State of the City

September 21, 2011
Chugiak-Eagle River Chamber of Commerce
Mayor Dan Sullivan







Anchorage Strategic Plan

Mission

"To provide and maintain effective and fiscally responsible municipal services that foster a high quality of life."

Vision Elements

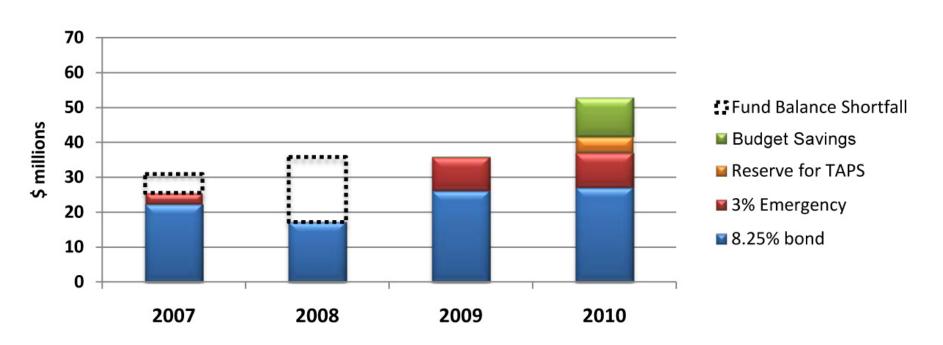
- Exemplary Municipal Operations
- A Safe Place to Call Home
- Flourishing, Broad-Based and Stable Economy
- Inviting Place to Live, Work and Play
- A Premier Destination





Restoring Fiscal Health

Designations - 5 Major Funds Only (Combined)

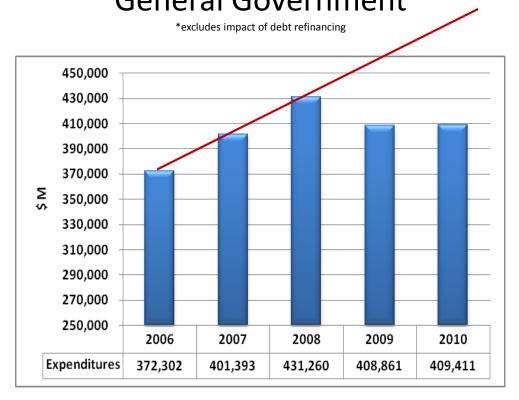






Spending Trends

2006 to 2010 Historical Expenditures Trends*
General Government







Budget Savings

2009 \$13,560,000 2010 \$12,014,000

Savings were used for:

- Provided property tax relief
- Paid ML&P loan (\$3.6 million)
- Restored operating reserves (bond upgrade)
- Funded environmental clean-ups
 - Kincaid Park
 - Reeve Boulevard
- Funded Police Academy





2011 Budget

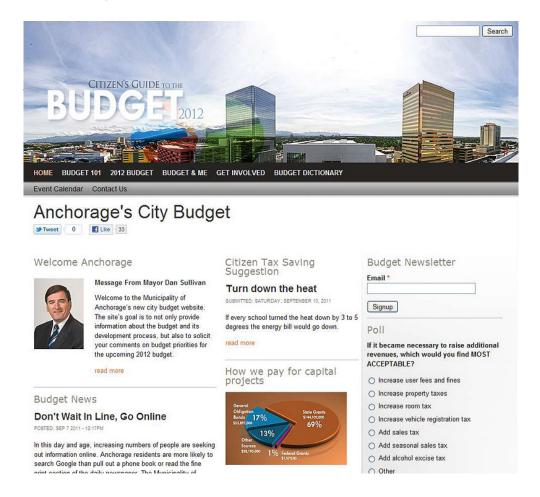
- \$443 Million
- Property taxes collected: \$225 Million (1.7% increase)
- Major cost increases from 2010:
 - Labor and benefits increases \$18 Million
 - Debt service \$14 Million





Citizen Input

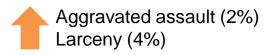
- New budget website (www.munibudget.org)
 - Budget news
 - Budget history
 - Tax saving suggestions
 - Poll questions
 - Budget dictionary



A Safer Community

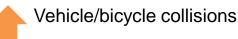
Crime rates down

Murder (7%)
Forcible rape (6%)
Robbery (15%)
Burglary (24%)
Motor vehicle theft (6%)





Number of collisions
Number of injuries
Vehicle/pedestrian collisions
Fatal crashes





New equipment and improved technology

- In-car video equipment
- Initial funding for the Law Enforcement Tactical Range
- Rifles and tasers





Fire Protection

- Two new fire stations
 - Station 6 (East Anchorage)
 - Station 5 (Spenard)
 - Station 3 (Airport Heights) pending
 - Station 9 (Huffman) pending
- New ambulance
 - Medic 7 (Sand Lake)
- SAFER grant
 - \$5 million, no matching funds required
 - Two-year grant
- 2011 Fire Academy
 - 29 new firefighters
- New equipment and improved technology
 - Rescue boat
 - New CPR devices
 - Replace aging vehicles







Taking on homelessness

- Cold weather plan
- Clearing illegal camps
- Karluk Manor
- Project Homeless Connect
- Change for the Better campaign
- Block grants





Ensuring a reliable energy source

- Critical legislation
 - HB280 Natural gas storage
 - SB309 Cook Inlet tax credit
- Cook Inlet renewal
- Gas storage in 2012
- Smaller independents finding gas now!
- Energy Watch campaign







Priority: Take Care of What We Have (Parks, Trails & Roads)

Parks & Trails

- 7 Neighborhood Parks Rehabilitated (over 500 Volunteers)
- 9 "Youth Employment in Parks" Projects
- 12 Community Parks Projects (\$1 Million Leveraged In Non-Municipal Funds)
- 1 Mile of Coastal Trail Re-surfaced
- Over 1,000 Volunteers for Park Report Cards
- Over 100,000 Volunteers hours in 2010 - Adding \$2.4 million dollars of value









Improve our facilities

- Project 80's Renewal (\$6 Million)
 - Loussac Library
 - Sullivan Arena
 - Egan Center
 - Ben Boeke Arena







Maintain and improve infrastructure

- Street & Sidewalk Clearing
 - Streamlined operations
 - Cooperation with state
- Top 10 Road Projects
 - 40th Ave. Lake Otis to Wellness Drive
 - 9th Ave. Reconstruction Phase 1 (L Street to Cordova)
 - Northern Lights Boulevard Resurfacing (Bragaw to Boniface)







Top 10 Road Projects of 2011(cont.)

- Bragaw Street Resurfacing Northern Lights Boulevard to 4th Ave
- 15th Ave. Resurfacing Lake Otis to Airport Heights
- 72nd Ave. Upgrade Lake Otis to Brayton Drive
- Meadow Street Upgrade 72nd to Lore
- Independence Drive Phase 2 Colony Drive to O'Malley
- Sand Lake area local Road Reclaiming resurfacing of various local roads
- Spenard area local Road Reclaiming resurfacing of various local roads

Construction contract amount – approximately \$33.7million





Making government more efficient

- Serving the public online, not <u>IN</u> line
 - Online dog licenses, bus passes,
 APD citations, road construction maps,
 permit status updates, public notices,
 press conferences.
- Moving to paperless systems
 - Payroll, timecards, pay stubs
 - New Enterprise Resource Planning (ERP)
 - Efficiency RFP
- Performance Measures





GIFT Anchorage

- MOA Donation website
 - Make a voluntary contribution to support a city service, http://www.muni.org (click on GIFT Anchorage)
 - Library
 - Anchorage Parks & Recreation
 - Eagle River-Chugiak Parks & Recreation
 - Pools
 - Flowers
 - Public Transportation
 - Police
 - Anchorage Fire Service
 - Girdwood Volunteer Fire Service

- Chugiak Volunteer Fire Service
- Public Health
- Social Services
- Homelessness
- Road Maintenance
- Animal Control
- Anchorage School District (ASD)



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- Anchorage School District (ASD)
- · Mayor's Office





Port Expansion: Back on track

- Complete the expansion with new controls
 - Oversight committee
 - Operations and construction audit
 - New MOU protecting the MOA
 - Full-time, on-site project manager
 - Scaled down to an affordable design
- Resolve the KABATA lawsuit







Economic Development

- Ship Creek Project
- 9th & L Street (DHHS)
- Tourism growing
- Film industry
- Title 21







Mayor's Education Summit

November 2011

New initiative to improve education performance standards for all students in Anchorage public schools.

Three components

- 1. A two-day summit November 15-16
- 2. Community dialogues with the public February 2012
- 3. Capstone Summit June 2012

Three sessions

- 1. Creating a world class education system
- 2. A great teacher in every classroom
- What kids need to learn and how







Who's up/ Who's down

- Anchorage taxpayers
- Taxes & Spending
- Criminals
- Energy outlook
- Quality of life





Who's up/ Who's down

The state of our City?













Who's up/ Who's down



Cleaner, Safer, Stronger











