

		Col A.	Col B	Col C	Col D
<b>Addressing Current Year Budgeted Revenue Shortfall</b>					
<b>FY 09 Revenues - Less Forecasted than Budgeted</b>					
(in thou\$and\$)					
In #			July		August
1		<b>Revenues</b> (as of July 1, 2009)			
2		Taxes and Reserves	\$ (4,212.5)	Less than amount budgeted in 1st Qtr	\$ (3,353.2)
3		Fees, fines	\$ (2,931.5)	Depts not collecting amounts budgeted	\$ (2,974.6)
4		AWWU Dividend	\$ (600.0)	Added in 1Qtr but won't be paid	\$ (600.0)
5		2008 accounting errors	\$ (1,300.0)		\$ (1,135.0)
6		<b>Revenue Shortfall</b>	<b>\$ (9,044.0)</b>	<b>Revenue Shortfall</b>	<b>\$ (8,062.8)</b>
7					
8					
9				<b>Additional Unbudgeted Expenditures:</b>	
10			City Hall, Permit Center lease payment not funded	\$	130.0
11			CivicVentures \$500,000 payment not budgeted	\$	500.0
12			Savings taken in 1Qtr for labor contract "concessions" have not materialized	\$	235.0
13					
14				<b>Shortfall After Expenditures</b>	<b>\$ (8,927.8)</b>
15					
16					
17				<b>Spending Changes to Balance Budget</b>	
18				-5% Exec Salary	\$ 169.1
19				Dept identified reductions	\$ 5,758.2
20				Additional revenues	\$ 277.1
21					
22				<b>Shortfall Still Remaining</b>	<b>\$ (2,723.4)</b>

**FY 2009 Savings**

Department Proposals							Mayor's Decisions						
	Savings	Revenues	Unfilled Positions	Lay-Off	Impact on Services		Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
<b>Development Services</b>								<b>\$ (44,919)</b>			<b>\$ 9,083,113</b>	<b>-0.49%</b>	
Engineering Tech	\$ (23,633)			1	Potential for small increase in back log of zoning cases		\$ (23,633)			1			
Engineering Tech	\$ (21,286)			1	Potential for ROW plan reviews to 10 day turnaround from six		\$ (21,286)			1			
Private Development inspections - increase fees		\$ 10,122			Due to increased level of effort conducting code-required inspections.								
<b>Economic &amp; Community Development</b>								<b>\$ (81,220)</b>			<b>\$ 6,373,989</b>	<b>-1.27%</b>	
Salary savings/swap charges to grant	\$ (56,000)				No impact		\$ (56,000)						
Community Grants	\$ (25,220)				Some remaining grants cancelled for reduced		\$ (25,220)						
<b>Employee Relations</b>								<b>\$ (34,800)</b>			<b>\$ 2,212,186</b>	<b>-1.57%</b>	
Salary savings/leave without pay	\$ (3,800)				No impact		\$ (3,800)						
Non-labor cost savings	\$ (16,000)				No impact		\$ (16,000)						
Savings due to resignation	\$ (15,000)				No impact		\$ (15,000)						
<b>Fire</b>								<b>\$ (557,356)</b>			<b>\$ 64,675,342</b>	<b>-0.86%</b>	
Reduce non-labor	\$ (50,000)				No impact		\$ (50,000)						
Reduce CSP contract	\$ (140,000)						0						Unacceptable to Mayor
Not fill 3 new positions: two training clerks and one SCBA tech position	\$ (70,958)		3		Will not realize increased scheduling and records management assistance at fire training center; will continue to provide SCBA maintenance; volunteer departments will contract out the service.		\$ (70,958)		3				
Keep assistant chief vacant (not been filled since Spring)	\$ (56,336)		1		Administrative position; no direct impact on services		\$ (56,336)		1				
Keep fire investigator vacant (retired in May)	\$ (39,575)		1		Position investigates arson and illegal criminal fire activity; one investigator remains available		\$ (39,575)		1				
Keep fire marshal vacant	\$ (52,651)		1		Currently fire inspector is acting as the Fire Marshall.		\$ (52,651)		1				
Keep shop parts man vacant	\$ (21,274)		1		Job duties will be transferred to the Lead Mechanic.		\$ (21,274)		1				
Layoff statistician	\$ (19,085)			1	Duties will be reassigned to the EMS billing unit.		\$ (19,085)			1			
Layoff office associate	\$ (19,085)			1	Duties will be absorbed within the organization.		\$ (19,085)			1			
Layoff logistics clerk	\$ (26,556)			1	Duties will be reassigned within the organization.		\$ (26,556)			1			
Layoff Communications Officer	\$ (26,383)			1	Supervision duties to be shared by other lead dispatchers.		\$ (26,383)			1			
Reverse senior captain promotions	\$ (44,000)						0						Savings not achievable; contract requires must still pay higher salary for two years
Close engine 12 Company	\$ (362,376)			12			0			0			Unacceptable to Mayor
Layoff liason/HSC Chief	\$ (34,453)			1	Position supervises safety officers; health and safety duties will be reassigned to another Division Chief.		\$ (34,453)			1			

**FY 2009 Savings**

	Savings	Revenues	Unfilled Positions	Lay-Off	Impact on Services	Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
	Layoff safety officers	\$ (101,000)		3	Duties will be redistributed to the captains and senior captains.	\$ (101,000)			3			
	Salaries, equipment rental reimbursement from SOA for wildfire deployment	\$ 120,000			No impact							
	Fire Training specialist charged to grant	\$ (40,000)			No impact	\$ (40,000)						
	Additional EMS revenue above what budgeted	\$ 29,000										
<b>Health &amp; Human Services</b>							<b>\$ (254,280)</b>			<b>\$ 11,458,359</b>	<b>-2.22%</b>	
	Keep vacant child/adult care specialist, senior office associate, other operating positions currently vacant	\$ (51,809)		4	Will develop new strategy to reclassify complaints by "categories of risk"; prioritize inspection criteria, shorten length of inspection, but continue to maintain visibility in facilities. Loss of Senior Office Associate position will reduce overall administrative capacity for the department, but will result in a more consolidated administrative support structure	\$ (51,809)		4				
	Non labor savings	\$ (175,000)			May delay implementation of updated technology and hardware in Food Safety and Sanitation, but will not limit direct services.	\$ (175,000)						
	Reduce contributions to other organizations	\$ (109,000)			Impacts the Child & Adult Care Licensing program and changes will reflect the inspection and risk categorization strategies outlined above.	\$ (109,000)						
	Use some of savings to cover expected revenue shortfall in other programs	\$ 81,529				\$ 81,529						
<b>Heritage Land Bank &amp; Real Estate Services</b>							<b>\$ (9,150)</b>			<b>\$ 7,773,032</b>	<b>-0.12%</b>	
	Non-labor savings	\$ (18,150)			No impact	\$ (18,150)						
	Keep some savings to pay unbudgeted utilities, condo dues for foreclosed properties	\$ 9,000			Able to pay obligations	\$ 9,000						
<b>IT</b>							<b>\$ (259,238)</b>			<b>\$ 16,119,961</b>	<b>-1.61%</b>	
	Management took <i>voluntary</i> -5% salary reduction	\$ (8,400)			No impact	\$ (8,400)						
	Reduce travel	\$ (39,600)			No impact	\$ (39,600)						
	Keep open five positions	\$ (211,238)		5	No impact on services	\$ (211,238)		5				

**FY 2009 Savings**

						Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
Savings Revenues Unfilled Positions Lay-Off Impact on Services												
<b>Library</b>							\$ (196,579)			\$ 7,571,551	-2.60%	
101	Positions budgeted with benefits are now temps	\$ (132,308)			No impact	\$ (132,308)						
	Keep 3 positions vacant (two Youth Services librarians and one shelver)	\$ (64,271)	3		Children's programs to be focused at Loussac instead of branch libraries; less outreach to community child care organizations; reduction in information desk coverage. One less shelver adds delay to materials processing: pickup, check-in, and reshelving.	\$ (64,271)		3				
<b>Maintenance and Operations</b>							\$ (654,899)			\$ 38,505,041	-1.70%	
	<u>Administrative:</u>											
	Non-labor savings	\$ (19,800)				\$ (19,800)						
	<u>Facility Maintenance:</u>											
	Keep journeyman wireman vacant	\$ (60,000)			Defer trail lighting repairs, no participation in community and holiday lighting	\$ (60,000)						
	Reduce maintenance supplies	\$ (110,970)			Reduced chip sealing	\$ (110,970)						
	Reduce security guards on weekend, evenings	\$ (15,000)				\$ (15,000)						
	Reduce Loussac Library custodial service by one day	\$ (5,700)			Currently has 7 day coverage provided by 2 vendors	\$ (5,700)						
	Rely on Parks & Rec to provide public restrooms after summer season	\$ (7,300)				\$ (7,300)						
	Dues, subscription savings	\$ (200)				\$ (200)						
	Do window cleaning "as needed"	\$ (12,000)				\$ (12,000)						
	<u>Street Maintenance:</u>											
	Leave 3 equipment operators vacant	\$ (206,432)	3		Public should not notice a difference in snow removal; will still be able to meet 72-hour removal barring major storms or major equipment breakdowns.	\$ (206,432)		3				
	Reduce overtime budget	\$ (75,000)			Expect balance will be adequate for rest of year	\$ (75,000)						
	Other contractual expense savings	\$ (63,427)				\$ (63,427)						
	<u>Other:</u>											
	Electricity savings from LED street lights	\$ (79,070)				\$ (79,070)						
<b>Management &amp; Budget</b>							\$ (13,630)			\$ 895,022	-1.52%	
	Vacancy savings	\$ (13,630)				\$ (13,630)						
<b>Mayor's Office</b>							\$ (32,000)			\$ 1,408,111	-2.27%	
	Non-labor cost savings	\$ (32,000)				\$ (32,000)						
<b>Municipal Attorney</b>							\$ (89,965)			\$ 7,221,420	-1.25%	
	Non-labor cost savings	\$ (89,965)				\$ (89,965)						
	Reduce MOA staff in Federal Anti-Gang program	\$ (193,135)		3		0						Unacceptable to Mayor at this time; assessing results
<b>Municipal Manager - Safety</b>							\$ (2,100)			\$ 134,713	-1.56%	
	Reduce subscription, dues	\$ (600)				\$ (600)						
	Reduce tuition, registration	\$ (1,500)				\$ (1,500)						

**FY 2009 Savings**

Savings Revenues Unfilled Positions Lay-Off Impact on Services						Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
<b>Municipal Manager - Emergency Management</b>							\$ (8,500)			\$ 1,583,410	-0.54%	
	Convert PIO to part-time temp	\$ (8,500)				\$ (8,500)						
<b>Municipal Manager - Transportation Inspection</b>							\$ (25,376)			\$ 233,124	-10.89%	
	Keep part-time position vacant	\$ (25,376)	1			\$ (25,376)		1				
<b>Parks &amp; Rec - Anchorage</b>							\$ (500,000)			\$ 14,822,072	-3.37%	
	Recreation Services: Manage recreation facilities, aquatics, finance and park foundation/volunteer sections as a combined unit.	\$ (400,000)	5	13	Will require more partnerships to deliver recreational programs and restructuring management. Management restructuring results in 9 layoffs; changes in delivery of recreation services results in 4 layoffs and not filling 5 vacant positions.	\$ (400,000)		5	13			
	<u>Rec Services Programmatic Changes:</u>											
	Kincaid Chalet, Russian Jack Chalet - MOA funds reduced service levels but works with partners (Nordic, First Tee, Soccer) on ways to maintain/improve services											
	Rec Centers - keep open but MOA funds reduced service levels but work with non-profits, community to expand partnerships to continue delivery of programs											
	Pools - operate 5 through October; 3 for remainder of year				All pools open through competitive season in 2009							
	Reduce contracts	\$ (100,000)				\$ (100,000)						
<b>Parks &amp; Rec - Eagle River</b>							\$ (100,936)			\$ 3,640,917	-2.77%	
	Convert administrative assistance to	\$ (10,000)	1		No impact	\$ (10,000)		1				
	Non-labor reductions	\$ (38,236)			Will impact ability to respond and perform timely to routine tasks or emergency calls. Work will still be accomplished by F/T workforce but will take longer to complete.	\$ (38,236)						
	Chugiak HS pool	\$ (52,700)	11		Facility was closed for repairs so reduce expenditures to correspond with reduced revenues.	\$ (52,700)		11				
<b>Planning</b>							\$ (231,628)			\$ 3,843,173	-6.03%	
	Keep director vacant	\$ (61,491)	1			\$ (61,491)		1				
	Keep urban design position vacant	\$ (44,769)	1		Never been filled	\$ (44,769)		1				
	Lay off positions (one Physical Planning; one in Land Use Review & Addressing; one in Zoning and Platting Division)	\$ (97,337)		3	Reduce public outreach, lessen research assistance, document preparation assistance; impact ability to respond to public inquiries; shift processing zoning and platting documents to other staff.	\$ (33,668)			3			
	Reduce overtime	\$ (38,000)			Staff will manage overtime on projects, fewer will attend evening meetings	\$ (38,000)						

**FY 2009 Savings**

						Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
Savings	Revenues	Unfilled Positions	Lay-Off	Impact on Services								
Increased revenue projection	\$ 26,800			Based on July update								
Curtail URS contract for West Anchorage plan	\$ (20,000)			Draft plan will be used at public hearing	\$ (20,000)							
Delay work on Downtown Anchorage Seismic Study until 2010	\$ (30,000)				\$ (30,000)							
Salary savings from employee on leave	\$ (3,700)				\$ (3,700)							
<b>Police</b>						\$ (1,570,000)				\$ 80,875,501	-1.94%	
Manage personnel costs by continuing to hold positions vacant (12 officers; one support staff) and manage overtime	\$ (1,660,000)	13		Should not be an immediate public impact from not filling vacancies Re: overtime, on rare occasions, there may be a delay in follow up on some cases.	\$ (1,090,000)	13						Mayor didn't accept full reduction; added back to ensure adequate funding for overtime should it be necessary. Will not mean a delay in follow up on some cases.
Federal COPS grant to replace municipal funding (9 positions)	\$ (380,000)			Maintains positions while realizing a savings	\$ (380,000)							
Defer Communications Maintenance contract payment to 2010	\$ (360,000)				0							Unacceptable to Mayor Moves problem to FY 10
Suspend Sullivan Area IGC details	\$ (140,000)				0							Will administratively address so reduction unnecessary
Suspend/delay purchases	\$ (100,000)				\$ (100,000)							
Fleet savings - turn vehicles in	\$ (24,000)			Turn in vehicles to Fleet Services; cost of vehicle shifts to Fleet Services where it is no budgeted	0							Unacceptable to Mayor Turning in this year creates budget problems for Fleet Svcs; will do in FY 10
<b>Project Management &amp; Engineering</b>						\$ (422,802)				\$ 7,631,075	-5.54%	
Watershed Mgmt: non-labor savings	\$ (86,663)			Achieve savings in fuel usage, delay seminars, reduce computer supplies	\$ (86,663)							
Private Development: process collections in-house instead of Treasury	\$ (26,500)			Change how do collections by doing it in-house instead of through Treasury, which reduces revenue to Treasury	0							Unacceptable to Mayor at this time. While would save PM&E funding, it negatively impacts Treasury's budget; address in 2010 budget
Increase eligible charges to bonds, grants	\$ (324,909)			Increase eligible charges to bonds, grants	\$ (324,909)							
Reduce overtime	\$ (11,230)			Reduce overtime	\$ (11,230)							
<b>Property Appraisal</b>						\$ (127,548)				\$ 4,480,263	-2.85%	
Personal services savings	\$ (114,548)	1		May impact ability to respond as timely to appeals, property inspections, and administrative proceedings	\$ (114,548)	1						
Non-labor savings	\$ (13,000)			Limits involvement in national assessment issues and state wide assessment organizations.	\$ (13,000)							
<b>Public Transportation</b>						\$ (358,000)				\$ 19,501,243	-1.84%	
People Mover: Implement fare increase; eliminate 2 for 1 fare program and quantity discounts	\$ 55,000			Increased cost to riders	0							Unacceptable to Mayor Will re-examine for FY 10
AnchorRides:												
Reduce training staff	\$ (23,000)		1	Need for training less due to less demand	\$ (23,000)				1			
Amend vendor's contract	\$ (30,000)				\$ (30,000)							

**FY 2009 Savings**

		Savings	Revenues	Unfilled Positions	Lay-Off	Impact on Services	Accepted	Dept Total	Unfilled Positions	Lay Off	FY 09 Budget Remaining	% Reduced	Comment
	Lower demand for senior trips realizes savings	\$ (20,000)				Currently 700 trips/day, which is less than budgeted	\$ (20,000)						
	Fuel savings	\$ (230,000)					\$ (230,000)						
	Fare increase					Increased cost to riders	0						Unacceptable to Mayor Will re-examine for FY 10
	Share-a-Ride:												
	Fuel savings but savings passed on to contractor	\$ (55,000)				Fuel savings is \$55,000	\$ (55,000)						
<b>Purchasing</b>								\$ (54,610)			\$ 1,423,164	-3.84%	
	Keep Deputy Purchasing Officer vacant (savings is balance after meeting vacancy underfunding)	\$ (430)		1			\$ (430)		1				
	Increase in budgeted revenue		\$ 91,155										
	Keep Buyer position vacant	\$ (54,180)		1		Work will be re-assigned to the remaining staff; certain time delays will be incurred; and routine change orders, amendments, surplus sales, and year-end accounting entries will likely encounter delays.	\$ (54,180)		1				
<b>Traffic</b>								\$ (84,640)			\$ 7,057,500	-1.20%	
	Savings in cost of new Elec Tech	\$ (24,519)				Filled 1 position with lower cost employee.	\$ (24,519)						
	Keep signal ops engineer tech vacant	\$ (40,921)		1		Delay review of plans, timing requests	\$ (40,921)		1				
	Non-Labor savings	\$ (19,200)				Reduce travel, tuition, supplies, contractual services	\$ (19,200)						
<b>Treasury</b>								\$ (44,000)			\$ 2,905,734	-1.51%	
	Savings from new collection agency contract	\$ (44,000)				No impact	\$ (44,000)						
<b>Grand Total</b>		<b>\$ (7,681,856)</b>	<b>\$ 332,077</b>	<b>59</b>	<b>42</b>		<b>\$ (5,758,176)</b>	<b>\$ (5,758,176)</b>	<b>59</b>	<b>27</b>	<b>\$ 321,429,016</b>	<b>-1.79%</b>	
<b>Not Included in Above:</b>		<b>FY 09 Budget</b>	<b>1.5% Target</b>			<b>Accepted Increased Revenue:</b>	<b>\$ 277,077</b>						
	Assembly	\$ 2,816,623	\$ 42,249			<b>Executives -5% Salary Savings:</b>	<b>\$ 169,100</b>						
	Equal Rights Commission	\$ 654,017	\$ 9,810										
	Internal Audit	\$ 529,272	\$ 7,939			<b>Amount of Shortfall Addressed:</b>	<b>\$ (5,866,153)</b>	<sup>1/</sup>					
	Controller	\$ 2,856,922	\$ 42,854										
	CFO	\$ 493,044	\$ 7,396										
	<b>Total</b>	<b>\$ 7,349,878</b>	<b>\$ 110,247</b>										
<sup>1/</sup> Difference from summary page due to rounding													