# MUNICIPALITY OF ANCHORAGE, ALASKA 



# COMPREHENSIVE ANNUAL FINANCIAL REPORT 

For the Fiscal Year Ended December 31, 2014

Daniel A. Sullivan
Mayor

Prepared by:
Finance Department

Katherine Giard CFO

Tom Fink
Controller

## MUNICIPALITY OF ANCHORAGE, ALASKA

## Table of Contents

Page(s)
Introductory Section:
Letter of Transmittal ..... i - iv
Certificate of Achievement for Excellence in Financial Reporting ..... v
Organizational Chart ..... vi
Principal Officials ..... vii
Municipality of Anchorage Vicinity Map ..... viii
Financial Section:
Independent Auditor's Report ..... 1-4
Management's Discussion and Analysis ..... 5-18
Basic Financial Statements:
Government-wide Financial Statements:
Statement of Net Position ..... 20-23
Statement of Activities ..... 24-25
Fund Financial Statements:
Balance Sheet - Governmental Funds ..... 26-27
Reconciliation of Net Assets between the Government-wide and Fund Financial Statements ..... 28
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds ..... 29-30
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities ..... 31
Statement of Net Position - Proprietary Funds ..... 32-35
Statement of Revenues, Expenses, and Changes in Fund Net Position - Proprietary Funds ..... 36-37
Statement of Cash Flows - Proprietary Funds ..... 38-41
Statement of Net Position - Fiduciary Funds ..... 42
Statement of Changes in Net Position - Fiduciary Funds ..... 43
Notes to Basic Financial Statements - Index ..... 44
Notes to Basic Financial Statements ..... 45-99
Required Supplementary Information:
Budgetary Comparison Schedule - General Fund by Function ..... 101
Notes to Required Supplementary Information - Budgetary Data ..... 102-103
Required Supplementary Information - Condition Rating of Anchorage's Road Network ..... 104
Required Supplementary Information - Pension Schedule of Funding Progress ..... 105
Required Supplementary Information - Other Post Employment Information Schedule of Funding Progress ..... 106
Supplementary Information:
Budgetary Comparison Schedule - General Fund by Sub-Fund ..... 108
Budgetary Comparison Schedule - General Fund by Department ..... 109
Nonmajor Governmental Funds:
Combining Balance Sheet113-116Combining Statement of Revenues, Expenditures, and Changes in FundBalance117-120

## MUNICIPALITY OF ANCHORAGE, ALASKA

## Table of Contents

Budgetary Comparison Schedules:
Heritage Land Bank ..... 121
Convention Center Operating Reserve ..... 122
E911 Surcharge ..... 123
Police/Fire Retiree Medical Liability ..... 124
Jail Revenue Bond ..... 125
ACPA Surcharge Revenue Bond ..... 126
Nonmajor Enterprise Funds:
Combining Statement of Net Position ..... 128
Combining Statement of Revenues, Expenses and Changes in Net Position ..... 129
Combining Statement of Cash Flows ..... 130
Internal Service Funds:Combining Statement of Net Position132-133
Combining Statement of Revenues, Expenses and Changes in Net Position ..... 134-135
Combining Statement of Cash Flows ..... 136-137
Fiduciary Funds:Combining Statement of Net Position140-141
Combining Statement of Changes in Fiduciary Net Position ..... 142-143
Statistical Section:
Table 1. Net Position by Component ..... 146
Table 2. Change in Net Position ..... 147-148
Table 3. Charges for Services by Function/Program ..... 149
Table 4. Fund Balances, Governmental Funds ..... 150
Table 5. Changes in Fund Balance, Governmental Funds ..... 151
Table 6. Debt Service as a Percentage of Noncapital Expenditures ..... 152
Table 7. Tax Revenues by Source, Governmental Funds ..... 153
Table 8. Use of Property Taxes ..... 154
Table 9. Assessed Value and Estimated Actual Value of Taxable Property ..... 155
Table 10. Property Tax Rates ..... 156
Table 11. Principal Property Tax Payers ..... 157
Table 12. Property Tax Levies and Collections ..... 158
Table 13. Outstanding Debt by Type ..... 159
Table 14. Ratio of General bonded Debt Outstanding ..... 160
Table 15. Direct and Overlapping Debt ..... 161
Table 16. Legal Debt Margin ..... 162
Table 17. Pledged Revenue Coverage ..... 163-165
Table 18. Demographic Statistics ..... 166
Table 19. Principal Employers ..... 167
Table 20. Full-Time Equivalent Employees ..... 168
Table 21. Miscellaneous Statistical Data By Function ..... 169-171

# Municipality of Anchorage 



Mayor Dan Sullivan

June 10, 2015

Honorable Mayor, Members of the Assembly, and Citizens of the Municipality of Anchorage:

The Comprehensive Annual Financial Report (CAFR) of the Municipality of Anchorage (Municipality) for the year ended December 31, 2014, is hereby submitted in accordance with Anchorage Home Rule Charter and Anchorage Municipal Code. These laws require an annual report on financial and administrative activities with an independent audit of all municipal accounts by a certified public accountant. BDO USA, LLP performed the independent audit. Management is responsible for the accuracy, completeness and fairness of the presentation including all disclosures.

Accounting principles generally accepted in the United States of America require management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD\&A). This letter of transmittal is designed to complement the MD\&A and should be read in conjunction with it. The Municipality's MD\&A can be found in the Financial Section of the CAFR immediately following the report of the independent auditors.

As a recipient of federal grant awards, the Municipality is required to undergo an audit in accordance with the provisions of the U.S. Office of Management and Budget's (OMB) Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and associated Compliance Supplement. A schedule of expenditures of federal awards, the independent auditor's reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs will be included in a separately issued audit in accordance with OMB Circular A-133.

As a recipient of State of Alaska (State) grant awards, the Municipality is also required to undergo an audit in accordance with the provisions of Alaska State Regulation 2 AAC 45.010 and Audit Guide and Compliance Supplement for State Single Audits. A State Financial Assistance Schedule, the independent auditor's reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs will be included in separately issued State Financial Assistance Reports.

BDO USA, LLP was retained to perform both the financial and the compliance audits of Federal and State financial assistance programs for the year ended December 31, 2014. These audits were performed in accordance with Federal and State regulations and Government Auditing Standards. BDO USA, LLP audited all 2014 financial records except for those of Police \& Fire Retirement Pension Trust Funds. BDO USA, LLP reports are included in the financial section of the CAFR and in both financial assistance reports. The Pension Trust Funds were audited by certified public accountants who issued an unmodified report.

## Government Profile

The City of Anchorage was originally incorporated in 1920 and unified with the Greater Anchorage Area Borough in 1975 to create the Municipality of Anchorage. The Municipality encompasses approximately 1,955 square miles.

The Municipality is operated under a strong mayoral system with an eleven member Assembly serving as the legislative branch. Leading the executive branch, the Mayor is responsible for appointing top executives and running the day to day governmental activities. The Assembly is responsible for approving ordinances, Municipal contracts, budgets, and certain appointments. A compilation of Municipal ordinances can be reviewed on-line in the Anchorage Municipal Code at www.muni.org.

The Municipality provides a full range of services, including police services, fire services, emergency medical services, health and human services, construction/maintenance of infrastructure, recreation activities, and public transportation services. Many of these services are provided on a service area basis with taxpayers residing in different property taxing districts paying for only those services they authorize and receive.

The Assembly and Administration are responsible for and committed to establishing and maintaining an internal control structure designed to provide reasonable assurance that the Municipality's assets are protected from loss, theft or misuse, and that adequate accounting records are maintained for preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The concept of reasonable assurance recognizes that the cost of controls should not exceed the benefit likely to be derived and that valuation of costs and benefits requires the use of estimates and judgments.

The Assembly approves operating budgets and appropriations of direct costs at the department level, and revenues, direct costs and indirect costs at the fund level. During the year, the Assembly may approve supplemental appropriations to increase or decrease the budget, or to transfer all or part of any unencumbered balance from one appropriation to another. The Assembly, by ordinance, may authorize a contract, lease or other obligation requiring financing from future appropriations. A lease purchase agreement with respect to acquisition of a capital improvement valued in excess of $\$ 1$ million is not valid until approved by the voters. The Mayor may transfer all or part of an unencumbered balance between categories within an appropriation. No obligation involving the expenditure of money may be made unless the Chief Fiscal Officer has certified that the funds required have been appropriated and/or are available for that purpose.

The accounting records are maintained on a budgetary basis whereby encumbrances are recorded for budgetary control. However, year-end financial statements present actual amounts in conformity with accounting principles generally accepted in the United States of America which excludes encumbrances.

The financial reporting entity includes the following component units for which the Municipality is financially accountable; Anchorage School District (ASD), Alaska Center for the Performing Arts, Inc. (ACPA), CIVIC Ventures (CIVIC), and Anchorage Community Development Authority (ACDA). Additional information on all four of these component units can be found in the notes to the financial statements.

The Municipality owns and operates several utilities and other enterprise activities including electric, water, wastewater, refuse collection, solid waste disposal, port, and Municipal airport. The Municipality contracts management of its sports arena, performing arts center, convention center, ice arenas, golf courses and equestrian center.

Additional information regarding the Municipality's government, services, current events, economic indicators and other statistics is located on its municipal web site at www.muni.org.

## Local Economy

The information presented in the financial statements is better understood when it is considered from the broader perspective of the specific environment within which the Municipality operates.

The Municipality has an approximate population of 300,549 which represents a slight decrease of less than . 1 percent over the prior year. As the largest city in Alaska, the Municipality is home to approximately 41 percent of the State's residents.

For 2014, the Anchorage School District had 47,929 students enrolled for the 2014-2015 academic year, a decrease of less than one percent from the prior year. The Municipality is also home to the University of Alaska Anchorage, a State operated university, and Alaska Pacific University, a private independent university.

Unemployment in the Municipality decreased less than one percent in 2014. The average unemployment rate in 2014 of 5.1 percent decreased from 4.9 percent in 2013 and was significantly better than the national average of 6.2 percent.

The Municipality has several major sectors that drive the local economy including health care, oil/gas, construction, transportation and tourism.

Health care employment continues to be one of the fastest growing service producing industries adding 400 jobs during 2014. The aging of the State's population will likely continue to generate higher health care employment, though possibly at a more moderate pace. There continues to be considerable uncertainty due to the implementation of the Affordable Care Act and the possible implementation of Medicaid expansion. Though there are limits to this industry's expansion, the population over age 65 in the Municipality is expected to grow from 21,000 to 40,000 by 2020 , driving demand for more services.

While oil prices have been on the decline, existing projects and developments are expected to support employment through 2015 near 2014 levels. Employment in this industry grew by 200 in 2014 but is projected to decline in 2015. Oil and gas related spending for 2015 in Alaska is estimated at $\$ 3.8$ billion, a decrease of 2 percent from 2014.

The Municipality construction employment fell each year between 2007 and 2011. For 2014, employment numbers were even with 2013. The Municipality's building permits were up 8 percent over 2013 with significant growth in the second half of the year. While the state budget has been reduced, the outlook for 2015 remains positive as many projects have committed funding. The Associated General Contractors of Alaska 2015 forecasts estimates that over $\$ 8.5$ billion will be spent this year on construction projects throughout the state, down 3 percent from 2014. Commercial building assessed values in the Municipality increased by 4.5 percent in 2013 while residential building assessed values increased by 4.2 percent.

The transportation sector consists of air cargo activity at the Ted Stevens Anchorage International Airport; in-state freight and passenger transportation by the State owned Alaska Railroad; and maritime transportation through the Municipal-owned Port. The Ted Stevens Anchorage International Airport continues to be one of the busiest cargo airports in North America. With greater dependence on airplanes to move people and freight, Alaska has a larger percentage of employment in the air transportation industry than the rest of the country. The Alaska Railroad brought in passenger revenues of $\$ 27.6$ million in 2014 and increase of $\$ 2$ million over 2013. The Port is ice free year round and is served by two major maritime carriers, Totem Ocean Trailer Express and Horizon Lines. With approximately 90 percent of all consumer goods arriving in Alaska through the port facilities and serving 75 percent of the population of Alaska, the Port is currently undergoing an intermodal expansion program that began in 2003. The Port's steady growth in the past decade is expected to continue. Containerized cargo and vehicle tonnage was up 4\% over 2013. In addition, 6.7 million barrels of fuel came through the Port compared to 4.2 million barrels in 2013.

The tourism sector is a major economic driver for the Municipality offering a central location, available transportation infrastructure, and abundant recreational opportunities. In addition to Anchorage's regional sport fishing and tourism destinations, visitors often use Anchorage as the gateway to other Alaska destinations. In 2014, a record number of one million tourists came through Anchorage. Alaska tourism
industry accounts for more than 39,000 statewide jobs

## Long-term Financial Planning

The Municipality has no legal debt limit mandated by its Charter, Code or State law. The Municipality continues to maintain outstanding credit ratings on all outstanding debt. Current long-term Municipality general obligation bond ratings are AAA by Standard and Poor's (S\&P) and AA + by Fitch Ratings (Fitch). The rating by Fitch was unchanged from 2011 but the rating from S\&P went from AA+ to AAA during 2013. Revenue bond covenants stipulating debt service coverage requirements were met in 2014.

The Municipality's percentage of net general obligation debt to assessed valuation and bonded debt per capita are useful indicators to citizens and investors of Anchorage's debt position. The percentage of net direct general obligation debt, exclusive of ASD debt, to assessed valuation was 1.38 percent as of December 31, 2014, and the net direct general obligation debt per capita was $\$ 1,534$. The respective amounts as of December 31, 2013 were 1.37 percent and $\$ 1,487$. When ASD debt is included, net direct general obligation debt to assessed value as of December 31, 2014 is 3.13 percent ( 3.21 percent in 2013) and the net direct general obligation debt per capita is $\$ 3,466$ ( $\$ 3,474$ in 2013).

## Awards and Acknowledgements

The Municipality of Anchorage and its employees are committed to the goal of making Anchorage a better place to live, work, and raise families.

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Municipality for its CAFR for the fiscal year ended December 31, 2013. This was the twenty-seventh consecutive year that the Municipality has received this prestigious award. In order to be awarded a Certificate of Achievement, the government must publish an easily readable and efficiently organized CAFR. Our 2013 report satisfied both Generally Accepted Accounting Principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. It is believed that our current report continues to conform to the Certificate of Achievement program requirements. The CAFR will be submitted to GFOA to determine its eligibility for another certification.

The preparation of the CAFR was made possible by the dedicated efforts of the entire Controller Division staff. We express sincere appreciation to our employees for their contribution to this report whether it was in processing daily transactions or in report preparation. We also express our appreciation to all other individuals who assisted in this effort.

Respectfully submitted:



Thomas Fink Controller

## Government Finance Officers Association

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Municipality of Anchorage <br> Alaska 

For its Comprehensive Annual Financial Report<br>for the Fiscal Year Ended

December 31, 2013

Executive Director/CEO


# MUNICIPALITY OF ANCHORAGE 

2014

## PRINCIPAL OFFICIALS


#### Abstract

ASSEMBLY

The legislative power of Anchorage is vested in an eleven member elected assembly. The Assembly, by Charter, is required to meet twice each month. The body meets on Tuesdays in the Assembly Chambers at 3600 Denali Street (Z.J. Loussac Library). Numerous special meetings and work sessions are scheduled throughout the year. At December 31, 2014, the following citizens were elected to serve on the Assembly.

Patrick Flynn, Chair

Ernie Hall<br>Bill Evans<br>Jennifer Johnston<br>Pete Petersen<br>Dick Traini<br>Tim Steele<br>Elvi Gray-Jackson, Vice Chair<br>Paul Honeman<br>Amy Demboski<br>Bill Starr


Barbara A. Jones, Municipal Clerk

## ADMINISTRATION

Daniel A. Sullivan, Mayor
George Vakalis, Municipal Manager
Dennis Wheeler, Municipal Attorney
Katherine Giard, CFO


# Independent Auditor's Report 

Honorable Mayor and<br>Members of the Assembly<br>Municipality of Anchorage, Alaska

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discreetly presented component units, each major fund, and the aggregate remaining fund information of Municipality of Anchorage, Alaska, as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Police/Fire Retirement System fiduciary funds, which represent $43 \%$ and $51 \%$ respectively, of the assets, and fund balance/ net position of the aggregate remaining fund information. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Police/ Fire Retirement System fiduciary funds is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the Police/Fire Retirement System fiduciary funds were not audited in accordance with Government Auditing Standards.

[^0]An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discreetly presented component units, each major fund, and the aggregate remaining fund information of Municipality of Anchorage, Alaska as of December 31, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

As discussed in Note 23 to the financial statements, amounts reported for Port of Anchorage construction work in progress and opening net position have been restated to correct for an accounting error. Our opinion is not modified with respect to this matter.

## Other Matters

Prior-Year Comparative Information
The financial statements include summarized prior-year comparative information. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the government's financial statements for the year ended December 31, 2013, from which the summarized information was derived.

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5-18, the budgetary comparison information, the condition rating of the Anchorage road network, the schedules of changes in employer net pension liability, and related ratios, investment returns, employer contributions and funding progress on pages 101 - 106, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit for the year ended December 31, 2014 was conducted for the purpose of forming opinions on the financial statements that collectively comprise Municipality of Anchorage's basic financial statements. The accompanying supplementary budgetary comparison schedules, the combining financial statements, and introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The budgetary comparison schedules and the combining financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements for the year ended December 31, 2014 and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole for the year ended December 31, 2014.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of Municipality of Anchorage as of for the year ended December 31, 2013 (not presented herein), and have issued our report thereon dated June 9, 2014, which contained unmodified opinions on the respective financial statements of the governmental activities, the business-type actives the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information. The nonmajor fund combining schedule subtotals for the year ended December 31, 2013 is presented for purpose of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2013 financial statements. The 2013 totals were subjected to the auditing procedures, including comparing and reconciling such information
directly to the underlying account and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2013 totals are fairly stated in all material respects in relation to the basic financial statements as a whole for 2013.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated June 10, 2015 on our consideration of Municipality of Anchorage's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Municipality of Anchorage's internal control over financial reporting and compliance.
BOO USA, LLD

Anchorage, Alaska
June 10, 2015

## MUNICIPALITY OF ANCHORAGE

## MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Municipality of Anchorage (Municipality), we offer readers of the Municipality's Comprehensive Annual Financial Report (CAFR), this narrative overview and analysis of the financial activities for the fiscal year ended December 31, 2014. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal. All monetary amounts are in thousands of dollars, unless otherwise indicated.

## FINANCIAL HIGHLIGHTS

- The assets of the Municipality exceeded its liabilities at the end of 2014 with reported net position of $\$ 3.8$ billion.
- The Municipality's total net position increased by $\$ 69.5$ million or approximately 1.9 percent for 2014. The increase reflects a change in net position of governmental activities of $\$ 33.1$ million and a change in business-type activities of $\$ 36.4$ million.
- During the year, the governmental activities generated $\$ 831.6$ million in revenues not including transfers from, which was offset by expenses of $\$ 826.5$ million, not including transfers to.
- During the year, the business-type activities generated $\$ 313.8$ million in revenues not including transfers from, that was offset by expenses of $\$ 249.3$ million, not including transfers to.
- As of December 31, 2014, the Municipality's governmental funds reported a combined ending fund balance of $\$ 356.6$ million, an increase of $\$ 23.1$ million. Of the fund balance, $\$ 4.7$ million is nonspendable, $\$ 235.5$ is restricted, $\$ 59.6$ is committed, $\$ 38.4$ is assigned and $\$ 18.4$ is unassigned. Included in the committed fund balances are $\$ 39.6$ million bond rating set asides.
- The Capital Projects Roads and Drainage Fund and the Port Fund did not meet the eligibility criteria as major funds but because of their significance to the Municipality's taxpayers they have been included.
- The Municipality's total capital assets (net of accumulated depreciation) at December 31, 2014 was \$5.2 billion.
- The Municipality's total long-term debt at December 31, 2014 was $\$ 1.4$ billion.


## OVERVIEW OF THE FINANCIAL STATEMENTS

The discussion and analysis provided here are intended to serve as an introduction to the Municipality's basic financial statements. The Municipality's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, 3) the notes to financial statements, and 4) required supplementary information. This report also includes supplementary information intended to furnish additional detail to support the basic financial statements themselves.

## Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Municipality's finances, in a manner similar to a private-sector business.

The statement of net position presents financial information on all of the Municipality's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Municipality is improving or deteriorating.

The statement of activities presents information showing how the Municipality's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event gives rise and when the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement on an accrual basis, with related cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Municipality that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Municipality include general government, fire and police services, health and human services, economic and community development, public transportation, public works, education, maintenance and operations of roads and facilities, and debt service. Governmental activities also include information from CIVICVentures, a blended component unit. The business-type activities of the Municipality include water and wastewater services, electric generation and distribution, port services, Municipal airport services, solid waste disposal services, and refuse collection services.

The government-wide financial statements include not only the Municipality itself, but also the following discretely presented component units for which the Municipality is financially accountable - the Anchorage School District (ASD), Anchorage Community Development Authority (Authority or ACDA), and the Alaska Center for the Performing Arts (ACPA). Financial information for these discrete component units is reported separately from the financial information presented for the primary government itself. CIVICVentures, although legally separate, functions for all practical purposes as an integral part of the primary government and therefore has been included with the primary government as a blended component unit.

## Fund Financial Statements

The remaining statements are fund financial statements that focus on individual parts of the local government, reporting the Municipality's operations in more detail than the government-wide statements. A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance related legal requirements. All of the funds of the Municipality can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

## Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in assessing a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Municipality maintains twenty-four individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balance for the General Fund, MOA Trust Fund, and Capital Projects Roads and Drainage Fund. Information from the other twenty-one governmental funds is combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The Municipality adopts an annual appropriated budget for its General Fund. The Assembly approves operating budgets and appropriations of direct costs at the department level, and revenues, direct costs and indirect costs at the fund and sub fund level. In addition to the budgetary comparison schedule by function, two budgetary comparison schedules at the department level and at the fund and sub fund level for the General Fund have been added as additional supplementary information to demonstrate compliance with this budget.

## Proprietary Funds

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The Municipality maintains two different types of proprietary funds - enterprise funds and internal service funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Municipality uses enterprise funds to account for its water services; wastewater services; electric generation, transmission, and distribution; port services; Municipal airport services; solid waste disposal services, and refuse collection services.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the Municipality's various functions. The Municipality uses internal service funds to account for vehicle operations and maintenance, risk management, self-insurance, unemployment compensation, and information technology services. Because these services predominantly benefit governmental rather than business-type activities, they have been included within governmental activities in the government-wide financial statements, with the exception of the portion allocated to enterprise funds.

The proprietary fund financial statements provide separate information for the electric generation/distribution services, water services, wastewater services, and port services, all of which are considered to be major enterprise funds of the Municipality. Information from the other three proprietary enterprise funds is combined into a single, aggregated presentation. Individual fund data for each of these non-major proprietary enterprise funds is provided in the form of combining statements elsewhere in this report. All proprietary internal service funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major proprietary internal service funds is provided in the form of combining statements elsewhere in this report.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government, such as the retirement and retiree medical plans for police and fire employees, in which the Municipality acts solely as a trustee. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the Municipality's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

## Notes to the Financial Statements

The notes provide additional information that is necessary to acquire a full understanding of the data provided in the government-wide and fund financial statements.

## Other Information

In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information concerning the Municipality's disclosure of information relating to its paved road infrastructure network (accounted for under the modified approach) and general fund budgetary comparison schedule and various schedules for the Police and Fire Retirement System.

In addition to these required elements, the combining statements referred to earlier in connection with nonmajor governmental, proprietary, and fiduciary funds are presented as additional supplementary information immediately following the required supplementary information. A summary of selected statistical information is also provided.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

## Statement of Net Position

Net position may serve over time as a useful indicator of a government's financial position. The following table reflects the condensed Statement of Net Position for December 31, 2014 compared to the prior year (reference Table A-1).

Table A-1
Municipality's Net Position
(in thousands)

|  | Governmentalactivities |  |  |  | Business-type activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | 2014 |  | $\begin{gathered} \hline \text { Restated } \\ 2013 \\ \hline \end{gathered}$ |  | 2014 |  | $\begin{gathered} \hline \text { Restated } \\ 2013 \\ \hline \end{gathered}$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Current and other assets | \$ | 559,865 | \$ | 525,813 | \$ | 362,457 | \$ | \$ 364,209 | \$ | 922,322 |  | 890,022 |
| Capital assets |  | 3,291,592 |  | 3,272,951 |  | 1,901,287 |  | 1,780,769 |  | 5,192,879 |  | 5,053,720 |
| Total assets |  | 3,851,457 |  | 3,798,764 |  | 2,263,744 |  | 2,144,978 |  | 6,115,201 |  | 5,943,742 |
| Deferred outflows of resources |  | - |  | - |  | 2,895 |  | 3,867 |  | 2,895 |  | 3,867 |
| Total deferred outflows of resources |  | - |  | - |  | 2,895 |  | 3,867 |  | 2,895 |  | 3,867 |
| Long-term liabilities |  | 560,819 |  | 553,481 |  | 813,766 |  | 638,488 |  | 1,374,585 |  | 1,191,969 |
| Other liabilities |  | 215,294 |  | 197,617 |  | 111,697 |  | 190,963 |  | 326,991 |  | 388,580 |
| Total liabilities |  | 776,113 |  | 751,098 |  | 925,463 |  | 829,451 |  | 1,701,576 |  | 1,580,549 |
| Deferred inflows of resources |  | 995 |  | 6,442 |  | 586,119 |  | 600,710 |  | 587,114 |  | 607,152 |
| Total deferred inflows of resources |  | 995 |  | 6,442 |  | 586,119 |  | 600,710 |  | 587,114 |  | 607,152 |
| Net invested in capital assets |  | 2,712,415 |  | 2,702,921 |  | 629,848 |  | 560,691 |  | 3,342,263 |  | 3,263,612 |
| Restricted |  | 226,231 |  | 221,075 |  | 22,001 |  | 65,818 |  | 248,232 |  | 286,893 |
| Unrestricted |  | 135,703 |  | 117,228 |  | 103,208 |  | 92,175 |  | 238,911 |  | 209,403 |
| Total net position |  | 3,074,349 | \$ | \$ 3,041,224 | \$ | 755,057 | \$ | \$ 718,684 | \$ | 3,829,406 |  | 3,759,908 |

## Overall Analysis

At December 31, 2014, the Municipality's assets and deferred outflows exceeded its liabilities and deferred inflows by $\$ 3.8$ billion. Total net position increased $\$ 69.5$ million or 1.9 percent.

The largest portion of the Municipality's net position (87 percent) reflects its investment in capital assets less any outstanding debt used to acquire those assets. The Municipality's capital assets are used to provide services to its citizens, consequently; they are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

Restricted net position in the amount of $\$ 248.2$ million represent those assets that the Municipality holds that are required to be spent for a specific purpose by outside sources and/or enabling legislation. Of this total, the Municipality reported $\$ 10.1$ million restricted net position for the acquisition and construction of capital and $\$ 149$ million representing the investment balance in the MOA Trust Fund.

The remaining balance of unrestricted net position of $\$ 238.9$ million may be used for the Municipality's ongoing obligations to citizens and creditors.

## Governmental Activities

The governmental activities total net position increased $\$ 33.1$ million or 1.1 percent. The majority of this increase was due to increases in grants received for use in the cost of operations.

Investment in capital assets, net of debt increased $\$ 9.5$ million or 0.35 percent. This increase is due to increased capitalizable expenditures in the Capital Projects Roads and Drainage Fund and Area-wide Capital Projects Fund in 2014.

Restricted net position increased $\$ 5.2$ million or 2.3 percent. This increase is due to additional contributions to the MOA Trust fund and an increase in unspent grant proceeds.

Unrestricted net position is the remaining total net position that is not classified as either investment in capital assets, net of debt or restricted net position. Any change to unrestricted net position is the reflection of changes in the other two net position categories. In 2014, unrestricted net position increased $\$ 18.5$ million or 15.8 percent.

## Business-type Activities

The business-type activities total net position increased $\$ 36.4$ million or 5.1 percent. Investment in capital assets, net of debt reported an increase of $\$ 69.2$ million. This increase was due to the capitalization of assets from the Electric Utility and the Water Utility. The Solid Waste Disposal Utility also had additions to capital assets in 2014.

Restricted net position decreased $\$ 43.8$ million or 66.6 percent mainly due to the refunding of Electric Utility revenue bonds. The refunding of these bonds removed the requirement for debt service reserve. These funds were reported as a portion of restricted net position.

Unrestricted net position is the remaining total net position that is not classified as either investment in capital assets, net of debt or restricted. Any change to unrestricted net position is the reflection of changes in the other two net position categories. In 2014, unrestricted net position increased by $\$ 11$ million.

At the end of the current fiscal year, the Municipality was able to report positive balances in all three categories of net position, for the government as a whole, as well as, for its separate governmental activities and business-type activities.

## Statement of Activities

The state of activities can be used to determine if Municipality services are operating efficiently or if they are too reliant on general revenues. It can also be a good indicator of which functions the Municipality spends most of its resources. The following table reflects the condensed Statement of Activities of the Municipality for 2014 compared to the prior year and indicates the changes in position for governmental and business-type activities (reference Table A-2).

## Revenues:

Program revenues:
Charges for services
Operating grants \& contributions

Capital grants \& contributions
General revenues:
Property taxes


Table A-2
Municipality's Changes in Net Position
(in thousands)

|  | Governmentalactivities |  |  |  | Business-type activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | Restated |  |  |  | Restated |  |  |  |
|  |  |  |  | 2014 |  | 2013 |  | 2014 |  | 2013 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| General government |  | 28,922 |  |  |  | 23,955 |  | - |  | - |  | 28,922 |  | 23,955 |
| Fire services |  | 112,673 |  | 105,134 |  | - |  | - |  | 112,673 |  | 105,134 |
| Police services |  | 129,723 |  | 127,841 |  | - |  | - |  | 129,723 |  | 127,841 |
| Health and human services |  | 26,668 |  | 24,621 |  | - |  | - |  | 26,668 |  | 24,621 |
| Economic and community dev. |  | 78,793 |  | 68,951 |  | - |  | - |  | 78,793 |  | 68,951 |
| Public transportation |  | 36,937 |  | 35,985 |  | - |  | - |  | 36,937 |  | 35,985 |
| Public works |  | 111,695 |  | 99,893 |  | - |  | - |  | 111,695 |  | 99,893 |
| Education |  | 240,753 |  | 241,279 |  | - |  | - |  | 240,753 |  | 241,279 |
| Maintenance and operations |  | 35,861 |  | 34,057 |  | - |  | - |  | 35,861 |  | 34,057 |
| Interest |  | 24,518 |  | 25,530 |  | - |  | - |  | 24,518 |  | 25,530 |
| Water |  | - |  | - |  | 40,797 |  | 39,521 |  | 40,797 |  | 39,521 |
| Wastewater |  | - |  | - |  | 37,609 |  | 36,466 |  | 37,609 |  | 36,466 |
| Electric |  | - |  | - |  | 123,897 |  | 109,982 |  | 123,897 |  | 109,982 |
| Port |  | - |  | - |  | 16,657 |  | 12,347 |  | 16,657 |  | 12,347 |
| Municipal airport |  | - |  | - |  | 3,701 |  | 3,633 |  | 3,701 |  | 3,633 |
| Solid waste |  | - |  | - |  | 18,111 |  | 18,286 |  | 18,111 |  | 18,286 |
| Refuse |  | - |  | - |  | 8,567 |  | 8,649 |  | 8,567 |  | 8,649 |
| Total expenses |  | 826,543 |  | 787,246 |  | 249,339 |  | 228,884 |  | 1,075,882 |  | 1,016,130 |
| Change in net position prior to transfers |  | 5,084 |  | 35,403 |  | 64,414 |  | 54,416 |  | 69,498 |  | 89,819 |
| Transfers |  | 28,041 |  | 26,901 |  | $(28,041)$ |  | $(26,901)$ |  | - |  | - |
| Special Item - (see footnote 23) |  | - |  | 4,077 |  | - |  | 239 |  | - |  | 4,316 |
| Extraordinary Item - (see footnote 23) |  | - |  | - |  | - |  | $(61,562)$ |  | - |  | $(61,562)$ |
| Change in net position |  | 33,125 |  | 66,381 |  | 36,373 |  | $(33,808)$ |  | 69,498 |  | 32,573 |
| Beginning net position, Restated |  | 3,041,224 |  | 2,974,843 |  | 718,684 |  | 752,492 |  | 3,759,908 |  | 3,727,335 |
| Ending net position | \$ | 3,074,349 | \$ | 3,041,224 | \$ | 755,057 | \$ | 718,684 | \$ | 3,829,406 | \$ | 3,759,908 |

## Overall Analysis

The Municipality's total net position of $\$ 3.8$ billion increased by $\$ 69.5$ million as reported in the Statement of Activities. This increase is the net effect of an increase of $\$ 33.1$ million in governmental activities and an increase of $\$ 36.4$ million in business-type activities.

## Governmental Activities

Governmental activities increased the Municipality's net position by $\$ 33.1$ million. The increase is the result of more revenues available to offset the increased costs in 2014.

Total governmental activity revenues were $\$ 831.6$ million, excluding transfers. Revenues increased $\$ 8.9$ million or 1.1 percent over the prior year. Property taxes, the Municipality's largest single revenue source, increased less than one percent, but was the third largest increasing revenue stream. Operating Grants and Contributions had the largest increase due to an increase in grant funding in 2014.

Total governmental activity expenses in 2014 were $\$ 826.5$ million, excluding transfers, an increase of $\$ 39.3$ million or 5 percent. Out of the total expenses, $\$ 239.6$ million was paid either by those directly benefiting from the programs or by other governments and organizations that subsidize certain programs with grants and contributions. The remaining net expense (total expenses less program revenues) of $\$ 586.8$ million was the cost of governmental services paid by the Municipality's taxpayers.

The Public Works functional expense category showed the largest increase in expense of $\$ 11.8$ million with Economic and Community Development as the second largest increase of $\$ 9.8$ million. This increase was
due to increase in capital projects in Public Works and operating grant expenditures in Economic and Community Development.

The first graph compares the Municipality's governmental activities program and general revenues for 2014 and 2013. The second graph compares the Municipality's 2014 governmental activities revenues vs expenses by function.



The third graph compares the Municipality's governmental activities expenses by function for 2014 and 2013.


## Business-type Activities

Business-type activities increased the Municipality's net position by $\$ 36.4$ million. Key elements of the change in net position are as follows:

- Electric Utility had an increase in charges for services due to an increase in kilowatt hours sold in 2014.
- Both the Water and Wastewater Utility's had a rate increase and an increase in customers in 2014.
- The Port had an increase in warfage and dockage fees in 2014, along with an increase in Industrial Park Lease revenues.

Total business-type revenues were $\$ 313.8$ million, excluding transfers. Revenues increased $\$ 30.5$ million or 10.7 percent. There were increases in every category of business-type revenues, except capital grants and contributions.

Total business-type expenses were $\$ 249.3$ million, up 8.9 percent from the prior year. The Electric Utility had an increase in expenses of $\$ 13.9$ million from operations. The primary reason for this increase was due to an increase in fuel costs. The Water Utility experienced an increase in expenses of $\$ 1.3$ million and the Wastewater Utility had an increase in expenses of $\$ 1.1$ million, both from operations. The Port expenses increased $\$ 4.3$ million mainly due to an increase in depreciation and personnel costs.

The first graph compares the Municipality's business-type activities program and general revenues for 2014 and 2013. The second graph compares the Municipality's 2014 business-type activities revenues vs expenses by function. The third graph compares the Municipality's business-type activities expenses for 2014 and 2013.




## FUND LEVEL FINANCIAL ANALYSIS

As noted earlier, the Municipality uses fund accounting to ensure and demonstrate compliance with finance related, budgetary, and legal requirements. The following is a brief discussion of financial highlights of the Municipality's governmental and proprietary funds.

## Governmental Funds

The focus of the Municipality's governmental funds is to provide information on the near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Municipality's financial requirements.

As of December 31, 2014, the Municipality's governmental funds reported a combined ending fund balance of $\$ 356.6$ million, an increase of $\$ 23.1$ million in comparison to the prior year. Of the total fund balance, $\$ 4.7$ million is non-spendable as it relates to prepaid, inventories and long-term loans receivable, $\$ 235.5$ million is restricted due to legal obligations from outside parties, $\$ 59.6$ is committed, $\$ 38.4$ is assigned, and $\$ 18.4$ is unassigned.

The following funds are the Municipality's major funds:
The General Fund is the primary operational fund for the Municipality. At December 31, 2014, the General fund reported total fund balance of $\$ 75.7$ million, a decrease of $\$ 3.6$ million over the prior year. The revenue over expenditure deficiency slightly increased by approximately $\$ 410,615$ in 2014. Other financing sources and uses increased $\$ 159,877$ due mostly to the issuance of general obligation bonds and general obligation refunding bonds issued in 2014. This increases were offset by net transfers in of $\$ 17.5$ million.

In measuring the General Fund's liquidity, one may compare both the combination of committed, assigned, and unassigned fund balance and the total fund balance to total expenditures. At December 31, 2014, combined committed, assigned, and unassigned fund balance represents 10.3 percent of total General Fund expenditures and total fund balance represents 10.8 percent of the same amount.

Investment income from the MOA Trust Fund was $\$ 8.6$ million in 2014. This was a decrease of $\$ 13.4$ million from the prior year. This is the first significant decrease since 2011.

The Capital Projects Road and Drainage Fund continues to be reported as a major fund even though it does not meet the eligibility requirements due to its significance to the Municipality taxpayers. Capital outlay
expenditures increased $\$ 14.8$ million in 2014. Bonds were issued in 2014 for capital projects which resulted in a reversal of the prior year's negative fund balance.

## Proprietary Funds

The Municipality's proprietary funds provide information using the same basis of accounting found in the government-wide financial statements. Internal service funds, although proprietary, do not report major funds, therefore are not included in the following discussion.

At December 31, 2014, the net position for the proprietary funds (enterprise funds) increased by $\$ 36.4$ million.
The following funds are the Municipality's major funds:

- The Electric Utility's net position increased $\$ 7.6$ million or 3 percent over the prior year. Plant increased $\$ 99.5$ million during 2014 compared to an increase of $\$ 39.9$ million during 2013. Total revenues increased $\$ 23.5$ million during 2014 compared to a decrease of $\$ 4.2$ million during 2013 , while expenses increased \$13.9 million during 2014 compared to an increase of \$5 million during 2013.
- The Water Utility's net position increased by $\$ 14.6$ million over the prior year. Operating revenues increased by $\$ 1.4$ million, due to a 2.26 percent rate increase effective January 1, 2014 and a 0.53 percent increase in customers during the year. Non-operating revenues increased by $\$ 1.6$ million due primarily to a $\$ 1.2$ million gain on the disposition of non-utility property and an increase in short term investment income of $\$ 0.4$ million. Total expenses increased by $\$ 0.8$ million in 2014 when compared to 2013, with operating expenses increasing by $\$ 1.5$ million, and non-operating expenses decreasing by $\$ 0.7$ million. The increase in operating expenses was primarily due to increases of $\$ 0.9$ million in transmission and distribution, $\$ 0.6$ in water treatment, $\$ 0.2$ million in pumping plant expense, $\$ 0.2$ million in administrative expense, and a $\$ 0.4$ million in depreciation expense associated with increased plant in service; offset by decreases of $\$ 0.5$ million in source of supply, and $\$ 0.3$ million in customer service.
- The Wastewater Utility's net position increased by $\$ 8.7$ million over the prior year. Operating revenues increased by $\$ 1.8$ million, primarily due to a 4.34 percent rate increase effective January 1, 2014. Nonoperating revenues increased by $\$ 0.3$ million. A significant portion of this increase was due to an increase in investment income from short-term investments, including unrealized gains on investments recorded at year-end. Total expenses increased by $\$ 1.6$ million in 2014 over 2013 , with operating expenses increasing by $\$ 1.3$ million and non-operating expenses up by $\$ 0.3$ million. Collection, pumping, treatment, customer accounts and administrative and general expenses increased by $\$ 1.2$ million, and net depreciation expense increased by $\$ 0.1$ million. Non-operating expenses increased by $\$ 0.3$ million primarily due to interest expense on new borrowing to finance the capital improvement budget. The Municipal Utility Service Assessment (MUSA) and other transfers decreased by less than $\$ 0.1$ million.
- The Port's net position decreased by $\$ 8.4$ million over the prior year. Non-Current assets decreased by $\$ 7$ million mostly due to the reclassification of expenses in construction work in progress. Operating revenues overall increased by $\$ 493,222$ in 2014 . Operating expenses increased by $\$ 4.6$, which was primarily attributable to an increase in depreciation expense due to the capital asset additions in 2013 from the Port expansion project.


## GENERAL FUND BUDGETARY HIGHLIGHTS

The Municipality adopted its 2014 operating budget in November 2013, which included projected revenue sources to support spending. By April 2014, the Municipality had actual year-end financial data that was used in the first quarter amendment process, which resulted in the 2014 revised budget approved in April. The revised budget served as the basis for calculating the property tax revenue requirements. The mill rates then were set and taxes were levied for general purposes and all service areas.

The Anchorage School District's annual operating budget for its July 1 through June 30 fiscal year also had been approved by this time and its mill rate also was set and taxes were levied based on its property tax requirements for the 2014 calendar year. This was reflected in the operating budget as a $\$ 236.5$ million contribution to Anchorage School District for property taxes collected on their behalf by general government.

Throughout the year, supplemental appropriations may be requested for unanticipated and high priority needs. The following appropriations were significant revisions to the 2014 budget in the general fund:

- \$172,000 Real Estate Department- Eagle River Town Center (ERTC) improvements funded with ERTC proceeds.
- $\$ 320,000$ Real Estate Department- City Hall boiler replacement funded with Area-wide Fund 101 fund balance.
- \$200,000 Assembly- Independent Review of SAP and Kronos implementations funded with Area-wide Fund 101 fund balance.
- $\$ 1,707,612$ Police Department- Police anticipated 2014 expenditures, primarily overtime, funded with Anchorage Police Service Area Fund 151 fund balance.
- $\$ 337,175$ Public Works Department- total funding for year-round road maintenance in the following Limited Road Service Areas (LRSA), funded with respective funds' fund balance: Totem LRSA, Campbell Airstrip LRSA, Upper Grove LRSA, Mountain Park Estates LRSA, and South Goldenview LRSA.
- \$296,259 Public Works Department- support of Girdwood Valley Service Area (GVSA) road and drainage, parks and recreation, and fire capital improvement programs funded with GVSA Fund 106 fund balance.

2014 Property Tax Levy by Service Areas


## CAPITAL ASSET AND DEBT ADMINISTRATION

## Capital Assets

At the end of 2014 and 2013, the Municipality had invested $\$ 5,192,878,851$ and $\$ 5,053,719,883$ in a broad range of capital assets, including police and fire equipment, buildings, land, and infrastructure (reference Table A-3). More detailed information about the Municipality's capital assets is presented in Note 5 - Capital Assets in the basic financial statements.

Table A-3
Municipality of Anchorage's Capital Assets (net of accumulated depreciation, in thousands)

|  | Governmental activities |  |  |  | Business-type activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | 2014 |  | $\begin{gathered} \hline \text { Restated } \\ 2013 \\ \hline \end{gathered}$ |  | 2014 |  | $\begin{gathered} \hline \text { Restated } \\ 2013 \\ \hline \end{gathered}$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Land | \$ | 1,237,236 | \$ | 1,236,509 | \$ | 66,042 | \$ | 66,723 | \$ | 1,303,278 | \$ | 1,303,232 |
| Buildings and building improvements |  | 266,515 |  | 266,864 |  | 374,794 |  | 379,097 |  | 641,309 |  | 645,961 |
| Art |  | 19,834 |  | 19,652 |  | - |  | - |  | 19,834 |  | 19,652 |
| Equipment |  | 58,311 |  | 64,598 |  | - |  | - |  | 58,311 |  | 64,598 |
| Distribution and collection systems |  | - |  | - |  | 1,226,640 |  | 1,229,511 |  | 1,226,640 |  | 1,229,511 |
| Infrastructure |  | 1,660,945 |  | 1,646,308 |  | - |  | - |  | 1,660,945 |  | 1,646,308 |
| Construction work-in-progress |  | 48,752 |  | 39,020 |  | 233,811 |  | 105,437 |  | 282,563 |  | 144,457 |
| Total | \$ | 3,291,592 | \$ | 3,272,951 | \$ | 1,901,287 | \$ | 1,780,768 | \$ | 5,192,879 | \$ | 5,053,719 |

In 2014, total governmental activities capital asset increased by $\$ 18.6$ million, with the majority of the increase resulting from additions to infrastructure and construction work in progress.

Business-type activities capital assets increased by $\$ 120.5$ million during 2014 with the majority of the increase resulting from additions to construction work in progress.

## Infrastructure Modified Approach

The Municipality manages its paved road network using its Pavement Management Plan and accounts for it using the modified approach. The condition of road pavement is measured based upon an assessment of the Iongitudinal profile (International Roughness Index) and rut depth provided by the Dynatest Road Surface Profiler. The measurement system is an algorithm that combines the international roughness index, rut depth, and road profile to determine a condition index from 2 for pavement in excellent condition to 7 for pavement in poor condition. The condition index is used to classify paved roads in good or better condition ( 4 or less) and fair condition ( 5 or more). It is the Municipality's policy to maintain $60 \%$ or more of the total paved road miles in good or better condition. The most recent condition assessment shows that the condition of the Municipality's paved road network is in accordance with its plan. Condition assessments are updated every three years.

A comparison of estimated to actual maintenance and preservation expense is presented in Required Supplementary Information. During 2014, actual road infrastructure maintenance and preservation expense was 3.8 percent more than estimated.

A condition assessment was performed in 2014 and indicated approximately $83.6 \%$ of total paved roads as being in good or better condition. This assessment result increased from the assessment results of $77.62 \%$ received during the 2011 assessment. The current assessment exceeds the Municipality's plan to maintain $60 \%$ of total paved roads in good or better condition. The next scheduled assessment is in 2017.

## Long-term Debt

At December 31, 2014, the Municipality had $\$ 1,391,985,112$ in debt outstanding, an increase 14.1 percent from 2013 debt outstanding of $\$ 1,220,059,325$ (reference Table A-4). More detailed information about the Municipality's long-term debt liabilities is presented in Note 10 - Long-term Obligations in the basic financial statements.

Table A-4
Municipality of Anchorage's Outstanding Debt
(in thousands)

|  | Governmental activities |  |  |  | Business-type activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2014 |  | 2013 |  | 2014 |  | 2013 |  | 2014 |  | 2013 |
| General obligation bonds | \$ | 464,818 | \$ | 451,265 | \$ | - | \$ | - | \$ | 464,818 | \$ | 451,265 |
| Revenue bonds |  | 5,719 |  | 9,485 |  | 551,509 |  | 399,716 |  | 557,228 |  | 409,201 |
| CIVICVentures revenue bonds |  | 103,165 |  | 104,720 |  | - |  | - |  | 103,165 |  | 104,720 |
| Capital leases |  | 15,310 |  | 9,613 |  | - |  | - |  | 15,310 |  | 9,613 |
| Long-term contracts |  | 4,332 |  | 4,433 |  | 245,683 |  | 239,287 |  | 250,015 |  | 243,720 |
| HUD loans |  | 1,448 |  | 1,541 |  | - |  | - |  | 1,448 |  | 1,541 |
| Total | \$ | 594,792 | \$ | 581,057 | \$ | 797,192 | \$ | 639,003 | \$ | 1,391,984 | \$ | 1,220,060 |

In 2014, the Municipality issued $\$ 144.5$ million of general obligation and refunding bonds and $\$ 8$ million of capital leases debt in the governmental activities. In 2014, the Municipality issued $\$ 202$ million in revenue and refunding bonds and $\$ 18.2$ million in long-term notes to fund capital projects in the business-type activities.

The Municipality's general obligation bonds are rated AAA by Standard \& Poor's and AA+ by Fitch.

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

Municipal population decreased . 1 percent $^{1}$ from the July 2013 estimate to the July 2014 estimate. The 2014 annual average unemployment rate was 5.1 percent for Anchorage-Matsu Region, 6.7 percent for the entire state, and the national average was 6.2 percent $^{2}$.

The Municipality's Tax Limit allows for an increase in property taxes to be collected based on inflation, population, new construction and other factors such as debt service, operations and maintenance costs of voter-approved projects, and legal judgments and settlements. In 2014, property tax revenue represents 60.9 percent of the funding sources for the General Government Operating Budget; non-property taxes and program generated revenue account for 32 percent; intra-governmental charges outside of general government 8 percent; Federal and State revenues 4 percent; and fund balance applied constitutes the remaining less than one percent.

The 2015 approved General Government Operating Budget is $\$ 432,078,328^{3}$, which is $\$ 7,179,306$ more than the 2014 revised budget of $\$ 424,899,022^{4}$. Property taxes required to support the 2015 approved budget are $\$ 267.2$ million compared to $\$ 255.6$ million in 2014.

The Municipal Utilities and enterprise activities 2015 proposed operating budgets total $\$ 240,337,475^{5}$ and 2014 proposed capital budgets total $\$ 391,719,000^{6}$. The 2014 General Government Capital Improvement Budget is $\$ 361,976,000^{7}$.

## REQUESTS FOR FINANCIAL INFORMATION

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the Municipality's finances and to demonstrate our accountability for the monies we receive. If you have questions about this report or need additional financial information, please contact the Municipality of Anchorage, Controller Division, 632 W. $6^{\text {th }}$ Avenue, P.O. Box 196650, Anchorage, AK 995196650.

[^1]

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# MUNICIPALITY OF ANCHORAGE, ALASKA 

Statement of Net Position
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Primary Government |  |
|  |  |  |  |


|  | Component Units (Continued) |  |  |  | Total Reporting Entity |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Anchorage Community Development Authority | Alaska Center for the Performing Arts |  | December 31, 2014 |  | As Restated December 31, 2013 |  |
| Assets |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |
| Cash | \$ | 1,288,466 | \$ | 1,492,534 | \$ | 2,864,018 | \$ | 5,148,259 |
| Cash in central treasury |  | 6,048,982 |  | - |  | 371,585,336 |  | 314,981,531 |
| Bond acquisition and construction |  | - |  | - |  | 15,216,857 |  | 33,152,882 |
| Investments |  | - |  | - |  | 234,841,457 |  | 208,116,162 |
| Accrued interest on investments |  | 714 |  | - |  | 1,097,700 |  | 1,179,762 |
| Interest receivable |  | - |  | - |  | 213,690 |  | 611,927 |
| Receivables (net of allowance for uncollectibles) |  | 283,049 |  | 13,318 |  | 82,759,631 |  | 76,446,933 |
| Due from primary government |  | 5,959 |  | - |  | 119,794,171 |  | 117,463,287 |
| Due from component unit |  | - |  | - |  | 10,110 |  | 4,114 |
| Intergovernmental receivables |  | - |  | - |  | 9,580,119 |  | 41,307,075 |
| Inventories |  | - |  | - |  | 40,388,293 |  | 42,482,388 |
| Prepaid items and deposits |  | 118,960 |  | 29,985 |  | 6,835,708 |  | 11,327,448 |
| Other assets |  | - |  | - |  | 815,621 |  | 1,151,214 |
| Restricted assets: |  |  |  |  |  |  |  |  |
| Investments |  | - |  | - |  | 157,544,142 |  | 156,053,007 |
| Investments in Angel Fund programs |  | - |  | - |  | 1,107,500 |  | 340,000 |
| Investments in TCH, LLC |  | - |  | - |  | - |  | 373,978 |
| Investment, art collection |  | - |  | 127,042 |  | 127,042 |  | 127,042 |
| Customer deposits |  | - |  | - |  | 1,228,008 |  | 1,808,812 |
| Restricted deposits |  | 67,913 |  | 562,999 |  | 87,285,367 |  | 96,471,351 |
| Bond acquisition and construction |  | - |  | - |  | 4,519,984 |  | 9,697,610 |
| Bond operation and maintenance |  | - |  | - |  | 10,100,000 |  | 9,600,000 |
| Debt service accounts |  | - |  | - |  | 7,648,443 |  | 7,549,516 |
| Landfill post closure cash reserve |  | - |  | - |  | 11,637,332 |  | 10,015,200 |
| Master lease agreement escrow |  | - |  | - |  | 142,939 |  | - |
| Interm rate escrow investment |  | - |  | - |  | 4,199,147 |  | - |
| Interest receivable |  | - |  | - |  | 112,875 |  | 189,021 |
| Intergovernmental receivables |  | - |  | - |  | 33,589,726 |  | 1,536,005 |
| Total current assets |  | 7,814,043 |  | 2,225,878 |  | 1,205,245,216 |  | 1,147,134,524 |
| Noncurrent assets: $\quad 2$ |  |  |  |  |  |  |  |  |
| Other assets |  | 5,395,982 |  | - |  | 22,328,020 |  | 26,981,767 |
| Prepaid OPEB |  | - |  | - |  | 13,599,706 |  | 9,072,143 |
| Internal balances |  | - |  | - |  | - |  | - |
| Loans and leases receivable, net |  | - |  | - |  | 11,090,143 |  | 15,671,702 |
| Restricted assets: |  |  |  |  |  |  |  |  |
| Customer deposits |  | - |  | - |  | 1,927,222 |  | - |
| Asset retirement obligation sinking fund |  | - |  | - |  | 7,454,506 |  | - |
| Revenue bond reserve investments |  | - |  | - |  | 23,881,705 |  | 31,154,714 |
| Capital assets, not being depreciated |  | 11,059,217 |  | - |  | 3,095,781,312 |  | 2,949,124,030 |
| Capital assets, being depreciated, net |  | 13,862,915 |  | - |  | 3,313,261,974 |  | 3,315,185,196 |
| Total noncurrent assets |  | 30,318,114 |  | - |  | 6,489,324,588 |  | 6,347,189,552 |
| Total assets |  | 38,132,157 |  | 2,225,878 |  | 7,694,569,804 |  | 7,494,324,076 |

## Deferred Outflows of Resources

Deferred charge on refunding
Total deferred outflows of resources

|  | - | - | $4,163,142$ | $4,977,451$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | - | $\$$ | - | $4,163,142$ | $\$$ |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Statement of Net Position
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Primary Government |  |  |  |  |  | Component Units |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental Activities |  | Business-Type Activities |  | Total |  | Anchorage School District |  |
| Liabilities |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |
| Accounts payable and retainages | \$ | 16,976,349 | \$ | 20,792,595 | \$ | 37,768,944 | \$ | 10,689,253 |
| Accrued interest payable |  | 7,711,372 |  | 4,880,958 |  | 12,592,330 |  | 8,836,355 |
| Accrued payroll liabilities |  | 15,948,726 |  | 4,995,349 |  | 20,944,075 |  | 13,464,508 |
| Current portion of long-term obligations |  | 85,874,317 |  | 29,021,934 |  | 114,896,251 |  | 78,785,600 |
| Notes payable |  | - |  | 24,700,000 |  | 24,700,000 |  | - |
| Due to primary government |  | - |  | - |  | - |  |  |
| Due to component unit |  | 79,858,823 |  | - |  | 79,858,823 |  | - |
| Unearned revenue |  | 8,781,877 |  | - |  | 8,781,877 |  | 12,462,417 |
| Unearned revenue and deposits |  | - |  | 341,122 |  | 341,122 |  | - |
| Liabilities payable from restricted assets |  | 142,939 |  | 26,964,699 |  | 27,107,638 |  | - |
| Total current liabilities |  | 215,294,403 |  | 111,696,657 |  | 326,991,060 |  | 124,238,133 |
| Noncurrent liabilities: |  |  |  |  |  |  |  |  |
| Other long-term obligations |  | - |  | 83,118,613 |  | 83,118,613 |  |  |
| Noncurrent portion of long-term obligations |  | 560,818,749 |  | 730,647,049 |  | 1,291,465,798 |  | 545,328,757 |
| Total noncurrent liabilities |  | 560,818,749 |  | 813,765,662 |  | 1,374,584,411 |  | 545,328,757 |
| Total liabilities |  | 776,113,152 |  | 925,462,319 |  | 1,701,575,471 |  | 669,566,890 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |
| Contributions in aid of construction (net amortization) |  | - |  | 482,717,058 |  | 482,717,058 |  | - |
| Future natural gas purchases |  | - |  | 32,780,222 |  | 32,780,222 |  | - |
| Regulatory liability gas sales |  | - |  | 70,622,412 |  | 70,622,412 |  | - |
| Advanced lease payments |  | 503,498 |  | - |  | 503,498 |  | - |
| Health permit receipts |  | 491,827 |  | - |  | 491,827 |  | - |
| Intergovernmental-time requirement |  | - |  | - |  | - |  | - |
| General property tax receipts |  | - |  | - |  | - |  | 100,106,500 |
| Debt service tax receipts |  | - |  | - |  | - |  | 19,681,712 |
| Total deferred inflows of resources |  | 995,325 |  | 586,119,692 |  | 587,115,017 |  | 119,788,212 |
| Net Position |  |  |  |  |  |  |  |  |
| Net investment in capital assets |  | 2,712,415,165 |  | 629,847,882 |  | 3,342,263,047 |  | 614,261,211 |
| Restricted for: |  |  |  |  |  |  |  |  |
| Debt service |  | 5,488,983 |  | 5,667,967 |  | 11,156,950 |  | 2,733,186 |
| Interim rate escrow requirement |  | - |  | 2,634,147 |  | 2,634,147 |  | - |
| Maintenance and operations |  | - |  | - |  | - |  | - |
| Acquisition and construction |  | 6,504,906 |  | 3,598,406 |  | 10,103,312 |  | - |
| Operations |  | - |  | 10,100,000 |  | 10,100,000 |  | - |
| Convention center operating reserve |  | 11,960,787 |  | - |  | 11,960,787 |  | - |
| Police and fire retiree medical liability |  | 36,100,397 |  | - |  | 36,100,397 |  | - |
| Grant activity |  | 17,034,752 |  | - |  | 17,034,752 |  | - |
| Perpetual care: |  |  |  |  |  |  |  |  |
| Nonexpendable |  | 150,000 |  | - |  | 150,000 |  | - |
| MOA trust: |  |  |  |  |  |  |  |  |
| Nonexpendable |  | 148,990,379 |  | - |  | 148,990,379 |  | - |
| Endowment |  | - |  | - |  | - |  | - |
| Bond rating |  | - |  | - |  | - |  | 23,957,642 |
| Federal Impact Aid 8003(d) |  | - |  | - |  | - |  | 541,753 |
| Unrestricted |  | 135,703,277 |  | 103,208,314 |  | 238,911,591 |  | 109,430,167 |
| Total net position | \$ | 3,074,348,646 | \$ | 755,056,716 | \$ | 3,829,405,362 | \$ | 750,923,959 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Statement of Net Position
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Component Units (Continued) |  |  |  | Total Reporting Entity |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Anchorage Community Development Authority |  | Alaska Center for the Performing Arts |  | December 31, 2014 |  | As Restated December 31, 2013 |  |
| Liabilities |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |
| Accounts payable and retainages | \$ | 644,505 |  | 395,654 | \$ | 49,498,356 | \$ | 45,395,543 |
| Accrued interest payable |  | - |  | - |  | 21,428,685 |  | 20,423,388 |
| Accrued payroll liabilities |  | - |  | - |  | 34,408,583 |  | 31,747,528 |
| Current portion of long-term obligations |  | - |  |  |  | 193,681,851 |  | 194,997,020 |
| Notes payable |  | - |  |  |  | 24,700,000 |  | 110,100,000 |
| Due to primary government |  | 205,788 |  | 156,403 |  | 362,191 |  | 337,886 |
| Due to component unit |  | - |  | - |  | 79,858,823 |  | 77,609,677 |
| Unearned revenue |  | 301,665 |  | 422,013 |  | 21,967,972 |  | 9,345,117 |
| Unearned revenue and deposits |  | - |  | - |  | 341,122 |  | 333,316 |
| Liabilities payable from restricted assets |  | - |  | 42,413 |  | 27,150,051 |  | 15,675,629 |
| Total current liabilities |  | 1,151,958 |  | 1,016,483 |  | 453,397,634 |  | 505,965,104 |
| Noncurrent liabilities: |  |  |  |  |  |  |  |  |
| Other long-term obligations |  | - |  | - |  | 83,118,613 |  | 69,721,001 |
| Noncurrent portion of long-term obligations |  | - |  | - |  | 1,836,794,555 |  | 1,688,991,023 |
| Total noncurrent liabilities |  | - |  | - |  | 1,919,913,168 |  | 1,758,712,024 |
| Total liabilities |  | 1,151,958 |  | 1,016,483 |  | 2,373,310,802 |  | 2,264,677,128 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |
| Contributions in aid of construction (net amortization) |  | - |  | - |  | 482,717,058 |  | 487,019,210 |
| Future natural gas purchases |  | - |  | - |  | 32,780,222 |  | 31,727,421 |
| Regulatory liability gas sales |  | - |  | - |  | 70,622,412 |  | 81,953,639 |
| Advanced lease payments |  | - |  | - |  | 503,498 |  | 503,498 |
| Health permit receipts |  | - |  | - |  | 491,827 |  | 438,287 |
| Intergovernmental-time requirement |  | - |  | - |  | - |  | 2,818,677 |
| General property tax receipts |  | - |  | - |  | 100,106,500 |  | 97,050,636 |
| Debt service tax receipts |  | - |  | - |  | 19,681,712 |  | 20,409,199 |
| Total deferred inflows of resources |  | - |  | - |  | 706,903,229 |  | 721,920,567 |
| Net Position |  |  |  |  |  |  |  |  |
| Net investment in capital assets |  | 24,922,132 |  | - |  | 3,981,446,390 |  | 3,804,964,362 |
| Restricted for: |  |  |  |  |  |  |  |  |
| Debt service |  | - |  | - |  | 13,890,136 |  | 79,356,020 |
| Interim rate escrow requirement |  | - |  | - |  | 2,634,147 |  | - |
| Maintenance and operations |  | - |  | 562,999 |  | 562,999 |  | 495,938 |
| Acquisition and construction |  | - |  | - |  | 10,103,312 |  | 9,421,433 |
| Operations |  | - |  | - |  | 10,100,000 |  | 9,600,000 |
| Convention center operating reserve |  | - |  | - |  | 11,960,787 |  | 9,453,857 |
| Police and fire retiree medical liability |  | - |  | - |  | 36,100,397 |  | 36,043,209 |
| Grant activity |  | - |  | - |  | 17,034,752 |  | 12,645,787 |
| Perpetual care: |  |  |  |  |  |  |  |  |
| Nonexpendable |  | - |  | - |  | 150,000 |  | 150,000 |
| MOA trust: |  |  |  |  |  |  |  |  |
| Nonexpendable |  | - |  | - |  | 148,990,379 |  | 144,181,374 |
| Endowment |  | - |  | 60,324 |  | 60,324 |  | 60,467 |
| Bond rating |  | - |  | - |  | 23,957,642 |  | 23,550,356 |
| Federal Impact Aid 8003(d) |  | - |  | - |  | 541,753 |  | 612,805 |
| Unrestricted |  | 12,058,067 |  | 586,072 |  | 360,985,897 |  | 382,168,224 |
| Total net position | \$ | 36,980,199 | \$ | 1,209,395 | \$ | 4,618,518,915 | \$ | 4,512,703,832 |



## Net (Expense), Revenue and Changes in <br> Net Position (Continued)

Primary Government

| Component Units |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Anchorage <br> Community |  |  |
| Anchorage School |  |  |  |
| Development |  |  |  |
| District | Authority | Alaska Center for <br> the Performing Arts | Total 2014 |


| Primary Government |  |  |  |
| :---: | :---: | :---: | :---: |
| Business-Type Activities |  |  | Total |
|  |  | \$ | $(8,232,697)$ |
|  |  |  | $(84,796,681)$ |
|  |  |  | $(95,340,692)$ |
|  |  |  | $(9,950,147)$ |
|  |  |  | $(62,368,860)$ |
|  |  |  | $(20,198,027)$ |
|  |  |  | $(21,893,876)$ |
|  |  |  | $(23,319,420)$ |
|  |  |  | (236,362,658) |
|  |  |  | $(24,517,693)$ |
| - |  |  | $(586,980,751)$ |
| 18,486,064 |  |  | 18,486,064 |
| 21,730,544 |  |  | 21,730,544 |
| 14,165,468 |  |  | 14,165,468 |
| $(1,675,888)$ |  |  | (1,675,888) |
| 2,188,254 |  |  | 2,188,254 |
| 4,832,345 |  |  | 4,832,345 |
| 147,313 |  |  | 147,313 |
| 59,874,100 |  |  | 59,874,100 |
| \$ | 59,874,100 | \$ | (527,106,651) |



| Primary Government |  |  |  |
| :---: | :---: | :---: | :---: |
| Business-Type Activities |  |  | Total |
|  |  | \$ | $(8,232,697)$ |
|  |  |  | $(84,796,681)$ |
|  |  |  | $(95,340,692)$ |
|  |  |  | $(9,950,147)$ |
|  |  |  | $(62,368,860)$ |
|  |  |  | $(20,198,027)$ |
|  |  |  | $(21,893,876)$ |
|  |  |  | $(23,319,420)$ |
|  |  |  | $(236,362,658)$ |
|  |  |  | $(24,517,693)$ |
| - |  |  | $(586,980,751)$ |
| 18,486,064 |  |  | 18,486,064 |
| 21,730,544 |  |  | 21,730,544 |
| 14,165,468 |  |  | 14,165,468 |
| $(1,675,888)$ |  |  | (1,675,888) |
| 2,188,254 |  |  | 2,188,254 |
| 4,832,345 |  |  | 4,832,345 |
| 147,313 |  |  | 147,313 |
| 59,874,100 |  |  | 59,874,100 |
| \$ | 59,874,100 | \$ | (527,106,651) |



| $\$$ | $(544,374,951)$ |  |  | $\$$ | $(544,374,951)$ | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | $(383,270)$ |  | $(549,324,408)$ |  |  |
|  |  |  | $(319,804)$ | $(319,804)$ | $(242,426)$ |  |
| $\$$ | $(544,374,951)$ | $\$$ | $(383,270)$ | $\$$ | $(319,804)$ | $\$$ |


|  |  |  | 497,351,213 |  | - |  | - |  | - |  | 497,351,213 |  | 493,148,928 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 17,366,210 |  | - |  | - |  | - |  | 17,366,210 |  | 16,652,166 |
|  |  |  | 25,002,097 |  | - |  | - |  | - |  | 25,002,097 |  | 22,988,779 |
|  |  |  | 21,950,759 |  | - |  | - |  | - |  | 21,950,759 |  | 22,790,309 |
|  |  |  | 3,052,584 |  | - |  | - |  | - |  | 3,052,584 |  | 3,135,217 |
|  |  |  | 14,831,485 |  | 336,913,160 |  | - |  | - |  | 351,744,645 |  | 360,594,242 |
|  |  |  | - |  | 233,284,280 |  | - |  | - |  | 233,284,280 |  | 232,606,002 |
|  | 4,539,450 |  | 17,049,703 |  | 1,059,852 |  | 52,712 |  | 1,102 |  | 18,163,369 |  | 31,781,166 |
|  |  |  | - |  | 10,084,602 |  | - |  | - |  | 10,084,602 |  | 7,626,118 |
|  | $(28,040,535)$ |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 4,315,671 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | $(61,562,051)$ |
|  | (23,501,085) |  | 596,604,051 |  | 581,341,894 |  | 52,712 |  | 1,102 |  | 1,177,999,759 |  | 1,134,076,547 |
|  | 36,373,015 |  | 69,497,400 |  | 36,966,943 |  | $(330,558)$ |  | $(318,702)$ |  | 105,815,083 |  | 70,717,796 |
|  | 718,683,701 |  | 3,759,907,962 |  | 713,957,016 |  | 37,310,757 |  | 1,528,097 |  | 4,512,703,832 |  | 4,441,986,036 |
| \$ | 755,056,716 | \$ | 3,829,405,362 | \$ | 750,923,959 |  | 36,980,199 |  | 1,209,395 | \$ | 4,618,518,915 | \$ | 4,512,703,832 |

$(28,040,535)$

|  |  |  | 497,351,213 |  | - |  | - |  | - |  | 497,351,213 |  | 493,148,928 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 17,366,210 |  | - |  | - |  | - |  | 17,366,210 |  | 16,652,166 |
|  |  |  | 25,002,097 |  | - |  | - |  | - |  | 25,002,097 |  | 22,988,779 |
|  |  |  | 21,950,759 |  | - |  | - |  | - |  | 21,950,759 |  | 22,790,309 |
|  |  |  | 3,052,584 |  | - |  | - |  | - |  | 3,052,584 |  | 3,135,217 |
|  |  |  | 14,831,485 |  | 336,913,160 |  | - |  | - |  | 351,744,645 |  | 360,594,242 |
|  |  |  | - |  | 233,284,280 |  | - |  | - |  | 233,284,280 |  | 232,606,002 |
|  | 4,539,450 |  | 17,049,703 |  | 1,059,852 |  | 52,712 |  | 1,102 |  | 18,163,369 |  | 31,781,166 |
|  |  |  | - |  | 10,084,602 |  | - |  | - |  | 10,084,602 |  | 7,626,118 |
|  | $(28,040,535)$ |  | - |  | - |  | - |  | - |  |  |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 4,315,671 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | $(61,562,051)$ |
|  | (23,501,085) |  | 596,604,051 |  | 581,341,894 |  | 52,712 |  | 1,102 |  | 1,177,999,759 |  | 1,134,076,547 |
|  | 36,373,015 |  | 69,497,400 |  | 36,966,943 |  | $(330,558)$ |  | $(318,702)$ |  | 105,815,083 |  | 70,717,796 |
|  | 718,683,701 |  | 3,759,907,962 |  | 713,957,016 |  | 37,310,757 |  | 1,528,097 |  | 4,512,703,832 |  | 4,441,986,036 |
| \$ | 755,056,716 | \$ | 3,829,405,362 | \$ | 750,923,959 |  | 36,980,199 | S | 1,209,395 | \$ | 4,618,518,915 | \$ | 4,512,703,832 |

$\qquad$

# MUNICIPALITY OF ANCHORAGE, ALASKA 

Balance Sheet
Governmental Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

## Assets

Cash
Cash in central treasury
Investments
Accrued interest on investments
Receivables (net of allowance for uncollectibles)
Intergovernmental receivables
Due from other funds
Special assessments receivable
Due from component units
Inventories
Prepaid items and deposits
Advances to other funds
Investments
Investments in Angel Fund program
Investments in TCH, LLC
Accrued Investments
Loans receivable, net
Total assets

## Liabilities

Accounts payable and retainages
Accrued payroll liabilities
Due to other funds
Due to component unit
Unearned revenue and deposits
Advances from other funds
Total liabilities

## Deferred Inflows of Resources

Unavailable revenue-long-term loan receivable
Unavailable revenue-health permit receipts
Unavailable revenue-long-term HUD loan receivable
Unavailable revenue-long-term loan repayment from ACDA
Unavailable revenue-property taxes
Unavailable revenue-risk management claims
Unavailable revenue-special assessments
Total deferred inflows of resources

## Fund Balances

Nonspendable
Restricted
Committed
Assigned
Unassigned
Total fund balances
Total liabilities, deferred inflows of resources and fund balances

| General |  | MOA Trust |  | Capital Projects Roads \& Drainage |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 16,509 | \$ | - | \$ | - |
|  | 154,233,509 |  | 26,892 |  | 915,718 |
|  | - |  | - |  | - |
|  | 485,327 |  | - |  | - |
|  | 18,306,158 |  | - |  | - |
|  | 1,917,705 |  | - |  | 11,642,323 |
|  | 9,185,232 |  | - |  | - |
|  | 3,603,205 |  | - |  | - |
|  | 10,110 |  | - |  | - |
|  | 1,456,430 |  | - |  | - |
|  | 910,840 |  | - |  | - |
|  | 1,162,844 |  | - |  | - |
|  | - |  | 149,006,403 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | 19,375 |  | - |
|  | 5,560,000 |  | - |  | - |
|  | 196,847,869 |  | 149,052,670 |  | 12,558,041 |


| $5,318,449$ | 62,291 | $3,448,981$ |
| ---: | ---: | ---: |
| $14,715,810$ | - | - |
| 328,033 | - | $3,772,032$ |
| $79,858,823$ | - | - |
| $1,655,367$ | - | 505,008 |
| 551,837 | - | $1,403,876$ |
| $102,428,319$ | 62,291 | $9,129,897$ |


| $5,560,000$ | - | - |
| ---: | :---: | :---: |
| 491,827 | - | - |
| - | - | - |
| $8,569,031$ | - | - |
| 98,652 | - | - |
| $3,984,879$ | - | - |
| $18,704,389$ | - | - |


|  | 3,530,115 |  | - |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 189,145 |  | 148,990,379 |  | 3,126,957 |
|  | 40,811,180 |  | - |  | 301,187 |
|  | 12,733,971 |  |  |  | - |
|  | 18,450,750 |  | - |  | - |
|  | 75,715,161 |  | 148,990,379 |  | 3,428,144 |
| \$ | 196,847,869 | \$ | 149,052,670 | \$ | 12,558,041 |

# MUNICIPALITY OF ANCHORAGE, ALASKA 

Balance Sheet
Governmental Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

| Assets | Other Governmental Funds |  | Total Governmental Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2013 \end{gathered}$ |  |
| Cash | \$ | 59,384 | \$ | 75,893 | \$ | 72,123 |
| Cash in central treasury |  | 66,563,596 |  | 221,739,715 |  | 195,653,455 |
| Investments |  | 37,557,367 |  | 37,557,367 |  | 37,528,918 |
| Accrued interest on investments |  | 293 |  | 485,620 |  | 653,364 |
| Receivables (net of allowance for uncollectibles) |  | 3,238,074 |  | 21,544,232 |  | 22,285,424 |
| Intergovernmental receivables |  | 25,813,485 |  | 39,373,513 |  | 41,307,075 |
| Due from other funds |  | 10,743,920 |  | 19,929,152 |  | 35,819,894 |
| Special assessments receivable |  | 144,714 |  | 3,747,919 |  | 3,604,483 |
| Due from component units |  |  |  | 10,110 |  | 4,114 |
| Inventories |  |  |  | 1,456,430 |  | 1,431,288 |
| Prepaid items and deposits |  | 1,036,180 |  | 1,947,020 |  | 1,001,102 |
| Advances to other funds |  | 1,530,000 |  | 2,692,844 |  | 2,873,746 |
| Investments |  | 8,518,364 |  | 157,524,767 |  | 152,665,091 |
| Investments in Angel Fund program |  | 1,107,500 |  | 1,107,500 |  | 340,000 |
| Investments in TCH, LLC |  | - |  | - |  | 373,978 |
| Accrued Investments |  |  |  | 19,375 |  | 22,674 |
| Loans receivable, net |  | 5,528,459 |  | 11,088,459 |  | 15,669,026 |
| Total assets |  | 161,841,336 |  | 520,299,916 |  | 511,305,755 |
| Liabilities |  |  |  |  |  |  |
| Accounts payable and retainages |  | 7,230,891 |  | 16,060,612 |  | 14,722,228 |
| Accrued payroll liabilities |  | 538,921 |  | 15,254,731 |  | 13,106,236 |
| Due to other funds |  | 14,492,805 |  | 18,592,870 |  | 34,915,531 |
| Due to component unit |  | - - |  | 79,858,823 |  | 77,609,677 |
| Unearned revenue and deposits |  | 6,621,502 |  | 8,781,877 |  | 8,443,929 |
| Advances from other funds |  | 1,162,844 |  | 3,118,557 |  | 2,665,173 |
| Total liabilities |  | 30,046,963 |  | 141,667,470 |  | 151,462,774 |
| Deferred Inflows of Resources |  |  |  |  |  |  |
| Unavailable revenue-long-term loan receivable |  | 503,498 |  | 6,063,498 |  | 9,718,498 |
| Unavailable revenue-health permit receipts |  | - |  | 491,827 |  | 438,287 |
| Unavailable revenue-long-term HUD loan receivable |  | 2,723,594 |  | 2,723,594 |  | 2,818,677 |
| Unavailable revenue-long-term loan repayment from ACDA |  | - |  | - |  | - |
| Unavailable revenue-property taxes |  | - |  | 8,569,031 |  | 9,195,131 |
| Unavailable revenue-risk management claims |  | - |  | 98,652 |  | 102,919 |
| Unavailable revenue-special assessments |  | 96,716 |  | 4,081,595 |  | 4,037,860 |
| Total deferred inflows of resources |  | 3,323,808 |  | 22,028,197 |  | 26,311,372 |
| Fund Balances |  |  |  |  |  |  |
| Nonspendable |  | 1,180,030 |  | 4,710,145 |  | 4,082,819 |
| Restricted |  | 83,244,307 |  | 235,550,788 |  | 226,192,896 |
| Committed |  | 18,444,025 |  | 59,556,392 |  | 56,857,490 |
| Assigned |  | 25,659,464 |  | 38,393,435 |  | 32,976,488 |
| Unassigned |  | $(57,261)$ |  | 18,393,489 |  | 13,421,916 |
| Total fund balances |  | 128,470,565 |  | 356,604,249 |  | 333,531,609 |
| Total liabilities, deferred inflows of resources and fund balances | \$ | 161,841,336 | \$ | 520,299,916 | \$ | 511,305,755 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

## Reconciliation of Net Position Between the Government-wide

 and Fund Financial StatementsDecember 31, 2014

| Amounts reported as fund balances on the governmental fund balance sheet |
| :--- |
| Amounts reported for governmental activities in the statement of net |
| position are different because: |
| Capital assets used in governmental activities are not financial |
| resources and, therefore, are not reported in the funds. |
| Police and fire OPEB actuarial calculations reported overpayments |
| for the current fiscal year: |
| $\quad$ Police and fire postemployment healthcare benefit asset |
| Other long-term assets are not available to pay for current period |
| expenditures and, therefore, are deferred in the funds: |
| Jail lease receivable, including accrued interest <br> Property taxes <br> Risk management claims <br> Special assessments <br> HUD 108 receivable <br> Long-term loan receivable, net activity <br> Internal service funds are used by management to charge the <br> costs of fleet management, cost of insurance, and information <br> technology to individual funds. The assets and liabilities of the <br> internal service funds are included in the governmental activities <br> in the statement of net position: <br> Total internal service equity related to governmental activities <br> Net of amounts included in: <br> $\quad$ Capital assets, net of depreciation and amortization <br> Accrued interest <br> Compensated absences |

MUNICIPALITY OF ANCHORAGE, ALASKA
Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | General |  | MOA Trust |  | Capital Projects Roads \& Drainage |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |
| Taxes | \$ | 547,851,288 | \$ | - | \$ | - |
| Assessments in lieu of taxes |  | 3,052,584 |  | - |  | - |
| Special assessments |  | 305,744 |  | - |  | - |
| Licenses and permits |  | 12,941,960 |  | - |  | - |
| Intergovernmental |  | 76,038,507 |  | - |  | 31,184,226 |
| Charges for services |  | 24,608,997 |  | - |  |  |
| Fines and forfeitures |  | 6,577,509 |  | - |  | - |
| E911 surcharges |  | - |  | - |  | - |
| Investment income |  | 931,836 |  | 8,632,940 |  | 1,343 |
| Restricted contributions |  | 81,613 |  | - |  | 150,000 |
| Other |  | 3,880,237 |  | - |  | 23,382 |
| Total revenues |  | 676,270,275 |  | 8,632,940 |  | 31,358,951 |
| Expenditures: |  |  |  |  |  |  |
| General government |  | 25,311,902 |  | 854,888 |  | - |
| Fire services |  | 108,850,339 |  | - |  | - |
| Police services |  | 123,125,647 |  | - |  | - |
| Health and human services |  | 13,631,816 |  | - |  | - |
| Economic and community development |  | 44,168,644 |  | - |  | - |
| Public transportation |  | 25,511,158 |  | - |  | - |
| Public works |  | 33,936,590 |  | - |  | - |
| Maintenance and operations of roads and facilities |  | 34,338,414 |  | - |  | - |
| Education |  | 236,362,657 |  | - |  | - |
| Debt service: |  |  |  |  |  |  |
| Principal |  | 33,424,577 |  | - |  | - |
| Interest |  | 19,401,692 |  | - |  | - |
| Bond issuance costs |  | 245,504 |  | - |  | 115,193 |
| Capital outlay |  | - |  | - |  | 65,797,956 |
| Total expenditures |  | 698,308,940 |  | 854,888 |  | 65,913,149 |
| Excess (deficiency) of revenues over expenditures |  | $(22,038,665)$ |  | 7,778,052 |  | $(34,554,198)$ |
| Other financing sources (uses): |  |  |  |  |  |  |
| Transfers from other funds |  | 32,364,402 |  | 1,930,953 |  | 4,185,948 |
| Transfers to other funds |  | $(14,842,524)$ |  | $(4,900,000)$ |  | $(2,042)$ |
| General obligation bonds and contracts issued |  | ) |  | - |  | 36,988,561 |
| Refunding bonds issued |  | 78,430,001 |  | - |  | - |
| Premium on bond sale |  | 14,537,255 |  | - |  | 6,122,674 |
| Payment to refunded bond escrow agent to extinguish debt |  | $(92,718,032)$ |  | - |  | - |
| Insurance recoveries |  | 245,515 |  | - |  | 104,018 |
| Sale of capital assets |  | 407,595 |  | - |  | - |
| Total other financing sources (uses) |  | 18,424,212 |  | (2,969,047) |  | 47,399,159 |
| Net change in fund balances |  | $(3,614,453)$ |  | 4,809,005 |  | 12,844,961 |
| Fund balances, beginning of year |  | 79,329,614 |  | 144,181,374 |  | $(9,416,817)$ |
| Fund balances, end of year | \$ | 75,715,161 | \$ | 148,990,379 | \$ | 3,428,144 |

MUNICIPALITY OF ANCHORAGE, ALASKA
Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Other Governmental Funds |  | Total Governmental Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2014 |  | 2013 |  |
| Revenues: |  |  |  |  |  |  |
| Taxes | \$ | 14,509,888 | \$ | 562,361,176 | \$ | 555,942,305 |
| Assessments in lieu of taxes |  | - |  | 3,052,584 |  | 3,135,217 |
| Special assessments |  | 1,162,972 |  | 1,468,716 |  | 1,181,821 |
| Licenses and permits |  | - |  | 12,941,960 |  | 12,553,278 |
| Intergovernmental |  | 69,675,512 |  | 176,898,245 |  | 156,098,508 |
| Charges for services |  | 4,410,613 |  | 29,019,610 |  | 33,139,322 |
| Fines and forfeitures |  | 392,791 |  | 6,970,300 |  | 6,532,511 |
| E911 surcharges |  | 6,766,679 |  | 6,766,679 |  | - |
| Investment income |  | 2,368,628 |  | 11,934,747 |  | 28,223,078 |
| Restricted contributions |  | 270,161 |  | 501,774 |  | 4,350,831 |
| Other |  | 2,306,869 |  | 6,210,488 |  | 5,416,074 |
| Total revenues |  | 101,864,113 |  | 818,126,279 |  | 806,572,945 |
| Expenditures: |  |  |  |  |  |  |
| General government |  | 3,380,455 |  | 29,547,245 |  | 22,490,280 |
| Fire services |  | 2,927,532 |  | 111,777,871 |  | 103,203,797 |
| Police services |  | 9,713,661 |  | 132,839,308 |  | 129,813,796 |
| Health and human services |  | 12,019,119 |  | 25,650,935 |  | 23,742,769 |
| Economic and community development |  | 9,706,724 |  | 53,875,368 |  | 46,870,085 |
| Public transportation |  | 6,037,842 |  | 31,549,000 |  | 30,396,121 |
| Public works |  | 5,555,488 |  | 39,492,078 |  | 32,429,999 |
| Maintenance and operations of roads and facilities |  | - |  | 34,338,414 |  | 32,977,338 |
| Education |  | 4,390,134 |  | 240,752,791 |  | 241,279,103 |
| Debt service: |  |  |  |  |  |  |
| Principal |  | 5,433,000 |  | 38,857,577 |  | 35,022,883 |
| Interest |  | 5,496,488 |  | 24,898,180 |  | 26,658,557 |
| Bond issuance costs |  | 102,257 |  | 462,954 |  | - |
| Capital outlay |  | 39,987,149 |  | 105,785,105 |  | 108,418,635 |
| Total expenditures |  | 104,749,849 |  | 869,826,826 |  | 833,303,363 |
| Excess (deficiency) of revenues over expenditures |  | $(2,885,736)$ |  | $(51,700,547)$ |  | $(26,730,418)$ |
| Other financing sources (uses): |  |  |  |  |  |  |
| Transfers from other funds |  | 14,167,419 |  | 52,648,722 |  | 56,375,764 |
| Transfers to other funds |  | $(6,633,381)$ |  | $(26,377,947)$ |  | $(32,447,488)$ |
| General obligation bonds and contracts issued |  | 3,446,439 |  | 40,435,000 |  | - |
| Refunding bonds issued |  | 3,735,000 |  | 82,165,001 |  | - |
| Premium on bond sale |  | 1,197,514 |  | 21,857,443 |  | - |
| Payment to refunded bond escrow agent to extinguish debt |  | $(4,305,504)$ |  | $(97,023,536)$ |  | - |
| Insurance recoveries |  | ) |  | 349,533 |  | 133,596 |
| Sale of capital assets |  | 311,376 |  | 718,971 |  | 6,386,450 |
| Total other financing sources (uses) |  | 11,918,863 |  | 74,773,187 |  | 30,448,322 |
| Net change in fund balances |  | 9,033,127 |  | 23,072,640 |  | 3,717,904 |
| Fund balances, beginning of year |  | 119,437,438 |  | 333,531,609 |  | 329,813,705 |
| Fund balances, end of year | \$ | 128,470,565 | \$ | 356,604,249 | \$ | 333,531,609 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the year ended December 31, 2014

Net change in fund balance - total governmental funds
\$
23,072,640
Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures.
However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay and equipment purchases 38,131,869
Contributed assets 16,158,025
Depreciation expense $\quad(42,584,472)$
Other gain/(loss) on capital assets $\quad(2,214,830)$
9,490,592
Revenues in the statement of activities that do not provide current financial resources and are deferred in the funds:

Property taxes
Special assessments
Jail lease receivable, net activity
$(3,731,146)$
HUD 108 receivable
$(95,083)$
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effects of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities:

| New issuance of general obligation bonds | $(40,435,000)$ |
| :--- | ---: |
| Refunding issuance of general obligation bonds | $(82,165,001)$ |
| Premium on bond sale | $(21,857,443)$ |
| Principal repayment | $38,857,577$ |
| Payment to escrow agent for refunding | $97,023,536$ |
| Net change in premium/discount | 428,572 |
| Net change in interest accrual | 463,486 |

Some expenses and revenues reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures or revenues in governmental funds:

Compensated absences
$(450,377)$
Pollution remediation
Claims and judgments receipts
HUD section 108 loan payable, net activity
Police and fire postemployment healthcare benefits asset, net activity 4,527,563
Internal service funds are used by management to charge the costs of insurance, fleet management and information technology to individual funds. The net revenue (expenses) of certain activities of internal service funds is reported with governmental activities.

Change in net position of governmental activities

## Assets

Current assets


Cash in central treasury
Bond and acquisition and construction accounts
Accrued interest on investments
Interest receivable
Receivables (net of allowance for uncollectibles)
Due from other funds
Inventories
Prepaid items and deposits
Special assessments receivable
Unbilled reimbursable projects
Other assets
Restricted assets:
Customer deposits
Restricted deposit

| Electric Utility |  | Water Utility |  | Wastewater Utility |  | Port |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,600 | \$ | - | \$ | 1,700 | \$ | 150 |
|  | 13,870,844 |  | 28,007,205 |  | 22,103,238 |  | 10,205,074 |
|  | - |  | - |  | - |  | 6,988,445 |
|  | 282,798 |  | 194,318 |  | - |  | 47,277 |
|  | 201,092 |  | - |  | 4,436 |  | - |
|  | 18,264,548 |  | 4,749,252 |  | 3,687,362 |  | 1,281,554 |
|  |  |  | - ${ }^{-}$ |  | - - |  | - |
|  | 32,199,068 |  | 1,677,575 |  | 392,086 |  | 329,079 |
|  | - |  | 36,909 |  | 29,674 |  | 39,941 |
|  | - |  | 61,768 |  | 88,807 |  | - |
|  | 2,756,534 |  | 11,903 |  | 14,035 |  | - |
|  | 815,621 |  | - |  | - |  | - |
|  | 1,228,008 |  | - |  | - |  | - |
|  | 86,654,455 |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | 1,659,452 |
|  | 1,215,105 |  | 992,930 |  | 2,311,949 |  | - |
|  | - |  | - |  | - |  | - |
|  | 10,100,000 |  | - |  | - |  | - |
|  | - |  | 1,881,616 |  | 2,317,531 |  | - |
|  | 2,570,879 |  | 5,077,564 |  | - |  | - |
|  | 170,160,552 |  | 42,691,040 |  | 30,950,818 |  | 20,550,972 |
|  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |
|  | 2,847,036 |  | 6,967,453 |  | 7,117,549 |  | - |
|  | - |  | 396,031 |  | 1,531,191 |  | - |
|  | 23,881,705 |  | - |  | - |  | - |
|  | 7,454,506 |  | - |  | - |  | - |
|  | 692,427,983 |  | 519,017,658 |  | 387,943,397 |  | 168,338,131 |
|  | 726,611,230 |  | 526,381,142 |  | 396,592,137 |  | 168,338,131 |
|  | 896,771,782 |  | 569,072,182 |  | 427,542,955 |  | 188,889,103 |
|  | 1,301,251 |  | 1,593,873 |  | - |  | - |
|  | 1,301,251 |  | 1,593,873 |  | - |  | - |
| \$ | 898,073,033 | \$ | 570,666,055 | \$ | 427,542,955 | \$ | 188,889,103 |

Noncurrent assets:
Loans receivable, net
Advances to other funds
Other assets
Restricted assets:
Customer deposits
Revenue bond reserve investments
Asset retirement obligation sinking fund
Capital assets, net
Total noncurrent assets
Total assets
Deferred Outflows of Resources
Deferred charge on refunding
Total deferred outflows of resources Total assets and deferred outflows of resources

## Assets

Current assets:
Cash
Cash in central treasury
Bond and acquisition and construction accounts
Accrued interest on investments
Interest receivable
Receivables (net of allowance for uncollectibles)
Due from other funds
Inventories
Prepaid items and deposits
Special assessments receivable
Unbilled reimbursable projects
Other assets
Restricted assets:
Customer deposits
Business-Type Activities

| Enterprise Funds (Continued) |  |  | Total Proprietary Funds |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Governmental |  |  |
| Other | Activities - |  |  |  |
| Enterprise | Eotal | Internal |  |  |
| Funds | Funds | Service | As Restated |  |
|  | Funds | December 31, | December 31, |  |

Restricted deposits
Master lease agreement escrow
Intergovernmental receivables
Bond and acquisition and construction accounts
Landfill post closure cash reserve
Revenue bond operations and maintenance accounts Interim rate escrow investment
Debt service accounts
Total current assets
Noncurrent assets:
Loans receivable, net
Advances to other funds
Other assets
Restricted assets:
Customer deposits
Revenue bond reserve investments
Asset retirement obligation sinking fund
Capital assets, net
Total noncurrent assets
Total assets

| \$ | 3,675 | \$ | 7,125 |  | \$ | 7,125 | \$ | 7,125 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 21,713,095 |  | 95,899,456 | 46,074,333 |  | 141,973,789 |  | 115,327,040 |
|  | 8,228,412 |  | 15,216,857 | 1,822,850 |  | 17,039,707 |  | 33,512,882 |
|  | 86,973 |  | 611,366 | - |  | 611,366 |  | 521,722 |
|  | 7 |  | 205,535 | - |  | 205,535 |  | 556,574 |
|  | 2,222,723 |  | 30,205,439 | - |  | 30,205,439 |  | 22,625,563 |
|  |  |  |  | 328,033 |  | 328,033 |  | - |
|  | 64,921 |  | 34,662,729 | 345,270 |  | 35,007,999 |  | 37,014,996 |
|  | 14,412 |  | 120,936 | 1,240,655 |  | 1,361,591 |  | 1,058,308 |
|  | - |  | 150,575 | - |  | 150,575 |  | 304,591 |
|  | - |  | 2,782,472 | - |  | 2,782,472 |  | 3,670,697 |
|  | - |  | 815,621 | - |  | 815,621 |  | 1,151,214 |
|  | - |  | 1,228,008 | - |  | 1,228,008 |  | 1,808,812 |
| - |  |  | 86,654,455 | - |  | 86,654,455 |  | 95,916,511 |
|  |  |  |  | 142,939 |  | 142,939 |  | - |
| 2,136,880 |  |  | 3,796,332 | - |  | 3,796,332 |  | 1,536,005 |
|  |  |  | 4,519,984 | - |  | 4,519,984 |  | 12,702,852 |
| 11,637,332 |  |  | 11,637,332 | - |  | 11,637,332 |  | 10,015,200 |
| ,637,332 |  |  | 10,100,000 | - |  | 10,100,000 |  | 9,600,000 |
| - |  |  | 4,199,147 | - |  | 4,199,147 |  |  |
| - |  |  | 7,648,443 | - |  | 7,648,443 |  | 7,549,516 |
|  | 46,108,430 |  | 310,461,812 | 49,954,080 |  | 360,415,892 |  | 354,879,608 |


| 1,684 |  |  |  | 1,684 |
| ---: | ---: | ---: | ---: | ---: |
| 2,676 |  |  |  |  |
| - | 1,684 | - | $1,955,713$ | $1,955,713$ |
| $1,406,427$ |  |  |  |  |
| - | $16,932,038$ | - | $16,932,038$ | $22,159,474$ |
| - | $1,927,222$ |  |  |  |
| - | $23,881,705$ | - | $1,927,222$ | - |
| - | $7,454,506$ | - | $23,881,705$ | $31,154,714$ |
| $133,559,557$ | $1,901,286,726$ | - | $7,454,506$ | - |
| $133,561,241$ | $1,951,483,881$ | $52,383,490$ | $1,951,670,216$ | $1,821,937,035$ |
| $179,669,671$ | $2,261,945,693$ | $102,293,283$ | $2,003,823,084$ | $1,876,660,326$ |

Deferred Outflows of Resources
Deferred charge on refunding
Total deferred outflows of resources
Total assets and deferred outflows of resources
$\left.\begin{array}{lrrrrr} & - & 2,895,124 & & - & 2,895,124 \\ \hline & - & 2,895,124 & & - & 2,867,375 \\ \hline \$ & 179,669,671 & \$ & 2,264,840,817 & \$ 102,293,283 & \$ 2,367,134,100\end{array}\right)$

## Liabilities

Current liabilities:
Accounts payable, other accrued liabilities and retainages
Accrued payroll liabilities
Capital acquisition and construction accounts and retainage payable
Compensated absences
Claims payable
Claims incurred but not reported
Notes payable
Due to other funds
Accrued interest payable
Pollution remediation obligation
Long-term obligations maturing within one year
Unearned revenue and deposits
Current liabilities payable from restricted assets:
Customer refunds and deposits payable
Capital acquisition and construction accounts and retainage payable Total current liabilities
Noncurrent liabilities:
Revenue bonds payable (net of unamortized discounts and premiums)
Advances from other funds
Accumulated provision for rate refunds
Alaska clean water loans payable
Asset retirement obligation
Capital leases payable
Claims incurred but not reported
Compensated absences
Liabilities payable from restricted assets:
Customer deposits
Other liabilities:
Pollution remediation obligation
Future landfill closure costs
Notes payable
Other long-term obligations
Total noncurrent liabilities Total liabilities

## Deferred Inflows of Resources

Contributions in aid of construction (net amortization)
Future natural gas purchases
Regulatory liability gas sales
Deferred intergovernmental-time requirement Total deferred inflows of resources

## Net Position

Net investment in capital assets
Restricted for: Debt service
Restricted for interim rate escrow requirement
Acquisition and construction
Operations
Unrestricted
Total net position
Total liabilities, deferred inflows of resources and net position

Business-Type Activities - Enterprise Funds


## Liabilities

Current liabilities:
Accounts payable, other accrued liabilities and retainages
Capital acquisition and construction accounts and retainage payable
Compensated absences
Claims payable
Claims incurred but not reported
Notes payable
Due to other funds
Accrued interest payable
Pollution remediation obligation
Long-term obligations maturing within one year
Unearned revenue and deposits
Current liabilities payable from restricted assets:
Customer refunds and deposits payable
Capital acquisition and construction accounts and retainage payable Total current liabilities
Noncurrent liabilities:
Revenue bonds payable (net of unamortized discounts and premiums)
Advances from other funds
Accumulated provision for rate refunds
Alaska clean water loans payable
Asset retirement obligation
Capital leases payable
Claims incurred but not reported
Compensated absences
Liabilities payable from restricted assets:
Customer deposits
Other liabilities:
Pollution remediation obligation
Future landfill closure costs
Notes payable
Other long-term obligations
Total noncurrent liabilities Total liabilities

## Deferred Inflows of Resources

Contributions in aid of construction (net amortization)
Future natural gas purchases
Regulatory liability gas sales
Deferred intergovernmental-time requirement Total deferred inflows of resources

## Net Position

Net investment in capital assets
Restricted for:
Debt service
Restricted for interim rate escrow requirement
Acquisition and construction
Operations
Unrestricted
Total net position
Total liabilities, deferred inflows of resources and net position



|  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |


| - | $482,717,058$ | - | $482,717,058$ | $487,019,210$ |
| ---: | ---: | ---: | ---: | ---: |
| - | $32,780,222$ | - | $32,780,222$ | $31,727,421$ |
| - | $70,622,412$ | - | - | $70,622,412$ |
| - | - | - | $81,953,639$ |  |
| - | $586,119,692$ | - | $586,119,692$ | $600,700,270$ |


| $120,237,056$ | $629,847,882$ | $35,073,233$ | $664,921,115$ | $600,297,262$ |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  | - | $5,667,967$ | - | $5,667,967$ |
|  | $2,634,147$ | - | $2,634,147$ | $3,639,640$ |
| $1,938,954$ | $3,598,406$ | - | $3,598,406$ | $21,321,820$ |
| - | $10,100,000$ | - | $10,100,000$ | $9,600,000$ |
| $12,645,434$ | $101,410,404$ | $20,674,731$ | $122,085,135$ | $95,444,624$ |
| $134,821,444$ | $753,258,806$ | $55,747,964$ | $809,006,770$ | $764,303,346$ |
| $179,669,671$ |  | $\$ 102,293,283$ | $\$ 2,367,134,100$ | $\$$ |

## Business-Type Activities - Enterprise Funds

Operating revenues:
Charges for sales and services Other
Total operating revenues
Operating expenses:
Operations
Amortization of future landfill closure costs
Depreciation and amortization
Total operating expenses
Operating income (loss)
Nonoperating revenues (expenses):
Investment income (loss)
Other revenues
Intergovernmental revenue- non-capital
Interest expense
Allowance for funds used during construction
Gain on sale of capital assets
Amortization of deferred charges
Other expenses
Net nonoperating revenues (expenses)
Income (loss) before capital contributions, transfers, special item, and extraordinary item

## Capital contributions

Transfers from other funds
Transfers to other funds
Special item
Extraordinary item Change in net position
Net position, beginning of year
Net position, end of year

| Electric Utility |  | Water Utility |  | Wastewater Utility |  | Port |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $\begin{array}{r} 140,720,030 \\ (812,298) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 59,384,894 \\ 1,137,674 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 50,415,326 \\ 1,011,197 \\ \hline \end{array}$ | \$ | $\begin{aligned} & 6,104,846 \\ & 4,457,404 \\ & \hline \end{aligned}$ |
|  | 139,907,732 |  | 60,522,568 |  | 51,426,523 |  | 10,562,250 |
|  | 78,232,841 |  | 23,387,395 |  | 25,430,551 |  | 6,918,099 |
|  | 30,700,970 |  | 10,233,693 |  | 7,843,888 |  | 8,026,147 |
|  | 108,933,811 |  | 33,621,088 |  | 33,274,439 |  | 14,944,246 |
|  | 30,973,921 |  | 26,901,480 |  | 18,152,084 |  | $(4,381,996)$ |
|  | 3,085,065 |  | 433,930 |  | 295,068 |  | 211,006 |
|  | 131 |  | 1,208,582 |  | 20,034 |  | 1,536,833 |
|  |  |  | - - |  | - |  | - |
|  | $(14,992,360)$ |  | $(7,102,732)$ |  | $(4,458,151)$ |  | $(397,024)$ |
|  | 2,474,941 |  | 795,916 |  | 328,333 |  | - |
|  | - |  | - |  | - |  | - |
|  | $(149,230)$ |  | $(261,439)$ |  | $(33,120)$ |  | - |
|  | $(233,992)$ |  | $(7,463)$ |  | (601) |  | $(1,367,737)$ |
|  | $(9,815,445)$ |  | $(4,933,206)$ |  | $(3,848,437)$ |  | $(16,922)$ |
|  | 21,158,476 |  | 21,968,274 |  | 14,303,647 |  | $(4,398,918)$ |
|  | - |  | - |  | - |  | 2,882,353 |
|  | - |  | - |  | - |  | - |
|  | $(13,530,278)$ |  | $(7,341,047)$ |  | $(5,588,171)$ |  | $(538,731)$ |
|  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |
|  | 7,628,198 |  | 14,627,227 |  | 8,715,476 |  | $(2,055,296)$ |
|  | 247,876,161 |  | 115,374,654 |  | 78,583,721 |  | 147,687,221 |
| \$ | 255,504,359 | \$ | 130,001,881 | \$ | 87,299,197 | \$ | 145,631,925 |

Operating revenues:
Charges for sales and services Other
Total operating revenues
Operating expenses
Operations
Amortization of future landfill closure costs
Depreciation and amortization Total operating expenses
Operating income (loss)
Nonoperating revenues (expenses):
Investment income (loss)
Other revenues
Intergovernmental revenue- non-capital
Interest expense
Allowance for funds used during construction
Gain on sale of capital assets
Amortization of deferred charges
Other expenses
Net nonoperating revenues (expenses)
Income (loss) before capital contributions, transfers, special item, and extraordinary item

## Capital contributions

Transfers from other funds
Transfers to other funds
Special item
Extraordinary item Change in net position
Net position, beginning of year
Net position, end of year

Business-Type Activities Enterprise Funds (Continued)

Total Proprietary Funds

| Governmental |  |  |
| :--- | :--- | :---: |
| Activities - |  |  |
| Internal |  | As Restated |
| Service | 2014 | 2013 |
| Funds |  |  |


| $\$$ | $31,937,046$ | $\$$ | $288,562,142$ | $\$$ | $92,163,814$ | $\$$ | $380,725,956$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $3,224,256$ | $9,018,233$ |  | 813 | $360,077,032$ |  |  |  |
| $35,161,302$ | $297,580,375$ |  | $92,164,627$ | $389,745,002$ | $370,930,957$ |  |  |


| $35,161,302$ | $297,580,375$ | $92,164,627$ | $389,745,002$ | $370,930,957$ |
| ---: | ---: | ---: | ---: | ---: |
| $22,206,956$ | $156,175,842$ | $79,971,840$ | $236,147,682$ | $228,666,142$ |
| $1,485,396$ | $1,485,396$ | - | $1,485,396$ | $1,853,813$ |
| $6,726,359$ | $63,531,057$ | $5,137,192$ | $68,668,249$ | $65,465,206$ |
| $30,418,711$ | $221,192,295$ | $85,109,032$ | $306,301,327$ | $295,985,161$ |
| $4,742,591$ | $76,388,080$ | $7,055,595$ | $83,443,675$ | $74,945,796$ |


|  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 514,381 | $4,539,450$ | 650,652 | $5,190,102$ | $2,197,226$ |
| - | $2,765,580$ | 125,180 | $2,890,760$ | $1,786,715$ |
| 260,620 | 260,620 | - | 260,620 | - |
| $(208,404)$ | $(27,158,671)$ | $(513,535)$ | $(27,672,206)$ | $(27,408,092)$ |
| - | $3,599,190$ | - | $3,599,190$ | $4,490,025$ |
| - | - | 184,587 | 184,587 | 154,280 |
| - | $(443,789)$ | - | $(443,789)$ | $(502,990)$ |
| - | $(1,609,793)$ | $(15,516)$ | $(1,625,309)$ | $(1,612,176)$ |


| 566,597 | $(18,047,413)$ | 431,368 | $(17,616,045)$ |
| :--- | :--- | :--- | :--- |$(20,895,012)$


| $5,309,188$ | $58,340,667$ | $7,486,963$ | $65,827,630$ | $54,050,784$ |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |
| $2,138,653$ | $5,021,006$ | 125,563 | $5,146,569$ | $7,072,605$ |
| - | - | $1,777,960$ | $1,777,960$ | $2,969,832$ |
| $(1,042,308)$ | $(28,040,535)$ | $(8,200)$ | $(28,048,735)$ | $(26,901,318)$ |
| - | - | - | - | 238,737 |
| - | - | - | - | $(61,562,051)$ |
| $6,405,533$ | $35,321,138$ | $9,382,286$ | $44,703,424$ | $(24,131,411)$ |
| $128,415,911$ |  | $46,365,678$ | $764,303,346$ | $788,434,757$ |
|  | $\$ 134,821,444$ |  |  |  |

Adjustment to reflect the consolidation of internal service
$1,051,877$ fund activities related to enterprise funds.
$\xlongequal{\$ 36,373,015}$ Change in net position of business-type activities.

|  | Business-Type Activities - Enterprise Funds |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Electric Utility |  | Water Utility |  | Wastewater Utility |  | Port |  |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |
| Receipts from customers | \$ | 140,360,097 | \$ | 60,352,879 | \$ | 51,780,887 | \$ | 11,669,509 |
| Other operating cash receipts |  | 6,692,067 |  | - |  | - |  |  |
| Receipts for interfund services provided |  | - |  | - |  | - |  | - |
| Payments to employees |  | $(27,591,104)$ |  | $(16,225,179)$ |  | $(14,199,325)$ |  | $(2,471,588)$ |
| Payments to vendors |  | $(62,713,002)$ |  | $(7,035,270)$ |  | $(5,722,625)$ |  | $(4,936,876)$ |
| Payments for interfund services used |  | $(2,185,704)$ |  | 1,377,680 |  | $(7,747,936)$ |  | $(626,392)$ |
| Net cash from operating activities |  | 54,562,354 |  | 38,470,110 |  | 24,111,001 |  | 3,634,653 |
| Cash flows from noncapital and related financing activities: |  |  |  |  |  |  |  |  |
| Grant proceeds operating |  | - |  | - |  | - |  | - |
| Transfers to other funds |  | $(13,530,278)$ |  | $(7,341,047)$ |  | $(5,588,171)$ |  | $(538,731)$ |
| Transfers from other funds |  | - |  | - |  | - |  | - |
| Loan payments on interfund loans |  | - |  | - |  | - |  |  |
| Due to other funds |  | - |  | - |  | - |  |  |
| Due from other funds |  | - |  | - |  | - |  |  |
| Advance to other funds |  | - |  | - |  | - |  |  |
| Net cash from noncapital and related financing activities |  | $(13,530,278)$ |  | $(7,341,047)$ |  | $(5,588,171)$ |  | $(538,731)$ |
| Cash flows from capital and related financing activities: |  |  |  |  |  |  |  |  |
| Proceeds from issuance of short-term obligations |  | 98,600,000 |  | - |  | - |  | - |
| Interest payments on short-term obligations |  | $(125,781)$ |  | - |  | - |  | - |
| Proceeds from issuance of long-term obligations |  | 202,042,020 |  | 7,700,000 |  | 5,700,000 |  | - |
| Principal payments on short-term obligations |  | $(184,000,000)$ |  | - |  | - |  | - |
| Principal payments on long-term obligations |  | $(41,330,000)$ |  | $(12,232,610)$ |  | $(5,402,093)$ |  | - |
| Grant proceeds capital |  | - |  | - |  | - |  | 1,247,658 |
| Financing costs on long-term obligations |  | - |  | - |  | - |  | - |
| Interest payments on long-term obligations |  | $(15,190,286)$ |  | $(7,140,754)$ |  | $(4,302,913)$ |  | $(363,716)$ |
| Interest subsidy on build america bonds |  | 2,414,599 |  | - |  | - |  | - |
| Acquisition and construction of capital assets |  | $(114,932,618)$ |  | $(21,123,389)$ |  | $(13,657,447)$ |  | $(6,863,023)$ |
| Transfers from other funds |  | - |  | - |  | - |  | - |
| Landfill post closure cash reserve |  | - |  | - |  | - |  | - |
| Principal payments on interfund loans |  | - |  | - |  | - |  | - |
| Interest payments on interfund loans |  | - |  | - |  | - |  | - |
| Proceeds from Alaska clean water loans |  | - |  | 3,097,215 |  | 1,672,810 |  | - |
| Proceeds from issuance of debt |  | - |  | - |  | - |  | - |
| Proceeds (loss) from the sale or disposition of capital assets |  | - |  | - |  | - |  | - |
| Due to other funds |  | - |  | - |  | - |  | - |
| Loan proceeds from interfund loans |  | - |  | - |  | - |  | - |
| Capital contributions - customers |  | 1,320,995 |  | 471,667 |  | 351,374 |  | - |
| Capital contributions - intergovernmental |  | 646,396 |  | - |  | 560,460 |  | - |
| Net cash from capital and related financing activities |  | (50,554,675) |  | $(29,227,871)$ |  | $(15,077,809)$ |  | $(5,979,081)$ |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |
| Proceeds from sale of investments |  | - |  | - |  | - |  | - |
| Purchase of investments |  | 8,518,852 |  | $(37,220)$ |  | - |  | - |
| Investment income (loss) |  | 769,043 |  | 461,717 |  | 299,535 |  | 236,164 |
| Net cash from investing activities |  | 9,287,895 |  | 424,497 |  | 299,535 |  | 236,164 |
| Net increase (decrease) in cash |  | $(234,704)$ |  | 2,325,689 |  | 3,744,556 |  | $(2,646,995)$ |
| Cash, beginning of year |  | 16,550,261 |  | 27,070,477 |  | 22,203,522 |  | 19,840,664 |
| Cash, end of year |  | 16,315,557 |  | 29,396,166 |  | 25,948,078 |  | 17,193,669 |
| Cash |  | 1,600 |  | - |  | 1,700 |  | 150 |
| Cash in central treasury |  | 13,870,844 |  | 28,007,205 |  | 22,103,238 |  | 10,205,074 |
| Capital acquisition and construction accounts |  | 1,215,105 |  | 992,930 |  | 2,311,949 |  | 6,988,445 |
| Customer deposits |  | 1,228,008 |  | 396,031 |  | 1,531,191 |  |  |
| Cash, December 31 | \$ | 16,315,557 | \$ | 29,396,166 | \$ | 25,948,078 | \$ | 17,193,669 |

Cash flows from operating activities:
Receipts from customers
Other operating cash receipts
Receipts for interfund services provided
Payments to employees
Payments to vendors
Payments for interfund services used Net cash from operating activities

Cash flows from noncapital and related financing activities:
Grant proceeds operating
Transfers to other funds
Transfers from other funds
Loan payments on interfund loans
Due to other funds
Due from other funds
Advance to other funds
Net cash from noncapital and related financing activities
Cash flows from capital and related financing activities:
Proceeds from issuance of short-term obligations
Interest payments on short-term obligations
Proceeds from issuance of long-term obligations
Principal payments on short-term obligations
Principal payments on long-term obligations
Grant proceeds capital
Financing costs on long-term obligations
Interest payments on long-term obligations
Interest subsidy on build america bonds
Acquisition and construction of capital assets
Transfers from other funds
Landfill post closure cash reserve
Principal payments on interfund loans
Interest payments on interfund loans
Proceeds from Alaska clean water loans
Proceeds from issuance of debt
Proceeds (loss) from the sale or disposition of capital assets
Due to other funds
Loan proceeds from interfund loans
Capital contributions - customers
Capital contributions - intergovernmental
Net cash from capital and related financing activities
Cash flows from investing activities:
Proceeds from sale of investments
Purchase of investments
Investment income (loss)
Net cash from investing activities
Net increase (decrease) in cash
Cash, beginning of year
Cash, end of year

## Cash

Cash in central treasury
Capital acquisition and construction accounts
Customer deposits
Cash, December 31

## Business-Type Activities

| Enterprise Funds (Continued) |  |  | GovernmentalActivities -InternalServiceFunds | Total Proprietary Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other Enterprise Funds |  | Total Enterprise Funds |  | 2014 | 2013 |
| \$ 35,231,735 | \$ | 299,395,107 | \$ | \$ 299,395,107 | \$ 291,791,529 |
| - |  | 6,692,067 | - | 6,692,067 |  |
| - |  |  | 92,289,807 | 92,289,807 | 100,868,450 |
| $(11,603,394)$ |  | $(72,090,590)$ | $(11,794,182)$ | $(83,884,772)$ | $(83,520,200)$ |
| $(8,619,048)$ |  | $(89,026,821)$ | $(64,811,553)$ | $(153,838,374)$ | $(159,164,904)$ |
| $(1,231,452)$ |  | $(10,413,804)$ | $(4,092,115)$ | $(14,505,919)$ | $(12,821,037)$ |
| 13,777,841 |  | 134,555,959 | 11,591,957 | 146,147,916 | 137,153,838 |


| 323,177 | 323,177 | - | 323,177 | 121,173 |
| ---: | ---: | ---: | ---: | ---: |
| $(1,042,308)$ | $(28,040,535)$ | $(8,200)$ | $(28,048,735)$ | $(26,901,318)$ |
| - | - | - | - | 40,000 |
| - | - | 220,449 | 220,449 | 548,534 |
| $(261,585)$ | $(261,585)$ | $1,021,537$ | 759,952 | $(448,897)$ |
| - | - | $(548,482)$ | $(548,482)$ | - |
| - | - | $(549,286)$ | $(549,286)$ | - |
| $(980,716)$ | $(27,978,943)$ | 136,018 | $(27,842,925)$ | $(26,640,508)$ |


| - | $98,600,000$ | - | $98,600,000$ | $60,100,000$ |
| ---: | ---: | ---: | ---: | ---: |
| - | $(125,781)$ | - | $(125,781)$ | $(110,671)$ |
| - | $215,442,020$ | - | $215,442,020$ | $27,876,600$ |
| - | $(184,000,000)$ | - | $(184,000,000)$ | - |
| $(1,704,171)$ | $(60,668,874)$ | $(2,306,618)$ | $(62,975,492)$ | $(37,399,875)$ |
| $1,440,548$ | $2,688,206$ | - | $2,688,206$ | - |
| - | - | - | - | $(707,003)$ |
| $(223,922)$ | $(27,221,591)$ | $(453,628)$ | $(27,675,219)$ | $(26,466,381)$ |
| - | $2,414,599$ | - | $2,414,599$ | - |
| $(15,963,283)$ | $(172,539,760)$ | $(14,758,153)$ | $(187,297,913)$ | $(113,623,949)$ |
| - | - | $1,777,960$ | $1,777,960$ | $2,929,832$ |
| $(1,622,132)$ | $(1,622,132)$ |  | $(1,622,132)$ | $(1,848,416)$ |
| - | - | $(85,000)$ | $(85,000)$ | - |
| - | - | $(40,002)$ | $(40,002)$ | - |
| - | $4,770,025$ | - | $4,770,025$ | $10,324,155$ |
| - | - | $8,033,000$ | $8,033,000$ | - |
| 146,143 | 146,143 | 184,587 | 330,730 | $(2,987,266)$ |
| - | - | - | - | 85,000 |
| - | - | - | - | $1,615,000$ |
| - | $2,144,036$ | - | $2,144,036$ | $2,255,697$ |
| - | $1,206,856$ | - | $1,206,856$ | $9,467,601$ |
| $(17,926,817)$ | $(118,766,253)$ | $(7,647,854)$ | $(126,414,107)$ | $(68,489,676)$ |


| - | - | - | - | 9,919 |
| ---: | ---: | ---: | ---: | ---: |
| - | $8,481,632$ | - | $8,481,632$ | $(16,479,425)$ |
| 547,497 | $2,313,956$ | 650,652 | $2,964,608$ | $2,000,271$ |
| 547,497 | $10,795,588$ | 650,652 | $11,446,240$ | $(14,469,235)$ |
|  |  |  |  |  |
| $(4,582,195)$ | $(1,393,649)$ | $4,730,773$ | $3,337,124$ | $27,554,419$ |
| $34,527,377$ | $120,192,301$ | $43,166,410$ | $163,358,711$ | $135,804,292$ |
| $29,945,182$ | $118,798,652$ | $47,897,183$ | $166,695,835$ | $163,358,711$ |
|  |  |  |  |  |
|  | 7,125 | - | 7,125 |  |
|  | 31,675 | $95,899,456$ | $46,074,333$ | $141,973,789$ |
|  | $115,327,040$ |  |  |  |
|  | $8,228,412$ | $19,736,841$ | $1,822,850$ | $21,559,691$ |
| - | $3,155,230$ | - | $3,155,230$ | $1,808,812$ |
| $\$$ | $29,945,182$ | $\$$ | $118,798,652$ | $\$$ |


|  | Business-Type Activities - Enterprise Funds |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Electric Utility |  | Water Utility |  | Wastewater Utility |  | Port |  |
| Reconciliation of change in net position to net cash provided (used) by operating activities: |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 30,973,921 | \$ | 26,901,480 | \$ | 18,152,084 | \$ | $(4,381,996)$ |
| Transfer to escrow account |  |  |  | $(1,881,616)$ |  | $(2,317,531)$ |  | - |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |  |  |  |  |  |  |  |  |
| Amortization of future landfill closure costs |  | - |  | - |  | - |  | - |
| Depreciation and amortization |  | 30,700,970 |  | 10,233,693 |  | 7,843,888 |  | 8,026,147 |
| Allowance for uncollectible accounts |  | 20,100 |  | 4,605 |  | $(56,415)$ |  | - |
| Security contract |  | - |  | - |  | - |  | $(1,367,737)$ |
| Security fees |  |  |  | - |  | - |  | 1,361,865 |
| Right-of-way fees |  | - |  | - |  | - |  | 174,968 |
| Other revenues / expenses |  | $(233,861)$ |  | 1,201,124 |  | 19,433 |  | - |
| Changes in assets and liabilities which increase (decrease) cash: |  |  |  |  |  |  |  |  |
| Accounts receivable, net |  | $(6,771,764)$ |  | $(234,310)$ |  | $(20,137)$ |  | $(429,574)$ |
| Inventories |  | 2,040,519 |  | 3,122 |  | $(58,093)$ |  | - |
| Prepaid items and deposits |  |  |  | $(1,012)$ |  | (814) |  | $(1,096)$ |
| Unbilled reimbursable projects |  | 876,294 |  | 11,888 |  | 43 |  | - |
| Other assets current |  | 335,593 |  | - |  | - |  | - |
| Other assets noncurrent |  | $(393,230)$ |  | 317,355 |  | $(519,046)$ |  | - |
| Accumulated provision for rate refund |  | $(384,718)$ |  | - |  | - |  | - |
| Customer deposits and refunds payable |  | 16,107 |  | 1,161,436 |  | 1,733,875 |  | - |
| Accounts payable, other accrued liabilities and retainages |  | $(7,986,862)$ |  | $(233,834)$ |  | $(415,638)$ |  | 185,404 |
| Accrued payroll liabilities |  | 690,589 |  | 926,838 |  | $(282,610)$ |  | 45,405 |
| Asset retirement obligation |  | 408,009 |  | - |  | - |  | - |
| Compensated absences |  | 366,371 |  | 59,341 |  | 61,962 |  | 23,655 |
| Claims payable |  | - |  | - |  | - |  | - |
| Deferred inflows of resources |  | 3,904,316 |  | - |  | - |  | - |
| Unearned revenues and deposits |  | - |  | - |  | - |  | - |
| Other long-term obligations |  | - |  | - |  | - |  | $(2,388)$ |
| Pollution remediation obligation |  | - |  | - - |  | $(30,000)$ |  | - |
| Total cash provided by operating activities | \$ | 54,562,354 | \$ | 38,470,110 | \$ | 24,111,001 | \$ | 3,634,653 |
| Noncash investing, capital, and financing activities: |  |  |  |  |  |  |  |  |
| Capital purchases on account |  | 18,956,825 |  | 739,605 |  | 766,500 |  | 490,850 |
| Contributed capital and equipment |  | - |  | 2,390,364 |  | 1,801,575 |  | - |
| Capital in aid of construction funded from deferred inflows of resources |  | 7,973,854 |  | - |  | - |  | - |
| Portion of plant from AFUDC |  | 2,474,941 |  | - |  | - |  | - |
| Total noncash investing, capital, and financing activities | \$ | 29,405,620 | \$ | 3,129,969 | \$ | 2,568,075 | \$ | 490,850 |


|  | Business-Type Activities Enterprise Funds (Continued) |  |  |  | Governmental <br> Activities Internal Service Funds |  | Total Proprietary Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Other Enterprise Funds |  | Total Enterprise Funds |  |  |  | 2014 |  | 2013 |  |
| Reconciliation of change in net position to net cash provided (used) by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 4,742,591 | \$ | 76,388,080 | \$ | 7,055,595 | \$ | 83,443,675 | \$ | 74,945,796 |
| Transfer to escrow account |  | - |  | $(4,199,147)$ |  | - |  | $(4,199,147)$ |  |  |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Amortization of future landfill closure costs |  | 1,485,396 |  | 1,485,396 |  | - |  | 1,485,396 |  | 1,853,813 |
| Depreciation and amortization |  | 6,726,359 |  | 63,531,057 |  | 5,137,192 |  | 68,668,249 |  | 65,465,206 |
| Allowance for uncollectible accounts |  |  |  | $(31,710)$ |  |  |  | $(31,710)$ |  | 122,635 |
| Security contract |  | - |  | $(1,367,737)$ |  |  |  | $(1,367,737)$ |  | $(1,325,141)$ |
| Security fees |  | - |  | 1,361,865 |  |  |  | 1,361,865 |  | 1,325,901 |
| Right-of-way fees |  |  |  | 174,968 |  |  |  | 174,968 |  | 160,682 |
| Other revenues / expenses |  | - |  | 986,696 |  | 125,180 |  | 1,111,876 |  | (761) |
| Changes in assets and liabilities which increase (decrease) cash: |  |  |  |  |  |  |  |  |  |  |
| Accounts receivable, net |  | 62,627 |  | $(7,393,158)$ |  | - |  | $(7,393,158)$ |  | $(1,525,348)$ |
| Inventories |  |  |  | 1,985,548 |  | 21,502 |  | 2,007,050 |  | $(5,083,266)$ |
| Prepaid items and deposits |  | 1,736 |  | $(1,186)$ |  | $(302,097)$ |  | $(303,283)$ |  | 2,084 |
| Unbilled reimbursable projects |  | - |  | 888,225 |  | - |  | 888,225 |  | $(2,539,461)$ |
| Other assets current |  | - |  | 335,593 |  |  |  | 335,593 |  | $(476,453)$ |
| Other assets noncurrent |  |  |  | $(594,921)$ |  |  |  | $(594,921)$ |  | $(2,453,062)$ |
| Accumulated provision for rate refund |  | - |  | $(384,718)$ |  | - |  | $(384,718)$ |  | 384,718 |
| Customer deposits and refunds payable |  |  |  | 2,911,418 |  |  |  | 2,911,418 |  | 34,316 |
| Accounts payable, other accrued liabilities and retainages |  | 592,272 |  | $(7,858,658)$ |  | $(301,986)$ |  | $(8,160,644)$ |  | $(9,678,258)$ |
| Accrued payroll liabilities |  | 110,503 |  | 1,490,725 |  | 131,493 |  | 1,622,218 |  | $(908,098)$ |
| Asset retirement obligation |  | - |  | 408,009 |  | - |  | 408,009 |  | 2,051,401 |
| Compensated absences |  | 48,551 |  | 559,880 |  | 21,312 |  | 581,192 |  | $(345,395)$ |
| Claims payable |  | - |  |  |  | $(296,234)$ |  | $(296,234)$ |  | 1,650,838 |
| Deferred inflows of resources |  | - |  | 3,904,316 |  | - |  | 3,904,316 |  | 13,193,325 |
| Unearned revenues and deposits |  | 7,806 |  | 7,806 |  | - |  | 7,806 |  | 223,119 |
| Other long-term obligations |  | - |  | $(2,388)$ |  | - |  | $(2,388)$ |  | $(10,753)$ |
| Pollution remediation obligation |  | - |  | $(30,000)$ |  |  |  | $(30,000)$ |  | 86,000 |
| Total cash provided by operating activities | \$ | 13,777,841 | \$ | 134,555,959 | \$ | 11,591,957 | \$ | 146,147,916 |  | 137,153,838 |
| Noncash investing, capital, and financing activities: |  |  |  |  |  |  |  |  |  |  |
| Capital purchases on account |  | 1,523,455 |  | 22,477,235 |  | 233,109 |  | 22,710,344 |  | 14,641,501 |
| Contributed capital and equipment |  | - |  | 4,191,939 |  | 125,563 |  | 4,317,502 |  | 104,405,867 |
| Capital in aid of construction funded from deferred inflows of resources |  | - |  | 7,973,854 |  | - |  | 7,973,854 |  | 20,890,839 |
| Portion of plant from AFUDC |  | - |  | 2,474,941 |  | - |  | 2,474,941 |  | 3,154,014 |
| Total noncash investing, capital, and financing activities | \$ | 1,523,455 | \$ | 37,117,969 | \$ | 358,672 | \$ | 37,476,641 |  | 143,092,221 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Statement of Net Position
Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

## Assets

Cash in central treasury
Cash, cash equivalents held under securities lending program

Contribution receivable
Investments, at fair value:
Cash and money market funds
U.S. treasuries
U.S. TIPS
U.S. agencies

Corporate fixed income securities
Asset-backed securities
Fixed income funds
Domestic equity securities
International equity securities
Real estate funds
Total investments
Capital assets, net
Total assets

## Liabilities

Accounts payable
Payable under securities lending program
Total liabilities

## Net Position

Held in trust for:
Employees' pension benefits
Employees' post employment healthcare benefits
Total net position
Total liabilities and net position

| Pension and Other Post Employment <br> Benefit Trust Funds |  |  |
| ---: | ---: | ---: |
| 2014 |  | $\mathbf{2 0 1 3}$ |
| $\$ 127,698$ | $\$$ | 143,076 |
|  | $1,127,123$ | $3,217,251$ |
|  | 371,272 |  |
|  |  | $2,345,902$ |
|  | $3,800,789$ | $8,891,660$ |
| $7,805,344$ | 248,270 |  |
| 258,131 | - |  |
|  | 582,292 | $85,779,584$ |
| $88,759,603$ | - |  |
|  | - | $1,448,865$ |
|  | $1,704,739$ | - |
| $1,492,655$ | $149,405,443$ |  |
| $144,507,582$ | $74,644,129$ |  |
| $66,848,359$ | $42,011,857$ |  |
| $44,665,708$ | $364,775,709$ |  |
| $360,425,202$ | 1,827 |  |
| 665 | $368,522,465$ |  |
| $362,051,960$ |  |  |


| 25,548 | 23,042 |
| ---: | ---: |
| $1,127,123$ | $3,217,251$ |
| $1,152,671$ | $3,240,293$ |


|  | $344,567,327$ | $349,842,533$ |
| ---: | ---: | ---: |
| $16,331,962$ | $15,439,639$ |  |
|  | $360,899,289$ | $365,282,172$ |
| $\$$ | $362,051,960$ | $\$$ |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Statement of Changes in Net Position
Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Pension and Other Post Employment Benefit Trust Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  |
| Additions: |  |  |  |  |
| Contributions from other funds | \$ | 12,039,480 | \$ | 13,043,961 |
| Contributions from employees |  | 234,853 |  | 357,248 |
| Investment income: |  |  |  |  |
| Interest |  | 3,957,144 |  | 3,105,881 |
| Dividends |  | 2,779,915 |  | 2,734,027 |
| Net increase (decrease) in fair value of investments |  | 13,391,401 |  | 50,099,374 |
| Less: investment expense |  | $(1,676,356)$ |  | $(1,108,087)$ |
| Total additions |  | 30,726,437 |  | 68,232,404 |
| Deductions: |  |  |  |  |
| Regular benefit payments |  | 34,368,422 |  | 33,000,553 |
| Administrative expenses |  | 740,898 |  | 741,174 |
| Total deductions |  | 35,109,320 |  | 33,741,727 |
| Change in net position |  | $(4,382,883)$ |  | 34,490,677 |
| Net position, beginning of year |  | 365,282,172 |  | 330,791,495 |
| Net position, end of year | \$ | 360,899,289 | \$ | 365,282,172 |

## MUNICIAPLITY OF ANCHORAGE, ALASKA

Notes to the Basic Financial Statements December 31, 2014

Index
Notes to Financial Statements: Page
Note 1 Summary of Significant Accounting Policies ..... 45
Note 2 Stewardship, Compliance and Accountability- Related Party Transactions ..... 50
Note 3 Cash and Investments ..... 50
Note 4 Receivables (Including Loans and Leases Receivable) ..... 61
Note 5 Capital Assets ..... 62
Note 6 Port Expansion ..... 64
Note 7 Interfund Receivables, Payables, and Transfers ..... 64
Note 8 Lease Agreements ..... 66
Note 9 Short-Term Obligations ..... 67
Note 10 Long -Term Obligations ..... 67
Note 11 Debt Issued Subsequent to Year End ..... 77
Note 12 Conduit Debt Obligations ..... 78
Note 13 Retirement Plans ..... 78
Note 14 Postemployment Healthcare Benefits ..... 83
Note 15 Fund Balance- Governmental Funds ..... 86
Note 16 Risk Management and Self-Insurance Funds ..... 88
Note 17 MOA Trust Fund ..... 89
Note 18 Regulatory and Other Matters ..... 90
Note 19 Contingencies ..... 93
Note 20 Environmental Issues ..... 94
Note 21 Subsequent Events ..... 97
Note 22 New Accounting Pronouncements ..... 97
Note 23 Other Accounting Matters ..... 98

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Municipality Of Anchorage have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

## A. Reporting Entity

The Municipality of Anchorage (Municipality) operates under an elected nonpartisan Mayor-Assembly form of government. The Mayor is elected at large for a three-year term. Legislative power is vested in the Assembly with executive and administrative power vested in the Mayor. The financial statements of the reporting entity include those of the Municipality (primary government) and its component units. The component units discussed below are included in the reporting entity because of the significance of their operational or financial relationships with the primary government.

## Blended Component Units

CIVICVentures is a nonprofit corporation created to finance and construct a new convention center for the Municipality, as well as upgrades and improvements to the existing Egan Center. All of the board members are appointed by the Mayor. As of December 31, 2014, two of CIVICVentures' five-member board of directors are executive employees of the Municipality and management and accounting functions are performed by the Municipality or municipal employees. CIVICVentures is reported as a debt service fund.

## Discretely Presented Component Units

The Anchorage School District (ASD) is responsible for elementary and secondary education within the Municipality. Members of the School Board are elected by the voters, however, the ASD is fiscally dependent upon the primary government because the Assembly approves the total budget of the ASD, levies the necessary taxes, and approves the borrowing of money and the issuance of bonds. The ASD has a June 30 fiscal year end, therefore, the financial information presented in these financial statements is as of and for the fiscal year ended June 30, 2014.

The Anchorage Community Development Authority (Authority or ACDA) is a legally separate public corporation created to operate and manage on-street and off-street parking, and purchase, develop, and sell properties and other economic development activities. The voting majority of the board is composed of members appointed by the Mayor and includes one executive employee of the Municipality. The budget is required to be approved annually by the primary government and the primary government has the ability to impose its will on the Authority. The Authority provides services to the general public.

The Alaska Center for Performing Arts, Inc. (ACPA) is a legally separate non-profit entity that operates, maintains and promotes the performing arts center, which is owned by the primary government. The budget is required to be approved annually by the primary government, and the entity is fiscally dependent upon the primary government. ACPA manages the performing arts center and provides facility management services for the Municipality to the general public.

Complete financial statements of individual component units can be obtained from their respective administrative offices in the following locations:

Anchorage School District
5530 East Northern Lights Boulevard
Anchorage, Alaska 99504-3135

Anchorage Community Development Authority
245 W. 5th Ave, Suite 122
Anchorage, Alaska 99501

CIVICVentures
c/o Municipality of Anchorage
P.O. Box 196650

Anchorage, Alaska 99519-6650
Alaska Center for the Performing Arts, Inc.
621 West 6th Avenue
Anchorage, Alaska 99501

## B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Under this measurement focus, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property and other taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Municipality considers revenues to be available if they are collected within six months of the end of the current fiscal period, except for property taxes which must be collected within 60 days following year end. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, lodging and other taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual. Only the portion of special assessment receivable due within the current period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Municipality.

The Municipality reports the following major governmental funds based on the quantitative criteria:

- The General Fund is the Municipality's primary operating fund. It is used to account for resources which are not required legally or by sound management to be accounted for in any other fund.
- The MOA Trust Fund accounts for the endowment fund authorized by the voter's of the Municipality.

Additionally, the Municipality has elected to present the following fund as major governmental fund because of its significance to the public:

- The Roads and Drainage Capital Project Fund accounts for the capital projects related to the road and drainage system.

The Municipality reports the following major proprietary funds:

- The Electric Utility Fund accounts for the operations of the Municipality owned Electric Utility.
- The Water Utility Fund accounts for the operations of the Municipality owned Water Utility.
- The Wastewater Utility Fund accounts for the operations of the Municipality owned Wastewater Utility.
- The Port Fund accounts for operations of the Municipality owned port. The Port fund is report as a major fund for qualitative purposes, not quantitative.

Additionally, the Municipality reports the following fund types:

- The Permanent Fund is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs, like the Cemetery Perpetual Maintenance Fund which accounts for contributions, revenues and expenditures for perpetual maintenance of the Anchorage Memorial Park Cemetery.
- The Internal Service Funds account for the management and maintenance of general government equipment and vehicles, information technology, and for general liability, workers' compensation, medical/dental, and unemployment compensation insurance coverage provided to other departments on a cost-reimbursement basis.
- The Pension and Post-employment Benefit Trust Funds account for the Police and Fire Retirement Systems Pension plans and the Police and Fire Retiree Medical plan for eligible Police and Fire retirees.

The Electric, Water, and Wastewater Utilities (the Utilities) meet the criteria, and accordingly, follow the accounting and reporting requirements for Regulated Operations. The Utilities' rates are regulated by the Regulatory Commission of Alaska (RCA), and as a result, revenues intended to recover certain costs are provided either before or after the costs are incurred, resulting in regulatory assets or liabilities. The Utilities receive contributions in aid of construction (CIAC) which the Utilities record as contributed plant in service and deferred inflow of resources. For rate-making purposes, the Utilities amortize contributed plant over the life of the respective utility plant as a reduction of depreciation expense and a reduction of deferred inflow of resources. Consequently, CIAC's are recorded as a regulatory deferred inflow of resources in the accompanying basic financial statements. The Utilities' rates also include an allowance for the cost of funds used during construction (AFUDC), which is capitalized in the accompanying financial statements.

The Statement of Revenues, Expenses and Changes in Fund Net Position - Proprietary Funds includes AFUDC as an item of non-operating revenues in a manner that indicates the basis for the amount capitalized.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Municipality's various business-type functions and other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. Revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

## D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Fund Balance/Net Position

## Cash and Cash Equivalents

To obtain flexibility in cash management, the Municipality uses a central treasury. Pooled cash is invested in various securities to maximize return while maintaining reasonable liquidity to meet maturing obligations. Investments in securities to satisfy bond reserve and other requirements are maintained in separate accounts. Detailed regarding cash and cash equivalents are discussed in Note 3.

## Investments

Investments at year end are reported at fair value, except as otherwise disclosed (i.e. Angel Fund). Investment income on cash pool investments is allocated to the various funds based on their average daily cash pool equity balances. Funds that have negative balances in the cash pools are charged interest; the interest income is allocated to those funds having equity in the cash pools. Details regarding investments are discussed in Note 3.

## Receivables and Payables

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (the current portion of interfund loans) or "advances to/from other funds" (the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances". Details regarding interfund activity is discussed in Note 7.

All trade and property taxes receivable, including those business-type activities, are shown net of an allowance for uncollectable. Trade accounts receivable in excess of 180 days comprise the trade accounts receivable allowance for uncollectable, including those related to business-type activities. Details regarding receivables are discussed in Note 4.

## Property Taxes

Property taxes attach a lien on property on the first day of the tax year in which taxes are levied. For 2014, real and personal property taxes were levied on May $1^{\text {st }}$. Real property taxes were payable in two installments on June 15 and August 15, and personal property taxes in two installments on August 31 and October 31. ASD had accrued taxes and deferred inflows of $\$ 119,788,212$ for financing half of the 2014-2015 budget as of June 30, 2014. At December 31, 2014, property taxes receivable was $\$ 10,545,707$ including penalties and interest of $\$ 1,371,039$ and excluding allowance for uncollectable property tax receivable of \$106,685.

## Inventories

Inventories are valued at cost (specific identification), except inventories of the Utilities, which are valued at the lower of average cost or market. All Municipality inventories are recorded as expenditures or expenses when used (consumption method).

## Prepaids

Prepaid are recognized when incurred and the expenditure is recorded in the period that is benefited using the consumption method.

## Restricted Assets

Assets restricted for specific uses by bond covenants, grant provisions or other requirements are classified as restricted assets. The "bond operation and maintenance account" is used to report resources set aside to subsidize potential deficiencies from the Municipality's operations that could adversely affect debt service payments. The "bond acquisition and construction account" is used to report those proceeds of bond issuances that are restricted for use in construction. The "debt service account" is used to segregate resources accumulated for debt service payments. "Intergovernmental receivables" represent grant receivables due from state and federal governments for capital purposes. Liabilities payable from such restricted assets are separately classified.

## Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, sidewalks, drainage systems, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Municipality as assets with an estimated useful life in excess of one year and an initial, individual cost of more than \$5,000 for equipment or \$1,000 for computer hardware and software. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Although the Municipality holds title to capital assets of the ASD, ASD has the risk and benefits of ownership associated with their capital assets. ASD, under Alaska law, cannot legally hold title to real property nor incur long-term debt. However, the Municipality has delegated the construction management of school projects to ASD. In order to reflect all of the capital assets used for school purposes and the related obligations serviced by ASD, real property and the associated obligations have been reported in ASD's financial statements.

The Utilities capitalize interest on construction work in progress in accordance with regulatory requirements. Interest was capitalized in 2014 in the amounts of $\$ 2,474,941, \$ 795,916$, and $\$ 328,333$ for the Electric, Water and Wastewater Utilities, respectively.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

For all regulated utility property replaced or retired, the average cost of the property unit, plus removal cost less salvage value, is charged to accumulated depreciation. Gain or loss on the sale or retirement of plant is not recognized, except for extraordinary retirement. For all other proprietary fund types, gain or loss on the sale or retirement is recognized.

Property, plant, and equipment of the Municipality are depreciated using the straight line method over the following estimated useful lives:

| Buildings and Improvements | $3-47$ years |
| :--- | :--- |
| Production, Treatment, General Plant, Transmission and Reservoirs | $5-90$ years |
| Lift Stations, Interceptor, Trunks and Laterals | $50-85$ years |
| Equipment Containers | 14 years |
| Office Equipment and Vehicles | $3-25$ years |
| Infrastructure (other than roads) | $30-75$ years |

The Municipality has elected to use the modified approach for its paved road infrastructure network and to depreciate all other infrastructure networks. Under this election, the Municipality does not depreciate paved road infrastructure assets that are part of a network or subsystem of a network that meet two specific requirements. First, the Municipality manages the paved road infrastructure network using an asset management system that has certain specified characteristics. Second, the Municipality documents that the paved road infrastructure network is being preserved approximately at (or above) the condition level that is established and disclosed. Details regarding capital assets are discussed in Note 5.

## Compensated Absences

It is the Municipality's policy to permit employees to accumulate earned but unused annual leave benefits. All annual leave pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they are due and payable, for example, as a result of employee resignations or retirements.

## Long-Term Obligations

In the government-wide financial statements and the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable statements of net position. Bond premiums, discounts, gains and losses on bond refunding, are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premiums and discounts. Gains and losses on bond refunding are reported as deferred inflows and outflows. Debt issuance costs are expensed in the period in which they are incurred.

In the governmental fund financial statements, bond premiums and discounts, as well as bond issuance costs, are recognized during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. Details regarding long-term obligations are discussed in Note 10.

## Contributed Capital

The Utilities receive Contribution In Aid of Construction (CIAC), which they record as contributed plant in service and deferred inflows. For rate-making purposes, the Utilities amortize contributed plant over the life of the respective Utility plant as a reduction of depreciation expense and a reduction of deferred inflows. Consequently, CIAC's are recorded as deferred inflows in the accompanying financial statements. The Utilities' rates also include an Allowance for Funds Used During Construction (AFUDC), which is capitalized in the accompanying financial statements. At December 31, 2014, Electric, Water and Wastewater Utility deferred inflow balances were $\$ 95,398,872$, $\$ 219,290,945$, and $\$ 168,027,241$ respectively.

## Fund Balance

The Municipality has implemented the provisions of GASB Statement No. 54 - Fund Balance Reporting and Governmental Fund Type Definitions for reporting fund balance in governmental funds. The Assembly adopted a fund balance policy through resolution, which is used by the Municipality to report fund balance. Detailed disclosures regarding the fund balance policy and reporting is discussed in Note 15.

## E. Utility Revenues

Utility revenues (excluding gas revenues) are based on cycle billings rendered monthly to customers. The Water and Wastewater Utilities accrue an estimate of revenues at the end of the fiscal year for services sold but not billed at such date. All other utilities do not accrue revenue of any fiscal period for services sold but not yet billed at such date as such amounts are not material.

## F. Statement of Cash Flows

For the purposes of the statement of cash flows, the Municipality has defined cash as the demand deposits and all investments maintained in the central treasury (regardless of maturity period), because the funds use the pool essentially as a demand deposit account.

## G. Reclassifications

Certain amounts previously reported have been reclassified to conform to the current year's presentation. The reclassification had no effect on previously reported changes in net position or fund balances.

## NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY - RELATED PARTY TRANSACTIONS

## A. Excess of Expenditures Over Appropriations

The Assembly approves operating budgets and appropriations of direct costs at the department level, and revenues and direct costs at the fund or sub fund level.

For the year ended December 31, 2014, expenditures exceeded appropriations in the following departments of the general fund:

| Maintenance \& Operations | $\$ 65,055,234$ |
| :--- | ---: |
| Fire | $15,638,134$ |
| Police | $3,540,266$ |
| Economic \& Community Development | $3,045,886$ |
| Municipal Manager | $1,249,179$ |
| Public Transportation | $1,105,796$ |
| Traffic | 168,049 |
| Health \& Human Services | 6,532 |

## B. Negative Fund Balance

As of December 31, 2014, an overall negative unassigned fund balance position was reported in the Other Restricted Resources fund in the amount of $(\$ 57,261)$.

The Other Restricted Resources fund reported an overall negative unassigned fund balance as a result of more than one year of cumulative expenditures being in excess of special assessment revenues.

## C. Related Party Transaction

Anchorage Community Development Authority - The Municipality has leased 516 spaces located on four sites to the Authority for a period of 35 years. The agreement included an advance payment of $\$ 350$ per lot and will terminate in 2019. In 2014, the Municipality paid a total of $\$ 297,895$ to ACDA for leased parking.

## D. Material Violations of Contractual Provisions

There were no material violations of contractual provisions as of December 31, 2014.

## NOTE 3 - CASH AND INVESTMENTS

At December 31, 2014, the Municipality had the following cash and investments, with fixed income maturities as noted:

| Investment Type | Fair Value* |  | Fixed Income Investment Maturities (in years) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Less |  | 1-5 |  | 6-10 |  | More |  |
|  |  |  |  | Than 1 |  |  |  | Than 10 |
| Petty Cash | \$ | 83,018 |  |  |  |  |  |  |  |  |  |  |
| Master Lease Agreement |  | 142,939 |  |  |  |  |  |  |  |  |
| Interim Rate Increase Escrow |  | 4,199,147 |  |  |  |  |  |  |  |  |
| Central Treasury - Unrestricted |  |  |  |  |  |  |  |  |  |  |
| Cash \& Money Market Funds |  | 2,986,970 |  | - |  | - |  | - |  | - |
| Repurchase Agreements |  | 32,593,655 |  | 32,593,655 |  | - |  | - |  | - |
| Commercial Paper |  | 10,789,411 |  | 10,789,411 |  | - |  | - |  | - |
| Certificates of Deposit |  | 3,073,542 |  | 3,073,542 |  | - |  | - |  | - |
| U.S. Treasuries |  | 134,396,442 |  | 14,675,893 |  | 112,009,370 |  | 7,711,179 |  | - |
| U.S. TIPS |  | 5,415,041 |  | - |  | 3,060,896 |  | 2,031,989 |  | 322,156 |
| U.S. Agencies |  | 60,745,165 |  | 49,370,233 |  | 1,981,137 |  | 5,408,512 |  | 3,985,283 |
| Municipal Bonds |  | 221,474 |  | - |  | - |  | 221,474 |  | - |
| Asset-Backed Securities** |  | 45,009,290 |  | 464,642 |  | 30,968,105 |  | 4,055,610 |  | 9,520,933 |
| Corporate Fixed Income Securities |  | 96,081,983 |  | 26,183,785 |  | 53,323,687 |  | 14,232,077 |  | 2,342,434 |
| Payables |  | $(9,356,128)$ |  | - |  | - |  | - |  | - |
|  | \$ | 381,956,845 | \$ | 137,151,161 | \$ | 201,343,195 | \$ | 33,660,841 | \$ | 16,170,806 |
| Central Treasury - Restricted |  |  |  |  |  |  |  |  |  |  |
| Cash \& Money Market Funds |  | 27,988,270 |  | - |  | - |  | - |  | - |
| Repurchase Agreements |  | 9,019,845 |  | 9,019,845 |  | - |  | - |  | - |
| Commercial Paper |  | 3,984,651 |  | 3,984,651 |  | - |  | - |  | - |
| Certificates of Deposit |  | 850,560 |  | 850,560 |  | - |  | - |  | - |
| U.S. Treasuries |  | 37,192,365 |  | 4,061,351 |  | 30,997,051 |  | 2,133,963 |  | - |
| U.S. TIPS |  | 1,498,538 |  | - |  | 847,061 |  | 562,325 |  | 89,152 |
| U.S. Agencies |  | 38,000,249 |  | 24,152,828 |  | 11,247,818 |  | 1,496,731 |  | 1,102,872 |
| Municipal Bonds |  | 61,290 |  | - |  | - |  | 61,290 |  | - |
| Asset-Backed Securities** |  | 12,455,701 |  | 128,583 |  | 8,569,997 |  | 1,122,334 |  | 2,634,787 |
| Corporate Fixed Income Securities |  | 26,589,366 |  | 7,246,003 |  | 14,756,596 |  | 3,938,531 |  | 648,236 |
| Payables |  | $(2,589,179)$ |  | - |  | - |  | - |  | - |
|  | \$ | 155,051,656 | \$ | 49,443,821 | \$ | 66,418,523 | \$ | 9,315,174 | \$ | 4,475,047 |

* Market value plus accrued income.
** Includes asset-backed securities, residential and commercial mortgage-backed securities, and collateralized debt obligations.
MOA Trust Fund
Cash \& Money Market Funds

| 150,215 | - | - | - | - |
| ---: | :---: | :---: | :---: | :---: |
| $4,485,114$ | - | - | $4,485,114$ | - |
| $38,744,922$ | - | - | $38,744,922$ | - |
| $57,000,695$ | - | - | - | - |
| $34,761,383$ | - | - | - | - |
| $13,883,449$ | - | - | - | - |
| $\$$ | $149,025,778$ | $\$$ | - | $\$$ |



| Police \& Fire Retiree Medical Liability Fund |  |  |  |  |  |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
| Cash \& Money Market Funds | 214,511 | - | - | - | - |  |
| U.S. TIPS | $1,450,461$ | - | - | $1,450,461$ | - |  |
| Fixed Income Funds | $7,499,247$ | - | - | $7,499,247$ | - |  |
| Domestic Equities \& Equity Funds | $13,742,992$ | - | - | - | - |  |
| International Equities \& Equity Funds | $8,910,608$ | - | - | - |  |  |
| Real Estate Funds | $4,275,006$ | - | - | - | - |  |
|  | $\$ 3,092,825$ | $\$$ | - | $\$$ | - | $\$$ |


| Police and Fire Retirement Pension Trust Fund |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash \& Money Market Funds |  | 2,968,378 |  | - |  | - |  | - |  | - |
| Corporate Fixed Income Securities |  | 88,759,603 |  | 718,396 |  | 61,424,806 |  | 26,616,401 |  | - |
| Domestic Equities \& Equity Funds |  | 142,237,893 |  | - |  | - |  | - |  | - |
| International Equities \& Equity Funds |  | 65,498,089 |  | - |  | - |  | - |  | - |
| Real Estate Funds |  | 44,665,708 |  | - |  | - |  | - |  | - |
|  | \$ | 344,129,671 | \$ | 718,396 | \$ | 61,424,806 | \$ | 26,616,401 | \$ | - |

HUD Section 108 Loan Program Investment
Cash \& Money Market Funds
U.S. Treasuries

CIVICVentures Component Unit
Cash \& Money Market Funds
U.S. Agencies

|  | $1,666,835$ | - | - | - |  | - |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $6,851,529$ |  | $2,002,869$ | $4,848,660$ | - | - |  |
| $\$$ | $8,518,364$ | $\$$ | $2,002,869$ | $\$$ | $4,848,660$ | $\$$ | - |

Total Cash \& Investments
$\begin{array}{llllllll}\$ 1,096,960,371 & \$ & 193,876,085 & \$ & 342,509,839 & \$ 122,030,291 & \$ 20,645,853\end{array}$
Governmental Activities
Business-Type Activities
Fiduciary Funds

| $465,486,942$ |
| ---: |
| $270,920,530$ |
|  |
| $360,552,899$ |
| $1,096,960,371$ |

## A. Municipal Central Treasury

The Municipality manages its Central Treasury in four portfolios; one internally managed portfolio and three externally managed duration portfolios based on liability duration and cash needs: working capital, contingency reserve and strategic reserve.

The Municipality maintains a comprehensive policy over cash and investments that is designed to mitigate risks while maximizing investment return and providing for operating liquidity. Pursuant to Anchorage Municipal Code (AMC) 6.50.030, the Municipality requires investments to meet specific rating and issuer requirements.

Both externally and internally managed investments are subject to the primary investment objectives outlined in AMC 6.50.030, in priority order as follows: safety of principal, liquidity, return on investment and duration matching. Consistent with these objectives, AMC 6.50.030 authorizes investments that meet the following rating and issuer requirements:

- Obligations issued or guaranteed by the U.S. government, U.S. agencies or U.S. government-sponsored corporations and agencies.
- Corporate Debt Securities that are guaranteed by the U.S. government or the Federal Deposit Insurance Corporation (FDIC) as to principal and interest.
- Taxable and tax-exempt municipal securities having a long-term rating of at least A- by a nationally recognized rating agency or taxable or tax-exempt municipal securities having a short-term rating of at least A-1 by Standard \& Poor's, P-1 by Moody's, or F-1 by Fitch.
- Debt securities issued and guaranteed by the International Bank for Reconstruction and Development (IBRD) and rated AAA by a nationally recognized rating agency.
- Commercial paper, excluding asset-backed commercial paper, rated at least A-1 by Standard \& Poor's, P-1 by Moody's, or F-1 by Fitch.
- Bank debt obligations, including unsecured certificates of deposit, notes, time deposits, and bankers' acceptances (with maturities of not more than 365 days), and deposits with any bank, the short-term obligations of which are rated at least A-1 by Standard \& Poor's, P-1 by Moody's, or F-1 by Fitch and which is either:
a) Incorporated under the laws of the United States of America, or any state thereof, and subject to supervision and examination by federal or state banking authorities; or
b) Issued through a foreign bank with a branch or agency licensed under the laws of the United States of America, or any state thereof, or under the laws of a country with a Standard \& Poor's sovereign rating of AAA, or a Moody's sovereign rating for bank deposits of Aaa, or a Fitch national rating of AAA, and subject to supervision and examination by federal or state banking authorities.
- Repurchase agreements secured by obligations of the U.S. government, U.S. agencies, or U.S. governmentsponsored corporations and agencies.
- Dollar denominated corporate debt instruments rated BBB- or better (investment grade) by Standard \& Poor's or the equivalent by another nationally recognized rating agency.
- Dollar denominated corporate debt instruments rated lower than BBB- (non-investment grade) by Standard \& Poor's or the equivalent by another nationally recognized rating agency, including emerging markets.
- Dollar denominated debt instruments of foreign governments rated BBB- or better (investment grade) by Standard \& Poor's or the equivalent by another nationally recognized rating agency.
- Asset Backed Securities (ABS), excluding commercial paper, collateralized by: credit cards, automobile loans, leases and other receivables which must have a credit rating of AA- or above by Standard \& Poor's or the equivalent by another nationally recognized rating agency.
- Mortgage Backed Securities, including generic mortgage-backed pass-through securities issued by Ginnie Mae, Freddie Mac, and Fannie Mae, as well as non-agency mortgage-backed securities, Collateralized Mortgage Obligations (CMOs), or Commercial mortgage-backed securities (CMBS), which must have a credit rating of AA- or better by Standard \& Poor's or the equivalent by another nationally recognized rating agency.
- Debt issued by the Tennessee Valley Authority.
- Money Market Mutual Funds rated Am or better by Standard \& Poor's, or the equivalent by another nationally recognized rating agency, as long as they consist of allowable securities as outlined above.
- The Alaska Municipal League Investment Pool (AMLIP).
- Mutual Funds consisting of allowable securities as outlined above.
- Interfund Loans from a Municipal Cash Pool to a Municipal Fund.

In addition to providing a list of authorized investments, AMC 06.50 .030 specifically prohibits investment in the following:

- Structured Investment Vehicles.
- Asset Backed Commercial Paper.
- Short Sales.
- Securities not denominated in U.S. Dollars.
- Commodities.
- Real Estate Investments.
- Derivatives, except "to be announced" forward mortgage-backed securities (TBAs) and derivatives for which payment is guaranteed by the U.S. government or an agency thereof.

The Investment Management Agreement (IMA) for each external manager and the policy and procedures (P\&P) applicable to the internally managed investments provide additional guidelines for each portfolio's investment mandate. The IMA and P\&P limit the concentration of investments for the working capital portfolio and the internally managed portfolio at the time new investments are purchased as follows:

| Investment Type | Concentration Limit | Working Capital Portfolio Holding \% at December 31, 2014 | Managed Portfolio Holding \% at December 31, 2014 |
| :---: | :---: | :---: | :---: |
| U.S. Government Securities* | $50 \%$ to $100 \%$ of investment portfolio | 54\% | 58\% |
| Repurchase Agreements | 0\% to 50\% of investment portfolio | 21\% | 0\% |
| Certificates of Deposit** | $0 \%$ to $50 \%$ of investment portfolio Maximum 5\% per issuer | 2\% | 0\% |
| Bankers Acceptances | 0\% to 25\% of investment portfolio Maximum 5\% per issuer | 0\% | 0\% |
| Commercial Paper | $0 \%$ to $15 \%$ of investment portfolio Maximum 5\% per issuer | 0\% | 4\% |
| Corporate Bonds | $0 \%$ to $15 \%$ of investment portfolio Maximum 5\% per issuer | 9\% | 7\% |
| Alaska Municipal League Investment Pool (AMLIP)*** | 0\% to 25\% of investment portfolio | 0\% | 0\% |
| Money Market Mutual Funds | 0\% to 25\% of investment portfolio | 14\% | 31\% |
| Dollar Denominated Fixed Income Securities, other than those listed herein, rated by at least one nationally recognized rating agency | $0 \%$ to $15 \%$ of investment portfolio Maximum 5\% per issuer | 0\% | 0\% |
|  |  | 100\% | 100\% |

*Includes debt obligations issued or guaranteed by the U.S. government, U.S. agencies or U.S. government-sponsered corporations. **The policy limits CDs that are not secured by U.S. government securities to $20 \%$ of the internally managed portfolio. ***The Working Capital portfolio may not be invested in AMLIP.

## B. MOA Trust Fund

The MOA Trust Fund (MOA Trust) has a long-term investment horizon and accepts near term market volatility to maximize rates of return through a balanced investment approach utilizing both equity and fixed income instruments.

To preserve the purchasing power of the corpus and to maximize the rates of return over time, the MOA Trust is authorized to invest in the following equity and fixed income instruments pursuant to AMC 6.50.030, 6.50.060, and the MOA Trust investment policy:

- All investments eligible for purchase by the Anchorage Central Treasury.
- Publicly traded equity investments.
- Debt instruments issued by the U.S. Government, its agencies and instrumentalities, and debt instruments that have been issued by domestic and non-domestic entities, subject to the following criteria:
a) No more than 5 percent of the fixed income portfolio may be invested in the fixed income securities of a single issuer, with the exception of the U.S. Government, its agencies and instrumentalities.
b) No more than 10 percent of the fixed income portfolio may be invested in domestic fixed income securities rated less than BBB- by Standard \& Poor's or the equivalent by another nationally recognized rating agency.
c) No more than 30 percent of the fixed income portfolio may be invested in investment grade dollar denominated fixed income securities issued by non-domestic entities.
d) No more than 5 percent of the MOA Trust may be invested in non-dollar denominated fixed income securities.
- Real Estate investments in a diversified portfolio of institutional quality, income producing properties held in a collective investment vehicle which limits the MOA Trust's liability.
- Alternative basket clause investments utilizing special purpose investment vehicles.
- Fixed income derivative instruments used in an unlevered manner to implement portfolio strategies consistent with other authorized investments.
- Cash and cash equivalents, including but not limited to repurchase agreements, certificates of deposit, and shares in money market or short-term investment funds consistent with the investment criteria outlined above.
- Mutual funds or other commingled investment vehicles that predominantly consist of the authorized investments listed above.

The MOA Trust investment policy limits the concentration of investments as follows:

| Investment Type | Investment Holding \% at |  |  |
| :--- | ---: | ---: | ---: |
| Lower Limit | Upper Limit | December 31, 2014 |  |
| Domestic Equities | $30 \%$ | $40 \%$ | $38 \%$ |
| International Equities | $22 \%$ | $28 \%$ | $24 \%$ |
| Fixed Income (excluding TIPS) | $25 \%$ | $33 \%$ | $26 \%$ |
| Treasury Inflation Protected Securities (TIPS) | $0 \%$ | $5 \%$ | $3 \%$ |
| Real Estate | $6 \%$ | $10 \%$ | $9 \%$ |
| Cash Equivalents | $0 \%$ | $15 \%$ | $0 \%$ |
|  |  |  | $100 \%$ |

When the concentration of investments falls outside of the limits set by the investment policy, cash inflows and outflows are deployed so that the portfolio can be returned to its target strategic allocation. Transactions may also be made if cash flows are insufficient to return the portfolio to its target allocation within 12 months.

The MOA Trust provides further diversification within the domestic equity allocation by using a passive core position indexed to the S\&P 500 index, with separate growth and value portfolios. The aggregation of all the large capitalization portfolios is balanced to avoid any produced style bias, and a separate small cap portfolio is utilized. According to AMC 06.50.060 and the investment policy:

- No more than 5 percent of the voting stock of any corporation may be acquired by the Trust.
- Within the domestic equity portfolio, holdings in any one company should not exceed the greater of 5 percent of the respective portfolio or 1.5 times the stock's weighting in the S\&P 500 (or other appropriate stock index) at the time of purchase.
- Within the international equity portfolio, holdings in any one company should not exceed more than 5 percent of the international equity portfolio. Countries represented by the Morgan Stanley Capital International Europe, Australia, Far East Index (MSCI-EAFE), as well as emerging markets, are available for investment. Allocations between countries are expected to be diversified.
- Investments in fixed income instruments may not exceed 5 percent for a single issuer, excluding securities issued by the U.S. Government or agencies thereof.


## C. Police and Fire Retiree Medical Trust Fund

The Police and Fire Retiree Medical Trust Fund investment objective is to earn a rate of return on fund assets that exceeds the rate of inflation by at least five percent in order to maintain funding of accrued liabilities and enhance member health benefits. The Police and Fire Retiree Medical Trust investment objective is based upon a 5-10 year investment horizon and short-term market volatility is to be viewed with an appropriate perspective.

In accordance with its investment policy, Member Allocated Funds of the Police and Fire Medical Trust must be invested in cash equivalents. The Trust's general funds may be invested in the following instruments:

- Domestic equities.
- International equities.
- Domestic (dollar-denominated) fixed income securities.
- Cash equivalents.

The Police and Fire Retiree Medical Trust investment policy controls risk by stipulating that:

- The use of leverage is prohibited, as are short sales and margin transactions.
- For equities, investment in any one company shall not exceed the greater of 5 percent or 1.5 times the company's weighting in an appropriate market index; investment in any one sector shall not exceed the greater of 30 percent or 1.5 time the sector's weighting in the appropriate market index.
- No position in an individual security shall exceed 5 percent of the fixed income portfolio's market value.
- The weighted average credit quality of the fixed income portfolio must be rated AA- by Standard and Poor's or Aa3 by Moody's.
- The duration of the fixed income portfolio shall be within 20 percent of the duration of the Barclay's Aggregate Index.

The Police and Fire Retiree Medical Trust investment policy limits the concentration of investments as follows:

| Investment Type | Lower <br> Limit | Upper <br> Limit | Investment Holding \% at <br> December 31, 2014 |
| :--- | ---: | ---: | ---: |
| General Funds: |  |  |  |
| Domestic Equities - Large/Mid Cap | $27 \%$ | $37 \%$ | $33 \%$ |
| Domestic Equities - Small Cap | $6 \%$ | $12 \%$ | $9 \%$ |
| International Equities | $23 \%$ | $31 \%$ | $25 \%$ |
| Domestic Fixed Income (excluding TIPS) | $23 \%$ | $31 \%$ | $28 \%$ |
| U.S. TIPS | $3 \%$ | $7 \%$ | $5 \%$ |
| Cash Equivalents | $0 \%$ | $5 \%$ | $0 \%$ |
|  |  |  | $100 \%$ |
| Member Allocated Funds: |  |  |  |
| U.S. Treasuries | $53 \%$ | $63 \%$ | $71 \%$ |
| Government Agencies | $10 \%$ | $20 \%$ | $5 \%$ |
| Certificate of Deposit | $15 \%$ | $25 \%$ | $16 \%$ |
| Cash Equivalents | $4 \%$ | $10 \%$ | $8 \%$ |
|  |  |  | $100 \%$ |

## D. Police and Fire Retiree Medical Liability Fund

The Police and Fire Retiree Medical Liability Fund's investment objectives reflect the long-term nature of the Fund as well as its shorter-term liquidity needs. Its investment policy seeks growth of assets by combining equity, fixed income, and real estate for a balanced approach that emphasizes total return while avoiding excessive risk.

In accordance with its investment policy, the Police and Fire Retiree Medical Liability Fund may invest in the following investment instruments:

- Domestic equities.
- International equities.
- Fixed income securities.
- Real estate equities.

The Police and Fire Retiree Medical Liability Fund investment policy limits the concentration of investments as follows:

| Investment Type | Lower <br> Limit | Upper <br> Limit | Investment Holding \% at <br> December 31, 2014 |
| :--- | ---: | ---: | ---: |
| Domestic Equities - Large/Mid Cap | $29 \%$ | $37 \%$ | $32 \%$ |
| Domestic Equities - Small Cap | $5 \%$ | $7 \%$ | $6 \%$ |
| International Equity | $22 \%$ | $30 \%$ | $25 \%$ |
| Fixed Income - Nominal | $18 \%$ | $24 \%$ | $21 \%$ |
| Fixed Income - TIPS | $2 \%$ | $6 \%$ | $4 \%$ |
| Real Estate | $7 \%$ | $13 \%$ | $12 \%$ |
| Cash \& Cash Equivalents | $0 \%$ | $5 \%$ | $0 \%$ |
|  |  |  | $100 \%$ |

## E. Police and Fire Retirement Pension Trust Fund

The investment objectives of the Police and Fire Retirement Pension Trust Fund are to be viewed over the long term with investments in both equity and fixed income instruments utilized to maximize return while maintaining
acceptable levels of risk and adequate liquidity for payment of benefits. When evaluating the risk and return tradeoffs of potential investments, safety of principal is a key selection criterion.

In accordance with its investment policy, the Police and Fire Retirement Pension Trust may invest in the following types of securities, as long as they are traded on one of the major security exchanges or in the over-the-counter market:

- Domestic and International equities.
- Fixed income securities.
- Exchange-listed derivatives, subject to Board approval.
- Collateralized mortgage securities or mortgage-backed securities which have a Flow Uncertainty Index score of 15 or less.
- Cash and money market instruments.

The Police and Fire Retirement Pension Trust's investment policy also prohibits the following investments:

- Letter stocks.
- Short sales.
- Tax exempt bonds that do not exceed the return on taxable bonds of equivalent duration and credit quality.
- Private placements other than Rule 144A securities with registration rights.
- Non-exchange-listed derivatives.

The Police and Fire Retirement Pension Trust limits the concentration of its investments as follows:

| Investment Type | Lower Limit | Upper Limit | Investment Holding \% at December 31, 2014 |
| :---: | :---: | :---: | :---: |
| Domestic Equities: |  |  |  |
| Large Cap Core | 9\% | 16\% | 13\% |
| Large Cap Growth | 8\% | 12\% | 10\% |
| Large Cap Value | 8\% | 12\% | 10\% |
| Subtotal Large Cap | 29\% | 35\% | 33\% |
| Small Cap Growth | 2\% | 6\% | 4\% |
| Small/Mid Cap Value | 2\% | 6\% | 4\% |
| Subtotal Small/Mid Cap | 4\% | 12\% | 8\% |
| Total Domestic Equity | 34\% | 45\% | 41\% |
| International Equities: |  |  |  |
| MSCI ACWI ex US | 7\% | 13\% | 10\% |
| Growth | 7\% | 13\% | 10\% |
| Total International Equity | 16\% | 24\% | 20\% |
| Total All Equity | 52\% | 68\% | 61\% |
| Fixed Income: |  |  |  |
| Domestic Fixed Income | 22\% | 35\% | 26\% |
| Real Estate Funds: |  |  |  |
| Equity Real Estate Investment Trust | 1\% | 9\% | 3\% |
| Open Ended Proprietary Fund | 2\% | 8\% | 4\% |
| Farmland | 0\% | 8\% | 5\% |
| Total Real Estate | 5\% | 15\% | 12\% |
| Cash \& Cash Equivalents: |  |  |  |
| Cash Equivalents | 0\% | 4\% | 1\% |
|  |  |  | 100\% |

The Police and Fire Retirement Pension Trust established further diversification for its portfolio through the following investment policy guidelines:

- No individual portfolio position shall constitute more than the greater of 5 percent of the security's weight in the agreed upon market index, plus 2 percent, unless specifically authorized by the Police and Fire Retirement Pension Trust's investment board.
- Listed American Depositary Receipts shall constitute no more than 20 percent of the market value of the assets controlled by any fund manager.
- Commercial paper must be rated P-1 by Moody's or A-1 by Standard and Poor's.
- The average credit rating for the fixed income portfolio must be at least BBB+ by both Moody's and Standard and Poor's, and no more than 20 percent of the fixed income portfolio may be in issues rated lower than Baa by Moody's or BBB by Standard and Poor's at the time of purchase.


## F. Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The externally managed portfolios of the Municipal Central Treasury, the Police and Fire Retiree Medical Trust, and the Police and Fire Retirement Pension Trust utilize the duration method to measure exposure to interest rate risk. All other funds disclose interest rate risk through the segmented time distribution tables within this note, which categorize fixed income investments according to their maturities.

Duration is a measure of an investment's sensitivity to interest rate changes, and represents the sensitivity of an investment's market price to a 1 percent change in interest rates. The effective duration of an investment is determined by its expected future cash flows, factoring in uncertainties introduced through options, prepayments, and variable rates. The effective duration of a pool is the average fair value weighted effective duration of each security in the pool.

AMC 6.50.030 requires the Working Capital Portfolio have a duration of zero to 270 days. At December 31, 2014, the Working Capital Portfolio had a duration of .27 years, or approximately 99 days. AMC 6.50 .030 also requires that the Contingency Reserve Portfolio have an average duration within half a year of its benchmark. At December 31, 2014, the contingency Reserve Portfolio had a duration of 1.68 years as compared to its benchmark, Barclays 1-3 Year Government Index, which had a duration of 1.92 years. AMC 6.50 .030 requires the Strategic Reserve Portfolio have a maximum duration no greater than one-year in excess of its benchmark. At December 31, 2014, the Strategic Reserve Portfolio had a duration of 3.58 years as compared to its benchmark, Barclays Intermediate Government/Corporate Index, which had a duration of 3.88 years.

The effective durations of the externally managed portfolios of the Municipal Central Treasury (working capital, contingency reserve and strategic reserve) at December 31, 2014, were 0.27 years, 1.68 years, and 3.58 years, respectively, which are within the required durations per the policy.

The Police and Fire Retiree Medical Trust's investment policy requires that the weighted average duration of its fixed income portfolio be within 20 percent of the Barclays Capital Aggregate Index. At December 31, 2014, the duration of the index was 5.55 years and the duration of the Police and Fire Retiree Medical Trust's fixed income portfolio, exclusive of member-allocated funds invested in U.S. Treasuries, was 5.85 years, which is within the required duration per the policy.

The Police and Fire Retirement Pension Trust's investment policy states that the total fixed income portfolio's weighted average duration cannot exceed 120 percent of the market's duration utilizing the Barclays Capital Aggregate Bond Index. At December 31, 2014, the duration of the Barclays Capital Aggregate Index was 5.55 years, and the duration of the Police and Fire Retirement Trust's fixed income portfolio was 4.3 years, which is within the required duration per the policy.

## G. Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. For fixed income securities, this risk is generally expressed as a credit rating.

Policy \& Procedures (P\&P) 24-11 states that the Internally Managed Funds may not have investments in any single issuer exceeding 5 percent of total investments. P\&P 24-11 also requires that at least 50 percent of the portfolio shall be invested in U.S. Government securities or in mutual funds that invest solely in U.S. Government securities. P\&P 24-11 limits concentrations by security type based upon portfolio values at the time of purchase. Security type concentration limits are as follows: i) 50 percent invested in repurchase agreements or certificates of deposit, including unsecured certificates of deposit, ii) 25 percent invested in banker's acceptances or money market mutual funds or mutual fund investments that invest predominantly in investments permitted by AMC 6.50 .030 or the Alaska Municipal League Investment Pool (AMLIP), iii) 20 percent invested in certificates of deposit secured by other than U.S. Government securities, and iii) 15 percent invested in commercial paper of dollar denominated fixed income securities, other than those listed previously, rated by at least one nationally recognized rating agency. P\&P 24-11 states that bond debt service reserve funds may be invested in securities
not exceeding the final maturity date of the bond issue for which they are invested, and investment of any funds that are subject to restrictive covenants contained in an Ordinance or Resolution must be invested in accordance with those covenants.

At December 31, 2014, the Municipal Central Treasury's investment in commercial paper totaled \$14,744,062, and was rated A-1 by Standard \& Poor's and P-1 by Moody's. All commercial paper is purchased with a maturity of 270 days or less. The Municipal Central Treasury's investment in marketable debt securities, excluding U.S. Treasury and Agency securities, totaled $\$ 184,214,020$ at December 31, 2014. The distribution of ratings on these securities was as follows:

| Moody's |  |  | S\&P |  |
| :--- | ---: | :--- | :--- | ---: |
| Aaa | $29 \%$ |  | AAA |  |
| Aa | $5 \%$ | AA | $18 \%$ |  |
| A | $21 \%$ |  | A | $8 \%$ |
| Baa | $34 \%$ |  | BBB | $32 \%$ |
| Ba or Lower | $1 \%$ |  | BB or Lower | $23 \%$ |
| Not Rated | $10 \%$ | Not Rated | $0 \%$ |  |
|  | $100 \%$ |  | $19 \%$ |  |
|  |  |  |  |  |

At December 31, 2014, the Municipal Central Treasury was invested in Asset Backed Securities and Mortgage Backed Securities valued at $\$ 234,027$ which fell below the minimum credit rating of AA-/Aa3 required by AMC 6.50.030. These circumstances resulted from the downgrade of investments held in the contingency reserve and strategic reserve portfolios. Securities falling outside of compliance are divested as soon as it is prudent to do so. At December 31, 2014, Anchorage's Central Treasury had no investments in any single issuer exceeding 5 percent of total investments.

At December 31, 2014, securities in the MOA Trust had an investment of $\$ 38,744,922$ in commingled fixed income funds with a weighted average credit quality rating of $A+$, and an investment of $\$ 4,485,114$ in commingled TIPS funds with a weighted average credit quality rating of AAA. At December 31, 2014, the MOA Trust had no investments in any single issuer exceeding 5 percent of total investments.

At December 31, 2014, the Police and Fire Retiree Medical Trust had an investment of $\$ 1,492,655$ in commingled fixed income funds with a weighted average credit quality rating of $B B B$, and an investment of $\$ 258,131$ in commingled TIPS funds with a weighted average credit quality rating of AAA. At December 31, 2014, the Police and Fire Retiree Medical Trust had no investments in any single issuer exceeding 5 percent of total investments.

At December 31, 2014, the Police and Fire Retiree Medical Liability Fund had an investment of \$5,996,043 in a commingled fixed income fund with a weighted average credit quality rating of BBB, an investment of \$1,503,204 in a commingled fixed income fund with a weighted average credit quality rating of $A A$, and an investment of $\$ 1,450,461$ in commingled TIPS funds with a weighted average credit quality rating of AAA. At December 31, 2014, the Police and Fire Retiree Medical Liability Fund had no investments in any single issuer exceeding 5 percent of total investments.

At December 31, 2014, the Police and Fire Retirement Pension Trust's total fixed income portfolio had a weighted average rating of A3 by Moody's. The Police and Fire Retirement Trust's investment in marketable debt securities, excluding U.S. Treasury and Agency securities, totaled $\$ 88,759,603$, with ratings distributed as follows:

| Moody's |  |
| :--- | ---: |
| Aaa | $0 \%$ |
| Aa | $3 \%$ |
| A | $38 \%$ |
| Baa | $39 \%$ |
| Ba or Lower | $0 \%$ |
| Not Rated | $20 \%$ |
|  | $100 \%$ |
|  |  |


| S\&P |  |
| :--- | ---: |
| AAA | $0 \%$ |
| AA | $4 \%$ |
| A | $47 \%$ |
| BBB | $30 \%$ |
| BB or Lower | $0 \%$ |
| Not Rated | $19 \%$ |
|  | $100 \%$ |
|  |  |

At December 31, 2014, the Police and Fire Retirement Trust had no investments in any single issuer exceeding 5 percent of total investments.

## Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of an entity's investment in a single issuer. GASB Statement No. 40 requires disclosure when the amount invested in a single issuer exceeds 5 percent or more of total investments. Investments issued or explicitly guaranteed by the U.S. Government, as well as mutual funds and other pooled investments, are exempted from this requirement.

At December 31, 2014, the Municipal Central Treasury had no investments in any single issuer exceeding 5 percent of total investments.

## Custodial Credit Risk

Custodial credit risk is the risk, in event of the failure of a depository institution, that an entity will not be able to recover deposits or collateral securities in the possession of an outside party. For investments, custodial credit risk is the risk, in event of the failure of the counterparty to a transaction, that an entity will not be able to recover the value of the investment or collateral securities in the possession of an outside party.

At December 31, 2014, the Municipal Central Treasury had bank deposit carrying amounts totaling $\$ 27,965,546$, of which $\$ 500,000$ was covered by federal depository insurance. Bank deposits of $\$ 10,425,008$ were secured by collateral held by a third party and deposits of $\$ 17,040,538$ were secured by collateral held at the depository bank. An additional $\$ 4,637,500$ was invested in overnight repurchase agreements and was secured by collateral held by a third party. All collateral consists of obligations issued, or fully insured or guaranteed as to payment of principal and interest, by the United States of America, an agency thereof or a United States government sponsored corporation, with market value not less than the collateralized deposit balances.

AMC 6.50.030 requires that repurchase agreements be secured by obligations of the U.S. government, U.S. agencies, or U.S. government-sponsored corporations and agencies. As of December 31, 2014 cash deposits and investments were not exposed to custodial risk.

## H. Securities Lending

During 2014 and 2013, the Police and Fire Retirement Pension Trust lent securities in its investment portfolio to financial institutions through a securities lending program administered by the Police and Fire Retirement Pension Trust's custodian. At December 31, 2014, the amount of the collateral provided by borrowers averaged 102 percent of the value of securities lent. The Police and Fire Retirement Pension Trust is authorized to lend its investment securities by its statement of investment policy, which is approved by the Board. The lending is managed by the Police and Fire Retirement Pension Trust's custodian. All loans can be terminated on demand by either the Police and Fire Retirement Pension Trust or the borrowers. The term of the loans can vary from one week to many months. The agent lends the Police and Fire Retirement Pension Trust's U.S. Government and Agency securities and domestic corporate fixed income and equity securities for securities or cash collateral of 102 percent. The securities lending contracts do not allow the Police and Fire Retirement Pension Trust to pledge or sell any collateral securities. Cash collateral is invested in the agent's collateral investment pool, whose share values are based on the amortized cost of the pool's investments. At December 31, 2014, the pool had a weighted average maturity of 21 days. There are no restrictions on the amount of securities that can be lent at one time or to one borrower.

The following represents the balances relating to the securities lending transactions at December 31, 2014:

|  | Fair Value of <br> Underlying <br> Securities |  | Collateral <br> Received |
| :---: | ---: | ---: | ---: |
| Domestic Equities | $1,127,123$ | $1,154,854$ |  |
|  | $\$$ | $1,127,123$ | $\$$ |

The lending agent provides indemnification if the borrowers fail to return the underlying securities (and the collateral is inadequate to replace the securities lent) or if the borrowers fail to pay income distributions on borrowed securities.

## I. Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. The Municipality has no specific policy addressing foreign currency risk; however foreign currency risk is managed through the requirements of AMC 6.50 .030 and the asset allocation policies of each portfolio.

The Municipal Central Treasury is not exposed to foreign currency risk because AMC 6.50 .030 explicitly prohibits the purchase of securities not denominated in U.S. Dollars. At December 31, 2014, all debt obligations held in the Municipal Central Treasury were payable in U.S. Dollars.

The MOA Trust's investment in commingled international equity funds and individual investments within other funds expose it to exchange risk in various foreign currencies. At December 31, 2014, these investments totaled $\$ 34,933,813$ and represented 23 percent of the Trust's aggregate portfolio. Exposure to foreign currency risk was as follows:

| Investment Type |  | Fair Value (U.S. |  |
| :--- | :--- | ---: | ---: |
|  | Underlying Currency | Dollars) |  |
| American Depositary Receipts | Pound Sterling | $\$$ | 118,046 |
|  | Swiss Franc |  | 54,384 |
| Commingled International Equity Funds | Various |  | $34,761,383$ |
|  |  | $\$ 34,933,813$ |  |

The Police and Fire Retiree Medical Trust's investment in commingled international equity funds exposes it to exchange risk in various foreign currencies. At December 31, 2014, this investment totaled $\$ 1,350,270$ and represented 25 percent of the Trust's general funds.

The Police and Fire Retiree Medical Liability Fund's investment in commingled international equity funds exposes it to exchange risk in various foreign currencies. At December 31, 2014, this investment totaled $\$ 8,910,608$ and represented 25 percent of the Police and Fire Retiree Medical Liability Fund's aggregate portfolio.

The Police and Fire Retirement Pension Trust's investment in commingled international equity funds exposes it to exchange risk in various foreign currencies. At December 31, 2014, this investment totaled $\$ 65,498,089$ and represented 19 percent of the Police and Fire Retirement Trust's aggregate portfolio.

## NOTE 4 - RECEIVABLES (Including Loans and Leases Receivable)

The Municipality's receivables including the applicable allowance for uncollectible accounts were reported as follows at December 31, 2014:

|  | Governmental Activities |  | Business-type <br> Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current: |  |  |  |  |  |  |
| Property taxes | \$ | 10,652,392 | \$ | - | \$ | 10,652,392 |
| Accomodations taxes |  | 3,965,284 |  | - |  | 3,965,284 |
| Unbilled reimbursable projects |  | - |  | 2,782,472 |  | 2,782,472 |
| Special assessments receivable |  | 5,317,648 |  | 150,575 |  | 5,468,223 |
| Trade accounts, including internal service funds |  | 9,987,811 |  | 30,731,921 |  | 40,719,732 |
| Total accounts receivable |  | 29,923,135 |  | 33,664,968 |  | 63,588,103 |
| Allowance for uncollectible accounts |  | $(3,984,624)$ |  | $(526,482)$ |  | $(4,511,106)$ |
| Total Accounts Receivable, net |  | 25,938,511 |  | 33,138,486 |  | 59,076,997 |
| Noncurrent: |  |  |  |  |  |  |
| Miscellaneous loans |  | - |  | 1,684 |  | 1,684 |
| HUD loans (including section 108) |  | 5,528,459 |  | - |  | 5,528,459 |
| Jail lease |  | 5,560,000 |  | - |  | 5,560,000 |
| Total Loans and Leases, net | \$ | 11,088,459 | \$ | 1,684 | \$ | 11,090,143 |

Special assessments, loans and leases are not expected to be collected within one year, except for minor portions due currently.

## NOTE 5 - CAPITAL ASSETS

## A. Primary Government

Capital asset activity for the year ended December 31, 2014, was as follows (in thousands):

|  | Beginning Balance <br> December 31, 2013 |  | Increase |  | Decrease |  | Ending Balance December 31, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |
| Capital Assets, Not Being Depreciated |  |  |  |  |  |  |  |  |
| Land | \$ | 1,236,509 | \$ | 1,850 | \$ | $(1,123)$ |  | 1,237,236 |
| Artwork |  | 19,652 |  | 182 |  | - |  | 19,834 |
| Construction Work-in-Progress |  | 39,020 |  | 49,119 |  | $(39,388)$ |  | 48,751 |
| Infrastructure |  | 1,425,485 |  | 10,255 |  | - |  | 1,435,740 |
| Total Capital Assets, Not Being Depreciated |  | 2,720,666 |  | 61,406 |  | $(40,511)$ |  | 2,741,561 |
| Capital Assets, Being Depreciated |  |  |  |  |  |  |  |  |
| Buildings \& Improvements | \$ | 640,557 | \$ | 20,286 | \$ | (647) | \$ | 660,196 |
| Equipment |  | 241,769 |  | 11,731 |  | $(7,286)$ |  | 246,214 |
| Infrastructure |  | 484,055 |  | 14,710 |  | (746) |  | 498,019 |
| Total Capital Assets, Being Depreciated |  | 1,366,381 |  | 46,727 |  | $(8,679)$ |  | 1,404,429 |
| Less Accumulated Depreciation for: |  |  |  |  |  |  |  |  |
| Buildings \& Improvements |  | 373,693 |  | 20,126 |  | (138) |  | 393,681 |
| Equipment |  | 177,171 |  | 17,303 |  | $(6,571)$ |  | 187,903 |
| Infrastructure |  | 263,232 |  | 10,292 |  | (710) |  | 272,814 |
| Total Accumulated Depreciation |  | 814,096 |  | 47,721 |  | $(7,419)$ |  | 854,398 |
| Total Capital Assets, Being Depreciated, Net |  | 552,285 |  | (994) |  | $(1,260)$ |  | 550,031 |
| Total Governmental Activities, Net | \$ | 3,272,951 | \$ | 60,412 | \$ | $(41,771)$ | \$ | 3,291,592 |

The Municipality has elected to use the modified approach for its paved road infrastructure network and to depreciate all other infrastructure assets.

| As Restated |  |  |
| :---: | :---: | :---: |
| Beginning Balance |  | Ending Balance |
| December 31, |  | December 31, |
| 2013 | Increase | Decrease |

Business-Type Activities:
Capital Assets, Not Being Depreciated: Land and Property held for future use Construction Work-in-Progress ${ }^{1}$
Total Capital Assets, Not Being Depreciated

| $\$$ | 66,723 | $\$$ | 47 | $\$$ | $(728)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 105,437 | 204,263 | $(75,889)$ | 66,042 |  |  |
|  | 172,160 | 204,310 | $(76,617)$ | 233,811 |  |

Capital Assets, Being Depreciated: Distribution and Collection Systems, Infrastructure Buildings and Improvements
Total Capital Assets, Being Depreciated

| $2,090,516$ | 58,848 | $(6,034)$ | $2,143,330$ |
| ---: | ---: | ---: | ---: |
| 553,944 | 18,275 | $(6,232)$ | 565,987 |
| $2,644,460$ | 77,123 | $(12,266)$ | $2,709,317$ |

Less Accumulated Depreciation for: Distribution and Collection Systems, Infrastructure Buildings and Improvements
Total Accumulated Depreciation
Total Capital Assets, Being Depreciated, Net
Total Business-Type Activities, Net

| 861,005 | 62,866 | $(7,181)$ | 916,690 |  |
| ---: | ---: | ---: | ---: | ---: |
| 174,847 | 21,121 | $(4,775)$ | 191,193 |  |
| $1,035,852$ | 83,987 | $(11,956)$ | $1,107,883$ |  |
|  | $1,608,608$ | $(6,864)$ | $(310)$ | $1,601,434$ |
| $\$$ | $1,780,768$ | $\$$ | 197,446 | $\$$ |

1Included in Construction Work-in-Progress are retirement assets as tollows:
$\begin{array}{llllllll}\text { Construction Work-in-Progress } & \$ & 371 & \$ & 568 & \$ & \text { (636) \$ } & 303\end{array}$
In accordance with the requirements of FERC, disposals of retirement assets are not placed in service, rather they are reported as reductions trom accumulated depreciation.

Depreciation expense was charged to the departments and functions of the primary government as follows (in thousands):

| Governmental Activities: |  |  |
| :---: | :---: | :---: |
| General Government | \$ | 5,558 |
| Fire Services |  | 4,486 |
| Police Services |  | 1,963 |
| Health and Human Services |  | 1,294 |
| Economic \& Community Development |  | 18,227 |
| Public Transportation |  | 4,584 |
| Public Works |  | 10,407 |
| Maintenance and Operations |  | 1,202 |
| Total Governmental Activities | \$ | 47,721 |
| Business-Type Activities: |  |  |
| Electric | \$ | 30,701 |
| Water |  | 10,234 |
| Wastewater |  | 7,844 |
| Refuse |  | 905 |
| Solid Waste |  | 3,494 |
| Port |  | 8,026 |
| Municipal Airport |  | 2,327 |
| Total Business-Type Activities |  | 63,531 |
| Depreciation offset by amortization of regulatory liability- contributed plant20,456 |  |  |
| Gross increase in accumulated depreciation | \$ | 83,987 |

The 2014 Utility construction budgets are $\$ 56,313$, $\$ 33,399$ and $\$ 31,863$ for Electric, Water, and Wastewater, respectively (in thousands).

## B. Discretely Presented Component Units - Anchorage School District

Capital asset activity for the fiscal year ended June 30, 2014 is as follows (in thousands):

|  | Beginning Balance July 1, 2013 |  | Increase |  | Decrease |  | Ending Balance June 30, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |
| Capital Assets, Not Being Depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 42,357 | \$ | - | \$ | - | \$ | 42,357 |
| Construction in Progress |  | 1,258 |  | 47,802 |  | $(48,109)$ |  | 951 |
| Total Capital Assets not Being Depreciated |  | 43,615 |  | 47,802 |  | $(48,109)$ |  | 43,308 |
| Capital Assets Being Depreciated: |  |  |  |  |  |  |  |  |
| Land Improvements |  | 61,143 |  | 2,436 |  | - |  | 63,579 |
| Buildings and Equipment |  | 1,593,666 |  | 48,227 |  | $(9,377)$ |  | 1,632,516 |
| Pupil Transportation |  | 9,941 |  | 322 |  | - |  | 10,263 |
| Total Capital Assets Being Depreciated |  | 1,664,750 |  | 50,985 |  | $(9,377)$ |  | 1,706,358 |
| Less Accumulated Depreciation For: |  |  |  |  |  |  |  |  |
| Land Improvements |  | 39,657 |  | 1,983 |  | - |  | 41,640 |
| Buildings and Equipment |  | 476,381 |  | 36,551 |  | $(4,820)$ |  | 508,112 |
| Pupil Transportation |  | 8,498 |  | 174 |  | - |  | 8,672 |
| Total Accumulated Depreciation |  | 524,536 |  | 38,708 |  | $(4,820)$ |  | 558,424 |
| Total Capital Assets, Being Depreciated, Net |  | 1,140,214 |  | 12,277 |  | $(4,557)$ |  | 1,147,934 |
| Governmental Activities Capital Assets, Net | \$ | 1,183,829 | \$ | 60,079 | \$ | $(52,666)$ | \$ | 1,191,242 |

## C. Discretely Presented Component Units - Anchorage Community Development Authority

Capital asset activity for the year ended December 31, 2014 is as follows (in thousands):

|  | Beginning Balance December 31, 2013 |  | Increase |  | Decrease |  | $\begin{gathered} \text { Ending } \\ \text { Balance } \\ \text { December 31, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business Type Activities: |  |  |  |  |  |  |  |  |
| Capital Assets, Not Being Depreciated Land | \$ | 12,683 | \$ | - | \$ | $(1,624)$ | \$ | 11,059 |
| Total Capital Assets not Being Depreciated |  | 12,683 |  | - |  | $(1,624)$ |  | 11,059 |
| Capital Assets Being Depreciated |  |  |  |  |  |  |  |  |
| Parking Garages |  | 38,917 |  | 1,482 |  | - |  | 40,399 |
| Lot Improvements |  | 869 |  | 110 |  | - |  | 979 |
| Furniture and Fixtures |  | 100 |  | - |  | - |  | 100 |
| Equipment and Vehicles |  | 4,114 |  | - |  | - |  | 4,114 |
| Total Capital Assets Being Depreciated |  | 44,000 |  | 1,592 |  | - |  | 45,592 |
| Less Accumulated Depreciation For |  |  |  |  |  |  |  |  |
| Parking Garages |  | 26,055 |  | 1,405 |  | - |  | 27,460 |
| Lot Improvements |  | 756 |  | 361 |  | - |  | 1,117 |
| Furniture and Fixtures |  | 99 |  | - |  | - |  | 99 |
| Equipment and Vehicles |  | 3,013 |  | 40 |  | - |  | 3,053 |
| Total Accumulated Depreciation Net |  | 29,923 |  | 1,806 |  | - |  | 31,729 |
| Total Capital Assets, Being Depreciated, Net |  | 14,077 |  | (214) |  | - |  | 13,863 |
| Business Type Activities Capital Assets, Net | \$ | 26,760 | \$ | (214) | \$ | $(1,624)$ | \$ | 24,922 |

## NOTE 6 - PORT OF ANCHORAGE EXPANSION

In November 2014, the Mayor selected the concept plan for the Anchorage Port Modernization Project (APMP). The existing marine terminals have reached the end of their design life and suffer from severe corrosion on the wharf piling. The project will replace two general cargo terminals and two petroleum terminals to ensure infrastructure resilience and to accommodate expected growth in core business lines over a 75 year life cycle. The project will enable the Port to accommodate larger ships in the future by allowing for a harbor depth increase from 35 feet to 45 feet. Three new 50-gauge container cranes will increase reach across vessels from 9 containers wide to 14 containers wide. Completion of this project is critically important for the Port to continue to serve 87 percent of the State of Alaska's population and to maintain its role as one of only 22 designated Department of Defense Strategic Seaports.

## NOTE 7 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

## A. Interfund Receivables and Payables

A summary of interfund receivables and payables relating to short term operating advances is as follows:

| Interfund payable to General Fund from: |  |
| :--- | ---: |
| Roads \& Drainage Capital Projects Fund | $3,772,032$ |
| Nonmajor governmental funds | $3,833,885$ |
| Internal service funds | $1,579,315$ |
| Total interfund payable to General Fund | $9,185,232$ |
| Interfund payable between nonmajor governmental funds | $10,658,920$ |
| Interfund payable to nonmajor governmental fund from internal service fund | 85,000 |
| $\quad$ Total interfund payable to nonmajor governmental funds | $10,743,920$ |
| Interfund payable to internal service funds from General Fund | 328,033 |
| Total interfund payables | $\$ \mathbf{2 0 , 2 5 7 , 1 8 5}$ |

All balances are expected to be settled within the next fiscal year, except for those interfund receivables and payables recorded as advances to/from other funds. Advances payable at December 31, 2014 were as follows:

| Advances to internal service fund from Capital Projects Roads and Drainage Fund for capital assets | $\$ 1,403,876$ |
| :--- | ---: |
| Advances to internal service fund from General Fund | 551,837 |
| Advances to General Fund from nonmajor governmental fund for capital assets | $1,162,844$ |
| Advances to nonmajor governmental fund from internal service fund for capital assets | $1,530,000$ |
| Total advances payable | $\$ 4,648,557$ |

## B. Interfund Transfers

A summary of interfund transfers is as follows:

From General Fund to:
MOA Trust Fund for dividend re-investing
Capital Projects Roads and Drainage Fund for capital assets
Nonmajor governmental funds for debt service
Nonmajor governmental funds for grant matching
Nonmajor governmental funds to fund pension liability
Nonmajor governmental funds for capital assets
Internal services fund for capital assets Total transfers from General Fund

From MOA Trust Fund to:
General Fund for annual operating subsidy
From Capital Projects Roads and Drainage Fund to: General Fund for debt service

From nonmajor governmental funds to:
General Fund for debt service
Nonmajor governmental funds for operating subsidy Nonmajor governmental funds for debt service Total transfers from nonmajor governmental funds

From Electric Utility Fund to:
General Fund for annual revenue distribution Internal services fund for SAP labor costs Total transfers from Electric Utility fund

From Water Utility Fund to:
General Fund for annual revenue distribution Internal services fund for SAP labor costs Total transfers from Water Utility fund

From Wastewater Utility fund to:
General Fund for annual revenue distribution Internal services fund for SAP labor costs Total transfers from Wastewater Utility fund

From Port Fund to:
General Fund for annual revenue distribution Nonmajor governmental funds for grant matching Total transfers from Port fund

From nonmajor enterprise funds to:
General Fund for annual revenue distribution
From Internal Service Funds to:
Nonmajor Governmental Funds for grant matching
Total transfers

| \$ |
| ---: |
| $1,930,953$ |
| $4,185,948$ |
| 538,168 |
| 914,079 |
|  |
| $1,504,034$ |
| $4,722,626$ |
| $1,046,716$ |
| $14,842,524$ |

4,900,000 2,042 158,069 13,843 6,461,469 6,633,381

13,203,392
326,886
13,530,278

| $13,530,278$ |
| ---: |
| $7,138,099$ |
| 202,948 |
| $7,341,047$ |
|  |
| $5,386,761$ |
| 201,410 |
| $5,588,171$ |


|  |
| ---: |
| 533,731 |
| 5,000 |
| 538,731 |

1,042,308

8,200
\$ 54,426,682

## NOTE 8 - LEASE AGREEMENTS

## A. Operating Leases (Municipality as lessee)

The Municipality has entered into several operating leases for the use of real estate. The annual rental payments of these lease commitments over their remaining terms are as follows (in thousands):

|  | Governmental <br> Activities | Business Type <br> Activities |
| :--- | ---: | ---: |
| Years: | 4,347 | 18 |
| 2015 | 3,944 | 18 |
| 2016 | 3,736 | 18 |
| 2017 | 3,736 | 18 |
| 2018 | 3,791 | 18 |
| 2019 | 19,213 | 89 |
| $2020-2024$ | 4,422 | 78 |
| $2025-2029$ | - | 9 |
| $2030-2034$ | - | 7 |
| $2035-2039$ | - | 5 |
| $2040-2044$ | - | 5 |
| $2045-2049$ | - | 5 |
| $2050-2054$ | - | 1 |
| $2055-2057$ | 43,189 | 289 |
| Totals |  |  |
| 2014 Rent Expense | $\$$ | 7,287 |

## B. Capital Leases (Municipality as lessee)

The Municipality has entered into revolving Master Tax-Exempt Lease/Purchase agreements with Key Bank and Sun Life Trust to finance various capital expenditures. The capitalized leases in place at year end have financed $\$ 20,595,250$ of information technology equipment and software, all of which is currently in service or being installed. As of December 31, 2014, all of the outstanding principal balance is recorded in the internal service funds. The annual debt service to maturity for the outstanding capital leases at is as follows (in thousands):

|  | Governmental Activities |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Principal | Interest | Total |  |
| Years: |  |  |  |  |
| 2015 | 2,907 | 312 | 3,219 |  |
| 2016 | 2,603 | 251 | 2,854 |  |
| 2017 | 2,464 | 197 | 2,661 |  |
| 2018 | 2,518 | 143 | 2,661 |  |
| 2019 | 2,573 | 88 | 2,661 |  |
| $2020-2022$ | 2,246 | 44 | 2,290 |  |
|  | $\$$ | 15,311 | $\$$ | 1,035 |
|  |  | $\$$ | 16,346 |  |

## C. Operating Leases (Municipality as lessor)

The Municipality has leased to third parties parcels of real estate at both the Port of Anchorage and Merrill Field Airport that generate recurring revenues. The lease agreements are long term and allow the lessee(s) to use the leased parcels for industrial purposes tied to the port or airport. Generally, the property leased is land only and improvements built on the leased parcels are done at the expense of the lessee(s). Future minimum rents scheduled for these agreements are as follows (in thousands):

|  | Port of <br> Anchorage | Merrill Field <br> Airport |
| :--- | ---: | ---: |
| Years: | 3,717 |  |
| 2015 | 709 | 632 |
| 2016 | 313 | 615 |
| 2017 | 246 | 592 |
| 2018 | 246 | 576 |
| 2019 | 916 | 2,558 |
| $2020-2024$ | 997 | 2,219 |
| $2025-2029$ | 649 | 2,196 |
| $2030-2034$ | - | 2,173 |
| $2035-2039$ | - | 1,288 |
| $2040-2044$ | - | 343 |
| $2045-2048$ | 7,793 | 13,784 |
| Totals | 4,182 | 660 |
| Lease revenue for 2014 |  |  |
| Carrying value of leased assets: | 15,879 | 2,600 |
| Original cost | 4,852 | - |
| Accumulated depreciation | 11,027 | $\$$ |
| Net Book Value |  | 2,600 |
|  | $\$$ |  |

## NOTE 9 - SHORT-TERM OBLIGATIONS

## A. Tax Anticipation Notes

On March 11, 2014 the Municipality issued tax anticipation notes in the General Fund with a face value of $\$ 95,000,000$. The purpose of the issuance was to raise money to pay current expenditures in anticipation of the collection of property taxes.

Short-term debt activity for the year ended December 31, 2014 was as follows (in thousands):

|  | Beginning Balance <br> January 1, 2014 |  |  |  |  |  |  | Issued |  | Ending Balance <br> Redeemed |  | December 31, 2014 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Tax Anticipation Notes | $\$$ | - | $95,000,000$ | $\$$ | $95,000,000$ | $\$$ |  |  |  |  |  |  |

## B. Commercial Paper

## Electric Utility Commercial Paper

In February 2012, the Assembly authorized the issuance of commercial paper in one or more series in the aggregate principal amount not to exceed $\$ 300$ million. During 2014, 2013 and 2012 the Electric Utility issued commercial paper notes for $\$ 98.6$ million, $\$ 60.1$ million and $\$ 50$ million, respectively, at 0.05 percent to 0.23 percent interest for terms of up to 245 days. In November 2014, the Electric Utility issued revenue bonds and used proceeds from those bonds to retire the $\$ 184$ million in commercial paper outstanding at that time. The Electric Utility continues to use the commercial paper program to complete construction of Generation Plant 2A. At December 31, 2014 the outstanding balance of commercial paper notes was $\$ 24,700,000$. It is anticipated that the commercial paper outstanding will be refunded by long term revenue bonds. The Electric Utility's financial statements show the commercial paper as a current liability since the lending term is less than one year.

## NOTE 10 - LONG TERM OBLIGATIONS

## A. Changes in Long-Term Liabilities

Long-term liability activity, net of related premium and discount amortizations, for the year ended December 31, 2014, was as follows (in thousands):

|  | Balance January 1, 2014 |  | Additions |  | Reductions |  | $\begin{gathered} \text { Balance } \\ \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | Due Within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |
| General Obligation Bonds | \$ | 451,265 | \$ | 140,095 | \$ | $(126,542)$ | \$ | 464,818 | \$ | 39,365 |
| Revenue Bonds |  | 9,485 |  |  |  | $(3,766)$ |  | 5,719 |  | 3,952 |
| CIVICVentures |  | 104,720 |  | - |  | $(1,555)$ |  | 103,165 |  | 1,690 |
| Capital Leases |  | 9,613 |  | 8,033 |  | $(2,336)$ |  | 15,310 |  | 2,907 |
| Long-Term Contracts |  | 4,433 |  | 4,362 |  | $(4,463)$ |  | 4,332 |  | 149 |
| HUD Section 108 Loan |  | 1,541 |  | - |  | (93) |  | 1,448 |  | 98 |
| Total Debt Payable |  | 581,057 |  | 152,490 |  | $(138,755)$ |  | 594,792 |  | 48,161 |
| Compensated Absences |  | 22,796 |  | 19,689 |  | $(19,217)$ |  | 23,268 |  | 18,014 |
| Pollution Remediation |  | 3,035 |  | 500 |  | (120) |  | 3,415 |  | 88 |
| Claims Payable and IBNR |  | 25,513 |  | 56,367 |  | $(56,663)$ |  | 25,217 |  | 19,611 |
| Total Governmental Activities | \$ | 632,401 | \$ | 229,046 | \$ | $(214,755)$ | \$ | 646,692 | \$ | 85,874 |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |
| Revenue Bonds | \$ | 399,716 | \$ | 202,042 | \$ | $(50,249)$ | \$ | 551,509 | \$ | 11,775 |
| Long-Term Contracts |  | 239,287 |  | 18,170 |  | $(11,773)$ |  | 245,684 |  | 11,660 |
| Total Debt Payable |  | 639,003 |  | 220,212 |  | $(62,022)$ |  | 797,193 |  | 23,435 |
| Compensated Absences |  | 5,564 |  | 6,216 |  | $(5,656)$ |  | 6,124 |  | 5,507 |
| Asset Retirement Obligation |  | 7,698 |  | 408 |  | - |  | 8,106 |  | - |
| Pollution Remediation |  | 563 |  | - |  | (30) |  | 533 |  | 80 |
| Landfill Closure Liability |  | 25,578 |  | 1,485 |  | - |  | 27,063 |  | - |
| Total Business-type Activities | \$ | 678,406 | \$ | 228,321 | \$ | $(67,708)$ | \$ | 839,019 | \$ | 29,022 |

Governmental activities compensated absences are typically liquidated by the General Fund.

## B. General Obligation Bonds

The Municipality issues general obligation (GO) bonds to provide funds for capital acquisition and construction. GO bonds are direct obligations and pledge the full faith and credit of the government. They are generally issued as 20 -year serial bonds with principal and interest payments due each year. As of December 31, 2014, the Municipality reported total outstanding general obligation bonds in the amount of $\$ 437,600,000$.

## Description

Amount Outstanding
\$21,465,000 2004A General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 795,000$ to $\$ 8,560,000$ through 2017, interest rate from $3.00 \%$ to $5.25 \%$. This issue is for refunding 1994A GO Bonds, 1997A GO Bonds, a portion of 2000A GO Bonds, and a portion of 2002A GO bonds.
\$18,145,000 2005C General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 3,485,000$ to $\$ 7,635,000$ through 2020 , interest rate fixed at $5.00 \%$. The issue is for the purpose of refunding a portion of 1999A and a portion of 2000A.

14,660
$\$ 43,110,000$ 2005D General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 3,540,000$ to $\$ 13,830,000$ through 2020 , interest rate fixed at $5.00 \%$. The issue is for the purpose of refunding a portion of 1999A, a portion of 2000A, and a portion of 2002A.

43,110
$\$ 96,805,000$ 2005F General Obligation General Purpose Bonds due in annual installments of $\$ 3,295,000$ to $\$ 6,910,000$ through 2025 , interest rate from $3.50 \%$ to $5.00 \%$. The issue is for the purpose of public safety, road and drainage, and public transit capital improvements within the Municipality.
$\$ 32,245,000$ 2007A General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 130,000$ to $\$ 6,605,000$ through 2023, interest rate from $4.00 \%$ to $4.25 \%$. The issue is for the purpose of refunding a portion of 2002A and all of 2003A.

28,185
\$52,795,000 2007C General Obligation General Purpose Bonds due in annual installments of $\$ 1,745,000$ to $\$ 4,150,000$ through 2027 , interest rate from $4.25 \%$ to $5.00 \%$. The issue is for the purpose of general capital projects within the Municipality.

40,930
\$58,005,000 2008A General Obligation General Purpose Bonds due in annual installments of $\$ 1,245,000$ to $\$ 4,600,000$ through 2028 , interest rate from $4.00 \%$ to $5.125 \%$. The issue is for the purpose of general capital projects within the Municipality.

47,890
\$11,560,000 2010A-1 General Obligation General Purpose Bonds due in annual installments of $\$ 2,185,000$ to $\$ 2,440,000$ through 2016 , interest rate from $2.50 \%$ to $3.00 \%$. The issue is for the purpose of general capital projects within the Municiaplity.
$\$ 43,300,000$ 2010A-2 General Obligation General Purpose Bonds (Build America) due in annual installments of $\$ 2,505,000$ to $\$ 3,845,000$ through 2030, interest rate from $3.897 \%$ to $5.91 \%$. The issue is for the purpose of general capital projects within the Municipality.

43,300
$\$ 23,750,000$ 2010C General Obligation General Purpose Refunding Bonds, due in annual installments of $\$ 155,000$ to $\$ 4,830,000$, interest rate from $2.00 \%$ to $4.00 \%$. The issue is for the purpose of refunding a portion of 1999A, a portion of 2002A, a portion of 2007C, and a portion of 2008A.

12,760
\$28,390,000 2011A General Obligation General Purpose Bonds due in annual installments of $\$ 855,000$ to $\$ 2,015,000$ through 2031, interest rate from $2.00 \%$ to $4.125 \%$. The issue is for the purpose of general capital projects within the Municiaplity.

25,450
$\$ 23,570,000$ 2012A General Obligation General Purpose Bonds due in annual installments of $\$ 860,000$ to $\$ 1,840,000$ through 2032, interest rate from $2.00 \%$ to $5.00 \%$. The issue is for the purpose of general capital projects within the Municipality.

22,710
$\$ 30,215,000$ 2012B General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 1,925,000$ to $\$ 8,425,000$ through 2018, interest rate from $2.00 \%$ to $5.00 \%$. The issue is for the purpose of refunding the remainder of 2002A.

17,215
\$40,435,000 2014A General Obligation General Purpose Bonds due in annual installments of $\$ 1,355,000$ to $\$ 3,005,000$ through 2034 , interest rate from $1.25 \%$ to $5.00 \%$. The issue is for the purpose of general capital projects within the Municipality.

40,435
\$78,430,000 2014B General Obligation General Purpose Refunding Bonds due in annual installments of $\$ 1,510,000$ to $\$ 10,390,000$ through 2025, interest rate from $1.25 \%$ to $5.00 \%$. The issue was for the purpose of refunding the remainder of 2004C and partially refunding 2005F.

Total General Obligation Debt |  | 78,430 |
| ---: | ---: | ---: |

ASD GO bonds are reported as obligations of the component unit since they are expected to be repaid from ASD revenues; such amounts total $\$ 580,485,000$ at June 30, 2014. ASD GO bonds are discussed in detail in section J. All other Municipality GO bonds are reported in the government-wide financial statements.

The Municipality issued new GO and Refunding debt in 2014. Refunding debt is discussed in detail in Section G. Series A in the amount of $\$ 40,435,000$ was issued to fund Municipality-wide capital projects. Annual debt service requirements to maturity for general obligation bonds are as follows (in thousands):

|  | Governmental Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 35,650 | \$ | 19,376 | \$ | 55,026 |
| 2016 |  | 35,970 |  | 19,059 |  | 55,029 |
| 2017 |  | 37,735 |  | 17,290 |  | 55,025 |
| 2018 |  | 39,540 |  | 15,418 |  | 54,958 |
| 2019 |  | 36,115 |  | 13,546 |  | 49,661 |
| 2020-2024 |  | 145,330 |  | 45,777 |  | 191,107 |
| 2025-2029 |  | 80,550 |  | 16,731 |  | 97,281 |
| 2030-2034 |  | 26,710 |  | 2,929 |  | 29,639 |
| Subtotal |  | 437,600 |  | 150,126 |  | 587,726 |
| Add unamortized premiums/(discounts), net |  | 27,218 |  | - |  | 27,218 |
| Total | \$ | 464,818 | \$ | 150,126 | \$ | 614,944 |

## C. Revenue Bonds

## Jail Lease Revenue Bonds

In April 2000, the Municipality issued revenue bonds to construct and operate the new municipal jail facility that is leased to the State of Alaska. Jail revenue bond covenants require an "absolute net lease" pursuant to which the Municipality shall not be expected or required to make any payment of any kind under the Agreement of Lease. The State of Alaska Department of Administration (DOA) is required to make all payments under the Agreement of Lease. The DOA's obligation to make lease payments and to perform and observe all other covenants and agreements is absolute and unconditional except as expressly provided in the Agreement of Lease. In 2005, the Municipality issued $\$ 40,835,000$ in Lease Revenue Refunding Bonds to refund the 2000 Revenue Bonds. In October 2011, the Municipality defeased $\$ 20,615,000$ in Lease Revenue Refunding Bonds with proceeds provided by the State of Alaska. As of December 31, 2014, the Municipality reported total outstanding Lease revenue Refunding Bonds in the amount of \$5,560,000.

Annual debt service requirements to maturity for revenue bonds are as follows (in thousands):

|  | Governmental Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 3,840 | \$ | 178 | \$ | 4,018 |
| 2016 |  | 1,720 |  | 43 |  | 1,763 |
| Subtotal |  | 5,560 |  | 221 |  | 5,781 |
| Add unamortized premiums, net |  | 159 |  | - |  | 159 |
| Total | \$ | 5,719 | \$ | 221 | \$ | 5,940 |

## CIVICVentures Revenue Bonds

In February 2006, CIVICVentures, a blended component unit, issued $\$ 110,920,000$ in Tax-exempt, Non-recourse Revenue Bonds to finance the acquisition of land and construction of a new civic and convention center. Revenues pledged to pay the debt are those revenues identified in the Indenture of Trust between CIVICVentures and U.S. Bank National Association, consisting of Hotel, Motel, and Bed and Breakfast room taxes collected and remitted pursuant to agreement, by the Municipality. In the event room tax collections are not sufficient to pay the debt, the Municipality is not obligated in any way to pay the debt on behalf of CIVICVentures.

The bonds are due in semi-annual installments ranging annually from $\$ 6,467,810$ to $\$ 8,448,825$ including interest at 4 percent to 5 percent through 2038. As of December 31, 2014, the Municipality reported as blended total outstanding Tax-exempt non-recourse Revenue Bonds in the amount of \$103,165,000.

Annual debt service requirements to maturity for revenue bonds are as follows (in thousands):

|  | CIVICVentures |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Principal | Interest | Total |  |  |
| Years: |  |  |  |  |  |
| 2015 | $\$$ | 1,690 | $\$$ | 4,778 | $\$$ |
| 2016 | 1,835 |  | 4,710 | 6,468 |  |
| 2017 | 1,985 | 4,637 | 6,625 |  |  |
| 2018 | 2,165 | 4,538 | 6,703 |  |  |
| 2019 | 2,330 | 4,451 | 6,781 |  |  |
| $2020-2024$ |  | 14,570 | 20,536 | 35,106 |  |
| $2025-2029$ |  | 20,505 | 16,689 | 37,194 |  |
| $2030-2034$ | 28,310 | 11,108 | 39,418 |  |  |
| 2035-2038 | 29,775 | 3,445 | 33,220 |  |  |
| Total | $\$$ | 103,165 | $\$$ | 74,892 | $\$$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Utility Revenue Bonds

Electric, Water, and Wastewater revenue bond covenants require establishment of certain cash reserves. Revenue bond covenants further stipulate that operating income, as defined in the covenants, will be at least equal to 1.35 times the debt service requirement for that year.

The proceeds of the bonds, together with other legally available funds, are used for the following purposes: (i) to provide for the cost of certain capital improvement projects; (ii) to reimburse the Utility for costs of such capital improvement projects; (iii) to pay costs of issuance; and (iv) to provide funds for deposit in the Reserve Account. As of December 31, 2014, the Municipality reported total outstanding Utility Revenue bonds in the amount of \$526,700,000.

In 2014, the Electric Utility issued $\$ 180,575,000$ in Senior Lien Refunding Revenue Bonds. The purpose of these bonds are to pay off the Commercial Paper Note, which is discussed in Note 9, to defease the 1996 Senior Lien Refunded Revenue Bonds, which is discussed in Section H, and to refund the 2005A Senior Lien Revenue Bonds, which is discussed in Section G. The details of those bonds are as follows (in thousands):

| Description | Amount Outstanding |
| :---: | :---: |
| Electric Utility |  |
| $\$ 109,350,0002005$ Electric Senior Lien Revenue Bonds due in annual installments of between $\$ 105,000$ and $\$ 11,100,000$ through 2026, interest rate from $3.00 \%$ to $5.13 \%$. | 35,220 |
| \$15,240,000 2009 Electric Senior Lien Revenue Bonds due in annual installments of between $\$ 1,265,000$ and $\$ 3,050,000$ through 2024, interest rate from $4.00 \%$ to $5.00 \%$. | 15,240 |

\$114,760,000 2009 Electric Senior Lien Revenue Bonds (BABS) due in annual installments of between $\$ 1,925,000$ and $\$ 10,350,000$ through 2039, interest rate from $5.88 \%$ to $6.56 \%$. The United States Treasury will provide a subsidy to the Electric Utility in the 114,760
\$180,575,000 2014A Electric Senior Lien Revenue Bonds due in annual installments of between $\$ 2,390,000$ to $\$ 11,140,000$ through 2044, interest rate from $3.00 \%$ to $5.00 \%$. A portion of the proceeds were used to refund the remainder of 1996 and a portion of 200

180,575
Total Electric Utility Outstanding
\$ 345,795

## Water Utility

$\$ 18,595,0002004$ Water Senior Lien Revenue Bonds due in annual installments of between \$20,000 to \$2,075,000 through 2021, interest rate from 2.00\% to 4.80\%.
\$
1,855
\$91,315,000 2007 Water Senior Lien Revenue Bonds due in annual installments of between $\$ 105,000$ and $\$ 8,010,000$ through 2037, interest rate from $4.00 \%$ to $5.00 \%$.

88,350
\$49,680,000 2009 Water Senior Lien Revenue Bonds due in annual installments of between $\$ 2,625,000$ and $\$ 4,730,000$ through 2023, interest rate from $1.50 \%$ to $5.00 \%$.

27,620
Total Water Utility Outstanding

|  | 27,620 |
| ---: | ---: |
| $\$ \quad 117,825$ |  |


| Description | Amount Outstanding |  |
| :---: | :---: | :---: |
| Wastewater Utility |  |  |
| \$22,620,000 2004 Wastewater Senior Lien Revenue Bonds due in annual installments of between $\$ 420,000$ to $\$ 835,000$ through 2023, interest rate from $3.00 \%$ to $5.00 \%$. | \$ | 4,255 |
| \$59,665,000 2007 Wastewater Senior Lien Revenue Bonds due in annual installments of between $\$ 40,000$ to $\$ 5,405,000$ through 2037, interest rate from $4.00 \%$ to $5.00 \%$. |  | 58,825 |
| Total Wastewater Utility Outstanding |  | 63,080 |
| Total Utility Revenue Bonds Outstanding | \$ | 526,700 |

Annual debt service requirements to maturity for revenue bonds are as follows (in thousands):

|  | Business-Type Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 11,775 | \$ | 27,172 | \$ | 38,947 |
| 2016 |  | 11,975 |  | 26,230 |  | 38,205 |
| 2017 |  | 12,215 |  | 25,723 |  | 37,938 |
| 2018 |  | 12,730 |  | 25,203 |  | 37,933 |
| 2019 |  | 12,835 |  | 24,631 |  | 37,466 |
| 2020-2024 |  | 73,605 |  | 113,925 |  | 187,530 |
| 2025-2029 |  | 92,520 |  | 94,138 |  | 186,658 |
| 2030-2034 |  | 122,000 |  | 65,697 |  | 187,697 |
| 2035-2039 |  | 125,745 |  | 29,960 |  | 155,705 |
| 2040-2044 |  | 51,300 |  | 6,626 |  | 57,926 |
| Subtotal |  | 526,700 |  | 439,305 |  | 966,005 |
| Add: unamortized premiums/discounts, net |  | 24,809 |  |  |  | 24,809 |
| Total | \$ | 551,509 | \$ | 439,305 | \$ | 990,814 |

## D. Notes and Contracts

## PAC Roof Loan

In 2004, the Municipality entered into a loan agreement with the Alaska Municipal Bond Bank Authority to provide funding for repairs to the Anchorage Center for the Performing Arts roof. This loan will be repaid with revenues from an ACPA ticket surcharge. In 2014, the PAC Roof Note was refinanced in the amount of $\$ 3,735,000$ with annual debt service payments ranging from $\$ 120,000$ to $\$ 285,000$, with an interest rate between $1.25 \%$ and $5.00 \%$. The net present value savings of this refinancing is $\$ 639,734$. The Municipality reported an outstanding balance on this loan of $\$ 3,735,000$ on December 31, 2014.

Annual debt service requirements to maturity are as follows (in thousands):

|  | Governmental Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 120 | \$ | 162 | \$ | 282 |
| 2016 |  | 120 |  | 174 |  | 294 |
| 2017 |  | 125 |  | 172 |  | 297 |
| 2018 |  | 130 |  | 167 |  | 297 |
| 2019 |  | 140 |  | 162 |  | 302 |
| 2020-2024 |  | 800 |  | 699 |  | 1,499 |
| 2025-2029 |  | 1,010 |  | 480 |  | 1,490 |
| 2030-2034 |  | 1,290 |  | 200 |  | 1,490 |
| Subtotal |  | 3,735 |  | 2,216 |  | 5,951 |
| Add unamortized bond premiums net |  | 597 |  |  |  | 597 |
| Total | \$ | 4,332 | \$ | 2,216 | \$ | 6,548 |

## Water Utility Commercial Bank Loan Agreement

In March 2013, the Water Utility entered into a Loan Agreement for up to $\$ 75,000,000$ with a commercial bank. It is anticipated that the amount outstanding under the Loan Agreement will be refunded by long term revenue bonds. The amount borrowed under the Loan Agreement is shown as a non-current liability since the lending term under the Loan Agreement is up to three years with no principal payments due before the end of the loan term. In 2014, the Water Utility obtained additional loans to bring the loan balance to $\$ 12,125,600$ through this program. Under the terms of the Loan Agreement, the Water Utility pays fees quarterly of 0.5 percent per annum based upon the amount of the authorized, but not drawn, loan amount calculated on a weekly basis. The interest rate on the loan varies. As of December 31, 2014, the interest rate for the loan was 0.56 percent; 0.06 percent plus a 0.5 percent lender margin.

## Wastewater Utility Commercial Bank Loan Agreement

In March 2013, the Wastewater Utility entered into a Loan Agreement for up to $\$ 60,000,000$ with a commercial bank. It is anticipated that the amount outstanding under the Loan Agreement will be refunded by long term revenue bonds. The amount borrowed under the Loan Agreement is shown as a non-current liability since the lending term under the Loan Agreement is up to three years with no principal payments due before the end of the Ioan term. In 2014, the Wastewater Utility obtained additional loans to bring the loan balance to $\$ 29,151,000$ through this program. Under the terms of the Loan Agreement, the Wastewater Utility pays fees quarterly of 0.5 percent per annum based upon the amount of the authorized, but not drawn, loan amount calculated on a weekly basis. The interest rate on the loan varies. As of December 31, 2014, the interest rate for the loan was 0.56 percent; 0.06 percent plus a 0.5 percent lender margin.

## Port Revolving Credit Agreement

In June 2013, the Port entered into a $\$ 40,000,000$ Revolving Credit Agreement (Agreement) with a commercial bank. A draw in the amount of $\$ 40,000,000$ under the Agreement on June 24, 2013 was used to refinance the Port's outstanding commercial paper notes. The outstanding balance under the Agreement as of December 31, 2014 was $\$ 40,000,000$. It is anticipated that the amount outstanding under the Agreement will be refunded by long term revenue bonds. The Port financial statements show the Agreement's note as a non-current liability since the lending term under the Agreement is up to three years.

## State of Alaska Clean Water and Drinking Water Loans

The Municipality has various clean water and drinking water fund loans in its Solid Waste, Water, and Wastewater Utilities from the State of Alaska. The Municipality reported a total outstanding balance on all these loans of $\$ 164,406,870$ on December 31, 2014.

Annual debt service requirements to maturity for these notes and contracts are as follows (in thousands):

|  | Business-Type Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 11,660 | \$ | 2,424 | \$ | 14,084 |
| 2016 |  | 93,860 |  | 2,711 |  | 96,571 |
| 2017 |  | 12,039 |  | 2,102 |  | 14,141 |
| 2018 |  | 12,068 |  | 1,922 |  | 13,990 |
| 2019 |  | 11,817 |  | 1,741 |  | 13,558 |
| 2020-2024 |  | 52,535 |  | 6,161 |  | 58,696 |
| 2025-2029 |  | 41,090 |  | 2,513 |  | 43,603 |
| 2030-2034 |  | 9,734 |  | 390 |  | 10,124 |
| 2035-2039 |  | 881 |  | 13 |  | 894 |
| Total | \$ | 245,684 | \$ | 19,977 | \$ | 265,661 |

## E. HUD Section 108 Loan

The Municipality entered into an agreement with the U.S. Department of Housing and Urban Development (HUD) in August 2005 to borrow up to $\$ 5,000,000$ in HUD Section 108 Loan funds. On September 21, 2009, the Municipality notified HUD that no additional funds would be utilized under this agreement. The total amount of funds that had been borrowed as of that date was $\$ 2,000,000$. As of December 31, 2014, the Municipality reported an outstanding loan balance of $\$ 1,448,000$.

Annual debt service requirements to maturity for the HUD Section 108 Loan are as follows (in thousands):

|  | Governmental Activities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Total |  |
| Years: |  |  |  |  |  |  |
| 2015 | \$ | 98 | \$ | 80 | \$ | 178 |
| 2016 |  | 104 |  | 75 |  | 179 |
| 2017 |  | 110 |  | 69 |  | 179 |
| 2018 |  | 116 |  | 64 |  | 180 |
| 2019 |  | 122 |  | 57 |  | 179 |
| 2020-2024 |  | 727 |  | 177 |  | 904 |
| 2025 |  | 171 |  | 10 |  | 181 |
| Total | \$ | 1,448 | \$ | 532 | \$ | 1,980 |

## F. Bonds Authorized But Unissued

At December 31, 2014, the Municipality has the following authorized but unissued general obligation bonds (in thousands):

| Purpose | Ordinance Date | Interest <br> Limitation | Amount Authorized | Amount Issued | Remaining Authorized |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Anchorage Parks \& Recreation | April 2012 | None | \$ 2,750 | \$ 2,250 | \$ 500 |
|  | April 2013 | None | 2,500 | 160 | 2,340 |
|  | April 2014 | None | 2,550 | 50 | 2,500 |
| Anchorage Roads \& Drainage | April 2011 | None | 21,455 | 11,820 | 9,635 |
|  | April 2012 | None | 27,472 | 8,597 | 18,875 |
|  | April 2013 | None | 20,525 | 6,807 | 13,718 |
|  | April 2014 | None | 20,200 | 1,450 | 18,750 |
| Area Wide Transportation Capital Improvement | April 2012 | None | 548 | - | 548 |
|  | April 2014 | None | 573 | - | 573 |
| Public Safety/Transportation- Areawide | April 2013 | None | 525 | - | 525 |
| Public Safety/Transportation- EMS | April 2013 | None | 2,095 | 795 | 1,300 |
| Public Safey/Transportation- EMS | April 2014 | None | 520 | - | 520 |
| Public Safety/Transportation- Areawide | April 2014 | None | 700 | - | 700 |
| Anchorage Fire | April 2014 | None | 1,950 | - | 1,950 |
| Anchorage Police | April 2014 | None | 650 | - | 650 |
|  |  |  |  |  | \$ 73,084 |

In 2015, the Municipality voters approved the issuance of $\$ 28,340,000$ in area wide, road and drainage, public safety, fire protection, parks and recreation, and transportation bonds.

## G. Refunded Bond Issues

## Municipality General Obligation Refunding Bonds

In October 2014, Anchorage issued \$78,430,000 in General Purpose Refunding Bonds Series B. Proceeds of $\$ 92,967,256$ were used to refund of a total of $\$ 89,590,000$ of principal from all of 2004C General Purpose Refunding Bonds and a portion of the 2005F General Purpose GO Bonds and to pay costs of issuance of the General Obligation Bonds. The refunding resulted in an economic gain as well as a savings from refunding. The economic gain realized in this refunding was $\$ 2,341,704$ and the savings resulting from the refunding was \$10,446,307.

## Electric Utility Advance Refunding of 2005A Senior Lien Refunded Revenue Bonds

On November 13, 2014, the Electric Utility issued $\$ 180,575,000$ in Senior Lien Electric Revenue Refunding Bonds. Some of proceeds of those bonds were used to refund portions of Series 2005A Senior Lien Electric Revenue Bonds. Proceeds from the sales were placed in an irrevocable trust to be used to service the future debt requirements of the refunded debt. The refunding resulted in an economic gain as well as savings from refunding.

The economic gain realized in this refunding was $\$ 1,444,736$ and the savings resulting from the refunding was as follows:

Cash flow requirements to service refunded debt
Less: Cash flow requirements for new debt
Net savings from refunding

| \$ | $15,647,813$ <br> $(13,926,913)$ |
| :---: | ---: |
| $\$$ | $1,720,900$ |

## H. Defeasance of Debt

The Municipality defeased certain general obligation and revenue bonds by placing the proceeds of new bonds and other available funds in irrevocable trusts to provide for all future debt service payments on the old bonds. Accordingly, trust account assets and liabilities for defeased bonds are not included in the Municipality's financial statements. At December 31, 2014, the defeased balance of general obligation and revenue bonds remaining to be paid by the escrow agent was $\$ 91,035,000$ for general government, including $\$ 12,285,000$ of revenue bonds from the Electric Utility. ASD has defeased \$93,585,000 of bonds at June 30, 2014.

## Electric Utility Defeasance of 1996 Senior Lien Revenue Bonds

In addition to the advance refunding noted above, on September 30, 2014 the Electric Utility defeased all outstanding Series 1996 Senior Lien Electric Revenue Bonds by placing funds in an irrevocable trust to be used to service the future debt requirements on the defeased debt.

All trust account assets and the liability for the refunded and defeased bonds are not included in the Electric Utility's financial statements. At December 31, 2014 the remaining defeased balances of revenue bonds remaining to be paid by the escrow agent were as follows:

Senior Lien Refunding Electric Revenue Bonds, 1996
Senior Lien Electric Revenue Refunding Bonds, Series 2005A
Total defeased bonds outstanding

| $\$$ | $11,135,000$ |
| :--- | :--- |
|  | $12,285,000$ |
| $\$$ | $23,420,000$ |

## I. Electric Utility Asset Retirement Obligation

The Electric Utility recognizes an asset retirement obligation (ARO) for its one-third interest in the Beluga River Gas Field (BRU) in accordance with Accounting Standards Codification (ASC) Topic No. 410-20, formerly Statement of Financial Accounting Standards No. 143, "Accounting for Asset Retirement Obligations" and 18 CFR 101 General Instructions No. 25, Accounting for Asset Retirement Obligations (Regulations of the Federal Energy Regulatory Commission, Department of Energy, or FERC). ASC 410-20 and FERC general instruction No. 25 applies to the fair value of a liability for an ARO that is recorded when there is a legal obligation associated with the retirement of a tangible long-lived asset and the liability can be reasonably estimated.

Obligations associated with the retirement of these assets require recognition of: 1) the present value of a liability and offsetting asset for an ARO, 2) the subsequent accretion of that liability and depreciation of the asset, and 3) the periodic review of the ARO liability estimates and discount rates. A schedule of changes in the asset retirement obligation is as follows:


As of December 2014, the Electric Utility recognized total asset retirement obligation of $\$ 8,106,294$. Because the Electric Utility follows regulated reporting for rate-making purposes, this increase in the liability was offset to a regulatory asset, therefore having no effect on the current year operating expenses.

## J. ASD Debt

The following is a summary of long-term ASD debt transactions for fiscal year ended June 30, 2014 (in thousands):

| Balance |  | Balance | Amount Due |
| :---: | :---: | :---: | :---: |
| July 1, 2013 | Additions | Reductions | June 30, 2014 | | within 1 year |
| :---: |


| General Obligation Bonds | \$ | 598,480 | \$ | 39,345 | \$ | 57,340 | \$ | 580,485 | \$ | 59,290 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated Absences |  | 10,471 |  | 12,276 |  | 11,886 |  | 10,861 |  | 5,702 |
| Workers Compensation |  | 15,406 |  | 3,374 |  | 5,303 |  | 13,477 |  | 5,569 |
| Unemployment |  | 86 |  | 357 |  | 372 |  | 71 |  | 71 |
| Medical Claims |  | 7,041 |  | 32,719 |  | 31,606 |  | 8,154 |  | 8,154 |
| Total | \$ | 631,484 | \$ | 88,071 | \$ | 106,507 |  | 613,048 | \$ | 78,786 |
| Unamortized premium on GO Bonds Total |  |  |  |  |  |  |  | 11,066 |  |  |
|  |  |  |  |  |  |  | \$ | 624,114 |  |  |

Bonds payable at June 30, 2014 are comprised of the following individual issues (in thousands):

| General Obligation Bonds | Amount |
| :--- | ---: |
| $\$ 60,000,000$ 1995 Series A School Construction Serial Bonds due in annual |  |
| installments of $\$ 4,710,000$ to $\$ 5,030,000$ through October 2015; interest at 5.00\% |  |
| to $6.00 \%$ | $\$ 89,740$ |

\$20,735,000 1998 Series A School Construction Refunding Bonds due in annual installments of $\$ 4,880,000$ to $\$ 5,120,000$ through July 2014; interest at $5.00 \%$.

5,120
$\$ 126,770,0002003$ Series B School Construction Serial Bonds due in annual installments of $\$ 5,835,000$ to $\$ 6,080,000$ through September 2014; interest at $4.13 \%$ to $4.25 \%$.

6,080
$\$ 80,735,0002004$ Series B School Construction Refunding Bonds due in annual installments of $\$ 3,000,000$ to $\$ 27,390,000$ through December 2017; interest at $3.80 \%$ to $5.25 \%$.
\$86,240,000 2004 Series D School Construction Serial Bonds due in annual installments of $\$ 3,775,000$ to $\$ 4,170,000$ through December 2015; interest at 5.00\%.

8,135
\$63,850,000 2005 Series A School Construction Serial Bonds due in annual installments of $\$ 2,820,000$ to $\$ 3,050,000$ through March 2016; interest at $4.00 \%$ to $5.00 \%$.

5,985
\$29,155,000 2005 Series B School Construction Refunding Bonds due in annual installments of \$55,000 to \$8,140,000 through December 2020; interest at 4.00\% to $5.00 \%$.
$\$ 14,790,0002005$ Series E School Construction Refunding Bonds due in annual installments of $\$ 3,735,000$ to $\$ 4,110,000$ through December 2018; interest at 5.00\%.
\$48,495,000 2006 Series A School Construction Serial Bonds due in annual installments of $\$ 2,000,000$ to $\$ 3,640,000$ through October 2026; interest at $4.00 \%$ to $5.00 \%$.

36,015
\$28,885,000 2006 Series B School Construction Refunding Bonds due in annual installments of $\$ 5,890,000$ to $\$ 6,185,000$ through October 2020; interest at 5.00\%.

12,075
\$51,705,000 2006 Series C School Construction Refunding Bonds due in annual installments of $\$ 65,000$ to $\$ 9,770,000$ through July 2021 ; interest at $4.00 \%$ to 5.00\%.

| General Obligation Bonds | Amount |  |
| :---: | :---: | :---: |
| \$171,155,000 2007 Series B School Construction Refunding Bonds due in annual installments of $\$ 60,000$ to $\$ 29,530,000$ through September 2024; interest at 4.00\% to 5.00\%. |  | 169,730 |
| \$63,790,000 2007 Series D School Construction Serial Bonds due in annual installments of $\$ 2,450,000$ to $\$ 4,885,000$ through August 2027; interest at $4.25 \%$ to $5.00 \%$. |  | 50,505 |
| \$29,840,000 2008 Series B School Construction Serial Bonds due in annual installments of $\$ 1,105,000$ to $\$ 2,285,000$ through August 2028; interest at $4.00 \%$ to $5.25 \%$. |  | 24,730 |
| \$20,025,000 2010 Series B School Construction Serial Bonds due in annual installments of $\$ 830,000$ to $\$ 1,345,000$ through April 2030; interest at $2.00 \%$ to 5.91\%. |  | 16,910 |
| \$4,940,000 2011 Series B School Construction Serial Bonds due in annual installments of $\$ 460,000$ to $\$ 550,000$ through August 2021; interest at $2.00 \%$ to 3.00\%. |  | 4,030 |
| \$28,310,000 2011 Series C School Construction Refunding Bonds due in annual installments of $\$ 1,285,000$ to $\$ 10,050,000$ through August 2020; interest at $4.00 \%$ to $5.00 \%$. |  | 8,675 |
| \$14,425,000 2012 Series C School Construction Serial Bonds due in annual installments of \$615,000 to \$975,000 through August 2032; interest at 2.00\% to 5.00\%. |  | 13,810 |
| \$24,080,000 2012 Series D School Construction Refunding Bonds due in annual installments of $\$ 4,290,000$ to $\$ 15,265,000$ through August 2015; interest at $2.00 \%$ to $5.00 \%$. |  | 8,815 |
| \$39,345,000 2013 Series A School Construction Serial Bonds due in annual installments of $\$ 865,000$ to $\$ 2,920,000$ through August 2033; interest at $4.00 \%$ to 5.00\%. |  | 39,345 |
|  | \$ | 580,485 |

The annual requirements to amortize all general obligation debt outstanding as of June 30, 2014 are as follows (in thousands):

|  | Anchorage School District |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Principal | Interest | Total |  |  |
| Years: |  |  |  |  |  |
| 2015 | $\$$ | 59,290 | $\$$ | 27,035 | $\$$ |
| 2016 | 57,165 | 23,932 |  | 81,325 |  |
| 2017 | 55,030 | 21,093 | 76,123 |  |  |
| 2018 | 52,285 | 18,430 | 70,715 |  |  |
| 2019 | 51,330 | 15,883 | 67,213 |  |  |
| $2020-2024$ | 215,850 | 44,697 | 260,547 |  |  |
| $2025-2029$ | 71,020 | 10,860 | 81,880 |  |  |
| $2030-2034$ | 18,515 | 1,808 | 20,323 |  |  |
| Total | $\$$ | 580,485 | $\$$ | 163,738 | $\$$ |

The amount of bonds payable that is due within one year as of June 30, 2014 is $\$ 59,290,000$. The Debt Service Fund has $\$ 2,733,186$ available to service the general obligation bonds. There are a number of restrictions contained in the various bond indentures. ASD is in compliance with all significant restrictions.

## NOTE 11 - DEBT ISSUED SUBSEQUENT TO YEAR END

## Municipality of Anchorage

On April 30, 2015, the Municipality issued \$97,000,000 of General Obligation Tax Anticipation Notes. The interest rate on the Notes is $0.5 \%$ with a maturity date of September 17, 2015.

## Water Utility

In January 2015, the Water Utility borrowed \$14,850,000 from the State of Alaska Drinking Water Fund for the purpose of financing a portion of seven capital improvement water projects.

## Wastewater Utility

In January 2015, the Wastewater Utility borrowed \$17,750,000 from the State of Alaska Drinking Water Fund for the purpose of financing a portion of ten capital improvement wastewater projects.

## Anchorage School District

In October 2014, ASD issued $\$ 59,075,000$ in Series C General Obligation School Bonds and $\$ 37,150,000$ in Series D General Obligation Refunding School Bonds. The ASD year ended on June 30, 2014 and these bonds are not reflected in these financial statements.

## NOTE 12 - CONDUIT DEBT OBLIGATIONS

## A. Nonrecourse Revenue Bonds - United Way of Anchorage

On November 1, 2000, the Municipality issued $\$ 850,000$ of Nonrecourse Revenue Bonds on behalf of the United Way of Anchorage. On July 30, 2001, the Municipality issued \$900,000 of Nonrecourse Revenue Bonds on behalf of the United Way of Anchorage. The Municipality has no direct involvement with the administration of these bonds except to allow their issuance under the name of the Municipality of Anchorage. These revenue bonds are issued under provisions of State and Federal law that provide that the bonds do not constitute an indebtedness of the Municipality. The bonds do not constitute a general obligation or pledge of the full faith and credit of the Municipality. Accordingly, the bonds and the related assets are not reflected in the accompanying financial statements.

A schedule of the remaining debt service on the 2000 issue bonds follows:


A schedule of the remaining debt service on the 2001 issue bonds follows:

|  | Principal |  |
| :---: | ---: | ---: |
| Years: |  |  |
| 2015 | $\$$ | 54,204 |
| 2016 |  | 57,824 |
| 2017 |  | 61,712 |
| 2018 |  | 65,840 |
| 2019 |  | 70,180 |
| $2020-2021$ |  | 119,723 |
| Total | $\$ 4$ | 429,483 |

## NOTE 13 - RETIREMENT PLANS

Substantially all regular employees of the Municipality are members of a public employees' retirement system except for employees who are members of the International Brotherhood of Electrical Workers (IBEW) and International Union of Operating Engineers, Local 302 (Local 302) (effective July 1, 2004).

IBEW members participate in a union sponsored cost-sharing defined benefit plan. Employer contributions are determined from hours of work reported by participating employers and the contractual employer contribution rate in effect. The current agreement increased contributions during 2014. Contributions to the plan for each hour worked by a covered employee were $\$ 7.00$ and increased to $\$ 7.25$ (as of August 15) for 2014 and $\$ 7.00$ and $\$ 6.75$ for 2013 and 2012 respectively. As well, the current agreement requires employer contributions to be made in an amount of $1.8 \%$ of each employee's gross wages to the Alaska Electrical Workers Money Purchase Plan (Annuity Plan). The total employer contributions (both hourly contributions and percentage contributions for the Annuity Plan) for 2014, 2013, and 2012 were $\$ 3,953,001, \$ 3,768,739$, and $\$ 3,904,628$, respectively. One
hundred percent of the Municipality's required contributions to the IBEW plan have been made through these contributions to the Alaska Electrical Trust Fund. Each year, IBEW issues audited financial statements that can be obtained by writing the plan administrator, Alaska Electrical Trust Fund, 2600 Denali Street, Suite 200, Anchorage, Alaska, 99503.

Local 302 members participate in a union sponsored cost-sharing defined benefit plan. Employer contributions are determined from compensable work hours and the contractual employer contribution rate in effect. The current agreement provides for contributions of $\$ 5.00$ per hour worked by a covered employee in 2014, 2013 and 2012. Further, seasonal employees are provided for contributions at .75 cents per hour worked in 2014, 2013, and 2012.Total employer contributions (covered and seasonal employees) for 2014, 2013, and 2012 were $\$ 1,519,659, \$ 1,588,775$, and $\$ 1,676,415$, respectively. One hundred percent of the Municipality's required contributions to the Local 302 plan have been made through these contributions to the Local 302 International Operating Engineers Employers Construction Industry Retirement Fund. Each year, Local 302 issues audited financial statements that can be obtained by writing the plan administrator, Welfare and Pension Administration Service, Inc., P.O. Box 34203, Seattle, Washington, 98124.

All Municipal employees who are members of a public employees' retirement system participate in the State of Alaska Public Employees' Retirement System (PERS) except for police officers hired prior to October 6, 1994, paramedics, and fire fighters hired prior to July 18, 1994, and command officers hired prior to May 24, 1994, who participate in either Plan I, Plan II, or Plan III of the Anchorage Police and Fire Retirement System. Police officers, command officers, paramedics, and fire fighters hired subsequent to these dates are in the State of Alaska Plan. All pension and postemployment healthcare benefit obligations of the Municipality are included on the government-wide, proprietary, or fiduciary financial statements.

## A. State of Alaska Public Employees' Retirement System

## Plan Descriptions

Employees hired prior to July 1, 2006, and employees hired after July 1, 2006 who have PERS enrollment from prior employment, participate in PERS Tiers I-III, a defined benefit cost sharing plan that acts as a common investment and administrative agent for political subdivisions within the State of Alaska. Employees hired on or after July 1, 2006 who have no prior PERS participating employment participate in PERS Tier IV, a defined contribution plan with a component of defined benefit postemployment healthcare.

The defined benefit plan was originally established as an agent multiple-employer plan, but was converted by legislation to a cost-sharing plan, effective July 1, 2008. Under the cost-sharing arrangement, the State of Alaska Division of Retirement and Benefits no longer tracks individual employer assets and liabilities. Rather, all plan costs and past service liabilities will be shared among all participating employers. Both plans are administered by the State of Alaska (State) to provide pension, postemployment healthcare, death, and disability benefits to eligible employees.

All full-time and regular part-time Municipal employees not covered by the State of Alaska Teacher's Retirement System (TRS) or another retirement plan are eligible to participate in PERS. For both the defined benefit plan and the defined contribution plan, benefit and contribution provisions are established by State law and may be amended only by the State Legislature.

Each fiscal year, PERS issues publicly available financial reports that include financial statements and required supplementary information. They may be obtained by writing to the State of Alaska, Department of Administration, Division of Retirement and Benefits, P.O. Box 110203, Juneau, Alaska, 99811-0203, by phoning (907) 465-4460, or via the web at www.state.ak.us/drb/pers/ .

## Funding Policy and Annual Pension and Postemployment Healthcare Cost - PERS Tier I-III Defined Benefit Plan

Participating employees are required to contribute 6.75 percent of their annual covered salary, Police Officers and Firefighters contribute 7.5 percent. Employer contribution rates are established by State statute. Employer contribution rates are established annually by the State's sanctioned management board. The funding policy for PERS provides for periodic employer contributions at actuarially determined rates that, expressed as a percentage of annual covered payroll, are sufficient to accumulate sufficient assets to pay benefits when due.

The employer contribution rate is statutorily capped at 22 percent of annual covered salary. State legislation currently provides that the State contribute any amount over 22 percent such that the total contribution equals the

Alaska Retirement Management Board adopted rate, but not the same as the Governmental Accounting Standards Board (GASB) Statement No. 43 accounting rate.

Detailed contribution rates for the Municipality and actuarial methods for the plan for the year ended 2014 are as follows:

|  | Employee Rate |  | Contractual Rate |  | Rate |  | GASB 43* |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1/1 to | $7 / 1$ to | 1/1 to | $7 / 1$ to | 1/1 to | $7 / 1$ to | 1/1 to | $7 / 1$ to |
| Police Officers and Firefighters | 6/30/14 | 12/31/14 | 6/30/14 | 12/31/14 | 6/30/14 | 12/31/14 | 6/30/14 | 12/31/14 |
| Pension | 3.86\% | 3.62\% | 10.64\% | 12.54\% | 18.38\% | 25.09\% | 27.94\% | 33.05\% |
| Postemployment Healthcare | 3.64\% | 3.88\% | 11.36\% | 9.46\% | 17.30\% | 18.94\% | 52.55\% | 55.07\% |
| Total Contribution Rate | 7.50\% | 7.50\% | 22.00\% | 22.00\% | 35.68\% | 44.03\% | 80.49\% | 88.12\% |
| Other Employees |  |  |  |  |  |  |  |  |
| Pension | 3.48\% | 3.26\% | 10.64\% | 12.54\% | 18.38\% | 25.09\% | 27.94\% | 33.05\% |
| Postemployment Healthcare | 3.27\% | 3.49\% | 11.36\% | 9.46\% | 17.30\% | 18.94\% | 52.55\% | 55.07\% |
| Total Contribution Rate | 6.75\% | 6.75\% | 22.00\% | 22.00\% | 35.68\% | 44.03\% | 80.49\% | 88.12\% |

* This rate uses an 8.00\% pension discount rate and a 4.90\% healthcare discount rate trom 1/1/2014 to 12/31/2014 and disregards tuture Medical Part D payments.


## Annual Pension and Postemployment Healthcare Cost

Effective beginning July 1, 2014, the State passed additional legislation appropriating a one-time funding contribution into the plan in the amount of $\$ 1$ billion. This $\$ 1$ billion is allocated among all participating employers and will be recorded as an on-behalf payment. This amount significantly exceeds the required on-behalf payments established as the difference between the ARM Board rate and the employers effective rate. In addition, prior to July 1, 2015, there are no constraints or restrictions in the actuarial cost method or other assumptions used in the ARM Board valuation. Effective July 1, 2015, the Legislature requires the Arm Board to adopt employer contribution rates for the past service liabilities using a level percent of pay method over a closed 25 year term which ends in 2039, resulting in lower ARM Board rates. As a result of these changes, the State fiscal year 2015 on-behalf will be significantly higher than under the previous calculations, and in State fiscal year 2016 the on-behalf amounts will be lower than under the previous calculations.

The Municipality is required to contribute 22 percent of covered payroll, subject to a wage floor. In addition, the State contributed approximately 13.68 percent from January 1 through June 30 and 42.41 percent between July 1 and December 31, 2014 of covered payroll to the Plan. In accordance with the provisions of GASB Statement No. 24, the Municipality has recorded the State contribution in the General Fund in the amount of $\$ 57,184,705$ as a PERS on-behalf payment. However, because the Municipality is not statutorily obligated for these payments, this amount has been excluded from pension and OPEB cost as described here. Pension and OPEB payments for the three years from December 31, 2012 to December 31, 2014 are shown in thousands below:

| Year | Annual Pension <br> Cost | Annual OPEB <br> Cost | Total Benefit <br> Cost (TBC) | Anchorage <br> Contributions | \% of TBC <br> Contributed |
| :---: | ---: | ---: | ---: | ---: | :---: |
| 2014 | 21,509 | 16,226 | 37,735 | 37,735 | $100 \%$ |
| 2013 | 19,111 | 17,988 | 37,099 | 37,099 | $100 \%$ |
| 2012 | 16,088 | 20,518 | 36,606 | 36,606 | $100 \%$ |

## Funding Policy and Annual Pension and Postemployment HealthCare Costs - PERS Tier IV Defined Contribution Plan

Employees first enrolling into PERS after July 1, 2006 participate in PERS Tier IV. PERS Tier IV is a defined contribution retirement plan that includes a component of defined benefit post-employment health care. The plan requires both employer and employee contributions. Employees may make additional contributions into the plan, subject to limitations. Contribution rates are as follows:

|  | Police/Fire |  | Others |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1/1-6/30 | 7/1-12/31 | 1/1-6/30 | 7/1-12/31 |
| Employee Contribution | 8.00\% | 8.00\% | 8.00\% | 8.00\% |
| Employer Contribution |  |  |  |  |
| Retirement | 5.00\% | 5.00\% | 5.00\% | 5.00\% |
| Health Reimbursement Arrangement * | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Retiree Medical Plan | 0.48\% | 1.66\% | 0.48\% | 1.66\% |
| Death \& Disability Benefit | 1.14\% | 1.06\% | 0.20\% | 0.22\% |
| Total Employer Contribution | 9.62\% | 10.72\% | 8.68\% | 9.88\% |

*Health Reimbursement Arrangement - AS 39.30.370 requires that the employer contribute "an amount equal to three percent of the employer's average annual employee compensation." For actual remittance, this amount is calculated as a flat rate per full time employee and a flat rate per hour for part time employees. Prior to July 1, 2014 a rate of $\$ 72.95$ per full time employee per pay period and $\$ 1.22$ per part time hour worked was paid. For pay periods ending after July 1, 2014, a flat rate of approximately $\$ 1,961$ per year for full time employees and $\$ 1.26$ per part time hour worked were paid.

For the year ended December 31, 2014, the Municipality contributed $\$ 3,630,792$ to PERS Tier IV for retirement and retiree medical, and $\$ 1,414,337$ to PERS Tier IV for Health Reimbursement Arrangement on-behalf of its employees. Employee contributions to the plan totaled $\$ 4,405,491$.

Under the newly adopted cost-sharing arrangement for the PERS defined benefit plan (Tiers I - III), the State statute employer contribution rate of 22 percent, includes Tier IV employees. In addition to the amounts above, the Municipality contributed approximately 11.28 percent on Police \& Fire Tier IV employee payroll and approximately 12.12 percent on other Tier IV employee payroll. This amount was applied to the obligation of the PERS defined benefit plan and is included in the contributions (ARC) recorded in the defined benefit cost-sharing plan.

## B. Police and Fire Pension System Plans

Plans I, II and III are defined benefit single-employer plans established by Chapter 3.85 of the Code. The plans are administered by the Police and Fire Retirement Board (Retirement Board). The cost of administering the plans is financed by the Retirement System assets held in a trust account. The Board consists of nine members: three appointed by the Mayor, three elected by the Fire members, and three elected by the Police members.

All regular full-time police officers hired prior to October 6, 1994; paramedics and fire fighters hired prior to July 18, 1994; and command officers hired prior to May 24, 1994, are required to participate in a plan. No other person is eligible to participate. Membership is determined by date of initial employment or by employee election.

- Plan I - Members employed on or before June 30, 1977
- Plan II - Members employed between July 1, 1977, and April 16, 1984, and
- Plan III - Members employed between April 16, 1984, and July 18, 1994. Members of Plans I and II were also permitted to elect into Plan III at its inception.

Members of Plan I, II, and III are required to contribute an amount not to exceed 6 percent of compensation if the assets to liabilities ratio falls below 100 percent. Additionally, the Municipality is required to contribute 2.5:1 Municipality/member contribution ratio and any additional contributions to ensure that Plans I, II, and III are adequately funded as determined by the actuary and approved by the Retirement Board.

Benefit and contribution provisions are established by Code and may be amended only by the Assembly. The January 1, 2015 actuarial valuation recommended contribution rates for Plans I, II and III are 6 percent for the employee and $\$ 8.8$ million for the Municipality for year-end December 31, 2014. All past contributions were made in accordance with actuarial recommendations.

Benefits for all three plans include voluntary normal, early, and deferred retirement benefits and occupational and non-occupational disability and death benefits. The extent of benefits varies by plan and basic benefit provisions are discussed in the following paragraphs. Benefits vest after five years of service for all plans, retirement benefits are paid monthly for life and are equal to 2.5 percent of average monthly compensation times years of credited service. A member may retire after 20 years of credited service and immediately begin receiving a monthly benefit. For Plans I and II average monthly compensation is the amount paid during the period of the highest three consecutive calendar years divided by the number of months for which compensation was received. For

Plan III, final average compensation is the greater of the average of the two highest consecutive tax years of base compensation or average of total base compensation for the last 52 pay periods.

Plan I and II members may elect early retirement after five years of credited service and attainment of age 55 and receive a retirement benefit. Plan III members may elect early retirement after 15 years of credited service and either withdraw their contributions or start receiving a retirement benefit. All three plans have deferred retirement options for members who have at least five years credited service and have not reached age 55. Plan I and II members may either withdraw their contributions or remain in the plan and begin receiving a retirement benefit upon reaching age 55. Plan III members may either withdraw their contributions or receive a retirement benefit beginning the date on which he or she would have completed 20 years of credited service or upon reaching age 55. All benefits or refunds of the Plans are recognized when due and payable in accordance with the plan terms as noted. Disability benefits may be either occupational or non-occupational.

Benefits are payable for life, and are subject to certain restrictions. To be eligible for non-occupational benefits, a member must have five years credited service prior to date of disability. Plan I and II members receive an occupational benefit of $662 / 3$ percent of gross monthly compensation at time of disability and a non-occupational disability of 50 percent of monthly compensation. Plan III members receive an occupational benefit of 50 percent of final average compensation at time of disability and a non-occupational disability of 25 percent of final average compensation at time of disability with more than five but less than ten years credited service. For each additional year of service up to 20 years, the benefit shall increase by 2.5 percent of final average compensation.

Plan III beneficiaries are entitled to receive limited cost of living adjustments and children's benefits until dependent children reach age eighteen.

Information regarding the Plans is available upon request and may be obtained by writing to Anchorage Police and Fire Retirement System, 3650 E. Tudor Road, P.O. Box 196650, Anchorage, Alaska 99519-6650 or by phoning (907) 343-8400.

## Funding Status and Funding Progress

Annual pension cost and the related information for 2014 and the two prior years are as follows:

|  | Police and Fire Retirement Systems |  |  |
| :--- | :---: | :---: | :---: |
| 2014: | Plan I | Plan II | Plan III |
| Annual pension cost (in thousands) | $\$ 1,952$ | $\$ 1,520$ | $\$ 5,297$ |
| Contributions made (in thousands) | $\$ 1,952$ | $\$ 1,520$ | $\$ 5,297$ |
| Percentage of Pension Costs Contributed | $100 \%$ | $100 \%$ | $100 \%$ |
| Actuarial valuation date | January 1,2014 | January 1,2014 | January 1, 2014 |
| Actuarial cost method | Modified Aggregate | Modified Aggregate | Modified Aggregate |
| Amortization period | 15 years | 15 years | 15 years |
| Asset valuation method | Market | Market | Market |
| Actuarial assumptions: |  |  |  |
| Inflation rate | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ |
| Investment rate of return | $8.0 \%$ | $8.0 \%$ | $8.0 \%$ |
| Projected salary increase | $3.5 \%$ | $3.5 \%$ | $3.5 \%$ |
| Cost of living adjustment | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $0.75 \%$ to $1.50 \%$ * |
| 2013: | Plan I | Plan II | Plan III |
| Annual pension cost (in thousands) | $\$ 2,246$ | $\$ 1,755$ | $\$ 5,999$ |
| Contributions made (in thousands) | $\$ 2,246$ | $\$ 1,755$ | $\$ 5,999$ |
| Percentage of Pension Costs Contributed | $100 \%$ | $100 \%$ | $100 \%$ |
| Actuarial valuation date | January 1,2013 | January 1,2013 | January 1,2013 |
| Actuarial cost method | Modified Aggregate | Modified Aggregate | Modified Aggregate |
| Amortization period | 15 years | 15 years | 15 years |
| Asset valuation method | Market | Market | Market |
| Actuarial assumptions: |  |  |  |
| Inflation rate | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ |
| Investment rate of return | $7.9 \%$ | $7.9 \%$ | $7.9 \%$ |
| Projected salary increase | $3.5 \%$ | $3.5 \%$ | $3.5 \%$ |
| Cost of living adjustment | N/A | N/A | $0.75 \%$ to 1.50\% * |


|  | Police and Fire Retirement Systems |  |  |
| :--- | :---: | :---: | :---: |
| 2012: | Plan I | Plan II | Plan III |
| Annual pension cost (in thousands) | $\$ 1,220$ | $\$ 1,127$ | $\$ 3,893$ |
| Contributions made (in thousands) | $\$ 1,220$ | $\$ 1,127$ | $\$ 3,893$ |
| Percentage of Pension Costs Contributed | $100 \%$ | $100 \%$ | $100 \%$ |
| Actuarial valuation date | January 1, 2012 | January 1, 2012 | January 1, 2012 |
| Actuarial cost method | Modified Aggregate | Modified Aggregate | Modified Aggregate |
| Amortization period | 15 years | 15 years | 15 years |
| Asset valuation method | Market | Market | Market |
| Actuarial assumptions: |  |  |  |
| Inflation rate | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ |
| Investment rate of return | $8.0 \%$ | $8.0 \%$ | $8.0 \%$ |
| Projected salary increase | $3.5 \%$ | $3.5 \%$ | $3.5 \%$ |
| Cost of living adjustment | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $0.75 \%$ to $1.50 \%$ * |

.75\% for present retrees and after retirement for current active members after 20th anniversary of hier, and 1.50\%
after 25th anniversary of hire
Because the aggregate actuarial cost method does not identify or separately amortize unfunded actuarial liabilities, information about funded status and funding progress has been prepared using the entry age actuarial cost method for that purpose, and that the information presented is intended to approximate the funding progress of the plan. The current plan uses a discount of 7.8 percent.

The following schedule of funding progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits (in thousands).

| Actuarial Valuation Date |  | Actuarial Value of Assets |  | Actuarial Accrued Liability | Unfunded Liability |  | Funded Ratio | Covered Payroll |  | Unfunded Liability as Percentage of Covered Payroll |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| January 1, 2015: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 75,471 | \$ | 87,365 | \$ | 11,894 | 86.40\% | \$ | - - | 0.00\% |
| Plan II |  | 57,092 |  | 65,512 |  | 8,420 | 87.10\% |  | 133 | 6330.80\% |
| Plan III |  | 211,912 |  | 247,643 |  | 35,731 | 85.60\% |  | 3,538 | 1009.90\% |
| January 1, 2014: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 78,262 | \$ | 88,793 | \$ | 10,531 | 88.10\% | \$ | - - | 0.00\% |
| Plan II |  | 58,510 |  | 66,010 |  | 7,500 | 88.60\% |  | 119 | 6302.50\% |
| Plan III |  | 212,964 |  | 238,977 |  | 26,013 | 89.10\% |  | 4,817 | 540.00\% |
| January 1, 2013: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 72,633 | \$ | 89,266 | \$ | 16,633 | 81.40\% | \$ | \$ - | 0.00\% |
| Plan II |  | 53,655 |  | 66,588 |  | 12,933 | 80.60\% |  | 257 | 5032.30\% |
| Plan III |  | 190,281 |  | 232,841 |  | 42,560 | 81.70\% |  | 6,161 | 690.80\% |

## Contribution Requirements

In May 2003, the Retirement Board elected to change the methodology for calculating contributions to the modified aggregate actuarial cost method, effective with the plan year beginning January 1, 2004.

Member contributions, if needed, are calculated to be 40 percent of the Municipality contributions (ratio of 2.5:1) subject to a maximum level of 6 percent of salary. Employer contributions are calculated annually as part of the Actuarial Valuation of the Plans Assets. Based on this methodology, Municipality required contributions of \$7.1 million are expected in 2015.

## C. Investments

The State Plan and the Police \& Fire Retirement System do not own any notes, bonds, or other instruments of the Municipality.

## NOTE 14 - POSTEMPLOYMENT HEALTHCARE BENEFITS

Members of the Police \& Fire Retirement Plan participate in one of two post-employment health benefit plans.

## A. Gentile Group

Members of the Police \& Fire Retirement Plan who retired prior to January 1, 1995, and command personnel who were employed prior to that date, but not retired at that date, participate in the "Gentile Group" Plan. The Municipality pays 100 percent of a defined benefit insurance premium including health for all eligible retirees as well as dental, audio and vision coverage for police retirees. Optional dental, audio and vision coverage is paid by the fire and command retirees. The plan is accounted for on a "pay as you go" method with costs recognized as expenditures as premiums are paid. At December 31, 2014, there were 246 retiree participants. For 2014, the monthly contribution for each member ranged between $\$ 2,689$ and $\$ 3,274$ per member depending on age and years of service. Benefit costs totaled $\$ 9,141,681$ in 2014 . There are no plans in place to terminate or discontinue this benefit for eligible members.

## B. Police and Fire Retiree Medical Group \& Associated Prefunding Arrangement

Active duty and non-command personnel members who were employed prior to January 1, 1995, but who were scheduled to retire after that date, as well as non-represented command personnel appointed after January 1, 1995 participate in the Police and Fire Retiree Medical Plan. Established with both defined benefit and defined contribution characteristics, the Municipality contributes a fixed dollar contribution to each member on a monthly basis. Those funds are placed into individual member accounts and can be used to fund any qualifying medical costs or health insurance premiums. Additionally, members have access to the Municipality's health insurance program if they elect to pay the associated premium.

The significant terms of the agreement required the Municipality to contribute $\$ 2,000,000$ in 1994 and $\$ 490$ per month per retired employee in 1995 to the Police \& Fire Retiree Medical Trust Fund. For all subsequent years, the amount to be contributed per retired employee is adjusted in accordance with the CPI factors indicated below:

| Retirement Age | Service at <br> Retirement | Annual Adjustment |
| :---: | :---: | :---: |
| 60 or older | 25 years | $75 \%$ of medical CPI |
| $55-59$ |  | $50 \%$ of medical CPI |
| $50-54$ | $20-24$ years | $50 \%$ of medical CPI <br> (with a maximum of 6\%) |
| Less than 50 | $0-19$ years | $25 \%$ of medical CPI <br> (with a maximum of $3 \%)$ |

For 2014, the monthly contribution for each member ranges between $\$ 498$ and $\$ 838$ per member depending on age and years of service. The Municipality contributed $\$ 3,270,404$ to the Police and Fire Retiree Medical Trust Fund in 2014.

Concurrent with the establishment of the plan, the Municipality initiated a "Prefunding" arrangement. The terms of the prefunding call for annual deposits through 2014 into a special revenue fund for the purpose of accumulating resources to pay the annual required contributions to the Police and Fire Retiree Medical Plan beginning in 2014. Based on an actuarial report dated June 2012, the original payment schedule would not fully prefund the plan by 2014. The Municipality opted to continue contributions to the Trust through 2021 to fully prefund the plan. This change required an Amendment to the Anchorage Municipal Code, which was approved by the Assembly in December 2009. In accordance with the current prefunding arrangement, the Municipality is required to contribute $\$ 1,504,034$ to the special revenue fund on an annual basis in order to fully fund the actuarially determined liability by 2021 .

In 2014, the Municipality contributed the annual $\$ 1,504,034$ to the fund. The Municipality will perform an actuarial funding study every two years and adjust the required annual contribution as needed and/or extend the final payment, as authorized in Anchorage Municipal Code 3.88.020.

Detailed information regarding rates and actuarial methods for the plan for the year ended 2014 are as follows:

|  | Gentile | Police and Fire |
| :--- | :---: | :---: |
|  |  |  |
| Actuarial Valuation Date | January 1, 2013 | January 1, 2013 |
| Actuarial Cost Method | Projected Unit Credit <br> Level Dollar, closed <br> Amortization Method | Level Dollar, closed |
| Amortization Period | 24 Years | 24 Years |
| Asset Valuation Method | Unfunded | Unfunded |
| Actuarial Assumptions: | Note (1) | $3.4 \%$ |
| Inflation Rate | $4.5 \%$ | $8.0 \%$ |
| Annual Discount Rate | $9 \%$ assumed to | $9 \%$ assumed to |
| Healthcare Cost Trend Rate | decrease $0.5 \%$ until <br> reaching $5 \%$ | decrease $0.5 \%$ until <br> reaching $5 \%$ |

Note (1) No inflation rate as there is no trust associated with the Gentile Plan

The components of annual postemployment healthcare costs for the year ended 2014 (in thousands) are as follows:

|  | Postemployment Healthcare |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Gentile Group |  | Police and Fire Retiree Medical Group |  |
| Annual Required Contribution (ARC) | \$ | 6,012 | \$ | 2,835 |
| Interest on the Net OPEB Obligation (NOO) |  | (356) |  | (93) |
| Adjustment to the ARC |  | 519 |  | 63 |
| Annual OPEB Cost (APC) |  | 6,175 |  | 2,805 |
| Contributions made |  | $(9,142)$ |  | $(4,366)$ |
| Increase (Decrease) in NOO |  | $(2,967)$ |  | $(1,561)$ |
| NOO, beginning of year |  | $(7,907)$ |  | $(1,164)$ |
| NOO (Asset), end of year | \$ | $(10,874)$ | \$ | $(2,725)$ |
| Percentage of Post-Employment Health Care Cost Contributed (2014) |  | 165.78\% |  | 155.66\% |
| Percentage of Post-Employment Health Care Cost Contributed (2013) |  | 144.47\% |  | 139.13\% |
| Percentage of Post-Employment Health Care Cost Contributed (2012) |  | 132.39\% |  | 116.49\% |


|  | Postemployment Healthcare Benefits (in thousands) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuarial Valuation Year | Actuarial Value of Plan Assets | Actuarial <br> Accrued <br> Liability <br> (AAL) |  | Unfunded <br> Actuarial <br> Accrued <br> Liability <br> (UAAL) |  | Funded Ratio | Covered Payroll |  | Unfunded Liability as Percentage of Covered Payroll 73501\% |
| Gentile Group | 2014 | - | \$ | 87,466 | \$ | 87,466 | 0\% | \$ | 119 |  |
|  | 2013 | - | \$ | 87,466 | \$ | 87,466 | 0\% | \$ | 257 | 34033\% |
|  | 2012 | - |  | 96,100 |  | 96,100 | 0\% |  | 262 | 36679\% |
| Police \& Fire | 2014 | \$ 12,948 | \$ | 41,275 | \$ | 28,327 | 31\% | \$ | 4,817 | 588\% |
|  | 2013 | 12,948 |  | 41,275 |  | 28,327 | 31\% |  | 6,161 | 460\% |
|  | 2012 | 11,123 |  | 42,833 |  | 31,710 | 26\% |  | 6,489 | 489\% |

## MOA Premium Discount

In 2013 as authorized in Anchorage Municipal Code 3.87.050A, the Municipality provided a premium discount to all members of the Police and Fire Retiree Medical Trust that purchase municipal health insurance. At December 31, 2014 the Municipality contributed \$1,095,478 for that plan.

## State Public Employee Retirement Plan

Police officers and fire fighters hired after January 1, 1995 participate in the State Public Employee Retirement Plan, rather than the Police and Fire Retirement System Plan, thus, those individuals receive postemployment medical benefits as determined by that Plan.

## Deferred Compensation Plan

The Municipality has determined that a fiduciary relationship does not exist between it and the Internal Revenue Code Section 457 deferred compensation plan. The deferred compensation plan is not reported in the Municipality's financial statements in accordance with GASB Statement No. 32.

## NOTE 15 - FUND BALANCE - GOVERNMENTAL FUNDS

In the fund financial statements, the Municipality reports aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of these resources. The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form - prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balance comprises the remaining four classifications: restricted, committed, assigned, and unassigned.

Restricted fund balance. This classification reflects the constraints imposed on resources either (a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance. These amounts can only be used for specific purposes pursuant to constraints imposed by formal ordinances of the Assembly - the Municipality's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the Assembly removes the specified use by taking the same type of action imposing the commitment. This classification also includes contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned fund balance. This classification reflects the amounts constrained by the Municipality's "intent" to be used for specific purposes, but are neither restricted nor committed. The Assembly has given the Mayor or the Mayor's designee the authority to assign amounts to be used for specific purposes through the budgetary process. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance. This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

When both restricted and unrestricted resources are available for use, it is the Municipality's policy to use externally restricted resources first, then unrestricted resources - committed, assigned, and unassigned - in order as needed.

In 2011, the Assembly approved AR2011-345(S) which set the fund balance policy in accordance with GASB 54. In 2014, the Assembly approved AR2014-221 which revised the method of calculating certain components of the fund balance categories, to better aid in assessing the needs of the Municipality. Managements spending policy is to use restricted fund balance first when expenditures are incurred to which any resource is available, then to use unrestricted fund balances in the following order; committed, assigned, and unassigned.

The Municipality has implemented the provisions of GASB Statement No. 54 - Fund Balance Reporting and Governmental Fund Type Definitions. Fund balance, reported in aggregate on the governmental funds balance sheet is subject to the following constraints:

|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | General | MOA Trust | Capital Projects <br>  <br> Drainage | Other <br> Governmental <br> Funds | Total |  |  |
|  |  |  |  |  | - | $\$$ | $1,456,430$ |
| Nonspendable | $\$ 1,456,430$ | $\$$ | - | $\$$ | - | $\$$ | $1,030,030$ |



Alaska State Statute 29.35 .460 states that taxes levied within a differential tax zone that exceed the amount that would have otherwise been levied may only be used for the services provided in that zone. The Municipality has $\$ 189,145$ of restricted fund balance in one of the sub funds of the General Fund. The Municipality, by resolution, established a bond rating that is included in committed fund balance and a Working Capital Reserve that is included in unassigned fund balance. In addition, the Trans-Alaska Pipeline System (TAPS) payment of property taxes is included in assigned fund balance.

Set asides for Bond Rating, TAPS and Working Capital Reserves are reported as follows:

## Bond Rating:

Committed


| TAPS: |  |  |  |
| :---: | :---: | :---: | :---: |
| Assigned | 6,260,000 |  |  |
|  | 6,260,000 |  |  |
| Working Capital Reserve: |  |  |  |
| Unassigned | 8,867,425 |  |  |
|  | \$ | 8,867,42 |  |
| The Municipality has the following encumbrances outstandi |  |  |  |
| Major Funds: |  |  |  |
| Capital Projects Roads \& Drainage Fund |  |  | \$ 33,410,082 |
| Non Major Capital Project Funds: |  |  |  |
| Public Safety |  |  | 2,713,644 |
| Parks \& Recreation |  |  | 743,421 |
| Areawide |  |  | 9,692,452 |
| Public Transportation |  |  | 380,701 |
| Miscellaneous |  |  | 3,389,219 |
| Total Non Major Capital P | jec | nds | 16,919,437 |
| Non Major Special Revenue Funds |  |  |  |
| State Grants |  |  | 31,253,687 |
| Total Non Major Special R | ven | Funds | \$ 31,253,687 |

## NOTE 16 - RISK MANAGEMENT AND SELF-INSURANCE

The Municipality is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; illness of and injuries to employees; unemployment; and natural disasters. The Municipality utilizes three risk management funds to account for and finance its uninsured risks of loss.

The Municipality provides coverage up to the maximum of $\$ 2,500,000$ per occurrence for automobile and general liability claims and $\$ 2,000,000$ for each workers' compensation claim. No settled claim exceeded this commercial coverage in 2014 or 2013 while one claim exceeded this coverage in 2012.

Unemployment compensation expense is based on actual claims paid by the State of Alaska and reimbursed by the Municipality.

All Municipal departments participate in the risk management program and make payments to the risk management funds based on actuarial estimates of the amounts needed to pay prior and current year claims.

Claims payable represent estimates of claims to be paid based upon past experience modified for current trends and information. The ultimate amount of losses incurred through December 31, 2014, is dependent upon future developments. At December 31, 2014, claims incurred but not reported included in the liability accounts are $\$ 14,212,666$ in the General Liability/Workers' Compensation Fund and Medical/Dental Self Insurance Fund.

Changes in the funds' claim liability amounts in 2014 and 2013 are as follows:

General Liability/Workers' Compensation
Medical/Dental
Unemployment

| Balance | Current Year |  |  |
| :---: | ---: | ---: | ---: |
|  | Claims and |  |  |
|  | Changes in |  | Balance <br> December 31, |
| January 1, 2014 | Estimates | Claims Payment | 2014 |
| $18,484,350$ | $8,590,527$ | $(9,043,949)$ | $18,030,928$ |
| $6,933,274$ | $47,412,207$ | $(47,258,680)$ | $7,086,801$ |
| 94,750 | 364,529 | $(360,868)$ | 98,411 |
| $\$ 25,512,374$ | $\$$ | $56,367,263$ | $\$$ |


|  | Balance January 1, 2013 | Current Year Claims and Changes in Estimates | Claims Payment | BalanceDecember 31,2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| General Liability/Workers' Compensation | \$ 16,714,555 | 8,977,822 | $(7,208,027)$ | \$ | 18,484,350 |
| Medical/Dental | 7,028,349 | 52,485,460 | $(52,580,535)$ |  | 6,933,274 |
| Unemployment | 118,632 | 443,265 | $(467,147)$ |  | 94,750 |
|  | 23,861,536 | 61,906,547 | (60,255,709) |  | 25,512,374 |

At December 31, 2014, the Medical and Dental Self Insurance Fund had unrestricted net position of \$10,288,292, an improvement of $\$ 6,152,609$ from 2013. Medical and Dental rates were increased by a margin of 3 percent in 2014 to ensure an adequate reserve.

At December 31, 2014, the General Liability and Worker's Compensation Fund had positive unrestricted net position of $\$ 3,260,400$. Insurance rates were increased to offset the deficit in 2012.

## NOTE 17 - MOA TRUST FUND

On April 2, 2002, the Municipality voters approved Proposition No. 4 which fundamentally changed distribution rules applicable to the MOA Trust Fund. Key excerpts from Proposition No. 4 include:

- "The trust fund shall be defined as an endowment fund with a controlled spending policy limiting dividend distribution."
- "Any use of the corpus, or a portion of the corpus, separate from the controlled spending policy of the endowment, may only be used for purposes approved by a majority of the voters voting on a ballot proposition in a regular or special election."
- "Under the endowment's controlled spending policy an annual dividend may be appropriated by the assembly provided that the annual appropriation does not exceed 5 percent of the average asset balance of the trust."

Anchorage Municipal Code was also revised to accompany the Anchorage Municipal Charter change. The changes made to AMC 6.50 .060 further define and clarify the methodology to be used in paying out an annual dividend from the MOA Trust Fund each year.

Depending on the investment market conditions in any given year, the MOA Trust Fund may or may not generate sufficient realized and unrealized net earnings to cover the 5 percent dividend payout. Under the endowment model, however, up to 5 percent of the market value of the MOA Trust Fund for the twenty consecutive quarters ending on March 31 of each year is available for appropriation by the Assembly to help fund the general government budget. The endowment model is tied to an average market value, not to annual earnings, and it assumes a long-term investment return of 8 percent and inflation of 3 percent. During periods of market decline, the MOA Trust Fund may experience a negative return; nonetheless the voter approved endowment model for the MOA Trust Fund makes it possible for the Assembly to pay out a 5 percent dividend by drawing from the fund's corpus. Over time the MOA Trust Fund is also expected to benefit from positive years in the market (i.e., years in which the real rate of return exceeds 5 percent); however the Assembly must abide by the 5 percent cap on annual distributions. This means that any excess returns generated during positive years in the market effectively are converted to corpus. Additionally, the Municipal Treasurer is required by the Anchorage Municipal Code to determine whether the MOA Trust Fund's purchasing power is being maintained, by performing an analysis at least every five years beginning in year 2007.

In January 2009, the Assembly, in response to substantial 2008 investment losses, amended AMC 6.50 .060 to further limit the annual dividend payout. Effective January 1, 2010, no more than 4 percent of the market value of the MOA Trust Fund for the twenty consecutive quarters ending on March 31 of each year is available for appropriation by the Assembly to help fund the general government budget. This policy change will remain in effect until such time as the MOA Trust Fund's market value recovers to a level equal to or greater than the MOA Trust's market value at December 31, 2007.

In 2014, consistent with the policy limitations described above, $\$ 4,900,000$ of the MOA Trust Fund balance was determined to be expendable and transferred to the General Fund.

## NOTE 18 - REGULATORY AND OTHER MATTERS

## A. Electric Utility

## Beluga River Unit (BRU) Underlift Cash Settlement

Each of the three participants in the BRU has a right to take one-third of the gas produced by the Unit each year. Imbalances between the Unit owners are resolved each year in accordance with the BRU Gas Balancing Agreement. "Over lifted" parties (parties that have taken more than one-third of the Unit output) must offer to "under lifted" parties (parties that have taken less than one-third of the Unit output) the option to either accept a cash settlement for their under lift for the year, or accept a right to take the under lift in future years, subject to certain restrictions.

The Electric Utility received monetary settlements totaling \$22,950,406 after lease burdens and taxes were satisfied for the 2005 under lift in April 2006. The Electric Utility proposed to use this money to fund future gas purchases beginning in approximately 2018, and to preserve the value of the cash until that time by setting up a loan from the Gas Fund to the Electric Fund for the purpose of replacing the retired Unit 3. Repayment of the loan is scheduled to make funds available for future natural gas purchases by the time those purchases are needed. The RCA approved this plan in Order U-06-89(2). The Electric Utility recorded a deferred inflow for future natural gas purchases as of December 31, 2014 and 2013, which includes original principal plus interest earnings of $\$ 32,780,222$ and $\$ 31,727,421$ respectively.

The Electric Utility elected to receive a monetary settlement for its 2014 under lift from its BRU partners totaling $\$ 2,594,857$. The RCA ordered in Order U-06-089(2) that the Electric Utility receive approval of proposed treatment of under lift settlement proceeds. Therefore, the Electric Utility will seek RCA approval for a dispensation plan associated with the 2014 under lift settlement proceeds in 2015. While it is awaiting the RCA's ruling, the Electric Utility will place the 2014 under lift monetary settlement funds in a deferred regulatory liability account until the Electric Utility's proposed dispensation plan is fully adjudicated.

## Regulatory Debits/Credits

The Electric Utility files a COPA quarterly with the RCA to recover cost of power expenses that would not be recovered in base rates. Every COPA is filed in accordance with Alaska regulations, 3 AAC 52.501-52.519. The COPA is based on the projected cost of fuel and purchased power for the applicable quarter, the projected kilowatt hour sales for the applicable quarter, and the over/under recovered balance in the cost of power clearing account. The Electric Utility records in the cost of power clearing account an asset and credit for under recovered costs or a liability and debit for over recovered costs. The Electric Utility over recovered as of both December 31, 2014 and 2013 in the amounts of $\$ 4,230,876$ and $\$ 190,711$ respectively.

The Electric Utility annually sets the GTP, which is the price its Gas Fund charges its Electric Fund for gas used to generate electricity. Through the GTP, the Electric Utility recovers the Gas Fund's annual net revenue requirement associated with its one-third ownership interest in BRU and any over/recovery from the prior year. The Electric Utility records in the cost of gas clearing account an asset and credit for under recovered costs or a liability and debit for over recovered costs.

The Electric Utility over recovered as of both December 31, 2014 and 2013 in the amounts of $\$ 3,316,454$ and \$1,051,841, respectively.

## Adjustment of the Gas Transfer Price Methodology

Under former methodology, the Electric Utility included revenue from third-party gas sales to CEA and Enstar Natural Gas Company (Enstar) in calculating the revenue requirement for the GTP. The Electric Utility predicted in early 2007 that unexpectedly higher revenues from these gas sales would create rate instability. The RCA granted the Electric Utility's unopposed petition on May 15, 2007 in Order U-07-045(2), to remove third party gas sales from the revenue requirement calculation and use these proceeds for future BRU construction or natural gas purchases. These funds are recorded as a deferred inflow in the Future BRU Construction or Natural Gas Purchases account, also known as Deferred Regulatory Liability from Gas Sales (DRLGS) Account. The balances of the DRLGS account, as of December 31, 2014 and 2013, were $\$ 70,622,412$ and $\$ 81,953,639$, respectively.

## Funding of Future BRU Gas Field Retirements

On May 15, 2014, in Order U-14-009(2), the RCA granted the Electric Utility's petition to fund future retirement of the BRU gas field with a one-time use of funds from the DRLGS Account and from an ARO surcharge collected by modifying the GTP calculation. Pursuant to this ruling, the Electric Utility created a sinking fund account, and
during the second quarter of 2014, it transferred $\$ 6,208,888$ into it from the DRLGS account. Further, in the fourth quarter of 2014 the Electric Utility began collecting an ARO surcharge and depositing it in the sinking fund account. The ARO surcharge is reviewed annually. As of December 31, 2014, the sinking fund account balance was $\$ 7,454,506$.

## Revenue Requirement Study

In December 2012, the Electric Utility filed a request for rate relief with the RCA based on a 2011 test year revenue requirement study requesting a $9.72 \%$ permanent across-the-board rate increase to demand and energy charges. The RCA granted a $7.78 \%$ interim and refundable increase, effective March 1, 2013 in Order U-13$006(1)$. The RCA issued its final order May 27, 2014 setting a revenue requirement equating to a $6.57 \%$ increase in rates and ordering the Electric Utility to refund the difference between the interim and permanent rates to customers, which totaled $\$ 589,527$.

While U-13-006 was pending, the Electric Utility filed a request for a two phase permanent across the board rate increase to demand and energy charges based on a 2012 test year revenue requirement study. Phase One is a proposed $24.32 \%$ across-the board increase to the retail interim demand and energy charges approved in Order U-13-006(1). Phase Two is a proposed increase of $5.79 \%$ to the Phase One rates, resulting in a total $31.52 \%$ across the board increase to the retail interim demand and energy charges approved in U-13-006, to be effective one year after the effective date of the Phase One permanent increase. Proposed Phase One rates are lower than Phase Two because the Electric Utility has requested to use up to $\$ 5.5$ million from the DRLGS account established in accordance with RCA Order U-07-045(2). The RCA suspended the Electric Utility's request for permanent rate relief into docket U-13-184 for further investigation and granted a $24.32 \%$ interim and refundable increase, effective October 24, 2013. Hearing on the matter was initially set for October 2014, but the hearing was vacated and a revised procedural schedule was established to allow the Electric Utility to file supplemental direct testimony on intra-governmental costs and a hypothetical tax assessment and the intervening parties to conduct discovery on those topics. The RCA extended the statutory deadline of AS 42.05.175(c) for issuance of a final order. Hearing occurred in this matter April 6 through 17, and a final order is due by July 16, 2015.

## Dockets Involving Wheeling

The Electric Utility intervened in CEA's rate case, filed November 19, 2013. At issue for the Electric Utility was CEA's proposed increases to transmission and ancillary charges, which would affect the Electric Utility's economy energy sales and purchases. In Order U-14-001(9), issued February 12, 2015, the RCA settled issues and accepted a stipulation concerning rates. CEA filed another rate case on February 13, 2015 requesting approval of amongst other things, higher wheeling costs, which would affect the Electric Utility. It is likely that the RCA will open a docket for this filing, and the Electric Utility is considering whether to intervene. In its rate case, filed November 15, 2013, Homer Electric Association, Inc. (HEA) requested Commission approval of postage stamp rates for Bradley Lake energy wheeled over HEA's system. The Electric Utility intervened and is party to a separate Alaska Superior Court case challenging the RCA's jurisdiction over the Bradley Lake Agreements, which govern the rights and obligations of Bradley Lake participants. If the Electric Utility is unsuccessful in court and/or the RCA retains jurisdiction, the Electric Utility's wheeling rates could be affected.

## Enstar Rate Case

The RCA granted the Electric Utility intervenor status in Enstar's rate case filed September 5, 2014. Enstar requests interim and permanent rate increases to compensate it for infrastructure investments and increased operating costs. The RCA's approval of Enstar's request could impact the Electric Utility by raising its fixed monthly customer charge by $13.64 \%$, its volumetric charge by $119.95 \%$, and its transportation rates by $51.5 \%$. If approved, this would equate to approximately $\$ 1$ million increase in the Electric Utility's annual natural gas transportation expenses. Hearing is set in this matter for August 24 through September 11, 2015, and a final order is due by December 11, 2015.

## Eklutna Hydroelectric Project

On October 2, 1997, the ownership of the Eklutna Hydroelectric Project was formally transferred from the Alaska Power Administration, a unit of the United States Department of Energy, to the three participating utilities: the Electric Utility, CEA and Matanuska Electric Association (MEA). The project is jointly owned and operated by the participating utilities and each contributes their proportionate share for operation, maintenance, and capital improvement costs, as well as maintenance of the transmission line between Anchorage and the hydroelectric plant. The Electric Utility has a $53.33 \%$ ownership interest in the project and recorded costs of $\$ 2,232,647$ and $\$ 538,015$ in 2014 and 2013, respectively.

## Bradley Lake Hydroelectric Project

The Electric Utility agreed to acquire a portion of the output of the Bradley Lake Hydroelectric Project (Project) pursuant to a Power Sales Agreement (Agreement). The Agreement specifies the Electric Utility acquire $25.9 \%$ of the output of the Project. The Project went on line September 1, 1991. The Electric Utility made payments to the Alaska Energy Authority (AEA) of \$4,670,862 in 2014 for its portion of costs, and received 127,651 megawatt hours of power in 2014 from the Project. The Electric Utility received a budget surplus refund in the amount of $\$ 340,371$ for 2014. The Electric Utility's estimated cost of power from the Project for 2015 is $\$ 4,771,002$.

AEA issued the Power Revenue bonds, First and Second Series in September 1989 and August 1990, respectively, for the long term financing of the construction costs of the Project. On July 1, 2010, AEA issued $\$ 28,800,000$ principal amount of Power Revenue Bonds, Sixth Series. The Sixth Series Bonds were issued for the purpose of refunding the Power Revenue Bonds, Fifth Series Bonds to take advantage of lower interest rates. The total amount of debt outstanding as of December 31, 2014 is $\$ 71,613,906$. The pro rata share of the debt service costs of the Project for which the Electric is responsible, given its $25.9 \%$ share of the Project, is $\$ 18,548,002$. In the event of payment defaults by other power purchasers, the Electric Utility's share could be increased by up to $25 \%$, which would then cause the Electric Utility's pro rata share of Project debt service to be a total of $\$ 23,185,002$ : the Utility does not now know of or anticipate any such defaults.

## Southcentral Power Project

The Electric Utility entered into a participation agreement with CEA on August 28, 2008, to proceed with the joint development, construction and operation of SPP. SPP went into service on January 31, 2013. It has a capacity of 200.3 MW, of which the Electric Utility's proportionate share is 60.1 MW , or $30 \%$. The Electric Utility has recorded costs of $\$ 4,739,069$ and $\$ 4,767,860$ in 2014 and 2013, respectively.

## B. Water Utility

## 2011 Test Year I 2013 Rates

On November 14, 2012, the Water Utility filed a revenue requirement study requesting an interim refundable rate increase of $6.0 \%$ to become effective January 1, 2013. On December 21, 2012, the RCA issued a letter order approving the requested rate increase on a permanent basis without suspension into a docket for further investigation.

## 2012 Test Year I 2014 Rates

On November 14, 2013, the Water Utility filed a revenue requirement study requesting an interim refundable rate increase of $4.0 \%$ to become effective January 1, 2014. The RCA granted the requested interim rate increase effective January 1, 2014. On April 28, 2015, the Water Utility and the Office of the Attorney General, Regulatory Affairs and Public Advocacy section (RAPA) agreed to a stipulation resolving this matter which will result in a partial refund of interim rates. The Water Utility anticipates an order from the Commission requiring refunds on revenues collected in 2014 of approximately $\$ 1.0$ million to its customers. This anticipated refund, associated with 2014 sales, was recorded as a liability payable from restricted assets in the Water Utility's financial statements.

## C. Wastewater Utility

## 2011 Test Year / 2013 Rates

On November 14, 2012, the Wastewater Utility filed a revenue requirement study requesting an interim refundable rate increase of $4.5 \%$ to become effective January 1, 2013. On December 21, 2012, the RCA issued a letter order approving the requested rate increase on a permanent basis without suspension into a docket for further investigation.

## 2012 Test Year / 2014 Rates

On November 14, 2013, the Wastewater Utility filed a revenue requirement study requesting an interim refundable rate increase of $5.5 \%$ to become effective January 1, 2014. The RCA granted the requested interim rate increase effective January 1, 2014. On April 28, 2015, the Wastewater and the Office of the Attorney General, Regulatory Affairs and Public Advocacy section (RAPA) agreed to a stipulation resolving this matter which will result in a partial refund of interim rates. The Wastewater Utility anticipates an order from the Commission requiring refunds on revenues collected in 2014 of approximately $\$ 0.6$ million to its customers. This anticipated refund, associated with 2014 sales, was recorded as a liability payable from restricted assets in the Wastewater Utility's financial statements.

## NOTE 19 - CONTINGENCIES

The Municipality, in the normal course of its activities is involved in various claims and litigation. Except as specifically described below, it is the opinion of management and the Municipal Attorney that these matters are not expected to have a material adverse effect on the Municipality's financial statements.

## A. Litigation

## Appeal of Property Taxes

These are a series of actions filed by the Trans-Alaska Pipeline System (TAPS) owners for partial refund of taxes paid under protest to the Municipality for 2007 through 2011 tax years under Alaska Statute 43.56. The actions have been filed as a protective measure while the court, in separate captioned matters, resolves the issue of whether the State over or undervalued TAPS' property for those years. In an earlier case involving the 2006 taxes, the Supreme Court upheld the Superior Court's revaluation of the property at a substantially higher amount than the State valued the property. For the 2007-2009 years, the Superior Court again revalued the property at substantially higher amount than the State and TAPS paid the Municipality approximately $\$ 4.5$ million under the new assessment for those years. If the Supreme Court reverses the Superior Court's decision, those amounts may be subject to refund with interest at a rate of 8 percent. Given the Supreme Court's decision in the 2006 matter, however, that risk is reduced. Finally, for the 2010 and 2011 tax years, the matter has not yet been adjudicated in the Superior Court. For those years, TAPS paid approximately $\$ 5$ million in taxes, some portion of which may be a risk of refund with interest depending on any adjustments to value that may be made by either the Superior or Supreme Court in subsequent proceedings.

## Petroleum Severance Tax Appeal

For the period from January 1, 1999 through December 31, 2005, the Electric Utility paid under protest unrefunded severance taxes on BRU gas of $\$ 4,524,351$. The Electric Utility is not liable for taxes on BRU gas used to internally generate electricity and has allocated its BRU gas to its use for electric generation rather than to satisfy its gas sale obligations to third-parties. The State of Alaska Department of Revenue (DOR) contends the Electric Utility was required to limit its allocation of BRU gas for its own use to one-third of its requirements, with the remaining requirements satisfied through gas purchase contracts with Chevron and ConocoPhillips, and therefore the Electric Utility's additional BRU production is taxable due to its sale to third parties. On July 7, 2008, the Appeals Officer for DOR denied the Electric Utility's refund claims and, in addition, upheld additional assessments for the relevant period. The Electric Utility paid under protest the additional assessments plus accrued interest in the amount of $\$ 282,524$ in November 2007, and timely appealed DOR's denial of refund claims and additional assessments to the State of Alaska Office of Administrative Hearings (OAH). On May 22, 2013, the OAH issued a decision denying the Electric Utility's refund request. The Electric Utility timely appealed the OAH decision to the Alaska Superior Court. The Electric Utility appealed to the Alaska Supreme Court a Superior Court decision affirming the Office of Administrative Hearings' decision denying it a refund for oil and gas production taxes paid under protest from 1999 through 2005. The appeal is in the briefing stage, and a ruling is expected within a year. The Electric Utility may receive a refund if the Supreme Court reverses the Superior Court's decision. If the decision is not reversed on appeal the Utility will not owe any additional taxes.

## Port Expansion

During 2003, the Municipality began expanding its port facilities. The project encountered problems and work was suspended on May 31, 2012. In March 2013, the Municipality filed suit in the State of Alaska Superior Court against the engineers involved in the bulkhead design and ICRC, the design builder under contract with MARAD, to recover damages sustained as a result of design defects and faulty project oversight. The case was subsequently removed to the United States District Court, Alaska, where it is actively pending. In February 2014, the Municipality filed suit against MARAD to recover damages sustained as a result of its mishandling of the project. That case is pending before the United States Court of Federal Claims in Washington DC. None of the defendants in either case have asserted claims against the Municipality.

## B. Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by the grantor agencies. Any disallowed claims, including amounts already collected, would become a liability of the General Fund or other applicable funds. In management's opinion, disallowances, if any, will be immaterial.

## NOTE 20 - ENVIRONMENTAL ISSUES

The Municipality has adopted an aggressive proactive policy designed to identify and mitigate the potential effects of past, present and future activity that may result in environmental impact. It is accounting policy to record a liability when the likelihood of responsibility for an environmental impact is probable and the cost of mitigating the impact is estimable within reasonable limits. At December 31, 2014, there are environmental issues that meet both of these criteria and, accordingly, a provision has been made in the accompanying financial statements for the cost of mitigating environmental concerns of underground fuel and hazardous waste contamination. The following is a summary of environmental concerns.

## A. Solid Waste Landfill Sites

The Municipality's landfill at Merrill Field was closed during 1987 following approximately 50 years of usage. An active gas migration control system was constructed in 1992 and has since operated without fail. Operation of the gas control system has been effective in maintaining compliance with regulations pertaining to landfill gas and protecting public safety.

In 1996, a project was undertaken to improve existing groundwater controls and to construct a new system to control and collect groundwater from beneath the site for treatment in the municipal wastewater system. This collection system has operated without fail, and has been effective in mitigating potential offsite migration of contaminants. The Municipality continues to maintain landfill gas and groundwater control systems and to perform monitoring of this site in compliance with state and federal regulations governing closure of solid waste facilities.

## B. Landfill Closure and Postclosure Care Cost

State and federal laws and regulations require the Municipality to place a final cover on its current regional landfill when it stops accepting solid waste and to perform certain maintenance and monitoring functions at the landfill for thirty years after closure. To properly account for these future closure and postclosure costs each year, Solid Waste Services Utility (SWS) records an operating expense based on landfill capacity. During 2005, the future closure and postclosure care costs were reevaluated and adjusted to reflect current conditions. At December 31, 2014, SWS had a recorded liability of $\$ 27,063,161$ associated with these future costs, based on the use of 45 percent of the landfill's estimated capacity. Based upon the 2005 study, it is estimated SWS will recognize an additional $\$ 33,372,207$ in liability expense between 2015 and 2043, the current estimated date the landfill is expected to reach full capacity. These amounts are based upon what it would cost to perform all the closure and postclosure functions in 2014. Future inflation costs and additional costs that might arise from changes in requirements (due to changes in technology or more rigorous environmental regulations, for example) may need to be covered by charges to future landfill users, taxpayers, or both. Activity in the long term liability for landfill closure and postclosure care cost was as follows:


State laws and federal regulations require the Municipality to provide financial assurances for future closure and postclosure costs by one of a number of allowable mechanisms available. The Municipality elected to use the "Local Government Test" financial assurance mechanism to comply with the regulation. Pursuant to AO2008-46, the Anchorage Assembly amended the Anchorage Municipal Code to establish a restricted account to fund the liability for landfill closure and postclosure purposes. At December 31, 2014, SWS reported \$11,637,332 of restricted assets for payment of closure and postclosure care costs.

## C. Fuel/Polychlorinated Biphenyl (PCB) Contaminated Site at Hank Nikkels Power Plant 1 and Operations/Dispatch Center

During the 1964 earthquake, approximately 250,000-400,000 gallons of diesel fuel spilled on the ground. Based on numerous environmental investigations, the spill impacted soil and groundwater at the Hank Nikkels Power Plant 1 and properties west/northwest of the plant. During the 2006-2007 subsurface investigation, in addition to diesel contamination known from the 1964 spill, PCBs were detected in the soil. All soil disturbing activities at the site are governed by the Risk-Based Disposal Plan (RBDP) administered by the Alaska Department of

Environmental Conservation (ADEC) and the Environmental Protection Agency (EPA). In 2015, the Electric Utility does not have any plans for large-scale soil disturbing activities that will result in significant environmental cost.

In 2009, PCB contaminated soil was discovered near the Operations/Dispatch building during excavation to install water lines for a fire suppression system. In 2010, an additional site investigation was conducted to determine a horizontal and vertical extent of PCB contamination. The Electric Utility is currently communicating with EPA and preparing a work plan to assess the groundwater quality at the site. The cost associated with this work plan cannot be determined at this time.

## D. Electric Utility New Generation Permitting at Plant Two

Environmental permits have been obtained prior to the construction of new generation units. ADEC issued a revised air quality permit in December 2014 that requires the Electric Utility to perform emissions testing prior to the operation of the new turbines. The Electric Utility will oversee environmental compliance and contract qualified third-party experts to perform necessary services. Environmental permitting and compliance will continue to require a consultant's expertise. The cost of compliance cannot be determined at this time.

## E. Changes in Environmental Regulations Affecting Electric Utilities

The increasing scope and stringency of environmental regulations continues to pose technical and financial challenges to the electric utility industry. These challenges are strongly influencing the planning of new generation projects. Given the number of existing regulations to be implemented and the expected likelihood of additional new requirements in the coming years, environmental issues will continue to have a major impact on the planning and operation of the Electric Utility.

Environmental mandates imposed by the Federal and State governments will continue to add to the cost of environmental compliance. Scoping of environmental alternatives and pre-permitting assessments associated with equipment replacements, new generation, and services expansion will require effort to assure continued regulatory compliance. On June 2, 2014 Environmental Protection Agency's (EPA) released a proposed rule for the existing power plants under Section 111(d) of the Clean Air Act that mandates to reduce emissions of carbon dioxide. The EPA intends to issue a final rule in June of 2015, and states will then have one year to develop implementation plans or seek a 1-year extension from EPA.

## F. Pollution Remediation Obligation

## Water Utility

Beginning in 1993, in accordance with the State of Alaska Department of Environmental Conservation (ADEC) regulations, the Water Utility commenced activities to remove three leaking, underground fuel storage tanks and the surrounding contaminated soils. Additional contamination was identified on the affected property (unrelated to the tank leakage) requiring additional removal of soils. In 2010, the Water Utility completed additional site characterization. In 2011, the Water Utility submitted work plans and received approval from ADEC for continued groundwater monitoring while working towards closure of the case on this site.

The Water Utility used the expected cash flow technique to measure the liability. The Water Utility estimated a reasonable range of potential outlays of $\$ 70,000$ to $\$ 255,000$ and multiplied those outlays by their probability of occurring to estimate a pollution remediation obligation of $\$ 88,500$. The potential for a material change in the estimate is possible depending upon the response received from ADEC.

## Wastewater Utility

In accordance with the State of Alaska Department of Environmental Conservation (ADEC) regulations, the Wastewater Utility is engaging in activities to remove four leaking, underground fuel storage tanks and the surrounding contaminated soils. In 2011, the Wastewater Utility submitted work plans and received approval form ADEC for continued groundwater monitoring while working towards closure of the cases on these sites.
The Wastewater Utility used the expected cash flow technique to measure the liability. The Wastewater Utility estimated a reasonable range of potential outlays of $\$ 330,000$ to $\$ 558,000$ and multiplied those outlays by their probability of occurring to estimate a pollution remediation obligation of $\$ 444,000$. The potential for a material change in the estimate is possible depending upon the response received from ADEC.

## Port

In February 2012, the Port entered into an agreement with the Department of Defense to acquire 48 acres of undeveloped land (Tract J) for fair market value of $\$ 10,305,000$. In exchange, the Port has committed to provide a
permanent access road connecting Joint Base Elmendorf-Richardson to the Port and to accept responsibility for the environmental condition of the transferred land, this obligation is reflected on the Port's Statement of Net Position as a non-current liability totaling $\$ 1,842,013$ at December 31, 2014. In 2011, the Port recognized a capital contribution in the amount of $\$ 8,425,612$. See Note 8 for a description of environmental issues affecting this land.

Both Tract H and Tract J at the Port of Anchorage are ADEC designated contaminated sites. The Port is required to submit annual ground water monitoring reports to ADEC for both tracts. In 2014, the monitoring and reporting costs for Tract H was \$10,486 and Tract J was \$15,623.

## Other Environmental Issues

The Municipality is aware of certain potential environmental issues as follows:
The presence of PCB and Hydrocarbons exceeding applicable clean up levels was discovered in the soils on the Tract 1A Fragment Lot 12, Mountain View parcel North entry to Frank Jones (Site). The Site was contaminated by a third party storing old heavy equipment on the parcel. Ownership was transferred to the Municipality in 2006. ADEC is requiring a new Phase II. BGES through DOWL Engineering has provided the Site Characterization report. The Municipality is working with the ADEC and the EPA on proper characterization and remediation of the Site.

The Municipality used the expected cash flow technique to measure liability. The Municipality estimated a reasonable range of potential outlays of $\$ 50,000$ to $\$ 100,000$ and multiplied those outlays by their probability of occurring to estimate a pollution remediation obligation of $\$ 87,501$. The potential for a material change in the estimate is possible depending on the final outcome of the remediation.

The presence of soil contamination of subsurface hydraulic oil was discovered in 1990 at the Public Works Transit Facility. Bus hydraulic lifts 4, 6, 9 and 10 were the source of leak. In November 2011, a work plan was proposed to repair existing monitoring of wells, measure product thickness, collect ground water samples for laboratory analysis and conduct a short-term product recovery assessment. The new lifts were installed in 2014. The first year cost was $\$ 48,556$ and the estimated total cost is $\$ 445,000$.

Shannon and Wilson are in the process of developing a 9 year work plan for ADEC. This plan will be to review, install, develop, and sample on an additional recovery well, install passive skimmer in (4 wells: 4333 Bering Street, 4350 MacInnes Street, 3939 West $84^{\text {th }}$ Avenue, and 1021 East Third Avenue) and conduct product recovery for one year from the passive skimmers. Shannon and Wilson will conduct one groundwater sampling event, investigate derived waste disposal, provide updates after field events and prepare a summary report. The estimated total costs for this cleanup for the 1021 East Third Avenue property is $\$ 500,000$. There are no estimates at this time for the other three properties. ADEC would like to have the product recovery started as soon as possible. The potential for a material change in the estimate is possible depending on the final outcome of the remediation.

The presence of diesel range organics, tetrachloroethylene and trichloroethylene chemicals exceeding applicable clean up levels were discovered on a parcel of land at 4501 Lake Otis Parkway owned by the Municipality. From 1996 through 2008, this property was operated as a dry cleaning facility. The Municipality foreclosed on the property in 1993 but leased it back to the former owner until 2008.

The Municipality used the expected cash flow technique to measure liability. The Municipality estimated a reasonable range of potential outlays of $\$ 922,344$ to $\$ 3,844,297$ and multiplied those outlays by their probability of occurring to estimate a pollution remediation obligation of $\$ 2,388,321$. The potential for a material change in the estimate is possible depending on the final outcome of the remediation.

The presence of pesticides were spilled or sprayed on the ground at Muldoon and Debarr. The site was occupied by two greenhouses. Based off an assessment from the EPA, in 2012, the clean-up is to remove the soils from the area which has been identified. The cleanup was completed in 2014 at a total cost of $\$ 33,146$. No further reporting will be done after 2014.

## NOTE 21 - SUBSEQUENT EVENTS

## A. Port Subsequent Events

## Tariff Rates

Effective January 1, 2015 Port tariff rates will be increasing through the published Terminal Tariff No. 8, 2015 publication.

## New Construction-Storage Facility

On April 30, 2015 Delta Western, Inc. (a tenant at the Port) broke ground on their new refined petroleum storage facility. The storage facility will contain a storage tank and a truck rack for distribution. This is the first new construction in four decades for the Port. The first product to be offered from the facility will be methanol which will be shipped to the North Slope Oil Fields. This project is expected to be completed in the fall of 2015.

## B. Municipality Subsequent Events

## Master Lease Agreement for SAP Implementation

The Municipal Assembly authorized a Master Lease Agreement with Key Bank for an amount not to exceed \$21.6 million for the completion and implementation of the SAP software system.

## Debt

See Note 10(F)- Bonds Authorized but Unissued for bonds authorized but not issued including approved after year end. See Note 11- Debt Issued Subsequent to Year End for debt issued subsequent to year end.

## NOTE 22 - NEW ACCOUNTING PRONOUNCEMENTS

The Governmental Accounting Standards Board has passed several new accounting standards. Effective in 2014, none of these standards had any material effect of the financial statements.

- GASB 67 - Financial Reporting for Pension Plans - an amendment of GASB Statement No. 25. The objective of this standard is to improve financial reporting by state and local governmental pension plans. This standard results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. The requirements of this standard will improve financial reporting primarily through enhanced note disclosures and schedules of required supplementary information that will be presented by the pension plans that are within its scope.
- GASB 69 - Government Combinations and Disposals of Government Operations. This standard establishes accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this standard, the term government combinations include a variety of transactions referred to as mergers, acquisitions, and transfers of operations.
- GASB 70 - Accounting and Financial Reporting for Nonexchange Financial Guarantees. The objective of this Statement is to improve accounting and financial reporting by state and local governments that extend and receive nonexchange financial guarantees. Some governments extend financial guarantees for the obligations of another government, a not-for-profit entity, or a private entity without directly receiving equal or approximately equal value in exchange (a nonexchange transaction). This Statement specifies the information required to be disclosed by governments that extend nonexchange financial guarantees. In addition, this Statement requires new information to be disclosed by governments that receive nonexchange financial guarantees.

The following standards will be implemented in future reporting periods.

- GASB 68 - Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27. The primary objective of this standard is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This standard results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and
interperiod equity, and creating additional transparency. This standard is required to be implemented for the 2015 financial reporting period and will result in a significant reporting change.
- GASB 71 - Pension Transition for Contributions Made Subsequent to the Measurement Date - an Amendment of GASB No. 68. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, Accounting and Financial Reporting for Pensions. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability. The provisions of this Statement are required to be applied simultaneously with the provisions of GASB Statement No. 68, which is required to be implemented for the 2015 financial reporting period.
- GASB 72 - Fair Value Measurement and Application. This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The provisions of this Statement are required to be implemented for the 2016 financial reporting period.


## NOTE 23 - OTHER ACCOUNTING MATTERS

## A. Extraordinary and Special Items - $\mathbf{2 0 1 3}$ Comparative Statements

## Water Utility Special Item

The Municipality sold the Water Utility a parcel of land for $\$ 384,000$, a price determined to be the Fair Market Value (FMV) of the land. The carrying value of the land at the time of the transaction on the Municipality's statement of net position was $\$ 145,263$. As required by GAAP, the Municipality recorded a transfer from the Water Utility for the difference between the FMV and carrying cost on the governmental fund statements and the statement of activities.

The Water Utility follows regulatory accounting and as such, has recorded the full FMV of the purchased land in its statement of net position as it is probable that future revenue in an amount at least equal to the FMV of the purchased land will be included as an allowable cost for rate-making purposes and the RCA will permit recovery of such cost. To properly reflect the rate-making adjustments, the Water Utility has shown a special item of $\$ 238,737$ to offset the transfer to the Municipality in connection with the land purchase as described above.

## Heritage Land Bank Land Sale Special Item

The Municipality's special revenue fund Heritage Land Bank sold a parcel of land to Alaska Master Park LLC for $\$ 4,500,000$, a price determined to be the Fair Market Value (FMV) of the land. The carrying value of the land at the time of the transaction on the Municipality's statement of net position was $\$ 423,066$ which resulted in a significant gain in the amount of $\$ 4,076,934$. Although these types of transactions are typical for the Heritage Land Bank, this significant of a gain is unusual. Since this transaction was unusual in nature and within the control of management, the Municipality reported this transaction as a special item.

## Port Extraordinary Item

In 2003, the Port and the Federal Maritime Administration (MARAD) began a project to expand the Port, operating under a Memorandum of Understanding (MOU). The MOU appointed MARAD as the project manager and $\$ 163$ million was advanced to MARAD which derived from state and local sources. In 2012, investigative reports determined that the project design was flawed and that significant aspects of the work performed was constructed incorrectly. (See Note 6-Port Expansion for discussion on subsequent legal issues). In 2013, it was determined that some of the assets built with the advances were viable for use. The Port capitalized $\$ 101,377,568$ in land improvements and infrastructure, leaving $\$ 61,562,051$ remaining in advances related to assets that will never be realized. Since this transaction is infrequent in occurrence and unusual in nature, and was outside management's control, the Port reported this write-off as an extraordinary item.

## B. Prior Period Adjustments

## Port Prior Period Adjustment

In 2014, the Port identified certain costs that were improperly recorded to construction work in progress prior to 2013. During a review of the balance in construction work in progress, the Port determined that the following items should not have been recorded:

| Expenses associated with the calculation of the extraordinary item write-off | $\$ 5,099,561$ |
| :--- | ---: | ---: |
| Interest expense for the expansion project that was not capitalizable | $1,159,916$ |
| Other administrative costs that are not capitalizable | 62,186 |
| Total decrease to 2013 beginning net position | $\mathbf{6 , 3 2 1 , 6 6 3}$ |

All of these costs were incurred prior to 2013. The Port has recorded a prior period adjustment in the amount of $\$ 6,321,663$ to remove these costs from construction work in progress and beginning net position as follows:

## Construction work in progress <br> Opening net positon

| As Reported |  | Adjustment | As Restated |  |
| :--- | ---: | ---: | ---: | ---: |
| $\$$ | $14,850,305$ | $\$$ | $(6,321,663)$ | $\$ 8,528,642$ |
|  | $154,008,884$ |  | $(6,321,663)$ | $147,687,221$ |

## C. $\quad 49^{\text {th }}$ State Angel Fund Investment

The Municipality is administering the $49^{\text {th }}$ State Angel Fund, a federally funded program designed to provide venture capital to encourage economic expansion and to grow start-up and early stage businesses. The Angel Fund does not provide grants but rather it "invests" in start-up and small businesses through the issuance of loans or equity investments (stock purchases, etc.). The goal of the Angel Fund is to invest in start-ups and small businesses that show the promise of success and an ability to repay the investment. The Municipality, in administering the program, has hired external fund managers to assist in fund management and takes efforts to fully vet all applications and to make wise investments that will ultimately be successful. Administrative costs are expensed as incurred. Venture capital payments are reported as investments at the fund level and at the government-wide level. Investments are generally in the form of equity investments; however, because these investments do not have readily determinable fair values, they are not subject to fair-value reporting under GASB Statement No. 31 and are therefore reported as cost. Investments are reviewed for valuation, and are written down in the event of other than temporary value declines. Investments made under the program are reported as Current Assets - Investment in Angel Fund Program at the fund level, and Restricted Assets - Investment in Angel Fund programs at the government-wide level.

Through December 31, 2014, the Municipality has invested $\$ 1.3$ million in six separate ventures. After review for performance, one investment has been written down, leaving the balance of the investments at $\$ 1.1$ million. As the majority of these investments were made in the current year, no return of capital or return on investment has been realized to date.


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Explanation of differences:
(1) Effective July 1, 2008, Anchorage changed its policy regarding the recording of on-behalf payments for PERS. The on-behalf payments are not cash transactions and there is no impact or cost to the taxpayers associated with these transactions. Also, the on-behalf payment amounts have fluctuated significantly over the past few years. This has made the amounts difficult to estimate for budgetary purposes. Therefore, effective July 1, 2008, Anchorage has elected to exclude this item from its budget, and it is shown here as a reconciling item to GAAP basis.

Note: This schedule is for informational purposes only. The budget presented by function for the General Fund and Sub-Funds in this schedule is not the legal level of budget authority. This schedule provides a variance analysis of revenue, expenditures and other financing sources (uses) to budget in a format similar to the government-wide financial statement presentation.

## MUNICIPALITY OF ANCHORAGE, ALASKA

Notes to Required Supplementary Information - Budgetary Data
December 31, 2014

In 2003, the Municipality implemented GASB Statement No. 41, Budgetary Comparison Schedules Perspective Differences. This statement, an amendment to GASB Statement No. 34, clarifies the budgetary presentation requirements for governments with significant budgetary perspective differences that result in not being able to present budgetary comparison information for their general fund and major special revenue funds. The estimated appropriations in the Municipality's General Fund Budget do not correspond to the expenditures that are reported for the general fund on a GAAP basis. A reconciliation from GAAP to budgetary basis is provided to present the actual amounts on a budgetary basis for the budget to actual comparison.

In accordance with the Anchorage Home Rule Charter, the Mayor is required to submit a proposed budget for the next fiscal year to the Assembly at least 90 days before the end of the current fiscal year. The Assembly holds two public hearings on the proposed budget. The Assembly may increase or decrease any item, and may add or delete items; but must approve a budget and appropriate the necessary resources by ordinance at least 21 days prior to year end. Otherwise, the Mayor's proposal becomes the budget and appropriation.

The Assembly approved 2014 operating budgets and appropriations of direct costs at the department level, and indirect costs at the fund or sub-fund level. Some departmental appropriations span more than one fund. The Assembly approved 2014 capital budgets with anticipated appropriation of resources for the general government and appropriations for each utility. Upon certification by the Chief Fiscal Officer that actual resources have become available for specific general government capital projects; e.g., when a grant is accepted, a bond sale or interfund transfer is approved, or a special assessment district is created, a supplemental appropriation is submitted to the Assembly for final approval. Supplemental appropriations are also submitted for approval upon certification by the Chief Fiscal Officer that operating grant funds have become available. The legal level of a budgetary control is the fund or sub-fund level for revenues and expenditures and the department level for expenditures and other financing uses.

During the year, no obligation involving the expenditure of money may be made unless the Chief Fiscal Officer has certified that the money required for the expenditure has been appropriated for that purpose. When each obligation is incurred, the committed amount becomes encumbered; i.e., it is treated as a reduction of available budget so that the committed amount will be available to pay for the goods or services when they are received. When the commitment is fulfilled, the encumbrance is released and an expenditure is recorded. An encumbrance is also released when a commitment is canceled.

The Assembly may approve supplemental appropriations to increase or decrease the budget and appropriations, or transfer all or part of any unencumbered balance from one appropriation to another by resolution. The Assembly, by ordinance, may authorize a contract, lease or other obligation requiring financing from future appropriations, except that a lease purchase agreement committing funds in excess of $\$ 1$ million is not valid until approved by the voters. The Mayor may transfer all or part of any unencumbered balance between categories within an appropriation.

At the end of the year, an unencumbered operating appropriation lapses into the fund from which it was appropriated; except that supplemental appropriations of grant and capital project resources do not lapse until their purpose has been accomplished or abandoned.

Annual budgets are adopted for the General Fund, Heritage Land Bank (a Special Revenue Fund), the Convention Center Operating Reserve (a Special Revenue Fund), Debt Service Funds except CIVICVentures Bond Fund, and the administrative operating costs of the Pension Trust Fund. Appropriations for these funds lapse at year end to the extent they have not been expended or encumbered. The General Fund is the only major fund required to be included as required supplementary information.

## MUNICIPALITY OF ANCHORAGE, ALASKA

Notes to Required Supplementary Information - Budgetary Data
December 31, 2014

Annual budgets are also adopted for proprietary fund types. However, since the measurement focus for proprietary fund types is upon determination of net income, financial position and cash flows, GAAP does not require the adoption of budgets, and budgetary comparisons are not included for these funds.

The Assembly is required to approve the School District budget (in total only) and appropriate by ordinance the necessary resources at least sixty days prior to the current School District year end. Any budget revisions during the year increasing the total appropriation require approval by the Assembly. Expenditures may not exceed the aggregate total amount of the budget.

|  | Percentage of Lane - Miles in Good or Better Condition |  |  |
| :---: | :---: | :---: | :---: |
|  | 2014 | 2011 | 2008 |
| Anchorage Road District | 80.20\% | 72.81\% | 75.51\% |
| Chugiak/Eagle River Road District | 95.60\% | 93.79\% | 95.87\% |
| Girdwood Road District | 93.20\% | 88.01\% | 94.32\% |
| Other Road Districts | 79.00\% | 71.71\% | 74.46\% |
| New Road District | 87.10\% | 0.00\% | 0.00\% |
| Overall System | 83.60\% | 77.62\% | 80.18\% |
|  | Percentage of Lane - Miles in Fair Condition |  |  |
|  | 2014 | 2011 | 2008 |
| Anchorage Road District | 19.80\% | 27.19\% | 24.49\% |
| Chugiak/Eagle River Road District | 4.40\% | 6.21\% | 4.13\% |
| Girdwood Road District | 6.80\% | 11.99\% | 5.68\% |
| Other Road Districts | 21.00\% | 28.29\% | 25.54\% |
| New Road District | 12.90\% | 0.00\% | 0.00\% |
| Overall System | 16.40\% | 22.38\% | 19.82\% |

## Comparison of Estimated-to-Actual Maintenance/Preservation (in Thousands)



Note: The condition of road pavement is measured based upon an assessment of the longitudinal profile (International Roughness Index) and rut depth provided by the Mandli Road Surface Profiler in 2014 and Dynatest Road Surface Profiler in prior years. The measurement system is an algorithm that combines the international roughness index, rut depth, and road profile to determine a condition index from two for pavement in excellent condition to seven for pavement in fair condition. The condition index is used to classify paved roads in good or better condition (4 or less) and fair condition (5 or more). It is the Municipality's policy to maintain 60\% or more of the total paved road miles in good or better condition. Condition assessments are updated every three years.

MUNICIPALITY OF ANCHORAGE, ALASKA
Defined Benefit Single-Employer Pension Plan
Schedule of Funding Progress
Police and Fire Retirement System
Valuation Years 2013 through 2015

The following schedule of funding progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits (in thousands).

| Actuarial Valuation Date |  | Actuarial Value of Assets |  | Actuarial Accrued Liability | Unfunded Liability |  | Funded Ratio | Covered Payroll |  | Unfunded Liability as Percentage of Covered Payroll |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| January 1, 2015: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 75,471 | \$ | 87,365 | \$ | 11,894 | 86.40\% | \$ | - | 0.00\% |
| Plan II |  | 57,092 |  | 65,512 |  | 8,420 | 87.10\% |  | 133 | 6330.80\% |
| Plan III |  | 211,912 |  | 247,643 |  | 35,731 | 85.60\% |  | 3,538 | 1009.90\% |
| January 1, 2014: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 78,262 | \$ | 88,793 | \$ | 10,531 | 88.10\% | \$ | - | 0.00\% |
| Plan II |  | 58,510 |  | 66,010 |  | 7,500 | 88.60\% |  | 119 | 6302.50\% |
| Plan III |  | 212,964 |  | 238,977 |  | 26,013 | 89.10\% |  | 4,817 | 540.00\% |
| January 1, 2013: |  |  |  |  |  |  |  |  |  |  |
| Plan I | \$ | 72,633 | \$ | 89,266 | \$ | 16,633 | 81.40\% | \$ | - | 0.00\% |
| Plan II |  | 53,655 |  | 66,588 |  | 12,933 | 80.60\% |  | 257 | 5032.30\% |
| Plan III |  | 190,281 |  | 232,841 |  | 42,560 | 81.70\% |  | 6,161 | 690.80\% |

# MUNICIPALITY OF ANCHORAGE, ALASKA 

Other Postemployment Benefits Information
Schedule of Funding Progress
Police and Fire Retirement Systems
Valuation Years 2014 through 2012
(in thousands)


* Based on projected unit credit actuarial cost method.

|  | Postemployment Healthcare Benefits (in thousands) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuarial Valuation Year | Actuarial Value of Plan Assets |  | Actuarial <br> Accrued <br> Liability <br> (AAL) | Unfunded Actuarial Accrued Liability (UAAL) |  | Funded Ratio | Covered Payroll |  | Unfunded Liability as Percentage of Covered Payroll |
| Gentile Group | 2014 | - | \$ | 87,466 | \$ | 87,466 | 0\% | \$ | 119 | 73501\% |
|  | 2013 | - | \$ | 87,466 | \$ | 87,466 | 0\% | \$ | 257 | 34033\% |
|  | 2012 | - |  | 96,100 |  | 96,100 | 0\% |  | 262 | 36679\% |
| Police \& Fire | 2014 | \$ 12,948 | \$ | 41,275 | \$ | 28,327 | 31\% | \$ | 4,817 | 588\% |
|  | 2013 | 12,948 |  | 41,275 |  | 28,327 | 31\% |  | 6,161 | 460\% |
|  | 2012 | 11,123 |  | 42,833 |  | 31,710 | 26\% |  | 6,489 | 489\% |

## SUPPLEMENTARY INFORMATION

## Additional Budgetary Comparison Schedules

The General Fund and Sub-Funds budgetary comparison schedule and reconciliation to GAAP is presented for perspective purposes to demonstrate Anchorage's legal level of adopted budget for estimated revenues and appropriations at the fund and sub-fund level, which is different than the GAAP fund structure format presented in the Required Supplementary Information section.

The Department budgetary comparison schedule and reconciliation to GAAP for the General Fund and Sub-Funds is presented for perspective purposes to demonstrate Anchorage's legal level of adopted budget for estimated revenues and appropriations at the department level, which is different than the GAAP fund structure format presented in the Required Supplementary Information section.

|  | Budget |  |  | Actual <br> Budgetary Basis | Budget to GAAP Difference |  |  | Actual GAAP Basis | Variance With Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |  |  |
| Revenues \& other financing sources: |  |  |  |  |  |  |  |  |  |  |
| Areawide Service Area | \$ | 123,670,613 | \$344,451,137 | \$ 354,424,090 |  | \$ | - | \$354,424,090 | \$ | 9,972,953 |
| Former City Service Area |  | - | - | (18) |  |  | - | (18) |  | (18) |
| Chugiak Fire Service Area |  | 72,714 | 1,187,675 | 1,300,005 |  |  | - | 1,300,005 |  | 112,330 |
| Glen Alps Service Area |  | 15,210 | 324,484 | 320,385 |  |  | - | 320,385 |  | $(4,099)$ |
| Girdwood Valley Service Area |  | 61,821 | 2,114,692 | 2,137,405 |  |  | - | 2,137,405 |  | 22,713 |
| Former Borough Roads \& Drainage |  |  |  |  |  |  |  |  |  |  |
| Service Area |  | - | - | 1,411 |  |  | - | 1,411 |  | 1,411 |
| Fire Service Area |  | 2,828,806 | 79,583,272 | 90,229,740 |  |  | - | 90,229,740 |  | 10,646,468 |
| Roads \& Drainage Service Area |  | 4,175,179 | 66,531,410 | 134,690,507 |  |  | - | 134,690,507 |  | 68,159,097 |
| Limited Service Areas |  | 323,116 | 9,625,368 | 9,709,457 |  |  | - | 9,709,457 |  | 84,089 |
| Anchorage Metropolitan |  |  |  |  |  |  |  |  |  |  |
| Police Service Area |  | 12,955,433 | 109,858,236 | 114,155,162 |  |  | - | 114,155,162 |  | 4,296,926 |
| Anchorage Bowl Parks \& |  |  |  |  |  |  |  |  |  |  |
| Recreation Service Area |  | 2,812,106 | 19,862,706 | 23,480,751 |  |  | - | 23,480,751 |  | 3,618,045 |
| Eagle River - Chugiak Parks \& |  |  |  |  |  |  |  |  |  |  |
| Recreational Service Area |  | 533,620 | 4,152,316 | 4,260,674 |  |  | - | 4,260,674 |  | 108,358 |
| Building Safety Service Area |  | 6,637,350 | 6,757,350 | 8,383,564 |  |  | - | 8,383,564 |  | 1,626,214 |
| Public Finance \& Investment |  | 1,787,605 | 1,787,605 | 1,977,800 |  |  | - | 1,977,800 |  | 190,195 |
| Police/Fire Retiree Medical Defined |  |  |  |  |  |  |  |  |  |  |
| Contribution Support |  | 610 | 194,548 | (595) |  |  | - | (595) |  | $(195,143)$ |
| SOA PERs On-Behalf Payments |  | - | - | - | (1) |  | 705 | 57,184,705 |  | - |
| Total revenues \& other finance sources |  | 155,874,183 | 646,430,799 | 745,070,338 |  |  | 705 | 802,255,043 |  | 98,639,539 |
| Expenditures \& other financing uses: |  |  |  |  |  |  |  |  |  |  |
| Areawide Service Area |  | 115,377,160 | 357,625,376 | 363,509,363 |  |  | - | 363,509,363 |  | $(5,883,987)$ |
| Chugiak Fire Service Area |  | 1,133,941 | 1,187,675 | 1,012,337 |  |  | - | 1,012,337 |  | 175,338 |
| Glen Alps Service Area |  | 318,038 | 324,484 | 247,224 |  |  | - | 247,224 |  | 77,260 |
| Girdwood Valley Service Area |  | 2,094,330 | 2,410,951 | 2,303,259 |  |  | - | 2,303,259 |  | 107,692 |
| Fire Service Area |  | 76,485,665 | 77,909,604 | 87,293,357 |  |  | - | 87,293,357 |  | $(9,383,753)$ |
| Roads \& Drainage Service Area |  | 69,580,283 | 69,710,473 | 135,593,775 |  |  | - | 135,593,775 |  | $(65,883,302)$ |
| Limited Service Areas |  | 10,036,624 | 11,083,834 | 9,904,351 |  |  | - | 9,904,351 |  | 1,179,483 |
| Anchorage Metropolitan |  |  |  |  |  |  |  |  |  |  |
| Police Service Area |  | 109,919,523 | 110,639,172 | 113,087,515 |  |  | - | 113,087,515 |  | $(2,448,343)$ |
| Anchorage Parks \& |  |  |  |  |  |  |  |  |  |  |
| Recreation Service Area |  | 19,884,266 | 20,887,589 | 23,495,202 |  |  | - | 23,495,202 |  | $(2,607,613)$ |
| Eagle River - Chugiak Parks \& |  |  |  |  |  |  |  |  |  |  |
| Recreational Service Area |  | 4,466,313 | 4,152,316 | 3,693,181 |  |  | - | 3,693,181 |  | 459,135 |
| Building Safety Service Area |  | 7,193,389 | 7,075,618 | 6,752,871 |  |  | - | 6,752,871 |  | 322,747 |
| Public Finance \& Investment |  | 1,670,492 | 1,663,063 | 1,643,135 |  |  | - | 1,643,135 |  | 19,928 |
| Police/Fire Retiree Medical Defined |  |  |  |  |  |  |  |  |  |  |
| Contribution Support |  | 194,350 | 194,350 | 149,221 |  |  | - | 149,221 |  | 45,129 |
| SOA PERs On-Behalf Payments |  | - | - | - | (1) |  | 705 | 57,184,705 |  | - |
| Total expenditures \& other financing uses |  | 418,354,374 | 664,864,505 | 748,684,791 |  |  | 705 | 805,869,496 |  | (83,820,286) |
| Net change in fund balance |  | $(262,480,191)$ | $(18,433,706)$ | $(3,614,453)$ |  |  | - | $(3,614,453)$ |  | 14,819,253 |
| Fund balance, beginning of year |  | 79,329,614 | 79,329,614 | 79,329,614 |  |  | - | 79,329,614 |  | - |
| Fund balance, end of year | \$ | $(183,150,577)$ | \$ 60,895,908 | \$ 75,715,161 |  | \$ | - | \$ 75,715,161 | \$ | 14,819,253 |

Explanation of differences
Effective July 1, 2008, Anchorage changed its policy regarding the recording of on-behalf payments for PERS. The on-behalf payments are not cash transactions and there is no impact
(1) or cost to the taxpayers associated with these transactions. Also, the on-behalf payment amounts have fluctuated significantly over the past few years. This has made the amounts difficult to estimate for budgetary purposes. Therefore, effective July 1, 2008, Anchorage has elected to exclude this item from its budget, and it is shown here as a reconciling item to GAAP basis.

|  | Budget |  |  |  | Actual <br> Budgetary Basis |  | Budget to GAAP Difference |  |  | Actual GAAP Basis |  | Variance With Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |  |  |  |  |  |
| Expenditures \& other financing uses: $\quad \square$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assembly | \$ | 3,239,388 | \$ | 3,573,104 | \$ | 3,070,317 | (1) | \$ | 307,248 | \$ | 3,377,565 | \$ | 502,786 |
| Chief Fiscal Officer |  | 618,809 |  | 2,558,168 |  | 2,479,213 | (1) |  | 363,309 |  | 2,842,522 |  | 78,955 |
| Development Services |  | 9,106,265 |  | 9,014,337 |  | 8,762,221 | (1) |  | 4,603,362 |  | 13,365,583 |  | 252,116 |
| Economic \& Community Development |  | 23,124,969 |  | 22,616,193 |  | 25,436,830 | (1) |  | 1,563,430 |  | 27,000,260 |  | $(2,820,637)$ |
| Education |  | - |  | 236,498,047 |  | 236,362,657 |  |  | - |  | 236,362,657 |  | 135,390 |
| Employee Relations |  | 3,557,062 |  | 3,810,335 |  | 3,336,314 | (1) |  | 598,908 |  | 3,935,222 |  | 474,021 |
| Office of Equal Opportunity |  | 237,461 |  | 238,474 |  | 164,510 | (1) |  | 21,073 |  | 185,583 |  | 73,964 |
| Equal Rights Commission |  | 757,578 |  | 742,357 |  | 677,181 | (1) |  | 121,933 |  | 799,114 |  | 65,176 |
| Finance |  | 13,880,196 |  | 13,637,504 |  | 12,740,841 | (1) |  | 1,845,321 |  | 14,586,162 |  | 896,663 |
| Fire |  | 89,708,876 |  | 92,996,796 |  | 108,240,416 | (1) |  | 12,603,333 |  | 120,843,749 |  | $(15,243,620)$ |
| Health \& Human Services |  | 10,429,357 |  | 10,299,858 |  | 10,299,646 | (1) |  | 2,093,259 |  | 12,392,905 |  | 212 |
| Heritage Land Bank/Real Estate Services |  | 7,369,904 |  | 7,858,739 |  | 7,824,831 | (1) |  | 142,662 |  | 7,967,493 |  | 33,908 |
| Information Technology |  | 1,249,181 |  | 1,237,709 |  | 1,164,917 | (1) |  | 1,726,642 |  | 2,891,559 |  | 72,792 |
| Internal Audit |  | 750,144 |  | 722,693 |  | 680,751 | (1) |  | 143,422 |  | 824,173 |  | 41,942 |
| Maintenance \& Operations |  | 93,455,295 |  | 94,402,551 |  | 159,457,785 | (1) |  | 1,907,772 |  | 161,365,557 |  | $(65,055,234)$ |
| Management \& Budget |  | 812,421 |  | 804,658 |  | 744,950 | (1) |  | 112,844 |  | 857,794 |  | 59,708 |
| Mayor |  | 2,312,215 |  | 2,864,131 |  | 2,846,533 | (1) |  | 278,930 |  | 3,125,463 |  | 17,598 |
| Municipal Attorney |  | 7,740,053 |  | 8,055,502 |  | 7,703,293 | (1) |  | 1,100,591 |  | 8,803,884 |  | 352,209 |
| Municipal Manager |  | 3,009,578 |  | 3,150,116 |  | 4,399,295 | (1) |  | 387,234 |  | 4,786,529 |  | $(1,249,179)$ |
| Non Departmental - TANS |  | 110,914 |  | 110,914 |  | 89,192 |  |  |  |  | 89,192 |  | 21,722 |
| Parks \& Recreation |  | 16,125,978 |  | 17,589,513 |  | 16,620,930 | (1) |  | 1,023,398 |  | 17,644,328 |  | 968,583 |
| Planning |  | 4,024,538 |  | 4,823,986 |  | 4,707,496 | (1) |  | 293,621 |  | 5,001,117 |  | 116,490 |
| Police |  | 96,245,979 |  | 97,653,300 |  | 101,193,566 | (1) |  | 14,624,032 |  | 115,817,598 |  | $(3,540,266)$ |
| Police/Fire Retiree Medical |  | 193,480 |  | 193,480 |  | 148,478 |  |  | - |  | 148,478 |  | 45,002 |
| Project Management \& Engineering |  | 9,274,634 |  | 9,077,375 |  | 8,827,046 | (1) |  | 4,637,380 |  | 13,464,426 |  | 250,329 |
| Public Transportation |  | 23,157,836 |  | 23,010,654 |  | 24,116,450 | (1) |  | 2,980,001 |  | 27,096,451 |  | $(1,105,796)$ |
| Purchasing |  | 1,751,470 |  | 1,698,760 |  | 1,570,187 | (1) |  | 272,467 |  | 1,842,654 |  | 128,573 |
| Traffic |  | 6,594,417 |  | 6,363,023 |  | 6,531,072 | (1) |  | 3,432,533 |  | 9,963,605 |  | $(168,049)$ |
| Total expenditures \& other financing uses |  | 428,837,998 |  | 675,602,277 |  | 760,196,918 |  |  | 57,184,705 |  | 817,381,623 |  | $(84,594,641)$ |
| Less: net intragovernmental costs \& billings |  | $(10,483,624)$ |  | (10,735,772) |  | $(11,512,127)$ |  |  | - |  | $(11,512,129)$ |  | 776,355 |
| Total expenditures \& other financing uses | \$ | 418,354,374 | \$ | 664,866,505 | \$ | 748,684,791 |  | \$ | 57,184,705 | \$ | 805,869,494 | \$ | $(83,818,285)$ |

## Explanation of differences:

Effective July 1, 2008, Anchorage changed its policy regarding the recording of on-behalf payments for PERS. The on-behalf payments are not cash transactions and there is no impact
(1) or cost to the taxpayers associated with these transactions. Also, the on-behalf payment amounts have fluctuated significantly over the past few years. This has made the amounts difficult to estimate for budgetary purposes. Therefore, effective July 1, 2008, Anchorage has elected to exclude this item from its budget, and it is shown here as a reconciling item to GAAP basis.

Note: This schedule does not provide detail by departments for revenues and other financing sources. This is because the legal level of budgetary control is adopted only for expenditures and other financing uses at the department level. Intragovernmental Costs and Billings are not budgeted by the assembly. They are presented for comparison purposes for total expenditures only.


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## NONMAJOR GOVERNMENTAL FUNDS

## Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

The Heritage Land Bank Fund accounts for Municipal-owned real estate.
The Federal/State Fines and Forfeitures Fund accounts for the proceeds from sale of property seized by the Police Department, State and Federal agencies.

The Convention Center Operating Reserve Fund accounts for the dedicated bed tax collections and transfers associated with the construction of the new convention and civic center and related tourism activities.

The E911 Surcharge Fund accounts for financial resources for acquisition, implementation and maintenance of the enhanced 911 emergency system.

The State Grants Fund accounts for financial resources which may be used only in accordance with State grant agreements.

The Federal Grants Fund accounts for financial resources which may be used only in accordance with Federal grant agreements.

The $49^{\text {th }}$ State Angel Fund accounts for financial resources which may be used only in accordance with all provisions and requirements of the Small Business Jobs Act and the policy guidelines from the U.S. Department of Treasury's State Small Business Credit Initiative (SSBCI).

The Police and Fire Retiree Medical Liability Fund accounts for contributions and earnings which are used to fund the Police and Fire Retiree Medical Trust.

The Miscellaneous Operational Grants Fund accounts for the use of miscellaneous restricted contributions and donations.

The Other Restricted Resources Fund accounts for the use of other specific revenues that are legally restricted for specified purposes.

## Debt Service Funds

The Jail Revenue Bond Fund accounts for debt service on jail revenue bonds and the lease revenue from the jail used to fund the debt service.

The ACPA Surcharge Revenue Bond Fund accounts for the performing arts center surcharge revenue and debt service on the roof repair loan.

The CIVICVentures Bond Fund accounts for the accumulation of lodging revenue transfers and investment earnings and debt service on the convention and civic revenue bonds.

## Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

The Areawide Capital Projects Fund accounts for general government construction projects not accounted for in other funds.

The Public Safety Capital Projects Fund accounts for capital improvement projects in support of police, fire and rescue operations.

The Public Transportation Capital Projects Fund accounts for capital improvement projects for transit facilities and equipment.

The Miscellaneous Capital Projects Fund accounts for capital improvement projects for out-ofservice area roads and drainage, gas lines and pass-thru grants.

The Parks and Recreation Capital Projects Fund accounts for parks and recreation capital improvement projects in the taxing districts which receive parks and recreation services.

The Historic Preservation Capital Projects Fund accounts for the preservation of historic structures.

The Heritage Land Bank Capital Projects Fund accounts for capital improvement projects recommended by the Board of Heritage Land Bank and approved by the Assembly.

## Permanent Fund

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

The Cemetery Perpetual Maintenance Permanent Fund accounts for contributions, revenues and expenditures for perpetual maintenance of the Anchorage Memorial Park Cemetery.

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Balance Sheet
or the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

## Assets <br> Cash

Cash in central treasury
Investments
Accrued interest on investments
Due from other funds
Due from component units
Receivables (net of allowance for uncollectibles)
Intergovernmental receivables
Special assessments receivable
Prepaid items and deposits
Loans receivable
Advances to other funds
Investments
Investments in Angel Fund program
Investments in TCH, LLC
Total assets

## Liabilities

Accounts payable and retainages
Accrued payroll liabilities
Due to other funds
Unearned revenue and deposits
Advances from other funds Total liabilities

## Deferred Inflows of Resources

Unavailable revenue-advanced lease payments
Unavailable revenue-intergovernmental revenues
Unavailable revenue-special assessments
Total deferred inflows of resources

## Fund Balances (Deficits) <br> Nonspendable <br> Restricted <br> Committed <br> Assigned <br> Unassigned <br> Total fund balances (deficits) <br> Total liabilities, deferred inflows of resources and fund balances (deficits)

| Special Revenue |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Heritage Land Bank | Federal/State <br> Fines and <br> Forfeitures | Convention <br> Center <br> Operating <br> Reserve | E911 <br> Surcharge | State <br> Grants | Federal Grants | 49th State Angel Fund |
| \$ | \$ 59,384 | \$ | \$ | \$ | \$ | \$ |
| 5,203,863 | 2,176,582 | 18,679,991 | - | 19,623,378 | - | 11,487,686 |
| - | - | - | - | - | 1,464,541 | - |
| - | - | - | - | - | 57 | - |
| 85,000 | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | 2,135,623 | 923,369 | - | - | - |
| - | - | - | - | 4,553,382 | 5,286,673 | - |
| - | - | - | - | - | - | - |
| - | 5,876 | 1,000,000 | - | 30,304 | - | - |
| - | - | - | - | - | 5,528,459 | - |
| 1,530,000 | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | 1,107,500 |
| - | - | - | - | - | - | - |
| 6,818,863 | 2,241,842 | 21,815,614 | 923,369 | 24,207,064 | 12,279,730 | 12,595,186 |
|  |  |  |  |  |  |  |
| 4,079 | 39,747 | 1,109,289 | 13,619 | 2,252,848 | 183,446 | - |
| 22,616 | - | - | - | 415,084 | 92,391 | 2 |
| - | - | 6,473,847 | 909,750 | - | 2,647,137 | - |
| - | - | - | - | 1,075,158 | 4,050,511 | - |
| - | - | - | - | - | - | - |
| 26,695 | 39,747 | 7,583,136 | 923,369 | 3,743,090 | 6,973,485 | 2 |


| - | - | - | - | - | - |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| - | - | - | - | $2,723,594$ | - |  |
| - | - | - | - | - | - |  |
| - | - | - | - | - | $-10,723,594$ | - |


| - | - | $1,000,000$ | - | 30,030 | - | - |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | 944,074 | $10,960,787$ | - | 624,579 | $1,952,587$ | $12,595,184$ |  |
| $6,792,168$ | - | - | - | - | - | - |  |
| - | $1,258,021$ | $2,271,691$ | - | $19,809,365$ | 630,064 | - |  |
| - | - | - | - | - | - | - |  |
| $\$ 3,792,168$ | $2,202,095$ | $14,232,478$ | - | $20,463,974$ | $2,582,651$ | $12,595,184$ |  |
| $6,818,863$ | $\$ 2,241,842$ | $\$ 21,815,614$ | $\$$ | 923,369 | $\$ 24,207,064$ | $\$ 12,279,730$ | $\$ 12,595,186$ |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Balance Sheet
or the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Special Revenue (Continued) |  |  |  |  |  |  |  | Debt Service |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Police/Fire Retiree Medical Liability |  | Miscellaneous Operational Grants |  | Other Restricted Resources |  | Total Special Revenue |  | Jail Revenue Bond |  | ACPA <br> Surcharge Revenue Bond |  |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash | \$ | - | \$ | - | \$ | - | \$ | 59,384 | \$ | - | \$ | - |
| Cash in central treasury |  | 7,571 |  | 1,164,313 |  | - |  | 58,343,384 |  | 512,100 |  | 468,229 |
| Investments |  | 36,092,826 |  | - |  | - |  | 37,557,367 |  | - |  | - |
| Accrued interest on investments |  | - |  | - |  | - |  | 57 |  | 236 |  | - |
| Due from other funds |  | - |  | - |  | - |  | 85,000 |  | - |  | - |
| Due from component units |  | - |  | - |  | - |  | - |  | - |  | - |
| Receivables (net of allowance for uncollectibles) |  | - |  | 22,679 |  | - |  | 3,081,671 |  | - |  | 156,403 |
| Intergovernmental receivables |  | - |  | - |  | - |  | 9,840,055 |  | - |  | - |
| Special assessments receivable |  | - |  | - |  | 142,751 |  | 142,751 |  | - |  | - |
| Prepaid items and deposits |  | - |  | - |  | - |  | 1,036,180 |  | - |  | - |
| Loans receivable |  | - |  | - |  | - |  | 5,528,459 |  | - |  | - |
| Advances to other funds |  | - |  | - |  | - |  | 1,530,000 |  | - |  | - |
| Investments |  | - |  | - |  | - |  | - |  | - |  | - |
| Investments in Angel Fund program |  | - |  | - |  | - |  | 1,107,500 |  | - |  | - |
| Investments in TCH, LLC |  | - |  | - |  | - |  | - |  | - |  | - |
| Total assets |  | 36,100,397 |  | 1,186,992 |  | 142,751 |  | 118,311,808 |  | 512,336 |  | 624,632 |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable and retainages |  | - |  | 30,543 |  | 27,425 |  | 3,660,996 |  | - |  | 35,000 |
| Accrued payroll liabilities |  | - |  | 117 |  | - |  | 530,210 |  | - |  | - |
| Due to other funds |  | - |  | - |  | 172,587 |  | 10,203,321 |  | - |  | - |
| Unearned revenue and deposits |  | - |  | 22,679 |  | - |  | 5,148,348 |  | - |  | - |
| Advances from other funds |  | - |  | - |  | - |  | - |  | - |  | - |
| Total liabilities |  | - |  | 53,339 |  | 200,012 |  | 19,542,875 |  | - |  | 35,000 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Unavailable revenue-advanced lease payments |  | - |  | - |  | - |  | - |  | 503,498 |  | - |
| Unavailable revenue-intergovernmental revenues |  | - |  | - |  | - |  | 2,723,594 |  | - |  | - |
| Unavailable revenue-special assessments |  | - |  | - |  | - |  | - |  | - |  | - |
| Total deferred inflows of resources |  | - |  | - |  | - |  | 2,723,594 |  | 503,498 |  | - |
| Fund Balances (Deficits) |  |  |  |  |  |  |  |  |  |  |  |  |
| Nonspendable |  | - |  | - |  | - |  | 1,030,030 |  | - |  | - |
| Restricted |  | 36,100,397 |  | 888,298 |  | - |  | 64,065,906 |  | - |  | 589,632 |
| Committed |  | - |  | - |  | - |  | 6,792,168 |  | - |  | - |
| Assigned |  | - |  | 245,355 |  | - |  | 24,214,496 |  | 8,838 |  | - |
| Unassigned |  | - |  | - |  | $(57,261)$ |  | $(57,261)$ |  | - |  | - |
| Total fund balances (deficits) |  | 36,100,397 |  | 1,133,653 |  | $(57,261)$ |  | 96,045,339 |  | 8,838 |  | 589,632 |
| Total liabilities, deferred inflows of resources and fund balances (deficits) | \$ | 36,100,397 | \$ | 1,186,992 | \$ | 142,751 | \$ | 118,311,808 | \$ | 512,336 | \$ | 624,632 |


|  | Debt Service (Continued) |  |  |  | Capital Projects |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CIVICVentures |  | Total Debt Service |  | Areawide |  | Public <br> Safety |  | Public Transportation |  | Miscellaneous |  |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash | \$ | \$ - | \$ | \$ | \$ | - | \$ | - | \$ | - | \$ | - |
| Cash in central treasury |  | - |  | 980,329 |  | 1,513,824 |  | 2,403,785 |  | - |  |  |
| Investments |  | - |  | - |  | - |  | - |  | - |  |  |
| Accrued interest on investments |  | - |  | 236 |  | - |  | - |  | - |  |  |
| Due from other funds |  | 6,459,347 |  | 6,459,347 |  | 4,199,573 |  | - |  | - |  |  |
| Due from component units |  | - |  | - |  | - |  | - |  | - |  |  |
| Receivables (net of allowance for uncollectibles) |  | - |  | 156,403 |  | - |  | - |  | - |  | - |
| Intergovernmental receivables |  | - |  | - |  | 3,715,127 |  | 1,374,831 |  | 871,157 |  | 6,602,027 |
| Special assessments receivable |  | - |  | - |  | - |  | - |  | - |  | 1,963 |
| Prepaid items and deposits |  | - |  | - |  |  |  | - |  | - |  |  |
| Loans receivable |  | - |  | - |  | - |  | - |  | - |  |  |
| Advances to other funds |  | - |  | - |  | - |  | - |  | - |  |  |
| Investments |  | 8,518,364 |  | 8,518,364 |  | - |  | - |  | - |  |  |
| Investments in Angel Fund program |  | - |  | - |  | - |  | - |  | - |  |  |
| Investments in TCH, LLC |  | - |  | - |  | - |  | - |  | - |  |  |
| Total assets |  | 14,977,711 |  | 16,114,679 |  | 9,428,524 |  | 3,778,616 |  | 871,157 |  | 6,603,990 |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable and retainages |  | - |  | 35,000 |  | 1,395,231 |  | 159,796 |  | 38,325 |  | 1,034,058 |
| Accrued payroll liabilities |  | - |  | - |  | - |  | - |  | 8,711 |  | - |
| Due to other funds |  | - |  | - |  | 89,911 |  | 278,006 |  | 771,404 |  | 3,150,163 |
| Unearned revenue and deposits |  | - |  | - |  | - |  | 32,790 |  | - |  | 1,391,732 |
| Advances from other funds |  | - |  | - |  | 1,162,844 |  | - |  | - |  |  |
| Total liabilities |  | - |  | 35,000 |  | 2,647,986 |  | 470,592 |  | 818,440 |  | 5,575,953 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Unavailable revenue-advanced lease payments |  | - |  | 503,498 |  | - |  | - |  | - |  | - |
| Unavailable revenue-intergovernmental revenues |  | - |  | - |  | - |  | - |  | - |  | - |
| Unavailable revenue-special assessments |  | - |  | - |  | - |  | - |  | - |  | 96,716 |
| Total deferred inflows of resources |  | - |  | 503,498 |  | - |  | - |  | - |  | 96,716 |
| Fund Balances (Deficits) |  |  |  |  |  |  |  |  |  |  |  |  |
| Nonspendable |  | - |  | - |  | - |  | - |  | - |  | - |
| Restricted |  | 14,977,711 |  | 15,567,343 |  | 230,583 |  | 2,398,477 |  | 52,717 |  | 929,281 |
| Committed |  | - |  | - |  | 6,549,955 |  | 887,244 |  | - |  | 2,040 |
| Assigned |  | - |  | 8,838 |  | - |  | 22,303 |  | - |  |  |
| Unassigned |  | - |  | - |  | - |  | - |  | - |  |  |
| Total fund balances (deficits) |  | 14,977,711 |  | 15,576,181 |  | 6,780,538 |  | 3,308,024 |  | 52,717 |  | 931,321 |
| Total liabilities, deferred inflows of resources and fund balances (deficits) | \$ | 14,977,711 |  | \$ 16,114,679 | \$ | 9,428,524 | \$ | 3,778,616 | \$ | 871,157 | \$ | 6,603,990 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Balance Sheet
or the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Capital Projects (Continued) |  |  |  | Permanent <br> Fund <br>  <br> Cemetery <br> Perpetual <br> Maintenance | Total Nonmajor Governmental Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parks and Recreation | Historic Preservation | Heritage Land Bank | Total Capital Projects |  |  | $\begin{gathered} \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2013 \\ \hline \end{gathered}$ |
| Assets |  |  |  |  |  |  |  |  |  |
| Cash | \$ | \$ | \$ | \$ | \$ |  | \$ 59,384 | \$ | \$ 55,297 |
| Cash in central treasury | 1,951,884 | 157,682 | 740,934 | 6,768,109 | 471,774 |  | 66,563,596 |  | 56,117,566 |
| Investments | - | - | - | - | - |  | 37,557,367 |  | 37,528,918 |
| Accrued interest on investments | - | - | - | - | - |  | 293 |  | 57 |
| Due from other funds | - | - | - | 4,199,573 | - |  | 10,743,920 |  | 9,982,588 |
| Due from component units | - | - | - | - | - |  | - |  | - |
| Receivables (net of allowance for uncollectibles) | - | - | - | - | - |  | 3,238,074 |  | 2,044,208 |
| Intergovernmental receivables | 3,410,288 | - | - | 15,973,430 | - |  | 25,813,485 |  | 30,666,323 |
| Special assessments receivable | - | - | - | 1,963 | - |  | 144,714 |  | 68,880 |
| Prepaid items and deposits | - | - | - | - | - |  | 1,036,180 |  | 1,001,102 |
| Loans receivable | - | - | - | - | - |  | 5,528,459 |  | 6,454,026 |
| Advances to other funds | - | - | - | - | - |  | 1,530,000 |  | 1,615,000 |
| Investments | - | - | - | - | - |  | 8,518,364 |  | 8,478,771 |
| Investments in Angel Fund program | - | - | - | - | - |  | 1,107,500 |  | 340,000 |
| Investments in TCH, LLC | - | - | - | - | - |  | - |  | 373,978 |
| Total assets | 5,362,172 | 157,682 | 740,934 | 26,943,075 | 471,774 |  | 161,841,336 |  | 154,726,714 |
| Liabilities |  |  |  |  |  |  |  |  |  |
| Accounts payable and retainages | 907,012 | - | 473 | 3,534,895 | - |  | 7,230,891 |  | 5,535,580 |
| Accrued payroll liabilities | - | - | - | 8,711 | - |  | 538,921 |  | 340,739 |
| Due to other funds | - | - | - | 4,289,484 | - |  | 14,492,805 |  | 18,373,861 |
| Unearned revenue and deposits | 48,632 | - | - | 1,473,154 | - |  | 6,621,502 |  | 6,344,811 |
| Advances from other funds | - | - | - | 1,162,844 | - |  | 1,162,844 |  | 1,258,746 |
| Total liabilities | 955,644 | - | 473 | 10,469,088 | - |  | 30,046,963 |  | 31,853,737 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |  |
| Unavailable revenue-advanced lease payments | - | - | - | - | - |  | 503,498 |  | 503,498 |
| Unavailable revenue-intergovernmental revenues | - | - | - | - | - |  | 2,723,594 |  | 2,818,677 |
| Unavailable revenue-special assessments | - | - | - | 96,716 | - |  | 96,716 |  | 113,364 |
| Total deferred inflows of resources | - | - | - | 96,716 | - |  | 3,323,808 |  | 3,435,539 |
| Fund Balances (Deficits) |  |  |  |  |  |  |  |  |  |
| Nonspendable | - | - | - | - | 150,000 |  | 1,180,030 |  | 1,150,000 |
| Restricted | - | - | - | 3,611,058 | - |  | 83,244,307 |  | 68,556,147 |
| Committed | 3,472,157 | - | 740,461 | 11,651,857 | - |  | 18,444,025 |  | 25,824,596 |
| Assigned | 934,371 | 157,682 | - | 1,114,356 | 321,774 |  | 25,659,464 |  | 24,872,398 |
| Unassigned | - | - | - | - | - |  | $(57,261)$ |  | $(965,703)$ |
| Total fund balances (deficits) | 4,406,528 | 157,682 | 740,461 | 16,377,271 | 471,774 |  | 128,470,565 |  | 119,437,438 |
| Total liabilities, deferred inflows of resources and fund balances (deficits) | \$ 5,362,172 | \$ 157,682 | \$ 740,934 | \$ 26,943,075 | \$ 471,774 |  | \$ 161,841,336 |  | \$ 154,726,714 |

```
        MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenditures, and Changes in
    Fund Balances Nonmajor Governmental Funds
        the year ended December 31, }201
    (summarized financial info at December 31, 2013)
```

|  | Special Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |   Spe <br>   Convention <br> Heritage Land Federal/State Center <br> Bank and Operating  <br> Forfeitures Reserve  |  |  |  |  |  | E911 <br> Surcharge |  | State Grants |  | Federal Grants |  | 49th State Angel Fund |  |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hotel and motel taxes | \$ | - | \$ | \$ - | \$ | 14,509,888 | \$ | - | \$ | - | \$ | - | \$ | - |
| Special assessments |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Intergovernmental |  | - |  | - |  | - |  | - |  | 25,194,403 |  | 7,758,155 |  | 4,477,239 |
| Charges for services |  | 318,493 |  | - |  | - |  | - |  | - |  | - |  | - |
| Fines and forfeitures |  | - |  | 392,791 |  | - |  | - |  | - |  | - |  | - |
| E911 surcharges |  | - |  | - |  | - |  | 6,766,679 |  | - |  | - |  | - |
| Investment income (loss) |  | 105,883 |  | 29,776 |  | 202,759 |  | - |  | 1,468 |  | 12,625 |  | 9,919 |
| Restricted contributions |  | - |  | - |  | - |  | - |  | 5,575 |  | 9,000 |  | - |
| Other |  | 525,000 |  | 75,799 |  | 132,971 |  | - |  | - |  | 565,261 |  | 990 |
| Total revenues |  | 949,376 |  | 498,366 |  | 14,845,618 |  | 6,766,679 |  | 25,201,446 |  | 8,345,041 |  | 4,488,148 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Current: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General government |  | 827,381 |  | - |  | - |  | - |  | 975,390 |  | - |  | 362,924 |
| Fire services |  | - |  | - |  | - |  | 1,143,717 |  | $(52,618)$ |  | 287,492 |  | - |
| Police services |  | - |  | 540,189 |  | - |  | 5,622,962 |  | 223,959 |  | 1,587,993 |  |  |
| Health and human services |  | - |  | - |  | - |  | - |  | 10,618,530 |  | 1,377,681 |  | - |
| Economic and community development |  | - |  | - |  | 6,079,657 |  | - |  | 2,376,169 |  | 1,133,550 |  |  |
| Public transportation |  | - |  | - |  | - |  | - |  | 1,821,586 |  | 4,216,256 |  |  |
| Public works |  | - |  | - |  | - |  | - |  | 5,544,608 |  | 10,880 |  | - |
| Education |  | - |  | - |  | - |  | - |  | 4,390,134 |  | - |  | - |
| Debt service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | - |  | - |  | - |  | - |  | - |  | 93,000 |  | - |
| Interest |  | - |  | - |  | - |  | - |  | - |  | 84,390 |  | - |
| Bond issuance costs |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Capital projects |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total expenditures |  | 827,381 |  | 540,189 |  | 6,079,657 |  | 6,766,679 |  | 25,897,758 |  | 8,791,242 |  | 362,924 |
| Excess (deficiency) of revenues over expenditures |  | 121,995 |  | $(41,823)$ |  | 8,765,961 |  | - |  | $(696,312)$ |  | $(446,201)$ |  | 4,125,224 |
| Other financing sources (uses): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers from other funds |  | - |  | - |  | 538,168 |  | - |  | 474,631 |  | 466,148 |  | - |
| Transfers to other funds |  | - |  | - |  | $(6,461,469)$ |  | - |  | (343) |  | - |  | - |
| General obligation bonds issued |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Refunding bonds issued |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Premium on bond sale |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Payment to refunded bond escrow agent |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Sale of capital assets |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Total other financing sources (uses) |  | - |  | - |  | $(5,923,301)$ |  | - |  | 474,288 |  | 466,148 |  | - |
| Net change in fund balances |  | 121,995 |  | $(41,823)$ |  | 2,842,660 |  | - |  | $(222,024)$ |  | 19,947 |  | 4,125,224 |
| Fund balances (deficits), beginning of year |  | 6,670,173 |  | 2,243,918 |  | 11,389,818 |  | - |  | 20,685,998 |  | 2,562,704 |  | 8,469,960 |
| Fund balances (deficits), end of year | \$ | 6,792,168 | \$ | 2,202,095 | \$ | 14,232,478 | \$ | - | \$ | 20,463,974 | \$ | 2,582,651 | \$ | 12,595,184 |

```
    MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenditures, and Changes in
    Fund Balances Nonmajor Governmental Funds
        the year ended December 31, }201
    (summarized financial info at December 31, 2013)
```

Revenues:
Hotel and motel taxes
Special assessments
Intergovernmental
Charges for services
Fines and forfeitures
E911 surcharges
Investment income (loss)
Restricted contributions
Other
Total revenues
Expenditures
Current:
General government
Fire services
Police services
Health and human services
Economic and community development
Public transportation


```
    MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenditures, and Changes in
    Fund Balances Nonmajor Governmental Funds
        the year ended December 31, }201
    (summarized financial info at December 31, 2013)
```

Revenues:
Hotel and motel taxes
Special assessments
Intergovernmental
Charges for services
Fines and forfeitures
E911 surcharges
Investment income (loss)
Restricted contributions
Other
Total revenues
Expenditures:
Current:
General government
Fire services
Police services
Health and human services
Economic and community development
Public transportation
Public works
Education
Debt service:
Principal
Interest
Bond issuance costs
Capital projects
Total expenditures
Excess (deficiency) of revenues over expenditures
Other financing sources (uses):
Transfers from other funds
Transfers to other funds
General obligation bonds issued
Refunding bonds issued
Premium on bond sale
Payment to refunded bond escrow agent
Sale of capital assets
Total other financing sources (uses)
Net change in fund balances
Fund balances (deficits), beginning of year
Fund balances (deficits), end of year


Debt Service (Continued)


## MUNICIPALITY OF ANCHORAGE, ALASKA

Budgetary Comparison Schedule
Heritage Land Bank
Special Revenue Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Charges for services | \$ | 191,000 | \$ | 191,000 | \$ | 318,493 | \$ | 127,493 |
| Investment income |  | 23,500 |  | 23,500 |  | 105,883 |  | 82,383 |
| Other |  | 5,000 |  | 5,000 |  | 525,000 |  | 520,000 |
| Total revenues |  | 219,500 |  | 219,500 |  | 949,376 |  | 729,876 |
| Expenditures: |  |  |  |  |  |  |  |  |
| General government |  | 1,274,412 |  | 1,271,277 |  | 827,381 |  | 443,896 |
| Total expenditures |  | 1,274,412 |  | 1,271,277 |  | 827,381 |  | 443,896 |
| Deficiency of revenues over expenditures |  | $(1,054,912)$ |  | $(1,051,777)$ |  | 121,995 |  | 1,173,772 |
| Other financing sources (uses): |  |  |  |  |  |  |  |  |
| Transfers to other funds |  | $(80,000)$ |  | $(80,000)$ |  | - |  | 80,000 |
| Sale of capital assets |  | 410,000 |  | 410,000 |  | - |  | $(410,000)$ |
| Total other financing sources (uses) |  | 330,000 |  | 330,000 |  | - |  | $(330,000)$ |
| Net change in fund balance |  | $(724,912)$ |  | $(721,777)$ |  | 121,995 |  | 843,772 |
| Fund balance, beginning of year |  | (1,460,214) |  | $(458,299)$ |  | 6,670,173 |  | 7,128,472 |
| Fund balance, end of year | \$ | $(2,185,126)$ | \$ | $(1,180,076)$ | \$ | 6,792,168 | \$ | 7,972,244 |

# MUNICIPALITY OF ANCHORAGE, ALASKA 

Budgetary Comparison Schedule
Convention Center Operating Reserve
Special Revenue Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Hotel and motel taxes | \$ | 14,004,521 | \$ | 14,183,824 | \$ | 14,509,888 | \$ | 326,064 |
| Investment income |  | - |  | - |  | 202,759 |  | 202,759 |
| Other |  | - |  | - |  | 132,971 |  | 132,971 |
| Total revenues |  | 14,004,521 |  | 14,183,824 |  | 14,845,618 |  | 661,794 |
| Expenditures: |  |  |  |  |  |  |  |  |
| Economic and community development |  | 6,010,512 |  | 6,269,584 |  | 6,079,657 |  | 189,927 |
| Total expenditures |  | 6,010,512 |  | 6,269,584 |  | 6,079,657 |  | 189,927 |
| Excess of revenues over expenditures |  | 7,994,009 |  | 7,914,240 |  | 8,765,961 |  | 851,721 |
| Other financing sources (uses): |  |  |  |  |  |  |  |  |
| Transfers to other funds |  | $(6,554,810)$ |  | $(6,554,810)$ |  | $(6,461,469)$ |  | 93,341 |
| Transfers from other funds |  | 525,653 |  | 525,653 |  | 538,168 |  | 12,515 |
| Total other financing sources (uses) |  | $(6,029,157)$ |  | $(6,029,157)$ |  | $(5,923,301)$ |  | 105,856 |
| Net change in fund balance |  | 1,964,852 |  | 1,885,083 |  | 2,842,660 |  | 957,577 |
| Fund balance, beginning of year |  | 8,127,477 |  | 8,052,343 |  | 11,389,818 |  | 3,337,475 |
| Fund balance, end of year | \$ | 10,092,329 | \$ | 9,937,426 | \$ | 14,232,478 | \$ | 4,295,052 |

Budgetary Comparison Schedule
E911 Surcharge
Special Revenue Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| E911 surcharges | \$ | 6,730,439 | \$ | 6,766,679 | \$ | 6,766,679 | \$ | - |
| Total revenues |  | 6,730,439 |  | 6,766,679 |  | 6,766,679 |  |  |
| Expenditures: |  |  |  |  |  |  |  |  |
| Fire services |  | 1,426,013 |  | 1,462,253 |  | 1,143,717 |  | 318,536 |
| Police services |  | 5,304,426 |  | 5,304,426 |  | 5,622,962 |  | $(318,536)$ |
| Total expenditures |  | 6,730,439 |  | 6,766,679 |  | 6,766,679 |  |  |
| Revenues over expenditures |  | - |  | - |  | - |  |  |
| Net change in fund balance |  | - |  | - |  | - |  | - |
| Fund balance, beginning of year |  | - |  | - |  | - |  | - |
| Fund balance, end of year | \$ | - | \$ | - | \$ | - | \$ | - |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Budgetary Comparison Schedule
Police/Fire Retiree Medical Liability
Special Revenue Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With <br> Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Investment income | \$ | 90,000 | \$ | 90,000 | \$ | 1,886,310 | \$ | 1,796,310 |
| Total revenues |  | 90,000 |  | 90,000 |  | 1,886,310 |  | 1,796,310 |
| Expenditures: |  |  |  |  |  |  |  |  |
| General government |  | 88,000 |  | 63,000 |  | 46,657 |  | 16,343 |
| Fire services |  | 1,511,131 |  | 1,585,296 |  | 1,547,941 |  | 37,355 |
| Police services |  | 1,697,216 |  | 1,780,512 |  | 1,738,558 |  | 41,954 |
| Total expenditures |  | 3,296,347 |  | 3,428,808 |  | 3,333,156 |  | 95,652 |
| Deficiency of revenues over expenditures |  | $(3,206,347)$ |  | $(3,338,808)$ |  | $(1,446,846)$ |  | 1,891,962 |
| Other financing sources: |  |  |  |  |  |  |  |  |
| Transfers from other funds |  | 1,504,120 |  | 1,504,120 |  | 1,504,034 |  | (86) |
| Total other financing sources |  | 1,504,120 |  | 1,504,120 |  | 1,504,034 |  | (86) |
| Net change in fund balance |  | $(1,702,227)$ |  | $(1,834,688)$ |  | 57,188 |  | 1,891,876 |
| Fund balance, beginning of year |  | 26,540,751 |  | 26,495,259 |  | 36,043,209 |  | 9,547,950 |
| Fund balance, end of year | \$ | 24,838,524 | \$ | 24,660,571 | \$ | 36,100,397 | \$ | 11,439,826 |

Budgetary Comparison Schedule
Jail Revenue Bond
Debt Service Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With <br> Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Charges for services | \$ | 5,034,675 | \$ | 5,034,675 | \$ | 4,017,275 | \$ | $(1,017,400)$ |
| Investment income |  | - |  | - |  | 61 |  | 61 |
| Total revenues |  | 5,034,675 |  | 5,034,675 |  | 4,017,336 |  | $(1,017,339)$ |
| Expenditures: |  |  |  |  |  |  |  |  |
| Debt service: |  |  |  |  |  |  |  |  |
| Principal |  | 3,470,000 |  | 3,470,000 |  | 3,655,000 |  | $(185,000)$ |
| Interest |  | 1,564,675 |  | 1,564,675 |  | 362,275 |  | 1,202,400 |
| Total expenditures |  | 5,034,675 |  | 5,034,675 |  | 4,017,275 |  | 1,017,400 |
| Excess of revenues over expenditures |  | - |  | - |  | 61 |  | 61 |
| Net change in fund balance |  | - |  | - |  | 61 |  | 61 |
| Fund balance, beginning of year |  | 8,639 |  | 8,639 |  | 8,778 |  | 139 |
| Fund balance, end of year | \$ | 8,639 | \$ | 8,639 | \$ | 8,839 | \$ | 200 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Budgetary Comparison Schedule
ACPA Surcharge Revenue Bond
Debt Service Fund
For the year ended December 31, 2014

|  | Budget |  |  |  | Actual |  | Variance With <br> Final Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Final |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Investment income | \$ | - | \$ | - | \$ | 7,808 | \$ | 7,808 |
| Other |  | 339,813 |  | 339,813 |  | 468,708 |  | 128,895 |
| Total revenues |  | 339,813 |  | 339,813 |  | 476,516 |  | 136,703 |
| Expenditures: |  |  |  |  |  |  |  |  |
| Debt service: |  |  |  |  |  |  |  |  |
| Principal |  | 130,000 |  | 130,000 |  | 130,000 |  |  |
| Interest |  | 209,813 |  | 209,813 |  | 209,813 |  | - |
| Bond issuance costs |  | - |  | 35,000 |  | 91,523 |  | $(56,523)$ |
| Total expenditures |  | 339,813 |  | 374,813 |  | 431,336 |  | $(56,523)$ |
| Excess of revenues over expenditures |  | - |  | $(35,000)$ |  | 45,180 |  | 80,180 |
| Other financing sources (uses): |  |  |  |  |  |  |  |  |
| Transfers to other funds |  | - |  | $(157,877)$ |  | $(157,877)$ |  | - |
| Refunding bonds issued |  | - |  | - |  | 3,735,000 |  | $(3,735,000)$ |
| Premium on bond sale |  | - |  | - |  | 627,027 |  | $(627,027)$ |
| Payment to refunded bond escrow agent |  | - |  | - |  | $(4,305,504)$ |  | 4,305,504 |
| Total other financing sources |  | - |  | $(157,877)$ |  | $(101,354)$ |  | $(56,523)$ |
| Net change in fund balance |  | - |  | $(192,877)$ |  | $(56,174)$ |  | 23,657 |
| Fund balance, beginning of year |  | 458,165 |  | 458,165 |  | 645,806 |  | 187,641 |
| Fund balance, end of year | \$ | 458,165 | \$ | 265,288 | \$ | 589,632 | \$ | 211,298 |

## NONMAJOR ENTERPRISE FUNDS

Enterprise funds are used to account for activities for which a fee is charged to external users for goods or services received.

The Refuse Utility Fund accounts for the Municipal-owned refuse collection services.
The Solid Waste Fund accounts for the Municipal-owned landfill and transfer station operations.
The Municipal Airport Fund accounts for the operations of Merrill Field, a Municipal-owned airport.

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Net Position Nonmajor Enterprise Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

Assets
Current assets:
Cash
Cash in central treasury
Capital acquisition and construction accounts
Accrued interest on investments
Interest receivable
Intergovernmental receivables
Receivables (net of allowance for uncollectibles)
Inventories
Prepaid items and deposits
Restricted assets:
Landfill post closure cash reserve
Total current assets
Noncurrent assets:
Loans receivable, net
Capital assets, net
Total noncurrent assets
Total assets

| Refuse <br> Utility |  | Solid <br> Waste |  | Municipal Airport |  | Total Nonmajor Enterprise Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { December 31, } \\ 2013 \\ \hline \end{gathered}$ |  |
| \$ | 700 |  |  | \$ | 2,775 | \$ | 200 | \$ | 3,675 | \$ | 3,675 |
|  | 7,735,783 |  | 13,977,312 |  |  |  | - |  | 21,713,095 |  | 16,738,599 |
|  | 1,323,109 |  | 3,400,732 |  | 3,504,571 |  | 8,228,412 |  | 17,785,103 |
|  | 86,973 |  | - |  | - |  | 86,973 |  | 120,083 |
|  | - |  | - |  | 7 |  | 7 |  | 13 |
|  | - |  | - |  | 2,136,880 |  | 2,136,880 |  | 1,511,248 |
|  | 748,566 |  | 1,472,989 |  | 1,168 |  | 2,222,723 |  | 2,284,358 |
|  | - |  | 64,921 |  | - |  | 64,921 |  | 64,921 |
|  | 1,478 |  | 3,653 |  | 9,281 |  | 14,412 |  | 16,148 |
|  | - |  | 11,637,332 |  | - |  | 11,637,332 |  | 10,015,200 |
| 9,896,609 |  |  | 30,559,714 |  | 5,652,107 |  | 46,108,430 |  | 48,539,348 |
| 3,783,972 |  |  | - |  | 1,684 |  | 1,684 |  | 2,676 |
|  |  |  | 69,500,520 |  | 60,275,065 |  | 133,559,557 |  | 123,653,857 |
| 3,783,972 |  |  | 69,500,520 |  | 60,276,749 |  | 133,561,241 |  | 123,656,533 |
| 13,680,581 |  |  | 100,060,234 |  | 65,928,856 |  | 179,669,671 |  | 172,195,881 |

Liabilities
Current liabilities:
Accounts payable and retainages
Accrued interest payable
Accrued payroll liabilities
Capital acquisition and construction accounts and retainage payable
Compensated absences
Due to other funds
Long-term obligations maturing within one year
Unearned revenues
Total current liabilities
Noncurrent liabilities:
Alaska clean water loans payable
Compensated absences
Total noncurrent liabilities
Other liabilities:
Future landfill closure costs Total liabilities

## Deferred Inflows of Resources

Deferred intergovernmental-time requirement Total deferred inflows of resources

## Net Position

Net investment in capital assets
Restricted for capital construction
Unrestricted

## Total net position

Total liabilities, deferred inflows of resources and net position

| 174,446 | 791,751 | 38,984 | $1,005,181$ | 412,909 |
| ---: | ---: | ---: | ---: | ---: |
| - | 108,780 | - | 108,780 | 124,298 |
| 111,335 | 548,662 | 79,716 | 739,713 | 629,210 |
| 284,509 | $1,208,353$ | 30,593 | $1,523,455$ | 708,536 |
| 151,821 | 501,727 | 87,740 | 741,288 | 690,206 |
| - | - | - | - | 261,585 |
| - | $1,718,267$ | - | $1,718,267$ | $1,718,267$ |
| 98,047 | 157,147 | 85,928 | 341,122 | 343,232 |
| 820,158 | $5,034,687$ | 322,961 | $6,177,806$ | $4,888,243$ |
|  |  |  |  |  |
| - | $11,604,234$ | - | $11,604,234$ | $13,308,405$ |
| - | $11,604,234$ | 3,026 | 3,026 | 5,557 |
|  |  | 3,026 | $11,607,260$ | $13,313,962$ |
| - | $27,063,161$ |  |  |  |
| 820,158 | $43,702,082$ | 325,987 | $44,848,227$ | $43,779,970$ |


| - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: |
| - | - | - | - |  |


| $3,783,972$ | $56,178,019$ | $60,275,065$ | $120,237,056$ | $108,627,184$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | $1,938,954$ | $1,938,954$ | $1,511,248$ |  |
| $9,076,451$ | 180,133 | $3,388,850$ | $12,645,434$ | $18,277,479$ |  |
| $12,860,423$ | $56,358,152$ | $65,602,869$ | $134,821,444$ | $128,415,911$ |  |
| $\$$ | $13,680,581$ | $\$$ | $100,060,234$ | $\$$ | $65,928,856$ |

MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenses, and Changes in Net Position Nonmajor Enterprise Funds
The year ended December 31, 2014 (with summarized financial info at December 31, 2013)

|  | Refuse Utility |  | Solid Waste |  | Municipal Airport |  | Total Nonmajor Enterprise Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2014 | 2013 |  |
| Operating revenues: |  |  |  |  |  |  |  |  |  |  |
| Charges for sales and services | \$ | 10,707,829 |  |  | \$ | 19,779,989 | \$ | 1,449,228 | \$ | 31,937,046 | \$ | 30,331,953 |
| Other |  | 47,076 |  | 3,177,180 |  |  |  | - |  | 3,224,256 |  | 2,341,362 |
| Total operating revenues |  | 10,754,905 |  | 22,957,169 |  | 1,449,228 |  | 35,161,302 |  | 32,673,315 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Operations |  | 7,742,399 |  | 13,065,154 |  | 1,399,403 |  | 22,206,956 |  | 22,253,900 |
| Amortization of future landfill closure costs |  | - |  | 1,485,396 |  | - |  | 1,485,396 |  | 1,853,813 |
| Depreciation and amortization |  | 905,372 |  | 3,494,426 |  | 2,326,561 |  | 6,726,359 |  | 6,504,090 |
| Total operating expenses |  | 8,647,771 |  | 18,044,976 |  | 3,725,964 |  | 30,418,711 |  | 30,611,803 |
| Operating income (loss) |  | 2,107,134 |  | 4,912,193 |  | $(2,276,736)$ |  | 4,742,591 |  | 2,061,512 |
| Nonoperating revenues (expenses): |  |  |  |  |  |  |  |  |  |  |
| Investment income |  | 100,650 |  | 371,835 |  | 41,896 |  | 514,381 |  | 164,674 |
| Other revenues |  | - |  | - |  | - |  | - |  | 4,421 |
| Intergovernmental revenue- non-capital |  | - |  | - |  | 260,620 |  | 260,620 |  | 121,173 |
| Interest expense |  | - |  | $(208,404)$ |  | - |  | $(208,404)$ |  | $(233,631)$ |
| Gain (loss) on sale of capital assets |  | - |  | - |  | - |  | - |  | 33,357 |
| Net nonoperating revenues (expenses) |  | 100,650 |  | 163,431 |  | 302,516 |  | 566,597 |  | 89,994 |
| Income before capital contributions and transfers |  | 2,207,784 |  | 5,075,624 |  | (1,974,220) |  | 5,309,188 |  | 2,151,506 |
| Capital contributions |  | - |  | - |  | 2,138,653 |  | 2,138,653 |  | 4,822,810 |
| Transfers to other funds |  | $(56,573)$ |  | $(941,084)$ |  | $(44,651)$ |  | $(1,042,308)$ |  | $(1,021,980)$ |
| Change in net position |  | 2,151,211 |  | 4,134,540 |  | 119,782 |  | 6,405,533 |  | 5,952,336 |
| Net position, beginning of year |  | 10,709,212 |  | 52,223,612 |  | 65,483,087 |  | 128,415,911 |  | 122,463,575 |
| Net position, end of year | \$ | 12,860,423 | \$ | 56,358,152 | \$ | 65,602,869 | \$ | 134,821,444 | \$ | 128,415,911 |


|  | Refuse Utility |  | Solid <br> Waste |  | Municipal Airport |  | Total Nonmajor Enterprise Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2014 |  |  |  | 2013 |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |  |  |
| Receipts from customers | \$ | 10,671,379 |  |  | \$ | 23,123,607 | \$ | 1,436,749 | \$ | 35,231,735 | \$ | 32,482,033 |
| Payments to employees |  | $(2,745,135)$ |  | $(7,737,422)$ |  | $(1,120,837)$ |  | $(11,603,394)$ |  | $(11,730,609)$ |
| Payments to vendors |  | $(3,255,926)$ |  | $(4,777,537)$ |  | $(585,585)$ |  | $(8,619,048)$ |  | $(9,085,774)$ |
| Payments to interfund services used |  | $(1,579,729)$ |  | - |  | 348,277 |  | $(1,231,452)$ |  | (2,141,144) |
| Net cash from operating activities |  | 3,090,589 |  | 10,608,648 |  | 78,604 |  | 13,777,841 |  | 9,524,506 |
| Cash flows from noncapital and related financing activities: |  |  |  |  |  |  |  |  |  |  |
| Grant proceeds non-capital |  |  |  |  |  | 323,177 |  | 323,177 |  | 121,173 |
| Transfers to other funds |  | $(56,573)$ |  | $(941,084)$ |  | $(44,651)$ |  | $(1,042,308)$ |  | $(1,021,980)$ |
| Due to other funds |  | - |  | - |  | $(261,585)$ |  | $(261,585)$ |  | $(458,141)$ |
| Net cash from noncapital and related financing activities |  | $(56,573)$ |  | (941,084) |  | 16,941 |  | $(980,716)$ |  | $(1,358,948)$ |
| Cash flows from capital and related financing activities: |  |  |  |  |  |  |  |  |  |  |
| Principal payments on long-term obligations |  | - |  | $(1,704,171)$ |  | - |  | $(1,704,171)$ |  | $(1,718,268)$ |
| Interest payments on long-term obligations |  | - |  | $(223,922)$ |  | - |  | $(223,922)$ |  | $(248,985)$ |
| Acquisition and construction of capital assets |  | $(628,278)$ |  | $(12,716,129)$ |  | $(2,618,876)$ |  | $(15,963,283)$ |  | $(11,200,608)$ |
| Landfill post closure cash reserve |  | - |  | $(1,622,132)$ |  | - |  | $(1,622,132)$ |  | $(1,848,416)$ |
| Proceeds (loss) from the sale or disposition of capital assets |  | - |  | 146,143 |  | - |  | 146,143 |  | 33,479 |
| Grant proceeds capital |  | - |  | - |  | 1,440,548 |  | 1,440,548 |  | 3,911,591 |
| Net cash from capital and related financing activities |  | $(628,278)$ |  | $(16,120,211)$ |  | $(1,178,328)$ |  | $(17,926,817)$ |  | $(11,071,207)$ |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |
| Investment income |  | 33,802 |  | 471,793 |  | 41,902 |  | 547,497 |  | 142,214 |
| Net cash from investing activities |  | 33,802 |  | 471,793 |  | 41,902 |  | 547,497 |  | 142,214 |
| Net increase (decrease) in cash |  | 2,439,540 |  | $(5,980,854)$ |  | $(1,040,881)$ |  | $(4,582,195)$ |  | $(2,763,435)$ |
| Cash, beginning of year |  | 6,620,052 |  | 23,361,673 |  | 4,545,652 |  | 34,527,377 |  | 37,290,812 |
| Cash, end of year | \$ | 9,059,592 | \$ | 17,380,819 | \$ | 3,504,771 | \$ | 29,945,182 | \$ | 34,527,377 |
| Cash |  | 700 |  | 2,775 |  | 200 |  | 3,675 |  | 3,675 |
| Cash in central treasury |  | 7,735,783 |  | 13,977,312 |  | - |  | 21,713,095 |  | 16,738,599 |
| Capital acquisition and construction accounts |  | 1,323,109 |  | 3,400,732 |  | 3,504,571 |  | 8,228,412 |  | 17,785,103 |
| Cash, December 31 | \$ | 9,059,592 | \$ | 17,380,819 | \$ | 3,504,771 | \$ | 29,945,182 | \$ | 34,527,377 |
| Reconciliation of change in net position to net cash provided by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 2,107,134 | \$ | 4,912,193 | \$ | $(2,276,736)$ | \$ | 4,742,591 | \$ | 2,061,512 |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Amortization of landfill closure costs |  | - |  | 1,485,396 |  | - |  | 1,485,396 |  | 1,853,813 |
| Depreciation and amortization |  | 905,372 |  | 3,494,426 |  | 2,326,561 |  | 6,726,359 |  | 6,504,090 |
| Other revenues |  |  |  | - |  |  |  | - |  | 4,421 |
| Changes in assets and liabilities which increase (decrease) cash: |  |  |  |  |  |  |  |  |  |  |
| Accounts receivable, net |  | $(94,146)$ |  | 155,562 |  | 1,211 |  | 62,627 |  | $(418,821)$ |
| Inventories |  | - |  | - |  | - |  | - |  | $(64,921)$ |
| Prepaid items and deposits |  | (41) |  | (100) |  | 1,877 |  | 1,736 |  | 2,873 |
| Accounts payable and retainages |  | 125,695 |  | 448,956 |  | 17,621 |  | 592,272 |  | $(603,222)$ |
| Accrued payroll liabilities |  | 24,140 |  | 70,515 |  | 15,848 |  | 110,503 |  | $(29,160)$ |
| Compensated absences payable |  | 11,815 |  | 30,824 |  | 5,912 |  | 48,551 |  | $(9,198)$ |
| Unearned revenue and deposits |  | 10,620 |  | 10,876 |  | $(13,690)$ |  | 7,806 |  | 223,119 |
| Total cash provided (used) by operating activities |  | 3,090,589 |  | 10,608,648 |  | 78,604 |  | 13,777,841 |  | 9,524,506 |
| Noncash investing, capital, and financing activities: |  |  |  |  |  |  |  |  |  |  |
| Capital purchases on account |  | 284,509 |  | 1,208,353 |  | 30,593 |  | 1,523,455 |  | 708,536 |
| Total noncash investing, capital, and financing activities | \$ | 284,509 | \$ | 1,208,353 | \$ | 30,593 | \$ | 1,523,455 | \$ | 708,536 |

## INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government, on a cost reimbursement basis.

Three Risk Management Funds account for money received from other Municipal funds to pay for the costs of self-insurance claims in the following categories:

- General liability, automobile liability, workers' compensation
- Medical/Dental
- Unemployment compensation

The Equipment Maintenance Fund accounts for the management and maintenance of general government equipment and vehicles.

The Information Technology Fund accounts for management information services.
Assets
Current assets:
Cash in central treasury
Capital acquisition and const
Receivables (net of allowance
Due from other funds
Inventories
Prepaid items and deposits
Restricted assets:
Master lease agreement es
Capital acquisition and con
Total current assets
Noncurrent assets:
Advances to other funds
Capital assets, net
Total noncurrent assets
Total assets

## Liabilities

Current liabilities:

| Accounts payable and retainages | 280,071 | - | - | 246,454 |
| :---: | :---: | :---: | :---: | :---: |
| Accrued payroll liabilities | 15,802 | 2,388 | - | 196,745 |
| Capital acquisition and construction accounts and retainage payable | - | - | - | 9,272 |
| Compensated absences | 6,706 | - | - | 246,355 |
| Claims payable | 9,919,875 | 985,188 | 98,411 | - |
| Claims incurred but not reported | 2,506,356 | 6,101,613 | - | - |
| Due to other funds | - | - | - | 85,000 |
| Accrued interest payable | - | - | - | - |
| Long-term obligations maturing within one year | - | - | - | - |
| Current liabilities payable from restricted assets: |  |  |  |  |
| Capital acquisition and construction accounts and retainage payable | - | - | - | - |
| Total current liabilities | 12,728,810 | 7,089,189 | 98,411 | 783,826 |
| Noncurrent liabilities: |  |  |  |  |
| Advances from other funds | - | - | - | 1,530,000 |
| Compensated absences | 15,954 | - | - | - |
| Capital leases payable | - | - | - | - |
| Claims incurred but not reported | 5,604,697 | - | - | - |
| Total noncurrent liabilities | 5,620,651 | - | - | 1,530,000 |
| Total liabilities | 18,349,461 | 7,089,189 | 98,411 | 2,313,826 |

## Net Position

Net investment in capital assets
Restricted for capital acquisitions
Unrestricted
Total net position
Total liabilities, deferred inflows of resources and net position

| Risk Management |  |  |  |  | Equipment <br> Maintenance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General <br> Liabilityl <br> Workers' <br> Compensation |  | Medical/ Dental |  | Unemployment Compensation |  |  |
| \$ 18,906,423 | \$ | 17,377,481 | \$ | 1,059,978 | \$ | 8,730,451 |
| - |  | - |  | - |  | 1,822,850 |
| - |  | - |  | - |  | - |
| 328,033 |  | - |  | - |  | - |
| - |  | - |  | - |  | 345,270 |
| 419,692 |  | - |  | - |  | - |
| - |  | - |  | - |  | - |
| - |  | - |  | - |  | - |
| 19,654,148 |  | 17,377,481 |  | 1,059,978 |  | 10,898,571 |
| 1,955,713 |  | - |  | - |  | - |
| - |  | - |  | - |  | 18,247,413 |
| 1,955,713 |  | - |  | - |  | 18,247,413 |
| 21,609,861 |  | 17,377,481 |  | 1,059,978 |  | 29,145,984 |


|  | - | - | - |
| ---: | ---: | ---: | ---: |
| - | - | - | $18,247,413$ |
|  | $3,260,400$ | $10,288,292$ | 961,567 |
|  | $8,584,745$ |  |  |
| $\$ 21,609,400$ | $10,288,292$ | 961,567 | $26,832,158$ |

Assets
Current assets:
Cash in central treasury
Capital acquisition and const
Receivables (net of allowance
Due from other funds
Inventories
Prepaid items and deposits
Restricted assets:
Master lease agreement es
Capital acquisition and con
Total current assets
Noncurrent assets:
Advances to other funds
Capital assets, net
Total noncurrent assets
Total assets

|  | Information Technology |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2013 \\ \hline \end{gathered}$ |
| \$ | - | \$ | 46,074,333 | \$ | 39,801,168 |
|  | - |  | 1,822,850 |  | 2,478,855 |
|  | - |  | - |  | - |
|  | - |  | 328,033 |  | - |
|  | - |  | 345,270 |  | 366,772 |
|  | 820,963 |  | 1,240,655 |  | 938,558 |
|  | 142,939 |  | 142,939 |  | - |
|  | - |  | - |  | 886,387 |
|  | 963,902 |  | 49,954,080 |  | 44,471,740 |
|  | - |  | 1,955,713 |  | 1,406,427 |
| 32,136,077 |  |  | 50,383,490 |  | 41,168,117 |
| 32,136,077 |  |  | 52,339,203 |  | 42,574,544 |
| 33,099,979 |  |  | 102,293,283 |  | 87,046,284 |

## Liabilities

Current liabilities:

| Accounts payable and retainages | 299,042 |  |  | 825,567 |  | 1,127,553 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued payroll liabilities |  | 479,060 |  | 693,995 |  | 562,502 |
| Capital acquisition and construction accounts and retainage payable |  | 80,898 |  | 90,170 |  | 236,660 |
| Compensated absences |  | 566,121 |  | 819,182 |  | 772,183 |
| Claims payable |  | - |  | 11,003,474 |  | 12,303,180 |
| Claims incurred but not reported |  | - |  | 8,607,969 |  | 7,455,377 |
| Due to other funds |  | 1,579,315 |  | 1,664,315 |  | 642,778 |
| Accrued interest payable |  | 82,441 |  | 82,441 |  | 47,020 |
| Long-term obligations maturing within one year |  | 2,907,087 |  | 2,907,087 |  | 1,798,559 |
| Current liabilities payable from restricted assets: |  |  |  |  |  |  |
| Capital acquisition and construction accounts and retainage payable |  | 142,939 |  | 142,939 |  | 384,661 |
| Total current liabilities |  | 6,136,903 |  | 26,837,139 |  | 25,330,473 |
| Noncurrent liabilities: |  |  |  |  |  |  |
| Advances from other funds |  | - |  | 1,530,000 |  | 1,615,000 |
| Compensated absences |  | 154,359 |  | 170,313 |  | 196,000 |
| Capital leases payable |  | 12,403,170 |  | 12,403,170 |  | 7,785,316 |
| Claims incurred but not reported |  | - |  | 5,604,697 |  | 5,753,817 |
| Total noncurrent liabilities |  | 12,557,529 |  | 19,708,180 |  | 15,350,133 |
| Total liabilities |  | 18,694,432 |  | 46,545,319 |  | 40,680,606 |
| Net Position |  |  |  |  |  |  |
| Net investment in capital assets |  | 16,825,820 |  | 35,073,233 |  | 31,584,242 |
| Restricted for capital acquisitions |  | - |  | - |  | 501,726 |
| Unrestricted |  | $(2,420,273)$ |  | 20,674,731 |  | 14,279,710 |
| Total net position |  | 14,405,547 |  | 55,747,964 |  | 46,365,678 |
| Total liabilities, deferred inflows of resources and net position | \$ | 33,099,979 | \$ | 102,293,283 | \$ | 87,046,284 |

MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position Internal Service Funds
The year ended December 31, 2014
(with summarized financial info at December 31, 2013)

|  | Risk Management |  |  |  |  |  | Equipment <br> Maintenance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General <br> Liabilityl <br> Workers' <br> Compensation |  | Medical/ Dental |  | Unemployment Compensation |  |  |  |
| Operating revenues: |  |  |  |  |  |  |  |  |
| Charges for sales and services | \$ | 11,534,560 | \$ | 55,608,270 | \$ | 475,239 | \$ | 9,916,523 |
| Other |  | 813 |  | - |  | - |  | - |
| Total operating revenues |  | 11,535,373 |  | 55,608,270 |  | 475,239 |  | 9,916,523 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Operations |  | 11,541,221 |  | 49,632,708 |  | 365,529 |  | 7,406,484 |
| Depreciation and amortization |  | - |  | - |  | - |  | 4,148,592 |
| Total operating expenses |  | 11,541,221 |  | 49,632,708 |  | 365,529 |  | 11,555,076 |
| Operating income (loss) |  | $(5,848)$ |  | 5,975,562 |  | 109,710 |  | $(1,638,553)$ |
| Nonoperating revenues (expenses): |  |  |  |  |  |  |  |  |
| Investment income (loss) |  | 363,114 |  | 177,047 |  | 12,990 |  | 134,528 |
| Other revenues |  | - |  | - |  | - |  | 122,180 |
| Other expenses |  | - |  | - |  | - |  |  |
| Interest expense |  | - |  | - |  | - |  | $(40,002)$ |
| Gain on sale of capital assets |  | - |  | - |  | - |  | 184,587 |
| Net nonoperating revenues (expenses) |  | 363,114 |  | 177,047 |  | 12,990 |  | 401,293 |
| Income (loss) before capital contributions and transfers |  | 357,266 |  | 6,152,609 |  | 122,700 |  | $(1,237,260)$ |
| Capital contributions |  | - |  | - |  | - |  | 98,563 |
| Transfers from other funds |  | - |  | - |  | - |  | - |
| Transfers to other funds |  | - |  | - |  | - |  | - |
| Change in net position |  | 357,266 |  | 6,152,609 |  | 122,700 |  | $(1,138,697)$ |
| Net position, beginning of year |  | 2,903,134 |  | 4,135,683 |  | 838,867 |  | 27,970,855 |
| Net position, end of year | \$ | 3,260,400 | \$ | 10,288,292 | \$ | 961,567 | \$ | 26,832,158 |

MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position Internal Service Funds
The year ended December 31, 2014
(with summarized financial info at December 31, 2013)

|  | Information Technology |  | Total Internal Service Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2014 |  | 2013 |  |
| Operating revenues: |  |  |  |  |  |  |
| Charges for sales and services | \$ | 14,629,222 | \$ | 92,163,814 | \$ | 102,684,484 |
| Other |  | - |  | 813 |  | 540 |
| Total operating revenues |  | 14,629,222 |  | 92,164,627 |  | 102,685,024 |
| Operating expenses: |  |  |  |  |  |  |
| Operations |  | 11,025,898 |  | 79,971,840 |  | 89,213,950 |
| Depreciation and amortization |  | 988,600 |  | 5,137,192 |  | 6,082,273 |
| Total operating expenses |  | 12,014,498 |  | 85,109,032 |  | 95,296,223 |
| Operating income (loss) |  | 2,614,724 |  | 7,055,595 |  | 7,388,801 |
| Nonoperating revenues (expenses): |  |  |  |  |  |  |
| Investment income (loss) |  | $(37,027)$ |  | 650,652 |  | 107,279 |
| Other revenues |  | 3,000 |  | 125,180 |  | 101,793 |
| Other expenses |  | $(15,516)$ |  | $(15,516)$ |  | $(11,790)$ |
| Interest expense |  | $(473,533)$ |  | $(513,535)$ |  | $(50,520)$ |
| Gain on sale of capital assets |  | - |  | 184,587 |  | 120,923 |
| Net nonoperating revenues (expenses) |  | $(523,076)$ |  | 431,368 |  | 267,685 |
| Income (loss) before capital contributions and transfers |  | 2,091,648 |  | 7,486,963 |  | 7,656,486 |
| Capital contributions |  | 27,000 |  | 125,563 |  | 316,639 |
| Transfers from other funds |  | 1,777,960 |  | 1,777,960 |  | 2,969,832 |
| Transfers to other funds |  | $(8,200)$ |  | $(8,200)$ |  | - |
| Change in net position |  | 3,888,408 |  | 9,382,286 |  | 10,942,957 |
| Net position, beginning of year |  | 10,517,139 |  | 46,365,678 |  | 35,422,721 |
| Net position, end of year | \$ | 14,405,547 | \$ | 55,747,964 | \$ | 46,365,678 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Cash Flows
Internal Service Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)


## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Cash Flows
Internal Service Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)
Cash flows from operating activities:
Receipts for interfund services provided
Payments to employees
Payments to vendors
Payments for interfund services used
Net cash from operating activities

Cash flows from noncapital and related financing activities:
Transfers from other funds
Transfers to other funds
Loan payments received on interfund loans
Due to other funds
Due from other funds
Advance to other funds
Non-operating cash receipts
Net cash from noncapital and related financing activities

Cash flows from capital and related financing activities:
Principal payments on long-term obligations
Interest payments on long-term obligations
Acquisition and construction of capital assets
Transfers from other funds
Due to other funds
Loan proceeds from interfund loans
Principal payments on interfund loans
Interest payments on interfund loans
Proceeds from issuance of debt
Proceeds (loss) from the sale or disposition of capital assets Net cash from capital and related financing activities

Cash flows from investing activities:
Investment income (loss)
Net cash from investing activities

Net increase (decrease) in cash
Cash, beginning of year
Cash, end of year

## Cash in central treasury

Capital acquisition and construction accounts
Cash, December 31
Reconciliation of change in net position to net cash
provided (used) by operating activities:
Operating income (loss)
Adjustments to reconcile operating income (loss) to
net cash provided by operating activities:
Depreciation and amortization
Other revenues

Changes in assets and liabilities which increase (decrease) cash:
Accounts receivable, net
Prepaid items and deposits
Inventories
Accounts payable and retainages
Accrued payroll liabilities
Compensated absences payable
Deferred revenue and deposits
Claims payable
Total cash provided (used) by operating activities
Noncash investing, capital, and financing activities:
Capital purchases on account
Contributed capital and equipment Total noncash investing, capital, and financing activities

|  | Information |  | Total Internal Service Funds |  |
| :---: | :---: | :---: | :---: | :---: |
| Technology | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |  |  |
|  |  |  |  |  |
| $\$$ | $14,632,222$ | $\$$ | $92,289,807$ |  |
| $(7,301,676)$ | $(11,794,182)$ | $102,786,817$ |  |  |
|  | $(3,262,094)$ | $(64,811,553)$ | $(11,132,372)$ |  |
|  | $(982,883)$ | $(4,092,115)$ | $(70,276,639)$ |  |
|  | $3,085,569$ | $11,591,957$ | $(6,638,832)$ |  |
|  |  |  | $14,738,974$ |  |


| - | - | 40,000 |
| ---: | ---: | ---: |
| $(8,200)$ | $(8,200)$ | - |
| - | 220,449 | 548,534 |
| $1,021,537$ | $1,021,537$ | 9,244 |
| - | $(548,482)$ | - |
| - | $(549,286)$ | - |
| - | - | - |
| $1,013,337$ | 136,018 | 597,778 |
|  |  |  |
| $(2,306,618)$ | $(2,306,618)$ | $(1,925,907)$ |
| $(453,628)$ | $(453,628)$ | $(38,855)$ |
| $(11,998,980)$ | $(14,758,153)$ | $(10,575,126)$ |
| $1,777,960$ | $1,777,960$ | $2,929,832$ |
| - | - | 85,000 |
| - | $(85,000)$ | $1,615,000$ |
| - | $(40,002)$ | - |
| - | $8,033,000$ | - |
| $8,033,000$ | 184,587 | - |
| - | $(7,647,854)$ | 124,754 |
| $(4,948,266)$ |  | $(7,785,302)$ |


|  | $(37,027)$ | 650,652 | 107,279 |
| ---: | ---: | ---: | ---: |
|  | $(37,027)$ | 650,652 | 107,279 |
|  | $(886,387)$ | $4,730,773$ |  |
|  | 886,387 | $43,166,410$ | $7,658,729$ |
|  | - | $\$ 7,897,183$ | $\$$ |
| $\$$ |  |  |  |
|  | - | $46,074,333$ | $43,166,681$ |
|  | - | $1,822,850$ |  |
|  | $\$$ | $47,897,183$ | $\$$ |


| $2,614,724$ \$ | $7,055,595$ \$ | $7,388,801$ |
| ---: | ---: | ---: |
|  |  |  |
| 988,600 | $5,137,192$ | $6,082,273$ |
| 3,000 | 125,180 | 101,793 |


|  |  | - |
| ---: | ---: | ---: |
| $(272,964)$ | $(302,097)$ | 65,751 |
| - | 21,502 | $(14,770)$ |
| $(282,270)$ | $(301,986)$ | $(248,038)$ |
| 73,697 | 131,493 | $(136,755)$ |
| $(39,218)$ | 21,312 | $(87,587)$ |
| - | - | $(86,096)$ |
| - | $(296,234)$ | $1,650,838$ |
| $3,085,569$ | $11,591,957$ | $14,738,974$ |


|  | 223,837 | 233,109 | 621,321 |
| :--- | ---: | ---: | ---: |
|  | 27,000 | 125,563 | 316,639 |
| $\$$ | 250,837 | $\$$ | 358,672 |



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## FIDUCIARY FUNDS

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.

The Police and Fire Retirement Trust Funds account for the contributions, revenues, expenses and distributions of the three Municipal Police and Fire Retirement Plans.

The Police and Fire Retiree Medical Trust Fund accounts for contributions and distributions on behalf of the Police and Fire retirees who are eligible for the plan covered by the Trust.

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Net Position
Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Police/Fire Retirement Trust Funds |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Police/Fire Retirement System Plan I |  | Police/Fire <br> Retirement System Plan II |  | Police/Fire Retirement System Plan III |  | Total |  |
| Assets |  |  |  |  |  |  |  |  |
| Cash in central treasury | \$ | 28,032 | \$ | 20,956 | \$ | 76,278 | \$ | 125,266 |
| Cash, cash equivalents held under securities lending program |  | 246,943 |  | 186,800 |  | 693,380 |  | 1,127,123 |
| Contribution receivable |  | 75,083 |  | 58,470 |  | 203,719 |  | 337,272 |
| Investments, at fair value: |  |  |  |  |  |  |  |  |
| Cash and money market funds |  | 650,346 |  | 491,955 |  | 1,826,077 |  | 2,968,378 |
| U.S. treasuries |  | - |  | - |  | - |  | - |
| U.S. TIPS |  | - |  | - |  | - |  | - |
| U.S. agencies |  | - |  | - |  | - |  | - |
| Corporate fixed income securities |  | 19,446,471 |  | 14,710,299 |  | 54,602,833 |  | 88,759,603 |
| Asset-backed securities |  | - |  | - |  | - |  | - |
| Fixed income funds |  | - |  | - |  | - |  | - |
| Certificate of deposit |  | - |  | - |  | - |  | - |
| Domestic equity securities |  | 31,163,109 |  | 23,573,358 |  | 87,501,427 |  | 142,237,894 |
| International equity securities |  | 14,350,072 |  | 10,855,123 |  | 40,292,894 |  | 65,498,089 |
| Real estate funds |  | 9,785,875 |  | 7,402,533 |  | 27,477,300 |  | 44,665,708 |
| Total investments |  | 75,395,873 |  | 57,033,268 |  | 211,700,531 |  | 344,129,672 |
| Capital assets, net |  | 149 |  | 111 |  | 405 |  | 665 |
| Total assets |  | 75,746,080 |  | 57,299,605 |  | 212,674,313 |  | 345,719,998 |

## Liabilities

Accounts payable
Payable under securities lending program
Total liabilities

| 5,717 | 4,274 | 15,557 | 25,548 |
| ---: | ---: | ---: | ---: |
| 246,943 | 186,800 | 693,380 | $1,127,123$ |
| 252,660 | 191,074 | 708,937 | $1,152,671$ |

## Net Position

Held in trust for:
Employees' pension benefits
Employees' postemployment healthcare benefits
Total net position
Total liabilities and net position


## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Net Position Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Police/Fire <br> Retiree <br> Medical <br> Trust Fund |  | Total Fiduciary Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2013 \\ \hline \end{gathered}$ |  |
| Assets |  |  |  |  |  |  |
| Cash in central treasury | \$ | 2,432 | \$ | 127,698 | \$ | 143,076 |
| Cash, cash equivalents held under securities lending program |  |  |  | 1,127,123 |  | 3,217,251 |
| Contribution receivable |  | 34,000 |  | 371,272 |  | 384,602 |
| Investments, at fair value: |  |  |  |  |  |  |
| Cash and money market funds |  | 832,411 |  | 3,800,789 |  | 2,345,901 |
| U.S. treasuries |  | 7,805,344 |  | 7,805,344 |  | 8,891,660 |
| U.S. TIPS |  | 258,131 |  | 258,131 |  | 248,270 |
| U.S. agencies |  | 582,292 |  | 582,292 |  | - |
| Corporate fixed income securities |  | - |  | 88,759,603 |  | 85,779,584 |
| Asset-backed securities |  | - |  | - |  | - |
| Fixed income funds |  | 1,704,739 |  | 1,704,739 |  | 1,448,865 |
| Certificate of deposit |  | 1,492,655 |  | 1,492,655 |  | - |
| Domestic equity securities |  | 2,269,688 |  | 144,507,582 |  | 149,405,443 |
| International equity securities |  | 1,350,270 |  | 66,848,359 |  | 74,644,129 |
| Real estate funds |  | - |  | 44,665,708 |  | 42,011,857 |
| Total investments |  | 16,295,530 |  | 360,425,202 |  | 364,775,709 |
| Capital assets, net |  |  |  | 665 |  | 1,827 |
| Total assets |  | 16,331,962 |  | 362,051,960 |  | 368,522,465 |

## Liabilities

Accounts payable
Payable under securities lending program Total liabilities

|  |  | 25,548 |
| ---: | ---: | ---: |
| 23,042 |  |  |
| - | $1,127,123$ | $3,217,251$ |
| - | $1,152,671$ | $3,240,293$ |

## Net Position

Held in trust for:
Employees' pension benefits
Employees' postemployment healthcare benefits Total net position
Total liabilities and net position

|  | - | $344,567,327$ | $349,842,533$ |
| ---: | ---: | ---: | ---: |
|  | $16,331,962$ | $16,331,962$ | $15,439,639$ |
| $\$ 3,331,962$ | $360,899,289$ | $365,282,172$ |  |

MUNICIPALITY OF ANCHORAGE, ALASKA
Combining Statement of Changes in Net Position
Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Police/Fire Retirement Pension Trust Funds |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Police/Fire <br> Retirement System Plan I |  | Police/Fire <br> Retirement System Plan II |  | Police/Fire <br> Retirement System Plan III |  | Total |  |
| Additions: |  |  |  |  |  |  |  |  |
| Contributions from other funds | \$ | 1,952,161 | \$ | 1,520,220 | \$ | 5,296,694 | \$ | 8,769,075 |
| Contributions from employees |  | - |  | 11,279 |  | 223,574 |  | 234,853 |
| Interest |  | 844,839 |  | 635,051 |  | 2,333,526 |  | 3,813,416 |
| Dividends |  | 579,231 |  | 435,238 |  | 1,598,370 |  | 2,612,839 |
| Net increase (decrease) in fair value of investments |  | 2,966,433 |  | 2,230,015 |  | 8,194,953 |  | 13,391,401 |
| Less: investment expense |  | $(377,563)$ |  | $(283,758)$ |  | $(1,042,416)$ |  | $(1,703,737)$ |
| Total additions |  | 5,965,101 |  | 4,548,045 |  | 16,604,701 |  | 27,117,847 |
| Deductions: |  |  |  |  |  |  |  |  |
| Regular benefit payments |  | 8,604,796 |  | 5,852,713 |  | 17,241,271 |  | 31,698,780 |
| Administrative expenses |  | 156,049 |  | 116,296 |  | 421,928 |  | 694,273 |
| Total deductions |  | 8,760,845 |  | 5,969,009 |  | 17,663,199 |  | 32,393,053 |
| Change in net position |  | $(2,795,744)$ |  | $(1,420,964)$ |  | $(1,058,498)$ |  | $(5,275,206)$ |
| Net position, beginning of year |  | 78,289,164 |  | 58,529,495 |  | 213,023,874 |  | 349,842,533 |
| Net position, end of year | \$ | 75,493,420 | \$ | 57,108,531 | \$ | 211,965,376 |  | \$344,567,327 |

## MUNICIPALITY OF ANCHORAGE, ALASKA

Combining Statement of Changes in Net Position
Fiduciary Funds
For the year ended December 31, 2014
(with summarized financial information at December 31, 2013)

|  | Police/Fire <br> Retiree <br> Medical <br> Trust Fund |  | Total Fiduciary Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2014 \\ \hline \end{gathered}$ |  | December 31,2013 |  |
| Additions: |  |  |  |  |  |  |
| Contributions from other funds | \$ | 3,270,405 | \$ | 12,039,480 | \$ | 13,043,961 |
| Contributions from employees |  | - |  | 234,853 |  | 357,248 |
| Interest |  | 143,728 |  | 3,957,144 |  | 3,105,881 |
| Dividends |  | 167,076 |  | 2,779,915 |  | 2,734,027 |
| Net increase (decrease) in fair value of investments |  | - |  | 13,391,401 |  | 50,099,374 |
| Less: investment expense |  | 27,381 |  | $(1,676,356)$ |  | $(1,108,087)$ |
| Total additions |  | 3,608,590 |  | 30,726,437 |  | 68,232,404 |
| Deductions: |  |  |  |  |  |  |
| Regular benefit payments |  | 2,669,642 |  | 34,368,422 |  | 33,000,553 |
| Administrative expenses |  | 46,625 |  | 740,898 |  | 741,174 |
| Total deductions |  | 2,716,267 |  | 35,109,320 |  | 33,741,727 |
| Change in net position |  | 892,323 |  | $(4,382,883)$ |  | 34,490,677 |
| Net position, beginning of year |  | 15,439,639 |  | 365,282,172 |  | 330,791,495 |
| Net position, end of year | \$ | 16,331,962 | \$ | 360,899,289 | \$ | 365,282,172 |



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## STATISTICAL SECTION

The Financial Trend Data presented in Tables 1-6 is provided to help understand and assess how our financial position has changed over the past five years.

The Revenue Capacity Data presented in Tables 7-12 is provided to help understand and assess our ability to generate own-source revenues, such as property taxes.

The Debt Capacity Data presented in Tables $13-17$ is provided to help understand and assess our debt burden and ability to issue additional debt in the future.

The Demographic and Economic Information presented in Tables 18-19 is provided to help understand our demographic and economic environment and facilitate comparisons of financial statement information over time.

The Operating Information presented in Tables $20-21$ is provided to help understand our operations and resources as well as provide a context for understanding and assessing our economic condition.

| Fiscal Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | As Restated 2013 | 2012 | As Restated 2011 | 2010 | As Restated 2009 | As Restated 2008 | $\begin{gathered} \hline \text { As Restated } \\ 2007 \\ \hline \end{gathered}$ | 2006 | 2005 |
| \$ 2,712,415,165 | \$ 2,711,369,340 | \$ 2,645,081,616 | \$ 2,637,498,499 | \$ 2,690,946,874 | \$ 2,689,939,470 | \$ 2,620,279,025 | \$ 2,549,539,076 | \$ 2,537,136,632 | \$ 2,485,270,733 |
| 226,230,204 | 221,075,432 | 206,054,655 | 184,705,421 | 175,099,975 | 165,637,114 | 168,742,562 | 259,806,239 | 241,714,127 | 212,619,180 |
| 135,703,277 | 108,779,489 | 123,707,347 | 105,856,844 | 58,377,890 | 18,194,337 | 35,463,284 | $(103,725,438)$ | $(77,746,279)$ | $(84,043,560)$ |
| 3,074,348,646 | 3,041,224,261 | 2,974,843,618 | 2,928,060,764 | 2,924,424,739 | 2,873,770,921 | 2,824,484,871 | 2,705,619,877 | 2,701,104,480 | 2,613,846,353 |
| 629,847,882 | 493,665,151 | 525,892,917 | 499,643,067 | 453,327,512 | 419,148,666 | 430,705,921 | 397,162,624 | 388,614,000 | 318,829,727 |
| 22,000,520 | 77,596,655 | 184,402,233 | 182,771,686 | 166,914,727 | 136,376,232 | 113,883,731 | 101,772,016 | 105,727,434 | 103,454,088 |
| 103,208,314 | 153,743,558 | 48,518,687 | 42,089,727 | 76,809,449 | 80,917,057 | 61,571,494 | 54,823,246 | 50,592,777 | 88,048,950 |
| 755,056,716 | 725,005,364 | 758,813,837 | 724,504,480 | 697,051,688 | 636,441,955 | 606,161,146 | 553,757,886 | 544,934,211 | 510,332,765 |
| 3,342,263,047 | 3,269,933,535 | 3,170,974,533 | 3,137,141,566 | 3,144,274,386 | 3,109,088,136 | 3,050,984,946 | 2,946,701,700 | 2,925,750,632 | 2,804,100,460 |
| 248,230,724 | 286,892,971 | 390,456,888 | 367,477,107 | 342,014,702 | 302,013,346 | 282,626,293 | 361,578,255 | 347,441,561 | 316,073,268 |
| 238,911,591 | 209,403,119 | 172,226,034 | 147,946,571 | 135,187,339 | 99,111,394 | 97,034,778 | $(48,902,192)$ | $(27,153,502)$ | 4,005,390 |
| \$ 3,829,405,362 | \$ 3,766,229,625 | \$ 3,733,657,455 | \$ 3,652,565,244 | \$ 3,621,476,427 | \$ 3,510,212,876 | \$ 3,430,646,017 | \$ 3,259,377,763 | \$ 3,246,038,691 | \$ 3,124,179,118 |

Governmental activities:
Net investment in capital assets
Restricted
Total governmental activities net position
Business-type activities:
Net investment in capital assets
Restricted
Unrestricted
Total business-type activities net position
Total primary government:
Net investment in capital assets
Restricted
Unrestricted
Total primary government net position
Notes:
In 2007, Anchorage Community Development Authority (ACDA) and Alaska Center for the Performing Arts (ACPA)
were reclassified from blended component units to discretely presented component units.
As a result, the ACDA and ACPA net position will not be included as part of the totals for 2007 and subsequent years.
In 2007, the Cooperative Services Authority was reclassified from a discretely presented component unit to a blended component unit.
Net position for 2007 Business-type activities have been restated for a prior period adjustment to the Port.
Source: Municipality of Anchorage, Finance Department
MUNICIPALITY OF ANCHORAGE，ALASKA


| （Z6L＇68Z＇Ett）\＄ | \＄（08T＇tع8＇t8\＆） |  | （ZLけ＇ヤ8L＇Zらも） |  | （29t＇880＇8St） |  | （SES＇tLs＇S8t） |  | （عャて＇t9s＇t9ち） |  | （96て＇عZL＇SE¢） | \＄ |  | \＄ | （6L9＇Zち6＇ETG） | \＄ | （tS9＇90T＇LZG） | \＄ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \hline 80 L^{\prime} \varepsilon 86^{\prime} 9 Z \\ & \left(00 s^{\prime} \varepsilon \angle z^{\prime} 0 \angle t\right) \end{aligned}$ | $\begin{aligned} & \angle 89^{\prime} \varepsilon 0 Z^{\prime} \measuredangle \varepsilon \\ & \left(\angle 98^{\prime} \downarrow \varepsilon 0^{\prime} \downarrow \tau \downarrow\right) \end{aligned}$ |  | $\begin{aligned} & \text { ZOT'ODL'Ot } \\ & \left(\neg \angle S^{\prime} \downarrow Z S^{\prime} \varepsilon 6 \nabla\right) \end{aligned}$ |  | $\begin{aligned} & 690 ' \text { TSG' } \angle 9 \\ & \text { (t\&s'6६9's }) \end{aligned}$ |  | $\begin{aligned} & \hline \triangleright \varepsilon 8^{\prime} Z \varepsilon 8^{\prime} 9 \triangleright \\ & \left(69 \varepsilon^{\prime} \angle 0 t^{\prime} Z \varepsilon \mathrm{~S}\right) \end{aligned}$ |  | $\begin{aligned} & \varepsilon Z L^{\prime} \angle \tau \varepsilon^{\prime} 9 \angle \\ & \left(998^{\prime} 8 \angle 8^{\prime} \angle \varepsilon S\right) \end{aligned}$ |  | $\begin{aligned} & \text { ST9't9 '9 } 9 \mathrm{t} \\ & \text { ( } \tau 6^{\prime} \angle 80^{\prime} \mathrm{z} \text { ) } \end{aligned}$ |  | $\begin{aligned} & \text { ZLD'8६T' } 8 \mathrm{G} \\ & \left(90 \varepsilon^{\prime} 698^{\prime} \mathrm{GLS}\right) \end{aligned}$ |  |  |  | $\begin{aligned} & 00 \tau^{\prime} \forall \angle 8^{\prime} 6 \mathrm{G} \\ & \text { (tGL'086'98S) } \end{aligned}$ |  |
| ¢80＇S00＇ヶ¢ | て\＆s＇TLて＇でけ |  | 960＇8Lガと6を |  | UTT＇9Gて＇Zちt |  | てもع＇โ6て＇88ヵ |  | ¢Tて＇GET＇08t |  |  |  | L७ع＇0TS＇ャ8t |  | 0G8＇L8T＇ZOG |  | 90L＇88L＇8tG |  |
| 68L＇976＇62て | 6Tt＇દ6S＇6\＆ |  | İع＇¢ZT＇દ |  | S08＇S0S＇892 |  | 976＇998＇692 |  | 8G6＇tZS＇80ع |  | L99＇92て＇L8Z |  | こSt＇tLて＇88て |  |  |  | TLL＇9Zて＇608 |  |
| 8TL＇LET＇も | 8LT＇SSS＇L |  | ZSL＇999＇S |  | 七Z6＇Sعโ＇6\＆ |  | LL8＇T8S＇ヤT |  | 908＇てカヤ＇レナ |  | L8L＇T86＇tI |  | L8S＇L6L＇8 |  | と6L＇ロ®9＇9 |  | 900＇IZO＇s |  |
| － | S6t＇S $\angle 6$ |  | โ¢ع＇009＇โ |  | OSO＇st9＇โ |  | ヤ8s＇80t |  | ヤ89＇80T |  | โعL＇土ธ兀 |  | こSt＇9tt |  | عくт＇t |  | 0z9＇092 |  |
| IZO＇6LL＇szz | $9 カ$＇z90＇t¢ |  | 8Zて＇898＇stz |  | โع8＇t¢く＇LZ乙 |  | S8t＇9くて＇Stて |  | 89s＇026＇092 |  | $6 \checkmark \tau \times \varepsilon \varepsilon \tau ' S \angle Z$ |  | عโナ＇098＇6Lて |  | 6 S ¢＇ナऽカ＇ナLて |  | SカT＇St6「と0¢ |  |
| SちE＇880＇ャてT | عโt゙8L9＇ZLT |  | S9L＇zsع＇0LT |  | 908＇0GL＇ELT |  | S6と＇ทてヤ＇8てて |  |  |  | 66て＇LL9＇E8T |  | S68＇SEて＇96T |  | SZS＇LL6＇0ZZ |  | SE6＇T9G＇682 |  |
| 98ع＇898＇8โ | 66L＇ナLで8t |  | と98＇切＇t9 |  | L V＇60て＇89 $^{\text {a }}$ |  | S9S＇98て＇80T |  | L8て＇986＇99 |  | LIZ＇SE\＆＇69 |  | 889＇018＇t9 |  | L8ち＇9だども6 |  | てくずくてO＇も8 |  |
| とてで8ャ0＇6て | 99t＇0くt＇\＆G |  | โ9t＇t\＆s＇t¢ |  | 966＇69L＇L |  | Lt9＇6T9＇t9 |  | LT9＇9 ${ }^{\text {c }}$＇$\llcorner$ t |  | と七6＇69t＇09 |  | T0L＇888＇9L |  | カ6t＇sctiol |  | 880＇669＇t6 |  |
| LEL＇T89＇9L | $8 \downarrow$ T＇Eと6＇0L |  | てヤカ＇9L6＇EL |  | عと8＇0LL＇LS |  | ع8t＇8Ts＇ss |  | TSE＇0SL＇9S |  |  |  | 90G＇98S＇LS |  | カts＇s0z＇9s |  | SLE＇SE8＇09 |  |
| LSL＇ESs＇T | ST9＇8It＇T |  | $8 て 6{ }^{\prime}$ 切 |  | TLI＇ZOZ |  | $\downarrow$ ¢0＇6โع |  | ャ¢G＇t6โ |  | 6ZL＇T6T |  | とヶ¢＇0LT |  | 2LO＇L98 |  | ZSs＇st9 |  |
| โ9L＇ナ6と＇0¢ | カ96＇ธโ6＇9t |  | โ8ع＇98т＇¢ |  | عと8＇9¢z＇8 |  | L99＇zoz＇6 |  | こ8ち＇699＇8 |  | 680＇とてヤ＇0т |  | 66 ＇9てヤ＇ャ |  | カ¢t＇0Ll＇zt |  | 868＇68ع＇ャ七 |  |
| T06＇0¢z＇$\varepsilon$ | $90 \varepsilon^{\prime} \tau \downarrow 6$＇$\varepsilon$ |  | 80T＇ 286 ＇$ع$ |  | L8E＇stS＇t |  | ع9て＇sعt＇t |  | ع ¢6＇6¢9＇ь |  | 98L＇tZT＇s |  | 06で0tて「9 |  | 8tて＇してZ＇s |  | 896＇とtて＇s |  |
| 切ぐ8Lで9 | ャ七6＇scs＇L |  | 096＇999＇L |  | 6カガ90t＇s |  | LLO＇s ${ }^{\text {c8＇G }}$ |  |  |  | 28T＇698＇t |  | นLL＇9E0＇s |  | 060＇86カ＇カ |  | カャて＇689＇カ |  |
| عL9＇ャعと＇t | LてT＇ $28 L$＇$\varepsilon$ |  | Z96＇STL＇${ }^{\text {c }}$ |  | 99て＇699＇ع |  |  |  | 乙દL＇089＇દ |  | て0じてマO＇t |  | Lยて＇乙と6＇乙 |  | ちてO＇亡切て |  | で9＇と08＇乙 |  |
| 8 ¢T＇LOL＇てT | てぐゅ6でてT |  | Lて9＇くヵて＇七て |  | โ68＇6ヶ9＇8โ |  | てT9＇998＇く |  | ¢८8＇t८s＇8โ |  | 0もぐさてO＇てて |  | $9 \varepsilon て ゙ \angle て て ' \downarrow \tau$ |  | Gcs＇t8け＇レて |  | 8St「とて9＇ャ |  |
| S8s＇989＇9 | カ L6＇ZL9＇L |  | ャ $0^{\prime}$ く9で8 |  | عと0＇t98＇8 |  | 999＇tss＇L |  | T9S＇t6ャ＇レ |  | としでゅてで8 |  | 980＇くしを＇8 |  | ZS8＇LtS＇8 |  | てヤく＇ナくて＇しt |  |
| 89โ＇¢zs＇t \＄ | \＄LLL＇OSt＇ $2 \tau$ | \＄ | นธカ＇0โع＇ย | \＄ | ع08＇94T＇8 | \＄ | 6てカ＇6Ts＇9 | \＄ | E89＇999＇L | \＄ | 8カでん6ガ 6 | \＄ | カ0カ＇90と＇L | \＄ | 626＇t06＇L | \＄ | IL8＇t9でし | \＄ |

Expenses：
Governmental activities：

 Governmental activities：

Charges for services：
Fire services
Net（Expense）／Revenue
Governmental activities
Business－type activities
Business－type activities
Total primary government net expense
MUNICIPALITY OF ANCHORAGE, ALASKA Change in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

| Fiscal Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 | 2012 | $\begin{gathered} \hline \text { As Restated } \\ 2011 \\ \hline \end{gathered}$ | $\begin{gathered} \text { As Restated } \\ 2010 \\ \hline \end{gathered}$ | $\begin{gathered} \text { As Restated } \\ 2009 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { As Restated } \\ 2008 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { As Restated } \\ 2007 \\ \hline \end{gathered}$ | 2006 | 2005 |
| \$ 497,351,213 | \$ 493,148,928 | \$ 490,581,658 | \$ 482,411,497 | \$479,409,921 | \$ 461,906,542 | \$ 435,202,824 | \$ 381,995,766 | \$ 392,314,240 | \$ 362,963,283 |
| 17,366,210 | 16,652,166 | 15,990,553 | 9,878,069 | 9,512,490 | 9,078,006 | 10,535,938 | 10,291,028 | 10,021,797 | 9,962,376 |
| 25,002,097 | 22,988,779 | 23,013,548 | 21,033,287 | 19,604,118 | 17,846,829 | 22,173,862 | 20,209,303 | 19,093,196 | 11,933,792 |
| 21,950,759 | 22,790,309 | 22,219,610 | 19,716,300 | 17,334,746 | 16,581,627 | 16,658,407 | 16,560,416 | 17,676,774 | 14,060,448 |
| 3,052,584 | 3,135,217 | 3,050,828 | 2,232,706 | 2,284,762 | 2,324,750 | 2,086,576 | 1,775,622 | 16,200,594 | 14,933,858 |
| 14,831,485 | 14,697,818 | 21,154,092 | 19,984,139 | 15,053,452 | 15,018,748 | 15,112,751 | 13,536,127 | - | - |
| 12,510,253 | 28,258,065 | 24,297,147 | 4,601,926 | 20,838,767 | 35,064,547 | $(47,269,808)$ | 33,098,513 | 39,161,900 | 15,590,837 |
| - | - | - | - | - | 1,252,159 | - | - | - | - |
| 28,040,535 | 26,901,318 | 26,571,906 | 25,981,595 | 24,494,428 | 22,620,211 | 21,042,141 | 20,573,196 | 6,824,493 | 598,704 |
| - | - |  |  |  | - | 22,986,984 | - | - |  |
| - | - |  | - | - | - | - | - | - | 54,803,648 |
| - | 4,076,934 | - | - | - | - | - | - | - | - |
| 620,105,136 | 632,649,534 | 626,879,342 | 585,839,519 | 588,532,684 | 581,693,419 | 498,529,675 | 498,039,971 | 501,292,994 | 484,846,946 |
| 4,539,450 | 2,089,947 | 5,562,131 | 6,071,914 | 8,457,540 | 9,288,490 | 1,796,671 | 12,399,226 | 9,222,252 | 6,505,202 |
| - | - | - |  |  | $(95,304)$ | - | - | - |  |
| - | - | - |  | - | - | - | - | - | 19,852,555 |
| - | - |  |  |  |  | 4,097,662 |  | - |  |
| $(28,040,535)$ | $(26,901,318)$ | $(26,571,906)$ | $(25,981,595)$ | $(24,165,530)$ | $(25,745,211)$ | $(21,042,141)$ | $(20,573,196)$ | $(6,824,493)$ | $(598,704)$ |
| - | 238,737 |  |  |  |  |  |  |  |  |
| - | $(61,562,051)$ |  |  |  |  |  |  |  |  |
| (23,501,085) | $(86,134,685)$ | (21,009,775) | (19,909,681) | (15,707,990) | (16,552,025) | (15,147,808) | $(8,173,970)$ | 2,397,759 | 25,759,053 |
| \$ 596,604,051 | \$ 546,514,849 | \$ 605,869,567 | \$ 565,929,838 | \$572,824,694 | \$ 565,141,394 | \$ 483,381,867 | \$ 489,866,001 | \$ 503,690,753 | \$510,605,999 |
| 33,124,385 | 66,380,643 | 51,010,036 | 3,751,608 | 50,653,818 | 49,286,050 | $(27,109,856)$ | 4,515,397 | 87,258,127 | 14,573,446 |
| 36,373,015 | $(33,808,473)$ | 37,128,697 | 26,454,934 | 60,609,733 | 30,280,809 | 52,403,261 | 32,566,132 | 34,601,446 | 52,742,761 |
| \$ 69,497,400 | \$ 32,572,170 | \$ 88,138,733 | \$ 30,206,542 | \$ 111,263,551 | \$ 79,566,859 | \$ 25,293,405 | \$ 37,081,529 | \$ 121,859,573 | \$ 67,316,207 |

General revenues and other changes in net position:

In 2007, Alaska Community Development Authority (ACDA) and Alaska Center for the Performing Arts (ACPA)
were reclassified from blended component units to discretely presented component units.
In 2007, the Cooperative Services Authority was reclassified from a discretely presented component unit to a blended component unit.
Source: Municipality of Anchorage, Finance Department.
MUNICIPALITY OF ANCHORAGE, ALASKA
Charges for Services by Function/Program

Notes:
In 2007, the Anchorage Community Development Authority and the Alaska Center for the Performing Arts were reclassified from blended component units to discretely presented component units.

[^2]

## 共


Notes:
In 2011, the Municipality adopted a fund balance designation policy to support the municipal bond rating. This designation is $10.0 \%$ of prior year revenues.
 after the $10.0 \%$ bond rating designation.

Source: Municipality of Anchorage, Finance Department.

Pre-GASB 54 Presentation
Post GASB 54 Presentation
Nonspendable

[^3]Total governmental funds fund balance
Tasital project funds
Nonspendable
Restricted
Reserved
Unreserved - designated
Unreserved - undesignated, reported in: Unreserved - undesignated
Special revenue funds Special revenue funds
Capital project funds
Total all other gove

Total all other governmental funds
Reserved Nonspendable

Assigned
Total other governmental funds Nonspendable

Restricted
Committed

| Fiscal Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 | 2012 | 2011 | 2010 | $\begin{gathered} \hline \text { As Restated } \\ 2009 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { As Restated } \\ 2008 \end{gathered}$ | $\begin{gathered} \hline \text { As Restated } \\ 2007 \\ \hline \end{gathered}$ | 2006 | 2005 |
| \$ 565,413,760 | \$ 559,077,522 | \$ 555,052,111 | \$ 534,724,811 | \$ 527,757,094 | \$ 506,700,676 | \$ 486,293,914 | \$ 429,372,924 | \$ 455,172,329 | \$398,135,665 |
| 1,468,716 | 1,181,821 | 1,273,593 | 1,410,956 | 1,559,801 | 1,080,120 | 1,159,628 | 1,250,564 | 1,287,799 | 1,717,412 |
| 12,941,960 | 12,553,278 | 10,372,797 | 11,367,098 | 9,727,381 | 11,137,072 | 10,950,551 | 12,288,396 | 13,840,537 | 13,012,040 |
| 176,898,245 | 156,098,508 | 149,037,822 | 119,711,543 | 121,565,389 | 172,943,841 | 124,425,213 | 102,611,734 | 82,592,145 | 49,406,608 |
| 29,019,610 | 33,139,322 | 33,242,521 | 34,161,923 | 35,151,606 | 31,898,045 | 34,112,140 | 31,845,148 | 35,348,493 | 41,918,152 |
| 6,970,300 | 6,532,511 | 6,232,471 | 8,468,178 | 7,761,674 | 8,372,541 | 8,996,470 | 10,043,220 | 5,678,880 | 9,098,207 |
| 6,766,679 | - | - | - | - | - | - | - | - | - |
| 11,934,747 | 28,223,078 | 23,591,633 | 4,518,123 | 19,923,545 | 33,133,010 | $(47,288,530)$ | 31,072,851 | 37,853,203 | 12,455,565 |
| 501,774 | 4,350,831 | 2,870,846 | 3,932,885 | 1,852,653 | 746,194 | 3,326,186 | 1,855,989 | 1,203,042 | 485,249 |
| 6,210,488 | 5,416,074 | 6,121,264 | 7,987,619 | 5,095,912 | 5,140,839 | 4,802,460 | 5,004,863 | 5,440,632 | 3,457,580 |
| 818,126,279 | 806,572,945 | 787,795,058 | 726,283,136 | 730,395,055 | 771,152,338 | 626,778,032 | 625,345,689 | 638,417,060 | 529,686,478 |


| 29,547,245 | 22,490,280 | 20,596,164 | 21,982,842 | 17,931,545 | 21,529,868 | 25,049,556 | 25,927,198 | 25,864,299 | 17,373,936 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111,777,871 | 103,203,797 | 95,195,623 | 90,763,653 | 83,670,491 | 76,265,286 | 76,322,626 | 69,692,211 | 63,512,191 | 58,252,110 |
| 132,839,308 | 129,813,796 | 115,967,228 | 111,510,172 | 102,926,771 | 99,974,274 | 101,537,582 | 90,424,063 | 82,191,066 | 74,316,323 |
| 25,650,935 | 23,742,769 | 24,115,392 | 26,823,415 | 25,144,569 | 26,589,623 | 25,953,139 | 25,043,484 | 24,360,212 | 26,190,221 |
| 53,875,368 | 46,870,085 | 58,099,851 | 60,989,689 | 63,627,692 | 62,988,984 | 61,635,730 | 54,158,211 | 53,881,037 | 44,120,594 |
| 31,549,000 | 30,396,121 | 30,241,731 | 28,169,896 | 21,556,120 | 22,220,628 | 24,625,761 | 21,512,366 | 20,644,987 | 19,819,015 |
| 39,492,078 | 32,429,999 | 27,953,465 | 20,907,921 | 20,934,441 | 22,822,998 | 26,436,195 | 23,556,542 | 20,456,482 | 16,774,304 |
| 34,338,414 | 241,279,103 | 238,519,174 | 240,834,968 | 235,125,354 | 231,378,123 | 212,266,737 | 200,028,978 | 185,077,206 | 170,393,368 |
| 240,752,791 | 32,977,338 | 35,482,336 | 33,805,423 | 34,484,210 | 32,752,300 | 35,830,185 | 29,719,944 | 30,028,685 | 27,206,940 |
| 105,785,105 | 108,418,635 | 98,950,246 | 82,333,411 | 105,694,920 | 145,213,610 | 172,099,343 | 151,545,463 | 130,232,159 | 75,629,256 |
| 38,857,577 | 35,022,883 | 39,242,119 | 31,137,139 | 20,647,950 | 30,823,332 | 30,371,078 | 29,432,234 | 34,949,110 | 30,128,791 |
| 24,898,180 | 26,658,557 | 27,013,982 | 31,072,474 | 27,581,071 | 28,686,622 | 29,269,039 | 29,342,270 | 28,066,471 | 19,837,168 |
| 462,954 | - | 232,046 | 224,194 | 497,504 | - | 441,158 | 102,345 | 2,722,984 | 1,281,946 |
| 869,826,826 | 833,303,363 | 811,609,357 | 780,555,197 | 759,822,638 | 801,245,648 | 821,838,129 | 750,485,309 | 701,986,889 | 581,323,972 |

$(51,637,494)$ $(63,569,829)$

$$
\begin{aligned}
& O-8 \\
& \hline 0 \\
& 0 \\
& 0 \\
& \hline
\end{aligned}
$$

$$
\begin{aligned}
& 25,927,198 \\
& 69,692,211
\end{aligned}
$$

[^4]Revenues:
Taxes and assessments in lieu of taxes Special assessments Licenses and permits Intergovernmental Charges for services
Fines and forfeitures E911 surcharges Investment income Restricted contributions

Other

## Expenditures:

General government
Fire services
Police services


Police services
Health and human services
Economic and community de
Public transportation
Public works
Public works
Maintenance and operations of roads and facilities Capital outlay

Debt service
Bond issuance costs
Total expenditures
Deficiencies of revenues over expenditures

## Other financing sources (uses):

Transfers in
Transfers out
Contributions to
Bonds issued
Other long-term de
Premium on bonds
Capital leases
overies
Insurance recoveries
Sale of capital assets
Net other financing sources (uses)
Net change in fund balances

$$
\begin{gathered}
52,648,722 \\
(26,377,947) \\
- \\
122,600,001 \\
- \\
21,857,443 \\
(97,023,536)
\end{gathered}
$$

$$
(26,730,418) \quad(23,814,299)
$$

$$
\begin{gathered}
56,375,764 \\
(32,447,488)
\end{gathered}
$$

$$
\begin{array}{cc}
47,683,059 & 56,159,016 \\
(23,525,181) & (33,433,469)
\end{array}
$$

$$
78,610,000
$$

$$
\begin{array}{r}
- \\
(24,047,975)
\end{array}
$$

507,250

$$
\begin{array}{cc}
47,837,359 & 20,395,441 \\
(41,012,866) & (19,996,737)
\end{array}
$$

| Fiscal Year |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 | 2012 | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 |  | 2005 |
| \$ 29,547,245 | \$ 22,490,280 | \$ 20,596,164 | \$ 21,982,842 | \$ | 17,931,545 | \$ | 21,529,868 | \$ | 25,049,556 | \$ | 25,927,198 | \$ | 25,864,299 | \$ | 17,373,936 |
| 111,777,871 | 103,203,797 | 95,195,623 | 90,763,653 |  | 83,670,491 |  | 76,265,286 |  | 76,322,626 |  | 69,692,211 |  | 63,512,191 |  | 58,252,110 |
| 132,839,308 | 129,813,796 | 115,967,228 | 111,510,172 |  | 102,926,771 |  | 99,974,274 |  | 101,537,582 |  | 90,424,063 |  | 82,191,066 |  | 74,316,323 |
| 25,650,935 | 23,742,769 | 24,115,392 | 26,823,415 |  | 25,144,569 |  | 26,589,623 |  | 25,953,139 |  | 25,043,484 |  | 24,360,212 |  | 26,190,221 |
| 53,875,368 | 46,870,085 | 58,099,851 | 60,989,689 |  | 63,627,692 |  | 62,988,984 |  | 61,635,730 |  | 54,158,211 |  | 53,881,037 |  | 44,120,594 |
| 31,549,000 | 30,396,121 | 30,241,731 | 28,169,896 |  | 21,556,120 |  | 22,220,628 |  | 24,625,761 |  | 21,512,366 |  | 20,644,987 |  | 19,819,015 |
| 39,492,078 | 32,429,999 | 27,953,465 | 20,907,921 |  | 20,934,441 |  | 22,822,998 |  | 26,436,195 |  | 23,556,542 |  | 20,456,482 |  | 16,774,304 |
| 240,752,791 | 241,279,103 | 238,519,174 | 240,834,968 |  | 235,125,354 |  | 231,378,123 |  | 212,266,737 |  | 200,028,978 |  | 185,077,206 |  | 170,393,368 |
| 34,338,414 | 32,977,338 | 35,482,336 | 33,805,423 |  | 34,484,210 |  | 32,752,300 |  | 35,830,185 |  | 29,719,944 |  | 30,028,685 |  | 27,206,940 |
| 105,785,105 | 108,418,635 | 98,950,246 | 82,333,411 |  | 105,694,920 |  | 145,213,610 |  | 172,099,343 |  | 151,545,463 |  | 126,763,050 |  | 75,629,256 |
| 38,857,577 | 35,022,883 | 39,242,119 | 31,137,139 |  | 20,647,950 |  | 30,823,332 |  | 30,371,078 |  | 29,432,234 |  | 34,949,110 |  | 30,128,791 |
| 25,361,134 | 26,658,557 | 27,013,982 | 31,072,474 |  | 27,581,071 |  | 28,686,622 |  | 29,269,039 |  | 29,342,270 |  | 28,066,471 |  | 19,837,168 |
| 869,826,826 | 833,303,363 | 811,377,311 | 780,331,003 |  | 759,325,134 |  | 801,245,648 |  | 821,396,971 |  | 750,382,964 |  | 695,794,796 |  | 580,042,026 |
| 38,131,869 | 44,186,983 | 32,391,715 | 23,211,817 |  | 75,494,226 |  | 60,343,117 |  | 155,946,242 |  | 104,733,796 |  | 78,490,668 |  | 87,813,000 |
| \$ 831,694,957 | \$ 789,116,380 | \$ 778,985,596 | \$ 757,119,186 | \$ | 683,830,908 | \$ | 740,902,531 | \$ | 665,450,729 | \$ | 645,649,168 | \$ | 617,304,128 | \$ | 492,229,026 |
| 7.72\% | 7.82\% | 8.51\% | 8.22\% |  | 7.05\% |  | 8.03\% |  | 8.96\% |  | 9.10\% |  | 10.21\% |  | 10.15\% |

Source: Municipality of Anchorage, Finance Department

MUNICIPALITY OF ANCHORAGE, ALASKA
Tax Revenue by Source- Governmental Funds Last Ten Fiscal Years
(modified accrual basis of accounting)

| Fiscal <br> Year | Real Property |  | Personal Property |  | Motor Vehicle | Motor <br> Vehicle <br> Rental | Hotel - <br> Motel | Tobacco |  | essments <br>  <br> MUSA |  | Other |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | \$446,813,325 | \$ | 48,181,620 | \$ | 11,818,369 | \$ 5,637,102 | \$ 24,936,211 | \$ 21,926,133 | \$ | - | \$ | 3,048,416 | \$ | 559,312,760 |
| 2013 | 443,778,926 |  | 46,571,533 |  | 11,448,632 | 5,265,282 | 22,949,191 | 22,789,454 |  | - |  | 3,139,287 |  | 555,942,305 |
| 2012 | 437,675,314 |  | 48,684,789 |  | 11,303,053 | 4,817,450 | 22,700,161 | 22,219,610 |  | - |  | 4,600,906 |  | 552,001,283 |
| 2011 | 436,812,135 |  | 42,069,391 |  | 4,823,011 | 5,074,906 | 20,967,057 | 19,672,105 |  | - |  | 3,073,500 |  | 532,492,105 |
| 2010 | 426,969,356 |  | 47,371,702 |  | 4,881,941 | 4,692,648 | 19,530,750 | 17,321,934 |  | - |  | 4,704,001 |  | 525,472,332 |
| 2009 | 414,139,893 |  | 43,437,488 |  | 4,700,829 | 4,357,508 | 17,763,896 | 16,550,062 |  | - |  | 3,426,250 |  | 504,375,926 |
| 2008 | 393,226,611 |  | 37,984,281 |  | 5,183,112 | 5,339,159 | 22,081,280 | 16,524,753 |  | - |  | 3,868,142 |  | 484,207,338 |
| 2007 | 342,486,565 |  | 35,067,327 |  | 5,156,698 | 5,088,735 | 20,162,405 | 16,559,744 |  | - |  | 3,075,828 |  | 427,597,302 |
| 2006 | 351,930,570 |  | 36,852,875 |  | 5,283,655 | 4,756,868 | 19,021,469 | 17,662,355 |  | - |  | 3,463,943 |  | 438,971,735 |
| 2005 | 324,720,303 |  | 34,635,366 |  | 5,200,151 | 4,525,798 | 11,836,725 | 14,050,603 |  | - |  | 3,166,719 |  | 398,135,665 |

Notes: Beginning in 2005, local Assessments in Lieu of Taxes and Municipal Utility Service Assessment (MUSA) payments have been removed from the tax category. "Other" consists of aircraft, tax cost recoveries, and penalties and interest.

Source: Municipality of Anchorage, Finance Department.

Use of Property Taxes
Last Ten Fiscal Years
(modified accrual basis of accounting)

| Fiscal Year |  | Anchorage hool District perty Taxes | Anchorage School District Enrollment | Property Tax Support Per Pupil | Municipality of Anchorage Property Taxes | Municipality of Anchorage Population | Property Tax Support Per Citizen |  | Total Property Taxes |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | \$ | 236,498,047 | 47,929 | \$ 4,934 | \$ 267,464,583 | 300,549 | \$ | 890 | \$ | 503,962,630 |
| 2013 |  | 236,691,495 | 48,028 | 4,928 | 253,218,733 | 301,134 |  | 841 |  | 489,910,228 |
| 2012 |  | 238,775,383 | 48,734 | 4,900 | 247,584,720 | 298,842 |  | 828 |  | 486,360,103 |
| 2011 |  | 236,173,709 | 48,761 | 4,843 | 242,707,817 | 296,197 |  | 819 |  | 478,881,526 |
| 2010 |  | 233,853,777 | 48,570 | 4,815 | 240,487,281 | 291,826 |  | 824 |  | 474,341,058 |
| 2009 |  | 225,459,645 | 49,381 | 4,566 | 232,117,736 | 290,588 |  | 799 |  | 457,577,381 |
| 2008 |  | 212,165,785 | 48,440 | 4,380 | 219,045,107 | 284,994 |  | 769 |  | 431,210,892 |
| 2007 |  | 198,981,074 | 48,707 | 4,085 | 178,572,818 | 283,823 |  | 629 |  | 377,553,892 |
| 2006 |  | 184,379,644 | 49,320 | 3,738 | 204,403,801 | 282,813 |  | 723 |  | 388,783,445 |
| 2005 |  | 170,080,162 | 49,182 | 3,458 | 189,275,507 | 278,241 |  | 680 |  | 359,355,669 |

Source: Municipality of Anchorage Finance Department; Anchorage School District Annual Financial Reports; and the U.S. Census Bureau.

| Fiscal <br> Year | Real |  |  |  |  |  | Total |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Residential Property |  | Commercial Property |  | Total Real |  |  |  | Assessed Value | Tax Rate (mils) |
| 2014 | \$ | 20,727,659,820 | \$ | 9,726,237,558 | \$ | 30,453,897,378 | \$ | 3,207,149,855 | \$ | 33,661,047,233 | 6.71 |
| 2013 |  | 19,844,447,084 |  | 9,394,322,157 |  | 29,238,769,241 |  | 3,072,941,642 |  | 32,311,710,883 | 6.92 |
| 2012 |  | 19,617,776,607 |  | 9,152,490,728 |  | 28,770,267,335 |  | 2,944,070,041 |  | 31,714,337,376 | 7.28 |
| 2011 |  | 19,734,533,714 |  | 9,095,615,110 |  | 28,830,148,824 |  | 2,766,391,727 |  | 31,596,540,551 | 7.61 |
| 2010 |  | 19,538,749,838 |  | 8,982,605,974 |  | 28,521,355,812 |  | 2,942,321,080 |  | 31,463,676,892 | 7.89 |
| 2009 |  | 19,669,462,275 |  | 8,964,468,173 |  | 28,633,930,448 |  | 2,819,418,266 |  | 31,453,348,714 | 7.67 |
| 2008 |  | 19,467,058,556 |  | 8,706,338,583 |  | 28,173,397,139 |  | 2,407,424,007 |  | 30,580,821,146 | 7.31 |
| 2007 |  | 18,938,470,451 |  | 7,771,561,687 |  | 26,710,032,138 |  | 2,559,073,381 |  | 29,269,105,519 | 7.02 |
| 2006 |  | 17,043,312,074 |  | 6,622,078,149 |  | 23,665,390,223 |  | 2,178,724,534 |  | 25,844,114,757 | 7.59 |
| 2005 |  | 14,498,860,789 |  | 5,682,627,289 |  | 20,181,488,078 |  | 1,908,057,825 |  | 22,089,545,903 | 8.23 |

Notes: Municipality of Anchorage assesses properties at 100\% of estimated actual value

Source: Municipality of Anchorage, Property Appraisal Division

|  | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Areawide: |  |  |  |  |  |  |  |  |  |  |
| $\quad$ General Government | $(0.35)$ | $(0.43)$ | $(0.29)$ | 0.09 | 0.45 | 0.49 | 0.37 | 0.23 | 0.46 | 0.64 |
| Schools | 7.06 | 7.35 | 7.57 | 7.52 | 7.44 | 7.18 | 6.94 | 6.79 | 7.13 | 7.59 |
| Property Tax Credit | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | $(0.57)$ | $(0.51)$ | 0.00 | 0.00 | 0.00 |
|  | 6.71 | 6.92 | 7.28 | 7.61 | 7.89 | 7.10 | 6.80 | 7.02 | 7.59 | 8.23 |
| $\quad$ Total Areawide |  |  |  |  |  |  |  |  |  |  |
|  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.02 | 0.02 | 0.01 |
| Former City Service Area | 0.95 | 1.00 | 1.00 | 0.97 | 0.96 | 0.97 | 0.99 | 1.00 | 0.91 | 1.00 |
| Chugiak Service Area | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 |
| Glen Alps Service Area | 3.97 | 4.29 | 4.14 | 3.68 | 3.87 | 3.83 | 3.03 | 4.00 | 3.97 | 3.47 |
| Girdwood Service Area | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Former Borough Roads and Drainage Service Area | 2.44 | 2.21 | 2.13 | 2.09 | 1.83 | 1.75 | 1.77 | 1.73 | 1.76 | 1.97 |
| Fire Service Area | 2.36 | 2.60 | 2.78 | 2.46 | 2.13 | 2.77 | 2.60 | 2.59 | 2.80 | 2.75 |
| Roads and Drainage Service Area | 1.29 | 1.29 | 1.31 | 1.33 | 1.33 | 1.32 | 1.30 | 1.28 | 1.21 | 1.31 |
| Limited Service Areas | 2.95 | 3.23 | 2.76 | 2.70 | 2.67 | 2.61 | 2.56 | 2.60 | 2.57 | 2.71 |
| Anchorage Metropolitan Police Service Area | 0.59 | 0.60 | 0.62 | 0.62 | 0.66 | 0.70 | 0.65 | 0.60 | 0.56 | 0.62 |
| Parks and Recreation Service Area | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Building Safety Service Area | 0.97 | 0.95 | 1.00 | 0.90 | 0.91 | 1.05 | 1.08 | 1.11 | 1.13 | 1.17 |

Source: Municipality of Anchorage, Assembly Ordinances.

Principle Property Tax Payers
Current Year and Nine Years Ago

| 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| Taxpayer |  | Assessed Value | Percentage of Total Assessed Value |
| GCI Communications Corp | \$ | 198,256,680 | 0.59\% |
| Calais Co Inc |  | 177,279,919 | 0.53\% |
| ACS of Anchorage Inc |  | 166,404,216 | 0.49\% |
| Fred Meyer Stores Inc |  | 135,729,163 | 0.40\% |
| BP Exploration (Alaska) Inc |  | 134,363,428 | 0.40\% |
| Galen Hospital Alaska Inc |  | 132,984,668 | 0.39\% |
| WEC 2000A-Alaska LLC |  | 131,523,465 | 0.39\% |
| Enstar Natural Gas Company |  | 119,171,195 | 0.35\% |
| Anchorage Fueling \& Svs Co |  | 112,786,221 | 0.33\% |
| Hickel Investment Co |  | 99,311,809 | 0.29\% |
|  |  | \$1,407,810,764 | 4.18\% |

2005

| Taxpayer | Assessed Value | Percentage of Total Assessed Value |
| :---: | :---: | :---: |
| ACS of Anchorage Inc | \$263,578,677 | 1.18\% |
| Fred Meyer Stores Inc | 128,620,355 | 0.58\% |
| Calais Co Inc | 104,697,640 | 0.47\% |
| Galen Hospital Alaska Inc | 100,196,611 | 0.45\% |
| WEC 2000A-Alaska LLC | 92,968,220 | 0.42\% |
| GCI Communications Corp | 87,063,951 | 0.39\% |
| BP Exploration (Alaska) Inc | 84,099,961 | 0.38\% |
| Anchorage Fueling \& Svs Co | 77,199,622 | 0.35\% |
| Hickel Investment Co | 65,519,447 | 0.29\% |
| Enstar Natural Gas Company | 61,314,478 | 0.27\% |
|  | \$1,065,258,962 | 4.77\% |

Notes: Assessed values include both real and personal property.
Source: Municipality of Anchorage, Property Appraisal Division.

Property Tax Levies and Collections
Last Ten Fiscal Years

| Fiscal Year | Taxes Levied for the Fiscal Year |  | Collected within the Fiscal Year of the Levy |  |  | $\begin{aligned} & \text { Collections } \\ & \text { in Subsequent } \\ & \text { Years } \\ & \hline \end{aligned}$ |  | Total Collections to Date |  |  | Outstanding Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount | Percentage of Levy |  |  |  | Amount | Percentage of Levy |  |  |
| 2014 | \$ | 503,962,630 | \$ | 500,381,108 | 99.29\% | \$ | (6,412,951) | \$ | 493,968,157 | 98.02\% | \$ | 9,994,473 |
| 2013 |  | 480,422,072 |  | 480,393,854 | 99.99\% |  | $(7,365,626)$ |  | 473,028,228 | 98.46\% |  | 7,393,844 |
| 2012 |  | 477,009,470 |  | 477,142,831 | 100.03\% |  | $(2,509,692)$ |  | 474,633,139 | 99.50\% |  | 2,376,331 |
| 2011 |  | 475,771,921 |  | 470,361,847 | 98.86\% |  | 5,211,978 |  | 475,573,825 | 99.96\% |  | 198,096 |
| 2010 |  | 463,732,284 |  | 454,799,895 | 98.07\% |  | 8,634,507 |  | 463,434,402 | 99.94\% |  | 297,882 |
| 2009 |  | 438,158,786 |  | 430,346,262 | 98.22\% |  | 7,521,535 |  | 437,867,797 | 99.93\% |  | 290,989 |
| 2008 |  | 386,615,505 |  | 378,829,566 | 97.99\% |  | 7,629,884 |  | 386,459,450 | 99.96\% |  | 156,055 |
| 2007 |  | 398,955,490 |  | 389,483,559 | 97.63\% |  | 9,468,920 |  | 398,952,479 | 100.00\% |  | 3,011 |
| 2006 |  | 357,895,662 |  | 353,993,904 | 98.91\% |  | 3,900,372 |  | 357,894,276 | 100.00\% |  | 1,386 |
| 2005 |  | 337,190,170 |  | 325,033,543 | 96.39\% |  | 12,155,680 |  | 337,189,223 | 100.00\% |  | 947 |

Source: Municipality of Anchorage, Treasury Division.


| Fiscal Year | Business-type Activities |  |  |  |  |  | Percentage of Personal Income | Total Debt to Population |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Obligation Bonds | Revenue Bonds | Special Assessment Bonds | Notes and Loans | Business- <br> Type Activities | Total <br> Primary Government |  |  |  |
| 2014 | \$ | \$ 551,508,730 | \$ | \$ 245,683,469 | \$ 797,192,199 | \$ 1,391,985,113 | 8.12\% | \$ | 4,631 |
| 2013 | - | 399,715,871 | - | 239,286,318 | 639,002,189 | 1,220,059,326 | 6.97\% |  | 4,052 |
| 2012 | - | 419,246,245 | - | 172,754,534 | 592,000,779 | 1,211,082,898 | 7.48\% |  | 4,053 |
| 2011 | - | 442,161,368 | - | 177,208,651 | 619,370,019 | 1,242,345,563 | 8.30\% |  | 4,194 |
| 2010 | - | 463,891,471 |  | 158,588,588 | 622,480,059 | 1,268,374,354 | 8.76\% |  | 4,346 |
| 2009 | 503,673 | 486,026,173 | - | 132,016,611 | 618,546,457 | 1,229,429,117 | 8.93\% |  | 4,231 |
| 2008 | 970,177 | 375,390,296 |  | 114,647,859 | 491,008,332 | 1,133,952,316 | 7.84\% |  | 3,979 |
| 2007 | 1,401,428 | 396,391,269 | 40,000 | 98,010,000 | 495,842,697 | 1,105,628,448 | 8.42\% |  | 3,895 |
| 2006 | 1,798,224 | 316,923,801 | 109,630 | 84,657,947 | 403,489,602 | 986,245,399 | 7.93\% |  | 3,487 |
| 2005 | 8,165,166 | 334,214,124 | 186,446 | 72,107,899 | 414,673,635 | 923,366,776 | 7.99\% |  | 3,319 |

Notes: Details regarding the Municipality of Anchorage's outstanding debt can be found in the notes to the financial statements. The Municipality of Anchorage routinely issues debt on an annual basis to finance new construction and refund prior existing debt for lower cost.

This schedule excludes debt related to the Anchorage School District, the Municipality of Anchorage's largest component unit.
(1) Includes CIVICVentures revenue bonds issued in 2006.

Source: Municipality of Anchorage, Finance Department.

| Fiscal Year | Population <br> (Table 18) | Assessed Value | General Obligation Bonds (Table 13) | Less: <br> Available Resources | Net General Obligation Bonds | Ratio of GO Debt to Assessed Value of Property | Net GO Debt Per Capita |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 300,549 | 33,304,523,825 | 464,818,361 | 3,603,206 | 461,215,155 | 1.38\% | 1,535 |
| 2013 | 301,134 | 32,599,587,241 | 451,264,548 | 3,535,603 | 447,728,945 | 1.37\% | 1,487 |
| 2012 | 298,576 | 31,714,337,376 | 482,046,822 | 3,789,823 | 478,256,999 | 1.51\% | 1,602 |
| 2011 | 296,197 | 31,596,540,551 | 488,862,809 | 774,548 | 488,088,261 | 1.54\% | 1,648 |
| 2010 | 291,826 | 31,463,676,892 | 487,341,763 | 1,070,990 | 486,270,773 | 1.55\% | 1,666 |
| 2009 | 290,588 | 31,453,348,714 | 449,094,042 | 814,460 | 448,279,582 | 1.43\% | 1,543 |
| 2008 | 284,994 | 30,580,821,146 | 476,751,597 | 1,007,077 | 475,744,520 | 1.56\% | 1,669 |
| 2007 | 283,823 | 29,269,105,519 | 443,058,428 | 1,139,219 | 441,919,209 | 1.51\% | 1,557 |
| 2006 | 282,813 | 25,844,114,757 | 413,054,339 | 1,230,134 | 411,824,205 | 1.59\% | 1,456 |
| 2005 | 278,241 | 22,089,545,903 | 448,428,064 | 1,855,430 | 446,572,634 | 2.02\% | 1,605 |

Notes: This schedule includes all general obligation bonds of the Municipality of Anchorage including both governmental activities and business-type activities.

This schedule excludes the general obligation debt of the Anchorage School District. That debt is reported in Table 15, direct and overlapping debt.

Source: Municipality of Anchorage, Treasury Division and Finance Division

|  | Debt Outstanding | Percentage Overlap |  | Share of Direct and Overlapping Debt |
| :---: | :---: | :---: | :---: | :---: |
| Anchorage School District overlapping debt | 580,485,000 | 100\% | \$ | 580,485,000 |
| Anchorage's direct debt (Table 13) |  |  |  | 594,792,914 |
| Total direct and overlapping debt |  |  | \$ | 1,175,277,914 |

Notes: Anchorage School District overlapping debt includes general obligation school bonds. The Municipality of Anchorage's direct debt includes all debt reported for governmental activities (see Table 13).

Percentage of overlap is based on assessed property values.

Source: Debt outstanding balance obtained from Anchorage School District 2014 CAFR.

Legal Debt Margin
December 31, 2014

## Legal Debt Margin

The Municipality of Anchorage has no legal debt limit mandated by the Municipal Charter, Municipal Code or state law.

Source: Municipality of Anchorage, Finance Department.

Pledged- Revenue Coverage
Last Ten Fiscal Years

| Electric Utility |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Net Revenue Available for Debt Service |  | Debt Service Requirement (accrual basis) |  |  |  |
| Year | Revenue (1)(2) | Expenses (3) |  |  | Principal (4) | Interest (2)(4) | Total | Coverage (5) |
| 2014 | \$ 140,578,329 | \$ 85,614,254 | \$ | 54,964,075 | \$ 17,910,000 | \$ 10,719,674 | \$ 28,629,674 | 1.92 |
| 2013 | 116,439,242 | 69,979,738 |  | 46,459,504 | 17,085,000 | 10,684,851 | 27,769,851 | 1.67 |
| 2012 | 122,973,354 | 73,853,642 |  | 49,119,712 | 16,915,000 | 13,953,484 | 30,868,484 | 1.59 |
| 2011 | 138,326,743 | 88,336,864 |  | 49,989,879 | 16,945,000 | 14,969,376 | 31,914,376 | 1.57 |
| 2010 | 134,571,665 | 82,342,389 |  | 52,229,276 | 16,995,000 | 15,974,962 | 32,969,962 | 1.58 |
| 2009 | 120,484,857 | 71,496,357 |  | 48,988,500 | 17,270,000 | 9,460,410 | 26,730,410 | 1.83 |
| 2008 | 108,120,323 | 56,737,791 |  | 51,382,532 | 17,295,000 | 9,775,653 | 27,070,653 | 1.90 |
| 2007 | 103,846,120 | 42,968,092 |  | 60,878,028 | 17,725,000 | 10,714,687 | 28,439,687 | 2.14 |
| 2006 | 122,317,974 | 61,133,040 |  | 61,184,934 | 21,225,000 | 11,675,721 | 32,900,721 | 1.86 |
| 2005 | 119,283,380 | 71,146,481 |  | 48,136,899 | 13,310,000 | 12,650,207 | 25,960,207 | 1.85 |

(1) Excludes interest charged to construction and interest restricted for construction.
(2) Excludes Federal subsidy for 2013 and 2014
(3) Includes Municipal Utility Service Assessment per Municipal Ordinance AO 83-58 and excludes depreciation.
(4) 2014 Principal and Interest do not include the debt service for 1996 Senior Lien Bonds defeased during the year.
5) The required minimum revenue bond coverage is 1.35 and the all-debt minimum coverage is 1.10 . Commercial paper is not reflected on this schedule. If it were included, all-debt coverage for fiscal years 2014 and 2013 would be 1.53 and 1.33 , respectively.

## Solid Waste

| Fiscal Year | Revenue (1) |  | Operating <br> Expenses (2) |  | Net Revenue Available for Debt Service |  | Debt Service Requirement (accrual basis) |  |  |  |  |  | Coverage (3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Principal |  |  |  | Interest |  | Total |  |
| 2014 | \$ | 23,329,004 |  |  | \$ | 14,536,455 | \$ | 8,792,549 | \$ | - | \$ | - | \$ | - | - |
| 2013 |  | 22,622,652 |  | 14,986,951 |  | 7,635,701 |  | - |  | - |  | - | - |
| 2012 |  | 20,668,046 |  | 14,207,765 |  | 6,460,281 |  | - |  | - |  | - | - |
| 2011 |  | 19,015,890 |  | 12,893,218 |  | 6,122,672 |  | - |  | - |  | - | - |
| 2010 |  | 19,384,938 |  | 12,150,796 |  | 7,234,142 |  | - |  | - |  | - | - |
| 2009 |  | 20,094,151 |  | 12,546,222 |  | 7,547,929 |  | 360,000 |  | 4,837 |  | 364,837 | 20.69 |
| 2008 |  | 18,319,902 |  | 12,310,770 |  | 6,009,132 |  | 340,000 |  | 23,919 |  | 363,919 | 16.51 |
| 2007 |  | 16,638,808 |  | 14,320,344 |  | 2,318,464 |  | 320,000 |  | 41,925 |  | 361,925 | 6.41 |
| 2006 |  | 16,004,058 |  | 11,723,024 |  | 4,281,034 |  | 305,000 |  | 58,923 |  | 363,923 | 11.76 |
| 2005 |  | 16,250,609 |  | 9,837,244 |  | 6,413,365 |  | 290,000 |  | 74,844 |  | 364,844 | 17.58 |

(1) Excludes interest charged to construction.
(2) Excludes depreciation and Municipal Utility Service Assessment.
(3) Required minimum coverage 1.25 .

| Port |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Revenue (1) | Operating Expenses (2) | Net Revenue Available for Debt Service | Debt Service Requirement (accrual basis) |  |  | Coverage (3) |
|  |  |  |  | Principal | Interest | Total |  |
| 2014 |  |  | - |  |  | - | (1) |
| 2013 | 11,633,618 | 8,315,872 | 3,317,746 | - | - | - | - |
| 2012 | 12,062,773 | 7,863,295 | 4,199,478 | - | - | - | - |
| 2011 | 12,252,134 | 6,158,691 | 6,093,443 | - | - | - | - |
| 2010 | 12,427,622 | 5,818,956 | 6,608,666 | - | - | - | - |
| 2009 | 12,978,363 | 6,549,724 | 6,428,639 | - | - | - | - |
| 2008 | 12,543,838 | 6,900,782 | 5,643,056 | - | - | - | - |
| 2007 | 12,981,129 | 6,212,308 | 6,768,821 | - | - | - | - |
| 2006 | 12,599,691 | 4,270,976 | 8,328,715 | 1,330,000 | 39,900 | 1,369,900 | 6.08 |
| 2005 | 12,888,242 | 3,788,630 | 9,099,612 | 1,250,000 | 117,300 | 1,367,300 | 6.66 |

(1) Excludes interest charged to construction.
(2) Excludes depreciation and Municipal Utility Service Assessment.
(3) Required minimum coverage 1.35 .

| Water Utility |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Revenue (1) | Assessment Collections (2) | Operating <br> Expenses (3) | Net Revenue Available for Debt Service | Debt Service Requirement (accrual basis) |  |  | Coverage (5) |
|  |  |  |  |  | Principal (4) | Interest | Total |  |
| 2014 | 62,165,080 | 471,667 | 30,728,442 | 31,908,305 | 4,880,000 | 5,588,355 | 10,468,355 | 3.05 |
| 2013 | 59,140,595 | 248,752 | 29,916,083 | 29,473,264 | 6,015,000 | 5,785,568 | 11,800,568 | 2.50 |
| 2012 | 55,900,765 | 241,708 | 31,362,002 | 24,780,471 | 5,810,000 | 6,000,111 | 11,810,111 | 2.10 |
| 2011 | 52,238,591 | 351,036 | 30,811,206 | 21,778,421 | 4,760,000 | 6,206,089 | 10,966,089 | 1.99 |
| 2010 | 50,860,139 | 312,253 | 29,456,391 | 21,716,001 | 5,255,000 | 6,094,343 | 11,349,343 | 1.91 |
| 2009 | 50,391,141 | 301,479 | 28,054,018 | 22,638,602 | 4,095,000 | 7,632,687 | 11,727,687 | 1.93 |
| 2008 | 44,264,376 | 326,820 | 27,725,271 | 16,865,925 | 4,250,000 | 7,836,288 | 12,086,288 | 1.40 |
| 2007 | 44,755,119 | 292,321 | 26,714,777 | 18,332,663 | 3,960,000 | 5,549,972 | 9,509,972 | 1.93 |
| 2006 | 39,480,462 | 605,444 | 18,964,994 | 21,120,912 | 5,375,000 | 5,174,576 | 10,549,576 | 2.00 |
| 2005 | 39,214,137 | 475,004 | 18,733,157 | 20,955,984 | 5,185,000 | 5,394,050 | 10,579,050 | 1.98 |

(2) Assessment collections represent payments made by benefited property owners.
(3) Excludes depreciation and PERS relief distributed to labor for years 2006 through 2008, but includes special items and transfers to other funds commencing in 2007.
(4) Does not include Mini-Bonds of $\$ 1,956,000$ repaid in 2014 as they have no debt service coverage requirements.
(5) Required minimum coverage is 1.15 .

| Wastewater Utility |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue (1) |  | Assessment Collections (2) |  | Operating <br> Expenses (3) |  | Net Revenue Available for Debt Service |  | Debt Service Requirement (accrual basis) |  |  |  |
| Year |  |  | Principal (4) | Interest (4) |  |  | Total | Coverage (5) |
| 2014 | \$ | 51,711,625 |  |  | \$ | 351,374 |  |  | \$ | 31,018,722 | \$ | 21,044,277 | \$ 5,402,093 | \$ 4,118,817 | \$ 9,520,910 | 2.21 |
| 2013 |  | 49,606,871 |  | 254,484 |  | 29,856,569 |  | 20,004,786 | 705,000 | 3,099,794 | 3,804,794 | 5.26 |
| 2012 |  | 47,373,573 |  | 308,997 |  | 29,383,573 |  | 18,298,997 | 670,000 | 3,127,634 | 3,797,634 | 4.82 |
| 2011 |  | 42,523,838 |  | 344,946 |  | 28,790,317 |  | 14,078,467 | 650,000 | 3,153,650 | 3,803,650 | 3.70 |
| 2010 |  | 37,853,165 |  | 501,616 |  | 27,872,010 |  | 10,482,771 | 615,000 | 3,181,475 | 3,796,475 | 2.76 |
| 2009 |  | 37,346,056 |  | 420,981 |  | 26,417,348 |  | 11,349,689 | 595,000 | 3,204,697 | 3,799,697 | 2.99 |
| 2008 |  | 34,954,522 |  | 842,664 |  | 24,844,546 |  | 10,952,640 | 575,000 | 3,225,638 | 3,800,638 | 2.88 |
| 2007 |  | 35,566,755 |  | 481,651 |  | 23,627,253 |  | 12,421,153 | 520,000 | 1,672,649 | 2,192,649 | 5.66 |
| 2006 |  | 31,163,232 |  | 1,017,357 |  | 17,576,955 |  | 14,603,634 | 95,000 | 1,361,319 | 1,456,319 | 10.03 |
| 2005 |  | 29,168,118 |  | 919,373 |  | 16,401,620 |  | 13,685,871 | 90,000 | 1,365,706 | 1,455,706 | 9.40 |

(1) Excludes allowance for funds used during construction and includes transfers from funds and non-operating revenue.
(2) Assessment Collections represent payments made by benefited property owners.
(3) Excludes Depreciation, PERS relief distributed to labor for years 2006 through 2008, but includes transfers to other funds commencing in 2007.
(4) Represents total principal and interest payments on all debt: Revenue bonds, Alaska Clean Water Fund and loan payable-other.
(5) Required Minimum Coverage is 1.15 .

|  |  |  | Roads and Drai | Special Asses | ents |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Net Revenue | Debt Se | ce Requirem |  |  |
| Year | Collected | Expenses | Debt Service | Principal | Interest | Total | Coverage |
| 2014 | 305,744 | n/a | 305,744 | - | - | - | - |
| 2013 | 114,125 | n/a | 114,125 | - | - | - | - |
| 2012 | 226,889 | n/a | 226,889 | - | - | - | - |
| 2011 | 297,055 | n/a | 297,055 | - | - | - | - |
| 2010 | 652,751 | n/a | 652,751 | - | - | - | - |
| 2009 | 193,337 | n/a | 193,337 | - | - | - | - |
| 2008 | 195,300 | n/a | 195,300 | 145,000 | 11,056 | 156,056 | 1.25 |
| 2007 | 172,235 | n/a | 172,235 | 35,000 | 13,725 | 48,725 | 3.53 |
| 2006 | 252,409 | n/a | 252,409 | 30,000 | 51,083 | 81,083 | 3.11 |
| 2005 | 349,442 | n/a | 349,442 | 60,000 | 55,658 | 115,658 | 3.02 |
| CIVICVentures |  |  |  |  |  |  |  |


| Fiscal Year | Hotel \& Motel Tax Revenue |  | Operating Expenses | Net Revenue Available for Debt Service |  | Debt Service Requirement |  |  |  | Coverage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Principal | Interest | Total |  |
| 2014 | \$ | 6,461,469 |  | n/a | \$ | 6,461,469 | \$ | 1,555,000 | \$ 4,840,010 | \$ 6,395,010 | 1.01 |
| 2013 |  | 6,373,713 | n/a |  | 6,373,713 |  | 1,425,000 | 4,897,010 | 6,322,010 | 1.01 |
| 2012 |  | 6,322,010 | n/a |  | 6,322,010 |  | 1,300,000 | 4,945,760 | 6,245,760 | 1.01 |
| 2011 |  | 6,198,549 | n/a |  | 6,198,549 |  | 1,180,000 | 4,990,010 | 6,170,010 | 1.00 |
| 2010 |  | 6,125,400 | n/a |  | 6,125,400 |  | 1,070,000 | 5,027,460 | 6,097,460 | 1.00 |
| 2009 |  | 5,448,157 | n/a |  | 5,448,157 |  | 920,000 | 5,059,660 | 5,979,660 | 0.91 |
| 2008 |  | 5,827,392 | n/a |  | 5,827,392 |  | 305,000 | 5,070,335 | 5,375,335 | 1.08 |
| 2007 |  | 5,241,006 | n/a |  | 5,241,006 |  | - | 5,070,335 | 5,070,335 | 1.03 |
| 2006 |  | 5,053,453 | n/a |  | 5,053,453 |  | - | 2,943,611 | 2,943,611 | 1.72 |

Source: Municipality of Anchorage Finance Department; Municipal Light \& Power Finance Department, Anchorage Water \& Wastewater Finance Department, and Port of Anchorage Finance Department.

| Fiscal Year | Population |  | Per Capita Personal Income (1) |  | Total <br> Personal Income in thousands) | School Enrollment | Unemployment Rate (2) | Registered Voters |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 300,549 | \$ | 57,072 | \$ | 17,152,933 | 47,929 | 5.1 | 199,606 |
| 2013 | 301,134 |  | 58,156 |  | 17,512,749 | 48,028 | 4.9 | 204,360 |
| 2012 | 298,842 |  | 54,196 |  | 16,196,041 | 48,734 | 5.6 | 211,989 |
| 2011 | 296,197 |  | 50,540 |  | 14,969,796 | 48,761 | 6.1 | 261,121 |
| 2010 | 291,826 |  | 49,629 |  | 14,483,033 | 48,570 | 6.9 | 262,792 |
| 2009 | 290,588 |  | 47,381 |  | 13,768,350 | 49,381 | 6.6 | 257,334 |
| 2008 | 284,994 |  | 50,755 |  | 14,464,870 | 48,440 | 5.9 | 264,880 |
| 2007 | 283,823 |  | 46,243 |  | 13,124,827 | 48,707 | 6.0 | 244,452 |
| 2006 | 282,813 |  | 43,957 |  | 12,431,611 | 49,320 | 5.0 | 201,440 |
| 2005 | 278,241 |  | 41,522 |  | 11,553,123 | 49,182 | 5.4 | 201,007 |

Notes:
(1) The Alaska Department of Labor and Workforce Development (ADLWD) has not published 2013 or 2014 Per Capita Personal Income for the Anchorage Municipal Area yet. Per capita income was estimated using the five previous years average increase for 2013 and 2014.
(2) The Alaska Department of Labor and Workforce Development amends every month the unemployment rate data for the previous month and again at the end of every calendar year. We change the prior fiscal year to match updated statistical information reported. For some consistency, other prior years remain unchanged.

Source:
Alaska Department of Labor and Workforce Development, Research and Analysis Section;
U.S. Census Bureau; and the Anchorage School District, Annual Financial Report; Bureau of Economic Analysis.

Information on per capita personal income in the Anchorage Municipal area is not available from the Alaska Department of Labor and Workforce Department.
Source: State of Alaska Department of Labor Workforce and Development, Research and Analysis Section
MUNICIPALITY OF ANCHORAGE, ALASKA Full-time Equivelant Employees

|  |  | Fiscal Year |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2014 | 2013 | 2012 | 2011 | 2010 |  |


| Fiscal Year |  |  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
|  |  |  |  |  |  |  |  |  |  |
| 376 | 372 | 383 | 355 | 377 | 395 | 403 | 401 | 385 | 363 |
| 484 | 505 | 529 | 522 | 537 | 572 | 552 | 532 | 521 | 517 |
| 860 | 877 | 912 | 877 | 914 | 967 | 955 | 933 | 906 | 880 |
|  |  |  |  |  |  |  |  |  |  |
| 315 | 318 | 309 | 299 | 324 | 365 | 345 | 369 | 337 | 331 |
| 103 | 98 | 120 | 128 | 141 | 148 | 141 | 166 | 145 | 159 |
| 238 | 218 | 226 | 200 | 219 | 230 | 202 | 259 | 215 | 192 |
| 152 | 147 | 142 | 152 | 158 | 158 | 159 | 158 | 156 | 153 |
| 287 | 278 | 285 | 358 | 379 | 412 | 405 | 430 | 408 | 386 |
| 1,095 | 1,059 | 1,082 | 1,137 | 1,221 | 1,313 | 1,252 | 1,382 | 1,261 | 1,221 |
| 1,955 | 1,936 | 1,994 | 2,014 | 2,135 | 2,280 | 2,207 | 2,315 | 2,167 | 2,101 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 122 | 127 | 133 | 131 | 129 | 138 | 133 | 129 | 126 | 129 |
| 122 | 127 | 133 | 131 | 129 | 139 | 134 | 129 | 125 | 128 |
| 215 | 230 | 228 | 236 | 245 | 244 | 240 | 240 | 235 | 227 |
| 19 | 22 | 21 | 21 | 22 | 22 | 21 | 25 | 21 | 20 |
| 9 | 8 | 9 | 9 | 8 | 9 | 9 | 10 | 10 | 10 |
| 68 | 66 | 72 | 73 | 75 | 72 | 72 | 76 | 68 | 60 |
| 27 | 27 | 21 | 21 | 21 | 20 | 20 | 20 | 21 | 20 |
| 582 | 607 | 617 | 622 | 629 | 644 | 629 | 629 | 606 | 594 |
|  |  |  |  |  |  |  |  |  |  |
| 2,537 | 2,543 | 2,611 | 2,636 | 2,764 | 2,924 | 2,836 | 2,944 | 2,773 | 2,695 |

[^5]|  | Fiscal Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
| Function |  |  |  |  |  |  |  |  |  |  |
| Fire services |  |  |  |  |  |  |  |  |  |  |
| Number of stations | 13 | 13 | 14 | 14 | 14 | 14 | 14 | 14 | 19 | 19 |
| Fire suppression incidents | 10,426 | 11,497 | 11,323 | 10,845 | 10,252 | 10,463 | 9,645 | 9,936 | 9,032 | 9,044 |
| Emergency medical service incidents | 20,719 | 21,183 | 21,485 | 19,505 | 19,749 | 19,072 | 18,716 | 18,297 | 18,730 | 17,480 |
| Police services |  |  |  |  |  |  |  |  |  |  |
| Number of stations | 11 | 13 | 12 | 14 | 14 | 17 | 16 | 16 | 14 | 14 |
| Health and human services |  |  |  |  |  |  |  |  |  |  |
| Health clinic visits: |  |  |  |  |  |  |  |  |  |  |
| Disease prevention and control | 12,079 | 11,094 | 12,628 | 12,102 | 13,441 | 17,114 | 14,005 | 14,519 | 17,423 | 18,750 |
| Reproductive health clinic | 4,694 | 9,217 | 5,768 | 7,978 | 9,081 | 8,263 | 7,003 | 6,704 | 9,370 | 10,467 |
| Maternal child health clinic | - | - | - | - | - | - | - | - | 1,011 | 3,167 |
| Women, Infants and Children | 71,056 | 68,873 | 67,802 | 74,863 | 79,693 | 77,859 | 59,647 | 49,575 | 51,695 | 16,054 |
| Environmental service customers: |  |  |  |  |  |  |  |  |  |  |
| Customer service counter | 9,224 | 7,404 | 6,135 | 12,894 | 14,302 | 10,726 | 10,238 | 21,390 | 21,890 | 27,565 |
| Public facility inspections | 2,327 | 2,260 | 2,225 | 2,519 | 1,801 | 2,650 | 3,002 | 3,683 | 3,210 | 2,587 |
| Noise, nuisance, housing | 733 | 817 | 1,169 | 973 | 1,046 | 1,370 | 1,141 | 760 | 361 | 1,080 |
| Air quality and vehicle IM (1) | - | - | - | 91,444 | 96,215 | 98,037 | 92,514 | 103,765 | 105,037 | 110,131 |
| Daycare assistance families (2) | - | - | - | 3,170 | 3,111 | 2,254 | 2,838 | 2,075 | 2,000 | 3,007 |
| Licensed child care centers | 117 | 112 | 106 | 109 | 104 | 109 | 111 | 118 | 113 | 124 |
| Licensed child care homes | 150 | 159 | 157 | 167 | 170 | 168 | 207 | 215 | 210 | 225 |
| Economic and community development |  |  |  |  |  |  |  |  |  |  |
| Cultural and recreation services: |  |  |  |  |  |  |  |  |  |  |
| Total park acres (3) | 16,061 | 16,061 | 16,061 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 10,938 |
| Parks | 262 | 262 | 248 | 248 | 248 | 248 | 248 | 248 | 248 | 242 |
| Swim pools, indoor | 6 | 6 | 6 | 6 | 6 | 6 | 5 | 5 | 6 | 5 |
| Bike/ski trails (Miles) | 282 | 282 | 270 | 270 | 270 | 270 | 270 | 270 | 270 | 250 |
| Ski trails (Km) | 212 | 212 | 149 | 149 | 149 | 134 | 134 | 134 | na | na |
| Community recreation centers | 15 | 15 | 15 | 16 | 16 | 16 | 16 | 16 | 16 | 4 |
| Historic sites | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 |
| Anchorage Museum at Rasmuson Center: |  |  |  |  |  |  |  |  |  |  |
| Number of visitors | 200,000 | 179,052 | 186,603 | 186,529 | 212,514 | 95,000 | 119,854 | 132,309 | 142,843 | 164,311 |
| Value of museum collection | 11,911,955 | 11,837,463 | 11,215,858 | 10,275,327 | 10,009,399 | 9,946,210 | 9,732,176 | 9,623,771 | 9,442,409 | 9,211,480 |
| Value of 1\% for Art collection | 13,632,930 | 13,169,276 | 12,843,530 | 12,709,330 | 12,129,948 | 11,387,908 | 11,104,208 | 10,331,978 | 9,875,328 | 8,033,818 |
| Anchorage Public Library: |  |  |  |  |  |  |  |  |  |  |
| Branches | 5 | 5 | 5 | 5 | 6 | 6 | 6 | 5 | 5 | 5 |
| Items | 1,677,756 | 604,716 | 624,477 | 611,663 | 623,162 | 644,677 | 605,000 | 675,000 | 644,332 | 654,418 |
| Items circulated (4) | 1,834,266 | 1,520,188 | 1,743,508 | 1,579,366 | 1,642,303 | 1,500,716 | 1,600,000 | 1,542,800 | 1,542,800 | 1,442,997 |
| Reference responses | 84,193 | 99,966 | 158,414 | 172,762 | 216,528 | 188,141 | 219,043 | 115,903 | 181,414 | 180,877 |
| William Egan Civic and Convention Center: |  |  |  |  |  |  |  |  |  |  |
| Events | 268 | 211 | 231 | 254 | 203 | 248 | 443 | 513 | 458 | 323 |
| Attendance | 133,092 | 106,481 | 118,488 | 125,673 | 114,351 | 141,918 | 196,102 | 219,643 | 263,946 | 232,882 |


Function

Public transportation
Average daily ridership:
Weekdays
Weekdays
Saturdays
Saturdays
Sundays
Sundays
Total annual ridership
Annual mileage
Timetable revenue hours
Public works
Anchorage Road Service Area
Unpaved
Paved
Alleys

[^6]MUNICIPALITY OF ANCHORAGE, ALASKA
Miscellaneous Statistical Data by Function


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Table 21 (continued)
2012






| 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 56,711 | 56,432 | 56,251 | 56,107 | 55,898 | 55,783 | 55,635 | 55,470 | 55,272 | 54,892 |
| 28,700,000 | 30,800,000 | 29,500,000 | 26,800,000 | 28,500,000 | 29,900,000 | 31,210,000 | 29,400,000 | 30,141,960 | 30,170,000 |
| 61,100,000 | 61,100,000 | 61,100,000 | 61,100,000 | 61,100,000 | 61,270,000 | 61,270,000 | 61,270,000 | 61,270,000 | 61,100,000 |
| 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 |
| 84 | 83 | 83 | 83 | 83 | 83 | 82 | 82 | 82 | 82 |
| 625 | 622 | 634 | 624 | 623 | 623 | 616 | 596 | 594 | 590 |
| 30,791 | 30,786 | 30,747 | 30,603 | 30,481 | 30,406 | 30,352 | 30,244 | 30,091 | 30,100 |
| 3,900 | 3,908 | 3,924 | 3,930 | 3,948 | 4,027 | 4,132 | 4,146 | 4,167 | 4,187 |
| 122 | 123 | 124 | 125 | 130 | 131 | 136 | 136 | 135 | 137 |
| 254 | 248 | 250 | 252 | 257 | 254 | 243 | 237 | 236 | 232 |
| 424,560 | 424,560 | 364,500 | 364,500 | 364,500 | 366,100 | 366,100 | 366,100 | 333,200 | 333,200 |
| 3,455,707 | 3,396,544 | 3,754,231 | 4,135,214 | 3,962,962 | 3,798,272 | 4,370,277 | 4,316,392 | 4,347,289 | 5,101,816 |
| 125,588 | 128,031 | 131,777 | 130,779 | 150,146 | 168,062 | 169,313 | 174,848 | 187,798 | 190,816 |
| 253,397 | 253,872 | 256,479 | 242,646 | 238,993 | 245,590 | 247,788 | 273,262 | 267,639 | 279,735 |
| 306,723 | 308,164 | 331,413 | 308,646 | 317,891 | 320,983 | 338,499 | 359,165 | 356,387 | 368,182 |
| 9,974 | 10,002 | 10,020 | 10,000 | 9,994 | 9,912 | 9,879 | 10,102 | 9,929 | 9,978 |
| 8,723 | 9,516 | 9,644 | 9,810 | 10,673 | 11,824 | 12,528 | 13,246 | 13,519 | 13,946 |
| 1,855 | 1,847 | 1,880 | 1,898 | 1,890 | 1,878 | 1,884 | 1,895 | 1,895 | 1,824 |
| 24,802 | 26,985 | 26,922 | 26,896 | 26,749 | 26,818 | 27,100 | 27,958 | 28,401 | 29,146 |




Number of customers
Average treatment (gallons/day) (9)


Miles of wastewater lines:
Interceptors
Electric
Number of customers
Circuit miles of overhead distribution lines Miles of underground distribution lines
Plant generation capacity
(30 degrees Fahrenheit) - KW

The Daycare Assistance family program no longer exist.
Increase acreage is due to the conveyance of 61 acres of
(*) Dena'ina Civic and Convention Center first opened for operation in September 2008. The first available information for events and attendance was in the fiscal year 2009.
The I/M Program made up the vast majority of customers counted in 2011. This statistic is no longer tracked due to the termination of the program.
$\begin{array}{ll}2 & \text { The Daycare Assistance family program no longer exist. } \\ 3 & \text { Increase acreage is due to the conveyance of } 61 \text { acres of land located on the Campbell Creek Estuary from Great Land Trust in the form of a donation to the Municipality of Anchorage. } \\ 4\end{array}$
In 2014, the "Number of Items Circulated" increased because it now includes downloadable materials(electronic books) as well as data base usage
As of 2012, the Weatherization Program has been discontinued and transferred to Rural Cap. As of 2012, the Weatherization Program has been discontinued and transferred to Rural Cap.
The decreased difference in treatment plant production from 2013 is the weather was cooler in 2014 than 2013. Also 2013 average treatment plant was changed from
$22,900,000$ to $23,262,274$ due to the average did not include Girdwood wells.

In 2012, the change in capacity is due to standardization of the numbers being used. There has been some mixing of design capacity numbers with plant flow capacity in the
past. The numbers represent the agreed upon system capacity at the current time.
In 2012, the change in capacity is due to standardization of the numbers being used. There has been some mixing of design capacity numbers with plant flow capacity in the
past. The numbers represent the agreed upon system capacity at the current time.
Municipal airport
Landings and take-offs
Tonnage

[^7]Note:
$\begin{array}{ll} & \left({ }^{*}\right) \\ 1 \\ 2 & \\ 3 & \\ 4 & \\ 5 & \\ 6 & \end{array}$
In 2014 well production increased because Eklutna treatment plant was shut down for a couple of months for maintenance in the fall which increased well production.
A change was made to 2013 average well production because Girdwood wells were not included in the average well production.
A change was made to 2013 average well production because Girdwood wells were not included in the average well producion.
In 2014, the change in the average wastewater treatment is attributed to the reduction in rainfall, water production and repairs of the wastewater collection system.
Source: Municipality of Anchorage, Various Departments.
Source: Municipality of Anchorage, Various Departments.


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[^0]:    BDO USA, LLP, a Delaware limited liability partnership, is the U.S. member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

[^1]:    ${ }^{1}$ State of Alaska, Department of Labor and Workforce Development
    ${ }_{3}^{2}$ United States Department of Labor, Bureau of Labor Statistics
    ${ }^{3}$ AR 2015-107(S) as Amended
    ${ }^{4}$ AR 2014-94(S) as Amended
    ${ }^{5}$ AO 2014-119
    ${ }^{6}$ AO 2014-119
    ${ }^{7}$ AO 2014-121(S) as Amended

[^2]:    In 2007, the Cooperative Services Authority was reclassified from a discretely presented component unit to a blended component unit.
    In 2008, the Cooperative Services Authority was dissolved.
    Source: Municipality of Anchorage, Finance Department.

[^3]:    Unreserved - designated
    Unreserved - undesignated, reported in:
    Unreserved - undesignated, reported in.
    General fund
    Special revenue funds
    Capital project funds
    Total governmental Special revenue funds

[^4]:    Notes:
    For years 2007 and later, Municipal Utility/Enterprise Service Assessments have been reclassified from tax revenue to transfers in accordance with GAAP.

[^5]:    Note:
    This table includes regular, seasonal and temporary full-time employees.
    All election workers, Assembly members, and Board and Commission members were excluded.
    Source: Municipality of Anchorage, Employee Relations Department.

[^6]:    Nater
    Numb
    Number of customers
    Average treatment plant production (6)
    (gallons/day) Treatment plant capacity (gallons/day) (7) Average well production (gallons/day) (8) Miles of water mains
    Public fire hydrants

    Private fire hydrants

[^7]:    Residential tons collected
    Average commercial billed customers
    Average commercial billed customers
    Commercial tons collected
    Solid waste
    Total landfill/disposal customers
    Total waste land filled (tons)
    Refuse collection
    Solid waste
    $\underset{\sim}{~}$
    Average residential billed

