-	-0-	2,600	-0-	-0-	-0-
	UCS - Credit & Collection	2,106	14,821	5,150	17,280	13,820	13,820
1006.51	Purchasing	(13,202)	( 58)	-0-	-0-	5,060	5,060
1006.53	Duplicating	(1,852)	23,887	-0-	-0-	-0-	-0-
1006.54	General Services	7,162	3,222	-0-	-0-	-0-	-0-
	Subtotal	268,965	371,660	408,201	455,940	450,160	447,620
	POT TOP						
VII.	POLICE						
1007.20	Operations	1,517,325	1,745,652	1,894,169	2,424,310	2,290,400	2,272,65
1007.30	Prisoners	288,295	326,235	336,300	354,690	355,330	355,33
1007.40	Communications	139,092	149,461	129,370	251,540	193,090	187,29
1007.50	Service	75,251	76,028	92,700	97,390	97,230	97,23
1007.61	Spenard	198,572	691,046	786,915	415,650	415,650	415,65
	Subtotal	2,218,535	2,988,422	3,239,454	3,543,580	3,351,700	3, 328, 15
THE STORY							3,320,23
VIII.	FIRE						
1008.20	Operations	1,436,592	1,661,076	1,798,246	1,865,800	1,852,160	1,850,31
1008.30	Prevention	74,196	103,596	118,370	227,210	211,720	211,72
1008.41	Ambulance	92,905	196,796	165,263	-0-	-0-	-0-
	Subtotal	1,603,693	1,961,468	2,081,879	2,093,010	2,063,880	2,062,03
				THE PARTY	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,000,000	2,002,03
IX.	CIVIL DEFENSE & DISASTER				1		
1009.00	Civil Defense & Disaster	47,802	55,515	54,970	55,870	56,560	56,56
	Subtotal	47,802	55,515	54,970	55,870	56,560	56,56
						50,500	30,30
х.	TRAFFIC ENGINEERING		The state of the state of				
1010.10	Engineering	351,772	453,794	458,675	518,700	505,980	498,71
1010.20	Paint & Signs	79,578	75,611	110,885	161,020	153,620	
1010.30	Electronics	84,897	108,544	104,900	113,940	104,660	153,62
	Subtotal	516,247	637,949	674,460	793,660	764,260	756,99
				1 ., .,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	104,200	130,95

		1970	1971	1972		1973	
· Held ;	CLASSIFICATION	ACTUAL	ACTUAL	REVISED BUDGET	REQUEST	RECOMMEND	APPROVE
CIII. 1013.10	PARKS AND RECREATION Administration	70.000					
013.10	Parks	78,293	82,856	88,709	90,680	89,190	89,19
013.30	Recreation	398,614	469,475	562,451	638,060	603,000	590,53
.013.30	Recleation	313,022	398,116	707,147	799,880	690,810	724,95
.013.70	Artic Winter Games	The last is				01 450	00 10
	Subtotal	869,526	1,082,943	1,502,167	1 605 500	31,450	33,45
IV.	MUSEUM - 1014.00	005,520	1,002,943	1,302,107	1,695,580	1,579,570	1,438,12
W.	GRANT PROGRAMS	89,187	571,438	1,575,706	964,561	942,561	942,56
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	372,430	1,373,700	904,301	942,301	942,30
VI.	MISCELLANEOUS					THE RESERVE	
.015.10	Miscellaneous	102,383	119,082	403,684	452,200	452,200	452,20
.015.20	Contingencies	68,788	-0-	50,078	100,000	100,000	129,0
	Subtotal	171,171	119,082	453,762	552,200	552,200	581,25
	7777						
VII.	DEBT SERVICE - 1015.30						
8411 8414	Interest on Notes	98,425	-0-	25,000	10,000	10,001	10,00
8417	Bond Interest	1,841,867	764,244	767,300	1,081,827	1,154,032	1,154,0
8447	Interest Due T/F Bond Maturities	-0-	23,279	70,000	30,000	30,000	30,00
8431		607,457	756,037	810,846	814,363	814,363	814,3
8801	Contribution to Special Assmts. Less Charges to Others	1,084,000	1,923,870	2,371,880	2,562,404	2,562,404	2,562,4
0001	Subtotal	(1,801)	2 /67 /20	-0-	-0-		
*	Justicial	3,029,940	3,467,430	4,045,026	4,498,594	4,570,800	4,570,80
OTAL GEN	ERAL FUNDS	12,049,601	14,512,939	17,798,098	10 202 (20	10 (70 (61	
		122,043,002	17,312,333	17,790,090	19,392,620	18,678,461	18,700,38
			TO BE THE PARTY OF				

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The expenditures for 1973 are to be adjusted after the Federal Government approves a plan for the expenditure of the \$836,520 of Federal Shared Revenues projected as revenues for 1973.

Proposed adjustments are in the following programs:

Police	\$	450,000
	4	450,000
Fire		90,000
Traffic Safety		80,000
Public Works		400,000
Library		70,000
Parks & Recreation		100,000
Debt Service	_	250,278
	\$1	,440,278

ALL DEPARTMENTS AND F	UNDS		PERSON	NNEL SUMM	ARY	PAGE
				ENT PERSO	ONNEL	A6
	1970	1971	1972		1973	
DEPARTMENT OR DIVISION	ACTUAL	ACTUAL	REVISED BUDGET	REQUEST	RECOMMEND	APPROVE
GENERAL FUND						
MAYOR AND COUNCIL			SE CONTRACTOR	SAME AND SERVICE		
Mayor	1	1	1	1	1	1
Council	8	8	8	8	8	8
Classified	1	1	1	1	1	1
Subtotal Positions	10	10	10	10	10	10
Subtotal Man Years	10	10	10	10	10	10
	0.00		111111111111111111111111111111111111111			
CITY MANAGER						
Administration	7	7	11	13	14	13
Personnel	4	7	6	9	7	7
Internal Audit	3	4	4	4	4	4
Human Relations	3	2	2	4	4	4
Data Processing	27	. 30	32	39	39	37
Subtotal Positions	44	52	55	69	68	65
Subtotal Man Years	44	51 3/4	54	69	68	65
	5 5 5 5 5	32 3/4	10 Even a 0744		00	03
CITY CLERK						
Elections	1	1	1	1	1	1
City Clerk	4	4	5	5	6	6
Records Retention	2	2	2	4	4	3
Subtotal Positions	7	7	8	10	11	10
Subtotal Man Years	6 1/3	6 1/3	7 1/3	9 1/3	10 1/3	9:/3
					10 1/5	, , , ,
LAW						
City Attorney	7	12	15	15	15	15
Property Management	4	4	4	7	7	7
Subtotal Positions	11	16	19	22	22	22
Subtotal Man Years	11	16	18	20 1/2	20 1/2	2012
				20 2/2	20 1/2	20.2
					- 12	

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CITY OF ANCHORASE	- C	RA	OR	HO	C	1	A	OF	111	-6
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	1 2000			ENT PERSO	MNEL	A7
	1970	1971	1972 REVISED		1973	
DEPARTMENT OR DIVISION	ACTUAL	ACTUAL	BUDGET	REQUEST	RECOMMEND	APPROVE
MUNICIPAL DIVISION DISTRICT COURT	9	13	13	9	9	9
Subtotal Positions	9	13	13	9	9	9
Subtotal Man Years	8 3/4	12 1/4	12 1/4	8 1/2	8 1/2	81/2
FINANCE						
Administration	4	5	5	7	7	7
Controller	16	18	21	21	21	21
*Controller (T)		1	1	1	1	1
Treasury						1
Administration	1	1	1	2	2	0
Receipts & Custody	6	7	7	7	7	2
Assessment Section	3	3	3	3	3	7
Parking Violations	4	4	4			3
UCS - Administrative	0	1	2	4	4	4
Utility Customer Service	26	The state of the s		2	2	2
		25	35	39	35	35
*Utility Customer Service (T)	0	0	2	2	2	2
Credit & Collections	8	8	8	12	8	8
Tolls	5	5	6	6	6	6
Purchasing	6	7	7	10	8	9
General Services	2	2	3	4	4	4
Duplicating	2	3	3	4	4	3
Subtotal Positions	83	90	108	124	114	114
Subtotal Man Years	83	89 1/2	104 1/2	120 1/2	109 1/2	109½
POLICE DEPARTMENT						
Operations	90	91	93 1/2	112 1/2	99 1/2	981/2
School Crossing Guards	15	23	18	18	18	18
Prisoners	13	13	13	13	13	13
Communications	18	19	19 1/2	20 1/2	20 1/2	191/2
Service	4	6	6	6	6	6
Spenard	29	34	36	36	36	36
Subtotal Positions	169	186	186	206	193	191
Subtotal Man Years	158 1/5	166 1/2	169	190	175 1/2	173 <sup>1</sup> 2

DEPARTMENT OR DIVISION  FIRE DEPARTMENT Operations Prevention Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering Paint & Signs	1970 ACTUAL  71 5 6 82 82 82 3 3	1971  ACTUAL  74 5 14 93 89 3 3 5	73 5 14 92 85 3	70 8 0 78 78 3 3	70 8 0 78 78 3	70 8 0 78 78
FIRE DEPARTMENT Operations Prevention Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	71 5 6 82 82 3 3	74 5 14 93 89 3	73 5 14 92 85 3	70 8 0 78 78	70 8 0 78 78	70 8 0 78 78
FIRE DEPARTMENT Operations Prevention Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	71 5 6 82 82 3 3	74 5 14 93 89 3	73 5 14 92 85 3	70 8 0 78 78	70 8 0 78 78	70 8 0 78 78
Operations Prevention Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	5 6 82 82 3 3	5 14 93 89 3 3	5 14 92 85 3	8 0 78 78 3	8 0 78 78 3	8 0 78 78
Operations Prevention Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	5 6 82 82 3 3	5 14 93 89 3 3	5 14 92 85 3	8 0 78 78 3	8 0 78 78 3	8 0 78 78
Ambulance Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	6 82 82 3 3	5 14 93 89 3 3	5 14 92 85 3	8 0 78 78 3	8 0 78 78 3	8 0 78 78 3
Subtotal Positions  Subtotal Man Years  CIVIL DEFENSE  Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	82 82 3 3	14 93 89 3 3	14 92 85 3	0 78 78 3	78 78 3	78 78 3
Subtotal Man Years  CIVIL DEFENSE Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	82 3 3 4 2	93 89 3 3	92 85 3	78 78 3	78 78 3	78 78 3
Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	3 3 4 2	3	3	3	3	3
Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT  Engineering	3 4 2	3				
Subtotal Positions  TRAFFIC ENGINEERING DEPARTMENT Engineering	3 4 2	3				
Engineering	2	_				3
Engineering	2	-				
	2					
raint & Signs			5	8	7	6
drate con (m)		2 1/2	2 1/2	3 1/2		21/2
*Paint & Signs (T)	2	4	4	3	4	4
Electronics	5	5	5	5	5	5
Subtotal Positions	13	16 1/2	16 1/2	19 1/2	18 1/2	17½
Subtotal Man Years	11 1/3	14 1/2	14 1/2	18	16 1/2	15½
PUBLIC WORKS DEPARTMENT						
Administration	3	3	5	5	5	5
Engineering	6 1/4	7 1/4	6 3/4	8 3/4		814
Engineering Projects	46 1/4	45 3/4	45 3/4	47 3/4		464
*Engineering Projects (T)	27	22	22	22	22	22
Building Safety	56 2/5	55 1/2	57	68	64	65
*Building Safety (T)	3 1/2	3	6	11		
Maintenance Operations	39 3/5	49	45		11	11
Merrill Field	3	3		64	54	53
*Merrill Fiedl (T)			3	4	3	3
Subtotal Positions	3	3	2	2	2	2
Subtotal Positions	188	191 1/2	192 1/2	232 1/2	217 1/2	216½
Subtotal Man Years	172 3/4	178 1/4	175 3/4	208 1/4	192	191

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24 1/2 19 1/2 44 35 3/4 4 18 19 33 39 5 118 69 3/4	19 1/2	30 1/2 19 1/2 50 41 3/4 4 19 20 35 42 6	29½ 19½ 49 40 3/4 4 18 20 35 42
19 1/2 44 35 3/4 4 18 19 33 39 5	19 1/2 51 43 1/2 4 21 20 36 42 7	19 1/2 50 41 3/4 4 19 20 35 42	19½ 49 40 3/4 4 18 20 35
19 1/2 44 35 3/4 4 18 19 33 39 5	19 1/2 51 43 1/2 4 21 20 36 42 7	19 1/2 50 41 3/4 4 19 20 35 42	19½ 49 40 3/4 4 18 20 35
44 35 3/4 4 18 19 33 39 5	51 43 1/2 4 21 20 36 42 7	50 41 3/4 4 19 20 35 42	49 40 3/4 4 18 20 35
4 18 19 33 39 5	4 21 20 36 42 7	4 19 20 35 42	4 18 20 35
18 19 33 39 5	21 20 36 42 7	19 20 35 42	18 20 35
18 19 33 39 5	21 20 36 42 7	19 20 35 42	18 20 35
19 33 39 5	21 20 36 42 7	19 20 35 42	18 20 35
33 39 5	20 36 42 7	20 35 42	20 35
39 5 118	36 42 7	35 42	35
39 5 118	42 7	42	
5 118	7		42
	130		
69 3/4		126	119
	79	75	68 6
682 1/2	787 1/2	742 1/2	731½
			104
	73 1/2	73 1/2	731/2
865	964	920	909
758 3/4	857 1/2	808 1/2	797½
	95 87 1/2 865	87     1/2     73     1/2       865     964	95     103     104       87     1/2     73     1/2       865     964     920

-	-	1 0			84	P 1		-			-	-	
-	3 80	- 60	- COUNTY	PO I		w.	TO 1		250	<i>a</i>		85	

NATER   Classified   17   19   21   28   26   26   26   26   26   26   26		1970	1971	1972	ENT PERSO	1973	A11
Classified   17	DEPARTMENT OR DIVISION	ACTUAL	ACTUAL		REQUEST		APPROVE
Classified   17	натер						
Classified Temporary		17	10	21	20	26	
Union Temporary 29 32 35 40 37 37 37 Total 49 59 63 76 71 71 71 71 71 71 71 71 71 71 71 71 71						The state of the s	and the same of th
Union Temporary   2			A STATE OF THE PARTY OF THE PAR				
Total 49 59 63 76 71 71  PORT OF ANCHORAGE Classified 5 5 5 10 6 6 6 Union 4 4 4 4 5 4 5 4 4  Total 9 9 9 9 15 10 10  REFUSE Classified 2 4 1/2 4 1/2 4 1/2 4 1/2 4 1/2 4½ Union 24 29 30 32 32 32 32 Union Temporary 6 6 6 6 6 6 6 6 6 6 6  Total 32 39 1/2 40 1/2 42 1/2 42 1/2 42 1/2 42½  EQUIPMENT & SUPPLY Classified 1 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3					AT THE RESERVE OF THE		
PORT OF ANCHORAGE Classified Union 4 4 4 4 5 5 4 4 4 4 5 10 6 6 6 4 4 4 1 7 5 4 4 1 7 5 4 4 1 7 5 4 4 1 7 5 4 1 7 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
Classified Union	Total	49	59	63	76	71	71
Classified Union	PORT OF ANCHORAGE						
Union		5	5		10		
Total 9 9 9 15 10 10  REFUSE  Classified 2 4 1/2			4	6			
REFUSE  Classified Union Union Temporary  6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6					-3	4	4
Classified   2	Total	9	9	9	15	10	10
Classified   2	PEFIICE						
Union Temporary  24 29 30 32 32 32 32  6 6 6 6 6 6 6  Total  32 39 1/2 40 1/2 42 1/2 42 1/2 42½  EQUIPMENT & SUPPLY Classified 1 2 3 3 3 3 3 Union Temporary 2 2 2 2 2 2 2 2 2 2  Total  33 34 35 38 38  PARKING Classified 3 3 1/2 3 1/2 3 1/2 3 1/2 3 1/2 3 1/2 3½  FOTAL ENTERPRISE FUNDS Total City Employees 1,146 1,254 1,362 1/2 1,569 1/2 1,509 1/2 1,498½ GAAB Contract Employees 63 86 87 1/2 73 1/2 73 1/2 73 1/2 73 1/2		2	4 1/2	1. 1/2	1 1/2	1 1/2	.1
Union Temporary  6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6				The second secon			
Total 32 39 1/2 40 1/2 42 1/2 42 1/2 42 ½  EQUIPMENT & SUPPLY Classified 1 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3							
EQUIPMENT & SUPPLY  Classified  1 2 3 3 3 3 3 3 3 1 1 1 1 2 3 3 3 3 3 3	outon temporary			0	0	0	0
Classified	Total	32	39 1/2	40 1/2	42 1/2	42 1/2	421/2
Classified	FOILTPMENT & SUPPLY						
Union Temporary 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		1	2	2	2	2	2
Union Temporary         2							
Total 33 34 35 38 38 38  PARKING Classified 3 3 1/2 3							ATT THE PARTY OF T
PARKING Classified  3 3 1/2 3						<del>                                     </del>	
Classified         3         3 1/2 <t< td=""><td>Total</td><td>33</td><td>34</td><td>35</td><td>38</td><td>38</td><td>38</td></t<>	Total	33	34	35	38	38	38
Classified         3         3 1/2 <t< td=""><td>DARVING</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	DARVING						
TOTAL ENTERPRISE FUNDS 466 531 585 679 663 663 Total City Employees 1,146 1,254 1,362 1/2 1,569 1/2 1,509 1/2 1,498 2 GAAB Contract Employees 63 86 87 1/2 73 1/2 73 1/2 73 1/2			2 1/2	2.1/0	2 1/0	2 1/0	21
Total City Employees     1,146     1,254     1,362 1/2     1,569 1/2     1,509 1/2     1,498½       GAAB Contract Employees     63     86     87 1/2     73 1/2     73 1/2     73 1/2	OldSilled	3	3 1/2	3 1/2	3 1/2	3 1/2	3%
Total City Employees     1,146     1,254     1,362 1/2     1,569 1/2     1,509 1/2     1,498½       GAAB Contract Employees     63     86     87 1/2     73 1/2     73 1/2     73 1/2	TOTAL ENTERPRISE FUNDS	466	531	585	679	663	663
GAAB Contract Employees 63 86 87 1/2 73 1/2 73 1/2 73 1/2 73 1/2 73 1/2			The second second				1,4981/2
							73½
TOTAL ALL EMPLOYEES 1,209 1,507 1,650 1,834 1,739 1,728	POTAL ALL EMBLOVEES	1 200	1 507	1 650	1 02/	1 720	1 729

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.7001 .7002 .7010 .7015 .7016 .7017	CLASSIFICATION  I. TAXES Real Property Personal Property PILOT - Off-Street Parking PILOT - Anchorage Telephone PILOT - Municipal Light & Power	1971 ACTUAL 4,580,850 1,302,937 79,173	1972 REVISED BUDGET 5,190,840 1,359,426	<b>REQUEST</b> 5,685,450	1973 RECOMMEND	APPROVED
.7001 .7002 .7010 .7015 .7016 .7017	I. TAXES  Real Property  Personal Property  PILOT - Off-Street Parking  PILOT - Anchorage Telephone	4,580,850 1,302,937	<b>BUDGET</b> 5,190,840		RECOMMEND	APPROVEL
.7001 .7002 .7010 .7015 .7016 .7017	Real Property Personal Property PILOT - Off-Street Parking PILOT - Anchorage Telephone	1,302,937		5,685,450		
.7001 .7002 .7010 .7015 .7016 .7017	Real Property Personal Property PILOT - Off-Street Parking PILOT - Anchorage Telephone	1,302,937		5,685,450		
.7002 .7010 .7015 .7016 .7017 .7018	Personal Property PILOT - Off-Street Parking PILOT - Anchorage Telephone	1,302,937		3,003,130	5,554,750	5,391,380
.7010 .7015 .7016 .7017 .7018	PILOT - Off-Street Parking PILOT - Anchorage Telephone			1,437,680	1,404,620	1,363,310
.7015 .7016 .7017 .7018	PILOT - Anchorage Telephone	13,113	80,777	68,040	68,040	67,170
.7016 .7017 .7018		365,105	502,104	586,930	586,340	578,860
.7017 .7018	PILUI - Municipal Light & Power	241,120	346,743	370,880	370,500	365,780
.7018	THE THE TIME THE STATE OF THE S		273,917	308,190	307,880	303,950
	PILOT - Water Utility	265,731		29,790	29,790	29,790
.7025	PILOT - Port of Anchorage	25,360	25,410	29,790	29,790	29,190
	Franchise Tax - Anchorage	105 000	105 407	125 000	125 000	135,000
	Natural Gas	105,868	125,497	135,000	135,000	34,630
	Co-Op Taxes - Chugach Electric	33,954	34,858	34,630	34,630	-0-
	Voluntary PILOT - ASHA	10,894	10,000	-0-	-0-	-0-
.7035	Penalties & Interest on	4- 4-	70.000	FO 000	F0 000	50,000
	Delinquent Taxes	65,812	70,000	50,000	50,000	8,319,870
	Subtota1	7,076,804	8,019,572	8,706,590	8,541,550	0,319,070
The stage	II. LICENSES AND PERMITS					55 L 45 FL
.7100	Building & Trade Licenses	13,625	15,000	14,800	14,800	14,800
	Building Permits	251,818	290,000	350,000	350,000	350,000
.7102	Taxi Zone & Terminal Fees	6,205	6,500	6,140	6,140	6,140
.7103	Other Business Licenses	20,450	19,000	30,000	30,000	30,000
.7110	Moving Permits	4,480	5,500	1,860	1,860	1,860
.7111	Contractor Certificate & Exam.		4,600	-0-	-0-	-0-
	Chauffers Licenses	5,245	5,000	6,160	6,160	6,160
	Licenses on Amusement Devices	5,947	6,500	7,500	7,500	7,500
	Liquor Handlers' Permits	4,059	4,000	4,400	4,400	4,400
	Subtotal	311,829	356,100	420,860	420,860	420,860
	III. FINES AND FORFEITURES					
.7200	Parking Violations	314,654	370,000	396,000	396,000	396,000
.7201	Court Fines & Forfeitures	349,214	290,000	308,100	308,100	308,100
.7202	Failure to Appear Warrants	67,059	54,000	54,450	54,450	54,450
.7210	Library Book Fines	9,325	7,000	7,600	7,600	7,600
.7212	Impound & Storage of Aircraft	314	250	100	100	100
	Penalty & Interest-Spec. Assmt.	8				
	Subtota1	740,574	721,250	766,250	766,250	766,250

						В2	
		1971 ACTUAL	1972 REVISED BUDGET	1973			
ACC'T. NO.	CLASSIFICATION			REQUEST	RECOMMEND	APPROVED	
	IV. INTERGOVERNEMNTAL REVENUE			+: 1			
.7300	State of Alaska-Business Lic.	929,952	1,006,000	1,106,000	1,169,431	1,169,431	
.7301	State of Alaska-Liquor Lic.	99,100	100,000	105,000	105,000	105,000	
.7302	State of Alaska-Avia. Fuel Tax	17,432	21,000	19,680	19,680	19,680	
.7303	State of Alaska-Cannery Tax	4,757	5,000	5,000	5,000	5,000	
.7304	State of Alaska-Shared Revenue	1,447,441	1,543,952	1,625,350	1,625,350	1,625,350	
.7305	Cassette		12,500	The state of the s		Ultiple (II)	
.7320	Federal - Civil Defense	31,406	27,510	27,940	28,280	28,280	
.7321	Federal-Public Service Careers	114,463	98,259	-0-	-0-	-0-	
.7322	Federal - WIN Program		200	-0-	-0-	-0-	
.7323	Federal - NYC I/S	140,285	177,528	-0-	-0-	-0-	
.7324	Federal - NYC O/S	154,447	152,070	106,440	106,440	106,440	
.7325	Federal-Public Service Careers		70,810	79,540	79,540	79,540	
.7330	Federal-Police Info. System	30,947	87,792	-0-	-0-	-0-	
.7331	Federal-Comm. Drug Prevention	60,065	42,815	-0-	-0-	-0-	
.7332	Federal-Research & Plan Grant	23,077	35,492	-0-	-0-	-0-	
.7333	Federal - Misc. LEAA Grants	2,388	47,714	-0-	-0-	-0-	
.7340	Federal-Manpower Grant-Sec. 5	26,067	262,354	236,310	236,310	236,310	
.7341	Federal-Manpower Grant-Sec. 6	7,012	346,040	236,310	236,310	236,310	
4.1342	Federal-Operation Mainstream	9,507		-0-			
.7342	Federal-Intergovernmental Pers.		11,574	-0-			
.7343	Federal-Demonstration Trans.		105,660	157,891	157,890	157,890	
.7344	Federal-Title IV Grant Rec.		143,883	126,107	-0-	-0-	
.7345	Federal-Title IV Drug		8,440	24,860	-0-	-0-	
.7350	Federal-Traffic Safety Misc.		16,909	-0-	40-	-0-	
.7351	Fed. Rev. Sharing Bill of 1972	-0-	-0-	836,520	836,520	924,270	
.,,551	State of Alaska-Conv. Center	37,000				324,270	
	Subtotal	3,135,346	4,323,502	4,692,948	4,605,751	4,693,501	
	V. CONTRIBUTIONS FROM			THE PROPERTY OF			
	UTILITY FUNDS						
.7400	Telephone Utility	401,990	477,442	609,120	609,120	609,120	
.7401	Electric Utility	563,720	580,417	678,400	678,400	678,400	
.7402	Water Utility	71,840	93,422	99,153	99,150	99,150	
.7405	Port Industrial Park	102,599	110,210	95,440	119,000	119,000	
	Subtotal	1,140,149	1,261,491	1,482,113	1,505,670	1,505,670	

GENERAL FUND			REVENUE DETAIL			
		1971 ACTUAL	1972 REVISED BUDGET		В3	
ACC'T. NO.	CLASSIFICATION			REQUEST	RECOMMEND	APPROVE
	VI. CHARGES FOR SERVICES	244,082	254,020	290,000	290,000	290,000
.7500	State-Highway Maintenance	34,837	181,385	250,000	250,000	250,000
.7501	State - Prisoner	34,037	101,303	250,000		
.7502	State - Election	159,159	224,962	124,310	124,310	124,310
.7520	Borough - Library Contract		853,539	469,680	469,680	469,680
.7521	Borough - Spenard Police Contr.	710,847		15,000	15,000	15,000
.7522	Borough - Prisoner Services	13,390	15,000			27,780
.7523	Borough - School Crossing Guards	49,600	54,835	27,780	27,780	-0-
.7524	Borough - Ambulance Contract	220,667	172,163	-0-	-0-	
.7530	Borough - Zoning Services	21,433	20,500	23,050	23,050	23,050
.7531	Borough - Map Contract	11,419	10,000	-0-	-0-	-0-
.7540	Recreational Activities	138,274	198,680	186,220	222,720	222,720
.7545	Police Services	2,439	5,000	12,000	12,000	12,000
.7546	Data Processing Services	1,730	2,400	1,000	1,000	1,000
.7547	P.WReimbursable Work Orders	36,183	45,620	59,700	59,690	59,690
.7548	Sewer Connect Inspection Fees	3,425	2,500	4,500	4,500	4,500
.7546	Subtotal	1,647,485	2,040,604	1,463,240	1,499,730	1,499,730
	VII. COST RECOVERIES		500 570	425 075	504,400	504,400
.7600	Recovery of Bond Principal	413,817	520,570	435,975	464,670	464,670
.7601	Recovery of Bond Interest	249,639	189,110	183,144		14,100
.7602	Recovery of Crane Insurance	16,995	18,300	14,300	14,100	
	Subtotal	680,451	727,980	633,419	983,170	983,170
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	GENERAL FUND			REVENUE DETAIL		PAGE B4	
		1971	1972 REVISED		1973	1 24	
CC'T. NO.	CLASSIFICATION	ACTUAL	BUDGET	REQUEST	RECOMMEND	APPROVED	
1000	VIII. MISCELLANEOUS						
.7700	Interest Revenue	40,818	70,000	20,000	20,000	20,000	
.7705	Sale of General Fund Property	59,499	20,000				
.7706	Merrill Field Leases	86,478	91,500	97,200	97,200	97,200	
.7707	Merrill Field Fuel & Lubricant			THE SHEET STATE OF			
	Fees	15,327	17,000	16,400	16,400	16,400	
.7708	Other Rental Revenues	8,016	30,565	70,000	70,000	70,000	
.7709	Sale of Maps & Codes	14,749	15,667	13,200	13,200	13,200	
.7715	Library-Lost Book Reimbursement	798	1,000	750	750	750	
.7716	Liquor License Advertising	401	600	400	400	400	
.7717	Board of Appeals Fees	100	100	100	100	100	
.7718	Loussac Foundation	25,000	20,000	25,000	25,000	25,000	
.7725	Miscellaneous Revenues	71,205	56,050	50,000	50,000	50,000	
.7726	Transit System Fares	I mk fill to a	18,110	62,430	62,430	62,430	
	Subtotal	322,391	340,592	355,480	355,480	355,480	
	IX. APPROPRIATION OF RETAINED EARNINGS						
.7800	Appropriation-Year-End Surplus		3,007	871,720		155,850	
.7810	Recovery of Prior Year Expenses		4,000	072,720		133,030	
.,010	Subtotal	-0-	7,007	871,720	-0-	155,850	
				Taufell Earl			
	Total	15,055,029	17,798,098	19,392,620	18,678,461	18,700,381	

#### REVENUE COMMENTARY

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I. TAXES

A mill rate of 8.25 has been used on 100% property valuation for the City tax in the preparation of the 1973 budget.

Taxes on Real Property

An estimated 1973 real property valuation of \$653,500,000 @8.25 mills = \$5,391,380

Taxes on Personal Property

An estimated 1973 personal property valuation of \$165,250,000 @8.25 mills = \$1,363,310

Off-Street Parking

The payment is based on the assessed value of the City owned lots at the proposed mill rate.

Assessed value of lots - \$3,469,500 @ 19.36 mills = \$67,170

Anchorage Telephone Utility

The payment for the Telephone Utility is calculated on the net plant within the City limits at the current tax mill rate. It is estimated that the Telephone Utility net plant as of 1/1/73 will be \$46,000,000, of which 65% or \$29,900,000 is estimated to be within the City.

\$29,900,000 @ 19.36 mills = \$578,860

Municipal Light & Power

The Municipal Light & Power payment is based on the net plant within the City limits at the current tax mill rate. It is estimated that the Municipal Light & Power net plant as of 1/1/73 will be \$19,887,963 of which \$18,893,565 is estimated to be within the City.

\$18,893,565 @ 19.36 mills = \$365,780

Water Utility

The Water Utility payment is based on the net plant within the City limits at the current tax mill rate. It is estimated that the Water Utility net plant as of 1/1/73 will be \$24,147,179 of which \$15,700,000 is estimated to be within the City.

\$15,700,000 @ 19.36 mills = \$303,950

# I. TAXES (Continued)

# Port of Anchorage

The payment is based on 2% of the gross operating revenues for 1973.

Gross Operating Revenues of \$1,489,350 @ 2% = \$29,787.

#### Anchorage Natural Gas

Anchorage Natural Gas, Inc., franchise tax to the City is based on 2% of gross revenues generated within the City.

Estimated revenue generated within the City of \$6,700,000 @ 2% = \$135,000

# CEA - Electric Co-op Taxes

Chugach Electric Association, Inc., is taxed 2% of gross operating revenues by the State of Alaska. This tax is refunded to the City based on distribution facilities within the City. The estimated 1973 revenue to the City is  $$1,731,495 \times 2\% = $34,630$ .

# Penalties and Interest

The \$50,000 estimate is based on prior years' experience.

# II. LICENSES AND PERMITS

# Building and Trade Licenses

Building contractors subject to regulations of the building code are issued regulatory licenses. Estimated revenues for 1973 are as follow:

427	0	\$25.00	-	\$10,675
41	@	\$50.00	=	2,050
56	0	\$25.00	222	1,400
64	9	\$25.00	=	1,600
3	@	\$25.00	=	75
				\$14,800
	41 56 64	41 @ 56 @ 64 @	41 @ \$50.00 56 @ \$25.00 64 @ \$25.00	427 @ \$25.00 = 41 @ \$50.00 = 56 @ \$25.00 = 64 @ \$25.00 = 3 @ \$25.00 =

# II. LICENSES AND PERMITS (Continued)

#### Building Permits

It is estimated that building permit fees will be as follow:

Plan Checking Fees	\$ 92,333
Building Permits	184,667
Electrical Permit Fees	35,000
Gas & Plumbing Permit Fees	37,000
Moving Fence, Sign Fees	1,000
	\$ 350,000

#### Taxi Zone and Terminal Fees

Each licensed taxicab company is charged \$100 per year per cab, or \$30 per quarter if paid quarterly. The total number of taxicabs presently authorized within the City may not exceed 56. Buses, airline service vehicles and driverless vehicles are charged minor fees for operation within the City. The City Clerk estimates the 1973 revenue will be as follows:

Quarterly Taxicab Fees - 55 @ \$100 + 1 @ \$120	\$ 5,620
Dispatch - 1 @ \$10	10
Change of Cars - 16 @ \$10	160
Vehicles for Hire - 6 x \$25	150
Sightseeing Vehicles	200
	\$ 6,140

#### Other Business Licenses

All businesses that affect public health or require other regulation in the interest of public safety are licensed. The annual fees vary from \$5 to \$150. Changes of ownership also require that an additional fee be paid. The estimated revenue is as follows:

# Building Official's Office

80 -	Renewal of Plumbing Contractors'	
	certificates of qualifications @ \$25	\$ 2,000
175 -	Renewal of Journeyman Plumbers	
	certificates of qualifications @ \$10	1,750
120 -	Renewals of Gas Fitters Cards @ \$5	600
	Examinations to New Applicants	\$ 4,350

# II. LICENSES AND PERMITS (Continued)

# City Clerk's Office

Amusement	5	0	\$ 50.00	\$	250.00
Auctioneers	3	0	120.00	4	360.00
Bakeries	3	@	25.00		75.00
Bails Runners		0	35.00		70.00
Bars	53	720	25.00		1,325.00
Beauty Shops	45	277	25.00		1,125.00
Bottling Works	. 2	(a	25.00		50.00
Bowling Alleys	1	@	25.00		25.00
Coin Operated Services	4	@	50.00		200.00
Dairies	2	0	25.00		50.00
Dance Promoters	3	@	25.00		75.00
Detectives & Patrolmen	152	0	5.00 and 14 @ 50.00		1,460.00
Foodhandling	38	@	25.00		950.00
Funeral Homes	3	@	25.00		75.00
Garage & Shops	124	@	25.00		3,100.00
Going Out of Business	1	@	50.00		50.00
Hotels, Motels & Rooms	47	@	25.00		1,175.00
Laundry & Dry Cleaning	14	@	25.00		350.00
Liquor License Public Hearings	11	0	50.00		550.00
Markets	19	@	25.00		475.00
Milk Vendors	5	@	10.00		50.00
New Businesses	30	@	15.00		450.00
New & Used Car Dealers	44	@	50.00		2,200.00
Pawnbrokers	8	@	50.00		400.00
Recreation Card Games	5	Ta	bles @ \$25.00 per quarter		500.00
Restaurants	99	0	25.00		2,475.00
Steam Bath Massage	9	@	25.00		225.00
Street Vendors	7	@	25.00		175.00
Theaters	8	@	25.00		200.00
Trailer Courts	40	@	25.00		1,000.00
Transient Vendors	3	0	25.00		75.00
				S	19,540.00
					, , , , , , , , ,

#### REVENUE COMMENTARY

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# II. LICENSES AND PERMITS (Continued)

Moving Permits

Issued by the Building Inspector's office for police escort fees on moving permits. The 1973 estimate: 186 Permits @ \$10.00 = \$1.860.

Chauffeurs' Licenses

Taxi and bus drivers are issued new licenses for \$25 which are renewable for \$5. The Police Department estimates that the revenue will be as follows:

198 New Chauffeur Applications @ \$25 242 Chauffeur Renewals @ \$5

6,160

\$ 4,950

Liquor Handlers' Permits

Employees who dispense liquor for consumption in an establishment are required to secure a permit from the Police Department. The fee is \$5 for the first year and \$1 yearly for renewals. The Police Department estimates the 1973 revenue from this source as follows:

770 New Applications @ \$5
550 Renewals @ \$1
550
\$ 4,400

#### III. FINES AND FORFEITURES

Parking Violations

Estimated revenue from Parking Violations is based on prior year's experience. The 1973 estimate is \$396,000.

Court Fines and Forfeitures

The 1973 revenue estimate for the District Court is \$308,100 and is based on prior year's experience.

Failure to Appear Warrants - Fines

The District Court, Anchorage Municipal Division, estimate for 1973 collections on Failure to Appear Warrants will approximate \$54,450.

# III. FINES AND FORFEITURES (Continued)

Library Book Fines

The City Library charges fines on all books issued which are overdue. The fines are based on 5¢ a day until the books or magazines are returned. The estimate for 1973 revenue from this source is \$7,600.

Impound and Storage of Aircraft

Aircraft are impounded if they are left unsecured, blocking public or private right-of-way, or overstay in the transient parking area. The impound fee is \$5 plus \$1 per day storage fee. It is estimated \$100 will be collected in 1973.

# IV. INTERGOVERNMENTAL REVENUE

# State of Alaska Business Licenses

Alaska statutes provide for a business tax to be collected by the State and to be refunded to incorporated cities. Sixty percent of all Alaska Business License collections within the incorporated area are refunded to that area. The 1973 revenue is estimated as \$1,169,431.

State of Alaska Liquor Licenses

Alaska statutes provide for refund to municipalities of fees paid by liquor establishments in the state. The law provides that the fees are refunded in full to the municipalities wherein the establishments are located. Estimated 1973 revenue is \$105,000.

Aviation Fuel Tax

Chapter 110, SLA 1961 provides for 60% refund to cities for state gasoline taxes collected at City owned airports.

820,000 Gallons @ .04 60% of \$32,800

\$ 32,800 \$ 19,680

#### REVENUE COMMENTARY

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#### IV. INTERGOVERNMENTAL REVENUE (Continued)

#### State Shared Revenues

In accordance with AS 43.18, "State Aid to Local Governments", the City of Anchorage will be entitled to the following shared revenue in 1973:

		1/1-6/30	7/1-12/31	Total
Police Protection	(population @ \$10)	54,714 = \$273,570	56,793 = \$283,965	\$ 557,535
Fire Protection	(population @ \$5)	54,714 = 136,785	56,793 = 141,983	278,768
Parks and Recreation	(population @ \$5)	54,714 = 136,785	56,793 = 141,983	278,768
Transportation Facilities	(population @ \$5)	54,714 = 136,785	56,793 = 141,983	278,768
Road Maintenance	(miles @ \$1500)	151.56 = 113,670	157.13 = 117,848	231,518
General Revenue Sharing Ri	11 of 1972	\$797,595	\$827,762	\$1,625,357

Expenditures from these revenues are limited to financing local items designated as national high priority needs such as maintenance and operation expenses for public safety, environmental protection and public transportation. These revenues may also be used for capital expenditures connected with sewage collection and treatment, refuse disposal systems and public transportation. Excluded are regular recurring capital expenditures. Revenues for 1973 are estimated at \$924,270

# Civil Defense - Federal Participation

The Federal Government participates in the Civil Defense program costs. It is estimated that fifty percent of the total civil defense costs of \$56,560 or \$28,280 will be received by the City from the Federal Government in 1973.

# Public Service Careers

Estimated Federal reimbursement for City administered Public Service Careers Program for 1973 is \$79,540.

#### Neighborhood Youth Corps

Estimated Federal reimbursement for City administered Neighborhood Youth Corps Program for period January 1 - May 31, 1973 is \$106,440.

# Manpower Grant

Section 5 - The preliminary estimate is \$236,310.

IV. INTERGOVERNMENTAL REVENUE (Continued)

Manpower Grant

Section 6 - The preliminary estimate is \$236,310.

V. CONTRIBUTIONS FROM UTILITY FUNDS

Telephone Utility

Contribution to the General Fund is based on 8% of Retained Earnings Invested in Telephone Utility Plant on January 1, 1973. Estimated City equity is \$7,614,000.

\$7,614,000 @ 8% = \$609,120

Electric Utility

Contribution to the General Fund is based on 8% of Retained Earnings Invested in Electric Utility Plant on January 1, 1973. Estimated City equity is \$8,480,000.

\$8,480,000 @ 8% = \$678,400

Water Utility

Contribution to the General Fund is based on 8% of Retained Earnings Invested in Water Utility Plant on January 1, 1973. Estimated City equity is \$1,239,419.

\$1,239,419 @ 8% = \$99,153

Port Industrial Park

The Port Industrial Park is managed by Port of Anchorage personnel. Accumulated earnings at year end are appropriated to the General Fund annually. The 1973 contribution is estimated to be \$119,000.

VI. CHARGES FOR SERVICES

STATE

Highway Maintenance

Under agreement with the State, the City provides maintenance services for State properties and highways within the City limits. The estimated maintenance recovery is \$290,000 based on proposed maintenance agreement.

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# VI. CHARGES FOR SERVICES (Continued)

#### Prisoner Services

This estimate is based on prior year's experience for State agreement forprisoners housed at the City jail under State contract. The estimate for 1973 is \$250,000.

#### BOROUGH

#### Library Contract

Reimbursement to the City of Anchorage for library services provided in the Greater Anchorage Area Borough. The reimbursement is subject to contractual agreement which expires on June 30, 1973. The anticipated reimbursement for the first six months of 1973 is \$124,310.

#### Spenard Police Contract

Reimbursement to the City of Anchorage for police services provided in the Spenard Service Area. The reimbursement is subject to contractual agreement which expires on June 30, 1973. Estimated reimbursement for the first six months of 1973 is \$469.684.

#### School Crossing Guards

The City will provide for 18 school crossing guards and one supervisor throughout the City and Borough for the remainder of the 1972-73 school year. Estimated reimbursement from the Borough School District is \$27,785.

#### Zoning Services

This includes the salary and City vehicle expenses of the Zoning Officer. Also, Board of Appeals advertisement and board member expenses for attendance at meetings. It is estimated that the Borough will reimburse the City \$23,050 in 1973.

# VI. CHARGES FOR SERVICES (Continued)

#### Parks and Recreation

The revenue anticipated in 1973 through Parks and Recreation activities is as follows:

Facility Rentals		1973 Estimate
7540.0001	Community Center	1,400
.0002	Sydney Laurence Auditorium	7,000
.0003	Pioneer Schoolhouse	600
.0007	Mulcahy Field	10,000
.0008	Showmobile	100
.0009	Misc. Rentals	200
.0011	Museum	100
.0012	Spenard Lake Leases	28,970
Operational Fees	AND THE RESERVE THE PROPERTY OF THE PARTY OF	
.0020	Ski Tow	3,500
.0021	Skate Use	600
.0022	Golf Green Fees	27,000
.0023	West High Swim Pool	75,400
.0024	Lions Camper Park - Based on \$3 a day fee	12,000
.0025	Cemetery Fees	12,000
Concession Percentages		
.0030	Goose Lake	600
.0031	Chalet	1,000
Public & Private Participation Funding		
.0040	G.A.A.B West High Pool & Weekend Programs	17,000
.0041	Alaska Railroad Landscape Contract	2,500
.0042	Curling Club Lease	50
	G.A.A.B. School District - West High Pool	15,000
Instructional Services		
.0050	Community Center	700
.0051	Pioneer Schoolhouse	900
.0052	Ski Slope	1,000
.0055	Recreation Center Programs	100
.0056	Miscellaneous	5,000
	Total Estimated Revenue	222,720

#### REVENUE COMMENTARY

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# VI. CHARGES FOR SERVICES (Continued)

#### Police Services

Based on previous years' experience, the Anchorage Police Department will be requested by various individuals, clubs, schools and organizations to provide an off-duty police officer to be on duty at ball games, dances and other special events. This service is rendered at a charge equal to what is paid to the officer on duty at overtime rates. The 1973 revenue is estimated to be \$12,000.

# Public Works - Reimbursable Work Orders

Includes reimbursements for repair of pavement cuts for water and sewer connections, curb cut repair, sidewalk replacement, and all miscellaneous reimbursable work orders for sewer repair, cleaning of parking lots and repair of damage to sewer lines caused by contractors. The 1973 estimate is \$59,690.

# VII. COST RECOVERIES

#### Recovery of Bond Principal

The following reimbursements will be received by the General Fund during 1973 for the payment of General Obligation Bond Maturities:

1965 Off-Street Parki	ng (Parking Reserve)	\$ 85,000
1907 Fort van Contain	er Crane #1 (Sea-Land)	27,068
1970 Port Van Contain	er Crane #2 (Sea-Land)	25,000
1967 Museum (Personal	Contributions)	12,303
1958 Port Facilities	(Port Trustee)	355,025
		\$504,396

#### Recovery of Bond Interest

The following reimbursements will be received by the General Fund during 1973 for the payment of General Obligation Bond Interest:

2.70x		
	1973 Convention Center	\$188,541
1973 &	1965 Off-Street Parking (Parking Reserve)	168,515
	1967 Port Van Container Crane #1 (Sea-Land)	
	1070 Por Van Container Clane #1 (Sea-Land)	31,726
	1970 Port Van Container Crane #2 (Sea-Land)	55,888
	Interest from idle General Obligation Bond	
	Fund Invested	20,000
		\$464,670

#### REVENUE COMMENTARY

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#### VII. COST RECOVERIES (Continued)

#### Recovery of Port Crane Insurance

Cost of insurance of the Port Van Container Cranes is recovered by the General Fund from Sea-Lane, Inc., rent payments. It is estimated that \$14,100 will be received from this source in 1973. This revenue is off-set by a like amount of expense.

#### VIII. MISCELLANEOUS

#### Interest Revenue

General Fund cash not required for immediate disbursement is invested until required. It is anticipated that such investments will earn \$20,000 in interest during 1973.

#### Merrill Field - Leases

City property at Merrill Field is leased at various rates from a low of .03¢ to a high of .0575¢ per square foot. In addition there exists several access permits and a rental for tower space. The 1973 revenue is estimated at \$97,200.

#### Merrill Field Fuel Fees

Merrill Field fuel fees are based on two cents per gallon on aviation gasoline sold at Merrill Field by private operators. During 1973 it is estimated that 820,000 gallons of gasoline will be sold.

820,000 gallons @ .02 = \$16,400

#### Other Rental Revenues

Properties owned by the City which are not immediately needed for municipal purposes are leased. Anticipated revenues from this source is \$70,000 including the Honor Farm.

# Sale of Maps and Codes

The 1973 anticipated collections for sale of maps and codes is estimated at \$13,200.

#### Library - Lost Book Reimbursement

The established policy requires that individuals who lose library books reimburse the City for their replacement. It is anticipated that the City will be reimbursed \$750 in 1973 for lost library books.

GENERAL FUND REVENUE COMMENTARY PAGE
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# VIII. MISCELLANEOUS (Continued)

#### Liquor License Advertising

The City Clerk's office costs of advertising for liquor licenses are reimbursed to the City. The charges are recorded in account 1003.20.8203. It is estimated that the total reimbursement in 1973 will be \$400.

#### Loussac Foundation Grant

The Z.J. Loussac Public Library was constructed from general obligation bonds which, by agreement, are to be repaid by the Loussac Foundation. The anticipated amount to be received in 1973 is \$25,000.

#### Miscellaneous Revenues

Revenues with no major classification will be designated as miscellaneous revenues. It is estimated that \$50,000 will be realized from such revenues.

#### Transit System Fares

Estimated revenue from passengers of City Transit System is \$62,430.